

# CHIEF FINANCIAL OFFICER'S REPORT

## Executive Summary

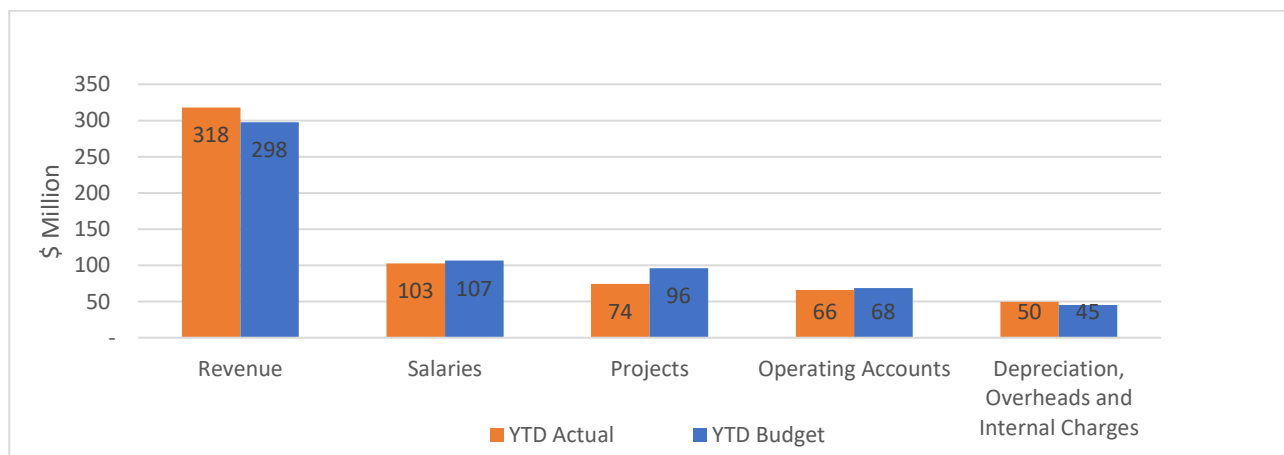
This report covers the third quarter of the 2024-25 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital projects compared to Budget, are included in this document.

Council projected a balanced Budget in the adoption of the original 2024-25 Operational Plan. The September Quarterly Review reported variations to the predicted annual budget with a net Surplus result of \$403,562 which was transferred to Reserve, the December quarter also presented a surplus result with \$253,464 transferred to reserve resulting in a balanced budget continuing to be projected for the 2024-25 year.

The March Quarter Review presents some favourable and unfavourable variations and subsequently provides a net positive result of \$517,230. It is proposed as part of this Review to transfer the third Quarter surplus to the Financial Management Reserve. This allocation will provide capacity to respond to current and emerging priorities and continues to result in a balanced budget position being predicted for 2024-25.

The following graph shows a comparison by category of the Actual vs Year-to-date Budget. All variations have been considered and where budget adjustments have been required, these have been incorporated into this quarterly review with details provided in this report and its attachments.

## Actual vs Budget Comparison – March 2025



## Budget position

This Review recommends both favourable and unfavourable adjustments to the Adopted Budget for 2024-25. The net effect of the proposed variations and allocations being recommended as part of this Review and the adjustments adopted during the quarter, is a surplus of \$517,230. It is proposed that the budgeted surplus be transferred to Councils Financial Management Reserve in order to provide capacity to respond to current and emerging priorities.

The most notable favourable variations proposed in this review that impact upon the Budget position include – Road reserve hoarding fee income (\$282k), Net rates income (\$173k) and Salary

savings generated from numerous vacancies across the organisation (\$1.5m). Budget variations that impact on the projected Budget position are further detailed in the attachments.

The December 2024 Quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by Reserves. The more significant of these variations are detailed in the attachments.

### Revotes

In addition to these adjustments a total of \$16,297,300 of planned Capital and Operational Projects are proposed for revote this quarter. A listing and further detail can be found in the attachment. The total value of Revotes for the year to date is \$16.4m, compared to \$10.8m for the same period in 2023-24.

### Rates Arrears

As at 31 March 2025, Rates Arrears were at 5.51% which is 0.51% above the industry benchmark of 5%. While this figure is slightly higher than the industry benchmark, it is only 0.01% above the result for the corresponding period for the prior year (5.5%) which saw the full end of financial year result below the 5% benchmark at 4.8%. It is forecast that the arrears for the end of 2024-25 will be similar to the June 2024 result and below the benchmark of 5%.

### Summary

Council's financial position remains sound with a balanced position forecast for 2024-25 after the proposed allocation of funds to the Financial Management Reserve. This allocation will provide capacity to respond to current and emerging priorities, including variations in budget assumptions resulting from a changing economic environment. It is also important to note that Council's adopted Long Term Financial Plan projects Operating Result deficits before capital grants and contributions. This is predominantly due to depreciation which can be linked to Council's asset maintenance and renewal requirements. This review and the proposed allocations continue to demonstrate Council's commitment to strong and prudent financial management.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 March 2025 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the Original Budget.



**Neil Farquharson**  
Chief Financial Officer  
Responsible Accounting Officer

## FUNDING SUMMARY

	Current Budget			Proposed Variances			Revised Budget		
Operations from Ordinary Activities	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
<b>Operating Expenditure</b>									
Employee Costs	(157,581.4)	-	(157,581.4)	(501.2)	-	(501.2)	(158,082.7)	-	(158,082.7)
Interest Charges	(1,105.5)	-	(1,105.5)	-	-	-	(1,105.5)	-	(1,105.5)
Depreciation and Amortisation	(63,451.1)	-	(63,451.1)	-	-	-	(63,451.1)	-	(63,451.1)
Materials and Contracts	(117,317.2)	-	(117,317.2)	3,022.2	-	3,022.2	(114,295.0)	-	(114,295.0)
Other Expenses	(17,505.6)	-	(17,505.6)	(202.1)	-	(202.1)	(17,707.7)	-	(17,707.7)
Net (Loss)/Gain from the Disposal of Assets	(554.2)	-	(554.2)	-	-	-	(554.2)	-	(554.2)
<b>Total Operating Expenditure</b>	<b>(357,515.0)</b>	<b>-</b>	<b>(357,515.0)</b>	<b>2,318.9</b>	<b>-</b>	<b>2,318.9</b>	<b>(355,196.1)</b>	<b>-</b>	<b>(355,196.1)</b>
<b>Operating Revenue</b>									
Rates and Annual Charges	47,521.9	164,578.8	212,100.6	122.5	132.4	254.9	47,644.4	164,711.2	212,355.6
User Charges and Fees	49,892.1	0.1	49,892.2	(798.5)	-	(798.5)	49,093.6	0.1	49,093.7
Interest Income	6,213.7	6,175.5	12,389.2	120.0	19.0	139.0	6,333.7	6,194.5	12,528.2
Operating Grants and Contributions	15,204.8	2,004.5	17,209.3	3,478.9	-	3,478.9	18,683.7	2,004.5	20,688.2
Other Revenue	10,031.7	200.0	10,231.7	327.6	(40.0)	287.6	10,359.4	160.0	10,519.4
<b>Total Operating Revenue</b>	<b>128,864.3</b>	<b>172,958.9</b>	<b>301,823.1</b>	<b>3,250.5</b>	<b>111.4</b>	<b>3,361.9</b>	<b>132,114.7</b>	<b>173,070.3</b>	<b>305,185.0</b>
<b>Result before Capital Grants and Contributions</b>	<b>(228,650.7)</b>	<b>172,958.9</b>	<b>(55,691.8)</b>	<b>5,569.3</b>	<b>111.4</b>	<b>5,680.8</b>	<b>(223,081.4)</b>	<b>173,070.3</b>	<b>(50,011.1)</b>
Capital Grants & Contributions	81,036.5	-	81,036.5	(13,775.4)	-	(13,775.4)	67,261.1	-	67,261.1
<b>Operating Result</b>	<b>(147,614.2)</b>	<b>172,958.9</b>	<b>25,344.6</b>	<b>(8,206.1)</b>	<b>111.4</b>	<b>(8,094.7)</b>	<b>(155,820.3)</b>	<b>173,070.3</b>	<b>17,250.0</b>
<b>Funding Statement (Sources &amp; Application)</b>									
Add back non funded items	66,967.1	-	66,967.1	-	-	-	66,967.1	-	66,967.1
Funds received from Sale of Assets	8,074.4	-	8,074.4	(2.3)	-	(2.3)	8,072.2	-	8,072.2
Loans Received	-	-	-	-	-	-	-	-	-
Budget (Surplus) / Deficit	-	0.0	0.0	-	0.0	0.0	-	0.0	0.0
Funds Transferred (to)/from Reserves held	41,577.1	(12,933.4)	28,643.6	(17,394.4)	(764.5)	(18,158.9)	24,182.7	(13,697.9)	10,484.8
<b>Net Fund Available</b>	<b>(30,995.6)</b>	<b>160,025.4</b>	<b>129,029.9</b>	<b>(25,602.7)</b>	<b>(653.1)</b>	<b>(26,255.8)</b>	<b>(56,598.3)</b>	<b>159,372.4</b>	<b>102,774.1</b>

Application of Funds

Assets Acquired	(124,115.8)	-	(124,115.8)	26,306.9	-	26,306.9	(97,809.0)	-	(97,809.0)
Internal Loans	23.4	77.9	101.2	-	1.0	1.0	23.4	78.9	102.3
Loan Repayments and Advances Made	(5,015.3)	-	(5,015.3)	-	(52.1)	(52.1)	(5,015.3)	(52.1)	(5,067.4)
Total Application	(129,107.7)	77.9	(129,029.9)	26,306.9	(51.1)	26,255.8	(102,800.9)	26.8	(102,774.1)
Net Costs funded from Rates & Other Untied Income	(160,103.3)	160,103.3	-	704.1	(704.1)	-	(159,399.2)	159,399.2	-

# Significant Proposed Variations – March 2025

*This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's Budget Position*

Account Description	Budget Variance Pos/(Neg)
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## FIRE SAFETY AND CERTIFICATION

### Construction Certificate Income

A variation to projected Construction Certification income has resulted from Council being selected as the certifier for some larger scale developments not originally anticipated this financial year. These include stages of the Penrith RSL redevelopment and the nearby 'Mews' at 342-350 High Street. This combined with ongoing engagement by Lend Lease at Kingfisher in Jordan Springs and the ESQ development at Panthers with Stage 4, has seen as stronger than expected result in this area.	50,000
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<b>TOTAL FIRE SAFETY AND CERTIFICATION</b>	<b>50,000</b>
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## CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION

### Road Reserve Hoardings Fee Income

In accordance with Section 138 of the Roads Act 1993, any temporary structures over the road reserve will require a permit to be obtained from Council with the appropriate fees paid prior to commencement.  Due to the Panthers stadium re-development, an application for Road Reserve Hoardings Permit was received resulting in an increase to Council's fee income that was not anticipated during the preparation of the 2024-25 Original Budget.	281,650
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<b>TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION</b>	<b>281,650</b>
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## ENVIRONMENTAL HEALTH (PUBLIC HEALTH)

### Food Safety Program Fee Income

The income surplus is due to the high number of reinspections completed and a change during the 2024-2025 period by charging the recommended annual admin fee as recommended by the NSW Food Authority. This resulted in several businesses being charged a higher annual administration admin fee.	64,000
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<b>TOTAL ENVIRONMENTAL HEALTH (PUBLIC HEALTH)</b>	<b>64,000</b>
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## ANIMAL SERVICES

### Companion Animal Commission

The OLG have recently advised Council that they are still assessing the outcomes of their survey of Councils and are considering how they can fund improvements to Council Pounds. They are also considering the outcomes of the NSW Parliamentary Enquiry and the Coronial Inquiry. There is no clear indication of any income coming to Councils in the near future.  There is an adjustment in projected income, as Council has been requested by the OLG to pause the registration enforcement program. This is due to the OLG undertaking changes to the customer online portal (Pet Registry). Council had paused registration enforcement between July-November 2024, but has now resumed as there has been no clear indication by the OLG when the online portal changes will be completed.	(95,254)
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### Contribution to Pound

## Significant Proposed Variations – March 2025

*This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's Budget Position*

Account Description	Budget Variance Pos/(Neg)
A variation to the budget is required as the new fee structure under the new Animal Shelter Agreement is now being implemented. The average monthly cost is now exceeding \$100,000.	(100,000)
<b>TOTAL ANIMAL SERVICES</b>	<b>(195,254)</b>
<b>GENERAL REVENUE/UNTIED INCOME</b>	
<b>Salary Savings</b>	
Salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of contractors, consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects.	1,546,153
<b>Provision for Employee Costs</b>	
It is proposed that as part of the March Quarterly Review the salary savings identified are retained within the employee cost area to assist with year-end employee cost balancing and safeguard against variations in assumptions for costs such as Workers Compensation premiums which are seeing a significant increase compared to recent years.	(1,546,153)
<b>Purchasing Rebates</b>	
An initiative to identify alternative revenue streams has resulted in a change to payment method for select service providers in order to obtain purchasing rebates. The new payment method has now been in place since the start of the calendar year for one supplier and is expected to result in additional revenue of circa \$94k in the current financial year. Council officers continue to explore opportunities to expand the number of creditors paid using this method and therefore further increase revenue.	94,055
<b>Net Rates Income</b>	
For Rates income and expenditure there are net favourable budget changes of \$172k. This is due to a number of favourable variances including: extra income for interest on overdue rates (\$50k), lower legal expenses due to fewer legal actions (\$40k), lower than anticipated net postponement of rates and interest (\$100k), and lower net Pensioner rebates (\$22k). These favourable changes are offset by reductions in other areas including reduced legal income due to fewer legal actions (\$40k).	172,583
<b>Transfer to Financial Management Reserve</b>	

## Significant Proposed Variations – March 2025

*This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's Budget Position*

Account Description	Budget Variance Pos/(Neg)
The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts, it is proposed that the March quarter surplus be transferred to Councils Financial Management Reserve. This allocation is intended to provide capacity to respond to any current and emerging priorities, including challenges identified in the latest iteration of Councils Long Term Financial Plan which forms part of Councils adopted Operational Plan. Once this allocation is made, the projected Budget position for 2024-25 is a balanced Budget.	(517,230)
<b>Total General Revenue/Untied Income</b>	<b>(250,592)</b>
<b>Total Variances over \$20k</b>	<b>(50,196)</b>
<b>Other Variances under \$20k</b>	<b>50,196</b>
<b>March 2025 Quarter Surplus/(Deficit)</b>	<b>(0)</b>
Original 2024-25 Budget Surplus/(Deficit)	-
3rd Quarter Variances to adopted budget previously reported to Council	-
3rd Quarter proposed Variances to Budget	<b>517,230</b>
3rd Quarter proposed allocation to Financial Management Reserve	<b>(517,230)</b>
<b>Net Predicted Surplus/(Deficit) for 2024-25</b>	<b>(0)</b>

## Major Variations not affecting budget position-

### March 2025 Review

#### Budget Adjustments Over \$100,000

#### Revenue

##### **Development Contributions – Increase \$4.074m (Reserve)**

Council received contributions for two separate staged community title subdivisions creating a total of 123 residential lots, civil works, a new park, and landscaping in the Werrington Enterprise Living and Learning (WELL) Precinct.

