

PENRITH



2020-21

ORGANISATIONAL REPORT MARCH



How we're going with delivering services, activities and projects for our community

PENRITH
CITY COUNCIL

penrithcity.nsw.gov.au

FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

This report covers the third quarter of the 2020-21 financial year. It includes details of significant Variations, Revotes, Reserve Movements, and the status of Council's Operating and Capital Projects compared to budget.

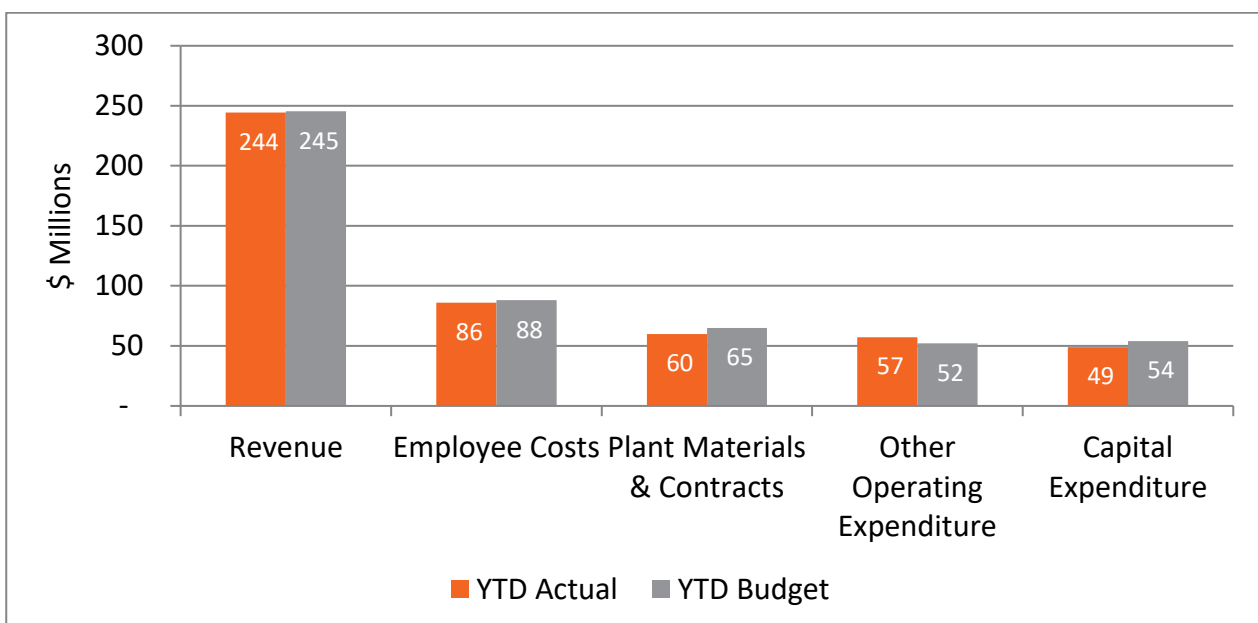
Council projected a balanced budget in the adoption of the original 2020-21 Operational Plan. The September Quarterly Review (\$14,318 surplus) and December Quarterly Review (\$197,841 surplus) reported variations to the predicted annual budget which produced a net surplus result of \$212,159 predicted for 2020-21.

The latest March Quarterly Review indicates a net reduction to the surplus for the quarter however Council still projects an overall positive result with a revised projected surplus of \$23,893 for 2020-21. This result comprises a number of variations to the adopted budget (detailed in the report), with the most notable budget adjustments for the March quarter being additional rates income (\$557,387) and Development Services income (\$153,565), which has been partly offset by an adjustment to recognition of rezoning income (\$214,496). It is also proposed as part of the review to make an allocation to the Legal Reserve (\$750,000).

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was established in 2019-20. This Reserve initially resulted in a deficit balance as we are only notionally funding from the Reserve against other internal unrestricted reserves with the intention that future surpluses be directed towards repayment of this Reserve. The impact of COVID-19 was included in the original 2020-21 budget with a predicted General Revenue impact of \$3.8m. This prediction has now been reviewed as part of the March quarterly review process with the revised impact to General Revenue for 2020-21 being \$4.67m with a slight decrease in the deficit reserve balance of \$76,208 reported in the March quarter. Further details are provided in this report.

The overall 2020-21 budget compared to the phased budget is generally in line with expectations, with a surplus of \$23,893 projected for 2020-21. All variations have been considered and where a budget adjustment is required, details have been included in the review. The following graph shows a comparison by category of Council's Adopted Budget compared to expectations as at March 2021.

Actual vs Budget Comparison- March 2021



Budget Position

The review recommends a number of both favourable and unfavourable adjustments to the adopted budget for 2020-21. A list of variations greater than \$20,000 is included in this report. The net effect of the recommended proposed variations and allocations during the quarter is a deficit of \$188,266 for the quarter, which results in an expected surplus for the full year of \$23,893.

Some of the more significant variations are outlined below, with their impact on the budget position indicated as F – Favourable, U – Unfavourable or A - Allocation.

Budget variations that impact on the surplus

Net Rates income - \$557,387F (0.3%)

Rates income is expected to increase approximately \$525,000 compared to previous forecasts due to additional revenue received with a recent rezoning of rural lands near the airport. Other (net) rates income is predicted to be around \$33,000 more than forecast with increases to interest, 603 certificate and pensioner subsidy income, adjustments for additional rebates, and further provision for postponement of rates.

Development Services Income - \$153,565 F (6%)

Development income realised through determinations to the end of the March quarter has exceeded 'COVID- based' conservative projections made in early 2020 due to greater than expected Development Application activity throughout 2020 and into 2021. Determinations of regionally significant applications to the end of 2020 in accordance with meeting Public Spaces Legacy Program commitments has also increased income realised.

A significantly expanding fire safety register with new commercial and industrial completions requiring fire safety statements has also seen a higher-than-expected level of non-compliance in this area resulting in increased income from fines.

Rezoning Income - \$216,496 U (100%)

Council is continuing to receive multiple applications for rezoning or other amendments to the Local Environment Plan (LEP). This adjustment transfers previously recognised income to reserve to fund work associated with these applications into the future, reducing the need to call on Council's general revenue for these works into the future.

Transfer to Legal Reserve - \$750,000 A

The transfer to the Legal Reserve and increase in the legal budget for the year relates to several significant litigated matters in the areas of regulatory compliance which are in the Court of Appeal and have been instigated by the opposing parties. Following decisions in Council's favour in the Land and Environment Court, matters have been complicated with the other parties commencing separate proceedings in the Land and Environment Court against a deemed refusal of the granting of a consent. Unfortunately, these matters have been the subject of numerous court appearances.

There have also been two significant appeals which have required expert advice on social impact, and counsel representation. There has been a further appeal to an ongoing matter which was not factored into the initial budget development.

Lastly, although a budget was established for a significant matter in relation to Jordan Springs, the costs this financial year will exceed that budget slightly. Given the complexity and wide reach of that matter, it has been difficult to estimate the costs.

COVID-19 Impact

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve was created initially resulting in a deficit balance for the Reserve. It has effectively resulted in a loan against our internal reserves, while appropriate recovery actions are

undertaken by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve and surplus directed towards the repayment of this internal reserve. For the March 2021 quarter the net change in this reserve is a decrease in the deficit balance of \$76,208.

The table below tracks the financial impact of COVID-19 for the twelve months from March 2020 to March 2021. The revised forecasted impact for July 2020 to March 2021 is \$5.0m.

	2019-20		2020-21			TOTAL 2019-20 (actual) and 2020-21 (revised) (\$'000)
	2019-20	2019-20	2020-21	2020-21	2020-21	
	3 Months - Apr to June 2020	3 Months - Apr to June 2020	Sep-20	Dec-20	Mar-21	
	Predicted (\$'000)	Actual (\$'000)	Predicted (\$'000)	Predicted (\$'000)	Predicted (\$'000)	
	As at March 2020 Review	As at June 2020 Review	As at September 2020 Review	As at December 2020 Review	As at March 2021 Review	Cumulative impact - 2019- 20 and 2020-21
Impact on General Revenue						
Revenue	\$4,004	\$2,728	\$4,170	\$4,268	\$4,276	\$7,004
Expenditure (savings)	-\$279	-\$353	\$0	-\$44	-\$110	-\$463
PWS Relief Request	\$0	\$0	\$570	\$570	\$570	\$570
Less: Repayment of Internal Loan	\$0	-\$551	-\$37	-\$45	-\$63	-\$614
	\$3,725	\$1,824	\$4,703	\$4,749	\$4,673	\$6,497
Impact on Reserves						
Revenue	\$1,220	\$244	\$342	\$342	\$342	\$586
	\$4,945	\$2,068	\$5,045	\$5,091	\$5,015	\$7,083

Full details are provided below on all COVID-19 related budget adjustments proposed for the March Quarterly Review.

Net Rates Income - \$17,552 F (0.01%)

Income related to recovery action for overdue rates has been suspended by COVID-19 regulations with the ban on court action extended until March 2021. This will result in a \$21,795 loss of forecast income. This is offset by a reduction in expenditure related to taking the court action of \$39,347 to give a net improvement of \$17,552.

Hall Hire Income - \$25,909 U (6%)

The income for hire of community facilities during the first three quarters remained low as a direct result of COVID-19 risks and restrictions. Though approximately 70%-80% of regular hirers have recommenced their group activities, function hire is still not permitted. It was anticipated that the regulations would ease, and hirers would be regular for the last quarter. However, as the restrictions are expected to continue, an impact on revenue of around 20% is expected in the next quarter. It is

anticipated that income will gradually increase as restrictions ease and user groups return. In addition to this, under Council's COVID-19 Fee Relief Program currently in operation, hirers may be granted Hall Hire Fee Relief on application during the current financial year ending 30th June 2021.

Fee Waiver - \$17,993 F (40%)

Council has allocated a fund of \$500,000 in the original budget for its COVID-19 Fee Relief Program. Under this program, facility hirers may be granted fee relief upon application. During the March quarter two applicants were granted fee relief to a total value of \$2,500. In addition to this, the Facilities Department extended financial support upon request from committees by offering fee relief under Council's COVID-19 fee relief program. This non-cash transaction, to recognise relief granted, reduces the amount available within the fund.

Events - \$66,572 F (67%)

Savings were identified after several annually funded events including Australia Day, St Marys Festival and Relay for Life were cancelled or went ahead in a different format due to COVID-19 restrictions.

Transfer to Reserve – COVID Impact \$76,208 A

In order to track the actual impact of COVID-19 on Council's operations and revenue, a separate COVID-19 Impact Reserve has been created. The Reserve was established in 2019-20 to track those impacts and will initially result in a deficit balance as at this stage we are only notionally funding from this Reserve. It will effectively result in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for the Reserve. For the March 2021 quarter the net change in this reserve is a decrease in the deficit balance of \$76,208.

Other Budget variations with no impact on the surplus

The March 2021 quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by reserves. The more significant of these variations are detailed below.

Development Contributions – Increase of \$243,027

Development Contributions have been received earlier than anticipated for the Glenmore Park Stage 2, Local Open Space, District Open Space and Civic Improvement S7.11 Contributions Plans. This is due to Development Applications proceeding earlier than expected.

In addition, Council has adopted a new Section 7.12 Development Contribution Plan for Non-Residential Developments and has started receiving contributions for various industrial and commercial developments and fit outs.

Accelerated LEP Review Program – Decrease of \$191,656 (Grant)

At the Ordinary Meeting of 23 July 2018 Council adopted the Accelerated Local Environmental Plan Review Program and subsequently entered into a funding arrangement with the Department of Planning, Industry and Environment. Funding of up to \$2.5 million was available to review the Local Environmental Plans (LEP) on an accelerated timeframe including the preparation of contemporary and updated studies and strategies, that inform the review.

This work was undertaken jointly by the City Planning and City Strategy Departments with the Minister agreeing that Council was able to utilise the funding up until 31 December 2020. The grant contract is now finalised with receipt for the balance of grant funding to occur once the program acquittal is finalised.

City Strategy Operational Program – Decrease of \$140,000 (Reserve)

The timing and scope of the Multi-User Depot Project Plan, Health Alliance, C3 Digital Action Plan and St Mary's Strategy projects will not be advanced at this time, and further developed and confirmed as the City Deal progresses.

Ripples Operating Expenses – Decrease of \$130,000 (Reserve)

Due to unforeseen COVID-19 closures, the capacity to carry out planned and scheduled works was limited. The impact was felt across the industry with additional lead times resulting in savings. These savings have been set aside in Financial Management reserve to be reallocated to minor capital replacement projects for Ripples in 2021-22.

Level 2 Bridge Inspections – Increase of \$100,000 (Reserve)

Bridge inspections of all Penrith City Council bridges and major culverts was urgently required following the recent flooding event. Normally a Level 1 bridge inspection of all affected structures is required after an extreme weather event to check the general serviceability of the affected structures, focusing on the safety of road users, and identifying any emerging problems.

The proposed Level 2 inspection will cover all defects which would be identified during a Level 1 inspection, and will meet the requirements to conduct an inspection after the recent extreme weather event. A Level 2 inspection of all Council bridges was originally scheduled to occur in the 2021-22 financial year. It is proposed that the funding be brought forward to allow for immediate investigation works. The data is also required to support any natural disaster claim relating to bridges.

