

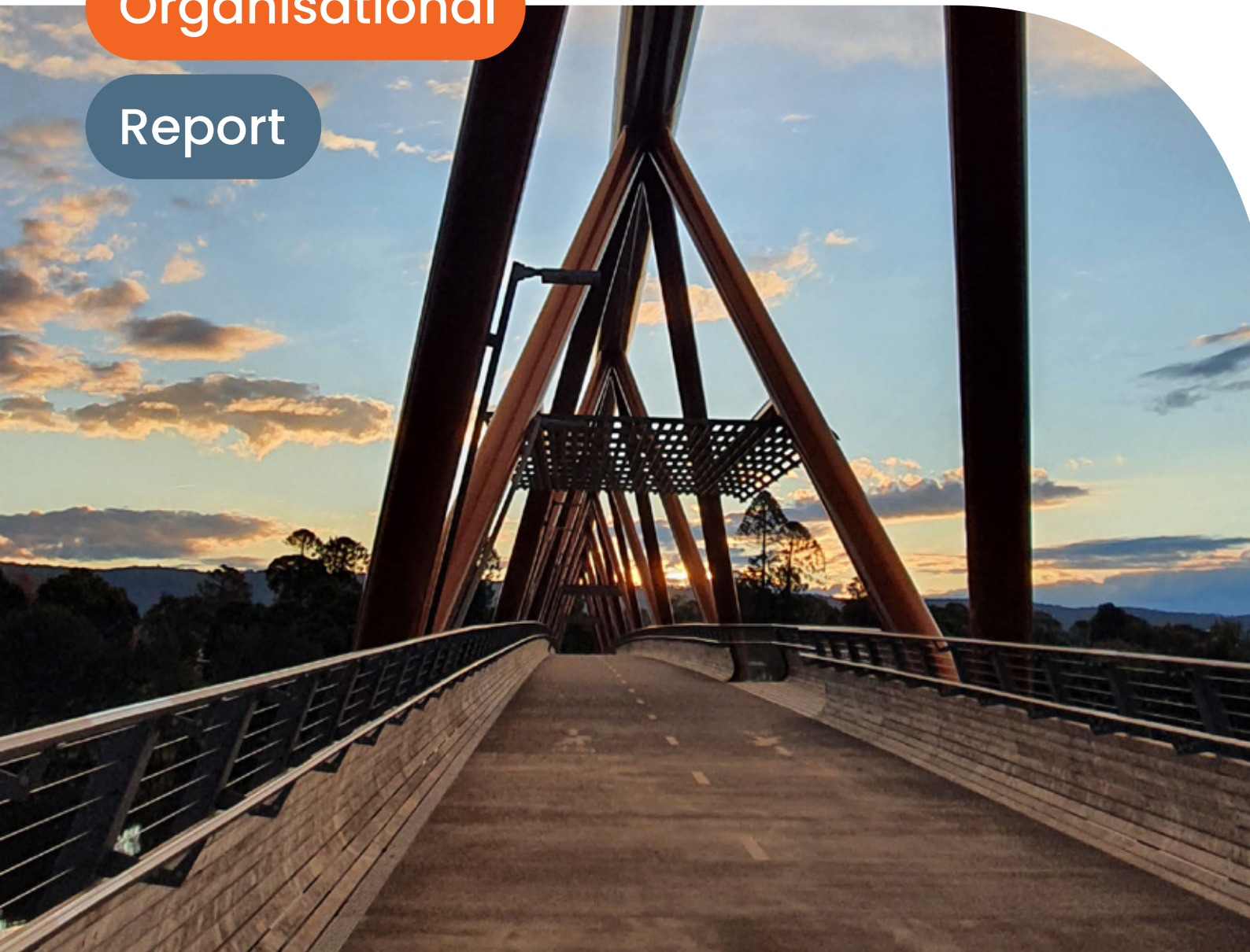
The logo consists of an orange teardrop shape pointing downwards, containing the word "PENRITH" in white, uppercase, sans-serif font.

PENRITH

June 2022

Organisational

Report



PENRITH
CITY COUNCIL

[penrith.city](https://www.penrith.city)

A message from the General Manager



I'm pleased to present this report on Council's achievements and challenges during the second half of 2021-22. It tracks our progress on what we set out to do for our community and City in our annual Operational Plan. Despite the impact of major floods and COVID-19, our resilience and innovation has enabled us to perform well with 90% of actions on track or already completed.

When Penrith was hit by floods in February and again in June, Council staff worked around the clock to help the NSW State Emergency Service (SES) keep our community safe and informed. We worked with Resilience NSW and set up a temporary flood recovery hub in Luddenham with a dedicated focus to help our community through the flood clean-up and recovery.

As part of our Sport and Recreation Strategy, in partnership with the NSW and Australian Governments, we started upgrades to playspaces on Armstein Crescent in Werrington, Brooker & Day Reserve, and Iron Bark Way in Colyton, Pauline Fields in Penrith, Penrose Crescent in South Penrith and Stapley Street in Kingswood. We worked closely with the local community to develop the final designs of each playspace, with all to be transformed to include new play equipment, surface upgrades, more seating, shade sails, tree planting and landscaping.

We resurfaced eight netball courts at Jamison Park, Penrith and four tennis courts at St Marys Tennis Complex, started construction on ten new amenities buildings across the City and completed a new outdoor gym at Chapman Gardens, Kingswood.

Our completion of a fenced dog park at Wedmore Road, Emu Heights has been well received by users and we started design works to upgrade the off-leash dog park in Boronia Park, North St Marys.

We expanded initiatives to ensure an environmentally, sustainable future with our successful trial of using recycled glass in our road asphalt mix to resurface roads. The trial resulted in a more durable road surface, and we will continue to use this innovative method in future road works. Importantly, we will reduce bottles from landfill, improve the longevity of our roads and reduce maintenance costs, in years to come.

Through our unique FOGO (Food Organics Garden Organics) recycling program, we collected over 42,700 tonnes of our community's compost waste (green lid bin) which is used to enrich the soil in our local parks, gardens and sports fields. We planted over 11,000 native plants in our reserves and continued to roll

out our energy efficient lighting program in parks, sports fields, streets and carparks.

As part of our Cooling the City Strategy we completed and endorsed an Urban Heat Control Package for our Development Control Plan and Local Environment Plan. This package will enable Penrith to effectively respond to our changing climate through better design, construction and renovation of homes, use of cooler materials, and tree planting on private land.

With the impact of COVID, we helped foster social connection with the reopening of our Village Café program. Working closely with Nepean-Blue Mountains Local Health District, Penrith Health Network, and local community organisations, we held 16 Village Café sessions in three neighbourhoods; North St Marys, Kingswood and Llandilo, with 60 flu vaccinations also being delivered.

As a way of re-opening the city centres of Penrith and St Marys to support local business and encourage people to attend events, live entertainment and great food, Council hosted 'Open Streets Penrith' and 'St Marys Lights Up' with over 24,000 people attending the event over seven activations held in May.

The 'Streets as Shared Spaces in Kingswood' program kicked off to bring the community together and strengthen the accessibility and economic vitality of Kingswood's High Street and surrounding area. This included delivering a temporary parklet on Bringelly Road in May, installing a container kitchen next to Kingswood Neighbourhood Centre, and hosting a 'Meet me at the Park' event at Wainwright Park in June, where over 250 people attended.

Our delivery of high-quality early childhood education and care saw all our childcare centres meet or exceed National Quality Standards, and we completed upgrades to Platypus, Jamisontown, and Werrington County childcare centres, and started upgrade works on Yoorami Out of School Hours Childcare Centre.

We forged ahead with our City-shaping projects to create local jobs, support business and enhance the lifestyle of our community. This includes work progressing on; a future employment hub at Council's 16.29-hectare industrial site in Emu Plains; revitalisation of our City Centre with our Soper Place and 131 Henry Street projects to create more A-grade commercial space, car parking and green spaces; development of an iconic City Park, and our construction of a café at The Joan nearing completion. Our project to activate the Nepean River Precinct continue with the start of construction on both the Regatta Park upgrade

and transformation of the historic Emu Plains Police Cottage into a waterside restaurant and café.

We also remained focussed on creating a more accessible, inclusive City. In June, Council adopted its 2022-2026 Disability Inclusion Action Plan that will drive the delivery of increased flexibility, access, infrastructure, and service improvements over the next four years. In addition to these initiatives, Council will create a public awareness campaign, autism-friendly playspace guides, a plan to boost meaningful employment for people living with disability, and develop Pedestrian Access and Mobility Plans.

I'm proud to note that we received several awards and accolades from the government and industry sectors over the reporting period. Council was recognised for making outstanding, innovative and forward-thinking contributions in the areas of planning, the environment, risk management, human resources, and the community.

To find out more about Council's current and future projects, and how you can have your say in our City's future, visit penrith.city and yoursaypenrith.com.au, and follow us on Facebook and Twitter.



Warwick Winn
General Manager

Statement of Recognition

Council values the unique status of Aboriginal people as the original owners and custodians of lands and waters, including the land and waters of Penrith City.

Council values the unique status of Torres Strait Islander people as the original owners and custodians of the Torres Strait Islands and surrounding waters.

We work together for a united Australia and City that respects this land of ours, that values the diversity of Aboriginal and Torres Strait Islander cultural heritage and provides justice and equity for all.

About this document

This document provides a summary of Council's progress, achievements, challenges and financial performance for the six months from 1 January 2022 to 30 June 2022.

This is the last Organisational Performance Report on implementing Council's five-year Delivery Program 2017-22.



NICE (Nations in Cultural Exchange) project celebration Kingswood Park, February 2021. Photo courtesy of Jordan Wheatley.



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Our Mission

We will...

Deliver the services, facilities and infrastructure that our community needs

Maintain our long term financial sustainability

Work with our community and partners to achieve more than we can alone

Provide an excellent customer experience to everyone who contacts us

Value and engage our staff

Our Values

In addition to our Code of Conduct, Council has adopted Values to guide our behaviour in the workplace and how we relate to our work colleagues, our customers, our communities, and our stakeholders.

Our Values and Behaviours are:

We show respect

We are accountable

We encourage innovation

As an organisation, we strive to reflect these in our day to day work, making our workplace more enjoyable and productive.



Our Customer Promise

We put customers at the heart of everything we do. When we work with you and each other we will...



BE PROACTIVE

We will be friendly, professional and show initiative.



KEEP IT SIMPLE

We will offer clear, consistent and accurate information and services, which are easy for everyone to access.



BUILD RESPECTFUL RELATIONSHIPS

We value relationships and diversity. We will respect your individual situation.



LISTEN AND RESPOND

We will listen to you and seek to understand your needs. We will be honest, accountable and follow through, so you know what to expect and when.

Community Vision

Our regional city is inclusive and prosperous and offers the best in urban living and a sustainable rural environment.



Our Penrith

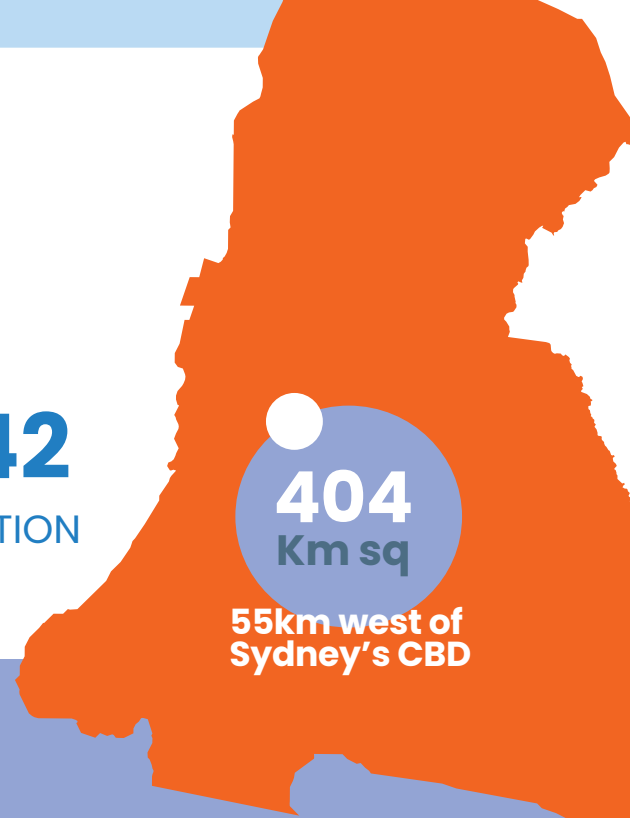
POPULATION

219,685

2022 ESTIMATE

289,142

2036 PROJECTION



404
Km sq

55km west of Sydney's CBD

For every 100 residents

15 Children (0-9)

13 Teenagers (10-19)

60 Adults (20-65) Median age 34

12 Seniors (65+)

4
Aboriginal and Torres Strait Islander

22 Born Overseas

20 Speak a language at home other than English

13
Volunteers

5 Live with a profound or severe disability

8 Live with a mild or moderate disability

HOUSEHOLDS

81,911 **109,996**

2022 ESTIMATE 2036 PROJECTION

For every 100 households

51 Families with children

22 Families without children

18 One person households

6 Group and other households

80 Separate houses

15 Medium density

4 High density

1 Caravan, cabin or other

25 Fully owned

39 Mortgage

29 Renting

COUNCIL

 **15**
Councillors

3 
Electoral wards


1,186
Staff

 **8**
International partnerships

38 
Suburbs


1,211KM
of roads


743KM
of footpath and shared pathways


164
Car parks

38 
Childcare educational services

132 
Sportsgrounds


8,393
Streetlights upgraded to LED

274^{HA} 
of local bushland maintained


4^{HA} 
of Aquatic and Leisure Venues

2 
Electric Vehicles

42
Community centres


3
Libraries serving over 400,000 annual visitors



149
Inclusive playspaces

43 
Solar PV systems

9 
Off leash dog parks

1 
Mobile playvan


36
Fitness equipment locations


16,849
tonnes of CO2e saved since 2010

45,090^{M²}
Synthetic fields

6 
Skate facilities

For every 100 residents

94
Have motor vehicles

80 
Have internet access

Our Performance



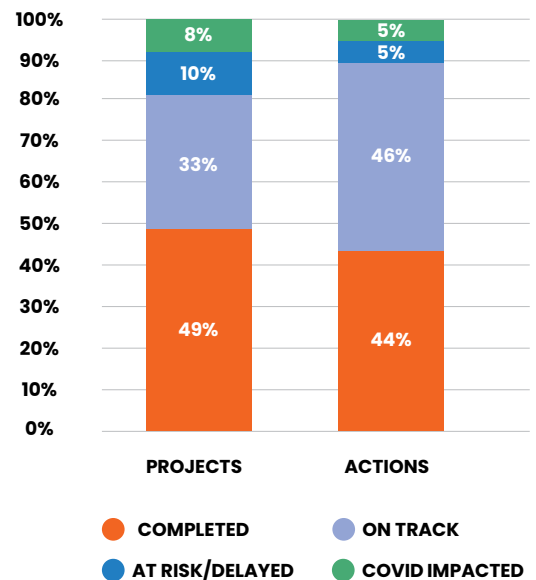
Our Performance Summary

OUR PROJECTS

At the end of the June 2022 six monthly reporting period, 49% of reportable projects (Capital and Operational) were completed, 33% were on schedule for completion, 8% were experiencing some delay due to COVID-19, and a further 10% were experiencing other delays. Although we do our best to anticipate what needs to be done each year, unexpected challenges and opportunities inevitably arise. In some cases, this affects our ability to undertake the work we had planned while in others we can respond without affecting our agreed program of works.

OUR OPERATIONAL PLAN ACTIONS

At the end of June, 44% of reportable 2021-22 Operational Plan actions were reported as completed, 46% identified as on schedule for completion, 5% were experiencing some delay due to COVID-19, and a further 5% were experiencing other delays.



How Did We Do?

Below is a summary of our performance against the specific actions we committed to for 2021-22.

✓ COMPLETE ▶ ON TRACK ✗ OFF TRACK

OUTCOME 1: WE CAN WORK CLOSE TO HOME			
	ACTION	DESCRIPTION	PROGRESS
✓	1.1.1a	Advance the state government's proposal to roll out a 5G pilot that includes Penrith	Action completed. Council continued its involvement and support of the NSW Government 5G Pilot project. This included participating in the Steering Committee and responding to information requests received from Department of Planning and Environment.
✓	1.1.1b	Review of the Quarter Action Plan	Action completed. The Quarter Action Plan was developed in 2017 and comprises 18 actions and 80 sub-actions. An interim review was undertaken in 2019 with a final review scheduled for 2021. The 2021 review identified the status of the actions and prioritised actions going forward. Of the 80 sub-actions, 36 have been achieved (45%), 33 are in progress (41%), and 11 have not commenced (14%). The overall outcome of the review determined that The Quarter stakeholders will continue to implement actions that were prioritised as high, medium or business as usual, with a view to developing a new Action Plan and Terms of Reference in 2022-23.
▶	1.1.1c	Implement an Economic Development Action Plan	Work has progressed on the development of an updated Economic Development Strategy. External and internal engagement has been continuing along with undertaking research and analysis to inform the draft strategy and action plan.
✓	1.1.1d	Facilitate an advance manufacturing capacity building program for emerging industries	Action completed. A training program for small to medium enterprise (SMEs) manufacturers has been developed in partnership with University of Technology Sydney (UTS), Western Sydney University, Regional Development Australia, the Innovation Manufacturing CRC (IMCRC), AusIndustry, and Manufacturer. The program is free and is supported by the Australian Government (Department of Education, Skills, and Employment) and resourced by UTS. The program will target business leaders from SMEs (5-200 staff) with a manufacturing capacity or desire to develop or grow their business capability. Roll out of the program will commence first quarter 2022-23.
▶	1.1.2a	Progress the actions from the 2021-22 Mayoral Job Summit	Council continued to partner with the CSIRO on the delivery of the Generation STEM Community Partnerships Program, including an industry engagement workshop on 15 February 2022 and a teacher professional learning workshop on 17 March 2022. There are currently 12 participating businesses and 8 participating schools in the program. Council and its partners have progressed a range of initiatives and recommendations from the Mayoral Skills Summit report. Moving forward outstanding actions will be transitioned into the Economic Development Strategy.

OUTCOME 1: WE CAN WORK CLOSE TO HOME

	ACTION	DESCRIPTION	PROGRESS
▶	1.1.2b	Implement a concierge service to support people wanting to locate their business in Penrith	Investment enquiries continue to be supported through information provision and direct support in navigating Council business. Each enquiry is treated individually and support varies depending on stage of contact with Council. A database of site selection organisations, property developers, and commercial real estate agencies has been developed for future targeted campaigns, in readiness of a new investment attraction prospectus. Council's website is also being refreshed to improve access to information for local businesses and potential investors.
▶	1.1.3a	Implement the Council brand refresh and marketing strategy	A review and refresh of Council's brand has been conducted. Work is underway to develop a refreshed marketing and communications strategy with implementation to commence from August 2022.
✓	1.1.4a	Coordinate a review of the <i>Our River Master Plan</i> and Plan of Management	Action completed. A review of the <i>Our River Masterplan</i> has been completed. The review found there is compelling evidence to suggest that the <i>Our River Masterplan</i> has provided the strategic framework for positive impact on the long-term revitalisation of the Nepean River and its connection to its people and the city contributing to millions of dollars of investment. The plans of management for public spaces around the river precinct are being reviewed and updated accordingly.
✓	1.1.4b	Start construction of the new City Park on the corner of Station and Henry Street Penrith	Action completed. The Development Assessment for the construction of City Park was determined. Early construction works have started on site and the park is set to be completed during 2023.
▶	1.1.5a	Marketing campaigns to be developed through brand refresh and marketing strategy	Work is underway to develop a marketing and communications strategy for Council. This important piece of work will identify the marketing and communications campaigns to be delivered in coming years with implementation expected to commence from August 2022.
✓	1.2.1a	Implement improvements to ensure all Children's Services meet or exceed National Quality Framework rating	Action completed. All services have now undertaken the Assessment and Rating process with Cook Parade Childcare Centre exceeding the standards with 7 exceed rating in the 7 quality areas. Oxley Park OSHC is expected to be reassessed this year.
✓	1.2.1b	All 2IC complete crucial conversations training within 12 months	Action completed. All training is completed.

OUTCOME 2: WE PLAN FOR OUR FUTURE GROWTH

	ACTION	DESCRIPTION	PROGRESS
▶	2.1.1a	Undertake the phased review of Penrith <i>Local Environmental Plan (LEP)</i>	<p>Council is amending its LEP in 3 stages due to the other parallel work being undertaken by the NSW Government and Council's Strategy program. Council prepared a LEP Review Phase 1 Planning Proposal which aligned LEP 2010 with the planning priorities set in the Greater Sydney Commission's Greater Sydney Region Plan – A Metropolis of Three Cities and Western City District Plan. The Planning Proposal was made on the 31 March 2021. The Local Strategic Planning Statement has highlighted the need for additional strategy work to be undertaken. This work is currently being undertaken jointly by the City Planning and City Strategy Department and will inform the future LEP Phase 2 and Phase 3. Work has already commenced on LEP Phase 2. This Phase is anticipated to be completed in 2023. In the meantime, an intermediate amendment is being undertaken for the work completed on an urban heat package. The Planning Proposal – "Mitigating the Urban Heat Island Effect" will introduce a new local provision to ensure the mitigation of the urban heat island effect is a major consideration for development. This Planning Proposal was exhibited from 7 February 2022 to 7 March 2022. Results of the Public Exhibition were reported to Council at the Policy Review Committee of 9 May 2022 and endorsed by Council at the Ordinary Meeting of 30 May 2022. Officers are currently liaising with the Parliamentary Counsel's Office in drafting the LEP clause.</p>
▶	2.1.1b	Undertake the phased review of <i>Development Control Plan 2022 (DCP)</i>	<p>The comprehensive review of the DCP has commenced. This work will be completed in three stages. Stage 1 – Council endorsed the housekeeping amendments to DCP 2014 at its Policy Review Committee of 10 August 2020 and ratified them at the Ordinary Council Meeting of 24 August 2020. Stage 2 – Work has commenced on this stage. This stage will include a comprehensive review of several sections of the DCP. This includes a review of the document and revision of DCP structure. It will also review and update other supporting information in the DCP. A large number of workshops have been held with internal stakeholders, and best practice controls have been reviewed. A draft DCP is expected in 2023. Stage 3 – This stage will include updates to the DCP as a result of the Strategy Program. In the meantime, an intermediate amendment is being undertaken for the work completed on an urban heat package in line with Council's commitment to taking action to cool our City, to be a leader in this area and build on the momentum of the successful 2020 Cooling the City Masterclass. These urban heat development controls will be inserted as a new chapter into the Penrith DCP 2014 to support the proposed Mitigating the Urban Heat Island Effect and to provide specific requirements for new development within the City. The Chapter will comprise a mix of revised existing controls that already work to address urban heat within DCP 2014 and new controls that have been prepared in response to current research and thinking around urban heat and the built environment. This amendment was exhibited from 7 February 2022 to 7 March 2022. Results of the Public Exhibition were reported to Council at the Policy Review Committee of 9 May 2022 and endorsed by Council at the Ordinary Meeting of 30 May 2022. The DCP chapter will take effect on the gazettal of the LEP clause.</p>

OUTCOME 2: WE PLAN FOR OUR FUTURE GROWTH

	ACTION	DESCRIPTION	PROGRESS
▶	2.1.1c	Ensure our planning controls support our <i>Cooling the City Strategy</i>	A Planning Proposal has been prepared that proposes to introduce a new provision in LEP 2010 to ensure that the mitigation of the urban heat island effect is a major consideration for development. For additional details please refer to actions 2.1.1a and 2.1.1b above.
✓	2.1.7a	Continue to implement City Deal Commitments	Action completed. Council continued to collaborate with all levels of government to deliver the Western Sydney City Deal. In addition, Council continued to participate in the Western Parkland Councils Alliance, established to formalise the existing collaboration between Western Sydney City Deal councils.
▶	2.1.7b	Input into the evaluation framework and the future of the City Deal	The Western Parkland City Authority has undertaken a review of the City Deal in its first three years. Council continues to collaborate with the NSW and Australian governments to inform the City Deal in the future.
▶	2.1.7c	Continue to work with Western Parkland Councils on joint regional priorities including ongoing arrangements for the Western Sydney Planning Partnership	Council continued to participate in the Western Parkland Councils Alliance, established to formalise the existing collaboration between Western Sydney City Deal councils. Council collaborated on the City Deal through various forums established in the governance framework, including those supporting the Western Sydney Planning Partnership.



OUTCOME 2: WE PLAN FOR OUR FUTURE GROWTH

	ACTION	DESCRIPTION	PROGRESS
▶	2.1.8a	Continue to actively respond to Planning Proposals	<p>We continued to actively respond to Planning Proposals.</p> <ul style="list-style-type: none"> WSU Planning Proposal is on hold as the proponent is re-considering their vision in light of the station location announcements and partnership with Stockland. A Gateway Determination was received for GP3 Planning Proposal on 23 September 2020. The DCP and Contributions Plan will be reported to Council in coming months seeking endorsement to publicly exhibit these documents along with the already endorsed Planning Proposal. The Planning Proposal for 57 Henry Street has been made. Work is continuing on the Voluntary Planning Agreement (VPA) offer to finalise the traffic works. A Development Control Plan and Contributions Plan for Orchard Hills North are required by the Gateway to be prepared and exhibited when the Planning Proposal is placed on public exhibition. Council officers are working with the proponent on finalising these documents. The DCP and Contributions Plan were reported to Council at its Ordinary Meeting of 27 June 2022 seeking endorsement to publicly exhibit these documents together with the already endorsed Planning Proposal. The Planning Proposal for 61–79 Henry Street, Penrith was reported to the Local Planning Panel on 23 September 2020 and Council's Ordinary Meeting of 26 July 2021. A Gateway was received from DPIE on 21 September 2021. Information is being prepared for public exhibition. An amended Planning Proposal for Mamre Road West Stage 2 was resubmitted after it was withdrawn due to flooding concerns. Council was briefed on the revised Planning Proposal on 6 June 2022. The Planning Proposal is currently under assessment. The Planning Proposal for 221–227 & 289–317 Luddenham Road, Orchard Hills was reported to the Local Planning Panel on 22 September 2021. Council endorsed the Planning Proposal seeking a Gateway on 25 October 2021. A Gateway Determination was received 24 May 2022. Council Officers are working towards finalising the Planning Proposal for Exhibition. A Planning Proposal for the Westfield Penrith Site is currently being assessed with further information requested from the proponent. The Planning Proposal for 1–4 Old Bathurst Road Emu Plains was reported to the Local Planning Panel on 22 December 2021. The proponent is currently undertaking some additional work as requested by the Panel. Council officers have prepared a Planning Proposal for Affordable Housing Contribution Scheme to collect affordable housing development contributions for the delivery of affordable housing in the urban release areas of Glenmore Park Stage 3 and Orchard Hills North. This Planning Proposal was reported to the Local Planning Panel on 22 June 2022.

OUTCOME 2: WE PLAN FOR OUR FUTURE GROWTH

	ACTION	DESCRIPTION	PROGRESS
▶	2.2.1a	Respond to state planning policies and initiatives as they emerge	We continued to respond to state planning policies as they emerge. We have made the following submissions and contributions and attended information sessions on state government policies. <ul style="list-style-type: none"> • Aerotropolis Planning Package: <ol style="list-style-type: none"> a. Amendments to SEPP (Western Sydney Aerotropolis) 2020 b. Draft Western Sydney Aerotropolis Development Control Plan Phase 2 c. Luddenham Village Discussion Paper • Draft Employment Zones Review • Feedback to numerous SSDs • Contributions Planning Reforms <ol style="list-style-type: none"> a. Productivity commission on Reform review findings b. Review of impacts of rates reforms and development contributions c. Infrastructure submission on changes proposed by IPART • Draft Standard Instrument (Local Environmental Plans) Amendment (Agritourism) Order 2021 • Consolidation of SEPPs • Cumberland Plain Conservation Plan • New s9.1 Directions • Commencement of the Changes to the EP&A Regulation • EP&A Reg's 2021 - Schedule 4 New Planning Certificate Template • Rezoning Review / Rezoning discussion paper / A new approach to rezoning • Draft Design and Place State Environmental Planning Policy (SEPP) • Draft State Voluntary Planning Agreement (SVPA2021-1), 70-98 Castlereagh Road, Penrith • Natural Disaster Clause • The Fun SEPP • New Planning Principles • Future proofing BASIX Standards • Changes to the Education SEPP
▶	2.3.1a	Continue to implement our advocacy strategy for the business case for the Castlereagh Connection infrastructure project	Council continued to advocate for an evacuation solution for Penrith as part of the Hawkesbury-Nepean Valley that addresses the current flood and safety risks to communities living in the catchment, and to facilitate responsible development. <p>The Castlereagh Connection has been identified by Infrastructure Australia as a high priority initiative, due to the critical need for better flood evacuation in the region. Prior to the federal election, the Labor government committed to funding of \$50M for a business case for the Castlereagh Connection. Council continues to advocate to Government to ensure the business case commences and that further funding for the construction of the project is committed.</p>

OUTCOME 2: WE PLAN FOR OUR FUTURE GROWTH

	ACTION	DESCRIPTION	PROGRESS
▶	2.3.2a	Implement recommendations from the Development Contributions Review	<p>We have been working on the review of our contributions planning framework and have established a project plan to deliver on recommended actions from the review. The following actions from the project plan have been completed:</p> <ul style="list-style-type: none"> • Preparation of s7.11 Template • Preparation of s7.12 plan for Penrith LGA • Preparation of a Voluntary Planning Agreement Policy and updated Works in Kind Policy • Community facilities review • 7.11 Plan for the Mamre Road Precinct • Council endorsed a Citywide s7.12 contributions plan for non-residential development • The Contributions plan for the Western Sydney Aerotropolis Precinct was exhibited • s7.11 plan for Mamre Road Precinct was endorsed by Council on 28 March 2022 • The Infrastructure Development Contributions Policy (Voluntary Planning Agreements and Works in Kind Agreements) was adopted by Council <p>The following actions from the project plan are currently being undertaken:</p> <ul style="list-style-type: none"> • Review and update of WELL Precinct Contributions Plan • Preparation of s7.12 Plan for Western Sydney Aerotropolis • Preparation of a Citywide 7.11 Plan for local and district open space and community facilities • Implementation of the VPA software system for the tracking and calculation of development contributions and planning agreements has commenced • Voluntary Planning Agreements being worked on include: <ul style="list-style-type: none"> • 39 Henry Street Executed • Winter Sport World Executed • South Werrington Urban Village endorsed for notification • 57 Henry Street in negotiation • Comprehensive review of works completed under the St Marys VPA • Sydney Science Park VPA signed by Proponent • Aldington Road (LOG E) • Stockland Fife (200 Aldington Road) • GPT (Mamre Rd) • 885 Mamre Rd (Altis) • Microsoft data centre

OUTCOME 2: WE PLAN FOR OUR FUTURE GROWTH

ACTION	DESCRIPTION	PROGRESS
▶ 2.3.2b	Investigate the viability of a SEPP 70 Scheme Affordable Housing	<p>Work has commenced to investigate opportunities for an Affordable Housing Contribution Scheme (previously SEPP 70 Scheme) which is anticipated to be completed by the end of 2022. This work is based on the work undertaken by the Planning Partnership on a draft District Affordable Housing Strategy.</p> <p>Moving forward, Council officers have prepared a Planning Proposal for an Affordable Housing Contribution Scheme to collect affordable housing development contributions for the delivery of affordable housing in the urban release areas of Glenmore Park Stage 3 and Orchard Hills North. This Planning Proposal was reported to the Local Planning Panel on 22 June 2022.</p>
▶ 2.3.2c	Develop an Infrastructure Agreements tracking and monitoring system	Implementation of the Voluntary Planning Agreement and Development Contributions Tracking Software has begun. Novoplan is working with Council officers to implement the system. The Senior Contribution Planner has been seconded to ICT for three days a week to implement the software.
▶ 2.3.2d	Implement state policy changes in relation to the NSW Development Contributions Framework	A consultant was engaged to assist council with the impact of the contribution changes being recommended by the state government. This work determined the impacts from a planning and finance perspective. As a result, Council made a submission to the Infrastructure Contribution Reforms and IPART. Further to this, Council in conjunction with Liverpool Council have been working to prepare a development contributions plan for the Western Sydney Aerotropolis Precinct, in order to deliver local infrastructure to support the precinct. A s7.11 plan for Mamre Road Precinct was adopted by Council on 28 March 2022.
▶ 2.3.3a	Develop the <i>Places of Penrith Strategy</i> that provides direction to deliver our future vision	<p>Following the finalisation of the Employment Lands and Green Grid Strategies, the development of Places of Penrith Strategic Planning Framework has progressed, including:</p> <ul style="list-style-type: none"> • exhibition of the Draft Local Housing Strategy and Draft Rural Lands Strategy. Public exhibition closed in mid-May 2022 • early engagement activities to inform the Structure Plan for St Marys Town Centre. The Structure Plan continues to progress as planned • the Draft Corridors and Centres Strategy continues to progress as planned
▶ 2.3.3b	Contribute to the future revisions of the <i>Greater Sydney Region Plan</i> and <i>Western City District Plan</i>	Council continued to collaborate with the NSW Government in the revision of the District Plan and Greater Sydney Region Plan. Council studies and strategies recently developed will be shared with the Greater Sydney Commission in the revision of relevant state plans for Greater Sydney.
▶ 2.3.3c	Work with Government to inform the preparation of regional strategies	Council continues to collaborate with the NSW Government in the revision of the District Plan and Greater Sydney Region Plan. Council studies and strategies recently developed will be shared with government in the revision of relevant state plans for Greater Sydney. Council staff actively participated in many collaborative forums with government to provide input.