In addition, contributions were received in accordance with the milestones set out in the Glenmore Park Stage 2 Planning Agreement.

##### **Community Environmental Awareness-Increase \$109,271 (Reserve)**

The income variation for March 2025 was primarily attributed to Council receiving \$48K in overdue fine payments. During the period leading to March 2025 Council issued additional penalty notices under Environmental Planning and Assessment Act (EPA Act) relating to unauthorised building works – alterations and additions to dwellings, granny flats and sheds. Income from these fines was received during March 2025. Council remains committed to protecting its community by ensuring developments within the Penrith LGA are undertaken in adherence with relevant approvals and meet strict building standards.

##### **Carparking Fine Income – Decrease \$300,000 (Reserve)**

The Parking Ranger team is currently carrying multiple vacancies. A recent recruitment round was unsuccessful. A variation to the projected income is required as a result.

##### **Domestic Waste Management Income -Increase \$75,186 (Reserve)**

As the year progresses, new properties are built which increase both the income and expenditure required for domestic waste. There has been an increase of 266 new services in last quarter. As such, an increase in the domestic waste management income budget has been made.

##### **Legal Services Income – Increase \$206,351 (Reserve)**



Majority of variance relates to Income received from the resolution of legal proceedings for the period to March. Income has been transferred to the Legal Reserve for future Legal matters.

## **Expenditure**

### **Be Cool to School – Decrease \$183,886 (Grant)**

The "Be Cool to School" project has been successfully completed with significant cost savings. Initially, the council proposed using Strata vaults to accommodate the extensive concrete pavement along the shopping strip and to ensure optimal soil volumes and growing conditions for new trees. However, feedback from local businesses raised concerns about the disruption caused by extensive excavation and the public perception of investing heavily in underground infrastructure without funds for above-ground improvements.

After detailed site investigations and discussions with local businesses, Project Managers, and Contractors, the tree planting method was revised to our standard tree-in-pavement detail, which is substantially more cost-effective than the soil vault option.

Additionally, the grant application initially proposed outsourcing project management, design, and community engagement due to limited council resources. However, due to a lack of response to the RFQ, only community engagement was outsourced, while design and project management were handled in-house.

These changes, approved by Local Government NSW and the Department of Planning, Housing, and Infrastructure, contributed to the significant underspend on this project.

### **Ripples Solar Panels – Decrease \$186,875 (\$7.11)**

The Ripples Solar Panels project has been completed with significant cost savings. The primary reason for these savings is the reduction in the number of solar panels installed compared to the initial plan. Due to structural limitations, the large roof structure over the indoor pool was not capable of supporting any panels. Consequently, the panels were only installed on the western end of the building, where the roof structure had been upgraded a few years prior to support the panels. Additionally, there was a significant Small-scale Technology Certificate (STC) rebate at the time of installation.

### **Great River Walk Nepean Avenue Shared Use Path – Decrease \$771,897 (Reserve)**

The Nepean Avenue pathway project achieved significant cost savings through efficient project management, use of cost-effective quality materials, and favourable market conditions ensuring value for money. The design and construct (D&C) scope enabled better control over costs. Fewer than expected impactful site complications, experienced contractors, and expedited work—supported by strategic overtime—minimised delays. Smart scheduling and weather workarounds, especially during formwork and concrete pours, helped maintain momentum. These combined factors ensured the project stayed under budget while delivering quality outcomes on time.

### **Union Inn Heritage Interpretation – Increase \$150,000 (Reserve)**

The additional budget allocation was to ensure and deliver a presentable and safe site of the Union Inn Heritage Ruins. This consisted of removing excavated Asbestos containing materials, Hygienist supervision, lead paint removal, air monitoring and the supply and installation of geofabric and blue metal as well as a permanent perimeter fencing and signage.

This was all essential in ensuring public safety and to ensure a successful handover of the site. The project was completed 9 April 2025.

### **Woodriff Gardens Tennis Amenity Upgrade – Increase \$400,000 (SRV)**

Council is delivering a double storey extension and upgrade of the existing amenities building. The project is estimated to be completed in October 2025 subject to utility approvals and upgrades to the electrical supply.

Additional funds are required to complete the project to ensure updated compliance requirements and public safety is met.

### **St Marys Ripples Heat Pump – Increase \$270,000 (SRV)**

This project is a newly created for upgraded works at St Marys Ripples, specifically focused on the installation of a new heat pump. The scope of works currently being developed. The date of completion will be confirmed once a procurement plan has been developed however, an estimate is October 2025.

### **CCTV Investigation Drainage Assets – Decrease \$177,000 (Reserve)**

The project was originally set up for CCTV investigations and to collect other pipe attributes to investigate the increasing occurrences of sinkholes and pipe blockages. However, the contractor can do CCTV investigations only, hence yearly expenditure has decreased. Funds were returned to the

Stormwater Management Service Charge Reserve which will be used for the project over the next three financial years.

**Motor Vehicle Purchases – Increase \$871,068 (Reserve)**

Funded through both the Vehicle Replacement and the New Vehicle Purchases Reserves, this budget increase brings the total Motor Vehicle Purchase budget into line with the anticipated cost for the current financial year after a thorough review of the replacement program.

**Neighbourhood Renewal Capital – Decrease \$150,000 (Reserve)**

Savings from the Neighbourhood Renewal Capital project have been reallocated to provide additional funding for the delivery of the 2025 REAL Festival, Penrith City Council's highlight annual weekend festival featuring a line-up of immersive experiences and entertainment.

**Core System Transformation – Increase \$4,014,384 (Reserve)**

Funding has been transferred from reserve for the the Core System Transformation project in line with expenditure scheduled for the current financial year.

**Australian Government Black Spot Program Projects – Increase \$688,200 (Grant)**

The Australian Government Black Spot Program provides grant funding to improve road safety by targeting and upgrading high-risk road locations where crashes are occurring or are at risk of occurring. These projects aim to implement safety-related traffic management infrastructure including roundabouts, street lighting, pedestrian crossing facilities, line marking, and safety barriers.

This adjustment represents grant funding variations approved by Transport for NSW for Black Spot projects including:

- \$205,200 for Glenmore Parkway (Glengarry Dr & Camellia Ave) Traffic Safety Improvements
- \$160,000 Third Ave (Seventh & Fifth), Llandilo Traffic Safety Improvements
- \$165,000 Carpenter Street & Marsden Road, St Marys Traffic Safety Improvements
- \$158,000 Hewitt Street & Desborough Road, Colyton Traffic Safety Improvements

**Rural Roadside Drainage Program – Decrease \$300,000 (Reserve)**

Savings identified from the 2023-24 Rural Roadside Drainage Program have been identified and returned to reserve to be re-allocated to the Rural Roadside Drainage Program for 2025-26.

#### **Asset Maintenance Accounts – Increase \$720,000 (Transfer)**

A review undertaken in the March quarter has identified a number of Asset Maintenance accounts including Roadworks, Drainage, Building Maintenance and Public Conveniences where materials and contractors costs are projected to exceed the budget in the areas of maintenance and reactive repair works to Councils infrastructure, a portion of savings in employee costs within these areas is proposed to be redirected in an attempt to mitigate the risk of a major variation at year end.

### **Reserves**

#### **REAL Festival Reserve – Increase \$247,000 (Reserve)**

Savings from within City Activation Community and Place budgets have been identified and transferred to the REAL Festival Reserve for re-allocation to the REAL Festival 2025 event.

#### **Accelerated Infrastructure Funds Round 2 Interest – Decrease \$308,884 (Reserve)**

After a review of the Accelerated Infrastructure Funds Round 2 funding agreement it was identified Interest previously allocated to the reserve was not a contractual obligation, these funds have therefore been transferred to the Financial Management Reserve to fund Council's emerging priorities.

### **Dedications**

#### **Land Dedications – Increase \$2.163m (Development Contributions)**

Council has received land dedications in Jordan Springs and Glenmore Park as set out in the Voluntary Planning Agreements for St Marys Penrith Planning Agreement and Glenmore Park Stage 2 Planning Agreement.

## PROPOSED REVOTED WORKS

as at March 2025

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
<b>CAPITAL PROJECTS</b>							
<b>DESIGN &amp; PROJECTS</b>							
Regatta Park – Stage 1	297,516		297,516	Reserve	2,481,979	2,020,727	461,252
Gipps Street Recreation Precinct	445,088		445,088	Reserve	3,978,373	3,487,348	491,025
Dunheved Road Upgrade	2,575,106		2,575,106	Grant	4,678,211	1,959,306	2,718,905
Bennett Park St Marys Mixed Recreation Space	249,488		249,488	Grant/Reserve	392,254	102,100	290,154
Monfarville Amenity Building Upgrade	1,945,476		1,945,476	Grant/Reserve	3,084,939	487,854	2,597,085
Cook Park Amenity Building & Grandstand Upgrade	3,242,995		3,242,995	Grant	4,063,232	525,356	3,537,876
West Lane Toilets Upgrade & New Adult Change	220,036		220,036	SRV	232,408	2,372	230,036
St Marys Library Lift Replacement	57,559		57,559	SRV	173,734	6,175	167,559
Local Roads Package (LRP) Round 4	149,899		149,899	Grant	524,827	374,928	149,899
Monfarville Reserve Playspace	331,728		331,728	Reserve/DOS	333,751	223	333,528
Londonderry Park Playground Upgrade	522,831	115,000	407,831	Contribution	525,313	2,482	522,831
Nursery Upgrade and Cumberland Plain Improvement Project	1,001,663		1,001,663	Grant	1,583,231	339,106	1,244,125
Andromeda Ovals, Field Surface and Carpark improvements – We	250,000		250,000	Grant	670,000	307,222	362,778
Penrith Library and Civic Toilets	71,468		71,468	Reserve	71,468	-	71,468
Eileen Cammack Reserve, South Penrith Playspace Upgrade	50,000		50,000	Grant	275,000	-	275,000
Castlereagh Hall Termite Damage Repairs	195,000		195,000	SRV	1,000,000	41,248	958,752
Factory Road Regentville – Construction of Shared User Path	3,000,000	450,000	2,550,000	Grant	4,910,000	184,090	4,725,910
Glenmore Park Child and Family Precinct, Glenmore Park – Pla	118,873	115,623	3,250	Grant	123,250	3,071	120,179
Blaxland Crossing Reserve, Wallacia – Drainage works	101,221		101,221	Grant	104,581	3,360	101,221
Weir Reserve Pedestrian Bridge and Path Restoration Works	556,087	212,147	343,940	Grant/Reserve	956,087	-	956,087
JSPAC Air Con Renewal	273,320		273,320	SRV	273,320	-	273,320
Rance Oval Storage and Shelter	227,700		227,700	SRV	230,000	2,300	227,700
Mulgoa Rise Sportsground Sports Surface Turf Reconstruction	145,297	145,297	-		145,297	-	145,297
<b>TOTAL DESIGN &amp; PROJECTS</b>	<b>16,028,351</b>	<b>1,038,067</b>	<b>14,990,284</b>	<b>-</b>	<b>30,811,255</b>	<b>9,849,268</b>	<b>20,961,987</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>16,028,351</b>	<b>1,038,067</b>	<b>14,990,284</b>		<b>30,811,255</b>	<b>9,849,268</b>	<b>20,961,987</b>

## OPERATING PROJECTS

CITY ACTIVATION COMMUNITY & PLACE

# PROPOSED REVOTED WORKS

as at March 2025

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
Urban Design and Activation - Creative Hoardings	30,000	-	30,000	Reserve	30,000	-	30,000
Urban Design and Activation - Woodriff Lane Creative Lighting Proj	40,000	-	40,000	Reserve	40,000	-	40,000
City Park Cinema in the Park	19,278	-	19,278	Reserve	20,000	722	19,278
Gipps Street Launch Event	29,671	-	29,671	Reserve	200,000	170,329	29,671
TOTAL CITY ACTIVATION COMMUNITY & PLACE	118,949	-	118,949		290,000	171,051	118,949
CITY PLANNING							
Planning Process Improvement (Congributions Reform)	150,000	-	150,000	Reserve	150,000	-	150,000
TOTAL CITY PLANNING	150,000	-	150,000		150,000	-	150,000
TOTAL OPERATING PROJECTS	268,949	-	268,949	-	440,000	171,051	268,949
TOTAL PROPOSED REVOTES	16,297,300	1,038,067	15,259,233	-	31,251,255	10,020,319	21,230,936

# MARCH 2025 REVOTE COMMENTS

## Capital Projects

### **Regatta Park – Stage 1 – \$297,516 (Reserve)**

The Regatta Park project has achieved practical completion, however a revote is requested to cover contractual obligations during the project defect liability and maintenance period which is scheduled for a period of 24 months until January 2027.

### **Gipps Street Recreation Precinct – \$445,088 (Reserve)**

The Gipps Street project has achieved practical completion, however a revote is requested to cover contractual obligations during the project defect liability and maintenance period which is scheduled for a period of 12 months until August 2025.

### **Dunheved Road Upgrade – \$2,575,106 (Grant)**

Delays due to unacceptable construction tenders received. Council will attempt to enter into negotiations with the proponents. The project is expected to be completed in 2027.

### **Bennett Park St Marys Mixed Recreation Space – \$249,488 (Grant, Reserve)**

Project is being delivered across multiple financial years. Project design is a considered approach given longstanding contamination issues at the site. With this approach, Council is managing budget risk and quality assurance associated with the upgrade of a public space. The project is expected to be completed in December 2026.

### **Monfarville Amenity Building Upgrade – \$1,945,476 (Grant, Reserve)**

Project was to be delivered across multiple financial years. Assurance that design development was undertaken to fulfil project requirements and deliverables are achieved in full. The project is expected to be completed in October 2025

### **Cook Park Amenity Building & Grandstand Upgrade – \$3,242,995 (Grant)**

This is a multi-year project, set for construction completion in March 2027. Ongoing efforts will continue to mitigate any unforeseen circumstances to the timeline. The project is expected to be completed in December 2027.

### **West Lane Toilets Upgrade & New Adult Change – \$220,036 (SRV)**

The project was on hold awaiting approval and scope clarifications. The project has obtained the required approvals and will be expedited where possible. The project is expected to be completed in October 2026.

**St Marys Library Lift Replacement – \$57,559 (SRV)**

There are a range of compliance issues that needed to be overcome before proceeding. The existing lift is currently being used while the project team has resolved these and is working towards. The project is expected to be completed at the end of September 2025.

**Local Roads Package (LRP) Round 4 – \$149,899 (Grant)**

Project is currently in design phase and all available funds needs to be rolled over to finalise design and construction. The project is expected to be completed in June 2027.

**Monfarville Reserve Playspace – \$331,728 (Reserve, DOS, General Revenue)**

Project has incurred delays due to adjustments in planning and scoping in line with community expectations. Further considerations have ensured community expectations are captured resulting in improved project outcomes. The project is expected to be completed in December 2025.

**Londonderry Park Playground Upgrade – \$522,831 (Contribution, General Revenue)**

Project delays have been incurred around resolving community feedback concerns on Playspace locations. Further consultation has occurred around Playspace location. The project is expected to be completed in March 2026.