Peppertree Reserve Fencing & Seating Project – Increase of \$69,000 (Grant/Contribution)

In 2020, Council supported St. Clair Junior Rugby League Club's 2020 NSW Community Building Partnership (CBP) application to replace perimeter site fencing and install tiered seating at Peppertree Reserve, Erskine Park. The project scope of works was developed by Council Officers following consultation with the Club. Council further provided a letter of support and agreed to deliver the project if approved.

The Club was successful in their CBP application and received \$63,000 from the NSW Government, and the Club contributed a further \$6,000 to the project. Council Officers completed the fencing works in February 2021. The seating works will be completed in April/May 2021.

Upgrade of Mercury Vapour Street Lights – Decrease of \$60,279 (Reserve)

The upgrade of Mercury Vapour Street Lights to Energy Efficient LED's is complete with a total of 6,317 lights replaced with funding from Council's Sustainability Revolving Fund. The project is expected to generate carbon emission reductions of almost 2,000 tonnes per year and cost savings of more than \$440,000 per year. Cost savings are to be returned to the Sustainability Revolving Fund in accordance with the Fund's guidelines. There were 95 lights that were not able to be upgraded for various reasons, this resulted in a cost saving of \$60,279.

CCTV Werrington and St Marys – Increase of \$60,000 (Grant)

The Department of Infrastructure, Transport, Regional Development and Communications has agreed to provide grant funding to Council for the installation of closed-circuit television cameras (CCTV) in St Marys Town Centre and the Werrington shopping strip. This funding is provided under the Community Development Grants Program and will enable the installation of 22 CCTV cameras at identified sites in the St Marys CBD and a further 8 CCTV cameras along Victoria St, Werrington.

The cameras will be incorporated into Council's broader Public Spaces CCTV Program and aim to deter, detect, and assist police with the investigation of crime at each location. They will also help to enhance physical public space safety for local communities, including residents, visitors, and businesses through improved technical surveillance.

Voluntary Planning Agreement Management Software – Increase of \$50,000 (s7.4 Reserves)
Funding from s7.4 Planning Agreement reserves is to be allocated to commence project initiation for a Management Software System for Voluntary Planning Agreements.

Depreciation for Roads and Drainage – Increase of \$13,358,947

The original depreciation budget for Roads and Drains for 2020-21 of \$14.78m to be revised to \$28.14m, which is an increase of \$13.35m. Of this increase \$13.41m relates to the revaluation process in 2019-20, and \$10.07m relates to the change in useful lives for these assets.

Revotes

In addition to the aforementioned variations, a total of \$13.2m of planned capital and operating projects are proposed for revote this quarter and a full listing can be found in the attachment. The total value of revotes for the year to date is \$13.4m (including the proposed March quarter revotes), compared to \$16.1m for the same period in 2019-20. A full list of revotes is included in this report and further details on significant revotes for the March quarter are detailed below.

CAPITAL PROJECTS

Regatta Park - \$3,400,000 (Grant, Reserve)

Currently the project is at design certification stage with Transport for NSW for the road component and construction is expected to start in the next quarter. No impact on overall final project completion date of December 2022. Landscape tender is to be considered at the May Ordinary meeting. Review of Environmental Factors (REF) has been advertised and extensive heritage investigations have been completed and are awaiting certification before substantive works can commence. A Revote is proposed based on revisions to initial forecasts of contract spend in first months of site work.

Parker Street Sporting Field Upgrades - \$1,137,547 (Grant, Reserve)

The project has undergone several changes due to user groups being reallocated between this and Hickeys Lane facilities after the scope had been established. As a result, works have been required to rescope and cost the new provision. The project now requires the necessary designs and consultants to deliver the project. The project timelines have been updated to reflect what is required to be delivered for the community and the sporting user groups. Completion now anticipated by December 2022.

Civic Centre Renewal - \$1,382,220 (Reserve)

Foyer is nearing completion with customer facing areas open including feature greenwall. Ground floor back of house works are currently underway and scheduled for completion in September 2021. Level 2 office space addition is complete and basement end of trip facilities are in progress. Library service desk, foyer and amenities design is underway. Works program was not matched by initial budget phasing.

OPERATIONAL PROJECT

Digitisation - Application Records- Increase of \$1,007,992 (Reserve)

The project to digitise the application records held in the archive at St Marys commenced later than anticipated following a competitive tender process that resulted in seventeen proposals. The delayed commencement was due to an extended assessment period, report and recommendation to Council for approval and contractor engagement. The project will be completed by June 2022.

Rates Arrears

Rates arrears assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of Council's debt recovery efforts. Rates arrears are at 5.06% which is 1.55% higher than the corresponding prior year result and slightly above the industry benchmark of 5% (set pre-pandemic), however it is below the current KPI of 7.5%.

Council continues a considered, compassionate approach to recovery action and have issued SMS reminders and letters asking customers to contact Council if they are unable to make payment, and the Rates Team have commenced calling some customers to understand their situation. It is believed this approach has proved successful in slightly lowering the debt ratio this quarter.

These results have been achieved without the use of legal action due to the restriction of such action during this financial year by the NSW Government until March 2021. Although these restrictions have now been lifted, Council has decided to delay further recovery action for at least another quarter due to the impact of the recent floods. Staff will continue to monitor the rates arrears and will make any necessary adjustments to the processes if required.

Summary

Council's financial position remains sound with a small surplus of \$23,893 projected for 2020-21. This review and the proposed allocations continue to demonstrate Council's commitment to strong financial management.



Neil Farquharson
Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 March 2021 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original Budget.



Andrew Moore
Director – Corporate Services
Responsible Accounting Officer

FUNDING SUMMARY

Operations from Ordinary Activities	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operating Expenditure									
Employee Costs	(119,703.8)	-	(119,703.8)	559.8	-	559.8	(119,144.0)	-	(119,144.0)
Interest Charges	(1,261.8)	-	(1,261.8)	-	-	-	(1,261.8)	-	(1,261.8)
Depreciation and Amortisation	(29,920.0)	-	(29,920.0)	(13,358.9)	-	(13,358.9)	(43,278.9)	-	(43,278.9)
Materials, Contracts and Other	(127,298.2)	-	(127,298.2)	3,554.4	-	3,554.4	(123,743.8)	-	(123,743.8)
Asset Utilisation and Overheads	7,650.1	-	7,650.1	(2,205.2)	-	(2,205.2)	5,445.0	-	5,445.0
Total Operating Expenditure	(270,533.6)	-	(270,533.6)	(11,450.0)	-	(11,450.0)	(281,983.6)	-	(281,983.6)
Operating Revenue									
Rates and Annual Charges	37,089.1	136,459.9	173,549.1	(8.0)	509.1	501.1	37,081.1	136,969.1	174,050.2
User Charges and Fees	46,720.5	44.3	46,764.9	526.0	(21.8)	504.2	47,246.5	22.5	47,269.1
Interest Income	1,079.4	1,129.5	2,208.8	14.0	30.0	44.0	1,093.4	1,159.5	2,252.8
Operating Grants and Contributions	23,741.5	5,281.5	29,023.0	131.4	-	131.4	23,872.8	5,281.5	29,154.3
Profit on Sale of Assets	(331.5)	-	(331.5)	-	-	-	(331.5)	-	(331.5)
Total Operating Revenue	108,299.0	142,915.2	251,214.2	663.4	517.3	1,180.7	108,962.3	143,432.6	252,394.9
Result before Capital Grants and Contributions	(162,234.7)	142,915.2	(19,319.4)	(10,786.6)	517.3	(10,269.2)	(173,021.3)	143,432.6	(29,588.7)
Capital Grants & Contributions	40,129.1	-	40,129.1	614.0	-	614.0	40,743.1	-	40,743.1
Operating Result	(122,105.6)	142,915.2	20,809.7	(10,172.6)	517.3	(9,655.3)	(132,278.2)	143,432.6	11,154.4
Funding Statement (Sources & Application)									
Add back non funded items	34,039.2	-	34,039.2	13,358.9	-	13,358.9	47,398.1	-	47,398.1
Funds received from Sale of Assets	10,038.1	-	10,038.1	(4,365.0)	-	(4,365.0)	5,673.1	-	5,673.1
Loans Received	-	-	-	-	-	-	-	-	-
Budget (Surplus) / Deficit	-	(212.2)	(212.2)	-	188.3	188.3	-	(23.9)	(23.9)
Funds Transferred (to)/from Reserves held	53,266.3	(16,695.4)	36,570.8	(12,197.8)	1,308.6	(10,889.2)	41,068.5	(15,386.8)	25,681.7
Net Fund Available	(24,762.0)	126,007.7	101,245.6	(13,376.5)	2,014.2	(11,362.2)	(38,138.5)	128,021.9	89,883.4
Application of Funds									
Assets Acquired	(92,836.8)	-	(92,836.8)	11,362.2	-	11,362.2	(81,474.6)	-	(81,474.6)
Internal Loans	712.9	-	712.9	-	-	-	712.9	-	712.9
Loan Repayments Made	(9,121.7)	-	(9,121.7)	-	-	-	(9,121.7)	-	(9,121.7)
Total Application	(101,245.6)	-	(101,245.6)	11,362.2	-	11,362.2	(89,883.4)	-	(89,883.4)
Net Costs funded from Rates & Other Untied Income	(126,007.7)	126,007.7	-	(2,014.2)	2,014.2	-	(128,021.9)	128,021.9	-

Significant Proposed Variations - MARCH 2021

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
COMMUNITY FACILITIES AND RECREATION OPERATIONS	
Hall Hire Income	
COVID-19 Impact. The income for hire of community facilities during the first three quarters remained low as a direct result of COVID-19 risks and restrictions. Though approximately 70%-80% of regular hirers have recommenced their group activities, function hire is still not permitted. It was anticipated that the regulations would ease, and hirers would be regular for the last quarter. However, as the restrictions are expected to continue, an impact on revenue of around 20% is expected in the next quarter. It is anticipated that income will gradually increase as restrictions ease and user groups return. In addition to this, under Council's COVID-19 Fee Relief Program currently in operation, hirers may be granted Hall Hire fee relief on application during the current financial year ending 30th June 2021	(25,909)
Fee Waiver	
COVID-19 Impact. Council has allocated a fund of \$500,000 in the original budget for their Covid-19 Fee Relief Program. Under Council's COVID-19 Fee Relief Program facility hirers may be granted fee relief upon application. During the March quarter two applicants were granted fee relief to a total value of \$2,500. In addition to this, Facilities Department extended financial support upon request to committees, who offered fee relief under council COVID-19 fee relief program.	17,993
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS	(7,916)
CITY ACTIVATION	
Events	
COVID- 19 Impact. Savings were identified after several annually funded events including Australia Day, St Marys Festival and Relay for Life were cancelled or went ahead in a different format due to COVID restrictions.	66,572
TOTAL CITY ACTIVATION	66,572
CITY PLANNING	
Rezoning Income	
Council is continuing to receive multiple applications for rezoning or other amendments to the LEP. This adjustment reverses previous funding arrangements and recognises that a portion of income is required to be held in reserve to fund the work associated with these applications into the future, thus reducing any potential call on Council's general revenue for these works into the future.	(216,496)
TOTAL CITY PLANNING	(216,496)
DEVELOPMENT APPLICATIONS	
Development Services Income	
Development income realised through determinations to the end of the March quarter has exceeded 'COVID-based' conservative projections made in early 2020 due to greater development application activity than expected throughout 2020 and into 2021. Determinations of regionally significant applications to the end of 2020 in meeting Public Spaces Legacy Program commitments has also increased income realised. A significantly expanding fire safety register with new commercial and industrial completions requiring fire safety statements has also seen a higher than expected level of non-compliance in this area resulting in increased fine income	153,565
TOTAL DEVELOPMENT APPLICATIONS	153,565
LEGAL SERVICES	
Transfer to Legal Reserve	
The proposed transfer to the Legal Reserve and increase in the legal budget for the year relates to several significant litigated matters in the areas of regulatory compliance which are in the Court of Appeal which were not factored into the original 2020-21 budget.	(750,000)
TOTAL LEGAL SERVICES	(750,000)

GENERAL REVENUE/UNTIED INCOME

COVID-19 Impact Reserve

COVID-19 Impact. In order to track the actual impact of COVID-19 on Council's operations and revenue a separate COVID-19 Impact Reserve was created initially resulting in a deficit balance for the Reserve as at this stage we are only notionally funding from this Reserve. It has effectively resulted in a loan against our internal reserves, while appropriate recovery actions are considered by Council. At the conclusion of each reporting period a review of actual vs budgeted impact will be undertaken with any variance adjusted against the original source of funding for this Reserve and surplus directed towards the repayment of this internal reserve. For the March 2021 quarter the net change in this reserve is a decrease in the deficit of \$76,208.

(76,208)

Salary Savings

During the third quarter of 2020-21 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$20,716.

20,716

Rates Income

COVID-19 Impact. Income related to recovery action for overdue rates has been further impacted by COVID-19 regulations with an extension of the ban on court action until at least March 2021. This will result in a \$21,795 loss of forecast income. This is offset by a reduction in expenditure related to taking the court action of \$39,347 to give a net improvement of \$17,552.

17,552

Rates Income

Rates income is expected to be around \$525,000 up on previous forecasts due to additional revenue received with a recent rezoning of rural lands near the airport. Other (net) rates income is predicted to be around \$33,000 more than forecasts with increases to interest, 603 certificate and pensioner subsidy income, adjustments for additional rebates, and further provision for postponement of rates.