OUTCOME 2: WE PLAN FOR OUR FUTURE GROWTH

	ACTION	DESCRIPTION	PROGRESS
▶	2.3.4a	Contribute to the <i>Vision and Place Strategy</i> for Greater Penrith to Eastern Creek Growth Area (GPEC)	Council continues to liaise with the NSW Department of Planning and Environment, contributing to the Greater Penrith to Eastern Creek Strategic Framework and advocating for the needs and aspirations of our community. Council staff use the work developed through the Places of Penrith Strategic Framework as an input into the State Government planning process.
▶	2.3.4b	Contribute to the Precinct Planning and Implementation for GPEC	Council continues to liaise with the NSW Department of Planning and Environment, contributing to the Greater Penrith to Eastern Creek Strategic Framework and advocating for the needs and aspirations of our community. Council staff use the work developed through the Places of Penrith strategic framework as an input to the Government's work in the Greater Penrith to Eastern Creek Area.
✓	2.3.5a	Undertake a review of the advocacy strategy	Action completed. A review of the previous Advocacy Strategy has been undertaken. A list of revised projects for advocacy has been developed and shared with the Council via memorandum. A brochure outlining Council's Top 6 priorities has also been developed. Work towards a revised Advocacy Strategy will continue over the next quarter.
▶	2.3.5b	Develop strategic directions to frame advocacy	Work is underway to review previous advocacy strategies and their effectiveness to inform the development of a new advocacy strategy. Advocacy collateral has been developed and published on Council's website including a "Top 6 Advocacy Priorities" document, a discussion paper on Castlereagh Connection and a brochure on Werrington Arterial Stage 2.

OUTCOME 3: WE CAN GET AROUND THE CITY

	ACTION	DESCRIPTION	PROGRESS
▶	3.4.2a	Through tri-government governance arrangements, continue to collaborate to deliver Sydney Metro - Western Sydney Airport	Council continues to develop strategic plans to respond to and inform the Sydney Metro project. Sydney Metro regularly meets with Council staff to implement the project.
▶	3.4.2b	Develop strategic directions and a city-wide strategy that leverages the opportunities Sydney Metro - Western Sydney Airport will bring	Following the finalisation of the Employment Lands and Green Grid Strategies, the development of Places of Penrith Strategic Planning Framework has progressed, including: <ul style="list-style-type: none"> Draft Local Housing Strategy was endorsed by the Council for public exhibition. Public exhibition closed in mid-May 2022 Draft Rural Lands Strategy was endorsed by Council for public exhibition. Public exhibition closed in mid-May 2022 early engagement activities were conducted to inform the Structure Plan for St Marys Town Centre. The Structure Plan continues to progress as planned the Draft Corridors and Centres Strategy continues to progress as planned

OUTCOME 4: WE HAVE SAFE, VIBRANT PLACES

	ACTION	DESCRIPTION	PROGRESS
✓	4.1.2a	Provide an ashes memorial garden at Penrith Cemetery	Action completed. New Memorial Garden 5 constructed and completed next to Lawn 5 Section at Penrith Cemetery.
✓	4.1.2b	Provide a new columbarium wall at St Marys Cemetery	Action completed. A new ashes memorial wall was installed at St Marys Cemetery to provide the community with an alternative interment as the cemetery is at capacity for new burial sites. 140 single ashes sites have been created in the memorial wall, along with gardening and seating around the wall for visitors to the cemetery.
✓	4.1.3a	Start construction of Regatta Park	Action completed. Construction is underway.
✓	4.1.3b	Start remediation works for City Park site	Action completed. The demolition contractor has completed the demolition of the existing buildings and started site remediation.
✓	4.1.4a	Continue to deliver strategies identified within the Community Safety Plan	Action completed. A number of Community Safety Plan actions have been delivered during the reporting period. Key projects included: supporting the Nepean Domestic Violence Network to host a DV forum at The Joan, Penrith; and the completion of grant-funded CCTV projects to enhance public space safety at St Marys, Werrington and Kingswood. This is in addition to ongoing work, including provision of specialist advice in relation to Crime Prevention Through Environmental Design (CPTED) and community safety to address community concerns and support other business across Council.
✓	4.1.4b	Review Alcohol Free and Alcohol Prohibited zones	Action completed. The review of Alcohol Free Zones and Alcohol Prohibited Areas across the City by the Community Safety team is now complete. Signage has been updated at relevant locations by Council to reflect the enforcement period from July 2021 to June 2025, following Council endorsement in 2021. Council will continue to routinely audit the spaces to ensure signs are current and in good condition. Information on current alcohol-free public spaces across the City is available on Council's website.
▶	4.1.8a	Implement upgrades to CCTV and security systems as part of an ongoing program	Council and NSW Police are working on a solution to provide live access to public space CCTV cameras for crime prevention.
✓	4.1.8b	Finalise arrangements for NSW Police Nepean Area Command to have live access to Council's CCTV cameras	Action completed. Arrangements are now in place for NSW Police to access Council's public space CCTV network.
▶	4.2.1a	Implement the Kingswood Place Plan	The implementation of placemaking and activation projects in public spaces in Kingswood has been impacted as a result of ongoing wet weather and stormwater damage in Wainwright Park. The temporary parklet was delivered on Bringelly Road in May 2022 and the kitchen container was installed in June 2022 with final fit out occurring. The installation of public art and street furniture elements has been pushed back to July 2022 due to delays in supply. Council delivered an event, 'Meet me at the Park' at Wainwright Park, Kingswood, to launch the Streets as Shared Spaces project in June 22, attracting over 250 people.

OUTCOME 4: WE HAVE SAFE, VIBRANT PLACES

ACTION	DESCRIPTION	PROGRESS
✓	4.2.1b Deliver the Live Work Play Grid project in Kingswood	Action completed. The final evaluation report was completed in March 2022 and forwarded to the NSW Department of Planning & Environment.
▶	4.2.1c Review the <i>Night Time Economy Strategy</i> for Penrith	Council engaged a consultant to develop the Night Time Economy Strategy. An initial draft has been received for internal feedback. The development of the Strategy continues, and engagement with key stakeholders is underway.
✓	4.2.2a Deliver targeted activation programs in St Marys and Penrith city centres	<p>Action completed. Council has continued to work closely with the Penrith CBD Corporation and St Marys CBD Corporation in the delivery of targeted placemaking and activation projects that promote visitation to Penrith and St Marys, including:</p> <ul style="list-style-type: none"> A number of activations run by the Town Centre Corporations to celebrate Easter. The Lunchtime Tunes program of local live music returned to Coachman's Park in St Marys and Triangle Park in Penrith from February 2022. Two Summer Nights events were programmed in Triangle Park, Penrith during February 2022 which were both cancelled due to adverse weather conditions. <p>Council undertook a series of 7 events during May 2022 as part of the NSW Department of Planning and Environment's Festival of Place – Open Streets Program which attracted 18,000 people over four events in Coachman's Park and Kokoda Place Car Park, St Marys and 6,000 people over three events to the Masters Place Car Park and Woodriff Street, Penrith.</p>
▶	4.2.2b Develop an Activation Plan for the City Park	Council has engaged a consultant to develop the City Park Activation Plan. An initial draft of the Activation Plan has been received for internal feedback. The development of the Plan continues, including engagement with key stakeholders which is underway.
✓	4.3.1a Develop and implement improved community, recreation and sports facility hire, and allocation systems and processes	<p>Action completed. Business improvements for the Community Facilities & Recreation (operations) team continue to be implemented. Key initiatives completed and or scheduled include:</p> <ul style="list-style-type: none"> Continuing development of recreation documentation framework Continued review of the Terms and Conditions of Hire for Sports Ground Users Keyless entry pilot project, which is ready for trial stage Ongoing audits of recreation & community facilities Ongoing review of waste services at facilities, and Ongoing reviews of grounds maintenance.

OUTCOME 4: WE HAVE SAFE, VIBRANT PLACES

	ACTION	DESCRIPTION	PROGRESS
✗	4.3.2a	Develop a community-led plan for Cranebrook	<p>Council staff have connected with local services in the Cranebrook area and have actively engaged in the Cranebrook Neighbourhood Advisory Board. Staff organised the delivery of two family fun days and a pop up engagement in Cranebrook, however all were postponed due to extreme weather. Ongoing stakeholder meetings with local services have provided valuable insights into some of the key challenges and opportunities within the Cranebrook community. Engagement with residents has commenced through the support of activities run by local services, such as pop-up listening posts, community groups and family fun days supported by Council.</p> <p>Work has commenced on a neighbourhood demographic analysis, local service mapping and the development of a Social Impact Measurement Framework for engagement in Cranebrook.</p> <p>Engagement in Cranebrook is behind schedule and a revote of funds is proposed. The delay is due to Covid-related disruptions, extreme wet weather and the need for staff to respond to, and deliver, Council's flood recovery efforts in Londonderry.</p>
✗	4.3.3a	Develop a project model to increase and measure resilience across a range of neighbourhood renewal communities	Staff vacancies and the need for existing staff to respond to emerging community needs associated with several flooding events this year has meant that delivery of this action has been delayed.
▶	4.3.3b	Deliver the Village Café project across three areas	<p>The Village Café project has had a successful return to normal programming this reporting period, after not being able to provide face-to-face programming during the height of COVID-19. Council has worked with key community partners, including Nepean-Blue Mountains Local Health District, Penrith Health Network, and local community organisations, to deliver 16 Village Café sessions in the three neighbourhoods of North St Marys, Llandilo and Kingswood. Attendance is growing, with feedback from the community indicating a strong desire for social connection during these challenging times. A key highlight for Village Café this reporting period was the rollout of 60 flu vaccinations provided for free at Village Café sessions.</p>

OUTCOME 5: WE CARE ABOUT THE ENVIRONMENT

	ACTION	DESCRIPTION	PROGRESS
✓	5.1.4a	Obtain National Accreditation for Nursery Operations	Action completed. The National Governance Committee of Greenlife Industry Australia unanimously agreed to NIASA Accredited Penrith City Council Nursery plus award certification on 18 November 2021 under the NIASA Landscape Tree Stock Specification (NIASA #21106) through to 31 December 2022.
✓	5.2.1a	Implement the community sustainability engagement program	Action completed. Participation in the Firethrive project has been completed. The WSROC HeatSmart project has been completed, although HeatSmart resources will continue to be promoted to the community. Council's participation in the Sydney Edible Garden Trail was followed up by the facilitation on an online webinar for the community on designing their own edible garden. Schools and community groups have been engaged through presentations on sustainability and resilience action. Sustainability video series including Empower Penrith has been promoted to the community.
▶	5.3.4a	Implement nominated short-term actions in the <i>Resilient Penrith Action Plan</i> including Cooling the City initiatives	<p>Projects identified within the Resilient Penrith Action Plan are being implemented. These include:</p> <ul style="list-style-type: none"> • Tree planting projects funded by the Greening our City program are underway in parks and streets, with street tree planting completed in Erskine Park and currently being undertaken in St Clair. • A community pop-up event and tree giveaway was held in St Clair in May 2022, and a Plant Deliver-E program was also completed. • Further playgrounds have had shade structures installed. • Emergency management initiatives and resources have been promoted to the community including the Get Prepared app, the Disaster Dashboard, and Neighbour Day activities. • Installation of water bubblers within the Penrith LGA is currently being investigated.
▶	5.3.5a	Implement renewable energy and energy efficiency projects	<p>Council continued to implement energy projects. Highlights for the reporting period included:</p> <ul style="list-style-type: none"> • Online solar monitoring reviewed at Council facilities and commenced working with AGL to upgrade nominated small sites to smart meters. • LED lighting upgrade to Judges Street carpark implemented. • Tender process undertaken, with tenders currently being assessed for a joint Power Purchase Agreement. • Participating in a partnership project with Endeavour Energy and the Australian Energy Foundation to provide an 'Energy Concierge' service to Penrith residents, including a free online webinar, held in May 2022, for residents on energy efficiency and electrifying the home.

OUTCOME 6: WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT

	ACTION	DESCRIPTION	PROGRESS
✓	6.1.2a	Undertake a comprehensive review of the <i>Disability Inclusion Action Plan</i>	<p>Action completed. Throughout November and December 2021, the community shared its aspirations and ideas for what would make Penrith more accessible. Further conversations were held in January and February, April and May 2022 to ensure diverse perspectives were considered. Insights have been reviewed and collated in two different reports:</p> <ul style="list-style-type: none"> Disability Inclusion Action Plan Engagement Outcomes Report Disability Inclusion Action Plan and Detailed Action Plan Report 2022-2026 <p>The final Disability Inclusion Action Plan 2022 – 2026 was endorsed by Council on June 27, 2022, and submitted to the NSW Disability Council.</p> <p>Highlights included:</p> <ul style="list-style-type: none"> External engagement: 91% satisfaction rate with the DIAP 2022-2026 Internal engagement: Staff responded positively, resulting in 15 strategies and 56 actions committed to increasing accessibility and inclusion across Council work.
✓	6.1.2b	Identify training needs and deliver a training program for the community sector in response	<p>Action completed. The sector training and development program supports local services by offering free training and resources that build the capacity to respond to emerging and persisting issues and locally identified priorities. Three training sessions were planned and delivered in this period.</p>
✓	6.1.7a	Implement projects and activities programmed in Council's <i>Sport and Recreation Strategy</i>	<p>Action completed. Council Officers have continued to carry out the implementation program for the <i>Sport and Recreation Strategy</i>, completing 53 projects since the Strategy's adoption in April 2020. During the reporting period, six projects have been completed, a further 21 projects are under construction, and another nine in the procurement phase and scheduled to begin shortly. In addition, progress is being made on the detailed designs of an additional 19 projects.</p> <p>Upgrades to eight playspaces to enhance them with new equipment, surface upgrades, seating, tree planting, shade, landscaping, and pathways have progressed, with Council engaging with the community to select a theme for each playspace.</p> <p>Notably, ten amenities buildings across the City are being upgraded to meet contemporary sporting facility guidelines, as defined in the Sport and Recreation Strategy. The new universally-designed buildings will be available for use by a variety of sports organisations, with each site's scope of work including changing rooms for players and officials, canteens, storage, and accessible toilets.</p>
✓	6.2.1a	Complete the development of the city-wide Community and Cultural Needs Study	<p>Action completed. The Community and Cultural Facilities Needs Study was completed. It provided a theoretical calculation of the required rate of provision of facilities into the future, along with the preferred models and locations. The Study will be used to guide the <i>Community and Cultural Facilities Strategy</i>, which is now underway.</p>

OUTCOME 6: WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT

	ACTION	DESCRIPTION	PROGRESS
✗	6.2.1b	Complete the development of the <i>Cultural Action Plan</i> for the City	The development of the Cultural Strategy and Action Plan is well underway, though delayed as a result of the impacts of COVID-19 on community and stakeholder engagement. Community and stakeholder engagement is complete and feedback is informing the drafting of the Cultural Strategy vision and focus areas. A draft Cultural Strategy and Action Plan are expected to be reported to Council for public exhibition later in 2022.
✓	6.2.2a	Undertake a review of the grants Council provides to the community	Action completed. The review of Council's funding to the community has been completed and this information is being used to inform the development of an updated Community Funding Program and Policy. The review identified leading practice, challenges and strengths of previous community funding administration and recommendations for change, including streamlining of processes for applicants and administrators and increasing transparency and consistency.
✓	6.2.3a	Start to develop a policy framework for community groups using Council facilities	Action completed. Work has been undertaken to review Council's approach for the use of Council facilities by community groups. This has included best practice and benchmarking research, a review of current agreements and discussions with internal and external stakeholders. This information is now informing the drafting and development of an updated policy and program to support tenancies held by community organisations in Council buildings and facilities.
▶	6.2.4a	Develop an online events calendar including community and live events	Events are currently shared through the Visit Penrith site and staff continue conversations with operators and providers to update the calendar accordingly.
▶	6.2.4b	Deliver priority actions from the <i>Penrith Events Strategy</i>	A review of the implementation of the Events Sponsorship Program is currently under way. The Events Toolkit and Business Events Prospectus are being updated to enter the market in August 2022, following the launch of the refreshed City Brand. The internal Events Committee has met for a fourth time in July 2022. Council has been an active participant and presenter to the Penrith Valley Chamber of Commerce's Tourism Taskforce which met in April, May and June 2022. A Tourism and Events Industry Networking Event is currently being scoped for delivery in August 2022.
▶	6.2.4c	Deliver on the 10-year plan for Real Festival	Opportunities to deliver on short-term actions listed in the Real Festival 10-Year Plan and Strategy are currently being scoped and incorporated as part of the project plan for the 2023 Real Festival. The 2022 iteration of the Real Festival is postponed as the event site, Tench Reserve, is undergoing upgrades and is unavailable.
✓	6.3.1a	Develop virtual programs to support our international partnership efforts	Action completed. Several virtual exchange programs have been delivered including the annual Penrith-Fujieda Student Ambassador Program, Hakusan School video exchange and an exhibition in Hakusan promoting books about Penrith and books written by Penrith authors.
✓	6.3.1b	Continuation of the school exchange program	Action completed. The 2021 school exchange program was delivered in December 2021, with three students participating virtually from Penrith. The school exchange program will be delivered virtually later in 2022 due to COVID-19 and uncertainty around travel. Planning is underway.

OUTCOME 6: WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT

ACTION	DESCRIPTION	PROGRESS
✓	6.3.2a Support the delivery of a music professional development program	Action completed. Funds have been provided to Penrith Performing and Visual Arts (PP&VA) for the 2022 Mayoral Scholarship at the Penrith Conservatorium of Music. Staff are continuing to work with PP&VA to explore additional opportunities for local professional music opportunities.
✓	6.3.3a Review the filming request policy	Action completed. Filming procedures and relevant documentation have been reviewed and updated. A dedicated filming request page was added to the corporate website to provide relevant and useful information for film producers wishing to film in Penrith.
✗	6.3.3b Adopt and implement the <i>Visitor Economy Strategy</i>	The Visitor Economy Strategy is in development. Engagement with key stakeholders has occurred and a draft strategy will be completed and presented to Council in the coming months.
✓	6.3.3c Pursue priority short-term accommodation opportunities	Action completed. An audit of current and pipeline accommodation has occurred and Council's record for accommodation capacity capabilities of the region has been updated. This information will be used to update the 2016 Short Term Accommodation study, as well as assist in future Business Events and Conference pitches for Penrith. Council has received two short-term accommodation enquiries recently and supported these requests by assisting with providing information.

OUTCOME 7: WE HAVE CONFIDENCE IN OUR COUNCIL

ACTION	DESCRIPTION	PROGRESS
▶	7.1.1a Undertake ongoing process improvements as they relate to planning certificates	<p>All planning information that appears on a 10.7 Planning Certificate has been updated when there have been amendments to planning legislation references, including all draft environmental planning instruments. This is based on environmental planning instrument amendments exhibited on the NSW Planning Portal along with gazetted amendments in the NSW Government Gazette, as advertised on the NSW Legislation website.</p> <p>The Aerotropolis Planning Package and supporting technical studies for the initial precincts were finalised on 25 March 2022. All relevant notations are being updated to reflect these amendments.</p>
▶	7.1.2a Undertake fraud awareness training as per audit recommendation	Council's internal iConnect page was updated with relevant governance information including a significant piece of work around Fraud and Corruption. A new round of training is drafted and must be reviewed.
✓	7.1.3a Implement hybrid meeting capabilities in both Council Chambers and Passadena Room	Action completed. Hybrid Council meetings are now operational and have been working effectively.
✓	7.1.5a Support the orientation and induction of the new Council following the election	Action completed. Due to the Local Government election being postponed until December 2021, the orientation and induction of the new Council started at the end of 2021 and was carried through early 2022. Council staff have made sure Councillors have access to technology, stationery and the support they need to undertake their roles.

OUTCOME 7: WE HAVE CONFIDENCE IN OUR COUNCIL

	ACTION	DESCRIPTION	PROGRESS
▶	7.1.14a	Digitisation of Council's Application Records	This project had some delays due to the COVID-19 lockdown. It is now back on track with staff working on boxing files and formatting metadata for collection and digitisation.
✓	7.2.4a	Review practices and procedures for the management of commercial properties and identify areas for improvement	Action completed. Council has completed an audit of our current portfolio and determined the commercial yield of each asset, and identified and programmed strategic improvements. We continue to improve efficiency and operational procedures.
✓	7.2.5a	Complete the Statement of Council Intent	Action completed. The Statement of Council Intent has been included in the Resourcing Strategy that was adopted by Council on 27 June 2022.
✗	7.2.6a	Finalise the tender for design and construction of the Soper Place car park	<p>The progress of this task has been delayed due to the difficulties encountered while negotiating the development application with stakeholders and authorities.</p> <p>The DA consent is now forecast for the end of October 2022. Detailed design development and preparation of a Request for Tender will follow.</p>
✓	7.2.7a	Start the renovation of the Police Cottage at Emu Plains	Action completed. The historic Police Cottage at Emu Plains is set to become a vibrant dining destination with AMA Projects appointed at the October 2021 meeting and site works commencing in November 2021, with hoarding being erected and a sod turning taking place on 14 December 2021. Lodgement for Construction Certificate was completed in March 2022. The Construction Certificate was obtained on 19 May 2022 and all structural renovation works were able to commence.
▶	7.2.9a	Establish standards for scheduled and unscheduled maintenance	<p>Service Level Agreements for all asset classes are being developed and will be implemented as they are completed.</p> <p>The Service Level Agreement for roads has been finalised. Implementation has been interrupted by responding to the ongoing inclement weather over the past five months. Reporting on progress needs to be developed. The Service Level Agreement for buildings has been developed and is still under review.</p>
✓	7.2.9b	Provide information to include asset management plans in Council's long-term financial plan	Action completed. Asset management plans have been written for all asset classes and included in Council's 2022 Resourcing Strategy.
✓	7.2.9c	Assess and manage programs for all Council trees	Action completed. This is an ongoing program. All annual inspections were completed in the required timeframe, and defects sent for rectification. All works required in vicinity of Childcare centres completed.
▶	7.2.9d	Consolidate, improve, maintain and update the asset database	This is an ongoing project. Work linking the GIS system to the asset database, set up and recording of attribute data is progressing.

OUTCOME 7: WE HAVE CONFIDENCE IN OUR COUNCIL

ACTION	DESCRIPTION	PROGRESS
✓	7.2.9e Develop the 2022-23 Asset Renewal/Capital Works programs for buildings, parks, drains, kerb and gutter, roads and pathways	Action completed. All projects to be included in the 2022-2023 Asset Renewal Programs have been identified, scoped, costed and included in the 2022-23 Operational Plan adopted by Council on 27 June 2022.
▶	7.2.10a Review and promote the Staff Sustainability Induction Module	A template has been developed for the new Sustainability and Resilience E-Learning Module. Content is currently being reviewed and added to the module. It is planned for the module to be completed and promoted to staff by October 2022.
▶	7.2.11a Research and develop a plan for a circular economy	Council is working in partnership with Sustainability Advantage to progress this action. A consultant was engaged by Sustainability Advantage and an initial project proposal provided. Background research/collation of case study material is currently being undertaken, and presentation material and a workshop plan are being prepared.
✗	7.3.1a Implement and roll-out a Project Management office (PMO) framework for all projects within the Council	The PMO Governance Framework was signed off by the PMO Project Board on 30 November 2021. A need was identified within the last quarter of the 2021-22 financial year for a more robust, enterprise wide PMO to be developed. This includes providing structured tools, templates and guides for all project managers. Work on this has been done, with a robust roll-out plan, including training, currently being finalised.
▶	7.3.1b Formulate Business Improvement Strategy and Framework for Council	The Business Improvement Strategy and Framework are currently being redeveloped, based on Office of Local Government requirements announced in 2021 in relation to the delivery of service reviews by all Councils. This action is on track to be completed by the end of the current calendar year.
▶	7.3.1c Support departments in the capturing and storage of business processes	The Business Improvement Team supports departments by facilitating business improvement processes and training teams in Business Process Mapping (BPM) fundamentals. The value of this activity is within the improvements made to processes through the BPM exercise and that processes are captured in a central database, known as ProMapp. A targeted BPM program is being developed to assist in the organisation's enterprise resource planning software project to ensure that best practice processes for Council are built into the system.
✓	7.3.4a Finalise rollout of the Case Management Program and delivery of training	Action completed. All teams across Council now utilise Customer Connect CRM for all customer requests (cases). The customer will now receive a case email acknowledgement and a reference number for easier tracking and reporting. Highlights include: <ul style="list-style-type: none"> • 360-degree view of customer interactions with Council. • An additional 200 case types available for customer to lodge via the Customer Portal at My.Penrith.City 24 X 7, with workflow directed to specific service area • Improved Dashboards and Analytics
✗	7.3.4b Start planning and execution of the Payroll Project	Project is currently on hold waiting on funding and outcome of Enterprise Resource Planning (ERP) Strategy and Framework Review.

OUTCOME 7: WE HAVE CONFIDENCE IN OUR COUNCIL

	ACTION	DESCRIPTION	PROGRESS
▶	7.3.4c	Commence the execution and delivery of agreed priorities of the Customer Experience Transformation Program	Prioritisation of projects within the Customer Experience Transformation Program has commenced. Business Cases, cost estimates and running order planning are in progress.
✗	7.3.4d	Business case developed for adoption and implementation of the suggested Priorities of the Data and Analytics Strategy	<p>The Open Data Portal is continually being utilised to provide spatial data information to the public. It is also being utilised by internal departments to provide insights into datasets and improve access to viewing spatial data.</p> <p>The Data and Analytics Strategy adoption is ongoing.</p>
✓	7.4.2a	Complete the new suite of Integrated Planning and Reporting (IP&R) documents	Action completed. All of the new Integrated Planning and Reporting documents, being the <i>Community Strategic Plan 2036+</i> , the <i>2022-26 Delivery Program</i> and <i>2022-23 Operational Plan</i> , the <i>2022 Resourcing Strategy</i> and the <i>2022-23 Fees and Charges</i> were exhibited for public exhibition for 28 days concluding on 2 June 2022. The documents have had some minor amendments made to the ones placed on exhibition. The final documents have been adopted by Council on 27 June 2022.
✗	7.5.1a	Review work health and safety management system	A review and update of four policies and procedures have been completed, which are waiting to be endorsed.
✓	7.5.2a	Review reward and recognition; invest in leadership development	<p>Action completed. The following key pieces have been delivered in 2021-22 in relation to reward and recognition and leadership development:</p> <ul style="list-style-type: none"> Council's new recognition program 'Penrith Praise' has been delivered to all employees. This consists of a 'thank you' program, across eight recognition categories and is supported via thank you cards and digital badges. The program also enables People Leaders/Managers to recognise their people by accessing their existing budgets, and this is detailed further in the new recognition procedure. The Penrith Praise program launch is further supported by a communications plan, intranet page and a Recognition Guide. Successful delivery of the Igniting Leadership (Coordinator program) across two cohorts of participants. Successful delivery of the Thriving Leadership (Manager program), including an off-site kickoff event and two off-site full day workshops, across two sub groups of participants.
✗	7.5.3a	Implement payroll system; implement work health and safety software system	Business cases have been developed and endorsed. Funding options are currently being investigated.

Organisational Indicators

Financial Indicators

VARIATION BETWEEN ACTUAL BUDGET AND PLANNED BUDGET

Council's budgets are prepared annually and phased into quarters. Although planning can never be completely accurate in an organisation the size and complexity of Council, comparing actual versus planned budgetary spend will indicate how well budgets are being phased and managed.

Refer to Financial Services Manager Report in this document for this indicator.

COST OF SERVICE DELIVERY OVER TIME

The cost of service delivery per capita over time will indicate whether Council's operations are becoming more efficient. An increase in cost is not necessarily a problem – there are many reasons why costs may increase, including changing community priorities, increased costs of materials, or an improvement in the quality of service being provided. Changes to organisational structure and priorities will impact cost of service delivery at a division level. Overall, however, cost of service delivery across the organisation should trend downwards.

This indicator will be reported annually in Council's Annual Report.

Management Indicators

COMPLETION RATE / STATUS OF OPERATIONAL PLAN ACTIONS (PROGRESSING TO SCHEDULE)

Each year, Council commits to deliver specific actions as part of preparing the *Operational Plan*. Actions are specific projects and activities that have a set start and finish date and an identified deliverable. *Operational Plan* actions are public commitments to our community, and it is important that we report on our progress while recognising that occasionally priorities may need to be reviewed to respond to unexpected challenges or opportunities.