**Nursery Upgrade and Cumberland Plain Improvement Project – \$1,001,663 (Grant)**

This project requires additional utility approvals which have delayed the procurement of the design and construct contract. The project team are working closely with the design lead to obtain the required approvals and will expedite the project where possible. The project is expected to be completed by end of November 2026.

**Andromeda Ovals, Field Surface, Carpark improvements, Storage and Landscaping – \$250,000 (Grant)**

Project is intended to be delivered over a 3-year period with multiple stages of works occurring in each financial year. Due to tree planting and the establishment of planted trees occurring in March 2026, which take 12 months to establish. There are no implications as project will be delivered in expected time frame. The estimated completion date is March 2027 which includes 12 months tree establishment.

**Penrith Library and Civic Toilets – \$71,468 (Reserve)**

Designs are in progress and are to be finalised. Efforts to resolve design and budget issues will continue to help mitigate any future unforeseen delays. A timeframe for completion is December 2025.



**Eileen Cammack Reserve, South Penrith Playspace Upgrade – \$50,000 (Grant)**

The procurement of Design & Construct contractor for the playground upgrade has been completed and awarded in late March 2025. Given the 16-week program, the project will achieve completion in July 2025.

**Castlereagh Hall Termite Damage Repairs – \$195,000 (SRV)**

Council staff delayed the project to engage a Structural Heritage Engineer to enable a more detailed scope, reduced the costs of unnecessary repairs and reduced Council's risk. This was the specifications and plans used for the tender. A Contractor has been selected and will commence works on site shortly. Project commencing on time and there are no operational issues. No impact to budget. Completion of project is expected approximately September 2025.

**Factory Road Regentville – Construction of Shared User Path – \$3,000,000 (Grant, General Revenue)**

Project was always intended to be delivered across two financial years including 2024-25 & 2025-26. There are no implications as project will be delivered in expected time frame. The estimated completion date for this project is December 2025.

**Glenmore Park Child and Family Precinct, Glenmore Park – Playspace Upgrade – \$118,873 (Grant, General Revenue)**

The renewal of the Playspace at Glenmore Park Child and Family is contained within a greater program of Playspace upgrades and renewals that Council is delivering across the city. Council regularly reviews and monitors the progress of its program of Playspace upgrades and renewals. The update to the program for the Playspace at Glenmore Park Child and Family Centre has been planned with careful consideration to ensure that its timing is realistic and achievable. The revised estimate places completion for this project in early 2026.

**Blaxland Crossing Reserve, Wallacia – Drainage works – \$101,221 (Grant)**

This project is being prepared to go to market for tender in the coming months. Ongoing efforts will continue to mitigate any unforeseen circumstances to the timeline. The project is expected to be completed in February 2026.

**Weir Reserve Pedestrian Bridge and Path Restoration Works – \$556,087 (Grant, Reserve, General Revenue)**

Currently, this project is under tender. Submissions are being evaluated and shortlisted this month for appointment in May. Ongoing efforts will continue to mitigate any unforeseen circumstances to the timeline. The project is expected to be completed in September 2025.

**JSPAC Air Con Renewal – \$273,320 (SRV)**

A public tender will be required with this project due to adjustment in scope. There are no operational issues just delays with start and finish dates to the project. Completion date is approximately September 2025.

#### **Rance Oval Storage and Shelter – \$227,700 (SRV)**

Project is in design phase and is a multiyear project. There are no operational impacts. The project is expected to be completed in early 2026.

#### **Mulgoa Rise Sportsground Sports Surface Turf Reconstruction – \$145,297 (General Revenue)**

The Project has been programmed to commence at the conclusion of the regular football season to limit impacts and to suit seasonal growing conditions resulting in better project outcomes and lessening impacts to user groups. The project is expected to be completed in March 2026.

## **Operational Projects**

#### **Urban Design and Activation – Creative Hoardings – \$30,000 (Reserve)**

As part of Council's commitment to creating vibrancy in our key centres, the Creative Hoardings program provides access to free artworks and images used for developers on their hoardings within the Penrith City Centre and St Marys Town Centre. Four previous artworks were commissioned in 2019 and have been available for use until now. Council will seek expression of interest from local and Western Sydney artists to participate in the program to replace the existing artworks with the new artworks commissioned. Procurement processes and requirements for this project are currently being reviewed. The project is expected to be completed by June 2026.

#### **Urban Design and Activation – Woodriff Lane Creative Lighting Project – \$40,000 (Reserve)**

The Woodriff Lane Creative Lighting project seeks to deliver minor works through the fabrication and installation of a new creative lighting treatment retrofitted to the existing lampshade frames and light poles that were installed in Woodriff Lane, Penrith in 2019. The existing lighting treatment has now worn and requires replacement. Penrith City Council uses creative lighting to make public spaces more attractive, reinforce a sense of place, and provide an opportunity for creative and artistic expression. Additionally, the Woodriff Lane Creative Lighting project will create a safer point-to-point connectivity from Allen Place Carpark to High Street, supporting the Penrith City Centre's night time economy. The initial request for quotation to seek suitable suppliers was unsuccessful. A second round to deliver the project aims to be open to suppliers by June 2025. The project is expected to be completed by December 2025.

**City Park Cinema in the Park – \$19,278 (Reserve)**

The Cinema in the Park event to be held in City Park, Penrith on Saturday 29 March, was postponed due to heavy rain. The event will be rescheduled to later in the year and will be completed by the December 2025.

**Gipps Street Launch Event – \$29,671 (Reserve)**

Initial delays in finalising the preferred treatment and design of the Gipps Street Wall are now complete. The procurement process to engage the best-fit artist for delivery of a mural public artwork that is unique to the Gipps Street Precinct is underway. The mural artwork expected to be completed by 30 September 2025.

**Planning Process Improvement (Contributions Reform) – \$150,000 (Reserve)**

The Planning Process Improvement project seeks to achieve process improvement outcomes for Development Contributions planning. Commencement of the procurement process for the consultancy work was delayed due to internal resourcing. Work has now commenced on the brief for the project with completion now scheduled for June 2026.

## Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>INTERNAL RESERVES</b>				
<b>Assets and Construction</b>				
Car Parking/Traffic Facilities	4,386,836	1,980,638	759,488	5,607,986
Library Reserve	607,828	190,000	-	797,828
Major Projects Reserve	(3,824,191)	2,817,880	2,634,098	(3,640,409)
OOSH Bus Fleet Replacement Program	254,318	45,000	200,000	99,318
Plant and Motor Vehicle Replacement Reserves	1,600,627	646,537	1,734,441	512,723
<b>City Economy and Planning</b>				
City Planning	513,185	14,801	74,295	453,691
<b>Committee Closures</b>				
Alister Brass Foundation	93,757	3,979	-	97,736
S377 Committee Closure Proceeds	95,594	-	63,335	32,259
<b>Community Facilities</b>				
Cemetery Reserve	682,259	906,272	874,763	713,768
<b>Employment</b>				
Employee's Leave Entitlements	5,911,686	-	-	5,911,686
Salary System Training and Development Reserves	253,571	50,000	176,580	126,991
<b>Environmental Programs</b>				
Environmental Awareness Programs	696,887	321,461	275,492	742,856
<b>Financial Management</b>				
COVID-19 Impact	(500,000)	500,000	-	-
Financial Assistance Grant in Advance	10,725,513	-	10,725,513	-
Financial Management Reserve	9,379,589	(4,738,950)	-	4,640,639
Financial Management Reserves – Allocated	10,760,204	12,411,675	10,372,038	12,799,841
Grant Funded Projects Reserve	29,147	50,001	59,858	19,290
Interest Received – Accelerated Infrastructure Fund	734,831	(734,831)	-	-
Productivity Revolving Fund	666,000	66,000	543,956	188,044
Property Development Reserve	45,383,736	6,250,458	9,579,236	42,054,958
Road Closures – Proceeds from Sales	32,942	5,500,000	-	5,532,942
Special Rate Variation 2016-17	11,576,279	19,408,849	18,312,462	12,672,666
Additional Special Variation 2022-23	1,334,338	-	820,000	514,338
Sustainability Revolving Fund	2,679,577	677,175	94,049	3,262,703
<b>Legal and Governance</b>				
Election Reserve	803,922	468,805	1,272,727	-
Insurance Reserves	2,490,617	150,000	-	2,640,617
Legal Reserve	830,027	1,263,467	1,856,009	237,485
<b>Other</b>				
Events and Sponsorships	242,569	247,000	242,569	247,000
Heritage Assistance Project	49,717	-	-	49,717
International Relationships	295,060	-	-	295,060
Penrith Valley Regional Sports Centre	(2,383,302)	78,897	52,093	(2,356,498)
Revote Reserve	1,334,992	1,038,067	1,028,781	1,344,278
Town Centre Review and Administration	96,832	-	-	96,832
Voted Works	776,017	159,000	99,174	835,843

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
TOTAL INTERNAL RESERVES	108,610,964	49,772,181	61,850,957	96,532,188

## Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>INTERNAL LOANS</b>				
Costs to Advance Developer Contributions Projects	(191,900)	76,760	-	(115,140)
Costs to Advance Next Years Projects	(7,957,357)	70,200	1,975,310	(9,862,467)
Penrith Regional Gallery	(194,310)	13,650	-	(180,660)
Public Open Space Reinvestment Project	(2,224,153)	-	29,766	(2,253,919)
Waste Bins New Contract	(3,908,609)	781,461	-	(3,127,148)
Woodriff Gardens Facility Development	(29,733)	23,364	-	(6,369)
<b>TOTAL INTERNAL LOANS</b>	<b>(14,506,062)</b>	<b>965,435</b>	<b>2,005,076</b>	<b>(15,545,703)</b>
Development Contributions in deficit internal loan	(2,699,890)	-	3,147,000	(5,846,890)
<b>TOTAL INTERNAL RESERVES AND LOANS</b>	<b>91,405,012</b>	<b>50,737,616</b>	<b>67,003,033</b>	<b>75,139,595</b>

## Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>EXTERNAL RESERVES</b>				
<i>Development Contributions</i>				
Civic Improvement s7.11	3,264,756	419,224	-	3,683,980
Claremont Meadows s7.11	1,958,068	217,206	283,328	1,891,946
Cultural Facilities s7.11	(911,360)	300,000	-	(611,360)
Erskine Business Park s7.11	574,564	20,982	-	595,546
Glenmore Park Stage 2 s7.11	124,271	364,443	323,713	165,001
Lambridge Industrial Estate s7.11	(1,788,530)	-	-	(1,788,530)
Mamre Road Precinct s7.11	10,282,196	346,863	-	10,629,059
Penrith City District Open Space s7.11	31,276,276	3,827,207	1,317,663	33,785,820
Penrith City Local Open Space s7.11	4,435,523	872,831	2,023	5,306,331
St Marys Town Centre s7.11	-	152,908	-	152,908
Waterside s7.11	253,233	9,248	-	262,481
WELL Precinct s7.11	14,367,325	4,205,922	230,237	18,343,010
Non Residential Development s7.12	10,108,129	2,405,538	-	12,513,667
Penrith Aerotropolis S7.12	-	-	3,447,000	(3,447,000)
Planning Agreements s7.4	19,817,400	3,388,743	2,174,968	21,031,175
Funding for Development Contributions in deficit	2,699,890	-	(3,147,000)	5,846,890
<b>TOTAL DEVELOPMENT CONTRIBUTION RESERVES</b>	<b>96,461,741</b>	<b>16,531,115</b>	<b>4,631,932</b>	<b>108,360,924</b>
<i>Other External Reserves</i>				
Stormwater Management Service Charge	2,928,956	2,380,043	3,362,050	1,946,949
Waste Disposal Reserve	10,714,278	5,750,087	6,633,419	9,830,946
Environment / Sullage Reserve	330,715	978,057	997,601	311,171
Unexpended Loans	14,770,890	-	4,197,244	10,573,646
Unexpended Grants	(2,213,185)	45,264,742	44,544,278	(1,492,721)
Contributions	4,788,072	3,466,979	3,352,547	4,902,504
<b>TOTAL OTHER EXTERNAL RESERVES</b>	<b>31,319,726</b>	<b>57,839,908</b>	<b>63,087,139</b>	<b>26,072,495</b>
<b>TOTAL EXTERNAL RESERVES</b>	<b>127,781,467</b>	<b>74,371,023</b>	<b>67,719,071</b>	<b>134,433,419</b>
<i>Other Internal Reserves/Committees</i>				
Bonds and Deposits	17,880,615	-	-	17,880,615
Children's Services Cooperative Reserves	4,179,270	680,825	1,478,871	3,381,224
Other (Committees)	408,852	18,235	-	427,087
<b>TOTAL OTHER INTERNAL RESERVES</b>	<b>22,468,737</b>	<b>699,060</b>	<b>1,478,871</b>	<b>21,688,926</b>
<b>GRAND TOTAL OF RESERVES</b>	<b>241,655,216</b>	<b>125,807,699</b>	<b>136,200,975</b>	<b>231,261,940</b>
<b>Controlled Entity</b>	-	(91,479)	-	(91,479)
<b>TOTAL CONTROLLED ENTITY</b>	-	<b>(91,479)</b>	-	<b>(91,479)</b>
<b>RESERVE MOVEMENTS PER BUDGET</b>		<b>125,716,220</b>	<b>136,200,975</b>	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the March Quarterly Review

## INCOME & EXPENSE

Budget Review for the quarter ended 31 March 2025

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Income</b>									
Rates & Annual Charges	211,408	441	252	-	-	212,101	255	212,356	212,464
User Fees & Charges	58,641	254	(4,622)	-	-	54,273	(611)	53,662	39,835
Interest & Investment Revenue	10,255	2,033	101	-	-	12,389	139	12,528	11,020
Other Revenues	4,006	185	1,660	-	-	5,851	100	5,951	5,192
Grants & Contributions – Operating	19,036	(8,909)	6,782	300	-	17,209	3,479	20,688	15,232
Grants & Contributions – Capital									
- Other	40,775	28,953	2,194	5,017	-	76,940	(17,780)	59,159	26,112
- Contributions (\$94)	3,950	(1)	148	-	-	4,097	4,005	8,102	7,104
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>348,070</b>	<b>22,958</b>	<b>6,515</b>	<b>5,317</b>	<b>-</b>	<b>382,860</b>	<b>(10,414)</b>	<b>372,446</b>	<b>316,960</b>
<b>Expenses</b>									
Employee Costs	158,541	(991)	31	-	-	157,581	501	158,083	109,298
Borrowing Costs	1,105	-	-	-	-	1,105	-	1,105	779
Materials & Contracts	104,106	5,202	2,003	(234)	-	111,077	(3,443)	107,634	66,763
Depreciation	63,451	-	-	-	-	63,451	-	63,451	52,089
Legal Costs	277	1,550	-	-	-	1,827	(40)	1,787	71
Consultants	1,898	1,705	731	80	-	4,413	461	4,875	4,078
Other Expenses	13,876	3,478	151	-	-	17,506	202	17,708	14,074
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>343,255</b>	<b>10,943</b>	<b>2,917</b>	<b>(154)</b>	<b>-</b>	<b>356,961</b>	<b>(2,319)</b>	<b>354,642</b>	<b>247,152</b>
Net Gain/(Loss) from the Disposal of Assets	1,247	-	(1,802)	-	-	(554)	-	(554)	3,236
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	(56)
<b>Net Operating Result from Continuing Operations</b>	<b>6,063</b>	<b>12,014</b>	<b>1,796</b>	<b>5,471</b>	<b>-</b>	<b>25,345</b>	<b>(8,095)</b>	<b>17,250</b>	<b>72,987</b>
<b>Net Operating Result before Capital Items</b>	<b>(38,663)</b>	<b>(16,938)</b>	<b>(545)</b>	<b>455</b>	<b>-</b>	<b>(55,692)</b>	<b>5,681</b>	<b>(50,011)</b>	<b>39,772</b>