557,387

Total General Revenue/Untied Income

519,447

Total Variances over \$20k

(234,828)

Other Variances under \$20k

46,562

MARCH 2021 Quarter Surplus/(Deficit)

(188,266)

1st Quarter Variances to adopted budget reported to Council

14,318

2nd Quarter Variances to adopted budget reported to Council

197,841

3rd Quarter Variances to adopted budget reported to Council

-

Original 2020-21 Budget Surplus/(Deficit)

-

Net Predicted Surplus/(Deficit) for 2020-21

23,893

PROPOSED REVOTED WORKS

as at March 2021

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
CITY PRESENTATION							
Plant Replacement	291,375	-	291,375	Reserve	4,680,629	3,387,628	1,293,001
TOTAL CITY PRESENTATION	291,375	-	291,375		4,680,629	3,387,628	1,293,001
DESIGN & PROJECTS							
Ripples Splashpad	15,908	-	15,908	s7.11	26,168	10,260	15,908
Leonay Parade Playground Upgrade	87,513	87,513	-		89,013	1,500	87,513
Eileen Cammack Building Upgrade	27,010	-	27,010	Grant	30,000	2,990	27,010
Ched Towns Amenities Redevelopment	318,213	-	318,213	Grant	320,750	2,537	318,213
Regatta Park	3,400,000	-	3,400,000	Grant, Reserve	4,987,575	1,042,406	3,945,169
Mulgoa Rise Amenity Building Extension	150,000	-	150,000	Grant	545,797	338,012	207,785
Mark Leece Oval New Amenity Building	370,000	-	370,000	Grant, Reserve	1,713,150	615,833	1,097,317
Soper Place Infrastructure Works	444,000	-	444,000	Reserve	3,000,000	1,925,229	1,074,771
Gipps Street Recreation Precinct	500,000	-	500,000	s7.11	1,000,000	213,721	786,279
Chameleon Reserve Stage 1 Tree Planting	215,938	-	215,938	Reserve	251,846	24,350	227,496
Harold Corr Synthetic Track Upgrade	240,000	-	240,000	Grant	500,000	93,670	406,330
				Grant,			
Parker Street Sporting Field Upgrades	1,137,547	-	1,137,547	Reserve,s7.11	1,316,746	167,961	1,148,785
Civic Centre Renewal	1,382,220	-	1,382,220	Grant	5,881,291	1,938,792	3,942,499
Dukes Oval Upgrade of Field Lighting	267,381	-	267,381	Reserve	270,000	2,200	267,800
Nursery Redevelopment	193,773	-	193,773	Reserve	1,281,117	866,662	414,455
Woodriff Gardens Tennis Amenity Upgrade	592,180	-	592,180	Reserve	600,000	2,520	597,480
Cook parade CCC	36,367	-	36,367	Reserve	67,867	31,500	36,367
Penrith regional gallery	64,201	-	64,201	Reserve	140,000	29,572	110,428
South Penrith Neighbourhood centre	40,974	-	40,974	Reserve	40,974	-	40,974
St Marys Senior Citizens Centre	50,000	-	50,000	Reserve	50,000	-	50,000
Uni of Third Age (school of arts)	227,700	-	227,700	Reserve	230,000	2,300	227,700
Yoorami before and After School	41,000	-	41,000	Reserve	45,000	4,000	41,000
Building Renewal - Children's Services	790,000	-	790,000	Reserve	1,038,669	77,789	960,880
Chapman Baseball Amenity	666,000	-	666,000	Reserve	866,000	4,520	861,480
Monfarville Park Renew Existing Field Lighting	210,000	210,000	-		210,000	-	210,000
Sales Park Renew Cricket Practice Nets	49,000	49,000	-		49,000	-	49,000
TOTAL DESIGN & PROJECTS	11,516,925	346,513	11,170,412		24,550,963	7,398,324	17,152,639

PROPOSED REVOTED WORKS as at March 2021

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CITY ACTIVATION COMMUNITY & PLACE							
Mayoral Youth Challenge	150,839	150,839	-		155,919	5,080	150,839
Brian King Park Fitness Equipment - Everyone Can Play	50,000	-	50,000	Grant	50,000	-	50,000
Brian King Park Fencing and Fitness Equipment CBP19	40,424	-	40,424	Grant	49,775	9,351	40,424
TOTAL CITY ACTIVATION COMMUNITY & PLACE	241,263	150,839	90,424		255,694	14,431	241,263
TOTAL CAPITAL PROJECTS	12,049,563	497,352	11,552,211		29,487,286	10,800,383	18,686,903
OPERATING PROJECTS							
BUSINESS TRANSFORMATION							
Louise Petchell Learning for Sustainability Scholarship	15,000	5,000	10,000	Reserve	15,000	-	15,000
TOTAL BUSINESS TRANSFORMATION	15,000	5,000	10,000		15,000	-	15,000
COMMUNICATION AND MARKETING							
Civic Events	94,787	22,287	72,500	Reserve	154,072	43,770	110,302
TOTAL COMMUNICATION AND MARKETING	94,787	22,287	72,500		154,072	43,770	110,302
GOVERNANCE							
Digitization	1,007,992		1,007,992	Reserve	1,100,000	38,251	1,061,749
TOTAL GOVERNANCE	1,007,992	-	1,007,992		1,100,000	38,251	1,061,749
PEOPLE & CULTURE							
Culture and Change	39,000		39,000	Reserve	189,170	110,974	78,196
TOTAL PEOPLE & CULTURE	39,000	-	39,000		189,170	110,974	78,196
TOTAL OPERATING PROJECTS	1,156,779	27,287	1,129,492		1,458,242	192,995	1,265,247
TOTAL PROPOSED REVOTES	13,206,342	524,639	12,681,703		30,945,528	10,993,378	19,952,150

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
<i>Assets and Construction</i>				
Car Parking/Traffic Facilities	3,100,535	(358,567)	763,636	1,978,332
ICT Reserve	1,743,335	4,185,949	5,929,284	-
Library Reserve	228,833	-	43,802	185,031
Major Projects Reserve	1,768,108	3,164,706	9,315,033	(4,382,219)
OOSH Bus Fleet Replacement Program	115,318	99,976	75,000	140,294
Plant and Motor Vehicle Replacement Reserves	3,890,001	1,372,138	3,923,088	1,339,051
<i>City Economy and Planning</i>				
City Planning	576,848	507,823	427,013	657,658
Economic Initiatives Reserve	165,918	-	82,285	83,633
<i>Committee Closures</i>				
Alister Brass Foundation	86,150	1,343	-	87,493
S377 Committee Closure Proceeds	95,594	-	-	95,594
<i>Community Facilities</i>				
Cemetery Reserve	816,623	(137,916)	10	678,697
Children's Services Reserves	84,914	(1)	14,000	70,913
<i>Employment</i>				
Employee's Leave Entitlements	5,250,308	-	-	5,250,308
Salary System Training and Development Reserves	44,083	-	-	44,083
<i>Environmental Programs</i>				
Environmental Awareness Programs	718,101	(10,812)	129,561	577,728
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	1,599,364	2,230,554	1,972,548	1,857,370
<i>Financial Management</i>				
COVID-19 Impact	(1,824,346)	(4,426,152)	246,891	(6,497,389)
COVID-19 Hardship Relief	-	436,994	-	436,994
Financial Assistance Grant in Advance	5,694,321	-	5,694,321	-
Financial Management Reserves	18,111,898	4,935,331	8,616,378	14,430,851
Grant Funded Projects Reserve	308,462	49,996	75,370	283,088
Productivity Revolving Fund	597,455	35,045	65,000	567,500
Property Development Reserve	16,132,751	9,902,098	11,293,332	14,741,517
Special Rate Variation 2016-17	4,633,117	17,925,560	16,684,856	5,873,821
Sustainability Revolving Fund	1,043,005	754,173	921,333	875,845
<i>Legal and Governance</i>				
Election Reserve	678,947	221,053	-	900,000
Insurance Reserves	6,224,429	-	2,031,930	4,192,499
Legal Reserve	724,626	750,000	1,474,626	-
<i>Other</i>				
Exchange For Change	222,851	-	211,933	10,918
International Relationships	203,014	86,081	-	289,095
Revote Reserve	2,408,675	730,213	2,326,175	812,713
Town Centre Review and Administration	22,532	-	-	22,532
Voted Works	423,492	159,000	123,974	458,518
TOTAL INTERNAL RESERVES	75,889,489	42,614,585	72,441,379	46,062,695
INTERNAL LOANS				
Costs to Advance Next Years Projects	(401,612)	650,653	617,179	(368,138)
Penrith Regional Gallery	(248,910)	13,650	-	(235,260)
Public Open Space Reinvestment Project	(1,789,469)	-	(938)	(1,788,531)
Waste Bins New Contract	(6,858,407)	712,930	-	(6,145,477)
Woodriff Gardens Facility Development	(97,878)	-	-	(97,878)
TOTAL INTERNAL LOANS	(9,396,276)	1,377,233	616,241	(8,635,284)
Section 7.11 in deficit internal loan	(5,728,949)	-	231,350	(5,960,299)
TOTAL INTERNAL RESERVES AND LOANS	60,764,264	43,991,818	73,288,970	31,467,112

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
EXTERNAL RESERVES				
<i>Section 7.11 Development Contributions</i>				
Civic Improvement s7.11	(1,066,348)	206,042	-	(860,306)
Claremont Meadows s7.11	(599,106)	-	392,892	(991,998)
Cultural Facilities s7.11	(2,300,495)	330,500	-	(1,969,995)
Erskine Business Park s7.11	611,085	3,396	-	614,481
Glenmore Park Stage 2 s7.11	56,733	388,019	323,712	121,040
Kingswood Neighbourhood Centre s7.11	119,571	527	119,905	193
Lambridge Industrial Estate s7.11	(1,763,000)	-	325,000	(2,088,000)
Penrith City District Open Space s7.11	38,758,336	3,578,541	3,052,623	39,284,254
Penrith City Local Open Space s7.11	3,145,080	972,471	620,379	3,497,172
Planning Agreements s7.4	-	-	50,000	(50,000)
Waterside s7.11	242,710	1,349	-	244,059
WELL Precinct s7.11	7,446,919	41,075	230,236	7,257,758
Funding for s7.11 Plans in deficit	5,728,949	-	(231,350)	5,960,299
Non Residential Development s7.12	-	270,953	-	270,953
TOTAL SECTION 7.11 RESERVES	50,380,434	5,792,873	4,883,397	51,289,910
<i>Other External Reserves</i>				
Waste Disposal Reserve	20,755,756	4,873,003	4,126,900	21,501,859
Environment / Sullage Reserve	258,967	967,437	858,096	368,308
Unexpended Grants	1,857,941	27,751,787	21,774,492	7,835,236
Contributions	8,455,338	18,212,217	22,284,294	4,383,261
Waste and Sustainability Improvement Payments	-	312,205	312,205	-
TOTAL OTHER EXTERNAL RESERVES	31,328,002	52,116,649	49,355,987	34,088,664
TOTAL EXTERNAL RESERVES	81,708,436	57,909,522	54,239,384	85,378,574
<i>Other Internal Reserves/Committees</i>				
Bonds and Deposits	9,340,007	-	-	9,340,007
Children's Services Cooperative Reserves	1,757,978	8,059	170,499	1,595,538
Other (Committees)	412,508	11,913	-	424,421
TOTAL OTHER INTERNAL RESERVES	11,510,493	19,972	170,499	11,359,966
GRAND TOTAL OF RESERVES	153,983,193	101,921,312	127,698,853	128,205,652
Controlled Entity				
Total Controlled Entity	-	95,877	-	95,877
RESERVE MOVEMENTS PER BUDGET		102,017,189	127,698,853	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the March Quarterly Review

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PROJECTS							
Cemeteries							
Cranebrook	Castlereagh Cemetery	CF	10	-	10	-	10
TOTAL CEMETERIES			10		10		10
Children's Services							
Various	Building Upgrades	CSO	305,000	(1,209)	303,791	303,791	270,696
Various	CS IT Replacement Capital	CSO	82,383	-	82,383	-	62,623
Various	CS Playground Upgrades	CSO	446,000	-	446,000	446,000	124,100
Penrith LGA	OOSH Bus Fleet Replacement	CSO	100,000	-	100,000	-	-
Penrith	Building Renewal	CSO	519,372	-	519,372	-	-
Penrith LGA	Staff Kitchenettes	CSO	-	-	-	-	2
Jamisontown	Jamisontown CCC	CSO	-	-	-	0	-
South Penrith	Platypus Playground CCC	CSO	-	-	-	0	-
Glenmore Park	Glenmore Park CFC	CSO	-	-	-	119,372	194,707
Penrith LGA	Contingency	CSO	-	-	-	400,000	40,405
TOTAL CHILDREN'S SERVICES			1,452,755		1,451,546		692,533
City Activation							
Various	Advancement of St Marys Town Centre Revitalisation Projects	CACP	-	-	-	270,000	-
St Marys	Advancement of St Marys Town Centre Revitalisation Projects	CACP	270,000	-	270,000	-	-
TOTAL CITY ACTIVATION			270,000		270,000		-
City Planning							
Penrith LGA	Voluntary Planning Agreement Management Software	CP	-	50,000	50,000	-	-
TOTAL CITY PLANNING			-		50,000		-
Civil Maintenance, Renewal and Construction							
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,762,473	-	4,762,473	-	3,515,655
Various	Traffic Facilities - Regulatory	CPR	492,000	-	492,000	-	299,296
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	-
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Dedication - Subdivision Roads	CA	6,000,000	-	6,000,000	-	3,417,993
Various	Dedication - Drainage Works	CA	4,500,000	-	4,500,000	-	1,127,494