RESULT:

90%

As at the end of June 2022, 90% of Council's 2021-22 Operational Plan Actions were completed or progressing to schedule.

ANNUAL BUSINESS PLAN REVIEWED QUARTERLY

Council's business planning processes were reviewed during the first six months of 2021-22 to ensure changes to the IP&R guidelines were included. All business units have reviewed their previous business plans as part of the development of the new 2022-26 Delivery Program.

EMPLOYEE LEAVE LEVELS MEET ORGANISATIONAL TARGETS

Leave is an essential part of employee wellbeing and can also help indicate engagement levels. Council has targets for annual leave to ensure workloads are planned to allow staff to take reasonable leave, and measuring of unplanned leave allows Council to identify possible areas of disengagement. This indicator will be reported twice a year at organisational level.

Customer Experience Indicators

Annual Leave

TARGET:

100%

of employees to have less than 8 weeks of accrued annual leave

RESULT:

87.87%

of staff (temporary and permanent) have less than 8 weeks of accrued annual leave as of 30 June 2022

This figure represents the period 1 Jan – 30 Jun 2022. Tracking this indicator also helps identify leave patterns across the organisation. It is anticipated that leave targets will be reviewed as part of Council's 'Finding Balance' journey.

Unplanned Leave

TARGET:

Employees to have taken less than

9 days

unplanned leave per financial year (4.5 days per 6 months)

RESULT:

8.74 days

per employee

This figure indicates that Council is on track to meet this target. Tracking this indicator also helps identify leave patterns across the organisation.

CUSTOMER EXPERIENCE MEASURES DEVELOPED AND TESTED

The approach to measuring customer experiences has been modified and the Customer Experience Transformation Program (CETP) initiated. The scope of the program includes measuring efficiency (time) around nine like customer journeys, which would span across multiple departments based on the service provided to the customer. Timelines are still being finalised, with the program currently undertaking requirements analysis.

CUSTOMER EXPERIENCE PERFORMANCE MEETS AGREED TARGETS

Performance measurement against agreed targets will be undertaken by responsible departments once developed.

OUTCOME 1

We can work close to home



Helping our community find a local job that suits them

HOW HAVE WE DONE OVER THE PAST SIX MONTHS?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

NUMBER OF CHILDCARE CENTRES THAT MEET NATIONAL QUALITY STANDARDS

The National Quality Standards (NQS) for Childcare Centres include requirements around early childhood education. Compliance with these standards demonstrates that Council's Childcare Centres are delivering national standard educational programming.

RESULT:

100%

of Childcare Centres have met or exceeded NQS.

NUMBER OF ATTENDEES AT LIBRARY EDUCATION PROGRAMS

This helps Council understand the popularity of educational programs such as Story Time or HSC revision. Increased popularity over time will indicate sessions are valued by the community. A method to record participant feedback is currently being developed.

RESULT: 200 children's sessions were facilitated with an average attendance of 11 children per session

RESULT: 61 adult sessions were facilitated with an average attendance of 36 adults per session

STRATEGY 1.1 ATTRACT INVESTMENT TO GROW THE ECONOMY AND INCREASE THE RANGE OF BUSINESSES OPERATING IN THE REGION

The service activities that help deliver this strategy are:

- 1.1.1** Enhance and grow Penrith's Economic Triangle
- 1.1.2** Facilitate and pursue investment leads based on industry sector research
- 1.1.3** Promote and market the New West investment brand to key industries
- 1.1.4** Facilitate transformational strategic land projects in the Penrith City Centre, or other significant economic corridors of Penrith and the Nepean River
- 1.1.5** Promote Penrith as a place to live and work through marketing

Highlights:

- The Economic Development Implementation Plan and the Rural Economy Study have been developed, and an Agribusiness Economy and Opportunities Study has been delivered.
- Council has facilitated six investment enquiries this period; on short-stay accommodation, residential apartments, a hairdresser shop, A-grade office space for a utility provider, a pet food manufacturer, and a battery energy facility.
- Council continues to promote Penrith as the New West to investors through key channels including the New West eNewsletter, website and social channels, as well as targeted promotion in industry publications.

- City Park and Regatta Park are two transformational, strategic land projects which have been progressed to construction phase. Both projects are expected to be completed in 2023.
- Council secured funding as part of the Black Summer funding program to develop a heritage walk for Penrith. The trail was successfully launched in April with the launch of a digital online map.
- Council has successfully partnered with Destination NSW and local industry to deliver cooperative marketing activity promoting Penrith as an ideal visitor destination.
- Council continues to participate in the Western Parkland Councils Alliance, established to formalise the existing collaboration between Western Sydney City Deal councils.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges:

- COVID-19 and influenza illnesses have impacted on engagement, visitation, events and local businesses.
- New West marketing campaigns are on hold while the New West Marketing Strategy is refreshed.

STRATEGY 1.2 PROVIDE ACCESS TO LIFELONG LEARNING TO MAXIMISE OPPORTUNITIES FOR OUR COMMUNITY

The service activities that help deliver this strategy are:

- 1.2.1** Deliver high quality children's services
- 1.2.2** Deliver quality library services that meet the community's changing needs
- 1.2.3** Deliver a work experience and traineeship program that adds value to the community

Highlights:

- Support to improve access for children with ongoing high support needs has been provided by the Commonwealth funded Inclusion Development Fund and through the State Government Preschool Disability Inclusion Program. These programs have built the capacity of services to include children with ongoing high support needs into mainstream services.
- Australian Children's Education & Care Quality Authority handed down its recommendations from the National Quality Framework Impact Statement which will guide and support Children's Services operations going forward, enabling us to better manage transportation concerns between services and support recommendations for the sleep requirements of children in our services.

- The Department of Social Services formally confirmed that the Children and Parenting Support Program will be extended until June 2023. The outcome from the NSW Department of Education Community Grants Program was also announced in January with all applications successful, and a total of \$253,000 has been received. This program will support services to increase participation and access for children experiencing vulnerability and disadvantage by delivering targeted initiatives and support for Aboriginal children and children from low-income families.
- Platypus, Jamisontown and Werrington County Children's Centres building upgrades have been completed. Yoorami Out of School Hours Care centre upgrade has commenced and Cook Parade Children's Centre building plans have been finalised.
- Council finalised its Food Tender for all childcare services with Woolworths Ltd providing the bulk of food supplies and local supplier Valley Meats Ltd providing meat products.
- National Simultaneous Storytime occurred on Wednesday 25 May at 11am. The story this year 'Family Tree' was written and illustrated by Josh Pyke, and the leadership team took the opportunity to visit a service and read to many eager listeners. The Mayor and General Manager also read the story in a pre-recorded session with the Library team which was streamed during the day across services. The event provides an opportunity to highlight the message that Paint Penrith REaD aims to spread in the community - a book can be enjoyed anywhere, anytime.
- The Libraries face-to-face programming recommenced in April for both children's and adults' services, with visitor numbers steadily increasing.
- Council's Traineeship Program is ongoing with the employment of multiple Business Administration and Child Care Trainees, an IT Trainee, Professional Specialist Trainees in Engineering, Building Surveying and Environmental Health, and an Apprentice in Production Nursery.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges:

- COVID-19 continues to put pressure on staffing levels in Children's Services

OUTCOME 2

We plan for future growth



Making sure services and infrastructure keep up as Penrith grows

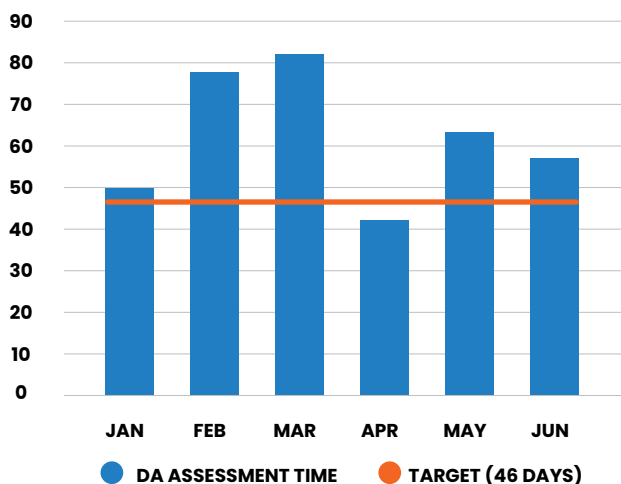
HOW HAVE WE DONE OVER THE PAST SIX MONTHS?

The following indicator helps to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

ASSESSMENT TIMEFRAMES FOR DEVELOPMENT APPLICATIONS MEET TARGETS

Assessment of development applications and regulation of construction activity are key aspects of ensuring development can occur to meet the needs of our community.

Average Monthly DA Assessment Time



STRATEGY 2.1 FACILITATE DEVELOPMENT IN THE CITY THAT CONSIDERS THE CURRENT AND FUTURE NEEDS OF OUR COMMUNITY

The service activities that help deliver this strategy are:

- 2.1.1 Maintain a contemporary planning framework of land use and statutory plans
- 2.1.2 Provide engineering advice for development applications, strategic planning and policy development
- 2.1.3 Assess development proposals efficiently and make decisions that are open and fair
- 2.1.4 Improve development assessment services through continuous improvement and stakeholder input
- 2.1.5 Ensure buildings constructed are safe and healthy
- 2.1.6 Contribute to and influence changes in policy to ensure the best outcomes for our community
- 2.1.7 Support and influence tri-government strategic planning in the Western Parkland City by responding to the City Deal commitments
- 2.1.8 Facilitate appropriate land use outcomes for our city that are consistent with our Local Strategic Planning Statement

Highlights:

- A proposal was prepared to introduce a new provision in Penrith Local Environment Plan 2010 to ensure that the mitigation of the urban heat island effect is a major consideration for new development. This Planning Proposal was exhibited from 7 February 2022 to 7 March 2022 and the results of the Public Exhibition were reported to Council at the Policy Review Committee Meeting on 9 May 2022.
- The Urban Heat Planning Control Package was endorsed by Council at the Ordinary Meeting on 30 May 2022.
- A Gateway Determination was received 24 May 2022 for the Planning Proposal for 221-227 & 289-317 Luddenham Road, Orchard Hills.
- The Affordable Housing Contribution Scheme Planning Proposal was reported to the Local Planning Panel on 22 June 2022.
- The Orchard Hills North DCP, Contributions Plan and Letter of Offer was reported to Council on 27 June 2022 for a decision.
- Council continues to provide engineering advice for the strategic planning of major release areas, major planning proposals and development applications.
- Council continues to be a strong advocate for refinement and simplification of the development assessment process through effective policy input and system improvements. This includes being at the forefront of pilot programs for NSW Planning Portal Updates and consultation with the Audit Office of NSW on the success and challenges of the Portal implementation program, implementation of Version 1 of the Application Programming Interface with the Portal and ongoing refinement to standard conditions of consent to simplify and standardise requirements for the management of development and construction activities.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- Major developments that are nearing approval or have been approved by the Department of Planning are placing significant pressure on engineering resources.
- Changes to state planning controls and policy progression, and accelerated release area planning continues to present major challenges.

STRATEGY 2.2 PROTECT THE CITY'S NATURAL AREAS, HERITAGE AND CHARACTER

The service activities that help deliver this strategy are:

- 2.2.1** Influence state planning policies and legislation to ensure it responds to our land use vision and the needs of our community
- 2.2.2** Guide quality development outcomes through provision of expert advice and quality customer service

Highlights:

- Council has obtained annual funding from the NSW Premier & Cabinet (Heritage NSW) for the next two financial years, granting \$5,500.00 per annum for Local Government Small Heritage Grants and \$6,000.00 per annum for Local Government Heritage Advisors. These grants are invaluable in assisting Council with funding our ongoing heritage support.
- Council actioned approximately 200 heritage related enquiries, ran approximately 70 meetings with internal and external customers relating to heritage matters, and continued to coordinate and manage the functions of the Heritage Advisory Committee.
- 150 development and infrastructure proposals were considered by Council's heritage advisor, providing expert advice for the consideration of development proposals relating to or adjacent to heritage listed properties.
- Council continues to respond to state planning policies as they emerge, contributing through formal submissions and participating in information sessions.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

STRATEGY 2.3 ENSURE SERVICES, FACILITIES AND INFRASTRUCTURE MEET THE CHANGING NEEDS OF OUR CITY

The service activities that help deliver this strategy are:

- 2.3.1** Represent the changing needs of our growing community to other levels of government
- 2.3.2** Ensure services, facilities and infrastructure meet the needs of a growing population through the contributions framework
- 2.3.3** Ensure our strategic framework is contemporary and informs our land use planning and advocacy
- 2.3.4** Work with government to develop strategic plans for priority precincts within the Greater Penrith to Eastern Creek Growth Area
- 2.3.5** Advocate and influence on behalf of our community on our strategic vision for the City

Highlights:

- Council is developing the Places of Penrith Strategic Planning Framework to set a vision for our future city. Several studies and strategies have been developed around employment, housing, rural lands and our green corridors. These strategies will also provide strategic directions to leverage opportunities such as the construction of the Sydney Metro Western Sydney Airport rail line.
- The Mamre Precinct Contributions Plan was adopted by Council on 28 March 2022.
- Infrastructure Development Contributions Policy was adopted by Council.
- Work has commenced on the citywide open space and community facilities contributions plan.
- A St Marys Collaboration Group has been established comprising the Greater Sydney Commission, Council and representatives from State Agencies including DPIE, Transport for NSW, Sydney Metro, Land and Housing Corporation and Landcom.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- The NSW State Government have been delayed in their delivery of the Greater Penrith to Eastern Creek Growth Area project.



OUTCOME 3

We can get around the city



Making sure we can get from place to place safely and easily, whether we drive, walk cycle or ride the train or bus

HOW HAVE WE DONE OVER THE PAST SIX MONTHS?

The following indicators help to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

AVERAGE TIME TO RESPOND TO NOTIFICATION OF A DEFECT ON COUNCIL ROADS (POTHOLES)

The safety of Council's road network is closely linked to the quality of the road pavement and how quickly defects can be fixed.

TOTAL NUMBER OF REQUESTS:

1,214

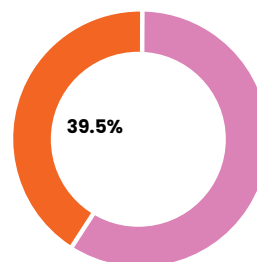
Total % of requests received responded to within 5 days: 68%

NUMBER OF CARS OVERSTAYING TIME LIMITS DURING PEAK TIMES

Council introduced parking sensors in parts of the Penrith CBD to better track the usage of parking spaces. This data will help inform whether parking is meeting demand. As the network of parking sensors increases, this indicator will be refined. With peak times being 10am to 2pm

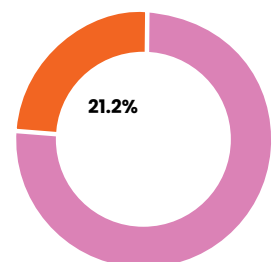
% OF TIME CARPARKS ARE AT 95% CAPACITY OR ABOVE DURING PEAK TIMES

At no time were any of Council's carparks at 95% capacity or above during peak times during the reporting period, with average capacity being 39.5%.



Average Capacity

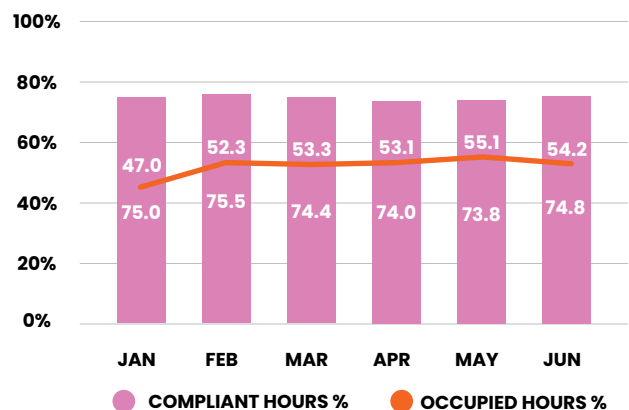
● OCCUPIED HOURS
● VACANT HOURS



Percentage of Cars in Peak Time

● COMPLIANT
● OVERSTAYED

Compliant and occupied hours by percentage



STRATEGY 3.1 WORK WITH PARTNERS TO IMPROVE PUBLIC TRANSPORT

The service activities that help deliver this strategy are:

3.1.1 Implement the Bus Shelter Renewal Program

3.1.2 Work with providers to review existing and plan for new public transport services

Highlights:

- Concrete slabs have been constructed to install Bus Shelters at the following locations:
 - Wrench St, Cambridge Park
 - Roper Rd, Colyton
 - Saddington St, St Marys
 - Blackwell St, St Clair
- Council continues to participate with TfNSW in the development of the Penrith Rapid Bus Corridor bus shelter and associated infrastructure design.
- Council continues to provide feedback and evaluate the options for the future use of Station Street as an integral part of the bus interchange for St Marys.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- COVID-19 continues to impact industry leading to delays in fabricating and galvanising bus shelters.

STRATEGY 3.2 PROVIDE A SAFE AND EFFICIENT ROAD AND PATHWAY NETWORK

The service activities that help deliver this strategy are:

3.2.1 Maintain the City's roads and pathways

3.2.2 Implement the Road Asset Renewal Program

3.2.3 Implement the Footpath and Shared Pathway Program

3.2.4 Manage the delivery of Council's major transport infrastructure projects

3.2.5 Certify future public assets being delivered as part of development

3.2.6 Provide technical advice on traffic issues and plan for the delivery of roads and shared pathways

3.2.7 Manage programs and initiatives that improve road safety and efficiency

3.2.8 Identify areas and causes of traffic congestion that affect main roads

Highlights:

- Civil Operations teams responded to 1,214 customer requests about potholes to ensure our roads are in a serviceable and safe condition.
- 70,066m² of road pavement have been resurfaced in Cambridge Gardens, Claremont Meadows, Kingswood, South Penrith, St Clair, St Marys, Werrington, Mulgoa and Cranebrook.
- 7,984m² of road pavement has been reconstructed under the Roads to Recovery program in St Clair and Kingswood.
- 200 tonnes of recycled glass have been used in the asphalt mix in three projects:
 - Jamison Rd, South Penrith
 - Ninth Ave, Llandilo
 - Copeland St, Kingswood
- 5.73km of footpath have been constructed in Cambridge Park, Colyton, Emu Plains, Glenmore Park, Kingswood, Oxley Park, Penrith and St Marys as part of the Local Roads and Community Infrastructure program.
- 1.5km of footpath have been constructed in Cambridge Park, Cranebrook and Kingswood as part of the Footpath program.
- 375m of footpath have been reconstructed as part of the Shared Pathways Maintenance program in Cranebrook, St Marys, Emu Heights and Penrith.



- Caddens Road upgrade which was funded through Western Sydney Infrastructure Plan Round 3 was completed four months ahead of schedule.
- Delivery of major civil infrastructure including roads, piped drainage, drainage basins and wetlands, open space areas, playgrounds and sports fields within the residential release areas of Caddens, Claremont Meadows, Glenmore Park and Jordan Springs.
- Delivery of major industrial subdivisions at the Erskine Park Employment Area and Kemps Creek including the Oakdale West development.
- Consultation for the delivery of an off-road cycleway to connect Penrith to Glenbrook is complete and the project now under construction.
- The Local Road Safety Program partnership between Transport for NSW and Council has provided funding contribution to the Road Safety Officer position and for local road safety projects including a review of the five-year crash analysis 2016–20, school road safety initiatives and assessment of road safety concerns.
- The Local Traffic Committee has considered 80 formal reports this financial year. The results of these investigations seek to improve road safety and traffic efficiency.
- Six grants were awarded to local schools as part of the Australian Governments Road Safety Program to expedite the delivery of road safety treatments within school zones.
- Variable Message Signs (VMS) with radar are placed weekly at locations across the LGA as part of Council's road safety program. These signs are used as community education devices to proactively increase driver awareness of local speed limits and to remind motorists to 'Slow Down' should they be exceeding the speed limit.
- Council continues to participate with Department of Planning, Industry and Environment and TfNSW on the road infrastructure planning for the Mamre Road Precinct Structure Plan. Council Officers advised on the road infrastructure planning to support the development of warehousing, freight, logistics and industrial in response to long-term projected employment development growth in Sydney.
- Council Officers continue to advocate for the delivery of the future Southern Link Road and Aldington Road, Kemps Creek.
- Council made a detailed submission to the Review of Environmental Factors (REF) for Mamre Road Upgrade Stage 1 between the M4 Motorway, St Clair and Erskine Park Road, Erskine Park.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- Significant weather conditions in March and April lead to an increase in potholes reported and delays to some road safety, traffic facility and cycleway projects.
- Securing funding for local road improvements.
- Seeking appropriate classification of existing and future arterial roads.



STRATEGY 3.3 PROVIDE PARKING TO MEET THE NEEDS OF THE CITY

The service activities that help deliver this strategy are:

- 3.3.1** Maintain Council's car parks
- 3.3.2** Help ensure efficient and fair use of parking spaces across the City
- 3.3.3** Provide technical advice on parking issues and plan for the delivery of parking infrastructure

Highlights:

- Using real time data captured by 1,683 electronic parking sensors installed across six Council Car Parks and busy CBD thoroughfares Council has collected valuable information about turnover, utilisation, occupancy and compliance. This data is used by Traffic Engineers and Parking Rangers and supports the implementation of parking strategy and performance indicators.
- Council continues to provide technical advice for various Development Applications and associated parking requirements, including major Council led projects.
- Council has an ongoing program of scheduled and reactive maintenance on Council carparks across the City.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

STRATEGY 3.4 IMPROVE PASSENGER AND FREIGHT TRANSPORT CONNECTIONS IN THE REGION

The service activities that help deliver this strategy are:

- 3.4.1** Work with government to deliver regional transport infrastructure that meets the needs of our community
- 3.4.2** Support the work of the Australian and NSW Government in delivering Sydney Metro - Western Sydney Airport in time for the opening of the Western Sydney Airport

Highlights:

- Council made detailed submissions to TfNSW on the following key transport projects:
 - the Review of Environmental Factors (REF) for the New Richmond Bridge and traffic improvements – Stage 1 The Driftway.
 - the Review of Environmental Factors (REF) for Mulgoa Road Upgrade Stage 2, 5A and 5B (between Glenmore Parkway to Jeanette Street, Blaikie Road to Jamison Road and Jamison Road to Union Road)
- Council continues to participate with Transport for NSW on their work in preparing the planning for the Southern Link Road Network (SLRN) for access to the WSEA, between Mamre Road and M7.
- A series of studies and strategies are under development as part of the Places of Penrith strategic framework. These strategies will provide strategic directions to leverage opportunities such as the construction of the Sydney Metro Western Sydney Airport rail line.
- The Draft Rural Lands Strategy and Draft Local Housing Strategy were placed on public exhibition in May and will be finalized later in 2022.
- The Corridors and Centres Strategy is underway, including the development of the St Marys Structure Plan which will be placed on public exhibition later in 2022.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

OUTCOME 4

We have safe, vibrant places

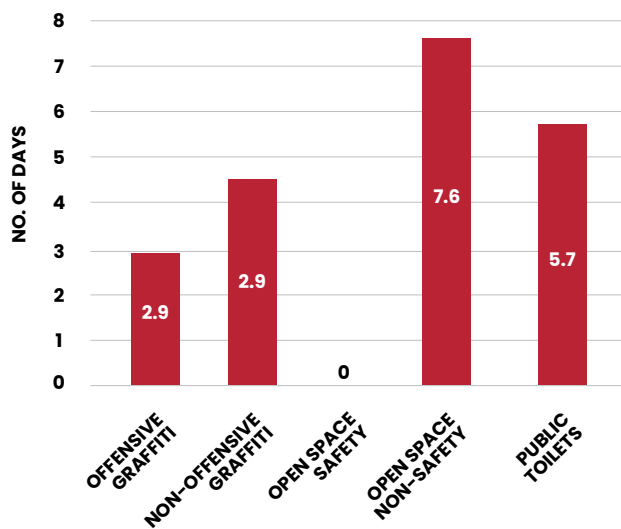


Making sure our public places are safe, pleasant places to be

HOW HAVE WE DONE OVER THE PAST SIX MONTHS?

The following indicator helps to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

Average time to respond to requests related to public amenity



STRATEGY 4.1 MAKE OUR PUBLIC PLACES SAFE AND ATTRACTIVE

The service activities that help deliver this strategy are:

- 4.1.1 Maintain Council's public buildings
- 4.1.2 Manage Council's cemeteries
- 4.1.3 Plan and deliver Council's major capital projects for public spaces
- 4.1.4 Maintain a Community Safety Plan for the City
- 4.1.5 Maintain Council's public spaces
- 4.1.6 Maintain public trees across the City
- 4.1.7 Help make our public spaces and community facilities safe and pleasant places to be
- 4.1.8 Provide security for Council property and public areas
- 4.1.9 Implement the Building Asset Renewal Program

Highlights

- The three operational and two heritage cemeteries under Council's care and control continue to be maintained and enhanced, and have received some additions in the form of new concrete beams adding 80 new burial sites, 50 new ashes sites within five granite family ashes gardens, 400 new plantings and a new undercover shelter which will enable future burial services to be conducted undercover.
- Regatta Park, City Park and Gipps Street Recreation precinct projects are underway

- Through the Community Safety Plan 2018–22 several positive outcomes have been delivered including completion of 35 grant-funded CCTV cameras in St Marys, Werrington and Kingswood, progression of lighting upgrades along a section of the Great River Walk and support to the Nepean Domestic Violence Network to host a Domestic Violence Forum for the local community services sector.
- Councils tree risk assessment program and reactive tree assessments continue to work to schedule.
- Rangers have assisted in the development of draft protocols to greatly improve the detection, classification, investigation and removal of illegally dumped waste.

Additional highlights can be found in the “HOW DID WE DO” section of this document.

Challenges

- Significant weather events including rain and flooding presented challenges to regular maintenance of all cemeteries and safety concerns for visitors resulting in the postponement of some burial services.
- The prolonged rain periods have also impacted on some capital works projects, as well as sportsgrounds access and maintenance due to wet ground conditions.

STRATEGY 4.2 HELP MAKE OUR MAJOR CENTRES AND IMPORTANT COMMUNITY PLACES SAFE AND ATTRACTIVE

The service activities that help deliver this strategy are:

4.2.1 Support the revitalisation of Penrith City Centre and St Marys Town Centre

4.2.2 Help ensure our important community places meet the needs of the people that use them

Highlights:

- Council continues to work closely with the Penrith CBD Corporation and St Marys Town Centre in the delivery of targeted placemaking and activation projects that promote visitation to Penrith and St Marys.
- Council works with stakeholders in our centres, particularly the centre corporations and local businesses on the delivery of renewal and activation projects within our City Centres.
- Council continues to deliver the Penrith Nighttime Economy Strategy recommendations from the St Marys Town Centre Audit and Study to enhance the experience of the centres at night for residents and visitors.

- The Lunchtime Tunes program of local live music returned to Coachman’s Park in St Marys and Triangle Park in Penrith from February.
- Council undertook a series of 7 events during May as part of the NSW Department of Planning and Environment’s Festival of Place – Open Streets Program which attracted 18,000 people over four events in Coachman’s Park and Kokoda Place Car Park, St Marys and 6,000 people over three events to the Masters Place Car Park and Woodriff Street, Penrith.

Additional highlights can be found in the “HOW DID WE DO” section of this document.

Challenges

- Adverse weather conditions lead to the cancellation of two Summer Nights events programmed in Triangle Park, Penrith during February.

STRATEGY 4.3 WORK WITH OUR COMMUNITIES TO IMPROVE WELLBEING AND INFRASTRUCTURE IN THEIR NEIGHBOURHOODS

The service activities that help deliver this strategy are:

4.3.1 Manage the use of community, sport and recreation facilities

4.3.2 Work with local communities through the Neighbourhood Renewal Program to identify priority issues in their area

4.3.3 Deliver projects that address local issues and improve the wellbeing of local communities

Highlights:

- Processing and negotiating 10,334 bookings for Winter Season Hire across 65 Clubs and Associations.
- Processing and managing applications for 541 Function and Casual hire bookings in Community Facilities.
- Supporting Community Facilities regular hirers with 6,069 bookings.
- Booking and facilitating 21 weddings and ceremonies in Council Parks and open spaces.
- Working closely with communities and local partners to scope and inform suitable approaches to engagement projects.
- Active participation in local networks, such as the Cranebrook Neighbourhood Advisory Board, and liaison with local community services including Nepean Community & Neighbourhood Services.

- Completion of the Penrith Mayoral Challenge at Spence Park, Penrith; a project which empowers talented Year 3 and 4 students to participate in the design a new inclusive playground for our city. Progress has begun on the Penrith Mayoral Challenge at Wilson Park, Llandilo.
- Completion of a new outdoor gym at Chapman Gardens, Kingswood.
- Reopening of The Village Cafe program, with regular sessions delivered in North St Marys, Kingswood and Llandilo, accompanied by the Village Cafe Arts Resilience project at the Kingswood and North St Marys locations.
- Progress on Streets as Shared Spaces Kingswood – a NSW Government grant-funded project delivered with cross-functional support across Council teams to activate, enhance amenity and bring vibrancy to Wainwright Park in the heart of Kingswood.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges:

- Significant weather events impacted heavily on community sport, requiring relocation of sports clubs to other sportgrounds.
- Multiple booking cancellations and processing of refunds due to COVID-19 for community facilities bookings.
- All aspects of capital works and standard in-person community programming have been delayed or challenged by the ongoing impacts of COVID-19, extreme weather conditions and redeployment of staff to flood recovery efforts.



OUTCOME 5

We care for our environment



Protecting our air and water quality, and natural areas

HOW HAVE WE DONE OVER THE PAST SIX MONTHS?

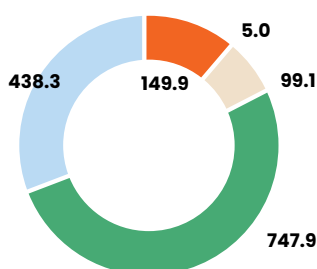
The following indicator helps to measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

TONNES OF LITTER COLLECTED FROM PUBLIC AREAS (INCLUDING STREET SWEEPERS)

Preventing litter from getting into creeks and waterways is a key part of protecting water quality.