# CAPITAL BUDGET

Budget Review for the quarter ended 31 March 2025

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	24,427	134	4,324	172	-	29,057	(1,299)	27,758	9,682
Capital Grants & Contributions	30,287	32,325	5,447	1,703	-	69,762	(21,550)	48,212	20,245
Internal Restrictions									
- Renewals	5,806	(821)	241	75	-	5,300	(787)	4,513	1,531
- New Assets	2,997	6,073	151	-	-	9,222	(183)	9,039	7,770
External Restrictions	11,725	1,988	58	-	-	13,770	(2,436)	11,334	6,041
Other Capital Funding Sources									
- Loans	-	-	-	-	-	-	-	-	-
Income from Sale of Assets									
- Plant & Equipment	1,983	37	-	-	-	2,020	-	2,020	1,743
- Land & Buildings	3,502	-	(3,502)	-	-	-	-	-	-
TOTAL CAPITAL FUNDING	80,727	39,735	6,719	1,950	-	129,131	(26,255)	102,876	47,013

# CAPITAL BUDGET

Budget Review for the quarter ended 31 March 2025

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Expenditure									
New Assets									
- Plant & Equipment	5,061	308	674	-	-	6,043	893	6,937	4,643
- Land & Buildings	1,273	6,165	3,735	382	-	11,554	1,372	12,926	14,147
- Roads, Bridges, Footpaths	13,289	7,917	105	(29)	-	21,281	(3,761)	17,520	4,491
- Other Infrastructure	17,402	2,477	(47)	31	-	19,863	70	19,933	1,032
- Library Books	635	(100)	-	-	-	535	-	535	323
- Other	398	316	(6)	117	-	825	(301)	524	391
Renewals									
- Plant & Equipment	709	642	557	-	-	1,908	211	2,119	708
- Land & Buildings	24,134	1,983	508	(490)	-	26,135	(9,535)	16,600	8,604
- Roads, Bridges, Footpaths	10,289	19,378	939	1,834	-	32,440	(14,762)	17,678	7,116
- Other Infrastructure	2,523	329	254	105	-	3,210	(563)	2,647	2,071
- Other	-	320	-	-	-	320	70	390	213
Loan Repayments (principal) & Advances	5,015	-	-	-	-	5,015	52	5,067	3,275
TOTAL CAPITAL EXPENDITURE	80,727	39,735	6,719	1,950	-	129,131	(26,255)	102,876	47,013

# CASH & INVESTMENTS

Budget Review for the quarter ended 31 March 2025

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	101,089	473	(3,367)	-	-	98,195	4,320	102,514	100,034
Restricted Contributions for Works	4,906	(404)	(21)	25	-	4,505	397	4,903	4,807
Unexpended Grants	(4,370)	(5,066)	1,727	3,497	-	(4,212)	2,719	(1,493)	38,135
Unexpended Loan Funds	8,705	-	-	-	-	8,705	1,868	10,574	14,621
Other Externally Restricted	15,434	(3,980)	226	-	-	11,680	409	12,089	10,973
<b>Total Externally Restricted</b>	<b>125,764</b>	<b>(8,977)</b>	<b>(1,435)</b>	<b>3,522</b>	<b>-</b>	<b>118,873</b>	<b>9,713</b>	<b>128,587</b>	<b>168,570</b>
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	99,816	(18,706)	(5,188)	(1)	-	75,922	8,446	84,368	96,599
Security Bonds & Deposits	21,704	518	497	1,285	-	24,003	-	24,003	24,003
<b>Total Internally Restricted</b>	<b>121,520</b>	<b>(18,188)</b>	<b>(4,691)</b>	<b>1,284</b>	<b>-</b>	<b>99,925</b>	<b>8,446</b>	<b>108,371</b>	<b>120,602</b>
<b>Unrestricted</b>	<b>17,371</b>	<b>48,529</b>	<b>8,199</b>	<b>3,380</b>	<b>-</b>	<b>77,480</b>	<b>(18,159)</b>	<b>59,320</b>	<b>7,106</b>
<b>Total Cash &amp; Investments</b>	<b>264,655</b>	<b>21,364</b>	<b>2,073</b>	<b>8,186</b>	<b>-</b>	<b>296,278</b>	<b>-</b>	<b>296,278</b>	<b>296,278</b>

## Cash & Investments cont'd

### Comment on Cash and Investments Position

The Reserve Bank of Australia (RBA) met on 1 April 2025 and the Board decided to maintain the Cash Rate at 4.10%. The Board deems the current cash rate to be relevant amid the tariff developments in the US and its global impact; as well as, navigating through the pressures of inflation and cost of living in Australia. Michelle Bullock, Governor of RBA, advice that the board remains cautious toward the development in the global economy and financial markets, trends in domestic demand, and the outlook for inflation and the labour market. The RBA remains resolute in bringing the inflation rate to the target rate, and they will do whatever is necessary to accomplish this.

### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets	\$
S7.11 Development contributions	100,033,967
Restricted contributions for works	4,806,733
Unexpended grants	38,135,428
Unexpended Loan Funds	14,621,041
Other externally restricted	10,973,397
<b>Internally Restricted Assets</b>	
Internal reserves	96,598,505
Security bonds and deposits	24,003,414
<b>Unrestricted Invested Funds</b>	7,105,752
<b>Cash</b>	<b><u>296,278,237</u></b>

The Council's Cash Book and Bank Statements have been reconciled as at 31 March 2025.

### Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	21,719,840
TCorp Long-term Growth Fund	4,986,459
Term Investment Group	251,500,000
Floating rate Notes Investment Group	15,700,000
Mortgage Backed Securities*	1,629,095
<b>Sub-Total</b>	<b>295,535,394</b>
 General Fund Bank Account	 742,843
<b>Total</b>	<b><u>296,278,237</u></b>

*\*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order. This product is being 'Grandfathered' – i.e., the Council will continue to actively manage these investments within the portfolio. However, the Council is not permitted to place further funds in this bank, due to its credit rating.*

## Performance Indicators

Indicator	Description	Benchmark	Forecast Result 24-25	Forecast Result 24-25
Operating Performance Ratio	This ratio measures Council's achievement of containing operating expenditure within operating revenue.	Greater than or equal to 0	-16.21%	Off Track
Own Source Revenue	This ratio measures the degree of reliance on external funding sources.	Greater than 60%	85.14%	On Track
Unrestricted Current Ratio	The 'unrestricted current ratio' is specific to the Local Government sector and represents a council's ability to meet its short-term obligations as they fall due.	Greater than 1.5 times	4.2	On Track
Debt Service Cover Ratio	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.	Greater than 2.0 times	2.46	On Track
Rates and annual charges outstanding per	Assesses the impact of uncollected rates and annual charges on a council's liquidity and the adequacy of debt recovery efforts.	Less than 5%	4.80%	On Track

### Notes on Indicators listed as "Off Track" or "At Risk"

Operating Performance Ratio	The main reason for the deficit ratio result is the increase in depreciation following comprehensive revaluations. As the replacement cost of Council's assets continue to increase and further assets are constructed, depreciation expenditure will continue to increase. Council continues to plan for the long term (including managing asset management costs), forecasting
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## CONTRACTS

**Part A – Contracts Listing** – contracts (>\$50,000) entered into during January to March 2025 quarter

Contract Number	Start Date	End Date	Contract Title	Vendor	Total Contract Value	Department
PCC2024-042-2	16-Jan-2025	15-Jan-2028	Children Services Labour Hire	MCARTHUR (NSW) PTY LTD	\$1,716,886.08	Children's Services
PCC2024-042-3	15-Jan-2025	14-Jan-2028	Children Service Labour Hire	Randstad Pty Limited	\$1,719,741.84	Children's Services
PCC2024-042-1	13-Feb-2025	13-Jan-2028	Children Service Labour Hire	Pulse Staffing Australia Pty Ltd	\$1,658,534.16	Children's Services
PCC2025-263	20-Feb-2025	28-Mar-2026	Annual Fire Safety Statements 2025	Guardian Safety Group Pty Ltd	\$86,163.00	Divisional Assurance
PCC2025-241	26-Mar-2025	29-Sep-2025	Penrith CBD Multideck Car Park - Strategic Business Case	Ernst & Young	\$198,660.00	Engineering Services
PCC2025-257	21-Mar-2025	20-May-2025	St Marys Town Centre - Transforming into a Thriving Urban Hub – Artistic Wayfinding	Artscape Pty Limited	\$129,662.50	Future Directions and Resilience

# CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 31 March 2025

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	6,087,099	Y	
Legal Fees	1,715,671	Y	

**Definition of a Consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

**On Time Payments:**

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	June 2024	Sep 2024	Dec 2024	Mar 2025
90%	87%	89%	89%	88%

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	

## CAPITAL PROJECTS

### Aquatic and Leisure Services

Various	Ripples Gym Equipment	AL	400,000	-	400,000	-	-
TOTAL AQUATIC AND LEISURE SERVICES			400,000		400,000		-

### Children's Services

Various	Building Upgrades	CS	50,000	-	50,000	-	4,165
Various	CS IT Replacement Capital	CS	200,000	-	200,000	-	60,155
Various	CS Playground Upgrades	CS	50,000	-	50,000	-	18,346
Penrith LGA	OOSH Bus Fleet Replacement	CS	225,000	-	225,000	-	-
TOTAL CHILDREN'S SERVICES			525,000		525,000		82,666

### City Planning

Various	Property Acquisition Development Contributions	CP	3,447,000	-	3,447,000	-	3,418,303
Werrington	King Central VPA	CP	720	-	720	-	720
TOTAL CITY PLANNING			3,447,720		3,447,720		3,419,023

### Civil Maintenance, Renewal and Construction

Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	5,031,492	-	5,031,492	-	1,432,867
Various	Traffic Facilities – Regulatory	CPR	525,000	-	525,000	-	276,590
Various	Glenmore Pway (Glengarry Dr & Camellia Ave) Traffic Safety I	CPR	1,125,000	253,199	1,378,199	-	171,136



# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Various	Carpenter Street & Marsden Road, St Marys Traffic Safety Imp	CPR	93,750	165,000	258,750	-	141,531
Various	Monfarville St sth of Lonsdale, St Marys Pedestrian Refuge	CPR	94,539	-	94,539	-	52,978
Various	Monfarville St & Carpenter St St Marys Pedestrian Refuge	CPR	118,528	-	118,528	-	97,838
Various	Construction of Bicycle Facilities	CPR	5,462	-	5,462	-	-
Jamisontown	<i>Tench Av Jamisontown wombat crossing with bike path</i>	CPR	-	-	-	-	5,272
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Dedication - Subdivision Roads	SAM	8,000,000	-	8,000,000	-	-
Various	Dedication - Drainage Works	SAM	6,000,000	-	6,000,000	-	-
Llandilo	Rural Roads Widening	SAM	156,000	-	156,000	-	-
Agnes Banks	<i>Castlereagh Road - #543/Geebung Close</i>	SAM	-	-	-	-	156,000
Various	Roads Reconstruction	SAM	1,131,744	-	1,131,744	-	778,404
Penrith LGA	Urban Drainage Construction Program	SAM	523,939	-	523,939	-	379,227
Various	Traffic and Transport Facilities Program	CPR	396,783	-	396,783	233,853	-
Werrington	<i>Burton Street, Werrington</i>	CPR	-	-	-	162,930	106,550
Penrith LGA	Footpath Delivery Program	SAM	150,000	-	150,000	-	-
Kingswood	<i>45 Park Avenue Kingswood</i>	SAM	-	-	-	4,967	4,967
Penrith	<i>Batt Street between # 74 to #116</i>	SAM	-	-	-	113,665	-
St Clair	<i>Timesweep Park St Clair</i>	SAM	-	-	-	31,368	31,368

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith LGA	Nation Building Black Spot Program	CPR	578	-	578	-	-
St Marys	<i>Forrester Rd between Glossop St - Christie St</i>	CPR	-	-	-	-	578
Emu Plains	Shared Path Great Western Highway Emu Plains to Glenbrook	CPR	273,475	-	273,475	-	-
Various	2022-23 Australian Government Black Spot Program	CPR	1,439,819	158,000	1,597,819	-	-
Colyton	<i>Hewitt Street &amp; Desborough Road</i>	CPR	-	-	-	305,910	290,513
Cranebrook	<i>Andrews Road and Laycock Street</i>	CPR	-	-	-	1,291,909	1,202,256
Various	Roads Reconstruction	CPR	1,045,664	-	1,045,664	-	13,880
South Penrith	<i>Jamison Road - Victory Street/Castlereagh Road</i>	CPR	-	-	-	679,760	-
Emu Heights	<i>Old Bathurst Road - Gosling Street/Wedmore Road</i>	CPR	-	-	-	365,904	-
Llandilo	Eighth Avenue Flood Safety Gates Installation	CPR	275,000	51,783	326,783	-	-
Various	Rural Roadside Drainage Program	CPR	508,553	(351,783)	156,770	-	-
Londonderry	<i>Howell Rd, Londonderry Drainage Works</i>	CPR	-	-	-	-	156,770
Cambridge Park	Trinity Dr new footpath and crossing GFR-1179	CPR	533,366	-	533,366	-	297,702
Kingswood	Bringelly Rd (Montgrove College) Pedestrian Cross GFR-1190	CPR	81,239	-	81,239	-	45,656
Colyton	Roper Road & Hewitt Street, Colyton Intersection Upgrade	CPR	380,000	-	380,000	-	10,625
Mulgoa	Gow Park Irrigation Renewal	CPR	79	25,000	25,079	-	79
Penrith CBD	Evan Street & Stafford Street, Penrith Traffic Safety Improv	CPR	45	-	45	-	45
Llandilo	Third Ave (Seventh & Fifth), Llandilo Traffic Safety Improve	CPR	345,880	160,000	505,880	-	379,608