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction	CA	2,495,935	100,000	2,595,935	-	602,404
Londonderry	<i>The Driftway 244 to 204</i>	CA	-	-	-	200,000	5,510
Llandilo	<i>Seventh Avenue Third Avenue to HN232</i>	CA	-	-	-	200,000	343,223
Mulgoa	<i>Chain-of-Pond Road 200m west of Northern Rd to prev work #87</i>	CA	-	-	-	200,000	161,053
Cranebrook	<i>Callisto Drive Borrowdale Way to Marrett Way</i>	CA	-	-	-	425,000	458,917
Cranebrook	<i>Andrews Road Laycock Street to Greygums Road</i>	CA	-	-	-	600,000	-
Penrith	<i>Arakoon Road Coreen Avenue to Caloola Avenue</i>	CA	-	-	-	290,000	6,070
Oxley Park	<i>Sydney Street Adelaide Street to Great Western Highway</i>	CA	-	-	-	330,935	-
St Clair	<i>Solander Drive Reserve to Cook Parade</i>	CA	-	-	-	350,000	456
Penrith LGA	Shared Pathways	CA	190,000	-	190,000	120,250	-
St Marys	<i>Braddon St between Sydney St - Brian King Park</i>	CA	-	-	-	60,000	30,050
Emu Plains	<i>Emu Plains Footpath Replacement</i>	CA	-	-	-	20,000	-
Penrith LGA	Urban Drainage Construction Program	CA	871,362	94,466	965,828	-	269,915
Oxley Park	<i>Adelaide St Drainage Inlet Reconstruction</i>	CA	-	-	-	-	702
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CA	-	-	-	-	1,026
Werrington	<i>Water Street Werrington</i>	CA	-	-	-	-	51
Cambridge Park	<i>Barker St No.12 Construction of additional drainage pit</i>	CA	-	-	-	-	545
Berkshire Park	<i>Llandilo Road (Southern side at Richmond Road Intersection)</i>	CA	-	-	-	-	549
Claremont Meadows	<i>Caddens Road Kerb and Gutter</i>	CA	-	-	-	-	43
St Marys	<i>Queens Street Merinda Street-Nariel Street</i>	CA	-	-	-	-	78,010
Colyton	<i>Patricia Street Lennox & Elebana Street</i>	CA	-	-	-	-	23
Penrith	<i>Station Street near Nepean Shops</i>	CA	-	-	-	-	274,531
Penrith	<i>Memorial Avenue Regional Flood Evacuation Route</i>	CA	-	-	-	-	9
Penrith	<i>Memorial Avenue Kerb and Gutter</i>	CA	-	-	-	143,000	7,445
St Marys	<i>Queen Street Drainage</i>	CA	-	-	-	150,000	139,141
St Clair	<i>Finch Place Drainage</i>	CA	-	-	-	30,000	-
St Marys	<i>Bent Street Drainage</i>	CA	-	-	-	30,000	53,079
Penrith	<i>Belmore Street Drainage</i>	CA	-	-	-	40,000	17,023
South Penrith	<i>Perritt Place Drainage</i>	CA	-	-	-	70,000	19,788

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	<i>Station Street Drainage</i>	CA	-	-	-	158,362	77,997
Penrith	<i>Soper Place Drainage</i>	CA	-	-	-	250,000	-
Various	Traffic and Transport Facilities Program	CPR	423,573	-	423,573	-	2
Erskine Park	<i>Swallow Drive Pedestrian Facility</i>	CPR	-	-	-	-	1,141
St Clair	<i>Endeavour Av Single Lane Roundabout with Moore St</i>	CPR	-	-	-	-	197,427
Glenmore Park	<i>Camellia Av Speed Hump-Watts Profile</i>	CPR	-	-	-	-	1,098
South Penrith	<i>York Rd South Penrith Single Lane Roundabout</i>	CPR	-	-	-	-	212,825
Penrith LGA	Restoration of Poor Condition Path Paving	CPR	100,000	-	100,000	-	9,049
Penrith LGA	Footpath Delivery Program	CA	400,000	-	400,000	-	(9,514)
Penrith	<i>Coreen Avenue Lemongrove Road to Coombes Drive</i>	CA	-	-	-	75,000	41,477
Kingswood	<i>Copeland Street Phillip St to Richmond Rd</i>	CA	-	-	-	63,000	106,706
St Marys	<i>Mary Mackillop Park Pages Road to Saddington St South Side</i>	CA	-	-	-	20,000	35,054
Colyton	<i>Parkin Road Alam Street to Carpenter Street</i>	CA	-	-	-	102,000	65,148
St Clair	<i>Banks Drive Peter Kearns Memorial Park (North) - Banks Drive</i>	CA	-	-	-	20,000	-
South Penrith	<i>Grandview Street Maxwell Avenue to Greenhills Avenue</i>	CA	-	-	-	120,000	20,498
Penrith LGA	Safer Roads Program	CPR	520,000	-	520,000	-	-
Kingswood	<i>Bringelly Rd Single Lane Roundabout at Smith St</i>	CPR	-	-	-	-	5,721
Penrith	<i>Colless St Single Lane Roundabouts at Derby St and Staffords</i>	CPR	-	-	-	320,000	483,401
St Clair	<i>Rochford St Provision of Median Island Treatments</i>	CPR	-	-	-	-	22,323
Cranebrook	<i>Smeeton Rd Rural Safety improvements at Tadmores Rd</i>	CPR	-	-	-	-	4,060
Cranebrook	<i>Borrowdale Way Install one lane Roundabout at Callisto Dr</i>	CPR	-	-	-	-	30
Oxley Park	<i>Sydney Street and Canberra Street OXLEY PARK</i>	CPR	-	-	-	200,000	-
Emu Heights	Wedmore Rd Headwall Repair Works	CPR	74,000	-	74,000	-	67,923
Penrith LGA	Roads to Recovery	CA	1,522,275	-	1,522,275	-	140,538
Penrith	<i>Copeland Street - Phillip St to Parker St</i>	CA	-	-	-	-	437,605
Colyton	<i>Bennett Road - Crossing to Shepherd St</i>	CA	-	-	-	-	259,262
Erskine Park	<i>Swallow Drive - Leo Pl to Shaula Cres</i>	CA	-	-	-	-	240,217
Mulgoa	<i>Littlefields Road - Mulgoa Rd to Farm Rd</i>	CA	-	-	-	-	157,444
Penrith	Nepean Av Penrith - Pop Up Cycleway	CPR	200,000	-	200,000	-	19,140
South Penrith	Penrith CBD South HPAA	CPR	680,000	-	680,000	-	34,532

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	<i>Union Road Penrith</i>	CPR	-	-	-	96,000	113,226
Penrith	<i>Station St Penrith</i>	CPR	-	-	-	156,000	178,123
Penrith	<i>Woodriff St Penrith</i>	CPR	-	-	-	133,000	63,688
Penrith	<i>Derby St Penrith</i>	CPR	-	-	-	76,000	115,179
Penrith	<i>Lethbridge St Penrith</i>	CPR	-	-	-	84,000	51,278
Penrith	<i>Castlereagh St Penrith</i>	CPR	-	-	-	135,000	95,491
St Clair	Peter Kearns Car Park Asphaltting	CPR	125,000	-	125,000	-	125,000
Mulgoa	Farm Road Mulgoa Road Resurfacing	CPR	200,000	-	200,000	-	200,000
Penrith LGA	WIRES Road Signs	CA	20,000	-	20,000	-	-
Penrith LGA	Nation Building Black Spot Program	CPR	1,050,000	-	1,050,000	-	-
Penrith	<i>Derby St & Woodriff St Penrith</i>	CPR	-	-	-	125,000	1,693
Penrith	<i>Derby St & Doonmore St Penrith</i>	CPR	-	-	-	150,000	66,052
Penrith	<i>Reserve St & Station St Penrith</i>	CPR	-	-	-	350,000	6,169
Penrith	<i>The Crescent Penrith</i>	CPR	-	-	-	75,000	109,855
South Penrith	<i>Maxwell St South Penrith</i>	CPR	-	-	-	350,000	5,600
Claremont Meadows	Myrtle Road Fencing Installation	CPR	20,000	-	20,000	-	-
Emu Plains	Great Western Highway Emu Plains to Glenbrook	CPR	600,000	-	600,000	-	-
Cranebrook	Cranebrook High Pedestrian Activity Area	CPR	150,000	-	150,000	-	-
Glenmore Park	61 Woodlands Flood Emergency Renewal	CPR	-	300,000	300,000	-	-
Penrith LGA	Voted Works Footpath Allocations for 2019-20	CPR	457,761	-	457,761	-	-
Leonay	<i>River Rd from M4 Bridge – Buring Ave</i>	CPR	-	-	-	-	291,827
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			26,099,879		26,594,345		15,099,786
Community and Cultural Development							
Various	Disability Access Improvements	CACP	56,922	4,804	61,726	61,726	34,566
TOTAL COMMUNITY AND CULTURAL DEVELOPMENT			56,922		61,726		34,566
Community Facilities and Recreation Operations							
Various	Neighbourhood Centres/Halls Improvements	CF	81,048	(50,534)	30,514	-	924
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			81,048		30,514		924
Community Facilities and Recreation Planning							
South Penrith	Jamison Park Upgrades	CF	6,800	-	6,800	-	4,800

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	Glenmore Park Dog Park	CF	1,190	-	1,190	-	650
Oxley Park	Ridge Park Irrigation	CF	1,600	-	1,600	-	-
Werrington	Rance Oval Irrigation	CF	1,600	-	1,600	-	-
Werrington	Rance Oval Amenities Upgrade Stage 2	CF	612,960	-	612,960	-	425,970
Kingswood	Chapman Gardens Precinct Upgrade	CF	866,000	(666,000)	200,000	-	4,520
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			1,490,150		824,150		435,940
Community Safety							
Kingswood	Light My Way - Kingswood Pedestrian Lighting	CACP	590,259	-	590,259	-	507,253
Penrith LGA	CCTV Werrington and St Marys	CACP	-	60,000	60,000	-	-
Kingswood	Kingswood Shops CCTV	CACP	-	5,000	5,000	-	-
TOTAL COMMUNITY SAFETY			590,259		655,259		507,253
Council and Corporate Governance							
Penrith	Webcasting Council Meetings	GOV	15,120	-	15,120	-	10,080
Civic Centre	Passadena Audio Visual Equip	GOV	-	36,919	36,919	-	-
Penrith	Folding Machine	GOV	-	43,000	43,000	-	-
TOTAL COUNCIL AND CORPORATE GOVERNANCE			15,120		95,039		10,080
Design and Projects							
Various	Park Asset Shade Sails	MP	1,525,377	-	1,525,377	-	786,649
Various	Parker Street Sporting Field Upgrades	MP	1,316,746	(1,137,547)	179,199	-	167,961
Penrith LGA	City Centre Improvements	MP	219,660	-	219,660	-	-
Penrith	<i>Penrith CBD – High Street (Station St - Woodriff St)</i>	MP	-	-	-	166,000	169,407
Penrith	<i>Judges Place Carpark Rectification Works</i>	MP	-	-	-	53,660	14,500
Penrith	Better Boating Program	MP	18,247	-	18,247	-	-
Penrith	<i>Tench Reserve Boat Ramp and Public Access Upgrade</i>	MP	-	-	-	-	18,202
Penrith LGA	Replacement of Survey Equipment	MP	26,600	-	26,600	-	26,600
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	1,839,837	-	1,839,837	-	1,300
St Marys	<i>Kingsway Amenities Building</i>	MP	-	-	-	-	428
St Marys	<i>Construction of Kingsway Fields</i>	MP	-	-	-	-	1,557,154
Penrith	Soper Place Multi Deck Carpark	MP	1,261,074	-	1,261,074	-	1,700,585
Penrith	<i>Soper Place Road Closure</i>	MP	-	-	-	-	5,909

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	North St Car Park & Pedestrian Ramp	MP	1,184	-	1,184	-	1,184
Penrith CBD	Regatta Park - Stage 1	MP	4,987,575	(3,400,000)	1,587,575	-	1,042,406
Jamisontown	Our River Parkland Paths Tench Reserve	MP	12,870	-	12,870	-	6,435
Penrith LGA	Sports Fields Shade Trees	MP	12,583	-	12,583	-	7,550
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	26,168	(15,908)	10,260	-	10,260
Penrith	Nepean River - Install Waters Edge Access Decks	MP	4,569	-	4,569	-	3,046
Penrith LGA	Street Tree Asset Project (RAR)	MP	28,552	-	28,552	-	19,916
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	545,797	(150,000)	395,797	-	338,012
St Clair	Mark Leece Oval New Amenity Building	MP	1,713,150	(370,000)	1,343,150	-	615,833
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	3,881,774	(39,300)	3,842,474	-	1,621,499
St Marys	Kingsway Floodlighting & Access Path	MP	479,457	-	479,457	-	471,419
Emu Plains	Hunter Fields Reserve Amenities Upgrade	MP	683,759	-	683,759	-	680,421
Werrington	Gipps Street Recreation Precinct	MP	1,000,000	(500,000)	500,000	-	213,721
Penrith	St Clair Recreation and Leisure Building Upgrade	MP	201,957	-	201,957	-	174,171
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	251,846	(215,938)	35,908	-	24,350
Werrington	Parkes Ave amenity renewal and upgrade	MP	225,056	32,630	257,686	-	253,021
Colyton	Roper Road amenity renewal and upgrade	MP	327,387	-	327,387	-	332,063
St Marys	St Marys Art and Craft Studio	MP	149,675	22,342	172,017	-	65,659
Penrith CBD	City Park	MP	600,000	-	600,000	-	345,910
Emu Plains	Dukes Oval Cricket Net Renewal/Upgrade	MP	31,678	-	31,678	-	(172)
Nth Penrith	Nursery Redevelopment	MP	1,281,117	(193,773)	1,087,344	-	866,662
Werrington	Harold Corr Synthetic Track Upgrade	MP	500,000	(240,000)	260,000	-	93,670
Kingswood	Kingswood Depot Redevelopment Design	MP	612,025	-	612,025	-	24,728
Claremont Meadows	Caddens Road - Gipps Street to Heaton Road	MP	2,500,000	-	2,500,000	-	1,281,524
Leonay	Leonay Oval Stage 2-4 Amenities Building	MP	750,000	-	750,000	-	685,250
Emu Plains	Arms of Australia Inn Post & Beam Renewal Upgrade	MP	90,000	(16,604)	73,396	-	73,396
Penrith	Dunheved Road Upgrade	MP	840,000	-	840,000	-	34,800
Werrington	Arthur Neave Hall Refurbishment and Renewal	MP	300,000	-	300,000	-	325,742
Glenmore Park	Floribunda NHC Refurbishment and Renewal	MP	300,000	-	300,000	-	342,750
Colyton	Shepherd Street Cricket Net Upgrade	MP	9,746	-	9,746	-	407