TOTAL TONNES COLLECTED:

1,440.22



Tonnes of litter collected by type



STRATEGY 5.1 PROTECT THE ENVIRONMENT OF OUR CITY

The service activities that help deliver this strategy are:

- 5.1.1 Maintain Council's drainage infrastructure
- 5.1.2 Deliver programs that help improve our City's natural environment, including significant native roadside vegetation
- 5.1.3 Provide advice on protection of the environment and community health
- 5.1.4 Maintain Council's natural areas
- 5.1.5 Collaboratively manage illegal dumping across Western Sydney (RID Squad)
- 5.1.6 Help minimise impacts on the environment from unauthorised activities
- 5.1.7 Undertake activities associated with the management of asbestos, other environmental management activities and risk and compliance reviews across the City Service Division

Highlights:

- 150 tonnes of waste have been removed from the stormwater Gross Pollutants Traps (GPTs) as part of the scheduled maintenance program.
- 217 complaints were investigated by the Environmental Health Team regarding air, noise and water pollution as well as other environmental health related matters.
- Approximately 697 Development Application referrals were assessed by Councils Environmental Health Team; comprising 432 Environmental Health referrals, 73 Biodiversity referrals, 121 waterways referrals and 71 public health referrals. Four pre-operational food premises were inspected and 32 pre-development application meetings were attended.

- Recreational water monitoring focusing primarily on weekly enterococci testing with monthly physical and chemical parameters is being undertaken at four key sites along the Nepean River: Tench Reserve, Jamisontown; Regatta Park, Emu Plains; the Rowing Club (Nepean River Weir); and Devlin Road, Castlereagh. Initial results continue to indicate that water quality at these sites is generally good except immediately after rain.
- 140 asbestos matters were managed :
 - 93 asbestos incidents
 - 2 environmental investigations
 - 26 Asbestos Management Plans and Hazardous Materials Reports
 - 19 Asbestos Summaries
 - 94.6% of asbestos incidents were responded to within 4 hours and 100% responded to within 24 hours.
 - 82 environmental management inspections of contaminated sites were undertaken.
- Winner of LGNSW Award – Roadside Environmental Management Award.
- Highly Commended in LGNSW Awards – Asbestos Management.
- Coordination of a \$95 000 EPA grant to assist with the dumping of asbestos in key hot spot areas.
- Council staff presented at LGNSW Asbestos workshops and the National Asbestos Conference.
- 11,248 native plants installed into a range of Council reserves. A total of 4,045 staff hours were spent across 76 sites within the LGA restoring and maintaining 465 hectares of Council's natural areas. Council was also successful in attaining \$52,586 to undertake weed control at McCanns Island (Emu Plains).
- Council continues to host the operations of the Western Sydney Regional Illegal Dumping Squad on behalf of the other member Councils . The RID Squad conducted 1,502 investigations and issued 47 penalty notices.
- Council's Compliance Team received 690 complaints related to unauthorised activities requiring investigation.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- Significant requests from SES and customers regarding localised flooding related issues due to severe weather conditions in March and April.
- The scale of asbestos contamination experienced in our City.
- Extreme rainfall has resulted in high levels of weed growth. The number of natural areas and expectations to manage these natural areas continues to be a challenge for the bushland management team.

STRATEGY 5.2 SUPPORT OUR COMMUNITY TO USE RESOURCES WISELY

The service activities that help deliver this strategy are:

- 5.2.1** Provide information to our community on resource use and living sustainably
- 5.2.2** Manage resource recovery and waste collection services
- 5.2.3** Help our residents and businesses understand how they can increase resource recovery, reduce waste and reduce carbon footprint

Highlights:

- Through the domestic waste service, Council collected some 42,710 tonnes of Food Organics and Garden Organics (FOGO), 16,435 tonnes of recyclables and 35,353 tonnes of residual garbage from 80,695 households. After contamination removal, a 59% diversion of resources from landfill was achieved.
- Communication and engagement programs have been undertaken to initiate circular economy thinking and provide practical tools for the community to reduce, reuse and sort waste so it goes to the right place.
- Information on resource efficiency and sustainable living is provided to the community through the Sustainability E-Newsletter, Council newsletters, social media channels, as well as through online community webinars and community events. Schools have been engaged through presentations and through the Penrith and Hawkesbury Environmental Educators Network.
- 25 businesses on Council's commercial waste service have had their red-lid bin size decreased and a recycling or organics waste service been added, leading to greater waste diversion to landfill and resources recovered.
- 425 letters have been delivered to businesses in Penrith and St Marys CBD outlining requirements to responsibly dispose of commercial waste via a commercial waste service rather than street litter bins. The letters included the offer of Council's services to develop a waste management plan for the business.
- Indoor waste separation bins were supplied to all Council childcare centres to improve source separation.
- Council continued to update signage on public place bins to educate households and businesses on correct disposal of waste and the resource recovery opportunities that exist in disposing of waste through a domestic or commercial waste service.

- Council staff worked with sporting clubs and community groups to reduce waste and improve resource recovery in our community facilities.
- The EPA awarded a grant to supply Council run childcare centres with 26 Vegepod garden beds, 1050L FOGO compost, 7650L potting mix, 1060L purlite and 975 seedlings for Summer and Winter Vegetables for children to plant and understand the FOGO circular economy and the benefits of sorting organic waste correctly.
- Councils continued partnership with Recyclesmart provided residents with a collection service from their doorstep to recycle items that shouldn't go in household bins. This reporting period 3,988kgs has been diverted from landfill made up of soft plastics 61%, textiles 19%, e-waste 8% and other 10%.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

STRATEGY 5.3 MINIMISE RISKS TO OUR COMMUNITY FROM NATURAL DISASTERS AND A CHANGING CLIMATE

The service activities that help deliver this strategy are:

- 5.3.1** Manage the risk to and impact on life and property from the existing and potential future use of the floodplain
- 5.3.2** Provide advice on floodplain and stormwater management
- 5.3.3** Help protect our community by supporting emergency services to prepare for and respond to emergencies
- 5.3.4** Identify actions that can be undertaken to increase the resilience of Penrith (including the implementation of the Cooling the City Strategy)
- 5.3.5** Identify opportunities to respond to a changing climate

Highlights:

- A Floodplain Risk Management Committee has been established.
- Nine Flood Studies and five Flood Risk Management Plans have been completed and adopted, available on Councils website.
- Flood Advice has been provided in the form of 400 Flood Certificates and 28 Flood Models.
- Major flood reviews of large-scale developments this period include Warragamba Dam Raising, Aerotropolis and the Hawkesbury Nepean Flood Study.
- Support is being provided to emergency services

and Resilience NSW during the flood recovery period through the Hawkesbury Nepean Valley Local Recovery Committee which is overseeing the activities of the sub-committees within the affected Local Government Areas.

- The Urban Heat Control Package for the DCP/LEP has been completed and endorsed. This package will enable Penrith to respond to a changing climate through better design, construction and renovation of homes, use of cooler materials, and tree planting on private land.
- The Cooling the City video series and Issues Paper have been promoted to the community during the summer months and advocacy work continues.
- Council continues work on the resilience platform and vulnerability mapping with further data being gathered and incorporated into the portal.
- Grant funding has been received to develop canopy cover targets for suburbs across Penrith to increase greening and cooling.
- Actions identified within the Cooling the City Strategy and Resilient Penrith Action Plan are being implemented to enhance the resilience of Penrith, including greening and tree planting projects, resource efficiency programs, and programs to increase emergency preparedness and community engagement and connection.

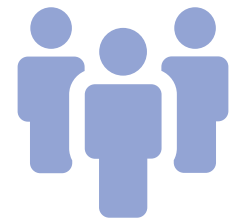
Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- As a result of the March flooding event there was an increase in flood related enquiries from residents and owners, which have been responded to through existing limited resources.
- Development activity and State Agency initiatives have placed significant pressure on limited available resources.

OUTCOME 6

We are healthy and share strong community spirit



Supporting the physical and mental health of our community

HOW HAVE WE DONE OVER THE PAST SIX MONTHS?

The following indicator helps measure the effectiveness of Council's activities in delivering the strategies included in this outcome.

PARTICIPANT SATISFACTION WITH RELEVANT EVENTS

Data for this indicator will be collected at relevant events and reported annually.



STRATEGY 6.1 PROVIDE OPPORTUNITIES FOR OUR COMMUNITY TO BE HEALTHY AND ACTIVE

The service activities that help deliver this strategy are:

- 6.1.1** Deliver the Parks Asset Renewal Program
- 6.1.2** Deliver programs and work with government and community organisations to improve the capacity and social wellbeing of the community
- 6.1.3** Plan and deliver Council's major capital projects for open space and recreation
- 6.1.4** Help protect and improve the health of our community
- 6.1.5** Deliver library services that support a vibrant, connected community
- 6.1.6** Maintain the City's sportsgrounds, parks and open spaces
- 6.1.7** Plan for the provision of and facilitate the delivery of community, sport and recreation facilities
- 6.1.8** Help promote responsible pet ownership
- 6.1.9** Ensure privately owned swimming pools are safe and healthy
- 6.1.10** Deliver aquatic services to support health and wellbeing

Highlights:

- A new Western Sydney Health Alliance Strategic Priority Action Plan has been developed by Council identifying how Council contributes to improving Western Sydney health outcomes, focus areas include Access to Health and Wellbeing Services, Liveability, and Connections and Healthy Lifestyles.
- The Health Action Plan collaboration enabled parties to amplify community and health messaging more effectively through the pandemic. Projects such as Village Cafe have been valuable collaborations, providing valuable support to vulnerable community members.
- Council continues to be an active participant in the Western Sydney City Deal, Western Sydney Health Alliance Steering Committee and working groups. Council is involved with the Access to Health and Wellbeing Services working group and the Healthy Lifestyles working group.
- Council's Food Safety Program has 924 registered food businesses, with approximately 341 primary food business inspections completed in the reporting period. The inspection results indicate 177 food businesses rated 5 star, 78 rated 4 star and 41 rated 3 star. This equates to 87% of local food businesses receiving a rating certificate based on their performance at the time of Council's inspection. Council issued:
 - 23 Improvement Notices
 - 3 Prohibition Orders
 - 1 Penalty Infringement Notice.
- Council investigated 47 food business related complaints.
- Council's Temporary Event and Mobile Food Safety Program issued 111 approvals for temporary events. Food safety inspections are carried out at community and public events, with inspections being completed at the St Marys Lights Up event.
- Council's Skin Penetration Safety Program has 127 registered businesses, with approximately 35 primary skin penetration business inspections completed and five reinspections completed and two improvement notices issued.
- Council's Legionella Safety Program has 53 registered businesses, with approximately 49 primary inspections completed this reporting period.
- Council's Public Swimming Pool and Splash Park Safety Program has 22 registered businesses and completed 6 primary inspections this reporting period.
- Council participates in the NSW Health Arbovirus Surveillance and Mosquito Monitoring Program. Our participation includes a total of 4 sites at Werrington, Emu Plains, Orchard Hills and Castlereagh.
- Council's Environmental Health Team has modified its practices to respond to the COVID-19 Pandemic to ensure the safety of Council Officers and the community. This included a temporary suspension of all routine inspections, although the team has maintained its service level for priority and emergency matters.
- Council's Toy Library review and restructure resulted in borrowing no longer being restricted to two 2-hour weekly sessions at each branch. Changes to the way the toys are housed enabled the collection to be made available to customers to borrow at all branches at any time during Library opening hours. This change has been incredibly well received by our customers.

- Face to face library programs resumed in April with a capped capacity to keep the community and staff safe from COVID-19. The programs offered included author talks, writing workshops, movie mornings, knitters club, Lego workshops, art classes, virtual reality workshops, HSC lectures, bilingual story time sessions as well as our regular ongoing program of Baby Time, Story Time, after school activities and school holiday workshops. One Story Time session remained online to continue support and serve remote communities, customers in isolation and our international customers.
- Pride Month celebrations ran throughout June and included activities in Council Libraries such as Rainbow Story Time, author talks and writing workshops.
- Four pop-up library visits were organized to reach out and connect with the Penrith community. These sessions connected the library with 345 community members and saw 53 new members join the library.
- Council continues to plan for and facilitate the delivery of community sport and recreation facilities. Six projects were completed, including
 - Chapman Gardens Reserve
 - Kingswood's new amenities building and irrigation to Chapman Gardens Oval
 - resurfacing of eight netball courts at Jamison Park in Penrith and
 - resurfacing of four tennis courts at St Marys Tennis Complex,
 - new LED floodlighting at Leonay Oval
 - upgrades to formalise Wedmore Dog Park in Emu Heights.
- Four successful grant applications were awarded from the NSW Government's grant programs. A total of \$6,500,000 as contributions to the development of Gipps Street Recreation Precinct through the Multi-Sport Community Facility Fund (MSCFF), Greater Cities Sport Facility Fund and Open Spaces Pilot Places to Play. A further \$1,425,000 was awarded towards The Kingsway's Sporting Complex Amenity Redevelopment, Werrington under the MSCFF. Delivery of the Gipps Street Recreation Precinct has continued to progress with the intention that this transformative project will be available for community use by the end of 2023.
- Council continues to implement the Sport and Recreation Strategy. This period, 6 projects have been completed, 21 projects are under construction and 9 are scheduled to begin shortly. Progress is being made on the detailed designs of an additional 19 projects.
- 8 play spaces have been enhanced with new equipment, surface upgrades, seating, tree planting, shade, landscaping, and pathways have progressed. Council Officers engaged with the community to select the theme for each play space and finalise the designs.
- Construction of a fenced dog park at Wedmore Road, Emu Heights, has been completed, with positive feedback having been received from users of the park. Design work has commenced on the delivery of the upgraded off leash dog area in Boronia Park, North St Marys.
- 10 amenities buildings across the City are being upgraded to meet contemporary sporting facility guidelines, as defined in the Sport and Recreation Strategy. The new universally designed buildings will be available for use by a variety of sports organisations with each site's scope of work including changing rooms for players and officials, canteens, storage, and accessible toilets.
- Council continues to promote responsible pet ownership and engage with the community at every opportunity. Specialist Animal Rangers continue proactive operations on high profile walking tracks, dedicated off leash parks and other open spaces where dog owners tend to congregate. Our resources continue to support state agencies like AWL & RSPCA when called upon.
- The Swimming Pool Team have maintained a communications campaign focusing on safety education. The campaign media launch incorporated display of educational material at various locations throughout Penrith. A Media release was rolled out promoting Councils low tolerance position to swimming pool gates being propped open.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges:

- COVID-19 has caused disruption for health services and Council plans, though services have still been delivered and the collaborations are on track.
- Council's Temporary Event and Mobile Food Safety program has been affected by the COVID-19 pandemic with multiple events being cancelled.
- Council did not undertake inspections of regulated systems in Aged Care Facilities or Hospitals due to the COVID-19 pandemic, instead completing a desktop audit for these systems.
- All proposed Food Handler Education Seminars were postponed due to the COVID-19 Pandemic.
- Swimming Pool Compliance Officers were often faced with residents refusing them entry to their properties, regardless of the safety measures Officers put in place to carry out their inspections in a COVID safe manner.
- Disinformation given to consumers regarding portable pools and swim-spas continues to be an issue. In many cases consumers are told that no approval or fencing is required at all. Compliance Officers have contacted several of these suppliers to discuss the requirements and provide them updated and correct information.

STRATEGY 6.2 HELP BUILD RESILIENT, INCLUSIVE COMMUNITIES

The service activities that help deliver this strategy are:

- 6.2.1** Develop effective strategies that respond to the impacts of growth, redevelopment and change in our community
- 6.2.2** Work with partners to deliver activities that strengthen our community
- 6.2.3** Support community service organisations working in our City
- 6.2.4** Conduct and support events that include all members of our community
- 6.2.5** Deliver Council's civic events calendar

Highlights:

- Council completed a City-wide Community and Cultural needs study and this information is being used to inform the drafting of a Community and Cultural Facilities Strategy that considers the timely provision of quality fit for purpose infrastructure to meet our growing population and their changing needs and preferences.
- Council continues to work in strong partnership with the town centre corporations and local businesses to deliver successful community activations and events. Three significant activation programs (10 individual activations/events) with partners were delivered in this period
 - Penrith Producers, April
 - Open Streets Penrith and St Marys Lights Up, May
 - Streets as Shared Spaces Kingswood in Wainwright Park, June
- Penrith Producers featured Ricky Nimmo and band, and partnered with local food and beverage businesses who all reported strong trade. The event engaged families and young adults.
- The Open Streets Program was part of The Festival of Place Program (Department of Planning and Environment) and was delivered in partnership with the respective town centre corporations. There were 6,000 attendees at the three Penrith events which increased High Street trade by 40%. The four St Marys events attracted 18,000 people and was a proof of concept for nighttime success.

- Streets as Shared Spaces Kingswood is funded by NSW Department of Planning and Environment and builds on previous activations in the park. The program pilots new ideas that will support healthier, safer and more resilient communities. A Kitchen Container has been installed next to the Kingswood Neighbourhood Centre and community operators will be selected to utilise it through an expression of interest process. A temporary street parklet has also been installed and will inform the park redesign which will see the removal of fences to open the Neighbourhood Centre into the park.
- Significant outputs have been achieved to support community service organisations working across our City in a particularly challenging time, including 37 Interagency meetings held across the Youth, Homelessness, Targeted Early Intervention and Generalist community services sector. Four capacity building training sessions were held on topics including Domestic and Family Violence, Social Impact Measurement, Grant Writing and Digital Skills with over 80 participants across all sessions.
- Over 300 people accessed the targeted and translated COVID-19 services list, developed in response to community sector need.
- The Penrith Disability Snapshot was launched, and the sector and community were consulted for the development of the Disability Inclusion Action Plan 2022-26.
- Council was able to resume civic events this period including the Primary and Secondary School Leaders Receptions, the 2022 Panthers Netball Season Launch, the opening and dedication of the Teresa James Reserve, and the dedication of memorial plaques for Matthew Morris, Gary Rumble, and Craig Ross, as well as a number of organisational events including the annual Long-serving Staff Lunch and the first of a series of Thank You events hosted by the Mayor of Penrith, Cr Tricia Hitchen, and Penrith City Council General Manager, Warwick Winn, to acknowledge the extraordinary efforts of Council staff during this unprecedented time of COVID-19 and flooding events.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges:

- The development of the Cultural Strategy and Action Plan has been delayed, largely due to the impacts of COVID-19 on effective community and stakeholder engagement. The draft Cultural Strategy and Action Plan is expected to be on public exhibition later in 2022.
- The impacts of COVID-19 and floods have left many community services and the community fatigued. This, and the transition to mostly online delivery, has made engagement challenging during this past year.

- Council was unable to deliver its full program of events for the community due to the ongoing COVID-19 pandemic and health advice restricting events as well as adverse wet weather events.
- Council scheduled two Summer Nights activations in Triangle Park in February 2022 which were cancelled due to adverse weather conditions. A community event to celebrate 60 Years of Ripples Penrith was planned in April 2022 but cancelled due to adverse weather.

STRATEGY 6.3 ENHANCE THE CULTURAL VITALITY OF THE CITY

The service activities that help deliver this strategy are:

- 6.3.1** Create opportunities to enable cultural and economic international relationships for our existing and future community
- 6.3.2** Support and implement initiatives which contribute to culture and creativity across our City
- 6.3.3** Facilitate opportunities to increase visitation to Penrith

Highlights:

- Councils International Partnerships review was presented to Councillors at briefing on 6 June 2022.
- The Celebrating our Connections with Japan exhibition collaboration with the Museum of Fire was opened on Friday 3 June. A Council Partnerships Officer attended along with representatives from Fire and Rescue NSW and the Japan Local Government Centre (CLAIR). The new exhibition highlights Penrith City Council's enduring relationships with Fujieda and Hakusan in Japan through the lens of firefighting history. It includes a Japanese manual hand pump donated to Penrith City Council by Hakusan in 1990, and a 1976 Toyota Pumper donated by Fujieda also in 1990.
- Penrith's International Partners will be celebrated in commemorative drainage pit lids that will form part of the new City Park. These highly visible elements will acknowledge the importance of these partnerships.
- A Christmas video exchange was run between an elementary school in Hakusan and Regentville Primary School and St Pauls Grammar in Penrith. A Zoom exchange around the topic of volunteering in the community was also held between a high school in Fujieda and Penola Catholic College/Caroline Chisholm Catholic College in Penrith. Both of these initiatives were greatly enjoyed by the students and teachers in both countries and provided a useful way for the respective cities to learn more about culture and school routines.

Additional highlights can be found in the "HOW DID WE DO" section of this document.



OUTCOME 7

We have confidence in our Council



Putting our values into action:

We are accountable. We show respect. We encourage innovation.

HOW HAVE WE DONE OVER THE PAST SIX MONTHS?

This outcome is about the community having confidence that Council is operating efficiently and working to deliver services that meet community needs. Accordingly, the financial, management and customer experience indicators assist in determining how well Council is delivering on the strategies.

STRATEGY 7.1 BE OPEN AND FAIR IN OUR DECISIONS AND OUR DEALINGS WITH PEOPLE

The Service Activities that help deliver this strategy are:

- 7.1.1** Provide accurate and timely planning information
- 7.1.2** Promote ethical behaviour through awareness and advice, and manage investigations of alleged corruption, maladministration or breaches of the Code of Conduct
- 7.1.3** Manage Council's meeting calendar, meeting process and business papers to ensure open and fair decision making
- 7.1.4** Implement Council's Code of Conduct to a high standard with respect to allegations, breaches and investigations
- 7.1.5** Support the Councillors and the Leadership Team
- 7.1.6** Provide a quality customer experience through the contact centre and front counter

- 7.1.7** Help improve customer experience for everyone that contacts Council
- 7.1.8** Provide advice to assist the organisation in meeting its lawful obligations
- 7.1.9** Provide general legal services and advice to Council
- 7.1.10** Provide dispute resolution and litigation services to Council
- 7.1.11** Manage access to information requests
- 7.1.12** Administer and promote a consistent approach to risk through the Risk Management Strategy
- 7.1.13** Undertake the audit program as agreed with the Audit Risk and Improvement Committee to ensure Council's operations are ethical and efficient
- 7.1.14** Manage Council's records responsibly

Highlights:

- 3,147 planning certificates were reviewed and issued, with 99% of certificates issued within 2-3 business days.
- Legal Services provided effective dispute resolution and litigation services to Council, including the carriage of 27 litigated matters, all subject to successful outcomes.
- The Legal Services team has provided advice to assist the organisation in meeting its lawful obligations in areas of commercial, contract, planning, environmental, food, and property law.
- All formal and informal applications under the Government Information (Public Access) Act 2009 (GIPA) were processed within the statutory time frame.

- Compliance with the Risk Management Strategy and Plan has been achieved through the timely completion of the Mid-year Operational Risk Review and the Strategic Risk Review.
- Four ARIC endorsed internal audits have been finalised this reporting period.
- The Customer Experience team were able to provide face to face, phone service and support over email and social media to our community this reporting period. Of 179,303 calls, we recorded 90% receipting accuracy and 73.59% calls answered within 2 minutes. Cross skilling has enabled a broader range of staff to work across all channels allowing adaptable rostering of staff between channels.
- The Customer Relationship Management Project is progressing, streamlining the experience of customers in their online and phone interactions with Council.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- Staffing shortages due to illness and lockdowns have limited the number of staff available at our Customer Contact Centre.



STRATEGY 7.2 MANAGE OUR MONEY AND OUR ASSETS TO BE SUSTAINABLE NOW AND INTO THE FUTURE

The service activities that help deliver this strategy are:

- 7.2.1** Provide accurate information to Council and the community on Council's financial activities
- 7.2.2** Support financial sustainability through financial planning and budget management
- 7.2.3** Optimise the use of Council's fleet, plant and equipment to minimise risk and reflect lifecycle costs
- 7.2.4** Reduce Council's reliance on rateable income, by delivering property projects to achieve financial returns or significant value to Council and the community
- 7.2.5** Realise the potential of land and property assets by focusing on operational and commercial sustainability of Council's Property Portfolio
- 7.2.6** Provide leadership and deliver excellence in our new and revitalised residential and employment centres projects
- 7.2.7** Provide property services and manage community and commercial requests for the use of Council owned or controlled land
- 7.2.8** Support financial sustainability by managing Council's purchasing policies and procedures
- 7.2.9** Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs
- 7.2.10** Help staff understand how to be sustainable in their everyday actions
- 7.2.11** Identify ways Council can use resources more efficiently
- 7.2.12** Maintain and support Council's corporate business information management systems

Highlights:

- The December and March Quarterly Reviews were completed within statutory deadline and reported to Council on 21 February and 30 May 2022.
- Following Councillor briefings in March and April 2022, the Draft 2022–23 Budget was prepared and placed on public exhibition for 28 days as per statutory requirements. The final 2022–23 Budget was adopted on 27 June 2022 within statutory deadline and placed on Council's website.
- Detailed information on Council's 10-year Long Term Financial Plan has been provided within the new Resourcing Strategy 2022–32.
- The Louise Petchell Learning for Sustainability Scholarship is underway. The Study Tour to Adelaide to see leading examples of sustainability, liveability and smart cities was undertaken at the end of March 2022. Participants have shared their experience and learnings with their teams and other colleagues.
- Monitoring of smart water loggers at nominated Council sites has been undertaken to identify water consumption, leaks and resolve issues to increase water efficiency. Water and energy data is analysed on a quarterly basis to identify where possible efficiencies can be made.
- Council's circular economy projects are in place, including the use of FOGO on Council's open space and gardens, and in the childcare centres for the vegepods.
- The Streetlighting LED upgrade project continues across Penrith to increase energy efficiency.
- Fourteen Major Plant items have been ordered, 7 Major Plant items have been replaced and 16 Motor Vehicles have been purchased as part of the Plant and Motor Vehicle replacement program. During this period, Council carried out scheduled and unscheduled maintenance on plant and vehicles, to minimise risk and maximise usage.
- The Emu Plains Employment Precinct subdivision was lodged in May 2022.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- Continuing impacts of COVID-19 including funding capacity, plant supply and shipment schedules as well as delivery and support processes.

STRATEGY 7.3 DELIVER OUR SERVICES TO PROVIDE BEST VALUE FOR MONEY

The service activities that help deliver this strategy are:

- 7.3.1** Support the business performance of the organisation
- 7.3.2** Tell our community and stakeholders about how we are delivering on our commitments to them
- 7.3.3** Provide information technology to support efficient service delivery
- 7.3.4** Implement major information and technology projects
- 7.3.5** Manage our mapping and geographical information systems to meet Council's needs.

Highlights:

- Council continues to undertake business improvement projects, including a review of the utilities, resource allocation and certain customer applications.
- Employee Engagement Survey workshops and engagement produced 26 high level actions and is now in the implementation phase.
- All reporting requirements have been met. The December 2021 Organisational Performance Report was submitted to Council as per schedule, ensuring our legislative requirements are met.
- The ICT Team continues to deliver strong technology outcomes for Penrith City Council aligned to the 2020–2024 ICT Strategy – Technology for Tomorrow's Penrith. The pace of technology change and adoption of use by both our employees and our customers means that expectations of Council's provision of technology is growing.
- Council staff have been working to improve the quality and use of spatial information through internal collaboration and training.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- The impacts of COVID-19, remote working and resource availability in the last 12 months have put pressure on some ICT projects within the rolling program of works

STRATEGY 7.4 KEEP OUR COMMUNITY INFORMED ABOUT WHAT COUNCIL IS DOING AND HOW THEY CAN HAVE THEIR SAY IN DECISIONS THAT AFFECT THEM

The service activities that help deliver this strategy are:

- 7.4.1** Keep our community informed about what Council is doing
- 7.4.2** Ensure our corporate planning documents reflect how Council will respond to community needs within organisational capacity
- 7.4.3** Support the efficient functioning of Council
- 7.4.4** Participate in reviews and forums and make submissions that affect the community in respect to local government governance

Highlights:

- Council's communications continue to be a "source of truth" within the community providing essential community messaging across a variety of platforms such as print and digital.
- Our Place magazine continues to reflect on the topical issues of the day and Council's digital platforms convey a breadth of information that appeals to a diverse audience.
- Council's new Have Your Say platform, the HiVE, has enhanced our ability to engage with the community through a range of new tools and functionality, as we consulted with the community on a range of important projects to revitalise our city.
- A two-day workshop was held with the incoming Councillors and Councils Leadership Team to unpack community engagement and confirm strategic outcomes for the new Community Strategic Plan and identify Councillor Priorities for the term.
- The new suite of Integrated Planning and Reporting documents were placed on public exhibition and adopted by Council at the 27 June 2022 meeting, including
 - Penrith 2036+ Community Strategic Plan
 - Delivery Program 2022-26, including the Operational Plan 2022-23
 - Resourcing Strategy 2022-32
 - Fees and Charges 2022-23

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- Significant rainfall and flooding events put pressure on communication platforms as Council staff worked to pass on large amounts of information to our community.

STRATEGY 7.5 INVEST IN OUR PEOPLE

The service activities that help deliver this strategy are:

- 7.5.1** Council safe, home safe – Towards Zero
- 7.5.2** Enhance employee engagement and capability
- 7.5.3** Ensure our processes and systems support efficient and fair operations

Highlights:

- Successful delivery of the Igniting Leadership (Coordinator program) across two cohorts of participants.
- Successful delivery of the Thriving Leadership (Manager program), including an offsite kick-off event and two offsite full day workshops, across two subgroups of participants.
- Successful delivery of the Gartner COVID-19 research session for Managers and Coordinators.
- Completion of Council's Workforce Plan 2022 – 2026 within the Resourcing Strategy 2022–2032.
- A custom Capability Framework has been developed and piloted in Children's Services.

Additional highlights can be found in the "HOW DID WE DO" section of this document.

Challenges

- There has been a significant increase in lost time injuries due to COVID-19 workers compensation claims and the presumptive legislation for Children's Services and Libraries.



Financial Services Manager's Report

EXECUTIVE SUMMARY

This report covers the final quarter of the 2021-22 financial year. Details of significant variations, Reserve movements, and the status of Council's Operating and Capital projects compared to Budget, are included in this document.

Council projected a balanced Budget in the adoption of the original 2021-22 Operational Plan. The year-end result as at 30 June 2022 is a balanced position after a proposed allocation to the Financial Management Reserve of \$1.8m to provide Council with the capacity to respond to emerging priorities in 2022-23 onwards, and \$2.2m allocation to continue the repayment of the COVID Impact internal loan.

During the final quarter of 2021-22 the variations to Budget were mainly positive including additional Rates Income (\$771k) and Interest on Investments (\$304k), savings on Debt Servicing (\$419k) and overall Employee Costs after end of year adjustments to reflect the movement in ELE (\$1.3m), and a reduction in contingency funds required for S7.11 Plans in Deficit (\$332k). These positive variations were partially offset by additional expenditure on Roads Maintenance (\$825k) and Building Maintenance (\$338k).