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
South Penrith	Stoke Crs birmingham Rd Pathway Project	SAM	148,252	-	148,252	-	-
Leonay	River Road - Major slip threatening road	SAM	75,000	-	75,000	-	8,825
Emu Heights	Riverside Road - Major erosion	SAM	23,100	-	23,100	-	3,175
Emu Plains	Melrose Hall Path	SAM	2,000	-	2,000	-	300
Jordan Springs	Jordan Springs Share Path Construction	SAM	10,000	-	10,000	-	4,823
Various	Urban Drainage Construction Program 2024-25	CPR	422,381	-	422,381	23,796	-
St Marys	<i>Saddington St Sinkhole Repair</i>	CPR	-	-	-	31,993	31,993
Penrith	<i>Lethbridge St nr 26 Castlereagh St pipe patching</i>	CPR	-	-	-	37,593	37,593
Emu Plains	<i>Pipe Patching &amp; Relining CCTV River Road</i>	CPR	-	-	-	70,000	6,923
Wallacia	<i>Montelimar Place</i>	CPR	-	-	-	86,505	140,789
Penrith LGA	<i>Pipe Patching &amp; Relining Pole Camera detected</i>	CPR	-	-	-	50,000	34,507
Agnes Banks	<i>59 Rickards Rd Agnes Banks</i>	CPR	-	-	-	10,000	-
Penrith	<i>53 Caloola Ave Penrith</i>	CPR	-	-	-	7,771	7,771
Penrith	<i>4 Brewongle Ave Penrith</i>	CPR	-	-	-	4,517	10,266
Emu Plains	<i>68 Old Bathurst Road Emu Plains</i>	CPR	-	-	-	24,451	24,451
Leonay	<i>2 Orion Place Leonay</i>	CPR	-	-	-	21,206	21,206
Glenmore Park	<i>Glenmore Loch and JSVL Dams</i>	CPR	-	-	-	20,000	-
Llandilo	<i>47A Fourth Ave Llandilo</i>	CPR	-	-	-	5,000	2,800

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Emu Plains	6 Nepean St near 45 Imperial Ave Emu Plains	CPR	-	-	-	12,398	12,398
Berkshire Park	176 Fourth Rd Berkshire Park	CPR	-	-	-	5,000	-
St Marys	68 Putland Street St Marys	CPR	-	-	-	12,151	12,151
Jamisontown	Jamison Park overflow car park	CPR	40,000	-	40,000	-	37,428
Various	RURAL ROAD SIDE DRAINAGE PROGRAM 2024-25	CPR	800,000	-	800,000	-	-
Llandilo	Culvert cleaning and tail out	CPR	-	-	-	100,000	28,520
Llandilo	Culvert Repairs - Headwalls & Pipes	CPR	-	-	-	330,000	28,402
Llandilo	Table Drains and Open Channel Work	CPR	-	-	-	30,000	12,110
Wallacia	Rural Drainage Wallacia Mulgoa Castlereagh	CPR	-	-	-	320,000	1,870
Llandilo	REF Investigations	CPR	-	-	-	20,000	3,762
Thornton	Thornton Locale	CPR	896,900	-	896,900	-	202,307
Llandilo	Seventh Avenue Upgrade	SAM	878,082	-	878,082	-	-
Orchard Hills	Luddenham Road, Orchard Hill - Vehicle activated signs (VAS)	CPR	225,000	-	225,000	-	7,875
St Marys	Christie Street & Lee Holm Road, St Marys - Upgrade interse	CPR	62,500	-	62,500	-	4,688
St Marys	Atchison Street & Hall Street, St Marys - Install street lig	CPR	135,000	-	135,000	-	6,625
Glenmore Park	Speed Humps - Surveyors Creek Road and Kiber Drive, Glenmore	CPR	25,000	-	25,000	-	19,820
Various	High Priority Footpath Delivery Program	CPR	800,000	-	800,000	23,113	-
St Clair	Coonawarra Dr St Clair (Conawarra Dv to Marino Cct)	CPR	-	-	-	178,564	178,564

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Colyton	Bennett Rd Reserve (Reddington to Bennett Rd)	CPR	-	-	-	110,280	110,280
South Penrith	Bickley Rd (Shandlin Pl to Shelsley Pl)	CPR	-	-	-	75,879	75,879
South Penrith	Stoke Crs Birmingham Rd Pathway Project	CPR	-	-	-	148,225	148,225
Glenmore Park	The Lakes Dr (4 The Lakes Dr to Surveyors Creek Rd Bustop)	CPR	-	-	-	17,202	17,202
Penrith CBD	Union Lane (south side - Existing footpath to Worth St)	CPR	-	-	-	30,000	-
South Penrith	Thurwood Ave (Cobs Avenue and Thurwood Avenue)	CPR	-	-	-	33,237	33,237
Llandilo	Seventh Avenue (West of school to Wilson Park)	CPR	-	-	-	73,500	49,790
South Penrith	Kiparra Crescent	CPR	-	-	-	110,000	-
Werrington	Werrington Road, Werrington - Proposed Shared Path and Raise	CPR	350,000	-	350,000	-	30,250
Various	Roads to Recovery 2024-2029	SAM	1,978,964	-	1,978,964	-	-
Erskine Park	Peppetree Drive - Swallow Drive/Phoenix Crescent	SAM	-	-	-	405,000	-
St Clair	St Clair Avenue - Coolong Crescent/Banks Drive	SAM	-	-	-	418,500	-
St Clair	St Clair Avenue - Ballarat Avenue/Oliver Crescent	SAM	-	-	-	381,200	-
Glenmore Park	Glenmore Parkway - Mulgoa Road/Sir John Jamison Circuit	SAM	-	-	-	421,000	7,900
Kingswood	Jamison Road - Bringelly Road/Elliot Street	SAM	-	-	-	353,264	14,861
South Penrith	Jamison Park Netball Court Renewal and Betterment	MP	837,433	-	837,433	-	819,604
Various	Softfall Renewal Program	SAM	-	115,000	115,000	-	-
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			36,005,047		36,581,246		8,291,110

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

						Estimated	
Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Project Cost	PTD Expenditure
Community Facilities and Recreation Operations							
Various	Neighbourhood Centres/Halls Improvements	CF	118,536	(1,939)	116,597	-	48,937
Claremont Meadows	Gipps Street Recreation Precinct - Amenity Furniture	CF	15,433	(300)	15,133	-	14,151
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			133,969		131,730		63,087
Community Facilities and Recreation Planning							
Penrith	Parker Street Reserve Upgrades	MP	110,813	-	110,813	-	25,229
Colyton	Gilmour Street Colyton Playspace Upgrade	MP	200,000	-	200,000	-	193,779
South Penrith	Eileen Cammack Reserve, South Penrith Playspace Upgrade	MP	275,000	(50,000)	225,000	-	-
Werrington Downs	Jim Anderson Park, Werrington Downs Upgrade Stage 2	MP	170,000	(280)	169,720	-	169,720
Oxley Park	Ridge Park, Oxley Park Playspace Upgrade	MP	180,000	-	180,000	-	-
St Clair	Dorothy Radford Reserve, St Clair Playspace Upgrade	MP	300,000	-	300,000	-	-
Penrith	Henry Brigden Park, Penrith Playspace Upgrade	MP	180,000	-	180,000	-	51
Werrington	The Kingsway Drainage Upgrade	MP	445,016	(70,419)	374,597	-	374,597
Werrington	The Kingsway Field Upgrade	MP	320,000	70,419	390,419	-	212,921
Cranebrook	Andromeda Reserve Amenities - Bird Proofing	CF	12,987	-	12,987	-	12,987
Penrith	Parker Street Amenities Rekeying	CF	-	11,000	11,000	-	-
Cranebrook	Goal Post Renewal	CF	-	20,000	20,000	-	-
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			2,193,816		2,174,536		989,284

## Community Resilience (Community Safety)

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith	Great River Walk Safety Upgrade	CACP	243,790	-	243,790	-	112,956
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			243,790		243,790		112,956

## Community Resilience (Neighbourhood Renewal)

Various	Neighbourhood Renewal Capital	CACP	150,000	(150,000)	-	-	-
Various	Mayoral Youth Challenge	CACP	238,621	(115,000)	123,621	123,621	-
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			388,621		123,621		-

## Council and Corporate Governance

Various	Printroom Printer Purchase	GOV	143,956	-	143,956	-	143,956
TOTAL COUNCIL AND CORPORATE GOVERNANCE			143,956		143,956		143,956

## Design and Projects

Various	Regatta Park – Stage 1	MP	2,080,654	103,809	2,184,463	-	1,994,538
Various	Gipps Street Recreation Precinct	MP	3,978,373	(445,088)	3,533,285	-	3,453,741
Various	City Park	MP	435,440	-	435,440	-	32,190
Penrith LGA	Replacement of Survey Equipment	MP	-	75,752	75,752	-	-
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	11,420	-	11,420	-	-
St Clair	Mark Leece Oval New Amenity Building	MP	3,004	(632)	2,372	-	1,500
St Clair	Mark Leece Oval – Stage 2	MP	-	-	-	-	872
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	8,742	-	8,742	-	4,348
St Clair	Kindanda Childcare Centre	MP	-	-	-	-	4,393

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Werrington	Harold Corr Synthetic Track Upgrade	MP	4,585	(1,100)	3,485	-	3,485
Penrith	Dunheved Road Upgrade	MP	4,678,211	(2,575,106)	2,103,105	-	1,930,725
Werrington County	1 – 5 John Oxley Werrington County Land Acquisition	MP	-	-	-	-	28,500
Penrith	JSPAC Cafe Renewal and Refurbishment	MP	15,413	-	15,413	-	15,413
Penrith	Hickeys Lane Amenities Renewal	MP	5,751	-	5,751	-	5,751
North St Marys	Boronia Park Amenities Renewal	MP	7,072	-	7,072	-	7,072
Penrith	Boating Now Round 3 Kayak Launch	MP	507,023	-	507,023	-	124,551
Penrith	Woodriff Gardens Tennis Amenity Upgrade	MP	937,023	400,000	1,337,023	-	672,013
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	6,600	-	6,600	-	5,932
Kingswood	Chapman Gardens Kingswood Fencing and Bull Pens	MP	-	1	1	-	-
Penrith	Great River Walk Nepean Av Shared Use Path	MP	3,566,619	(771,897)	2,794,722	-	2,639,017
Penrith LGA	Cooling the City Strategy Green Infrastructure Project	MP	-	4	4	-	679
St Marys	Bennett Park St Marys Mixed Recreation Space	MP	103,254	(103,254)	-	-	53,506
St Marys	Bennett Park St Marys Mixed Recreation Space – Westinvest	MP	289,000	(146,234)	142,766	-	17,229
St Marys	Monfarville Amenity Building Upgrade	MP	3,084,939	(1,945,476)	1,139,463	-	205,540
Llandilo	Wilson Park Mayoral Challenge	MP	5,781	-	5,781	-	4,077
Werrington	Kingsway North (Touch) Field Upgrades	MP	1,500	-	1,500	-	1,500
Emu Plains	Emu Plains Regatta Park – Kiosk	MP	786,046	(401,325)	384,721	-	384,221



# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Londonderry	Cook Park Amenity Building & Grandstand Upgrade	MP	4,063,232	(3,242,995)	820,237	-	29,111
St Marys	<i>Cook Park Amenity Building &amp; Grandstand Upgrade - Westinvest</i>	MP	-	-	-	-	487,565
Glenmore Park	Surveyors Creek Softball Facility	MP	27,084	-	27,084	-	27,084
Penrith	Trinity Drive Reserve Renewal	MP	17,799	-	17,799	-	17,799
St Marys	Kingsway North Amenity Building Renewal	MP	967,928	(20,182)	947,746	-	946,107
St Clair	St Clair Leisure Centre A/C installation	MP	133,829	(4,510)	129,319	-	128,268
St Clair	Peter Kearns Oval David Currie Amenity Upgrade and Renewal	MP	14,840	-	14,840	-	14,840
Penrith	University of the 3rd Age Building Renewal	MP	2,500	-	2,500	-	2,500
Erskine Park	Capella Reserve Renewal	MP	49,273	(28,249)	21,024	-	12,974
Penrith LGA	Berried Treasure	MP	15,355	-	15,355	-	6,663
St Marys	Ripples Solar Panel Installation and Accessible Rooms	MP	222,064	(186,875)	35,189	-	13,092
St Marys	<i>Upgrade to Accessible Rooms</i>	MP	-	-	-	-	1,281
St Marys	West Lane Toilets Upgrade & New Adult Change	MP	7,408	4,964	12,372	-	-
Emu Plains	Blue Emu CCC Minor renewal and high-risk work	MP	12,565	(1)	12,564	-	12,564
Emu Plains	Kids Place CCC Renewal work	MP	450,000	20,000	470,000	-	449,849
St Marys	St Marys Library Lift Replacement	MP	173,734	(57,559)	116,175	-	6,175
Emu Plains	River Road Major Culvert Renewal (SRV)	MP	-	-	-	-	(1,240)
Emu Plains	River Road Buring Ave Culvert Replacement (DRFA)	MP	260,311	2,214	262,525	-	262,075

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Cambridge Park	Be Cool To School – Cambridge Park	MP	349,249	(183,886)	165,363	-	106,046
Cambridge Park	<i>Be Cool To School – Bushcare</i>	MP	-	-	-	-	1,989
Penrith	<i>Coreen Av and Lemongrove Rd Intersection Upgrade</i>	MP	2,443,465	(2,375,265)	68,200	-	62,582
Penrith	<i>Coreen Av and Bel-Air Rd Roundabout Upgrade</i>	MP	2,581,693	(2,543,755)	37,938	-	36,692
Penrith	<i>Coreen Av and Coombes Dr Intersection Upgrade</i>	MP	5,114,570	(4,884,683)	229,887	-	205,978
Penrith	<i>Coreen Av and Sydney Smith Dr Intersection Upgrade</i>	MP	2,587,121	(2,548,218)	38,903	-	30,667
St Marys	Monfarville Reserve Playspace	MP	218,751	(216,728)	2,023	-	223
Colyton	Gilmour Street Reserve Playspace Colyton	MP	23,608	(23,608)	-	-	-
Penrith	Andrews Road Baseball – Drainage and Playing Surface Upgrade	MP	339,744	(5,476)	334,268	-	294,243
Londonderry	Londonderry Park Playground Upgrade	MP	510,313	(507,831)	2,482	510,313	2,482
Londonderry	<i>Accessible pathways for Londonderry Park Playspace (DIAP)</i>	MP	-	-	-	15,000	-
St Marys	St Marys City Planning and Development	MP	12,434,813	-	12,434,813	-	850,869
St Marys	<i>Project Management Admin (PMA)</i>	MP	-	-	-	-	8
South Penrith	Carita Childcare Centre	MP	97,500	-	97,500	-	97,146
South Penrith	Kindana Long Day Care	MP	552,500	(102,386)	450,114	-	412,908
St Clair	Strauss Road Childcare Centre	MP	300,000	(295,500)	4,500	-	4,500
Penrith	JSPAC General Renewal Allocation	MP	473,369	(119,174)	354,195	37,516	60,913
Penrith	<i>JSPAC Hydrant Pump Renewal</i>	MP	-	-	-	5,017	-