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Boating Now Round 3 Kayak Launch	MP	-	6,130	6,130	-	6,130
South Penrith	Eilleen Cammack Building Refurbishment	MP	30,000	(27,010)	2,990	-	2,990
Penrith	Civic Centre Renewal	MP	5,881,291	(1,382,220)	4,499,071	-	-
Penrith	<i>Level 2 Works</i>	MP	-	-	-	600,000	500,714
Penrith	<i>Ground Floor Works</i>	MP	-	-	-	5,091,291	1,361,924
Penrith	<i>Basement Works</i>	MP	-	-	-	190,000	76,154
St Marys	Bill Ball (Cook Park) Oval Upgrade	MP	-	5,000	5,000	-	-
Emu Plains	Dukes Oval Upgrade of Field Lighting	MP	270,000	(267,381)	2,619	-	2,200
Penrith	Woodriff Gardens Tennis Amenity Upgrade	MP	-	-	-	-	2,520
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	320,750	(318,213)	2,537	-	2,537
Kingswood	Chapman Gardens Kingswood Fencing and Bull Pens	MP	100,000	-	100,000	-	274
Penrith	Penrith Ripples Installtion of New Heat Pumps	MP	200,000	-	200,000	-	142,862
South Penrith	Eileen Cammack Field Lighting Stage 2 and 3	MP	100,000	-	100,000	-	1,893
Glenmore Park	Surveyors Creek Diamond 2 Field Lighting Upgrade	MP	100,000	-	100,000	-	274
Werrington	Parkes Avenue Tennis Synthetic Surface Conversion	MP	197,275	-	197,275	-	274
Werrington	The Kingsway Fields (South) Floodlighting Upgrade	MP	75,000	-	75,000	-	274
Mulgoa	Gow Park Mulgoa Stage 2 Floodlighting Upgrades	MP	150,000	-	150,000	-	360
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	MP	160,251	-	160,251	-	149,507
Glenmore Park	The Carriage way Renew play equipment-soft fall-shade shelte	MP	84,900	-	84,900	-	84,179
St Clair	St Clair Dog Park Upgrade	MP	75,000	-	75,000	-	907
Claremont Meadows	Myrtle Road Playground, Claremont Meadows	MP	47,250	-	47,250	-	38,026
St Clair	David Currie Playspace Banks Drive St Clair	MP	-	1,800	1,800	-	-
Penrith LGA	Cooling the City Strategy Green Infrustructure Project	MP	200,000	-	200,000	-	-
Erskine Park	Peppertree Reserve Fencing & Seating Project	MP	-	69,000	69,000	-	28,197
St Marys	Monfarville Amenity Building Upgrade	MP	-	6,520	6,520	-	6,520
St Marys	Ripples St Marys Heat Pump Replacement	MP	300,000	-	300,000	-	-
St Marys	St Marys Hall Network Upgrades	MP	-	5,000	5,000	-	-
St Marys	<i>St Marys Senior Citizens Centre</i>	MP	-	-	-	-	682
Jamisontown	Robinson Park Renew Playgrounds	MP	85,581	-	85,581	-	150
TOTAL DESIGN AND PROJECTS			36,932,764		28,807,292		16,813,875

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Environmental Health							
Penrith LGA	Stormwater Work Improvement Program	EHC	385,670	(385,670)	-	-	-
TOTAL ENVIRONMENTAL HEALTH			385,670		-		-
Fleet and Plant Management							
Various	Motor Vehicle Purchases	CPR	2,098,016	96,174	2,194,190	-	1,309,694
Penrith Council	Plant Replacement	CPR	4,003,779	385,475	4,389,254	4,209,575	3,387,628
Not Applicable	<i>New Plant Purchase (not replacement)</i>	CPR	-	-	-	471,054	191,734
TOTAL FLEET AND PLANT MANAGEMENT			6,101,795		6,583,444		4,889,056
Information Management							
Various	Information Management System	GOV	82,255	7,834	90,089	-	67,289
Penrith	Records Capital Equipment Purchases	GOV	1,095	-	1,095	-	-
TOTAL INFORMATION MANAGEMENT			83,350		91,184		67,289
Information Technology							
Various	Desktop Hardware / Devices	ICT	413,771	-	413,771	413,771	264,432
Penrith Council	Server Infrastructure	ICT	404,000	(70,000)	334,000	-	2,000
Penrith Council	<i>Remediation</i>	ICT	-	-	-	50,000	838
Penrith Council	<i>Networking</i>	ICT	-	-	-	160,000	6,374
Penrith Council	<i>Server</i>	ICT	-	-	-	124,000	29,869
Penrith Council	<i>Warranty</i>	ICT	-	-	-	-	7,190
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	10,000	(10,000)	-	-	-
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT	52,000	52,180	104,180	-	-
TOTAL INFORMATION TECHNOLOGY			879,771		851,951		310,703
Libraries							
Various	Library Resources - Capital	LS	634,910	(9,776)	625,134	-	369,142
Various	Library Management System	LS	104,972	-	104,972	-	98,481
Civic Centre	Library Special Purpose Projects -Building	LS	39,885	41,710	81,595	-	36,004
Penrith LGA	Library Capital Purchases	LS	-	5,160	5,160	-	5,160
Penrith LGA	Toy Library Capital Purchases	LS	35,286	-	35,286	-	32,846
St Marys	St Marys Office Refurbishment	LS	81,041	-	81,041	-	48,098
TOTAL LIBRARIES			896,094		933,188		589,730

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Neighbourhood Renewal							
Various	Neighbourhood Renewal	CACP	188,642	-	188,642	188,642	80,098
Various	Mayoral Youth Challenge	CACP	155,919	(150,839)	5,080	5,080	5,080
Various	Robin Wiles Upgrade Project	CACP	9,967	(4,967)	5,000	-	5,000
Oxley Park	Brian King Park Fitness Equipment - Everyone Can Play	CACP	50,000	(50,000)	-	-	-
Oxley Park	Brian King Park Fencing and Fitness Equipment CBP19	CACP	49,775	(40,424)	9,351	-	9,351
North St Marys	Robin Wiles Park Solar Lighting CBP19	CACP	21,245	-	21,245	-	-
Kingswood	Chapman Gardens Kingswood Outdoor Gym	CACP	70,000	21,353	91,353	-	-
TOTAL NEIGHBOURHOOD RENEWAL			545,548		320,671		99,529
Property Development and Management							
Various	Property Development Expenditure Project (1)	PD	44,840	-	44,840	44,840	13,188
Various	Property Development Expenditure Project (2)	PD	(600)	25,000	24,400	24,400	(600)
Various	Peachtree acquisition	PD	430,000	-	430,000	430,000	219,495
Various	Dunheved Circuit St Marys	PD	940,000	(923,367)	16,633	16,633	16,633
Various	Henry Street Penrith	PD	1,215,450	-	1,215,450	1,215,450	577,876
Various	Union Rd At Grade Car Park	PD	71,545	78,526	150,071	150,071	17,622
Various	Erskine Pk Urban Reinvestment	PD	161,700	13,270	174,970	174,970	46,603
Various	Emu Plains Employment Precinct	PD	120,000	-	120,000	120,000	1,550
St Marys	Chesham Street St Marys	PD	720,000	(157,675)	562,325	-	-
St Marys	<i>Civil Works</i>	PD	-	-	-	562,325	562,325
Kingswood	Commuter Car Park Upgrade – T1 Nth Shore North & West Line	PD	1,208,300	-	1,208,300	-	-
Kingswood	<i>Project Management Consultant</i>	PD	-	-	-	265,300	241,182
Kingswood	<i>Quantity Surveyor Consultant</i>	PD	-	-	-	120,000	-
Kingswood	<i>Architecture Consultant</i>	PD	-	-	-	120,000	-
Kingswood	<i>Landscaping Consultant</i>	PD	-	-	-	5,000	-
Kingswood	<i>Environmental Consultant</i>	PD	-	-	-	42,000	-
Kingswood	<i>Engineering Consultant</i>	PD	-	-	-	244,000	-
Kingswood	<i>Other Consultant</i>	PD	-	-	-	20,500	23,700
Kingswood	<i>Other Procurement Costs</i>	PD	-	-	-	175,000	-
Kingswood	<i>Due Diligence</i>	PD	-	-	-	34,500	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	Planning Consultant	PD	-	-	-	7,000	1,778
Kingswood	ECI Contractor (Design Work)	PD	-	-	-	175,000	-
St Marys	Commuter carpark upgrade - St Marys	PD	1,574,300	-	1,574,300	-	-
St Marys	Project Management Consultant	PD	-	-	-	381,300	45,000
St Marys	Quantity Surveyor Consultant	PD	-	-	-	185,000	-
St Marys	Architecture Consultant	PD	-	-	-	150,000	4,800
St Marys	Landscaping Consultant	PD	-	-	-	5,000	-
St Marys	Environmental Consultant	PD	-	-	-	42,000	-
St Marys	Engineering Consultant	PD	-	-	-	227,000	-
St Marys	Other Consultant	PD	-	-	-	20,000	19,500
St Marys	Other Procurement Costs	PD	-	-	-	262,500	29,352
St Marys	Due Diligence	PD	-	-	-	31,500	-
St Marys	Planning Consultant	PD	-	-	-	7,500	-
St Marys	ECI Contractor (Design Work)	PD	-	-	-	262,500	-
Emu Plains	Emu Plains Regatta Park - Kiosk	PD	192,010	3,750	195,760	-	1,076
Emu Plains	Architecture Consultant	PD	-	-	-	169,224	84,612
Emu Plains	Pre-lodgement fee	PD	-	-	-	881	881
Emu Plains	Heritage Consultant	PD	-	-	-	2,025	-
Emu Plains	Landscape Consultant	PD	-	-	-	9,880	-
Emu Plains	Other Consultant	PD	-	-	-	13,750	-
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			6,677,545		5,717,049		1,906,572
Public Space Maintenance (City Services)							
Various	Local Open Space s7.11 funded capital works	CPR	388,580	-	388,580	196,000	-
Kingswood	Chapmans Gardens - Amenities & security lighting Design	CPR	-	-	-	-	19,980
Oxley Park	Lucy Cobcroft Park - Seating & landscaping	CPR	-	-	-	-	520
Emu Plains	Bunyarra Reserve - Bunyarra Dr	CPR	-	-	-	103,000	107,658
Luddenham	Sales Park - Roots Av	CPR	-	-	-	89,580	89,807
St Marys	Penrith BMX fencing upgrade	CPR	-	8,250	8,250	-	-
TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)			388,580		396,830		217,965
Public Space Maintenance (Cross City Buildings)							

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Bus Shelters Program	CPR	423,375	-	423,375	-	78,999
Various	Tac Tiles	CPR	-	-	-	-	50,326
Penrith LGA	Building Asset Renewal	CA	7,108,967	(1,902,764)	5,206,203	7,028,107	682,365
Penrith LGA	Annual Paint Program	CA	-	-	-	-	20,098
St Marys	Ripples - Indoor Pool Joint Repairs	CA	-	-	-	20,518	-
Penrith LGA	CCTV Upgrade & Renewal Program	CA	102,281	-	102,281	-	12,696
Penrith	Penrith Ripples Kids Playground	CPR	12,000	-	12,000	-	-
St Marys	Ripples St Marys Sound Walls	CPR	-	38,000	38,000	-	-
Penrith LGA	Parks Asset Renewal	CA	241,353	-	241,353	22,347	-
Emu Plains	Outlook Avenue Renew play equipment-soft fall-shade shelter-	CA	-	-	-	113,625	117,683
St Marys	St Marys Tennis Court resurfacing	CA	-	-	-	105,381	105,381
Penrith LGA	Parks Asset Renewal	CA	729,443	(346,513)	382,930	29,419	-
Leonay	Leonay Parade Renew existing Play Equipment & Softfall	CA	-	-	-	1,500	1,500
Glenmore Park	Oriole Street Reserve Renew existing Play Equipment&Softfall	CA	-	-	-	2,121	2,121
Penrith	Burcher Park Renew existing Play Equipment & Softfall	CA	-	-	-	120,000	2,330
Glenmore Park	Sunbird Terrace Renew existing Play Equipment & Softfall	CA	-	-	-	2,040	2,040
Penrith	Judges Park Renew exisitng Softfall	CA	-	-	-	30,000	-
Colyton	Edward (Ted) Little Park Renew exisitng Softfall	CA	-	-	-	28,800	-
Werrington Downs	Jim Anderson Park Renew exisitng Softfall	CA	-	-	-	22,000	-
South Penrith	Edna Dunn Reserve Renew exisitng Softfall	CA	-	-	-	22,500	-
St Marys	Monfarville Park Renew exisitng Field Lighting	CA	-	-	-	210,000	-
Claremont Meadows	Myrtle Road Fields Renew exisitng Irrigation System	CA	-	-	-	33,550	-
Emu Plains	Dukes Oval Renew existing Barbeques	CA	-	-	-	12,000	-
South Penrith	Jamison Park 35-38 Renew exisitng Netball Court Surfaces -	CA	-	-	-	60,000	-
St Marys	Cook & Banks Reserve Renew existing	CA	-	-	-	10,000	-
St Marys	Ridge Park Renew exisitng	CA	-	-	-	9,000	-
Luddenham	Sales Park Renew existing Cricket	CA	-	-	-	49,000	-
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY BUILDINGS)			8,617,419		6,406,142		1,075,538
Public Space Maintenance (Cross City Services)							
Various	Outdoor Mobility Implementation	CPR	326,234	-	326,234	-	316,382