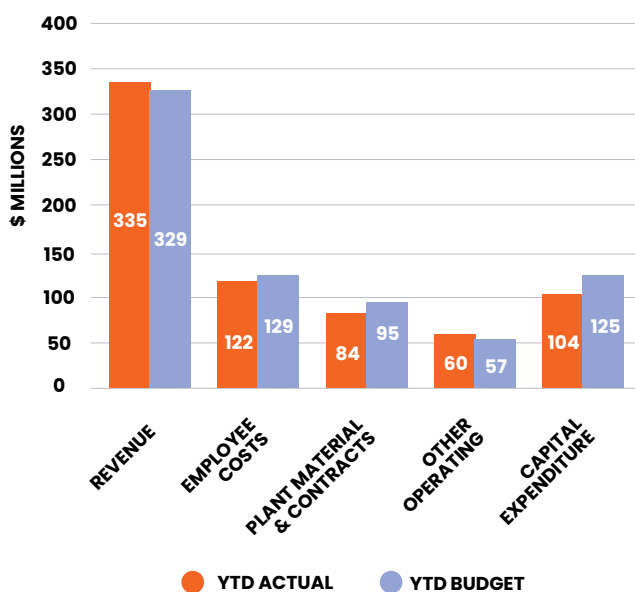
The balance of the 2021-22 end of year surplus (\$1.8m) is proposed to be transferred to the Financial Management Reserve. This allocation provides capacity to respond to any current and emerging priorities, including some of the priority resource requests.

In addition to these adjustments, a total of \$28.1m of Capital and Operating Project Revotes are proposed as a result of the June 2022 Quarter Review, as the works have not been completed in the 2021-22 financial year. These revotes are detailed further in this report.

All actual figures are subject to end-of-year adjustment, external audit checking and confirmation. Once finalised the Draft 2021-22 Financial Statements will be presented to the Ordinary Meeting of the Council on 26 September 2022 and the audited Draft Financial Statements will be presented on the 31 October 2022, which will include a detailed explanation of Council's audited financial position.

The following graph compares Council's Actual results to Budget expectations by category:

Actual vs Budget Comparison – June 2022



BUDGET POSITION

This review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2021-22. The year-end result as at 30 June 2022 is a balanced position after a proposed allocation to the Financial Management Reserve of \$1.8m to provide Council with the capacity to respond to emerging priorities in 2022-23 onwards, and \$2.2m to continue the repayment of the COVID Impact internal loan. A list of variations greater than \$20,000 is included in this report.

Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A – Allocation).

BUDGET VARIATIONS THAT IMPACT ON THE PROJECTED BUDGET POSITION

Net Salary Savings – \$1,337,745 F (1%)

During the first three quarters of the year, salary savings (predominantly from staff vacancies) of \$1.9m were identified and retained in the Employee Cost budget to offset any additional costs and assist in year-end balancing of this expenditure category. In the final quarter these salary savings were combined with the provision for retirement/resignations, with on-cost recovery adjustments, and the movement in Employee Leave Entitlements (ELE) calculated as part of the end of year process and resulted in an overall \$1,337,745 net favourable impact on Employee Costs.

Council policy is to maintain an amount of at least 20%, averaged over three years, of leave entitlements (excluding annual leave) in the ELE Reserve. The balance of the ELE Reserve as at 30 June 2022 is 22.78% (\$5.9m) of entitlements.

Roads Maintenance – \$825,005 U (9%)

Council responded to 1,839 customer requests regarding potholes and resolved over 70% of the requests within five (5) days to ensure our roads are in a serviceable and safe condition. This unprecedented amount of customer requests relating to potholes and road failures is due to the severe weather conditions in March and April 2022. Council is currently working with Transport for New South Wales (TfNSW) to claim costs associated with the flood event under the NSW Natural Disaster Essential Public Asset Restoration program. It is anticipated that some of this unplanned expenditure on roads maintenance will be recoverable, however at this stage the extent is yet to be determined.

Rates Income – \$770,579 F (0.55%)

Rates income was greater than anticipated and this was due mainly to (1) additional General Rates and interest income, and (2) lower than anticipated write-offs, postponements and rebates.

1. Rates income was around \$134k (F) above the prior estimates, mainly due to rating categorisation changes and supplementary valuations received for land developments around the Aerotropolis. Rates arrears were higher compared to the previous year, and therefore interest income was \$43k (F) above the prior estimates by year end.
2. Provisions for rates and interest write-offs for the year were not fully utilised with rate abandonments being \$30k (F) under the annual provision and interest abandonments being \$94k (F) under the annual provision. Allowances made for postponement of rates for high valued land around the Aerotropolis were not required due to a lower than anticipated take-up of postponement of rates by owners of properties with postponed rates being sold during the financial year, eventuating in approximately \$493k (F) less rates postponed than forecast. This

year there were also lower than anticipated pension rebates provided, which when netted off against the resulting lower rebate NSW Government subsidy, resulted in additional net income of around \$20k (F).

Debt Servicing– \$419,158 F (4.7%)

The favourable variance relates to the new 2021-22 Borrowings of \$20m Multi-deck Carpark at Soper Place and \$4m City Park, which were reported to Council for approval on the 22 November, 2021. The original budgets for both projects had 30 June 2021 as the loan drawdown dates; but in reality, the \$20m Multi-deck Carpark at Soper Place was drawdown in January 2022, and in May 2022 for \$4m City Park. The timing difference on the projected drawdown dates predominantly caused the favourable variance between actual and budget for 2021-22 debt service costs.

S7.11 Cultural Facilities Financial Management – \$332,207 F (100%)

As reported to Council on 26 March 2018 the 2017-18 Borrowing Program included \$2.9m to offset the S7.11 Lambridge Estate Plan that is currently in deficit, as agreed as part of the Financial Capacity Review. Also reported to Council on 25 February 2019 the 2018-19 Borrowing Program included \$2.7m to offset the S7.11 Cultural Facilities Plan that is currently in deficit. Funding for the debt servicing costs for these loans was included in the 2016-17 SRV. During 2021-22 Council has received development contributions the S7.11 Cultural Facilities Plan. These funds have reduced the total Plan deficit which in turn has reduced the funds required to be held in Reserve to reduce the possible impact to Council in the future.

Building Maintenance– \$337,965 U (10%)

This variation relates to the ongoing program of scheduled and reactive building maintenance across Council's Building Assets. The program is designed to ensure all building assets are maintained to meet the requirements of the facility. The budget continues to run over annual allocations due to the size, age, and expansion of Council's asset portfolio and this is reflected in our building backlog ratio. The larger expenditure on assets in 2021-22 include for the Civic Centre and Penrith Library, neighbourhood centre facilities (Glenmore Park Family Precinct, Regentville Hall), Ripples swim centres, childcare centres (Werrington County CCC, Jamisontown CCC), the Joan Sutherland Performing Arts Centre, and Penrith Regional Gallery. However, compared to the previous financial years the level of reactive maintenance has reduced due to the positive impact of Council's Building Asset Renewal Program. An increased asset renewal program is currently being reviewed using funding from the recently approved Special Rate Peg starting in 2022-23. The proposed program will further improve Council's building backlog ratio and will reduce reactive maintenance requirements through proactive measures.

Interest on Investments – \$304,135 F (161%)

The Reserve Bank of Australia (RBA), at the last quarter of 2021-22, decided to increase the cash rate. This was in response to the 5.1% reported inflation rate at the beginning of 2022. The cash rate at the end of 2021-22 closed at 0.85%. The exponential increase in the cash rate drove the rate of return on investments being offered by banks upward. Council projected interest income return for 2021-22 of 0.45% has been favourably surpassed in June 2022 by 111 basis points – Council's investment portfolio yield for June 2022 was 1.56%. In addition to this, a \$23.3m 'Accelerated Infrastructure Funding' grant was received at the end of May 2022, which was not included when the original budget was calculated.

Transfer to Financial Management Reserve – \$1,793,882 A

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$1.8m be transferred to Reserve. This allocation will provide capacity to respond to current and emerging priorities, and also fund priority resource requests from 2022-23 onwards.

Transfer to COVID Impact Reserve – \$2,211,084 A

As part of the June Quarterly Review a budget surplus has been achieved and as a result \$2.2m is proposed to be transferred to the COVID Impact Reserve. This will result in a closing deficit balance of \$1.5m for this Reserve as at 30 June 2022, and with \$500k p.a. repayments scheduled for the next 3 years this will result in the Reserve being repaid by June 2025.

OTHER BUDGET VARIATIONS WITH NO IMPACT ON THE SURPLUS

The June 2022 quarter also includes budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by Reserves. The more significant of these variations are detailed below.

Subdivider Contributions for Buildings, Roads, Drainage, and Land – Increase of \$9.6m

Council received road dedications to the value of \$6.2m from developers that include 2.86km of road, 5.07km of kerb and gutter, and 5.92km of footpath. Drainage dedications totalling \$6.5m were also handed over and included 169 pits, and 3.5km of pipes. Locations included the areas of Caddens, Glenmore Park, and Werrington.

Three new community buildings in the suburb of Jordan Springs were also handed over which was not included in the original budget. These include the Jordan Springs Village Amenities, Northridge Oval Amenities, and the Jordan Springs Community Hub.

Depreciation – Increase of \$2.7m

Depreciation on roads is calculated based on condition for which the condition indexes are provided at year end. Depreciation on roads is therefore estimated on a conservative basis to cover any significant movements resulting from the change in condition and adjusted at year end. The increase in depreciation costs can also be accounted for by the significant value of dedications handed over to Council during the financial year.

Children's Services Cooperative – Net \$2.2m savings

The aim of Children's Services management this year was to build reserves that were used to offset losses in previous financial years due to the COVID pandemic. This year management has only spent what is required and necessary to maintain services. This has resulted in \$1m savings in projects, \$1.4m savings in operating expenses, and \$2m increase in income due to various successful funding and increased utilisation. Staffing costs were over budget by \$1.8m to maintain child to teacher ratio.

The Children's Services team were successful in receiving the Special Circumstances grant for long day care and ODHC services, pre-school additional funding and vacation care grants in addition to regular funding. The Children's Services team was also successful in receiving a Business Continuity payment as part of the free childcare scheme. Project spending has only been on essential projects and operational efficiencies have been sought to reduce costs and build up reserves. As a result of this strategy, Children's Services has achieved its goal to generate a net surplus for the year which has been allocated to Reserve.

Plant Replacement Program – Decrease of \$1.85m (Reserve)

Major plant supply and shipment schedules from overseas have been affected due to the ongoing impacts of COVID. Currently there are considerable delays of between 6 to 12 months. Funds have been returned to the reserve and the schedule of the Plant Replacement Strategy reorganised until such time that supply-chain constraints are improved. Council can continue to use its existing plant fleet and hire external plant as required.

Motor Vehicle Replacement Program – Decrease of \$1.53m (Reserve)

Vehicle supply and shipment schedules from overseas have been affected due to ongoing impacts of COVID. Currently there are considerable delays of between 6 to 12 months. Funds have been returned to the reserve and the timing realigned with vendor estimates.

Harold Corr Synthetic Track Upgrade – Decrease of \$1.38m (Grant/Reserve)

Construction work is ongoing, but progress has slowed due to sustained wet weather that has prevented earthworks being carried out. Regardless of the challenges, stabilisation of the sub-grade ground layer has been completed per geotech advice and budget has been brought forward from 2022-23 to meet this cost. Latest geotech advice now requires the car park to also be stabilised. The unusual wet weather conditions experienced during the last 8-9 months have played a major role in escalating costs and delays.

Waste & Resource Recovery Income – Decrease of \$1.75m (Reserve)

Service numbers, and therefore income, are closely related to residential growth. The 2021-22 Waste Model projected 87,526 services which did not eventuate. This factor when combined with an increased number of residents responding positively to Council's Waste Strategy and adopting the Sustainable 3-bin service which is the most competitively priced service with the fortnightly collection and take up of Bulky Waste Collections and other additional services, has culminated in income being less than estimated in the original budget for 2021-22.

Waste & Resource Recovery Expenditure – Decrease of \$496k (Reserve)

This variance related to the following areas:

- Composition audits – \$113k F – Delays in undertaking waste audits has resulted in savings.
- Recycling services – Single Unit Dwellings (SUDs) – \$158k F – Service numbers, are closely related to residential growth and choice of service option. Uptake in the number of 360L recycling bins reduced servicing costs.
- Kerbside Presentation Difficult Access Street (KPDAS) services (SUDs) – \$115k F – Improved surveillance and engagement has provided for greater resident compliance with vehicle/bin accessibility resulting in some kerbside difficult access services being rescheduled or removed.
- Bulky Clean Up Collections – \$939k U – The increase in the bulky waste collection bookings over 2021-22 continues as residents utilise this service. This has also resulted in increased tipping and processing. The promotion of online services has meant further uptake of this service due to community awareness. Some increase in Bulky Waste Collection bookings may be attributed to rain damaged household goods and customers not relaying this through their booking resulting in some flood-related waste being incorrectly classified as clean up waste.

- Processing/Disposal by Tonnage – \$1.495m F – Cleanaway has recently acquired the Elizabeth Drive Waste Management Facility including Elizabeth Drive Landfill. Negotiations with Cleanaway have resulted in a reduced tonnage rate for residual waste tipping. This has resulted in significant savings for waste disposal.
- Contamination Penalty – \$119k F – Correct community participation in the Organics and Recycling collection services has avoided any penalties for these processing services resulting in savings.
- Waste Levy – \$678k U – All landfill waste attracts the State Government Section 88 Levy and any increase in tonnage results in an increase in levy. This increase is in line with the increase in disposal volumes.

Flood-Related Restoration Works – \$593k increase (Grant)

During the 2022 March and April floods there was extensive damage to infrastructure and open space across the Penrith Local Government Area. Council is able to access funding from a range of different agencies including Transport for NSW (TfNSW), Public Works Authority (PWA), Environmental Protection Agency (EPA) and Resilience NSW to assist with the costs associated with the damage.

Through the Disaster Recovery Funding Arrangement (TfNSW and PWA), Council will be applying for funding to cover approximately \$1m in emergency works for internal labour and make safe activities for roads and drainage. Council will also be claiming over \$5m for reconstruction works to rebuild and future proof roads, footpaths, bridges, and other Council infrastructure.

The Local Government Recovery Program provided by Resilience NSW has allocated Penrith Council \$1m to cover social and environmental recovery projects for the March floods and an additional \$1m for the June floods, which Council will use to recover costs associated with residential waste clean-up and debris clearing activities. They will also look at future projects to support and build community resilience.

Developer Contributions – Increase of \$535k

Council received some significant contributions earlier than anticipated for industrial/commercial development resulting in additional contributions being received for \$7.12 Non-Residential Development. In addition, contributions for infill developments proceeded earlier than first anticipated and has resulted in additional contributions being received for the Cultural Facilities and Local Open Space Plans.

This is offset by contributions that were not received for Glenmore Park Stage 2, District Open Space and Civic Improvement Plans where development did not progress as predicted.

COVID IMPACT

Prior years

As previously reported in 2019-20 and 2020-21, in order to track the actual impact of COVID on Council's operations and revenue, a separate COVID Impact Reserve was created initially resulting in a deficit balance for the Reserve as we are notionally funding from this Reserve. It has effectively resulted in a loan against our Internal Reserves. At the conclusion of each reporting period a review of Actual vs Budgeted impact was undertaken with any variance adjusted against the original source of funding for this Reserve and any surplus directed towards the repayment of this Internal Reserve.

The table below details the financial impact of COVID for the fifteen months from April 2020 to June 2021. As reported to Council in the June 2021 Quarterly Review, the final impact on Council's General revenue (available funds) for this period was \$4.38m. Budget variations during this period which did not impact on available funds were \$649,000, resulting in a total impact of \$5m for April 2020 to June 2021.

COVID IMPACT 2019-21			
	2019-20	2020-21	TOTAL
	3 Months - Apr to June 2020 Actual (\$'000)	July 2020 to June 2021 Actual (\$'000)	2019-20 and 2020-21 Actual (\$'000)
	As at June 2020 Review	As at June 2021 Review	Cumulative impact 2019-20 and 2020-21
Impact on General Revenue			
Revenue (reduction)	\$2,728	\$2,594	\$5,322
Expenditure (savings)	-\$353	-\$110	-\$463
PWS Relief Request	\$0	\$570	\$570
Less: Repayment of Internal Loan	-\$551	-\$500	-\$1,051
	\$1,824	\$2,554	\$4,378
Impact on Reserves			
Revenue	\$244	\$405	\$649
TOTAL COVID IMPACT 2019-21	\$2,068	\$2,959	\$5,027

This Reserve was closed off from 1 July 2021 with a closing deficit balance of \$4.38m, as we move into the recovery stage of the pandemic with the focus on repaying this Reserve.



Current Financial Year

While the COVID Impact Reserve has now been closed off and any impacts from 2021-22 onwards are sought to be absorbed within any operational surplus, in 2021-22 we have continued to track this impact and report to Council on a quarterly basis. The final quarter of 2021-22 has seen no further COVID impacts on Council's operations and some savings on predicted COVID related costs. These savings have been incorporated into the June 2022 revised budget position.

It is proposed as part of this June Quarterly Review to transfer \$2.2m to this Reserve bringing the closing deficit balance to \$1.5m as at 30 June 2022. The 2021-22 Original Budget included the first of four annual repayments of \$500,000 to this COVID Impact Reserve ensuring that after the proposed allocation to Reserve in the June Quarterly Review of \$2.2m we will repay this Reserve by 30 June 2025 as scheduled in the Long Term Financial Plan.

The table below summarises the impact of COVID on Council's operations in 2021-22 as at June 2022 and highlights a final impact on General Revenue (available funds) of \$2.78m for 2021-22. This impact has been addressed as part of each quarterly review and is included in the final 2021-22 budget result. Those COVID variations not impacting General Revenue are \$1.28m, resulting in a total impact of \$4.07m in 2021-22.

COVID IMPACT 2021-22

	2021-22	2021-22	2021-22	2021-22	TOTAL
	Sep-21 Quarter (\$'000)	Dec-21 Quarter (\$'000)	Mar-22 Quarter (\$'000)	Jun-22 Quarter (\$'000)	Actual (\$'000)
	As at September 2021 Review	As at December 2021 Review	As at March 2022 Review	As at June 2022 Review	Total YTD impact for 2021-22
Impact on General Revenue					
Revenue (reduction)	1,494	1,349	533		3,376
Expenditure (savings)	-171	-384	-175	-12	-742
Expenditure (additional)	175	28		10	213
Less: CivicRisk – COVID Assistance to Councils		-63			-63
	1,498	930	358	-2	2,784
Not Impacting on General Revenue					
Revenue (reduction)	150	492	200		842
Expenditure (savings)				-69	-69
Expenditure (additional)	207	119	-68	1	259
New COVID related projects (funded from OLG COVID Pandemic Support)		250			250
	357	861	132	-68	1,282
TOTAL COVID IMPACT 2021-22	1,855	1,791	490	-70	4,066

Total COVID Impact – 2019–22

The table below identifies that the final total impact across all years on Council's General Revenue (available funds) is \$7.16m. It also identifies that COVID variations across all years not impacting General Revenue is a total \$1.93m. Examples of variations that have not impacted General Revenue included reduced revenues from parking enforcement that would have been transferred to the Parking Reserve and reduced rental income being received by the Property Development Reserve as a result of rental relief provided. The final total impact on Council's operations of the 2019–22 COVID pandemic is \$9.09m as shown in the table below.

COVID IMPACT 2019–22

	2019–20	2020–21	2021–22	TOTAL 2019–22
	Actual (\$'000)	Actual (\$'000)	Actual (\$'000)	Actual (\$'000)
Impact on General Revenue	1,824	2,554	2,784	7,162
Not Impacting on General Revenue	244	405	1,282	1,931
TOTAL COVID IMPACT 2019–22	2,068	2,959	4,066	9,093

REVOTES

In addition to the aforementioned variations, a total of \$28.1m of planned Capital and Operating projects are proposed for revoke this quarter. The total value of revotes for the year to date is \$60.2m (including the proposed June Quarter revotes) compared to \$21.8m for the same period in 2020–21. A full list of revotes is included in this report and further details on major revotes for the June quarter are detailed below.

Capital Projects

Chapman Gardens Precinct Upgrade – \$1,317,511 (Grant/Reserve)

This project will bring new and improved amenities, as well as field surface improvements, to Chapman Gardens and Doug Rennie Fields. The replacement of Chapman Gardens Baseball Amenities in Kingswood is complete, and sports groups are using the facility. The irrigation system at Chapman Gardens Oval has been installed and the oval is ready for use by sports clubs once the weather and ground conditions improve. Construction on the new amenities building at Doug Rennie Fields has begun and subject to weather conditions is scheduled to be completed in January 2023.

Regatta Park – Stage 1 – \$2,429,461 (Reserve/Grant)

The project program has been adversely impacted by the inclement weather, existing ground conditions and delays in drainage pipe availability. Multiple activities including utility relocations, storm water drainage installation and construction of river edge accessible paths have been delayed due to the above factors. To mitigate effects of this delay, project activities have been fast tracked and some brought forward in the program. The expected completion date has been revised for July 2023.

Woodriff Gardens Tennis Amenity Upgrade – \$1,805,846 (Grant/Reserve)

Design has been completed, and the call for tender now closed with a preferred building contractor approved at the July 2022 Council Ordinary Meeting. Initial delays to this project were caused by a redesign of the building size and footprint to suit financial commitments. While this has caused delays, the redesign was determined to provide a better outcome for user groups. The project is expected to be completed May 2023.

Great River Walk Nepean Ave Shared Use Path – \$2,477,214 (Grant/Reserve)

The Nepean Avenue Shared Path proposal was rejected by Council at the March 2022 Ordinary Meeting when considering the Consultation Report outcomes. Alternative options are being investigated and further consultation undertaken with both Council and our community. Current preference from Councillors is for a Peachtree Creek route for the new pathway. The grant funding authority has been notified of these changes. Additional design and consultation requirements will delay project commencement and subject to the resolution of these delays, completion is expected in December 2024.

Emu Plains Regatta Park Kiosk – \$1,805,062 (Reserve)

Various design elements have been reviewed internally to find the most cost-effective solution that balances future proofing design on a flood prone riverbank and integrating design concepts with other landscape elements within the park. Design has been finalised after stakeholder consultation and construction started in April 2022. Construction works are expected to be completed early 2023.

Operating Projects

Digitisation \$610,860 (Reserve)

The Digitisation of Council Records is a major operational project where a significant number of records are scanned in line with Council's statutory obligations. The scanning of records has been carried out by Council's vendor who was not able to carry out the scanning due to the closure of the St Mary's Archive centre. This was a direct impact of COVID which delayed the opening of the centre and the State Government whose laws impacted social distancing and return to work. While the impact has resulted in a change in timing, this will not incur additional expense, rather a delay in the timing of the project scanning completion. The project is anticipated to be completed by the end of December 2022.

Kingswood Depot Fuel Tank Remediation - \$300,244 (Reserve)

Inclement weather conditions have restricted the contractor's ability to backfill excavation and VENM (Virgin Excavated Natural Material) sites have been closed due to wet weather. Consistent wet weather caused water ponding and unfavourable ground conditions to achieve required compaction. The project is expected to be completed by the end of August 2022, subject to weather conditions.

Construction Management Software - \$259,955 (Reserve)

The project is now in implementation phase with the final functionality being tested while initial modules are already now in use. The program from supplier when tender was awarded has been delayed due to resourcing limitations at their end. The development phase has been undertaken thoroughly and vendor proposed programs have been challenged and significantly shortened to ensure the software is in use as early as possible in the 2022-23 financial year. The full scope of the software will be in usage by the end of September 2022.

RATES ARREARS

Rates arrears assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of Council's debt recovery efforts. The rates outstanding debt ratio as at 30 June 2022 was 5.2%. This was 0.52% higher than the corresponding date in the prior year (4.68%), and slightly above the 5% benchmark set for NSW councils pre-pandemic.

The increase in arrears may be attributed to the continuation of a softer approach to debt recovery and the pause on legal action since the commencement of the pandemic. Flood events that impacted some of our ratepayers on more than one occasion over recent years, may have partly attributed as well. Council officers will continue with a compassionate approach to debt recovery but will monitor and adapt debt recovery processes to maintain or reduce arrears levels going forward.

SUMMARY

Council's financial position remains sound with a balanced position achieved in 2021-22 after proposed allocation of funds to Reserve for current and emerging priorities. This Review and the proposed allocations continue to demonstrate Council's commitment to strong and prudent financial management.



NEIL FARQUHARSON FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 June 2022 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the Original Budget.



ANDREW MOORE DIRECTOR - CORPORATE SERVICES RESPONSIBLE ACCOUNTING OFFICER

FUNDING SUMMARY

Operations from Ordinary Activities	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operating Expenditure									
Employee Costs	(128,544.6)	-	(128,544.6)	6,180.4	-	6,180.4	(122,364.2)	-	(122,364.2)
Interest Charges	(1,181.5)	-	(1,181.5)	238.7	-	238.7	(942.8)	-	(942.8)
Depreciation and Amortisation	(44,376.8)	-	(44,376.8)	(2,891.3)	-	(2,891.3)	(47,268.2)	-	(47,268.2)
Materials and Contracts	(94,830.3)	-	(94,830.3)	10,563.1	-	10,563.1	(84,267.2)	-	(84,267.2)
Other Expenses	(11,783.7)	-	(11,783.7)	(556.5)	-	(556.5)	(12,340.2)	-	(12,340.2)
Net (Loss)/Gain from the Disposal of Assets	9,722.2	-	9,722.2	(4,622.3)	-	(4,622.3)	5,099.9	-	5,099.9
Total Operating Expenditure	(270,994.7)	-	(270,994.7)	8,912.0	-	8,912.0	(262,082.7)	-	(262,082.7)
Operating Revenue									
Rates and Annual Charges	39,447.9	141,872.0	181,319.9	(1,724.6)	610.6	(1,114.0)	37,723.3	142,482.6	180,205.9
User Charges and Fees	41,570.9	-	41,570.9	(3,442.9)	0.0	(3,442.9)	38,128.0	0.0	38,128.0
Interest Income	456.4	656.0	1,112.4	108.8	381.9	490.7	565.2	1,037.9	1,603.1
Operating Grants and Contributions	11,656.1	5,898.3	17,554.4	9,133.4	9,066.8	18,200.2	20,789.5	14,965.1	35,754.6
Other Revenue	6,068.2	-	6,068.2	1,423.5	-	1,423.5	7,491.7	-	7,491.7
Total Operating Revenue	99,199.5	148,426.3	247,625.8	5,498.2	10,059.3	15,557.5	104,697.7	158,485.7	263,183.3
Result before Capital Grants and Contributions	(171,795.2)	148,426.3	(23,368.9)	14,410.2	10,059.3	24,469.5	(157,385.0)	158,485.7	1,100.6
Capital Grants & Contributions	71,122.3	-	71,122.3	(4,000.2)	-	(4,000.2)	67,122.0	-	67,122.0
Operating Result	(100,673.0)	148,426.3	47,753.3	10,410.0	10,059.3	20,469.3	(90,263.0)	158,485.7	68,222.7
Funding Statement (Sources & Application)									
Add back non funded items	49,038.2	-	49,038.2	839.8	225.8	1,065.7	49,878.0	225.8	50,103.8
Funds received from Sale of Assets	14,626.3	-	14,626.3	(8,467.7)	-	(8,467.7)	6,158.5	-	6,158.5
Loans Received	-	24,000.0	24,000.0	-	-	-	-	24,000.0	24,000.0
Budget (Surplus) / Deficit	-	(544.7)	(544.7)	-	544.7	544.7	-	-	-
Funds Transferred (to)/from Reserves held	26,474.4	(36,323.1)	(9,848.7)	(22,123.8)	(12,853.0)	(34,976.8)	4,350.6	(49,176.1)	(44,825.5)
Net Fund Available	(10,534.2)	135,558.5	125,024.4	(19,341.7)	(2,023.1)	(21,364.8)	(29,875.9)	133,535.4	103,659.5
Application of Funds									
Assets Acquired	(117,308.5)	-	(117,308.5)	20,319.8	-	20,319.8	(96,988.7)	-	(96,988.7)
Internal Loans	23.4	31.5	54.9	-	(25.9)	(25.9)	23.4	5.6	29.0
Loan Repayments and Advances Made	(7,560.1)	(210.7)	(7,770.7)	951.4	119.5	1,070.9	(6,608.7)	(91.1)	(6,699.8)
Total Application	(124,845.2)	(179.2)	(125,024.4)	21,271.2	93.7	21,364.8	(103,574.0)	(85.5)	(103,659.5)
Net Costs funded from Rates & Other Untied Income	(135,379.3)	135,379.3	-	1,929.5	(1,929.5)	0.0	(133,449.9)	133,449.9	0.0

Significant Proposed Variations - JUNE 2022

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's Budget Position

Account Description	Budget Variance Pos/(Neg)
SECURITY AND EMERGENCY SERVICES MANAGEMENT	
Emergency Services	
Support for the emergency services was provided for during the COVID period, and during the recent flooding events in March and April 2022. Support is being provided by Resilience NSW during this flood recovery period through the Hawkesbury Nepean Valley Local Recovery Committee which is overseeing the activities of the sub-committees within the affected LGA's including the Penrith LGA. Despite the challenges, the service was able to finish the year with operational savings.	49,114
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT	49,114
FLEET AND PLANT MANAGEMENT	
Depot Operations	
The depot continues its rollout of updating IT hardware to solidify its transition to the Field Services Mobility system.	(54,681)
FBT-Motor Vehicles	
A number of factors have contributed to additional FBT for Motor Vehicles in 2021-22 including additional vehicles, several positions using cars for work to home travel that were not included in the original budget, and the cost to purchase new vehicles which has increased significantly resulting in a higher Base Value.	(98,093)
TOTAL FLEET AND PLANT MANAGEMENT	(152,774)
CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION	
Roads Reconstruction Program	
A total of 3.96 kilometres length of road sections has been reconstruction throughout the 2021-22 financial year. Despite setbacks due to COVID and extreme wet weather conditions, all sections of roads were completed as per the Operational Plan. Additional provisions were required to work around these challenges.	(138,276)
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION	(138,276)
NEIGHBOURHOOD RENEWAL	
Neighbourhood Renewal Capital Project	
Community engagement opportunities where community needs and future projects are identified were impacted by adverse weather throughout 2022, reallocation of staff to assist with COVID response and flood recovery and staff shortages resulting in project savings.	72,702
TOTAL NEIGHBOURHOOD RENEWAL	72,702
COMMUNITY FACILITIES AND RECREATION OPERATIONS	
Sports Grounds - Winter Season Fee Waiver	
The record rainfall and significant flooding has significantly impacted the use of sportsgrounds this winter season with many ground closures for lengthy periods. As a result, it was determined that sportsground hire fees for natural turf fields and courts would be waived. This benefited more than 60 local sporting clubs and associations from 13 different sporting codes who have registered for the winter 2022 season.	(89,099)
Neighbourhood Facilities - Operational Expenditure	
Savings identified in operating expenses in Neighbourhood Facilities department can be attributed to multiple causes. Savings in cleaning contractor expenses, cleaning products and water charges were due to improved processes, tighter monitoring of the services provided and facility closures for asset renewals. Savings in Garbage Services contractor were due to a review of current service agreement, and implementation of more more appropriate/cost effective services. Savings in electricity expenses were identified due to reduced usage and better rates. Savings in phone rentals can be attributed to alarm system upgrades, as the alarm systems no longer require a phone line to be operational	141,576
Tennis Courts Revenue	
Tennis participation increased with users benefitting from improved and maintained surfaces. Upgrades to an additional 4 courts, from the previous year at St Marys Tennis also coincided with a review and update of booking procedures that enabled improved oversight of access and improved customer service. Werrington Courts received two brand new Futsal Courts that can be booked via an online booking system in addition to the synthetic surface upgrade of two existing tennis courts. Werrington Tennis and Futsal Courts is now a 4-court facility which has doubled its capacity.	23,038