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith	Lewers Roof Renewal	MP	-	-	-	311,662	279,966
Penrith	The Joan Lift Panel and Button upgrade	MP	-	-	-	-	12,385
Claremont Meadows	Multi Indoor Sports Stadium	MP	639,045	-	639,045	-	598
Claremont Meadows	Mult Indoor Sports Stadium -Westinvest	MP	-	-	-	-	1,201,312
Various	Playspace Network Upgrades - Westinvest	MP	282,947	-	282,947	-	133,236
Penrith	Nursery Upgrade and Cumberland Plain Improvement Project	MP	1,583,231	(1,001,663)	581,568	-	292,458
Cranebrook	Andromeda Ovals, Field Surface and Carpark improvements - We	MP	520,000	(100,000)	420,000	-	349,160
Cranebrook	Andromeda Storage, Landscaping & Footpaths (Investing in our	MP	150,000	(150,000)	-	-	(103,462)
Various	Children Services Fire Safety	MP	113,182	(40,557)	72,625	-	72,625
Penrith	Civic Centre Renewal Customers Service Counter	MP	21,812	-	21,812	-	21,812
Penrith	Penrith Library New Adult Change Room	MP	116,232	-	116,232	-	115,332
Penrith	Penrith Library and Civic Toilets	MP	71,468	(71,468)	-	-	-
Penrith	Penrith Library Front Counter Refurbishment	MP	189,554	-	189,554	-	4,213
Glenmore Park	Glenmore Park CFP Flooring	MP	136,931	-	136,931	-	136,931
Werrington	Namatjira NHC roof renewal	MP	-	42,000	42,000	-	-
Regentville	Regentville Small Hall roof renewal	MP	284,871	-	284,871	-	127,859
St Clair	St Clair Rec Centre - Roof Works	MP	132,554	-	132,554	-	-
Penrith	Parker Street Reserve Upgrades (LRCIP3)	MP	42,893	-	42,893	-	42,893

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
South Penrith	Jamison Dog Park Separation	MP	19,440	-	19,440	-	18,005
Caddens	Caddens Oval Synthetic Cricket Pitch Installation (LRCIP3)	MP	50	-	50	-	50
Cambridge Park	Allsopp & Patterson Oval Amenity Concreting	MP	100	-	100	-	100
Emu Plains	Union Inn Heritage Interpretation	MP	338,930	150,000	488,930	-	375,994
Penrith Council	GoC3-58 Penrith LGA Tree Planting Stage 2	MP	138,079	-	138,079	-	91,596
Penrith Council	GoC3-51 Penrith LGA Tree Planting Stage 2	MP	44,464	-	44,464	-	39,681
Penrith Council	GoC3-54 Penrith LGA Tree Planting Stage 2	MP	152,161	-	152,161	-	135,626
Regentville	Factory Road Regentville - Construction of Shared User Path	MP	4,910,000	(3,000,000)	1,910,000	-	177,526
Regentville	2-12 Bundarra Road Regentville	MP	-	-	-	-	6,032
Penrith LGA	Power Poles Replacement Project	MP	130,000	(61,118)	68,882	-	68,882
Cambridge Park	Allsopp and Patterson Oval, Cambridge Park - Playspace upgra	MP	4,351	-	4,351	-	2,500
Glenmore Park	Glenmore Park Child and Family Precinct, Glenmore Park - Pla	MP	123,250	(118,873)	4,377	-	3,009
St Marys	Margaret Porter Reserve, St Marys - Playground Renewal	MP	1,950	1,298	3,248	-	2,927
Claremont Meadows	Myrtle Road Playground Renewal - Sunflower Drive, Claremont	MP	-	1,260	1,260	-	995
Mt Vernon	Mt Vernon Tennis Amenities	MP	104,000	(42,000)	62,000	-	3,640
Wallacia	Blaxland Crossing Reserve, Wallacia - Drainage works	MP	104,581	(101,221)	3,360	-	3,360
Penrith LGA	Weir Reserve Pedestrian Bridge and Path Restoration Works	MP	956,087	(556,087)	400,000	-	-
St Marys	St Marys Tennis Club Fire Damage	MP	263,785	(6,947)	256,838	-	247,607

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
Location	Description					Project Cost	
Colyton	Coylton Roper Rd Amenities Fire Damage	MP	406,028	(4,636)	401,392	-	393,621
Glenmore Park	Mulgoa Rise Sportsground Sports Surface Turf Reconstruction	MP	117,442	(117,442)	-	-	-
Penrith CBD	JSPAC Lighting	MP	150,000	-	150,000	-	-
Penrith CBD	JSPAC Air Con Renewal	MP	150,000	(150,000)	-	-	-
St Marys	St Marys Ripples Control Board Upgrade	MP	150,000	50,000	200,000	-	-
Civic Centre	Ground Floor Workstations	MP	45,000	(2,431)	42,569	-	42,289
Werrington	Arthur Neave Tennis Spectator Cover	MP	151,800	-	151,800	-	-
Penrith	Rance Oval Storage and Shelter	MP	230,000	(227,700)	2,300	-	-
St Marys	St Marys Ripples Heat Pump	MP	-	270,000	270,000	-	-
TOTAL DESIGN AND PROJECTS			67,937,286		39,569,452		20,475,503
Divisional Assurance (City Services)							
Penrith Council	CCTV Upgrade & Renewal Program	DA	50,000	-	50,000	-	44,241
TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)			50,000		50,000		44,241
Environment Health (Biodiversity)							
Penrith LGA	Stormwater Work Improvement Program	EHC	96,484	-	96,484	-	112,416
TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)			96,484		96,484		112,416
Fleet and Plant Management							
Various	Motor Vehicle Purchases	CPR	3,048,000	871,068	3,919,068	-	3,093,020
Penrith Council	Plant Replacement	CPR	1,361,438	3,000	1,364,438	-	600,720

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith Council	<i>New Plant Purchase (not replacement)</i>	CPR	-	-	-	-	39,756
<b>TOTAL FLEET AND PLANT MANAGEMENT</b>			<b>4,409,438</b>		<b>5,283,506</b>		<b>3,733,496</b>

## Information Management

Penrith	Records Capital Equipment Purchases	GOV	-	22,403	22,403	-	9,403
<b>TOTAL INFORMATION MANAGEMENT</b>			<b>-</b>		<b>22,403</b>		<b>9,403</b>

## Information Technology

Various	Desktop Hardware / Devices	ICT	562,138	(87,655)	474,483	-	263,626
Various	Audio/Visual Meeting Room Equipment Upgrades	ICT	100,000	-	100,000	-	38,859
Penrith Council	Server Infrastructure	ICT	208,601	(172,345)	36,256	-	1,585
Penrith Council	<i>Remediation</i>	ICT	-	-	-	-	22,565
Penrith Council	<i>Networking</i>	ICT	-	-	-	-	7,608
Penrith Council	<i>Warranty</i>	ICT	-	-	-	-	3,747
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT	7,677	(7,677)	-	-	-
Civic Centre	Passadena Room Upgrades	ICT	-	7,677	7,677	-	7,677
Various	Children Services Network Refresh	ICT	260,000	-	260,000	-	156,992
<b>TOTAL INFORMATION TECHNOLOGY</b>			<b>1,138,416</b>		<b>878,416</b>		<b>502,658</b>

## Libraries

Various	Library Resources – Capital	LS	534,910	-	534,910	-	322,647
Civic Centre	Library Special Purpose Projects –Building	LS	30,000	20,000	50,000	-	18,312

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith	Penrith Library – Various Works	LS	96,068	(20,000)	76,068	-	-
Penrith	<i>RFID Returns Chute</i>	LS	-	-	-	665	665
Penrith	<i>Penrith Library Service Desk</i>	LS	-	-	-	24,485	-
Penrith	<i>Diplomat PRO Self-Service Terminal and UV-C Tower</i>	LS	-	-	-	7,886	7,886
Penrith	<i>Book Vending Machine</i>	LS	-	-	-	23,032	23,032
Penrith	<i>Foyer Refurbishment</i>	LS	-	-	-	10,000	-
Penrith	<i>Decals – various</i>	LS	-	-	-	10,000	-
TOTAL LIBRARIES			660,978		660,978		372,542

## Property Development and Management

Various	Erskine Pk Urban Reinvestment (refer MP970)	PI	900,000	-	900,000	-	68,553
Penrith LGA	6 Peachtree Road Penrith – Air Conditioning Replacement	PI	180,000	-	180,000	-	130,650
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			1,080,000		1,080,000		199,203

## Public Space Maintenance (Buildings)

Various	Bus Shelters Program	CPR	124,000	17,824	141,824	-	30,101
Penrith LGA	Building Asset Renewal	SAM	1,718,607	(701,226)	1,017,381	-	10,904
Kingswood	Trades Shed and Office Fit-Out Request	CPR	100,000	50,000	150,000	-	40,696
St Marys	Ripples Aquatic Centre Filter Emergency Renewal	CPR	17,198	-	17,198	-	108
Ripples	<i>Ripples tiles supply</i>	CPR	-	-	-	-	4,129
Ripples	<i>Ripples Pool emptying</i>	CPR	-	-	-	-	12,961

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith CBD	The Joan alarm system upgrade and access control	SAM	52,126	1,543	53,669	-	-
Glenmore Park	Upgrade of Lights at Glenmore Park Family Precinct	SAM	20,250	-	20,250	-	-
Kingswood	Supply and replace ice machine at the depot	SAM	9,277	-	9,277	-	9,277
Penrith	Bus Shelter DDA compliance	SAM	72,275	10,679	82,954	-	-
Emu Plains	Upgrade of Fire Indicator Panel at Lewers Gallery	SAM	39,230	-	39,230	-	28,400
Penrith	The Joan Panel Aluminium Extrusion Supply	SAM	5,734	-	5,734	-	4,985
Kingswood	Upper Parker St amenities window shutter supply and install	SAM	2,218	-	2,218	-	-
Erskine Park	Replace Split Ducted System	CPR	14,650	-	14,650	-	14,650
Penrith Council	Redesign of Executive Offices	MP	125,143	(9,637)	115,506	-	111,393
Various	Land and Open Space Dedications	SAM	-	2,163,000	2,163,000	-	-
Various	<i>Land Recognition - Community (D)</i>	SAM	-	-	-	-	1,595,000
Various	<i>Open Space Asset Dedications</i>	SAM	-	-	-	-	2,288,799
Penrith LGA	Parks Asset Renewal	SAM	412,558	(197,558)	215,000	-	-
TOTAL PUBLIC SPACE MAINTENANCE (BUILDINGS)			2,713,266		4,047,891		4,151,403

## Public Space Maintenance (City Services)

Penrith	Jamison Park Spinner Replacement	CPR	23,726	-	23,726	-	21,572
Various	Installation of drinking water stations	CPR	-	59,000	59,000	-	-
Jordan Springs	<i>Village Oval, Jordan Springs</i>	CPR	-	-	-	-	7,715



# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Emu Plains	Hunter Fields, Emu Plains	CPR	-	-	-	-	3,870
Glenmore Park	Blue Hills Wetland, Glenmore Park	CPR	-	-	-	-	9,497
Cranebrook	Grey Gums Oval Playspace Cranebrook	CPR	-	-	-	-	7,881
TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)			23,726		82,726		50,535

## Regional Illegal Dumping

Penrith Council	RID Squad Motor Vehicle Purchases	EHC	210,000	-	210,000	-	-
TOTAL REGIONAL ILLEGAL DUMPING			210,000		210,000		-

## Security and Emergency Services Management

Various	SES Equipment Priority List	SAM	20,000	-	20,000	-	-
Penrith LGA	Rural Fire Service Equip-Grant Funded	SAM	423,278	-	423,278	-	423,278
Castlereagh	Castlereagh Station Upgrade	SAM	12,790	-	12,790	-	4,740
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT			456,068		456,068		428,018

## Social Strategy

Various	Disability Access Improvements	CACP	33,442	(15,000)	18,442	18,442	12,344
TOTAL SOCIAL STRATEGY			33,442		18,442		12,344

## Strategic Asset Management Planning

Emu Plains	Lewers Gallery Glazing replacement	SAM	-	32,153	32,153	-	-
Emu Plains	Hunter Field Amenities Install aluminium threshold ramp	SAM	-	894	894	-	-
Cranebrook	Grays Lane CCC Rear Stormwater Upgrades and Replacement	CPR	35,744	-	35,744	-	35,744

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith	Penrith Pool Main Circulation Pump Replacement	CPR	14,111	-	14,111	-	14,111
St Marys	Ripples Aquatic Centre Spa Gas Heater Renewal	CPR	7,830	-	7,830	-	7,830
Kingswood	Depot Amenities Ice Machine Replacement	CPR	9,285	-	9,285	-	-
Orchard Hills	Orchard Hills BFS Air Con Replacement	CPR	13,820	-	13,820	-	13,820
St Marys	Ripples Outdoor 50m Pool Pipework BAR Project	SAM	60,000	-	60,000	-	59,271
St Marys	Ripples Aquatic Centre Fire Safety Schedule Investigations	SAM	15,000	-	15,000	-	3,100
St Marys	Ripples Outdoor 50m Pool Pipework BAR Project Relining	SAM	43,314	-	43,314	-	43,314
Penrith	Ripples Penrith Pool Splash Pad Feature Pump Replacement	SAM	36,110	-	36,110	-	36,110
Penrith	Ripples Penrith Pool Sand Filter and LTS Repairs / Asset Ren	SAM	23,708	-	23,708	-	23,679
Werrington	Harold Corr Hall Switchboard upgrade	SAM	7,101	-	7,101	-	6,455
St Marys	Hydrotherapy valve replacement and manul purge system	SAM	18,597	-	18,597	-	18,596
St Marys	Ripples Aquatic Centre Corrosion Repairs	SAM	7,587	-	7,587	-	-
St Marys	Hydrotherapy Air Con, Ventilation and Door Seal Replacement	SAM	45,395	19,073	64,468	-	25,065
St Marys	Ripples Aquatic Centre Spa Exhaust fan installation	SAM	1,960	-	1,960	-	1,960
St Marys	Ripples Aquatic Centre Spa pool tile and membrane	SAM	12,078	-	12,078	-	-
St Marys	Ripples Outdoor Pool Heat pump circulation pump replacement	SAM	13,016	-	13,016	-	13,016
St Marys	Ripples Aquatic Centre UV system repairs	SAM	12,950	-	12,950	-	12,949
Penrith CBD	Quarterdeck Function Centre Roof Repairs	SAM	13,581	-	13,581	-	-

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Glenmore Park	Glenmore Park Child and Family Air Con installation in Main	SAM	4,370	-	4,370	-	-
St Marys	St Marys Ripples Indoor pool UV flange adapter	SAM	5,683	-	5,683	-	5,683
Penrith	Depot Amenities stormwater works	SAM	100,000	-	100,000	-	26,036
St Marys	Hydrotherapy Pool Blankets	SAM	59,038	-	59,038	-	-
St Marys	Ripples Aquatic Centre indoor circulation pump repairs	SAM	28,292	7,700	35,992	-	35,992
St Marys	St Marys Ripples Indoor pool Door and Jamb repairs and repl	SAM	20,299	-	20,299	-	-
Werrington	Harold Corr Hall Air Con Replacements	SAM	31,900	-	31,900	-	31,900
Penrith	Penrith Pool Blower Replacement	SAM	11,871	-	11,871	-	11,870
Emu Plains	Lewers Gallery Supply & Install New Actron Condenser	SAM	15,492	-	15,492	-	-
Cranebrook	Andrews Road Rugby Roller shutter removal and security	SAM	5,672	-	5,672	-	5,672
St Marys	Ripples Aquatic Centre Spa pool jet replacement	SAM	726	-	726	-	-
Penrith	Parker St Upper Amenities fire pump repairs	SAM	2,540	-	2,540	-	2,540
St Marys	Ripples Aquatic Centre Spa Balance tank waterproofing	SAM	7,837	-	7,837	-	-
Penrith CBD	Quarterdeck Function Centre 3 x Air conditioner replacement	SAM	-	15,700	15,700	-	15,700
Penrith CBD	Penrith Pool New Disabled Hoist Installation	SAM	-	16,448	16,448	-	9,384
St Marys	Ripples Aquatic Centre Drinking fountain replacement	SAM	-	2,975	2,975	-	2,975
St Marys	Ripples Aquatic Centre backwash tank pump replacment	SAM	-	7,923	7,923	-	7,923
Kingswood	Chapman Gardens Exhaust fans installation	SAM	-	3,680	3,680	-	3,680