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY SERVICES)			326,234		326,234		316,382
Regional Illegal Dumping (RID)							
Penrith Council	RID Squad Motor Vehicle Purchases	EHC	35,260	(2,837)	32,423	-	32,423
TOTAL REGIONAL ILLEGAL DUMPING (RID)			35,260		32,423		32,423
Ripples Leisure Centres							
St Marys	Ripples Business Services Office Equipment	RIPP	33,646	-	33,646	-	7,236
St Marys	Ripples Aquatics Equipment	RIPP	10,047	-	10,047	-	1,152
St Marys	Ripples Fitness & Rehab Equipment	RIPP	5,575	-	5,575	-	5,558
St Marys	Ripples Chemical Unloading Bunding Areas	RIPP	45,000	-	45,000	-	-
St Clair	St Clairs backboard replacement	RIPP	-	45,614	45,614	-	-
St Marys	Ripples Small Projects	RIPP	-	-	-	171,641	-
St Marys	<i>Outdoor Pool Gutter Tile Repairs</i>	RIPP	-	-	-	42,359	-
St Marys	<i>Outdoor Pool Construction Joint Repairs</i>	RIPP	-	-	-	36,000	-
TOTAL RIPPLES LEISURE CENTRES			94,268		139,882		13,945
Security and Emergency Services Management							
Regentville	NSW Rural Fire Service Fire Control Centre Upgrade	CA	3,700	-	3,700	-	3,700
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	598
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	442,800	16,905	459,705	-	427,000
Erskine Park	Erskine Park Brigade Station Storage Shed	CA	2,356	-	2,356	-	-
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT			468,856		485,761		431,298
Sustainability and Resilience							
Various	Solar photovoltaic (PV) systems at Council facilities	BT	63,396	2,418	65,814	-	-
St Marys	<i>Queen Street Centre</i>	BT	-	-	-	33,596	23,517
St Clair	<i>St Clair Leisure Centre</i>	BT	-	-	-	11,082	7,758
St Marys	<i>St Marys Childrens Centre</i>	BT	-	-	-	10,568	6,551
Oxley Park	<i>Ridge Park Hall</i>	BT	-	-	-	10,568	6,551
TOTAL SUSTAINABILITY AND RESILIENCE			63,396		65,814		44,378
Traffic Management, Parking and Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	86,919	-	86,919	-	-
Penrith	NSW Bike Plan River Cities Program	ES	9,081	-	9,081	-	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Integrated Parking Management System (IPMS) - Capital	ES	188,125	-	188,125	-	35,405
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			284,125		284,125		35,405
TOTAL CAPITAL PROJECTS			92,836,818		81,474,579		43,625,179
OPERATING PROJECTS							
Children's Services							
Various	CS Repair & Replace Equipment Operating	CSO	100,000	-	100,000	100,000	37,084
Various	Children's Services Community Grants	CSO	1,000	142,000	143,000	-	99,220
TOTAL CHILDREN'S SERVICES			101,000		243,000		136,304
City Activation							
Various	REAL Festival	CACP	438,645	(15,878)	422,767	-	217,532
Penrith Council	Relay for Life Sponsorship	CACP	3,000	(3,000)	-	-	-
Penrith LGA	Australia Day	CACP	77,000	(43,572)	33,428	-	33,428
TOTAL CITY ACTIVATION			518,645		456,195		250,960
City Deal							
Various	City Strategy Operational Program	CitSrat	290,530	(140,000)	150,530	150,530	110,517
Penrith Council	Integrated Transport and Planning Resourcing	CitSrat	154,345	-	154,345	-	125,368
Penrith Council	Western Parkland Councils Alliance	CitSrat	40,000	-	40,000	-	40,000
Penrith LGA	City Strategy LEP Review Projects	CitSrat	813,179	(142,544)	670,635	-	-
Penrith LGA	<i>Employment Lands Strategy</i>	CitSrat	-	-	-	59,453	59,453
Penrith LGA	<i>Centres Implementation Plan</i>	CitSrat	-	-	-	64,470	64,470
Penrith LGA	<i>Biodiversity Study</i>	CitSrat	-	-	-	36,220	36,220
Penrith LGA	<i>East-West Corridor Transport Master Plan</i>	CitSrat	-	-	-	113,594	113,594
Penrith LGA	<i>Community Indicators Framework</i>	CitSrat	-	-	-	20,000	20,000
Penrith LGA	<i>Housing Sensitivity Study</i>	CitSrat	-	-	-	50,090	50,090
Penrith LGA	<i>Penrith Urban Design Analysis</i>	CitSrat	-	-	-	30,166	33,516
Penrith LGA	<i>Urban Design Framework</i>	CitSrat	-	-	-	198,065	142,466
Penrith LGA	<i>Graduate Urban Designer</i>	CitSrat	-	-	-	19,077	19,077
Penrith LGA	<i>REMPPLAN</i>	CitSrat	-	-	-	79,500	79,500
Penrith LGA	Penrith Green Grid Strategy	CitSrat	352,800	-	352,800	-	136,533
Penrith LGA	Corridors Strategy	CitSrat	50,000	23,200	73,200	-	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington	Werrington Masterplan	CitSrat	50,000	(23,200)	26,800	-	-
TOTAL CITY DEAL			1,750,854		1,468,310		1,030,804
City Planning							
Various	Integrated Local Plan	CP	68,551	-	68,551	-	-
Various	Planning Proposal Applications to Amend a LEP	CP	350,074	5,505	355,579	355,579	29,463
Various	Accelerated LEP Review Program	CP	244,231	(42,923)	201,308	201,308	197,836
Penrith Council	Externally Commissioned Studies	CP	91,777	-	91,777	-	310
Penrith LGA	City Planning Major Projects Resourcing	CP	137,378	-	137,378	-	82,560
Penrith LGA	Planning and Contributions Projects Resourcing	CP	142,868	(71,434)	71,434	-	12,527
TOTAL CITY PLANNING			1,034,879		926,027		322,696
Civil Maintenance, Renewal and Construction							
Various	Sweeping /re-linemarking of existing shared paths	CA	280,000	-	280,000	-	205,884
Various	Maintenance of GPT Constructions	CPR	343,639	-	343,639	-	278,770
Londonderry	The Driftway - Road Maintenance	CPR	66,000	-	66,000	-	(31,471)
Penrith LGA	GPT Upgrade Trial	CPR	50,000	-	50,000	-	(11,991)
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			739,639		739,639		441,193
Communications							
Penrith LGA	Corporate Advertising	Communi	349,646	(16,666)	332,980	-	3,731
Penrith LGA	Media Monitoring	Communi	-	-	-	28,000	19,925
Penrith LGA	Subscription based Newspapers	Communi	-	-	-	2,500	1,295
Penrith LGA	Vintage FM Radio Advertising	Communi	-	-	-	10,500	7,279
Penrith LGA	General Advertising	Communi	-	-	-	3,000	1,925
Penrith LGA	Miscellaneous	Communi	-	-	-	-	2,710
Penrith LGA	Western Weekender	Communi	-	-	-	90,000	20,710
Penrith LGA	Community Newsletter	Communi	-	-	-	215,646	203,322
Penrith Council	Website Maintenance	Communi	30,000	16,666	46,666	-	46,666
Penrith LGA	Penrith Panthers Grand Final support	Communi	15,000	(6,626)	8,374	-	8,374
TOTAL COMMUNICATIONS			394,646		388,020		315,937
Community and Cultural Development							
Various	Community Resources Development Officer	CACP	89,842	2,264	92,106	92,106	42,030

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Community Health Promotion	CACP	6,000	-	6,000	-	2,676
Penrith LGA	Sponsorship of Blacktown Red Belly Warriors Team	CACP	7,500	-	7,500	-	7,500
Penrith LGA	Donation to English Language Class Community Group	CACP	600	-	600	-	600
TOTAL COMMUNITY AND CULTURAL DEVELOPMENT			103,942		106,206		52,805
Community Facilities and Recreation Operations							
Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	(1,448)	1,552	-	130
Various	Neighbourhood Facility General Imprvmnts	CF	-	49,325	49,325	-	1,900
Colyton	<i>Colyton Community Centre</i>	CF	-	-	-	-	3,085
Cranebrook	<i>Cranebrook Neighbourhood Centre</i>	CF	-	-	-	-	54
St Marys	<i>St Marys Arts and Craft Studio</i>	CF	-	-	-	-	7,411
Erskine Park	<i>Erskine Park CC</i>	CF	-	-	-	-	100
Jordan Springs	<i>Jordan Springs Community Hub</i>	CF	-	-	-	-	5,951
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			3,000		50,877		18,630
Community Facilities and Recreation Planning							
Penrith LGA	Western Sydney Academy of Sport	CF	16,010	(804)	15,206	-	15,206
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	CF	15,000	-	15,000	-	15,000
Penrith Lakes	Penrith Lakes Spatial Framework	CF	200,000	-	200,000	-	52,901
South Penrith	Facilities-Covid Related Expenses	CF	59,782	2,252	62,034	-	46,217
South Penrith	<i>Covid-19 Financial Assistance</i>	CF	-	-	-	-	15,817
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			290,792		292,240		145,141
Community Safety							
Various	Community Safety Program	CACP	203,891	(21,353)	182,538	182,538	18,176
Penrith LGA	Stop Sneak Theft	CACP	-	10,000	10,000	-	-
TOTAL COMMUNITY SAFETY			203,891		192,538		18,176
Corporate Planning and Reporting							
Various	Strategic Research and Planning	BT	96,000	-	96,000	-	50,298
TOTAL CORPORATE PLANNING AND REPORTING			96,000		96,000		50,298
Customer Experience							
Penrith Council	Counter Queuing System	CE	5,230	(5,230)	-	-	-
Penrith Council	Quality Coach	CE	16,364	-	16,364	-	16,364

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL CUSTOMER EXPERIENCE			21,594		16,364		16,364
Design and Projects							
Penrith LGA	WSIP Local Roads Package	MP	13,455,609	-	13,455,609	-	41,067
Penrith LGA	Local Roads Package Round 2	MP	-	-	-	-	1,041
Penrith LGA	TNR Northern Rd and Derby St	MP	-	-	-	-	26,295
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	9,305,240
Penrith LGA	Major Project Design Costs	MP	210,000	21,813	231,813	-	24,449
Penrith	Sydney Smith Dr Coreen Av Intersectio	MP	-	-	-	-	29,523
Penrith	Coreen Avenue Corridor Improvements Design	MP	657,958	-	657,958	-	195,035
Jamisontown	Jamison Rd Signals at Station St and Woodriff St Design	MP	409,242	-	409,242	-	331,043
TOTAL DESIGN AND PROJECTS			14,732,809		14,754,622		9,953,694
Development Applications							
Penrith LGA	Local Planning Panel	DS	169,342	-	169,342	-	91,232
TOTAL DEVELOPMENT APPLICATIONS			169,342		169,342		91,232
Development Compliance							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	148,698	-	148,698	-	110,235
TOTAL DEVELOPMENT COMPLIANCE			148,698		148,698		110,235
Divisional Assurance (City Services)							
Penrith	Parker Street Sporting Fields Remediation Works	DIVASS	125,000	-	125,000	-	676
TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)			125,000		125,000		676
Economic Initiatives							
Various	City Park Communications and Engagement	CEM	-	40,000	40,000	40,000	-
Various	Economic Development Memberships and Sponsorships	CEM	8,186	-	8,186	8,186	4,500
Various	Advocacy Program	CEM	1,863	-	1,863	-	1,863
Various	City Economy	CEM	288,285	-	288,285	300,285	142,699
Castlereagh	Castlereagh Connection Advocacy	CEM	56,100	-	56,100	-	56,100
Penrith	Nepean River Precinct Facilitation	CEM	140,909	-	140,909	-	103,585
Penrith LGA	River Precinct Strategic Planning	CEM	60,600	-	60,600	-	9,150
Penrith LGA	Penrith Arts and Culture Project	CEM	12,000	-	12,000	-	12,000
TOTAL ECONOMIC INITIATIVES			567,943		607,943		329,897