Account Description	Budget Variance Pos/(Neg)
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS	75,515
COMMUNICATIONS	
Design Work	
The Graphic Design project is an internal cost recovery where the cost of design work is charged out internally to the organisation. The cost is estimated based on a standard cost per hour which the hours can increase or decrease with the complexity of design work. This year we have seen an increase in organisational communications across the region engaging work which require design communications for the community and as a result the cost recovered was greater than the cost to resource.	21,913
Advertising	
The Corporate Advertising budget is made up of several smaller budget including Media Monitoring, Subscription Based Newspapers, Radio Advertising as well as the Community Newsletter. Although anticipated to fully utilise the Corporate Advertising budget this financial year savings were realised due to the use of more conventional advertising streams such as electronic versions which reduced the cost to produce. Although there will always be a requirement to produce advertising via hard copy print we will see a reduction over time as more of the community engage and opt for electronic advertising.	49,068
Brochure Project	
The Brochure Project resources public relations and advocacy for incoming Councillors to show the work of Council at the induction and strategic planning workshops which were delivered with the new election year. Resourcing was budgeted to continue with work for the Councillors as information was required on an information needs basis with estimations based on the level of work required for design and print resourcing. The net savings realised on the project are a result of the level of resourcing required being lower than anticipated for the year.	59,578
TOTAL COMMUNICATIONS	130,559
CITY PLANNING	
S10.7 Certificate Fee income	
S10.7 certificate income is predominantly a product of the level of activity in the property market. The market has been stronger than expected with property transactions and development has exceeded original estimated income levels.	63,180
TOTAL CITY PLANNING	63,180
PUBLIC SPACE MAINTENANCE (CITY SERVICES)	
Public Maintenance	
Compared to recent years expenditure in a number of areas such as Asbestos disposal/removal, electricity, and Tree lopping/removal, has declined, while others such as waste disposal, contractors and water charges have increased.	21,407
Street Sweeping - Waste Disposal	
Waste disposal charges have increased due to increased tonnage of sweeper waste disposed during the 2021-22 financial year	(51,409)
Removal of Street Trees	
Revenue for Removal of Street Trees Arising from Approved Development is typically quite low, however this revenue source has seen a spike in the 2021-22 financial year with the bulk of income resulting from one receipt late in the financial year	20,454
Energy Savings Certificate Income	
Revenue Generated by the sale of Energy Savings Certificates under the NSW Energy Savings Scheme relates to successful implementation of eligible proacts. Contracts for project implementation often take this income into account and operate on a "net cost" basis. However the project for lighting upgrades to the Judges Place carpark was exclusive of this income, and has resulted in a return for Council upon sale of the certificates generated.	34,254
Street Lighting Expenditure	
The budget for street lighting charges is based on estimates for usage, network expansion, network charges, and maintenance charges along with actual contracted electricity usage rates and projected savings from sustainability initiatives. The actual street lighting charges for the 2021-22 year have come in below that estimated at the time the budget was created.	106,321
Building Maintenance	
Unscheduled maintenance works decreased by over 20% from previous financial year, and the overall variance is 19% of total budget. Maintenance operations have matured to account for current and future operational needs with respect to site safety and council risk. By doing so a subset of maintenance works can be grouped to efficiently address the issue by leveraging external funding or timing with Council's Building Asset Renewal Program.	(337,965)

Account Description	Budget Variance Pos/(Neg)
Building Operations	
A combination of increased community demand and Council requirements have led to increasing security costs for additional patrols and surveillance of council owned assets.	(29,464)
Drainage Maintenance	
A total of 382 tonnes of waste have been removed from stormwater gross pollutant traps (GPTs) and 33 damaged pipe culvert headwalls have been replaced for the effective function of the drainage infrastructure. Council received a significant number of requests from SES and customers regarding localised flooding related issues due to severe weather condition in March and April 2022.	(71,391)
Roads Maintenance	
Council responded to 1,839 customer requests regarding potholes and resolved over 70% of the requests within five (5) days to ensure our roads are in a serviceable and safe condition. This unprecedented amount of customer requests relating to potholes and road failures is due to the severe weather conditions in March and April 2022. Council is working with Transport for New South Wales (TfNSW) to claim costs associated with the flood event under the NSW Natural Disaster Essential Public Asset Restoration program.	(825,005)
Field Services Mobility Support	
The Field Services Mobility system is fully operational and linked to Council's customer portal. A temporary ICT resource has been retained to work closely with City Services team for the continual improvement of the system and for the training of future subject matter experts.	68,368
TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)	(1,064,430)
DEVELOPMENT APPLICATIONS	
Development Application income	
Determination of some significant applications in this financial year received in the previous year has resulted in increased income recognition. The impact of restrictions also resulted in a continued increase in minor residential applications namely alterations and additions.	184,685
Development Applications Operational Expenditure	
Operational expenditure on specialist consultants less than anticipated due to reliance on in-house expertise and independent assessment of Penrith City Council property development applications continuing into 2022-23.	79,907
Plan Reform - Plan First	
This expenditure relates directly to Development Application income received and the decrease is due to the lower number of major applications received.	119,881
Local Planning Panel	
This expenditure relates directly to Development Application income received and the decrease is due to the lower number of major applications received.	45,170
TOTAL DEVELOPMENT APPLICATIONS	429,643
FIRE SAFETY AND CERTIFICATION	
Development Services Contestable Income	
Income in this area below projection due to commencements and level of construction activity being lower than anticipated	(25,365)
Fire safety Statement Income	
Increased income in this area has been realised due to the number of new premises now complete	51,007
Development Services Operational Expenditure	
Savings have continued to be realised in this area as a direct consequence of staff vacancies, reduced face to face training, and office stationery use as a result of electronic end to end processing initiatives being implemented to meet remote working requirements and for efficiency gains.	27,245
TOTAL FIRE SAFETY AND CERTIFICATION	52,887
ENVIRONMENTAL HEALTH	
Public Health Services Income	
Additional income achieved as staff were able to recommence inspections once COVID restrictions eased earlier than predicted.	91,879
Environmental Health and Compliance - Operational Expenditure	
Savings have been realised in this area as a direct consequence of staff vacancies, reduced face to face training, and office stationery use as a result of electronic end to end processing initiatives being implemented to meet remote working requirements and for efficiency gains.	40,835
Rid Squad Asset Operational Costs	

Account Description	Budget Variance Pos/(Neg)
The savings in Rid Squad operational costs is related to a net reduction in relation to motor vehicle running expenses for the Squad.	39,561
TOTAL ENVIRONMENTAL HEALTH	172,275
RANGERS AND ANIMAL SERVICES	
Hawkesbury Pound Contribution	
The number of animals impounded or seized fluctuated drastically during COVID restrictions. As a result less funds were expended in accommodation costs.	47,384
TOTAL RANGERS AND ANIMAL SERVICES	47,384
DEVELOPMENT COMPLIANCE	
Compliance Services Income	
Applications from 31/12/21. This has greatly impacted the income stream generated from Development Applications relating to significant developments. The trend in numbers of Building Certificates remains consistent however slight decrease in applications for Class 2-9 Buildings (Commercial/Industrial) which incorporate larger fees.	(34,596)
TOTAL DEVELOPMENT COMPLIANCE	(34,596)
DESIGN AND PROJECTS	
Nursery Redevelopment project	
The project has been completed with variations due to additional work outside original project scope. This was related to design challenges experienced for sewer mains issues which arose during the recent flooding events. As a result, additional concrete works were added to protect the building adding time and extra costs to the project. Council also experienced delays with third-party stakeholders for approvals.	(38,318)
Leonay Oval Amenities Building Upgrade	
The completion of the Leonay Oval Upper Amenities upgrade included construction and installation of a canteen, storerooms, BBQ preparation space, and awning area. Project finished with minor cost variations because of cost escalations due to COVID challenges and the facility is now fully operational.	(46,676)
TOTAL DESIGN AND PROJECTS	(84,994)
RIPPLES LEISURE CENTRES	
Ripples Revenue	
2021-22 has been one of the most challenging for the Aquatic and Leisure industry, Ripples has continued to pivot its services to respond to the customer needs which has seen a greater loyalty from returning members after extreme weather conditions throughout the summer and second half of the year in Fitness and Learn to Swim Programs than forecast. Ripples safety first, approach in dealing with COVID also saw more confidence from our community with greater engagement from private hires and school groups than forecast, however this was also met with ongoing hesitation in secondary spend services such as the kiosk.	214,947
Ripples Operational Expenditure	
Savings were identified as a direct result of services pivoting to accommodate the community needs. Significant savings were made in general materials and equipment purchases, due to improved processes and further saving were made due to asset renewal programs reducing the servicing requirements of equipment. However this also resulted in an increase in water usage due to facilities being decommissioned while work was completed and equipment upgraded. Savings in staff training, development expenses and staff conference fees were made as a result in limited travel and online learning improvements.	102,682
TOTAL RIPPLES LEISURE CENTRES	317,629
WASTE AVOIDANCE AND RESOURCE RECOVERY	
Commercial Waste Income	
The decrease in the annual commercial waste budget is attributed to the redirection of resources to flood waste management and the actions taken to identify illegal dumping in street litter bins. Several properties were charged Domestic Waste Charge instead of commercial, as such the charges were attributed to the domestic waste income.	(77,629)
Non- Domestic Waste Expenditure	
Increased use of public spaces such as Tench Reserve and the River Walk required additional services to be undertaken to meet the needs. An increase of 20% in the volume of material collected from these facilities occurred over previous years.	(202,791)

Account Description	Budget Variance Pos/(Neg)
TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY	(280,420)
EXECUTIVE SERVICES	
Councillor Support	
The Councillor Support budget is made up of several smaller budgets including both mandatory councillor expenses including the Mayoral Allowance and Members Fees under section 29a as well as both operational expenses for Councillors and their support services including Telephone/ Fax, Travel costs and Conference expenses. The budget has realised net savings due to the election year which can be seen in last quarter budget to actual savings in three areas: the Mayoral Allowance, Members Fees, and telephone expenses.	46,056
Councillor Professional Development	
The Councillor Professional Training budget is annual allocation utilised by Councillors for their professional development. The allocation allows Councillors to develop skills as part of their roles or further refine and develop their professional expertise through training programs. The budget is divided into 3 wards - North, South and East, each represented by 5 Councillors who utilise the Professional Training Budget. As a result of the election year savings in the budget have been realised this approximates to savings generated by each Councillor of \$3,247 where training was not required in the financial year.	48,709
TOTAL EXECUTIVE SERVICES	94,765
FINANCIAL SERVICES	
Misc Income	
A review of prior year transactions in a suspense account has been undertaken with an amount of \$55,394 being brought to account in 2021-22.	52,544
Rates Operational Expenditure	
Rates expenditure was under budget for the year, primarily due to lower postage and printing costs due to the continuing shift towards emailing of notices, and lower agency costs with a shift away from Post Office payments and fewer transactions made by Bpay than in the corresponding year.	67,702
TOTAL FINANCIAL SERVICES	120,246
INFORMATION TECHNOLOGY	
Printing Services	
The internal Printing Service function is a cost recovery where the estimated budget recovers the internal cost to resource. This financial year we have seen a move away from traditional print services mainly due to the move to electronic media types as well as a reduction in the requirement for print media. As a result, the net impact at year end is influenced by service levels which are balanced against the organisation. The net impact this financial year has been to draw on funding to provide this service to the organisation.	(92,370)
Information Technology Operational Expenditure	
The Information Management services has generated savings that can be attributed to the reduction in expenditure required in the financial year for General Hardware including laptops and personal computers as well as communications equipment including mobile phones and tablets. This reduction in expenditure has been a result of internal process changes where Council implemented a Bring Your Own Device policy as well as the direct impact where employees are able to work from home and may choose a personal device. Other savings on consultancy costs have been realised in the financial year where consultancy work has been costed directly to organisational projects.	27,036
TOTAL INFORMATION TECHNOLOGY	(65,334)
INFORMATION MANAGEMENT	
Postage - Outgoing Mail	
Savings realised in the last quarter under the Information Management Service attributed to the reduction in Postage costs across the organisation. Savings can be attributed to the requirements for mail to be posted evolving into digital and electronic methods and a move away from traditional methods, as well as the impact COVID has had regarding outgoing mail levels.	37,043
TOTAL INFORMATION MANAGEMENT	37,043
LIBRARIES	
Libraries Operational Expenditure	
The savings in library operations is due to reduced operating costs due to the closure of the libraries during COVID.	140,918
Library- Capital Resources	

Account Description	Budget Variance Pos/(Neg)
The savings from the Book Vote is due to the reduction in the number of physical stock items required as the subject content has been transferred to annual digital subscriptions	64,001
Library - Electronic Subscriptions	
This variance relates to the timing of recognition of expenditure on the Library subscriptions.	21,822
TOTAL LIBRARIES	226,741
GENERAL REVENUE/UNTIED INCOME	
Rates Income	
Rates income was greater than anticipated. This was partly due to (1) additional general rates and interest income, and (2) lower than anticipated write-offs and postponements and rebates. Rates income was above the prior estimates, mainly due to rating categorisation changes and supplementary valuation receipts for land developments around the Aerotropolis. Rates arrears were higher compared to the previous year and therefore interest income was above estimates by year end. Provisions for rates and interest write-offs for the year were not fully utilised with rate abandonments and interest abandonments being under the annual provisions. Allowances made for postponement of rates for high valued land around the Aerotropolis were not required due to a lower than anticipated take-up of postponement of rates. This year there was also lower than anticipated pension rebates provided, which when netted off against the resulting lower rebate NSW Government subsidy resulted in additional net income .	770,579
Interest on Investments	
In the last quarter of 2021-22 the Reserve Bank of Australia (RBA) increased the cash rate in response to the increasing inflation rate. Council's projected interest income return for 2021-22 of 0.45% has been favourably surpassed in June 2022 by 111 basis points, with Council investment portfolio yield for June 2022 was 1.56%. In addition to this, a \$23.3m 'Accelerated Infrastructure Funding' grant was received at the end of May 2022, which was not included when the original budget for interest on investments was calculated	304,135
Debt Servicing	
The favourable variance relates to the new 2021-22 Borrowings of \$20m Multi-Deck Carpark at Soper Place and \$4m City Park, which were reported to Council for approval on the 22 November 2021. The original budgets for both projects had 30 June 2021 as the loan drawdown dates; but in reality, the \$20m Multi-deck Carpark at Soper Place was drawdown in January 2022, and in May 2022 for \$4m City Park. The timing difference on the projected drawdown dates predominantly caused the variance between actual and budget for 2021-22 debt service costs.	419,158
S7.11 Cultural Facilities Financial Management	
As reported to Council on 26 March 2018 the 2017-18 Borrowing Program included \$2.9m to offset the S7.11 Lambridge Estate Plan that is currently in deficit, as agreed as part of the Financial Capacity Review. Also reported to Council on 25 February 2019 the 2018-19 Borrowing Program included \$2.7m to offset the S7.11 Cultural Facilities Plan that is currently in deficit. Funding for the debt servicing costs for these loans was included in the 2016-17 SRV. During 2021-22 Council has received development contributions for this Plan. These funds have reduced the total Plan deficit which in turn has reduced the funds required to be held in Reserve to reduce the possible impact to Council in the future.	332,207
Transfer to COVID Impact Reserve	
In order to track the actual impact of COVID on Council's operations and revenue, a separate COVID Impact Reserve was created. This new Reserve will initially result in a deficit balance for the Reserve as we are only notionally funding from this Reserve against Council's other internal unrestricted reserves. As part of the June Quarterly Review a surplus has been achieved and as a result \$2.2m is proposed to be transferred to the Reserve. This will result in a closing deficit balance of \$1.5m for this Reserve as at 30 June 2022 and with \$500k p.a. repayments scheduled for the next 3 years this will result in the Reserve being repaid by June 2025.	(2,211,084)
Transfer to Financial Management Reserve	
The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$1.8m be transferred to Reserve. This allocation will provide capacity to respond to current and emerging priorities, and also fund priority resource requests.	(1,793,882)
Net Salary Costs	
During the final quarter of 2021-22 salaries were over budget by \$305k after on-cost balancing across the organisation as part of the year end process, this included Superannuation which was \$304k over budget.	(304,652)
Movement in ELE Provision	

Account Description	Budget Variance Pos/(Neg)
This variation reflects the net movement in Employee Leave entitlements, resignations/retirements, and the impact of leave balances throughout the organisation. Each year this provision is updated to include future wages increases, on-costs ,and expected retirements. This is traditionally a difficult area to accurately predict.	1,642,397
Total General Revenue/Untied Income	(841,142)
Total Variances over \$20k	(772,283)
Other Variances under \$20k	227,539
JUNE 2022 Quarter Surplus/(Deficit)	(544,744)
1st Quarter Variances to adopted budget reported to Council	210,902
2nd Quarter Variances to adopted budget reported to Council	207,563
3rd Quarter Variances to adopted budget reported to Council	126,279
4th Quarter Variances to adopted budget reported to Council	-
Original 2021-22 Budget Surplus/(Deficit)	-
Net Predicted Surplus/(Deficit) for 2021-22	-

PROPOSED REVOTED WORKS

as at June 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
CITY ASSETS							
New Mulgoa Rural Fire Service Station Construction	321,182		321,182	Grant	1,400,000	1,078,818	321,182
TOTAL CITY ASSETS	321,182	-	321,182		1,400,000	1,078,818	321,182
RIPPLES							
Ripples Small Projects	61,152	61,152			61,152		61,152
Lane Rope Replacement	65,600		65,600	Reserve	130,000	64,400	65,600
TOTAL RIPPLES	126,752	61,152	65,600		191,152	64,400	126,752
CITY ACTIVATION COMMUNITY & PLACE							
Disability Access Improvements	26,138	26,138	-		52,290	26,152	26,138
Neighbourhood Renewal	50,000		50,000	Reserve	167,039	44,337	122,702
Advancement of St Marys Town Centre Revitalisation Projects	56,000		56,000	Contribution	245,455	189,455	56,000
Streets as Shared Spaces Live Work Play Kingswood	205,416		205,416	Grant	430,200	224,784	205,416
Great River Walk Safety Upgrade	703,393		703,393	Grant	1,000,000	296,607	703,393
Renewing the Heart of Kingswood - Your High St	885,076		885,076	Grant	926,782	41,706	885,076
TOTAL CITY ACTIVATION COMMUNITY & PLACE	1,926,023	26,138	1,899,885		2,821,766	823,041	1,998,725
COMMUNITY FACILITIES & RECREATION							
Chapman Gardens Precinct Upgrade	1,317,511		1,317,511	Grant/Reserve	2,682,519	1,365,008	1,317,511
Jamison Park Synthetic Connections	12,233		12,233	Contribution	18,718	6,485	12,233
TOTAL COMMUNITY FACILITIES & RECREATION	1,329,744	-	1,329,744		2,701,237	1,371,493	1,329,744
GOVERNANCE							
Information Management System	58,800	13,665	45,135	Reserve	72,621	13,821	58,800
TOTAL GOVERNANCE	58,800	13,665	45,135		72,621	13,821	58,800
CITY PRESENTATION							
Construction of Bicycle Facilities	30,000	30,000			30,000	-	30,000
Plant Replacement	15,000		15,000	Reserve	2,629,873	763,692	1,866,181
Bus Shelters Program	31,944	31,944			85,000	53,056	31,944
Nation Building Black Spot Program	595,943		595,943	Grant	1,310,092	714,149	595,943
Urban Drainage Construction Program	270,557		270,557	Reserve	646,339	375,782	270,557
Safer Roads Program	200,000		200,000	Grant	605,000	405,000	200,000

PROPOSED REVOTED WORKS

as at June 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
Footpath Construction - Glenmore Loch	25,000		25,000	Reserve	25,000	-	25,000
TOTAL CITY PRESENTATION	1,168,444	61,944	1,106,500		5,331,304	2,311,679	3,019,625
DESIGN & PROJECTS							
Soper Place Multi Deck Carpark	552,243		552,243	Loan	1,589,550	1,037,308	552,242
Regatta Park - Stage 1	2,429,461		2,429,461	Reserve/Grant	13,772,268	11,342,808	2,429,460
Ripples Leisure Centre Splashpad Facilities	174,647		174,647	Reserve	185,908	11,261	174,647
Jamison Park Synthetic Field Project	135,587		135,587	Grant	200,000	64,413	135,587
Boronia Park Amenities Renewal	675,244		675,244	Reserve	741,480	66,236	675,244
Andrews Rd Rugby Amenities Asset Replacement	188,916		188,916	Reserve	300,000	111,085	188,915
Caddens Road - Gipps Street to Heaton Road	92,116		92,116	Contributions	4,274,482	4,161,644	112,838
Chameleon Reserve Stage 1 Tree Planting	212,182		212,182	Reserve	229,175	16,993	212,182
City Park	471,362		471,362	Loan	2,958,918	2,487,556	471,362
Park Asset Shade Sails	161,199		161,199	Reserve	753,019	569,820	183,199
JSPAC Cafe Renewal and Refurbishment	140,222		140,222	Reserve/Grant	547,561	407,339	140,222
Eilleen Cammack Building Refurbishment	123,969		123,969	Reserve/Grant	647,201	523,232	123,969
Parker Street Sporting Field Upgrades	481,494		481,494	Reserve	1,437,547	956,053	481,494
Civic Centre Renewal	753,194		753,194	Reserve	2,466,653	1,713,459	753,194
Bill Ball (Cook Park) Oval Upgrade	617,782		617,782	Reserve	800,000	182,218	617,782
Woodriff Gardens Tennis Amenity Upgrade	1,805,846		1,805,846	Grant/Reserve	1,925,000	119,154	1,805,846
Ched Towns Amenity Renewal & Upgrade	311,160		311,160	Grant	565,000	253,840	311,160
Eileen Cammack Field Lighting Stage 2 and 3	102,643		102,643	Grant	138,954	36,311	102,643
Great River Walk Nepean Av Shared Use Path	2,477,214		2,477,214	Grant/Reserve	2,500,000	22,786	2,477,214
David Currie Playspace Banks Drive St Clair	365,387	14,188	351,199	Contributions/Res	545,081	179,694	365,387
Brooker and Day Street Reserve Colyton	163,304	76,811	86,493	Grant/Reserve	169,598	6,294	163,304
Cooling the City Strategy Green Infrastructure Project	899,118		899,118	Grant/Reserve	1,231,653	332,535	899,118
Monfarville Baseball Park Reserve	766,261		766,261	Reserve	800,000	33,739	766,261
St Marys Hall Network Upgrades	299,538		299,538	Grant	400,000	100,462	299,538
Nindi Crescent Renew Play Equipment & Softfall	80,000	80,000			80,000	-	80,000
Mulgoa Sanctuary Amenities Construction	254,774		254,774	Grant	400,000	145,226	254,774
Cook Park Floodlight Upgrades	104,438		104,438	Grant	235,000	130,562	104,438
Trinity Drive Mixed Recreation Shade Seating Paths	83,850	61,850	22,000	Reserve	121,031	37,181	83,850
Penrith Regional Gallery Main Gallery Floor and Asset Replac	69,850		69,850	Reserve	85,000	15,150	69,850
Emu Plains Regatta Park - Kiosk	1,805,062		1,805,062	Reserve	2,395,692	590,630	1,805,062
Installation of Playspace Shading at 17 Playgrounds	93,696		93,696	Grant	430,057	336,361	93,696

PROPOSED REVOTED WORKS

as at June 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
Cook Park Amenity Building & Grandstand Upgrade	113,950		113,950	Reserve	200,000	86,050	113,950
Surveyors Creek Softball Facility	479,520		479,520	Grant	508,000	28,480	479,520
Stapley Street New Play Equipment Shade & Paths	98,704	38,704	60,000	Reserve	100,000	1,296	98,704
Armstein Crescent Reserve Renewal	136,180	68,180	68,000	Reserve	137,777	1,597	136,180
Iron Bark Way Reserve Renewal	104,103	104,103			109,000	1,397	107,603
Pauline Fields Park Renewal	38,704	38,704			40,000	1,296	38,704
Penrose Crescent Park Renewal	101,237	36,237	65,000	Reserve	105,000	3,763	101,237
South Penrith Neighbourhood Centre Renewal	421,670		421,670	Reserve	473,163	51,493	421,670
Ridge Park Hall Building Renewal Refurbishment	459,323		459,323	Reserve	461,323	2,000	459,323
Judges Place Carpark Amenities New adult Change Room	14,608	14,608			17,558	2,950	14,608
Yoorami Before & After Building Upgrade	85,836		85,836	Reserve	281,068	195,232	85,836
Patterson Oval Cricket Practice Facility Upgrade	35,000	35,000			35,000		35,000
University of the 3rd Age Building Renewal	209,016		209,016	Reserve	227,700	18,684	209,016
TOTAL DESIGN & PROJECTS	19,189,610	568,385	18,621,225		45,621,417	26,385,588	19,235,829
ENGINEERING SERVICES							
LTC / Urgent Traffic Facilities	90,303	90,303	-		187,803	97,500	90,303
TOTAL ENGINEERING SERVICES	90,303	90,303	-		187,803	97,500	90,303
TOTAL CAPITAL PROJECTS	24,210,858	821,587	23,389,271		58,327,300	32,146,340	26,180,960
OPERATING PROJECTS							
CITY ACTIVATION COMMUNITY & PLACE							
Community Safety Program	103,903	103,903	-		166,074	62,171	103,903
Youth Week	2,980	1,490	1,490	Grant	9,562	6,582	2,980
NAIDOC Week	40,647	40,647	-		45,133	4,486	40,647
Digital Literacy Mentoring Program for Isolated Seniors Oper	10,000		10,000	Grant	40,000	30,000	10,000
Census Data (TEIP)	87,480		87,480	Grant	87,480	-	87,480
Urban Design and Activation	161,620		161,620	Reserve	242,043	80,423	161,620
Community Events	41,536	41,536	-		67,600	26,064	41,536
Australia Day	35,538	35,538	-		53,000	17,462	35,538
Neighbourhood Renewal Projects (AREAS)	30,000		30,000	Reserve	64,159	26,138	38,021
The Village Cafe	74,863		74,863	Reserve	116,340	41,477	74,863
Places to Love Demonstration Project	9,782		9,782	Grant	11,602	1,820	9,782
TOTAL CITY ACTIVATION COMMUNITY & PLACE	598,349	223,114	375,235		902,993	296,623	606,370

PROPOSED REVOTED WORKS

as at June 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CITY ECONOMY & MARKETING							
Tourism Operational Expenditure	74,374	74,374	-		137,282	62,908	74,374
City Marketing	89,596	89,596	-		302,807	213,211	89,596
City Park Communications and Engagement	55,156	50,000	5,156	Reserve	100,000	44,844	55,156
Penrith Heritage Walking Trail Project	26,075	-	26,075	Reserve	60,000	33,925	26,075
City Economy	142,324	142,324	-		259,717	117,393	142,324
TOTAL CITY ECONOMY & MARKETING	387,525	356,294	31,231		859,806	472,281	387,525
CITY PLANNING							
Open Space and Community Facility Developer Contributions Plans Review	28,500	7,000	21,500	Reserve	33,500	5,000	28,500
TOTAL CITY PLANNING	28,500	7,000	21,500		33,500	5,000	28,500
CITY PRESENTATION							
Save Our Species - Persoonia Nutans (Nodding Geebung)	6,198	-	6,198	Grant	6,198	-	6,198
Preserving Cumberland Plain Threatened Species in Penrith LG	30,413	-	30,413	Grant	40,566	10,153	30,413
Keeping the Hawkesbury and Nepean Rivers healthy - River Roa	10,045	-	10,045	Grant	63,872	53,828	10,044
TOTAL CITY PRESENTATION	46,656	-	46,656		110,636	63,981	46,655
CITY RESILIENCE							
Cooling the City Initiatives Showcase	12,722	-	12,722	Reserve	26,522	13,800	12,722
Sustainability Programs	51,694	51,694	-		78,299	22,557	55,742
Louise Petchell Learning for Sustainability Scholarship	5,000	5,000	-		20,000	10,795	9,205
Compact of Mayors	7,354	7,354	-		13,680	6,326	7,354
TOTAL CITY RESILIENCE	76,770	64,048	12,722		138,501	53,478	85,023
CITY STRATEGY							
Advocacy Program	38,062	38,062	-		45,092	7,030	38,062
Penrith Green Grid Strategy	60,648	-	60,648	Grant	231,996	171,348	60,648
City-shaping Strategies	59,469	59,469	-		81,600	22,131	59,469
St Marys Structure Plan	20,919	20,919	-		20,919	-	20,919
TOTAL CITY STRATEGY	179,098	118,450	60,648		379,607	200,509	179,098
COMMUNICATIONS							
Civic Events	142,860	117,146	25,714	Reserve	211,933	69,073	142,860
TOTAL COMMUNICATIONS	142,860	117,146	25,714		211,933	69,073	142,860

PROPOSED REVOTED WORKS

as at June 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
COMMUNITY FACILITIES & RECREATION							
Plans of Management for Crown Reserves	10,843		10,843	Grant	23,901	13,058	10,843
TOTAL COMMUNITY FACILITIES & RECREATION	10,843	-	10,843		23,901	13,058	10,843
DESIGN & PROJECTS							
Coreen Avenue Detailed Design	57,962		57,962	Reserve	140,000	82,038	57,962
Kingswood Depot Fuel Tank Remediation	300,244		300,244	Reserve	325,000	24,756	300,244
Construction Management Software	259,955		259,955	Reserve	500,000	240,045	259,955
Great West Walk - Penrith to Parramatta	34,827		34,827	Grant	245,995	211,168	34,827
TOTAL DESIGN & PROJECTS	652,988	-	652,988		1,210,995	558,007	652,988
DIVISIONAL ASSURANCE							
Assets Web QR Project	9,944	9,944			25,000	15,057	9,943
Gipps Street - Monitor Leachate	172,806		172,806	Reserve	212,000	39,194	172,806
TOTAL DIVISIONAL ASSURANCE	182,750	9,944	172,806		237,000	54,251	182,749
ENGINEERING SERVICES							
Road Safety Project	11,877	-	11,877	Grant	24,492	12,615	11,877
Traffic and Pedestrian Study for Thornton Estate 40km/h High Pedestrian	50,000	-	50,000	Grant	50,000	-	50,000
Penrith Accessible Trails Hierarchy Strategy	47,689	47,689	-		150,000	102,311	47,689
Flood Studies SMSC	181,691		181,691	Reserve	196,441	14,750	181,691
Cranebrook Overland Flow Flood Study	96,701		96,701	Grant/Reserve	144,278	47,577	96,701
Peach Tree and Lower Surveyors Creeks Catchment Floodplain	171,386		171,386	Grant/Reserve	180,000	8,614	171,386
Doonmore Street, Penrith Retarding Basin Design	79,083		79,083	Grant/Reserve	120,000	40,917	79,083
St Marys Flood Protection Levee Upgrade Design	33,126	11,042	22,084	Grant	150,000	116,874	33,126
Shared Path - GWH Emu Plains to Glenbrook - Survey & Design	12,520		12,520	Grant	60,000	47,480	12,520
TOTAL ENGINEERING SERVICES	684,073	58,731	625,342		1,075,211	391,138	684,073
GOVERNANCE							
Digitization	610,860		610,860	Reserve	953,584	342,724	610,860
TOTAL GOVERNANCE	610,860	-	610,860		953,584	342,724	610,860
INFORMATION & COMMUNICATIONS TECHNOLOGY							
Online Payments Project	51,963		51,963	Reserve	242,928	190,965	51,963
OMNICHANEL	104,649		104,649	Reserve	288,000	183,351	104,649