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
Location	Description					Project Cost	
Glenmore Park	Glenmore Park Community Centre Gutter Repairs	SAM	-	7,404	7,404	-	-
Glenmore Park	Glenmore Park Community Centre Supply and install new FIP	SAM	-	8,087	8,087	-	8,086
Penrith	Depot Fleet and Store Air Con replacement	SAM	-	11,220	11,220	-	11,220
St Marys	Ripples Aquatic Centre Spa circulation pump and chemical ble	SAM	-	6,691	6,691	-	6,690
St Clair	Kindana OOSHC New circuit installation	SAM	-	2,486	2,486	-	2,485
St Marys	Ripples Outdoor Pool splash pad vsd and filter service	SAM	-	19,962	19,962	-	-
Penrith	Ripples Penrith pool acid store conversion	SAM	-	13,441	13,441	-	-
Penrith	Penrith pool balance tank make up water valve replacement	SAM	-	3,983	3,983	-	-
St Marys	Indoor Heat pump circulation pump replacement	SAM	-	21,281	21,281	-	-
St Marys	Ripples Aquatic Centre Blue Lagoon Room floor replacement	SAM	-	15,241	15,241	-	-
Penrith	Depot Admin roof repairs	SAM	-	34,855	34,855	-	-
Castlereagh	Castlereagh Hall Termite Damage Repairs	MP	1,000,000	(495,000)	505,000	-	33,998
TOTAL STRATEGIC ASSET MANAGEMENT PLANNING			1,684,907		1,441,104		536,854
Traffic Management, Parking and Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	139,896	-	139,896	-	7,197
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			139,896		139,896		7,197
TOTAL CAPITAL PROJECTS			124,115,826		97,808,965		43,737,895

## OPERATING PROJECTS

### Animal Services

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	2,641
TOTAL ANIMAL SERVICES			10,000		10,000		2,641

## Children's Services

Various	CS Repair & Replace Equipment Operating	CS	100,000	-	100,000	-	15,737
TOTAL CHILDREN'S SERVICES			100,000		100,000		15,737

## City Economy and Marketing

Various	Economic Development Memberships and Sponsorships	EM	95,804	-	95,804	95,804	6,000
Various	City Economy	EM	204,382	-	204,382	204,382	55,091
Penrith LGA	Strategic Partnerships	EM	40,000	-	40,000	-	21,340
TOTAL CITY ECONOMY AND MARKETING			340,186		340,186		82,431

## City Planning

Various	Externally Commissioned Studies	CP	130,060	-	130,060	-	(5,915)
Various	Planning Proposal Applications to Amend a LEP	CP	74,295	-	74,295	74,295	-
Luddenham	Western Sydney Aerotropolis Local Contributions Planning	CP	39,940	-	39,940	-	39,940
Penrith Council	Planning Process Improvement (Contributions Reform)	CP	150,000	(150,000)	-	-	-
TOTAL CITY PLANNING			394,295		244,295		34,025

## City Strategy

Various	Advocacy Program	CIS	15,000	50	15,050	-	13,050
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# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Various	City-shaping Strategies	CIS	55,511	(55,511)	-	-	-
Various	St Marys Master Plan Integrated Street Network Plan	CIS	91,830	-	91,830	91,830	45,980
Penrith Council	Western Parkland Councils Alliance	CIS	42,500	-	42,500	-	42,500
Penrith LGA	Tree Canopy Targets for Penrith LGA	CIS	24,559	-	24,559	-	-
Penrith LGA	St Marys Master Plan Landscape Plan	CIS	70,000	-	70,000	-	-
Penrith LGA	St Marys Master Plan Market Analysis and Feasibility Study	CIS	43,370	-	43,370	-	43,370
Penrith LGA	St Marys Master Plan Infrastructure Delivery & Funding Strat	CIS	205,061	-	205,061	-	124,392
Penrith LGA	St Marys Master Plan Integrated Water Management Plan	CIS	71,540	-	71,540	-	71,540
Penrith LGA	St Marys Master Plan Sustainability Study	CIS	34,440	(440)	34,000	-	34,000
Penrith LGA	City Strategy Memberships and Subscriptions	CIS	84,525	-	84,525	-	-
Penrith LGA	<i>Western Sydney Planning Partnership</i>	CIS	-	-	-	71,200	71,200
Penrith LGA	<i>Health Alliance</i>	CIS	-	-	-	13,325	-
Penrith LGA	St Marys Master Plan Consultancy	CIS	7,000	-	7,000	-	7,000
Penrith CBD	Economic Impact of Flooding in the Penrith City Centre	CIS	12,419	-	12,419	-	2,419
Penrith LGA	River Strategy	CIS	60,000	-	60,000	-	-
Penrith LGA	Growth Strategy	CIS	226,000	-	226,000	-	140,806

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

						Estimated	
Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Project Cost	PTD Expenditure
TOTAL CITY STRATEGY			1,043,755		987,854		596,258
Civil Maintenance, Renewal and Construction							
Various	Shared Pathways Maintenance Program	SAM	107,853	(10,679)	97,174	-	-
Various	Maintenance of GPT Constructions	CPR	357,943	-	357,943	-	250,151
Londonderry	The Driftway – Road Maintenance	CPR	66,000	-	66,000	-	-
Penrith LGA	CCTV Investigation Drainage Assets	SAM	299,889	(177,000)	122,889	-	-
Penrith LGA	CCTV investigations of identified urgent works	SAM	-	-	-	-	66,778
Penrith LGA	Roads Condition Audit	SAM	82,682	-	82,682	-	14,850
Penrith LGA	Flood Damage April 2024 Flood Event	CPR	100,000	-	100,000	-	98,918
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			1,014,367		826,688		430,697
Communications							
Penrith LGA	Corporate Advertising	COM	575,029	(12,973)	562,056	-	75
Penrith LGA	Media Monitoring	COM	-	-	-	-	20,000
Penrith LGA	Subscription based Newspapers	COM	-	-	-	-	7,036
Penrith LGA	General Advertising	COM	-	-	-	-	1,618
Penrith LGA	Western Weekender	COM	-	-	-	-	16,105
Penrith LGA	Community Newsletter	COM	-	-	-	-	412,628

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith Council	Website Maintenance	COM	50,000	-	50,000	-	12,818
Penrith	Western Sydney Celebration Lunch Fox Family	COM	8,000	-	8,000	-	8,000
TOTAL COMMUNICATIONS			633,029		620,056		478,281

## Community Facilities and Recreation Operations

Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	-	3,000	-	-
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			3,000		3,000		-

## Community Facilities and Recreation Planning

Penrith LGA	Western Sydney Academy of Sport	CF	19,559	-	19,559	-	19,559
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	CF	15,000	-	15,000	-	15,000
Penrith Council	CF&R Project Officer -12 month Temp	CF	133,587	-	133,587	-	73,444
Various	Community Facilities & Recreations - Minor Expenses	CF	-	300	300	-	300
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			168,146		168,446		108,303

## Community Resilience (Community Safety)

Various	Community Safety Program	CACP	157,111	-	157,111	157,111	112,592
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			157,111		157,111		112,592

## Community Resilience (Neighbourhood Renewal)

Various	Urban Design and Activation	CACP	272,134	(132,101)	140,033	140,033	69,659
Various	Neighbourhood Renewal Resourcing (Pt AREAS)	CACP	650,868	-	650,868	-	452,778



# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Various	Neighbourhood Renewal Projects (AREAS)	CACP	79,270	9,680	88,950	88,950	24,306
Various	The Village Cafe	CACP	169,358	-	169,358	169,358	107,283
Various	CACP Memberships and Donations	CACP	6,814	-	6,814	6,814	-
Penrith LGA	Magnetic Places	CACP	64,754	-	64,754	50,000	47,834
Penrith LGA	Magnet Places Voted Works	CACP	-	-	-	14,754	16,920
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			1,243,198		1,120,777		718,780

## Corporate Strategy and Performance

Various	Strategic Research and Planning	FDR	200,000	(70,000)	130,000	170,000	80,686
TOTAL CORPORATE STRATEGY AND PERFORMANCE			200,000		130,000		80,686

## Design and Projects

Penrith LGA	Major Project Design Costs	MP	246,280	(75,752)	170,528	-	41,418
Penrith LGA	GoC Industrial Estates and Corridors	MP	(52,513)	-	(52,513)	-	(52,513)
Penrith LGA	GoC Jamison Pk and Great West Walk Melaleuca Pk	MP	(27,223)	-	(27,223)	-	(27,223)
Penrith LGA	GoC Additional Tree Planting Variation	MP	8,316	-	8,316	-	5,259
Emu Plains	Our River Nepean Masterplan	MP	12,777	-	12,777	-	12,778
Not Applicable	Design and Projects Resources - WestInvest	MP	212,306	-	212,306	-	8,085
Regentville	Shared Path Design - Factory Road Regentville	MP	7,961	-	7,961	-	7,961

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Thornton	Lord Sheffield Circuit, Thornton	MP	66,000	-	66,000	-	66,000
St Marys CBD	St Marys Central Park & Entertainment Canopy Operational Cos	MP	8,878	(6,093)	2,785	-	1,326
Penrith LGA	Dunheved Road Upgrade - Operational Project	MP	9,850	-	9,850	-	9,850
TOTAL DESIGN AND PROJECTS			492,632		410,787		72,940
Development Applications							
Penrith LGA	Local Planning Panel	DS	168,671	-	168,671	-	77,117
TOTAL DEVELOPMENT APPLICATIONS			168,671		168,671		77,117
Development Compliance							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	161,341	-	161,341	-	138,781
TOTAL DEVELOPMENT COMPLIANCE			161,341		161,341		138,781
Divisional Assurance (City Services)							
Penrith LGA	Fire Safety Improvement Project	DA	388,000	-	388,000	-	52,910
TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)			388,000		388,000		52,910
Environment Health (Biodiversity)							
Penrith LGA	On Site Sewer Management Strategy	EHC	293,560	-	293,560	-	234,243
Penrith LGA	Biodiversity Strategy	EHC	20,000	-	20,000	-	7,426
Penrith LGA	Integrated Catchment Management	EHC	148,557	-	148,557	-	107,076
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	-	70,000	-	20,196

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith LGA	Biodiversity Strategy	EHC	120,000	-	120,000	-	18,459
TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)			652,117		652,117		387,400

## Executive Services

Penrith Council	Councillor Professional Training and Development	EX	60,000	(12,371)	47,629	-	18,126
Penrith Council	South Ward – Councillor Faithe Skinner	EX	-	-	-	-	3,332
TOTAL EXECUTIVE SERVICES			60,000		47,629		21,458

## Floodplain and Stormwater Management

Penrith LGA	Floodplain Management Resourcing	ES	328,041	-	328,041	-	252,675
Penrith LGA	Flood Studies SMSC	ES	26,400	(2,471)	23,929	-	-
Penrith LGA	Nepean River Flood Risk Management Study/Plan	ES	-	-	-	-	17,300
Penrith LGA	Peach Tree and Lower Surveyors Creeks Catchment Floodplain	ES	115,100	30,000	145,100	-	28,651
Penrith	Doonmore Street, Penrith Retarding Basin	ES	44,045	-	44,045	-	44,045
St Marys	St Marys Flood Protection Levee Upgrade	ES	5,531	-	5,531	-	62,154
Emu Plains	Emu Plain Floodplain Risk Management Study and Plan	ES	175,627	-	175,627	-	-
Londonderry	Rickabys Creek Catchment Flood Study	ES	203,556	-	203,556	-	53,840
Oxley Park	Oxley Park levee – Investigation and Detailed Design	ES	146,261	7,413	153,674	-	61,551
Erskine Park	Pit & Pipe Study	ES	33,703	(33,703)	-	-	-

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
Location	Description					Project Cost	
Various	Upper Byrnes Creek catchment overland flow flood study	ES	99,436	-	99,436	-	47,461
Various	Blackwell Creek catchment flood study	ES	129,685	(30,000)	99,685	-	47,671
Kingswood	Chapman Garden Retarding Basin – investigation and detailed	ES	268,815	-	268,815	-	46,158
St Marys	Byrnes Creek catchment Flood Mitigation Works – investigatio	ES	134,820	-	134,820	-	6,900
Claremont Meadows	Claremont Creek Catchment Overland Flow Flood Study	ES	290,000	-	290,000	-	18,246
Claremont Meadows	Claremont Creek Catchment Pit and Pipe Survey	ES	200,000	-	200,000	-	166,086
Kingswood	Jamison Road and Stafford Street Retarding Basins	ES	357,000	-	357,000	-	68,981
Cambridge Park	Pit and Pipe Survey Cambridge Park Catchment Flood Study	ES	255,000	33,703	288,703	-	-
TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT			2,813,020		2,817,962		921,719

## Information Technology

Penrith Council	Operational and Support Agreements	ICT	917,380	260,000	1,177,380	-	63,713
Penrith Council	Cloud Services	ICT	-	-	-	-	591,568
Penrith Council	Data Centre Services	ICT	-	-	-	-	45,862
Penrith Council	Contractor	ICT	-	-	-	-	37,598
Penrith Council	Cyber Security	ICT	-	-	-	-	90,810
TOTAL INFORMATION TECHNOLOGY			917,380		1,177,380		829,551

## Libraries

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Various	Library Special Purpose Projects – Promotion	LS	43,200	9,749	52,949	-	43,641
Penrith Council	Library Resources – Operating	LS	226,403	-	226,403	-	198,035
Penrith LGA	Library Digital	LS	194,149	9,791	203,940	-	-
Penrith LGA	<i>Library Management System Op Costs</i>	LS	-	-	-	83,371	82,811
Penrith LGA	<i>RFID Op Costs</i>	LS	-	-	-	2,060	2,060
Penrith LGA	<i>Deep Freeze Cloud Subscription</i>	LS	-	-	-	7,446	7,446
Penrith LGA	<i>LMS App Op Costs</i>	LS	-	-	-	34,891	34,892
Penrith LGA	<i>3D Printer</i>	LS	-	-	-	209	209
Penrith LGA	<i>Library Kits</i>	LS	-	-	-	616	616
Penrith LGA	<i>Hublet Tablets and Licence Fee</i>	LS	-	-	-	48,035	48,035
Penrith LGA	<i>Anytime Library Maintenance / Licence Fee</i>	LS	-	-	-	27,312	20,504
<b>TOTAL LIBRARIES</b>			<b>463,752</b>		<b>483,292</b>		<b>438,248</b>