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	EHC	276,699	2,616	279,315	-	214,148
Penrith LGA	Biodiversity Strategy	EHC	21,804	-	21,804	-	3,635
Penrith LGA	Integrated Catchment Management	EHC	134,099	1,900	135,999	-	94,946
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	-	70,000	-	35,124
TOTAL ENVIRONMENTAL HEALTH			502,602		507,118		347,852
Executive Services							
Penrith Council	Councillor Professional Training and Development	EX	25,000	-	25,000	-	-
Penrith Council	<i>East Ward - Councillor Robin Cook</i>	EX	-	-	-	-	3,500
TOTAL EXECUTIVE SERVICES			25,000		25,000		3,500
Floodplain and Stormwater Management							
Penrith LGA	Floodplain Management Resourcing	ES	297,033	-	297,033	-	168,216
Penrith LGA	Flood Studies SMSC	ES	131,268	-	131,268	-	-
Penrith LGA	<i>South Creek Floodplain Risk Management Study & Plan</i>	ES	-	-	-	-	7,010
Penrith LGA	<i>Nepean River Flood Risk Management Study/Plan</i>	ES	-	-	-	-	28,950
Emu Plains	<i>Emu Plains Overland Flow Flood Study</i>	ES	-	-	-	-	9,655
Penrith LGA	NSW Floodplain Management Program 2018-19	ES	139,084	-	139,084	-	-
Penrith LGA	<i>College Orth and Werrington Creeks Catchment</i>	ES	-	-	-	-	25,164
Penrith LGA	<i>Little Creek Catchment</i>	ES	-	-	-	-	21,644
Cranebrook	Cranebrook Overland Flow Flood Study	ES	243,247	-	243,247	-	151,044
TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT			810,632		810,632		411,683
Information Management							
Various	Case Management - Dynamics 365 Implementation	ICT	737,853	179,992	917,845	-	329,900
TOTAL INFORMATION MANAGEMENT			737,853		917,845		329,900
Information Technology							
Not Applicable	Outdoor Mobility Operational Expenditure	ICT	-	-	-	-	20,525
Penrith Council	Operational and Support Agreements	ICT	1,460,000	(57,128)	1,402,872	-	9,446
Penrith Council	<i>Cloud Services</i>	ICT	-	-	-	1,000,000	667,042
Penrith Council	<i>Data Centre Services</i>	ICT	-	-	-	120,000	79,190
Penrith Council	<i>Microsoft Premier Support</i>	ICT	-	-	-	160,000	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	<i>Warranty / Contractor</i>	ICT	-	-	-	180,000	26,697
Penrith Council	<i>Contractor</i>	ICT	-	-	-	-	5,400
Penrith Council	<i>TPG Services</i>	ICT	-	-	-	70,000	-
TOTAL INFORMATION TECHNOLOGY			1,460,000		1,402,872		808,299
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	-	19,000	-	4,434
Penrith Council	Library Resources - Operating	LS	270,000	(40,224)	229,776	-	229,776
Penrith LGA	Library Digital	LS	6,750	-	6,750	-	-
Penrith LGA	<i>Library Management System Op Costs</i>	LS	-	-	-	-	2,114
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	-	17,967	-	17,967
Penrith LGA	Anzac Community Grant Award	LS	2,000	-	2,000	-	867
TOTAL LIBRARIES			315,717		275,493		255,158
Marketing Tourism and International Partnerships							
Various	City Marketing	CEM	151,000	(40,000)	111,000	111,000	24,278
Various	International Relations	CEM	86,355	(86,081)	274	274	274
TOTAL MARKETING TOURISM AND INTERNATIONAL PARTNERSHIPS			237,355		111,274		24,552
Neighbourhood Renewal							
Various	Urban Design and Activation	CACP	195,623	-	195,623	195,623	80,487
Various	Place Management Resourcing (Pt AREAS)	CACP	569,378	-	569,378	-	413,653
Various	Neighbourhood Renewal Projects (AREAS)	CACP	49,885	(413)	49,472	49,472	8,413
Various	Places to Love Demonstration Project	CACP	130,000	-	130,000	140,000	13,870
Penrith LGA	Magnetic Places	CACP	62,564	413	62,977	-	62,977
Penrith LGA	The Village Cafe	CACP	119,290	(35,000)	84,290	39,719	37,339
St Marys	<i>The Village Cafe St Marys</i>	CACP	-	-	-	6,554	5,892
Kingswood	<i>The Village Cafe Kingswood</i>	CACP	-	-	-	8,520	7,867
Llandilo	<i>The Village Café Llandilo</i>	CACP	-	-	-	13,275	5,576
Kingswood	<i>The Village Café General</i>	CACP	-	-	-	16,222	6,795
Penrith CBD	Penrith Producers - Summer Fund Grant	CACP	10,000	-	10,000	-	7,627
TOTAL NEIGHBOURHOOD RENEWAL			1,136,740		1,101,740		650,495

Property Development and Management

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Masterplan for Erskine Park	PD	50,000	(50,000)	-	-	-
Various	PD Business Development	PD	550,015	(250,000)	300,015	300,015	134,020
Various	New West Major Projects - Operational Costs	PD	450,000	(450,000)	-	-	-
Various	Operational Sites Project	PD	100,000	(100,000)	-	-	-
Various	Opportunity Sites Project	PD	575,209	(369,085)	206,124	206,124	131,747
Various	Compensation for Easement-Leland St Penrith	PD	325,000	-	325,000	325,000	-
Various	Emu Plns Employment Precinct -Investigation	PD	-	130,240	130,240	130,240	118,410
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	26,000	22,000
Penrith LGA	Operational Dining Review	PD	662	-	662	662	662
Emu Plains	Regatta Dining Precinct	PD	232,343	-	232,343	-	-
Emu Plains	<i>Feasibility Assessment – 013</i>	PD	-	-	-	-	3,318
Emu Plains	<i>Other Consultant – 026</i>	PD	-	-	-	149,500	97,549
Emu Plains	<i>Landscaping and fencing</i>	PD	-	-	-	12,843	545
Emu Plains	<i>Marketing campaign</i>	PD	-	-	-	20,000	9,223
Emu Plains	<i>Construction fees</i>	PD	-	-	-	50,000	6,086
Glenmore Park	Floribunda Ave Glenmore Pk Easement	PD	3,300	-	3,300	-	-
Glenmore Park	<i>Valuation Consultant</i>	PD	-	-	-	2,800	-
Glenmore Park	<i>Other Consultant</i>	PD	-	-	-	500	-
Werrington County	Drainage Easement - 144a Dunheved Rd	PD	2,000	-	2,000	-	-
Werrington County	<i>Valuation Consultant</i>	PD	-	-	-	1,650	-
Werrington County	<i>Community Consultant</i>	PD	-	-	-	350	-
St Marys	Sydney Metro Acqn- Station St St Marys	PD	21,500	6,200	27,700	-	-
St Marys	<i>Valuation</i>	PD	-	-	-	14,200	-
St Marys	<i>Legal Fees & Disbursement</i>	PD	-	-	-	5,000	-
St Marys	<i>Planning Consultant</i>	PD	-	-	-	8,500	11,000
Erskine Park	Lenore Drive Erskine Park Business Case	PD	35,000	(8,000)	27,000	-	-
Erskine Park	<i>Feasibility Assessment</i>	PD	-	-	-	27,000	27,000
North St Marys	Harris St Nth St Marys - acqn by Sydney metro	PD	21,500	-	21,500	-	-
North St Marys	<i>Valuation</i>	PD	-	-	-	8,000	-
North St Marys	<i>Legal Fees & Disbursement</i>	PD	-	-	-	5,000	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
North St Marys	Planning Consultant	PD	-	-	-	8,500	6,000
St Marys	Sydney Metro Acqn - Chesham St St Marys	PD	17,500	-	17,500	-	-
St Marys	Valuation	PD	-	-	-	8,000	5,000
St Marys	Legal Fees & Disbursement	PD	-	-	-	5,000	-
St Marys	Planning Consultant	PD	-	-	-	4,500	2,000
Oxley Park	Braddon Street Oxley Pk Easement	PD	-	3,000	3,000	-	-
Oxley Park	Valuation Consultant	PD	-	-	-	3,000	3,000
Civic Centre	Development Manager - Procurement	PD	-	39,568	39,568	-	-
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			2,410,029		1,361,952		577,561
Public Space Maintenance (Cross City Services)							
Various	Enhanced Public Domain Team (Pt AREAS)	CPR	2,584,362	-	2,584,362	-	1,937,880
Penrith LGA	Enhanced Public Domain	CPR	172,788	-	172,788	-	127,448
Penrith LGA	Upgrade of Mercury Vapour Street Lights	CPR	841,925	(60,279)	781,646	-	483,930
Penrith Council	Implement Plans of Management	CPR	206,972	1,140	208,112	-	143,837
Castlereagh	Save Our Species - Persoonia Nutans (Nodding Geebung)	CPR	6,534	-	6,534	-	336
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	37,236	-	37,236	-	20,700
Emu Plains	Keeping the Hawkesbury and Nepean Rivers healthy - River Roa	CPR	88,000	-	88,000	-	62,736
Wallacia	Fowler Reserve Resnagging	CPR	42,000	-	42,000	-	-
Emu Plains	Emu Green Reserve Resnagging	CPR	42,000	-	42,000	-	-
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY SERVICES)			4,021,817		3,962,678		2,776,867
Rangers and Animal Services							
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	7,716
TOTAL RANGERS AND ANIMAL SERVICES			10,000		10,000		7,716
Strategic Asset Management Planning							
Penrith LGA	Road Network Survey	CA	85,191	-	85,191	-	85,191
Penrith LGA	Tree Critical Works Package	CA	158,083	-	158,083	-	105,433
TOTAL STRATEGIC ASSET MANAGEMENT PLANNING			243,274		243,274		190,624
Sustainability and Resilience							
Penrith LGA	Sustainability Programs	BT	58,987	-	58,987	-	15,850
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	BT	15,000	(15,000)	-	-	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Compact of Mayors	BT	22,369	-	22,369	-	567
TOTAL SUSTAINABILITY AND RESILIENCE			96,356		81,356		16,417
Traffic Management, Parking and Road Safety							
Penrith LGA	Road Safety Project	ES	19,500	-	19,500	2,500	260
Penrith LGA	<i>P-1643 Towards Zero</i>	ES	-	-	-	8,000	4,681
Penrith LGA	<i>P-1648 Child Seat Safety Check Days</i>	ES	-	-	-	6,000	1,814
Penrith LGA	<i>P-1650 Supervising Learner Drivers Workshops – GLS</i>	ES	-	-	-	3,000	2,324
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			19,500		19,500		9,078
Waste Avoidance and Resource Recovery							
Penrith LGA	Purchase of Bins after Rollout	WRR	129,400	-	129,400	-	56,914
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,500,000	-	1,500,000	-	790,730
Penrith LGA	E - Waste	WRR	110,000	-	110,000	-	55,590
Penrith	Waste Strategy & Contract Development	WRR	100,000	-	100,000	-	36,244
Penrith LGA	Hard Waste Assessment	WRR	239,343	-	239,343	-	184,890
Penrith LGA	Place Management and Waste Partnership	WRR	60,000	-	60,000	-	-
Penrith LGA	Community Recycling Centre Education	WRR	3,158	20,001	23,159	-	2,387
Penrith LGA	Chemical Clean Out	WRR	20,000	-	20,000	-	8,238
Penrith LGA	CRM Waste Services	WRR	157,400	-	157,400	-	71,045
Penrith LGA	Bin Purchase (New Contract)	WRR	138,000	-	138,000	-	149,954
Penrith LGA	Expanding Horizons	WRR	47,117	67,260	114,377	-	21,265
Penrith LGA	Exchange for Change	WRR	214,980	-	214,980	-	163,538
Penrith LGA	Kitchen Caddies	WRR	25,000	-	25,000	-	2,654
Penrith LGA	Smart Waste Collection	WRR	16,106	-	16,106	-	350
Penrith LGA	Communication Strategy	WRR	417,054	-	417,054	-	362,848
Penrith LGA	Supporting Sustainable Choices Scheme	WRR	21,099	-	21,099	-	21,099
Penrith LGA	Streamling Education	WRR	15,000	-	15,000	-	-
Penrith LGA	Illegal Dumping Strategy	WRR	50,000	-	50,000	-	-
Penrith LGA	Reduce Single-Use	WRR	15,000	-	15,000	-	8,000
Penrith LGA	The Middle Link (Circular Economy)	WRR	80,000	-	80,000	-	2,141
Penrith LGA	FOGO - It's a Product	WRR	25,000	-	25,000	-	-

PROJECTS PROGRESS REPORT

For the Period to 31 March 2021

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Strategy 2025	WRR	30,000	-	30,000	-	-
Penrith LGA	Red Ready	WRR	85,000	-	85,000	-	-
Penrith LGA	3 Bins & You're In	WRR	95,000	-	95,000	-	-
TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY			3,593,657		3,680,918		1,937,886
Workforce and Organisational Development							
Penrith Council	Culture and Change	People ar	189,170	(39,000)	150,170	-	110,974
Penrith Council	Child Safety Organisational Standards	People ar	20,000	-	20,000	-	-
TOTAL WORKFORCE AND ORGANISATIONAL DEVELOPMENT			209,170		170,170		110,974
TOTAL OPERATING PROJECTS			36,832,376		35,462,843		21,743,603