PROPOSED REVOTED WORKS

as at June 2022

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
TOTAL INFORMATION & COMMUNICATIONS TECHNOLOGY	156,612	-	156,612		530,928	374,316	156,612
LIBRARY SERVICES							
Penrith Library Strategy	15,000	15,000			15,000	-	15,000
TOTAL LIBRARY SERVICES	15,000	15,000	-		15,000	-	15,000
PEOPLE & CULTURE							
Child Safety Organisational Standards	18,412		18,412	Reserve	20,000	1,588	18,412
TOTAL PEOPLE & CULTURE	18,412	-	18,412		20,000	1,588	18,412
WASTE & RESOURCE RECOVERY							
Smart Waste Collection	2,000		2,000	Cont Reserve	5,000	-	5,000
Communication Strategy	16,561		16,561	Int Reserve	134,762	118,201	16,561
The Middle Link (Circular Economy) Strategy 2025	1,770		1,770	Cont Reserve	55,996	54,226	1,770
Red Ready	9,622		9,622	Cont Reserve	17,661	8,039	9,622
Street Litter Bin Review	58,400		58,400	Grant	85,000	26,600	58,400
SSCS in Schools	1,219		1,219	Cont Reserve	10,000	6,924	3,076
Scrap Together.	19,728		19,728	Cont Reserve	20,000	272	19,728
	8,772		8,772	Grant	10,000	1,228	8,772
TOTAL WASTE & RESOURCE RECOVERY	118,072	-	118,072		338,419	215,490	122,929
TOTAL OPERATING PROJECTS	3,909,368	969,727	2,939,641		7,042,014	3,111,517	3,930,497
TOTAL PROPOSED REVOTES	28,120,226	1,791,314	26,328,912		65,369,314	35,257,857	30,111,457

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
<i>Assets and Construction</i>				
Car Parking/Traffic Facilities	1,953,513	562,088	1,288,614	1,226,987
ICT Reserve	534,793	6,061,174	5,856,447	739,520
Library Reserve	309,449	128,455	39,449	398,455
Major Projects Reserve	(1,734,929)	3,759,439	6,205,535	(4,181,025)
OOSH Bus Fleet Replacement Program	141,494	50,000	166,768	24,726
Plant and Motor Vehicle Replacement Reserves	2,457,003	1,417,319	725,767	3,148,555
<i>City Economy and Planning</i>				
City Planning	555,106	61,485	178,495	438,096
Economic Initiatives Reserve	83,633	-	-	83,633
<i>Committee Closures</i>				
Alister Brass Foundation	86,811	560	-	87,371
S377 Committee Closure Proceeds	95,594	-	-	95,594
<i>Community Facilities</i>				
Cemetery Reserve	748,096	847,700	884,633	711,163
Children's Services Reserves	76,189	-	-	76,189
<i>Employment</i>				
Employee's Leave Entitlements	5,792,765	118,921	-	5,911,686
Salary System Training and Development Reserves	69,083	15,917	67,637	17,363
<i>Environmental Programs</i>				
Environmental Awareness Programs	606,871	416,912	149,061	874,722
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	2,188,672	2,264,525	1,660,971	2,792,226
<i>Financial Management</i>				
COVID-19 Impact	(4,378,264)	2,878,264	-	(1,500,000)
Financial Assistance Grant in Advance	5,654,239	9,066,776	5,654,239	9,066,776
Financial Management Reserves	18,199,552	2,766,004	5,091,312	15,874,244
Grant Funded Projects Reserve	328,923	52,266	40,000	341,189
Interest Received - Accelerated Infrastructure Fund	-	16,416	-	16,416
Productivity Revolving Fund	567,500	32,500	-	600,000
Property Development Reserve	11,416,920	13,255,921	11,591,912	13,080,929
Special Rate Variation 2016-17	5,234,642	17,394,780	12,753,567	9,875,855
Sustainability Revolving Fund	897,281	702,289	19,019	1,580,551
<i>Legal and Governance</i>				
Election Reserve	844,034	516,541	1,237,097	123,478
Insurance Reserves	5,404,439	780,858	3,328,755	2,856,542
Legal Reserve	60,630	2,159,152	1,143,798	1,075,984
<i>Other</i>				
Events and Sponsorships	-	30,377	-	30,377
Heritage Assistance Project	88,982	-	37,624	51,358
International Relationships	305,004	20,000	970	324,034
Penrith Valley Regional Sports Centre	(881,023)	5,617	91,136	(966,542)
Revote Reserve	1,857,604	2,598,342	1,729,289	2,726,657
Town Centre Review and Administration	47,281	25,244	-	72,525
Voted Works	457,388	159,000	42,888	573,500
TOTAL INTERNAL RESERVES	60,069,502	68,164,842	59,984,983	68,249,361
INTERNAL LOANS				
Costs to Advance Developer Contributions Projects	-	-	145,710	(145,710)
Costs to Advance Next Years Projects	(1,037,582)	760,736	607,029	(883,875)
Penrith Regional Gallery	(235,260)	13,650	-	(221,610)
Public Open Space Reinvestment Project	(1,790,294)	-	16,993	(1,807,287)
Waste Bins New Contract	(6,145,477)	734,840	-	(5,410,637)
Woodriff Gardens Facility Development	(97,878)	23,364	-	(74,514)
TOTAL INTERNAL LOANS	(9,306,491)	1,532,590	769,732	(8,543,633)
Section 7.11 in deficit internal loan	(5,392,214)	-	(1,184,416)	(4,207,798)
TOTAL INTERNAL RESERVES AND LOANS	45,370,797	69,697,432	59,570,299	55,497,930

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
EXTERNAL RESERVES				
<i>Section 7.11 Development Contributions</i>				
Civic Improvement s7.11	(536,318)	-	-	(536,318)
Claremont Meadows s7.11	(991,799)	3,519,710	289,592	2,238,319
Cultural Facilities s7.11	(2,075,567)	289,758	-	(1,785,809)
Erskine Business Park s7.11	591,298	3,511	23,855	570,954
Glenmore Park Stage 2 s7.11	117,409	331,725	346,098	103,036
Kingswood Neighbourhood Centre s7.11	192	1	192	1
Lambridge Industrial Estate s7.11	(1,788,530)	-	-	(1,788,530)
Mamre Road Precinct s7.11	-	-	97,141	(97,141)
Penrith City District Open Space s7.11	38,233,738	2,580,574	1,820,108	38,994,204
Penrith City Local Open Space s7.11	3,328,836	586,297	488,060	3,427,073
Waterside s7.11	241,697	1,435	2,658	240,474
WELL Precinct s7.11	7,220,770	1,369,136	276,159	8,313,747
Non Residential Development s7.12	577,298	2,817,105	368	3,394,035
Planning Agreements s7.4	68,110	57,562	-	125,672
Funding for Development Contributions in deficit	5,392,214	-	1,184,416	4,207,798
TOTAL DEVELOPMENT CONTRIBUTION RESERVES	50,379,348	11,556,814	4,528,647	57,407,515
<i>Other External Reserves</i>				
Waste Disposal Reserve	17,975,961	3,205,491	4,062,665	17,118,787
Environment / Sullage Reserve	335,968	947,105	774,778	508,295
Unexpended Loans	(466,082)	24,000,000	3,227,017	20,306,901
Unexpended Grants	1,147,303	34,776,050	32,472,753	3,450,600
Contributions	5,064,448	15,321,933	9,879,147	10,507,234
Waste and Sustainability Improvement Payments	(131,390)	179,643	249,105	(200,852)
TOTAL OTHER EXTERNAL RESERVES	23,926,208	78,430,222	50,665,465	51,690,965
TOTAL EXTERNAL RESERVES	74,305,556	89,987,036	55,194,112	109,098,480
<i>Other Internal Reserves/Committees</i>				
Bonds and Deposits	15,923,137	-	-	15,923,137
Children's Services Cooperative Reserves	525,487	108,587	180,296	453,778
Other (Committees)	413,396	(16,537)	-	396,859
TOTAL OTHER INTERNAL RESERVES	16,862,020	92,050	180,296	16,773,774
GRAND TOTAL OF RESERVES	136,538,373	159,776,518	114,944,707	181,370,184
Controlled Entity				
Total Controlled Entity	-	(321,849)	-	(321,849)
RESERVE MOVEMENTS PER BUDGET		159,454,669	114,944,707	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the June Quarterly Review

CONTRACTS

Part A - Contracts Listing - contracts entered into during the June 2022 quarter

Contractor	Contract Number	Contract Purpose	Contract \$ Exc. GST	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Masport Pty Ltd	RFQ21/22-192	Emu Plains Shared Path Stage 2	498,109.15	1-Apr-22	10-Jun-22	No extension options	Y
MJK Enterprises NSW Pty Ltd	RFQ21/22-08	Playground and Softfall Audit	65,670.00	1-Apr-22	1-Apr-23	2 x 1 year extension options	Y
Phillip McNamara	RFT21/22-025	Refurbishment of Yoorami Childcare OOSH building	339,237.80	3-Apr-22	30-May-23	No extension options	Y
AWS Sydney Pty Ltd	RFT21/22-026	Refurbishment works Penrith School of Arts Building (U3A)	378,386.25	6-Apr-22	6-Apr-23	No extension options	Y
Land & Marine Ocean Engineering Pty Ltd	RFQ21/22-200	Fitch Avenue river embankment stabilisation works Stage 2	261,255.06	26-Apr-22	26-Apr-23	No extension options	Y
Atlas Urban Economics	RFQ21/22-181	Penrith City Council Affordable Housing Contributions Scheme	67,232.00	28-Apr-22	28-Apr-23	No extension options	Y
Morrison Low Consultants Pty Ltd	RFQ21/22-223	Review of The Quarter - Action Plan and Terms of Reference	54,450.00	1-May-22	30-Dec-22	No extension options	Y
APP Corporation Pty Ltd	RFQ21/22-200	Community Connections High Level Business Case	85,019.00	2-May-22	2-May-23	No extension options	Y
Glascott Landscape & Civil	RFT21/22-007	Gipp Street Recreation Precinct	28,588,190.70	12-May-22	12-May-23	No extension options	Y
Woolworths at Work	RFT21/22-020A	Children's Services Food Tender	394,519.42	26-May-22	26-May-25	2 x 1 year extension options	Y
The Transport Planning Partnership Pty Ltd	RFQ21/22-229	Traffic and Pedestrian Study for Thornton Estate 40km/h High Pedestrian Activity Area	51,282.00	31-May-22	19-Jul-22	No extension options	Y
Denne Holdings Pty Ltd T/as Valley Meats	RFT21/22-020B	Children's Services Food Tender	147,543.64	14-Jun-22	14-Jun-25	2 x 1 year extension options	Y
Buildco Projects Pty Ltd	RFT21/22-027	Construction of Storage Building - Harold Corr, Cambridge Park	284,630.50	23-Jun-22	23-Jun-23	No extension options	Y
Secure Building Solutions Pty Ltd	RFT21/22-028	St Marys Senior Citizens Refurbishment	2,734,781.50	23-Jun-22	23-Jun-23	No extension options	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included

CAPITAL BUDGET

Budget Review for the quarter ended June 2022

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	23,854	(5,940)	(1,818)	(1,462)	(50)	14,585	14,250	28,835	33,835
Capital Grants & Contributions	42,940	8,012	5,097	(7,675)	175	48,549	(10,539)	38,011	38,011
Internal Restrictions									
- Renewals	8,432	1,963	1,683	(814)	-	11,264	(4,957)	6,307	6,307
- New Assets	8,453	9,184	(299)	(3,430)	2,021	15,929	(5,065)	10,864	10,864
External Restrictions	11,387	(62)	247	-	-	11,572	(4,933)	6,638	6,638
Other Capital Funding Sources									
- Loans	19,124	(2,523)	(72)	(13,727)	-	2,802	(1,028)	1,775	1,775
Income from Sale of Assets									
- Plant & Equipment	2,576	-	-	-	-	2,576	(670)	1,906	1,906
- Land & Buildings	10,372	5,668	1,612	100	50	17,802	(8,450)	9,352	4,352
TOTAL CAPITAL FUNDING	127,139	16,301	6,451	(27,007)	2,196	125,079	(21,391)	103,689	103,689
Capital Expenditure									
New Assets									
- Plant & Equipment	8,329	673	89	(1,469)	-	7,621	(3,631)	3,989	4,196
- Land & Buildings	39,971	7,192	3,462	(24,538)	2,478	28,566	4,978	33,544	33,336
- Roads, Bridges, Footpaths	19,163	367	1,146	(429)	4	20,251	(5,968)	14,283	15,233
- Other Infrastructure	6,691	74	40	(1,834)	-	4,971	1,770	6,741	6,751
- Library Books	635	1	(100)	(27)	-	510	(65)	445	445
- Other	1,411	649	(3)	234	-	2,291	(1,614)	677	680
Renewals									
- Plant & Equipment	2,051	2,105	719	32	-	4,908	(1,565)	3,343	3,369
- Land & Buildings	24,783	2,466	1,213	(15)	(286)	28,160	(13,778)	14,382	14,426
- Roads, Bridges, Footpaths	14,406	1,809	(265)	1,424	-	17,374	(84)	17,290	16,351
- Other Infrastructure	2,139	509	151	(386)	-	2,413	(307)	2,106	2,202
- Other	-	245	-	-	-	245	(56)	189	-
Loan Repayments (principal) & Advances	7,560	211	-	-	-	7,771	(1,071)	6,700	6,700
TOTAL CAPITAL EXPENDITURE	127,139	16,301	6,451	(27,007)	2,196	125,079	(21,391)	103,689	103,689

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PROJECTS							
Aquatic and Leisure Services							
St Clair	St Clairs backboards and Office Equipment Replacement	RIPP	45,614	(4,478)	41,136	-	41,136
St Marys CBD	Lane Rope Replacement	RIPP	130,000	(65,600)	64,400	-	64,400
St Marys	Pool Cleaners - Ripples	RIPP	20,933	-	20,933	-	20,933
TOTAL AQUATIC AND LEISURE SERVICES			196,547		126,469		126,469
Children's Services							
Various	Building Upgrades	CSO	300,000	(282,181)	17,819	300,000	17,818
Various	CS IT Replacement Capital	CSO	50,000	(33,583)	16,417	-	16,417
Various	CS Playground Upgrades	CSO	350,000	(307,802)	42,198	350,000	42,198
Penrith LGA	OOSH Bus Fleet Replacement	CSO	50,000	116,768	166,768	-	166,768
Penrith LGA	Quality Learning Environments Program - Capital	CSO	-	155,173	155,173	-	155,172
TOTAL CHILDREN'S SERVICES			750,000		398,375		398,374
City Planning							
Various	Voluntary Planning Agreement Management Software	CP	265,674	(73,990)	191,684	265,674	191,684
TOTAL CITY PLANNING			265,674		191,684		191,684
Civil Maintenance, Renewal and Construction							
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,274,863	-	4,274,863	-	4,274,863
Various	Traffic Facilities - Regulatory	CPR	492,000	19,346	511,346	-	511,346
Various	Construction of Bicycle Facilities	CPR	30,000	(30,000)	-	-	-
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Dedication - Subdivision Roads	CA	7,810,467	(1,567,684)	6,242,783	-	6,242,783
Various	Dedication - Drainage Works	CA	4,500,000	2,066,430	6,566,430	-	6,566,430
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction	CA	2,604,158	602,202	3,206,360	-	446,977
Mulgoa	<i>Chain-of-Pond Road 200m west of Northern Rd to prev work #87</i>	CA	-	-	-	210,926	146,510
Cranebrook	<i>Andrews Road Laycock Street to Greygums Road</i>	CA	-	-	-	-	2,760
Londonderry	<i>The Driftway Londonderry</i>	CA	-	-	-	250,000	250,000
Llandilo	<i>Seventh Ave Llandilo</i>	CA	-	-	-	325,000	267,209
Llandilo	<i>Ninth Ave Llandilo</i>	CA	-	-	-	200,000	482,147
Cranebrook	<i>Borrowdale Way Cranebrook</i>	CA	-	-	-	468,232	473,899
St Clair	<i>Endeavour Ave St Clair</i>	CA	-	-	-	550,000	529,936
South Penrith	<i>Jamison Rd South Penrith</i>	CA	-	-	-	600,000	606,921
Penrith LGA	Developer Funded Works	CA	-	27,000	27,000	-	83 -

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Thornton	<i>Fernandez Lane & Radcliffe Place (Thornton)</i>	CA	-	-	-	-	27,000
Penrith LGA	Shared Pathways	CA	140,000	(69,777)	70,223	-	43,120
Emu Plains	<i>Lewers Gallery River Road Footpath</i>	CA	-	-	-	-	27,103
Penrith LGA	Urban Drainage Construction Program	CA	377,537	(69,284)	308,253	-	283,032
Penrith	<i>Memorial Avenue Kerb and Gutter</i>	CA	-	-	-	-	19,747
St Clair	<i>Finch Place Drainage</i>	CA	-	-	-	-	5,474
Various	Traffic and Transport Facilities Program	CPR	2,900	4,738	7,638	-	-
Llandilo	<i>Third Avenue Llandilo</i>	CPR	-	-	-	2,900	7,638
Penrith LGA	Footpath Delivery Program	CA	170,000	-	170,000	20,000	15,996
Cranebrook	<i>Laycock St Cranebrook</i>	CA	-	-	-	41,500	58,479
Kingswood	<i>OConnell St Kingswood</i>	CA	-	-	-	36,000	33,591
Kingswood	<i>Orth St Kingswood</i>	CA	-	-	-	50,000	35,228
Kingswood	<i>Angophora Cres Kingswood</i>	CA	-	-	-	22,500	26,705
Penrith LGA	Safer Roads Program	CPR	2,320	(2,320)	-	-	-
Penrith LGA	Roads to Recovery	CA	1,522,275	78,757	1,601,032	-	-
Kingswood	<i>Copeland St Kingswood</i>	CA	-	-	-	476,275	451,303
Erskine Park	<i>Swallow Dr Erskine Park</i>	CA	-	-	-	247,000	271,323
St Clair	<i>Colorado Dr St Clair</i>	CA	-	-	-	248,000	256,080
Glenmore Park	<i>Glenmore Pky</i>	CA	-	-	-	217,000	326,171
Mulgoa	<i>Littlefields Rd</i>	CA	-	-	-	334,000	296,155
South Penrith	Penrith CBD South HPAA	CPR	6,467	(385)	6,082	-	-
Penrith	<i>Union Road Penrith</i>	CPR	-	-	-	-	2,695
Penrith	<i>Station St Penrith</i>	CPR	-	-	-	-	3,080
Penrith	<i>Woodriff St Penrith</i>	CPR	-	-	-	-	307
Penrith LGA	Nation Building Black Spot Program	CPR	1,310,092	(595,943)	714,149	-	-
Penrith	<i>Reserve St & Station St Penrith</i>	CPR	-	-	-	129,070	118,035
Penrith	<i>The Crescent Penrith</i>	CPR	-	-	-	-	11,035
South Penrith	<i>Maxwell St South Penrith</i>	CPR	-	-	-	558,022	558,022
St Marys	<i>Forrester Rd between Glossop St - Christie St</i>	CPR	-	-	-	408,000	15,942
Werrington	<i>Victoria St between Richmond Rd - east of Burton St</i>	CPR	-	-	-	215,000	11,115
Emu Plains	Shared Path Great Western Highway Emu Plains to Glenbrook	CPR	10,812	201,210	212,022	-	212,022
Penrith LGA	Pedestrian Path Paving Construction	CPR	1,610,000	-	1,610,000	-	38,663
Oxley Park	<i>Adelaide St (north side)</i>	CPR	-	-	-	-	77
Cambridge Park	<i>Barry St</i>	CPR	-	-	-	-	50,137

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cambridge Park	<i>Dorset St</i>	CPR	-	-	-	-	47,672
Cambridge Park	<i>Wrench St</i>	CPR	-	-	-	-	57,275
Cranebrook	<i>McHenry Rd</i>	CPR	-	-	-	-	85,704
Cranebrook	<i>Reserve Cranebrook</i>	CPR	-	-	-	-	11,313
Emu Plains	<i>Old Bathurst Rd</i>	CPR	-	-	-	-	67,979
Emu Plains	<i>Russell St</i>	CPR	-	-	-	-	73,175
Penrith	<i>Robert St</i>	CPR	-	-	-	-	67,339
Werrington	<i>Kazanis Cr</i>	CPR	-	-	-	-	13,090
Colyton	<i>Burford St</i>	CPR	-	-	-	-	75,802
Colyton	<i>Jensen St</i>	CPR	-	-	-	-	53,773
Colyton	<i>Patricia St</i>	CPR	-	-	-	-	45,821
Kingswood	<i>Park Ave</i>	CPR	-	-	-	-	103,125
Oxley Park	<i>Adelaide St</i>	CPR	-	-	-	-	74,810
Oxley Park	<i>Edmondson Ave Oxley Park</i>	CPR	-	-	-	-	70,931
St Marys	<i>Edmondson Ave St Mary</i>	CPR	-	-	-	-	78,934
St Marys	<i>Collins St (3)</i>	CPR	-	-	-	-	103,144
St Marys	<i>Kalang Ave (2)</i>	CPR	-	-	-	-	84,242
St Marys	<i>Putland St</i>	CPR	-	-	-	-	45,344
St Clair	<i>Cameo Cres</i>	CPR	-	-	-	-	30,972
St Clair	<i>St Clair Ave</i>	CPR	-	-	-	-	97,511
St Clair	<i>Leicester Way</i>	CPR	-	-	-	-	80,306
Emu Plains	<i>Napier Ave</i>	CPR	-	-	-	-	30,837
Penrith	<i>Stafford St</i>	CPR	-	-	-	-	45,343
Cambridge Park	<i>Herbert St</i>	CPR	-	-	-	-	44,314
Glenmore Park	<i>Bradley St Glenmore Park</i>	CPR	-	-	-	-	32,367
Glenmore Park	61 Woodlands Flood Emergency Renewal	CPR	279,456	(118,109)	161,347	-	161,347
Penrith LGA	Roadside Drainage Program	CPR	245,978	-	245,978	-	245,978
Various	Urban Drainage Construction Program 2021-22	CPR	577,055	(201,273)	375,782	-	-
Penrith	<i>Derby St Channel Behind No 149-151</i>	CPR	-	-	-	-	2,800
Emu Heights	<i>Riverside Rd No 3 Riverside Rd (South of Alma Cres)</i>	CPR	-	-	-	-	72,838
Cranebrook	<i>Taylor Rd No 63 Opposite St Paul's Grammar School</i>	CPR	-	-	-	-	37,301
Emu Heights	<i>Russel St No 97 Russell St</i>	CPR	-	-	-	-	63,459
Penrith	<i>The Crescent near Blaxland Av</i>	CPR	-	-	-	-	19,430
Mt Vernon	<i>Mount Vernon Rd various locations</i>	CPR	-	-	-	-	84,844

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	George St Natural drain in the reserve near 29 George St	CPR	-	-	-	-	26,850
Orchard Hills	Castle Rd Calverts Rd	CPR	-	-	-	-	40,350
Jamisontown	Preston St Southern side near No 43 Preston St	CPR	-	-	-	-	21,313
Mulgoa	Vincent Av Church Rd and Vincent Av intersection	CPR	-	-	-	-	6,596
Various	Safer Roads Program 2021-22	CPR	605,000	(200,000)	405,000	-	-
Kingswood	Peppermint Crescent	CPR	-	-	-	75,000	39,299
Penrith	Evan Street and Derby Street	CPR	-	-	-	60,000	116,046
St Marys	Adelaide Street and Australia Street	CPR	-	-	-	150,000	101,172
St Clair	Endeavour Avenue	CPR	-	-	-	120,000	148,484
St Clair	Feather Street and McIntyre Avenue	CPR	-	-	-	200,000	-
Penrith LGA	School Zone Infrastructure - Road Safety Program	CPR	573,600	-	573,600	-	-
Penrith	Doomore St Penrith Public School	CPR	-	-	-	-	112,440
Cambridge Park	Harrow Rd High School Crossing	CPR	-	-	-	-	173,347
Cambridge Park	Harrow Rd High School Refuge	CPR	-	-	-	-	81,299
Emu Heights	Palomino Rd Public school	CPR	-	-	-	-	45,100
Oxley Park	Adelaide St Public School	CPR	-	-	-	-	17,563
Werrington	Henry Lawson Av Public School	CPR	-	-	-	-	35,283
St Marys	Sydney St Public School	CPR	-	-	-	-	108,568
Glenmore Park	Footpath Construction - Glenmore Loch	CPR	25,000	(25,000)	-	-	-
Glenmore Park	Woodlands Dr Sinkhole Road Restoration	CA	10,000	(2,922)	7,078	-	7,078
Kingswood	Peppermint Cr Flood Damage Road Pavement Replacement	CPR	-	81,437	81,437	-	81,437
St Clair	Cook Parade Road Restoration	CPR	155,985	(1,525)	154,460	-	154,460
Londonderry	Laurence Rd Londonderry Post Flood Restoration	CPR	-	44,929	44,929	-	44,929
Londonderry	Howell Rd Londonderry Post Flood Restoration	CPR	-	52,320	52,320	-	52,320
Londonderry	MacPherson Road Restoration	CPR	-	1,777	1,777	-	1,777
Llandilo	Terrybrook Rd Llandilo Road Restoration	CPR	-	129,018	129,018	-	129,018
Londonderry	Clark Road Londonderry Flood Restoration	CPR	-	95,782	95,782	-	95,782
Penrith LGA	Building Dedications	CA	-	8,812,000	8,812,000	-	8,812,000
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			27,551,465		36,884,189		36,884,187
Community Facilities and Recreation Operations							
Various	Neighbourhood Centres/Halls Improvements	CF	47,624	(21,494)	26,130	-	26,130
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			47,624		26,130		26,130
Community Facilities and Recreation Planning							
Kingswood	Chapman Gardens Precinct Upgrade	CF	2,682,519	(1,317,511)	1,365,008	-	86 (0)

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	<i>Doug Rennie Fields Amenities</i>	CF	-	-	-	1,250,000	143,836
Kingswood	<i>Chapman Gardens Irrigation</i>	CF	-	-	-	240,000	211,820
Kingswood	<i>Chapman Baseball Amenity</i>	CF	-	-	-	1,192,519	1,009,352
South Penrith	Jamison Park Synthetic Connections	CF	18,718	(12,233)	6,485	-	6,485
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			2,701,237		1,371,493		1,371,493
Community Resilience (Community Safety)							
Penrith LGA	CCTV Werrington and St Marys	CACP	150,000	(49,632)	100,368	-	100,368
Kingswood	Kingswood Shops CCTV	CACP	92,000	(1,091)	90,909	-	90,909
Penrith	Great River Walk Safety Upgrade	CACP	1,000,000	(703,393)	296,607	-	296,607
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			1,242,000		487,884		487,884
Community Resilience (Neighbourhood Renewal)							
Various	Neighbourhood Renewal	CACP	167,039	(122,702)	44,337	167,039	44,337
Various	Mayoral Youth Challenge	CACP	225,339	-	225,339	225,339	225,339
Various	Advancement of St Marys Town Centre Revitalisation Projects	CACP	245,455	(56,000)	189,455	245,455	189,455
Various	Spence Park Playground Co-Design MYC CBP20	CACP	33,028	-	33,028	-	33,028
Oxley Park	Brian King Park Fitness Equipment - Everyone Can Play	CACP	50,000	-	50,000	-	50,000
Oxley Park	Brian King Park Fencing and Fitness Equipment CBP19	CACP	2,859	-	2,859	-	2,859
Kingswood	Chapman Gardens Kingswood Outdoor Gym	CACP	92,505	-	92,505	-	92,505
Kingswood	Streets as Shared Spaces Live Work Play Kingswood	CACP	430,200	(205,416)	224,784	-	224,784
Penrith	Spence Park Co-Design Upgrade ECP	CACP	74,691	-	74,691	-	74,691
Kingswood	Renewing the Heart of Kingswood - Your High St	CACP	926,782	(885,076)	41,706	-	41,706
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			2,247,898		978,704		978,705
Council and Corporate Governance							
Civic Centre	Passadena Audio Visual Equip	GOV	4,971	-	4,971	-	4,971
Penrith	Folding Machine	GOV	2,284	-	2,284	-	2,284
TOTAL COUNCIL AND CORPORATE GOVERNANCE			7,255		7,255		7,255
Design and Projects							
Various	Park Asset Shade Sails	MP	753,019	(183,199)	569,820	-	569,820
Various	Parker Street Sporting Field Upgrades	MP	1,437,547	(481,494)	956,053	-	956,053
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	57,223	-	57,223	-	15,963
St Marys	<i>Construction of Kingsway Fields</i>	MP	-	-	-	-	41,260
Penrith	Soper Place Multi Deck Carpark	MP	1,589,550	(552,243)	1,037,307	-	1,037,308
Penrith CBD	Regatta Park - Stage 1	MP	12,072,268	(729,461)	11,342,807	-	9,046,333
Emu Plains	<i>Purchase of Part 43 Great Western Highway</i>	MP	-	-	-	-	98,955