## Nursery Operations and Bushcare

Penrith Council	Bushland Management	CPR	216,832	-	216,832	-	162,951
Various	Save Our Species – Persoonia Nutans (2022)	CPR	12,277	-	12,277	-	3,904
Various	Saving our Species Eucalyptus benthamii	CPR	2,005	-	2,005	-	1,411
Various	Biodiversity Offset Works – The Northern Road – Stage 2	CPR	213,594	-	213,594	-	70,859

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Various	Saving our Species Hibbertia sp. Bankstown Conservation	CPR	2,558	-	2,558	-	286
Various	Saving our Species Persoonia nutans Conservation	CPR	10,518	-	10,518	-	1,650
Various	Bio Filtration Maintenance	CPR	279,186	-	279,186	(239,033)	50,964
Various	Murcott Terrace – Bio Filtration maintenance	CPR	-	-	-	15,921	-
Various	Murcott Terrace WEST– Bio Filtration maintenance	CPR	-	-	-	15,021	-
Various	Valencia Street – Bio Filtration maintenance	CPR	-	-	-	8,604	-
Various	Deerubbin Drive SOUTH – Bio Filtration maintenance	CPR	-	-	-	11,560	-
Various	Deerubbin Drive NORTH – Bio Filtration maintenance	CPR	-	-	-	28,270	-
Various	Gallinulla Place – Bio Filtration maintenance	CPR	-	-	-	28,630	-
Various	Ridgetop Drive – Bio Filtration maintenance	CPR	-	-	-	19,960	-
Various	Mulgoa Rise Playing Fields – Bio Filtration maintenance	CPR	-	-	-	28,230	-
Various	Tall Trees – Bio Filtration maintenance	CPR	-	-	-	27,260	-
Various	Bradley Street EAST surveyors Creek – Bio Filtration mainten	CPR	-	-	-	26,760	-
Various	Bradley Street WEST surveyors Creek – Bio Filtration mainten	CPR	-	-	-	12,980	-
Cambridge Park	Harrold Corr Oval – Bio Filtration Maintenance	CPR	-	-	-	15,837	-
TOTAL NURSERY OPERATIONS AND BUSHCARE			736,970		736,970		292,024

Place and Activation

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Various	REAL Festival	CACP	597,416	-	597,416	-	555,615
Various	Penrith Events Partnership Program – Major Events Sponsorshi	CACP	99,000	100,000	199,000	-	62,028
Various	Penrith Events Partnership Program Event Acquisition Fund	CACP	15,000	-	15,000	-	8,190
Various	Community Events Program	CACP	14,550	(14,550)	-	-	-
Various	Australia Day	CACP	92,000	-	92,000	92,000	42,617
Penrith LGA	Teresa James Reserve Cultural Fire Pilot	CACP	-	30,000	30,000	-	-
Penrith	REAL Festival Resourcing	CACP	149,875	1,585	151,460	-	112,853
Penrith LGA	Penrith Events Partnership Program – Community Events	CACP	40,000	-	40,000	-	5,000
Penrith LGA	Live Site Events	CACP	20,000	-	20,000	-	463
Penrith	<i>NRL Grand Final Live Site</i>	CACP	-	-	-	-	18,586
Penrith LGA	Events Strategy Review	CACP	37,450	-	37,450	-	34,003
Penrith LGA	Culture Fusion	CACP	-	25,000	25,000	-	19,901
Penrith LGA	Caring for Country Platypus Project Mulgoa Creek	CACP	-	23,000	23,000	-	-
Penrith CBD	City Park Activation	CACP	150,000	40,321	190,321	-	400
Penrith CBD	<i>City Park Lunchtime tunes</i>	CACP	-	-	-	30,000	15,093
Penrith CBD	<i>City Park Cinema in the Park</i>	CACP	-	-	-	722	722

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith CBD	City Park Mini Makers	CACP	-	-	-	15,000	14,136
Penrith CBD	City Park Winter Solstice	CACP	-	-	-	144,599	-
Penrith CBD	City Park Unallocated	CACP	-	-	-	(0)	-
St Marys	St Marys Lights Up 2024	CACP	5,620	-	5,620	-	5,620
Claremont Meadows	Gipps Street Launch Event	CACP	200,000	(29,671)	170,329	-	170,329
Emu Plains	Regatta Park Launch Event	CACP	100,000	-	100,000	-	82,918
St Marys	St Marys Cinema	CACP	-	-	-	15,000	-
St Marys	Mini Makers	CACP	-	-	-	5,000	-
St Marys	Lunchtime Tunes	CACP	-	-	-	10,000	-
Various	Nighttime Live Performance Partnerships	CACP	15,000	-	15,000	-	-
Penrith	Panthers Fishing Club Annual Fishfest	CACP	1,000	-	1,000	-	-
TOTAL PLACE AND ACTIVATION			1,536,911		1,712,596		1,148,473

## Property Development and Management

Various	PD Business Development	PI	126,611	-	126,611	-	7,195
Various	Permanent Road Closure (not sold)	PI	39,763	10,000	49,763	-	7,636
Various	Telecommunications Portfolio Optimisation	PI	22,539	-	22,539	-	1,225
Various	Primary Application Tench Reserve	PI	4,154	-	4,154	-	2,779



# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Various	Road Closure-Part Chatsworth Road St Clair	PI	9,777	-	9,777	-	1,825
Various	Road Closure- Part Ashwick Circuit St Clair	PI	8,432	30,000	38,432	-	2,505
Various	Road Closure- Horace Street Cranebrook	PI	9,778	30,000	39,778	-	2,505
Various	Quigg Place Orchard Hills Land Swap	PI	20,000	-	20,000	-	4,500
Various	Castlreagh Road Penrith - Road Closure	PI	573	-	573	-	-
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PI	26,000	-	26,000	-	19,000
Penrith CBD	114-116 Henry St Demolition	PI	19,007	(9,193)	9,814	-	-
Penrith CBD	Temp Safety Fencing	PI	-	-	-	-	180
Penrith CBD	PCC Comms & Marketing	PI	-	-	-	-	9,634
Penrith LGA	Compulsory Acquistions by Council	PI	50,500	-	50,500	-	-
St Marys	Land Acquisitions required under the St Marys VPA	PI	-	-	-	-	800
Luddenham	Compulsory Acquisition - 2111-2141 Elizabeth Drive Luddenham	PI	-	-	-	-	18,361
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			337,134		397,941		78,144
Public Space Maintenance (Buildings)							
Various	Fire Safety Small Upgrades	CPR	-	4,616	4,616	-	-
St Marys	Alarm System Upgrade St Mary's Depot	SAM	5,290	-	5,290	-	5,290
TOTAL PUBLIC SPACE MAINTENANCE (BUILDINGS)			5,290		9,906		5,290

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

						Estimated	
Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Project Cost	PTD Expenditure
Public Space Maintenance (City Services)							
Various	Sporting Fields Restoration Works Post Flood	CPR	104,067	-	104,067	-	-
Claremont Meadows	Nullaga Way	CPR	-	-	-	-	(1,600)
TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)			104,067		104,067		(1,600)
Public Space Maintenance (Cross City)							
Various	Enhanced Public Domain Maintenance (Pt AREAS)	CPR	3,094,135	-	3,094,135	-	2,201,910
Emu Plains	Protection Screens on GWH Bridge Emu Plains	CPR	500,000	-	500,000	-	-
Penrith LGA	Enhanced Public Domain	CPR	175,815	-	175,815	-	62,368
Penrith LGA	LED Sreet Light Upgrade Project	CPR	509,020	-	509,020	-	462,745
Various	Biodiversity Offsets – St.Mary's Access Road	CPR	8,940	-	8,940	-	8,940
Penrith	Memorial Plague of Honour John Boccanfuso	CPR	2,400	-	2,400	-	1,035
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY)			4,290,310		4,290,310		2,736,998
Purchasing and Supply							
Penrith Council	VendorPanel –Additional Modules	FS	32,034	35,207	67,241	-	67,241
TOTAL PURCHASING AND SUPPLY			32,034		67,241		67,241
Resilience							
Various	Resilience Programs	FDR	54,330	-	54,330	-	11,645
Various	Community Resilience Initiatives – LG Recovery Grant	FDR	43,397	-	43,397	-	2,677

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith LGA	Community preparedness to climate risks	FDR	69,908	-	69,908	-	26,015
Penrith LGA	End to End Response Review – LG Recovery Grant	FDR	85,796	-	85,796	-	44,014
St Marys	Community Improvement District Pilot Program	FDR	400,000	-	400,000	-	37,552
St Marys	<i>CID Activations</i>	FDR	-	-	-	-	2,985
<b>TOTAL RESILIENCE</b>			<b>653,431</b>		<b>653,431</b>		<b>124,889</b>

## Social Strategy

Various	Community Assistance Program	CACP	4,719	-	4,719	4,719	4,719
Various	Aged & Disability Projects	CACP	20,000	(20,000)	-	-	-
Various	Targeted Early Intervention Programs (TEIP)	CACP	72,752	6,514	79,266	-	27,730
Various	Disability Access Improvements Operational	CACP	1,558	-	1,558	-	1,558
Various	Disability Inclusion Action Plan Stretch Projects	CACP	118,377	-	118,377	118,377	40,653
Various	Community Capacity Projects	CACP	-	40,000	40,000	40,000	24,603
Penrith LGA	Community Engagement Cultural Protocols (WSP)	CACP	44,507	-	44,507	-	2,640
Penrith LGA	Community and Cultural Facilities Development	CACP	10,128	-	10,128	-	10,128
Penrith LGA	Social Strategy Projects	CACP	22,879	-	22,879	-	4,439
Penrith LGA	Community Funding	CACP	79,176	-	79,176	-	-
Penrith LGA	<i>Stronger Communities Thriving Communities Grant</i>	CACP	-	-	-	56,876	-

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith LGA	Stronger Communities Safe Communities DFV Grant	CACP	-	-	-	22,000	-
Penrith LGA	Vibrant Communities Local Events Grant	CACP	-	-	-	20,300	7,500
Various	Youth Opportunities Grant	CACP	-	10,000	10,000	-	-
St Marys	Nepean Potters Society – Kiln Repair	CACP	15,000	-	15,000	-	15,000
Luddenham	Luddenham Show	CACP	6,000	-	6,000	-	6,000
Penrith LGA	Royces Big Walk	CACP	3,000	-	3,000	-	3,000
Penrith	Indian Dance Festival	CACP	3,000	-	3,000	-	3,000
Thornton	Thornton Community Centre	CACP	1,730	-	1,730	-	1,730
Various	One Community Many Abilities Voice Over	CACP	4,290	-	4,290	-	3,052
TOTAL SOCIAL STRATEGY			407,116		443,630		155,752

## Strategic Asset Management Planning

Various	Adoption of Plans of Management	SAM	11,230	10,000	21,230	-	9,224
Jordan Springs	Declared Dams Management	SAM	197,975	-	197,975	-	102,830
Cranebrook	Andrews Road Rugby platform removal	SAM	7,720	-	7,720	-	7,720
Claremont Meadows	SES termination of light circuit	SAM	-	956	956	-	-
Cranebrook	Cranebrook NHC dishwasher replacement	SAM	-	671	671	-	-
Various	Comprehensive Playground Inspections	SAM	-	35,000	35,000	-	-

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
St Marys	Ripples Outdoor Pool leak test	SAM	-	3,721	3,721	-	-
<b>TOTAL STRATEGIC ASSET MANAGEMENT PLANNING</b>			<b>216,925</b>		<b>267,273</b>		<b>119,774</b>
<b>Sustainability</b>							
Various	Sustainability Programs	FDR	18,000	-	18,000	-	7,435
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	FDR	7,353	-	7,353	-	888
Penrith LGA	Compact of Mayors	FDR	13,680	-	13,680	-	-
Penrith LGA	WSU Solar Car Sponsorship	FDR	10,000	-	10,000	-	10,000
Penrith LGA	EV Transition Plan	FDR	20,049	-	20,049	-	-
<b>TOTAL SUSTAINABILITY</b>			<b>69,082</b>		<b>69,082</b>		<b>18,323</b>
<b>Tourism and International Partnerships</b>							
Various	Tourism Operational Expenditure	EM	94,772	-	94,772	94,772	12,348
Various	City Marketing	EM	109,008	-	109,008	109,008	16,697
Various	International Relations	EM	88,417	-	88,417	-	6,678
Penrith LGA	D365 Marketing Solution	EM	18,763	-	18,763	-	(1,819)
Penrith LGA	Digital Asset Library	EM	27,540	-	27,540	-	19,326
<b>TOTAL TOURISM AND INTERNATIONAL PARTNERSHIPS</b>			<b>338,500</b>		<b>338,500</b>		<b>53,229</b>
<b>Traffic Management, Parking and Road Safety</b>							
Penrith LGA	Road Safety Project	ES	19,087	-	19,087	-	1,267

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	PTD
						Project Cost	
Penrith LGA	P-3793 Community Road Safety Education Program	ES	-	-	-	3,000	-
Penrith LGA	P-3791 Child Seat Safety Program	ES	-	-	-	4,000	2,634
Penrith LGA	P-3804 Pedestrian Safety	ES	-	-	-	4,000	-
Penrith LGA	Penrith CBD Carparking Analysis	ES	7,120	-	7,120	-	-
Penrith CBD	Penrith CBD Multi-Deck Car Park – Business Case	ES	150,000	50,000	200,000	-	-
<b>TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY</b>			<b>176,207</b>		<b>226,207</b>		<b>3,901</b>

## Waste Avoidance and Resource Recovery

Penrith LGA	Purchase of Bins after Rollout	WRR	110,099	-	110,099	-	60,015
Various	Biodegradable Bags – Purchase & Delivery	WRR	1,500,000	-	1,500,000	-	911,944
Penrith LGA	E – Waste	WRR	150,000	-	150,000	-	49,110
Penrith	Waste Strategy & Contract Development	WRR	200,000	-	200,000	-	45,164
Penrith LGA	Hard Waste Assessment	WRR	285,490	-	285,490	-	214,345
Penrith LGA	Chemical Clean Out	WRR	20,000	-	20,000	-	1,655
Penrith LGA	Kitchen Caddies	WRR	8,000	-	8,000	-	3,440
Penrith LGA	Red Ready	WRR	5,310	-	5,310	-	5,128
Penrith LGA	Christmas Services	WRR	30,000	-	30,000	-	10,162
Penrith LGA	Supplementary Services	WRR	90,000	-	90,000	-	66,749

# PROJECTS PROGRESS REPORT

For the Period to 31 March 2025

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated	
Location	Description					Project Cost	PTD Expenditure
Penrith LGA	MUDs FOGO Trial	WRR	138,905	-	138,905	-	47,406
Penrith LGA	Clean up of Community Venues	WRR	51,604	-	51,604	-	51,674
Penrith LGA	Textile and Bicycle Drop Off Events	WRR	92,000	-	92,000	-	31,416
TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY			2,681,408		2,681,408		1,498,206
TOTAL OPERATING PROJECTS			23,009,385		23,014,154		11,901,201