CAPITAL BUDGET

Budget Review for the quarter ended 31 March 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	23,204	7,216	(3,965)	(4,225)	-	22,230	4,185	26,415	16,174
Capital Grants & Contributions	20,714	8,557	3,762	21	-	33,054	(5,058)	27,995	15,019
Internal Restrictions									
- Renewals	14,051	3,594	(505)	-	-	17,140	(2,099)	15,041	5,867
- New Assets	7,655	2,273	(505)	-	-	9,423	(806)	8,617	5,249
External Restrictions	10,831	1,209	172	-	-	12,213	(3,219)	8,994	5,585
Other Capital Funding Sources									
- Loans	-	-	-	-	-	-	-	-	-
Income from Sale of Assets									
- Plant & Equipment	1,132	-	-	254	-	1,387	135	1,522	1,119
- Land & Buildings	12,300	(6,860)	360	-	-	5,800	(4,500)	1,300	-
TOTAL CAPITAL FUNDING	89,887	15,989	(681)	(3,949)	-	101,246	(11,362)	89,883	49,013
Capital Expenditure									
New Assets									
- Plant & Equipment	4,902	1,979	1,017	-	-	7,897	605	8,503	6,230
- Land & Buildings	14,317	2,386	716	(234)	-	17,185	(4,266)	12,919	7,414
- Roads, Bridges, Footpaths	14,615	1,648	(875)	(3,949)	-	11,438	79	11,517	7,729
- Other Infrastructure	6,085	325	(1,491)	138	-	5,058	(12)	5,045	1,309
- Library Books	635	35	-	-	-	670	(5)	666	407
- Other	4,148	147	(1,577)	-	-	2,718	(1,581)	1,137	395
Renewals									
- Plant & Equipment	6,304	111	600	-	-	7,015	(1,399)	5,616	2,779
- Land & Buildings	8,400	3,770	601	1,100	-	13,871	(3,002)	10,870	6,316
- Roads, Bridges, Footpaths	20,774	4,612	(12)	(1,349)	-	24,024	(1,798)	22,226	9,443
- Other Infrastructure	1,299	976	70	345	-	2,690	17	2,707	1,602
- Other	-	-	270	-	-	270	-	270	-
Loan Repayments (principal)	8,409	-	-	-	-	8,409	-	8,409	5,388
TOTAL CAPITAL EXPENDITURE	89,887	15,989	(681)	(3,949)	-	101,246	(11,362)	89,883	49,013

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract \$ Exc. GST	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Enstruct Group Pty Ltd	RFQ2021-50	Civil engineering and Utilities services for Soper Place Revitalisation project	\$155,170	2-Mar-21	2-Mar-22	Single Use	
Taylor Thomson Whitting (NSW) Pty Ltd	RFQ2021-51	Structural Engineering Consultancy	\$350,520	3-Mar-21	3-Mar-22	Single Use	
NDY Management Pty Ltd T/A Norman Disney & Young	RFQ2021-52	Mechanical, electrical, hydraulics, fire, vertical transportation	\$380,250	12-Mar-21	12-Mar-22	Single Use	
Penrith City Couriers	RFQ2021-96	Courier Services	\$60,000	15-Feb-21	15-Feb-24	2 x 1 year extension options	
Colas Solutions Pty Ltd	RFQ2021-114	Road Pavement Rejuvenation Works 2020/2021	\$150,000	21-Jan-21	21-Jan-23	2 x 1 year extension options	
North Shore Paving Co. Pty Ltd	RFQ2021-120	Design and Construct of 4 netball courts Boronia	\$152,428	10-Mar-21	10-Mar-22	Single Use	
Sam Crawford Architects	RFQ2021-125	Kingswood Car Park Architectural RFQ	\$286,560	18-Mar-21	23-Oct-23	Single Use	
Northrop	RFQ2021-126	Structural, Civil and Traffic Engineer	\$228,850	18-Mar-21	23-Oct-23	Single Use	
Slattery	RFQ2021-127	Quantity Surveyor	\$89,100	16-Mar-21	23-Oct-23	Single Use	
Romba Pty Ltd	RFQ2021-129	Live Work Play Grid Kingswood	\$73,975	15-Mar-21	15-Mar-22	Single Use	
Orbital Traffic Management	RFQ2021-141	Traffic Control	\$2,000,000	5-Mar-21	5-Mar-23	1 x 1 year extension	
Pathfinder Systems Australia Pty Ltd	RFQ2021-142	Tactile Works	<\$250,000	12-Mar-21	12-Mar-24	Single Use	
NSW Kerbing Pty Ltd, Del Rocchio Concreting Pty Ltd, Statewide Civil Pty Ltd	RFT2021-11	Concrete Maintenance Works	>\$250,000	12-Jan-21	12-Jan-24	2 x 1 year extension options	
The Hunter Mason Trust	RFT2021-15	Civic Centre Ground Floor Refurbishment Stage 2	\$1,101,260	23-Feb-21	23-Feb-22	Single Use	
Rogers Construction Group Pty Ltd	RFT2021-16	Werrington County Childcare Refurbishment	\$500,876	10-Mar-21	10-Jun-21	Single Use	
Rogers Construction Group Pty Ltd	RFT2021-17	Platypus & Jamisontown Childcare Refurbishment	\$980,522	10-Mar-21	10-Jun-21	Single Use	

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 31 Mar 2021

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	9,381,282	Y	
Legal Fees	1,503,049	Y	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	June 2020	September 2020	December 2020	March 2021
90%	71%	83%	81%	79%

CASH & INVESTMENTS

Budget Review for the quarter ended 31 March 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	45,386	(198)	(662)	-	-	44,527	803	45,330	44,726
Restricted Contributions for Works	8,316	(3,933)	(40)	-	-	4,342	41	4,383	8,970
Unexpended Grants	76	944	1,513	586	-	3,119	4,716	7,835	3,254
Unexpended Loan Funds	-	-	-	-	-	-	-	-	-
Other Externally Restricted	22,305	(243)	(142)	-	-	21,920	(50)	21,870	22,377
Total Externally Restricted	76,083	(3,430)	669	586	-	73,908	5,510	79,418	79,327
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	55,884	(25,175)	141	2,794	-	33,644	5,379	39,023	56,649
Security Bonds & Deposits	9,340	(157)	460	461	-	10,104	-	10,104	10,104
Total Internally Restricted	65,224	(25,332)	601	3,255	-	43,748	5,379	49,127	66,753
Unrestricted	5,351	54,030	(14,121)	(10,116)	-	35,144	(10,889)	24,255	6,720
Total Cash & Investments	146,658	25,268	(12,851)	(6,275)	-	152,800	-	152,800	152,800

Cash & Investments cont'd

Comment on Cash and Investments Position

The Council's portfolio continues to outperform the Bank Bill Swap Rate benchmark. Although that being the case, the interest income returns are below the budgeted 1.15% forecast, due to the current economic climate around the global pandemic virus, COVID-19. In the month of March 2020, the Reserve Bank of Australia (RBA) decided to maintain the official cash rate to 0.10% - the RBA's continued response to the volatile Australian economy. Consistent with the reduced cash rate, the banks' term deposit rates have also contracted as the spread dissipated. Under the current economic climate, recession brought by COVID-19, interest rates can be expected to remain at an all-time low.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets	\$
S7.11 Development contributions	44,725,578
Restricted contributions for works	8,779,669
Unexpended grants	3,253,912
Other externally restricted	22,377,018
Internally Restricted Assets	
Internal reserves	57,482,751
Security bonds and deposits	10,085,283
Unrestricted Invested Funds	6,095,758
Cash	<u>152,799,969</u>

The Council's Cash Book and Bank Statements have been reconciled as at 31 March 2021.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	6,126,017
Term Investment Group	131,300,000
Floating rate Notes Investment Group	11,750,000
Mortgage Backed Securities*	2,033,042
Sub-Total	151,209,059
General Fund Bank Account	1,590,910
Total	<u>152,799,969</u>

*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

INCOME & EXPENSE

Budget Review for the quarter ended 31 March 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	173,279	80	189	-	-	173,549	501	174,050	173,393
User Fees & Charges	44,204	(366)	152	-	-	43,991	410	44,401	30,641
Interest & Investment Revenue	2,303	(110)	16	-	-	2,209	44	2,253	1,143
Other Revenues	1,917	224	613	20	-	2,774	94	2,868	2,812
Grants & Contributions - Operating	38,268	(8,059)	(1,241)	55	-	29,023	131	29,154	19,270
Grants & Contributions - Capital									
- Other	22,059	9,792	2,871	586	-	35,308	540	35,848	13,999
- Contributions (S94)	4,634	182	5	-	-	4,822	74	4,895	2,780
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	286,665	1,742	2,606	661	-	291,675	1,795	293,469	244,037
Expenses									
Employee Costs	118,559	1,575	(430)	-	-	119,704	(560)	119,144	86,115
Borrowing Costs	1,262	-	-	-	-	1,262	-	1,262	619
Materials & Contracts	62,962	3,474	1,034	1,383	-	68,854	(1,442)	67,412	54,903
Depreciation	29,920	-	-	-	-	29,920	13,359	43,279	32,830
Legal Costs	248	54	92	-	-	393	(70)	323	65
Consultants	22,616	1,978	989	(1,349)	-	24,233	(876)	23,357	4,397
Other Expenses	24,834	379	955	-	-	26,168	1,039	27,207	23,808
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	260,400	7,460	2,639	34	-	270,534	11,450	281,984	202,737
Net Gain/(Loss) from the Disposal of Assets	(332)	-	-	-	-	(332)	-	(332)	293
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing Operations	25,933	(5,718)	(33)	627	-	20,810	(9,655)	11,154	41,593
Net Operating Result before Capital Items	(761)	(15,691)	(2,909)	41	-	(19,319)	(10,269)	(29,589)	24,815

INCOME & EXPENSE (by program)

Budget Review for the quarter ended 31 March 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Childrens Services	28,089	(19)	105	-	-	28,175	293	28,468	20,765
Planning and Advocacy	6,382	1,093	618	43	-	8,136	238	8,374	5,409
Community Facilities	1,384	(128)	581	-	-	1,837	(54)	1,783	1,393
Community Information and Events	37	46	-	-	-	83	(16)	67	79
Community Well Being	2,124	(0)	4	-	-	2,128	2	2,130	187
Corporate Finance	3,275	193	1,726	220	-	5,413	(48)	5,365	3,559
Corporate Governance	11	62	-	-	-	73	62	136	141
Corporate Support	28	(19)	-	-	-	9	-	9	(0)
Corporate Workforce	80	-	-	-	-	80	-	80	23
Development Applications	2,774	37	39	-	-	2,850	189	3,039	2,481
Environmental and Health Management	364	56	10	-	-	430	23	453	242
Libraries	730	(13)	36	-	-	754	(35)	719	671
Major Infrastructure Projects & Design	21,500	(1,844)	263	-	-	19,919	91	20,010	11,960
Public Spaces and Community Safety	513	-	382	-	-	896	25	921	10
Roads, Footpaths and Buildings	19,505	1,081	(2,446)	45	-	18,185	385	18,570	6,627
Sport and Recreation	8,673	4,613	368	353	-	14,006	72	14,078	8,238
Strategic Planning	-	-	-	-	-	-	-	-	-
Traffic, Parking and Drainage	483	1,787	467	-	-	2,737	-	2,737	(506)
Waste and Community Protection	42,082	470	285	-	-	42,837	35	42,872	40,264
Parks	46	135	22	-	-	202	15	218	557
Sustainability	10	-	-	-	-	10	-	10	7
General Revenue	148,574	(5,807)	148	-	-	142,915	517	143,433	141,932
Total Income from Continuing Operations	286,665	1,742	2,606	661	-	291,675	1,795	293,469	244,037

INCOME & EXPENSE (by program)

Budget Review for the quarter ended 31 March 2021

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Expenses									
Childrens Services	28,928	72	76	-	-	29,076	581	29,658	22,956
Planning and Advocacy	7,928	1,942	95	13	-	9,978	(258)	9,719	6,331
Community Facilities	2,407	1	(14)	-	-	2,395	52	2,447	1,832
Community Information and Events	6,692	439	26	(2)	-	7,155	(288)	6,866	4,805
Community Well Being	6,811	191	172	-	-	7,174	(26)	7,148	2,399
Corporate Finance	19,592	112	835	-	-	20,539	(1,238)	19,301	10,937
Corporate Governance	5,271	578	(5)	-	-	5,844	72	5,915	4,568
Corporate Support	4,241	120	913	-	-	5,275	(838)	4,437	2,609
Corporate Workforce	4,148	453	117	-	-	4,717	74	4,791	3,437
Development Applications	10,397	476	(112)	(1)	-	10,760	648	11,408	7,925
Environmental and Health Management	3,429	37	19	2	-	3,487	4	3,492	2,474
Libraries	6,799	148	25	-	-	6,971	(306)	6,665	4,764
Major Infrastructure Projects & Design	20,586	46	45	2	-	20,679	(333)	20,346	15,826
Public Spaces and Community Safety	21,196	717	234	0	-	22,147	(69)	22,078	15,341
Roads, Footpaths and Buildings	32,501	83	78	24	-	32,686	13,570	46,256	37,244
Sport and Recreation	10,682	338	(53)	-	-	10,967	(229)	10,738	8,911
Strategic Planning	1,082	62	(131)	(1)	-	1,011	(129)	882	556
Traffic, Parking and Drainage	3,767	964	38	(2)	-	4,767	42	4,808	3,386
Waste and Community Protection	45,465	492	279	(1)	-	46,235	24	46,259	32,813
Parks	17,840	106	(1)	(0)	-	17,945	34	17,979	13,101
Sustainability	640	81	3	-	-	724	65	789	523
Total Expenses from Continuing Operations	260,400	7,460	2,639	34	-	270,534	11,450	281,984	202,736
Net Gain/(Loss) from the Disposal of Assets	(332)	-	-	-	-	(332)	-	(332)	293
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing Operations	25,933	(5,718)	(33)	627	-	20,810	(9,655)	11,154	41,594