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	36-42 Great Western Highway Emu Plains	MP	-	-	-	-	2,197,519
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	185,908	(174,647)	11,261	-	11,261
Penrith LGA	Street Tree Asset Project (RAR)	MP	2,600	-	2,600	-	2,600
Glenmore Park	Mulgoa Rise Amenity Building Extensions	MP	169,511	(79,685)	89,826	-	89,826
St Clair	Mark Leece Oval New Amenity Building	MP	344,492	(322,926)	21,566	-	21,566
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	830,784	(25,745)	805,039	-	805,039
Emu Plains	Hunter Fields Reserve Amenities Upgrade	MP	1,000	-	1,000	-	1,000
Werrington	Gipps Street Recreation Precinct	MP	827,325	113,747	941,072	-	941,073
Penrith	St Clair Recreation and Leisure Building Upgrade	MP	27,785	(12,235)	15,550	-	15,550
Erskine Park	Chameleon Reserve Stage 1 Tree Planting	MP	229,175	(212,182)	16,993	-	16,993
Werrington	Parkes Ave amenity renewal and upgrade	MP	500	-	500	-	500
St Marys	St Marys Art and Craft Studio	MP	19,298	(6,587)	12,711	-	12,711
Penrith CBD	City Park	MP	2,958,918	(471,362)	2,487,556	-	2,487,556
Nth Penrith	Nursery Redevelopment	MP	313,545	38,318	351,863	-	351,863
Werrington	Harold Corr Synthetic Track Upgrade	MP	1,427,048	1,377,812	2,804,860	-	2,804,860
Claremont Meadows	Caddens Road - Gipps Street to Heaton Road	MP	4,274,482	(112,838)	4,161,644	-	4,161,644
Leonay	Leonay Oval Stage 2-4 Amenities Building	MP	53,104	91,672	144,776	-	144,776
Penrith	Dunheved Road Upgrade	MP	1,362,093	117,613	1,479,706	-	1,479,705
Werrington	Arthur Neave Hall Refurbishment and Renewal	MP	130,484	-	130,484	-	130,484
Glenmore Park	Floribunda NHC Refurbishment and Renewal	MP	227,043	-	227,043	-	227,043
Penrith	JSPAC Cafe Renewal and Refurbishment	MP	547,561	(140,222)	407,339	-	407,339
Penrith	Hickeys Lane Amenities Renewal	MP	93,000	91,152	184,152	-	184,152
North St Marys	Boronia Park Amenities Renewal	MP	741,480	(675,244)	66,236	-	66,236
Penrith	Boating Now Round 3 Kayak Launch	MP	10,151	-	10,151	-	10,151
South Penrith	Eilleen Cammack Building Refurbishment	MP	647,201	(123,969)	523,232	-	523,232
Penrith	Civic Centre Renewal	MP	2,466,653	(753,194)	1,713,459	-	5,189
Penrith	Level 2 Works	MP	-	-	-	-	21,789
Penrith	Ground Floor Works	MP	-	-	-	-	1,684,681
Penrith	Basement Works	MP	-	-	-	-	1,800
St Marys	Bill Ball (Cook Park) Oval Upgrade	MP	800,000	(617,782)	182,218	-	182,218
Emu Plains	Dukes Oval Upgrade of Field Lighting	MP	389,076	(203,341)	185,735	-	185,735
Penrith	Woodriff Gardens Tennis Amenity Upgrade	MP	1,500,000	(1,380,846)	119,154	-	119,154
Glenmore Park	Ched Towns Amenity Renewal & Upgrade	MP	565,000	(311,160)	253,840	-	253,840
Kingswood	Chapman Gardens Kingswood Fencing and Bull Pens	MP	450	-	450	-	450

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
South Penrith	Eileen Cammack Field Lighting Stage 2 and 3	MP	138,954	(102,643)	36,311	-	36,311
Glenmore Park	Surveyors Creek Diamond 2 Field Lighting Upgrade	MP	15,885	-	15,885	-	15,885
Werrington	Parkes Avenue Tennis Synthetic Surface Conversion	MP	11,637	-	11,637	-	11,637
Werrington	The Kingsway Fields (South) Floodlighting Upgrade	MP	9,905	(3,240)	6,665	-	6,665
Mulgoa	Gow Park Mulgoa Stage 2 Floodlighting Upgrades	MP	89,005	-	89,005	-	89,005
Cranebrook	Iron Bark Reserve Renew play equipment-soft fall-shade shelt	MP	1,440	-	1,440	-	1,440
St Clair	St Clair Dog Park Upgrade	MP	5,351	-	5,351	-	5,351
Penrith	Great River Walk Nepean Av Shared Use Path	MP	2,500,000	(2,477,214)	22,786	-	22,786
Claremont Meadows	Myrtle Road Playground Claremont Meadows	MP	4,115	-	4,115	-	4,115
St Clair	David Currie Playspace Banks Drive St Clair	MP	515,081	(365,387)	149,694	-	149,694
Colyton	Brooker and Day Street Reserve Colyton	MP	169,598	(163,304)	6,294	-	6,294
Penrith LGA	Cooling the City Strategy Green Infrastructure Project	MP	1,100,400	(767,865)	332,535	-	332,535
St Marys	Bennett Park St Marys Mixed Recreation Space	MP	100,000	2,922	102,922	-	102,922
St Marys	Monfarville Amenity Building Upgrade	MP	800,000	(766,261)	33,739	-	33,739
St Marys	Ripples St Marys Heat Pump Replacement	MP	205,712	-	205,712	-	205,712
St Marys	St Marys Hall Network Upgrades	MP	400,000	(299,538)	100,462	-	34,014
St Marys	<i>St Marys Senior Citizens Centre</i>	MP	-	-	-	-	66,449
Glenmore Park	Nindi Crescent Renew Play Equipment & Softfall	MP	80,000	(80,000)	-	-	-
Jamisontown	Robinson Park Renew Playgrounds	MP	178,905	-	178,905	-	178,905
St Marys	Ripples St Marys Roof Refurbishment	MP	1,095,415	-	1,095,415	-	1,095,415
Werrington	Kingsway North (Touch) Field Upgrades	MP	549,384	2,471	551,855	-	551,855
Glenmore Park	Mulgoa Sanctuary Amenities Construction	MP	400,000	(254,774)	145,226	-	145,226
Emu Heights	Wedmore Road Dog park upgrade	MP	139,783	(5,354)	134,429	-	134,429
Penrith	Spence Park Installation of accessible flying fox	MP	104,540	-	104,540	-	104,540
Orchard Hills	Samuel Marsden baseball facility Training infrastructure upg	MP	125,000	-	125,000	-	125,000
St Marys	Cook Park Floodlight Upgrades	MP	235,000	(104,438)	130,562	-	130,562
South Penrith	Jamison Park Synthetic Field Project	MP	200,000	(135,587)	64,413	-	64,413
Cambridge Gardens	Trinity Drive Mixed Recreation Shade Seating Paths	MP	99,031	(61,850)	37,181	-	37,181
Penrith	Temporary Judges Place Carpark Construction	MP	350,000	-	350,000	-	350,000
Penrith	Andrews Road Rugby Amenities Asset Replacement	MP	300,000	(188,916)	111,084	-	111,085
Emu Plains	Penrith Regional Gallery Main Gallery Floor and Asset Replac	MP	85,000	(69,850)	15,150	-	15,150
Emu Plains	Emu Plains Regatta Park - Kiosk	MP	2,395,692	(1,805,062)	590,630	-	540,592
Emu Plains	<i>Architecture Consultant</i>	MP	-	-	-	-	20,118
Emu Plains	<i>Heritage Consultant</i>	MP	-	-	-	-	650

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For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	<i>Landscape Consultant</i>	MP	-	-	-	-	(1,210)
Emu Plains	<i>Other Consultant</i>	MP	-	-	-	-	30,480
Penrith LGA	Installation of Playspace Shading at 17 Playgrounds	MP	430,057	(93,696)	336,361	-	276,441
Penrith	<i>Leonay Parade</i>	MP	-	-	-	-	25,940
Jamisontown	<i>Robinson Park</i>	MP	-	-	-	-	33,980
St Marys	St Marys Tennis Court Resurfacing and Ancillary Infrastructu	MP	200,000	-	200,000	-	200,000
Penrith	Penrith Ripples Stage 3	MP	238,396	(5,316)	233,080	-	233,080
Penrith	Soper Place Commercial Development	MP	24,000	(24,000)	-	-	-
Londonderry	Cook Park Amenity Building & Grandstand Upgrade	MP	200,000	(113,950)	86,050	-	86,050
Cranebrook	Greys Lane CCC Retaining Wall	MP	40,000	(40,000)	-	-	-
Glenmore Park	Surveyors Creek Softball Facility	MP	508,000	(479,520)	28,480	-	24,880
Glenmore Park	<i>Floodlighting</i>	MP	-	-	-	-	3,600
Penrith	Stapley Street New Play Equipment Shade & Paths	MP	100,000	(98,704)	1,296	-	1,296
Werrington	Armstein Crescent Reserve Renewal	MP	68,000	(66,403)	1,597	-	1,597
Penrith	Trinity Drive Reserve Renewal	MP	3,826	(3,216)	610	-	610
Londonderry	Iron Bark Way Reserve Renewal	MP	109,000	(104,103)	4,897	-	4,897
Penrith	Pauline Fields Park Renewal	MP	40,000	(38,704)	1,296	-	1,296
Penrith	Penrose Crescent Park Renewal	MP	105,000	(101,237)	3,763	-	3,763
South Penrith	South Penrith Neighbourhood Centre Renewal	MP	473,163	(421,670)	51,493	-	51,493
St Marys	Kingsway North Amenity Building Renewal	MP	20,000	(17,894)	2,106	-	2,106
Oxley Park	Ridge Park Hall Building Renewal Refurbishment	MP	461,323	(459,323)	2,000	-	2,000
Penrith	Judges Place Carpark Amenities New Adult Change Room	MP	17,558	(14,608)	2,950	-	2,950
Penrith	JSPAC Q Theatre Lighting and Seating Replacement	MP	125,000	40,172	165,172	-	5,586
Penrith	<i>Theatre Lighting Upgrade</i>	MP	-	-	-	-	148,006
Penrith	<i>Patron Seating Upgrade</i>	MP	-	-	-	-	11,580
Werrington	Yoorami Before & After Building Upgrade	MP	281,068	(85,836)	195,232	-	195,232
Cambridge Park	Patterson Oval Cricket Practice Facility Upgrade	MP	35,000	(35,000)	-	-	-
Penrith	University of the 3rd Age Building Renewal	MP	227,700	(209,016)	18,684	-	18,684
Penrith	Fitch Avenue Flood Damage Restoration Works	MP	377,471	30,485	407,956	-	-
Penrith	<i>Essential Public Asset Reconstruction Works</i>	MP	-	-	-	-	407,956
Cambridge Park	Allsop & Patterson Play Equipment, Shade, Seating, Paths	MP	-	2,500	2,500	-	2,500
TOTAL DESIGN AND PROJECTS			53,544,669		37,819,692		37,819,692
Fleet and Plant Management							
Various	Motor Vehicle Purchases	CPR	3,906,945	(1,533,723)	2,373,222	-	2,373,222

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Plant Replacement	CPR	2,629,873	(1,866,181)	763,692	-	763,692
Not Applicable	<i>New Plant Purchase (not replacement)</i>	CPR	-	-	-	15,000	-
TOTAL FLEET AND PLANT MANAGEMENT			6,536,818		3,136,914		3,136,914
Information Management							
Various	Information Management System	GOV	72,621	(58,800)	13,821	-	13,821
TOTAL INFORMATION MANAGEMENT			72,621		13,821		13,821
Information Technology							
Various	Desktop Hardware / Devices	ICT	422,046	(113,082)	308,964	-	308,964
Penrith Council	Server Infrastructure	ICT	194,282	(35,654)	158,628	-	71,360
Penrith Council	<i>Remediation</i>	ICT	-	-	-	-	62,590
Penrith Council	<i>Networking</i>	ICT	-	-	-	-	22,668
Penrith Council	<i>Warranty</i>	ICT	-	-	-	-	2,010
Penrith	PP&VA ICT Remediation	ICT	166,600	(9,511)	157,089	-	157,089
TOTAL INFORMATION TECHNOLOGY			782,928		624,681		624,681
Libraries							
Various	Library Resources - Capital	LS	508,160	(64,001)	444,159	-	444,160
Various	Library Management System	LS	120,454	(1,505)	118,949	-	118,949
Civic Centre	Library Special Purpose Projects -Building	LS	56,394	(31,971)	24,423	-	24,423
Penrith LGA	Toy Library Capital Purchases	LS	1,423	(655)	768	-	768
St Marys	St Marys Office Refurbishment	LS	16,002	(4,487)	11,515	-	11,515
Penrith LGA	Libraries Electric Vehicle Charging Infrastructure	LS	7,205	(300)	6,905	-	6,905
TOTAL LIBRARIES			709,638		606,719		606,720
People and Culture							
Various	WH&S Risk Management Purchase of Equipment	People ar	3,375	(511)	2,864	-	2,864
TOTAL PEOPLE AND CULTURE			3,375		2,864		2,864
Property Development and Management							
Various	Property Development Expenditure Project (1)	PD	56,148	-	56,148	56,148	56,148
Various	Henry Street Penrith	PD	1,964,833	(441,059)	1,523,774	1,964,833	1,523,774
Various	Union Rd At Grade Car Park	PD	19,915	(19,915)	-	-	-
Various	Erskine Pk Urban Reinvestment	PD	183,000	(46,981)	136,019	272,000	136,019
Various	Divestment - Lenore Drive Erskine Pk	PD	51,860	-	51,860	51,860	51,860
Various	Emu Plains Employment Precinct	PD	869,810	(200,243)	669,567	869,810	669,566
Various	Mamre Rd Upgrade - Acquisition of Council Land By TfNSW	PD	12,061	(671)	11,390	12,061	11,390
Various	Glenmore Park Sydney Water Pump Station	PD	5,000	(1,438)	3,562	5,000	3,562

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Tindale Street Masters Carpark Acquisition	PD	1,458,603	-	1,458,603	1,458,603	1,458,603
Penrith CBD	Mulgoa Rd & Jane St Project (RMS) - WIK/Acqn	PD	3,970,475	(1,500,000)	2,470,475	-	-
Penrith CBD	<i>WIK - Carpenter Site- Left in/left out</i>	PD	-	-	-	1,470,475	1,000,000
Penrith CBD	<i>WIK - Hardstand/Temp CarPak - Carpenters Site</i>	PD	-	-	-	1,000,000	1,470,475
Penrith CBD	<i>WIK - Stg 2 Car Park - Woodriff Gardens</i>	PD	-	-	-	1,500,000	-
St Marys	Chesham Street St Marys	PD	(5,992)	-	(5,992)	-	-
St Marys	<i>Civil Works</i>	PD	-	-	-	(5,992)	(5,992)
Kingswood	Commuter carpark upgrade- Cox Ave Kingswood	PD	744,886	(364,104)	380,782	639,459	-
Kingswood	<i>Project Management Consultant</i>	PD	-	-	-	-	306,301
Kingswood	<i>Quantity Surveyor Consultant</i>	PD	-	-	-	-	45,650
Kingswood	<i>Architecture Consultant</i>	PD	-	-	-	-	17,976
Kingswood	<i>Engineering Consultant</i>	PD	-	-	-	-	(110,655)
Kingswood	<i>Other Consultant</i>	PD	-	-	-	-	24,642
Kingswood	<i>Project Management (internal staff)</i>	PD	-	-	-	100,343	96,869
Kingswood	<i>Communications</i>	PD	-	-	-	5,084	-
St Marys	Commuter carpark upgrade - St Marys	PD	469,747	(241,993)	227,754	-	-
St Marys	<i>Project Management Consultant</i>	PD	-	-	-	301,217	89,206
St Marys	<i>Surveying Consultant</i>	PD	-	-	-	30,810	30,810
St Marys	<i>Other Procurement Costs</i>	PD	-	-	-	3,352	(3,352)
St Marys	<i>Project Management (internal staff)</i>	PD	-	-	-	129,284	111,090
St Marys	<i>Communications</i>	PD	-	-	-	5,084	-
St Marys	Sydney Metro Acqn- Station St St Marys	PD	7,490	-	7,490	-	-
St Marys	<i>Valuation</i>	PD	-	-	-	4,545	4,545
St Marys	<i>Planning Consultant</i>	PD	-	-	-	2,945	2,945
St Marys	Sydney Metro Acqn - Chesham St St Marys	PD	9,140	-	9,140	-	-
St Marys	<i>Valuation</i>	PD	-	-	-	2,100	2,100
St Marys	<i>Planning Consultant</i>	PD	-	-	-	7,040	7,040
Penrith	Green Innovations Soper Place Revitalisation (refer PD107)	PD	500,000	(500,000)	-	-	-
Penrith	<i>Landscaping and Fencing</i>	PD	-	-	-	250,000	-
Penrith	<i>Environmental Consultant</i>	PD	-	-	-	250,000	-
Emu Plains	The Police Cottage	PD	2,865,046	(1,411,010)	1,454,036	-	-
Emu Plains	<i>Other Consultant</i>	PD	-	-	-	45,340	64,397
Emu Plains	<i>Landscaping and fencing</i>	PD	-	-	-	3,000	-
Emu Plains	<i>Marketing campaign</i>	PD	-	-	-	50,000	12,177

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Construction fees	PD	-	-	-	1,042,161	278,813
Emu Plains	Project Management	PD	-	-	-	51,500	87,110
Emu Plains	Car park Construction	PD	-	-	-	334,000	333,708
Emu Plains	Structural Engineer (Grant)	PD	-	-	-	15,000	20,830
Emu Plains	Heritage Architect (Grant)	PD	-	-	-	50,000	97,782
Emu Plains	Construction Consultant (Grant)	PD	-	-	-	150,000	64,500
Emu Plains	Construction (Grant)	PD	-	-	-	1,090,545	494,719
Emu Plains	BCA Consultant (Grant funded)	PD	-	-	-	33,500	-
Penrith CBD	Reserve Street Penrith (C)	PD	68,378	(30,000)	38,378	-	-
Penrith CBD	Demolition of 7 Reserve St	PD	-	-	-	46,878	38,378
Penrith CBD	54 Henry St - replace Air Conditioner	PD	-	28,636	28,636	-	-
Penrith CBD	Air conditioner replacement	PD	-	-	-	31,500	28,636
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			13,250,400		8,521,622		8,521,620
Public Space Maintenance (Buildings)							
Various	Bus Shelters Program	CPR	85,000	(31,944)	53,056	-	21,731
Various	Tac Tiles	CPR	-	-	-	-	31,325
Penrith LGA	Building Asset Renewal	CA	2,321,101	(1,129,462)	1,191,639	-	1,164,984
Penrith LGA	Annual Paint Program	CA	-	-	-	-	26,655
Penrith LGA	CCTV Upgrade & Renewal Program	CA	54,713	90	54,803	-	54,803
St Marys	Ripples Electrical and Fire Panel Renewals	CPR	125,459	(5,060)	120,399	-	120,399
Penrith LGA	Unscheduled Maintenance Re-active Works	CPR	500,000	-	500,000	9,900	15,596
Emu Plains	Australia Hall AC Replacement	CPR	-	-	-	3,400	-
Emu Plains	Kid Place CCC Air Con	CPR	-	-	-	53,200	57,482
St Marys	Koala Cnr CCC Air Con	CPR	-	-	-	64,100	55,683
St Clair	Gumbirra CCC Air Con	CPR	-	-	-	36,500	48,600
Cambridge Park	Rainbow Cottage CCC Air Con	CPR	-	-	-	36,800	33,450
St Clair	Stepping Stone CCC Air Con	CPR	-	-	-	51,100	57,083
Various	AC Ceiling Cassettes	CPR	-	-	-	18,000	-
Cambridge Park	Rainbow Cottage Roof	CPR	-	-	-	8,600	13,002
Werrington	Namatjira NHC Sewer	CPR	-	-	-	30,000	35,838
St Marys	St Marys Kindergarten – Storm W	CPR	-	-	-	8,900	8,845
St Clair	Coowarra Cottage – Storm W	CPR	-	-	-	12,100	12,025
Erskine Park	Erskine Park NHC	CPR	-	-	-	9,600	9,578
Londonderry	Londonderry Hall tank	CPR	-	-	-	33,000	30,000

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	<i>Tench – Septic Tank</i>	CPR	-	-	-	34,000	29,991
Colyton	<i>Ridge Park Hall – Sewer</i>	CPR	-	-	-	5,800	15,388
Luddenham	<i>Sales Park Septic</i>	CPR	-	-	-	45,000	39,629
Cranebrook	<i>Grays Lane Wall</i>	CPR	-	-	-	40,000	37,810
Nth Penrith	Penrith Nursery Installation Of Solar Panels	CPR	36,000	(2,388)	33,612	-	33,612
Oxley Park	Ridge Park Hall Urgent Upgrades Meter Box and Backing Board	CPR	7,124	-	7,124	-	7,124
Werrington County	Werrington County CCC Sewer Rectification	CPR	24,600	-	24,600	-	24,600
Emu Plains	Penrith Regional Gallery Timber Frame Replacement	CPR	15,000	(15,000)	-	-	-
St Marys	Ripples High Risk Works	CA	20,000	(20,000)	-	-	-
Various	Thornton Splash pad and Triangle Park Renewal Work	CPR	-	81,808	81,808	-	-
Thornton	<i>Thornton Splash Pad Renewal Works</i>	CPR	-	-	-	-	44,515
Penrith	<i>Triangle Park Renewal Works</i>	CPR	-	-	-	-	37,293
Various	Insurance Buildings Restoration	CA	-	89,578	89,578	-	-
Werrington	<i>Arthur Neave Memorial Hall timber floor</i>	CA	-	-	-	-	9,840
Wallacia	<i>Fowler Reserve Toilets Wallacia</i>	CA	-	-	-	-	9,850
St Marys	<i>Ripples New Reception</i>	CA	-	-	-	-	17,467
Erskine Park	<i>Erskine Park BFS Orchid Hills Gyprock and Repaint</i>	CA	-	-	-	-	24,560
St Marys	<i>St Marys Tennis Clubhouse flooring</i>	CA	-	-	-	-	27,861
Various	<i>Land Recognition - LUR</i>	CA	85,161	325,195	410,356	-	410,356
Penrith LGA	Parks Asset Renewal	CA	756	-	756	-	-
Emu Plains	<i>Outlook Avenue Renew play equipment-soft fall-shade shelter-</i>	CA	-	-	-	-	756
Penrith LGA	Parks Asset Renewal	CA	839,728	-	839,728	16,835	21,475
Leonay	<i>Leonay Parade Renew existing Play Equipment & Softfall</i>	CA	-	-	-	188,513	232,569
Glenmore Park	<i>Oriole Street Reserve Renew existing Play Equipment&Softfall</i>	CA	-	-	-	87,614	121,956
Penrith	<i>Burcher Park Renew existing Play Equipment & Softfall</i>	CA	-	-	-	206,166	154,186
Glenmore Park	<i>Sunbird Terrace Renew existing Play Equipment & Softfall</i>	CA	-	-	-	85,960	151,693
St Marys	<i>Monfarville Park Renew exisitng Field Lighting</i>	CA	-	-	-	205,640	139,340
Luddenham	<i>Sales Park Renew existing Cricket</i>	CA	-	-	-	49,000	18,510
Cambridge Gardens	Allsopp Oval Playground Softfall Renewal	CA	-	27,898	27,898	-	27,898
Not Applicable	Insurance Open Space Restoration	CA	-	221,370	221,370	-	-
St Marys	<i>St Marys BMX Track Restoration</i>	CA	-	-	-	-	52,169
Penrith	<i>Tench Reserve Playground Restoration</i>	CA	-	-	-	-	71,906
Werrington	<i>The Kingsway Floodlights Repairs</i>	CA	-	-	-	-	81,740
St Marys	<i>St Marys Junior Rugby Leauge Fencing</i>	CA	-	-	-	-	15,554

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL PUBLIC SPACE MAINTENANCE (BUILDINGS)			4,114,642		3,656,727		3,656,728
Public Space Maintenance (City Services)							
Various	Local Open Space s7.11 funded capital works	CPR	52,392	(50,372)	2,020	-	-
Emu Plains	<i>Bunyarra Reserve - Bunyarra Dr</i>	CPR	-	-	-	-	1,300
Luddenham	<i>Sales Park - Roots Av</i>	CPR	-	-	-	-	720
St Marys	Penrith BMX fencing upgrade	CPR	2,405	(2,405)	-	-	-
TOTAL PUBLIC SPACE MAINTENANCE (CITY SERVICES)			54,797		2,020		2,020
Public Space Maintenance (Cross City)							
Various	Outdoor Mobility Implementation	CPR	-	30,766	30,766	-	30,766
Penrith	Judges Place Lighting Upgrade	CPR	171,788	-	171,788	-	171,788
Penrith	Woodriff Gardens Arbour Replacement	CPR	150,000	-	150,000	-	150,000
South Penrith	Jamison Park Netball Court Resurfacing Works	CPR	135,650	-	135,650	-	135,650
Various	Cricket Pitch Surface Renewals	CPR	32,426	(3,954)	28,472	-	-
Glenmore Park	<i>Jamison Park</i>	CPR	-	-	-	6,485	5,497
Luddenham	<i>Sales Park</i>	CPR	-	-	-	6,485	5,497
Castlereagh	<i>Smith Park</i>	CPR	-	-	-	6,485	6,485
St Marys	<i>Potters Fields West</i>	CPR	-	-	-	6,485	5,497
Cambridge Park	<i>Allsop/Patterson</i>	CPR	-	-	-	6,486	5,497
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY)			489,864		516,676		516,676
Regional Illegal Dumping							
Penrith Council	RID Squad Motor Vehicle Purchases	EHC	259,023	(78,228)	180,795	-	180,795
TOTAL REGIONAL ILLEGAL DUMPING			259,023		180,795		180,795
Security and Emergency Services Management							
Regentville	NSW Emergency Operations Centres Critical Upgrade Program	CA	282,570	(76,330)	206,240	47,095	-
Regentville	<i>Dedicated Internet Infrastructure</i>	CA	-	-	-	83,400	51,528
Regentville	<i>Enterprise Printer</i>	CA	-	-	-	7,500	-
Regentville	<i>Laptop with Mobile Data Standard Apps</i>	CA	-	-	-	12,000	5,278
Regentville	<i>First aid kit with AED EpiPen</i>	CA	-	-	-	3,635	-
Regentville	<i>AM FM emergency radio</i>	CA	-	-	-	100	90
Regentville	<i>Generator UPS</i>	CA	-	-	-	120,000	149,345
Regentville	<i>Mobile satellite wi-fi modem satellite phone</i>	CA	-	-	-	8,840	-
Various	SES Equipment Priority List	CA	20,000	(19,133)	867	-	867
Mulgoa	New Mulgoa Rural Fire Service Station Construction	CA	1,700,000	(621,182)	1,078,818	-	1,078,818
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT			2,002,570		1,285,925		1,285,926

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Social Strategy (CCD)							
Various	Disability Access Improvements	CACP	52,290	(26,138)	26,152	52,290	26,152
TOTAL SOCIAL STRATEGY (CCD)			52,290		26,152		26,152
Strategic Asset Management Planning							
Penrith LGA	TicketAccess Implementation	CA	5,400	-	5,400	-	5,400
TOTAL STRATEGIC ASSET MANAGEMENT PLANNING			5,400		5,400		5,400
Sustainability							
Various	Solar photovoltaic (PV) systems at Council facilities	CR	21,436	(2,417)	19,019	2,418	-
St Marys	Queen Street Centre	CR	-	-	-	10,078	10,079
St Clair	St Clair Leisure Centre	CR	-	-	-	3,324	3,325
St Marys	St Marys Childrens Centre	CR	-	-	-	2,808	2,808
Oxley Park	Ridge Park Hall	CR	-	-	-	2,808	2,808
TOTAL SUSTAINABILITY			21,436		19,019		19,019
Traffic Management, Parking and Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	187,803	(90,303)	97,500	-	97,500
Penrith	NSW Bike Plan River Cities Program	ES	210,516	(210,516)	-	-	-
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			398,319		97,500		97,500
TOTAL CAPITAL PROJECTS			117,308,490		96,988,710		96,988,707
OPERATING PROJECTS							
Animal Services							
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	(3,875)	6,125	-	6,125
TOTAL ANIMAL SERVICES			10,000		6,125		6,125
Aquatic and Leisure Services							
Ripples	Ripples Stolen Equipment Replacement	RIPP	20,000	(6,425)	13,575	-	13,575
Ripples	Ripples Covid Related additional expenses	RIPP	123,000	(15,000)	108,000	-	108,000
St Marys	Ripples New ICT Equipment purchases	RIPP	-	15,528	15,528	-	15,528
TOTAL AQUATIC AND LEISURE SERVICES			143,000		137,103		137,103
Children's Services							
Various	CS Repair & Replace Equipment Operating	CSO	100,000	(69,153)	30,847	100,000	30,847
TOTAL CHILDREN'S SERVICES			100,000		30,847		30,847
City Economy and Marketing							
Various	City Park Communications and Engagement	CEM	100,000	(55,156)	44,844	100,000	44,844
Various	Economic Development Memberships and Sponsorships	CEM	73,854	18,501	92,355	92,354	92,355

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Advocacy Program	CitSrat	32,030	(25,000)	7,030	-	7,030
Various	City Economy	CEM	259,717	(142,324)	117,393	259,717	117,393
Various	River Precinct Strategic Planning	CEM	51,450	(38,093)	13,357	51,450	13,357
Penrith LGA	Penrith COVID Economic Analysis	CEM	10,000	-	10,000	-	10,000
Penrith	Nepean River Precinct Facilitation	CEM	133,791	(2,016)	131,775	-	131,775
TOTAL CITY ECONOMY AND MARKETING			660,842		416,754		416,753
City Planning							
Various	Integrated Local Plan	CP	1,272	-	1,272	-	1,272
Various	Planning Proposal Applications to Amend a LEP	CP	217,200	(181,382)	35,818	217,200	35,818
Various	VPA Management Software Subscription and Licencing	CP	51,167	-	51,167	51,167	51,167
Penrith Council	Externally Commissioned Studies	CP	114,863	10,738	125,601	-	125,601
Penrith LGA	City Planning Major Projects Resourcing	CP	141,820	3,220	145,040	-	145,040
Penrith LGA	Planning and Contributions Projects Resourcing	CP	98,820	(31,982)	66,838	-	66,838
Penrith LGA	Open Space and Community Facility Developer Contributions PI	CP	33,500	(28,500)	5,000	-	5,000
Penrith LGA	Implementation of Infrastructure Contributions Projects	CP	40,553	(11,008)	29,545	-	29,545
TOTAL CITY PLANNING			699,195		460,281		460,280
City Strategy							
Various	City Strategy Operational Program	CitSrat	265,000	(132,950)	132,050	265,000	132,050
Various	City-shaping Strategies	CitSrat	81,600	(59,469)	22,131	81,600	22,131
Penrith Council	Integrated Transport and Planning Resourcing	CitSrat	166,304	(58,251)	108,053	-	108,053
Penrith Council	Western Parkland Councils Alliance	CitSrat	40,000	-	40,000	-	40,000
Penrith LGA	Penrith Green Grid Strategy	CitSrat	231,996	(60,648)	171,348	-	171,348
Penrith Council	Western Parkland City Economic Development Roadmap Submissio	CitSrat	20,000	(13,062)	6,938	-	6,938
Penrith Council	St Marys Structure Plan	CitSrat	20,919	(20,919)	-	-	-
Penrith LGA	St Marys Heritage Investigation	CitSrat	-	4,548	4,548	-	4,548
TOTAL CITY STRATEGY			825,819		485,068		485,067
Civil Maintenance, Renewal and Construction							
Various	Shared Pathways Maintenance Program	CA	280,000	-	280,000	-	280,000
Various	Maintenance of GPT Constructions	CPR	340,760	2,399	343,159	-	343,159
Londonderry	The Driftway - Road Maintenance	CPR	33,000	(29,382)	3,618	-	3,618
TOTAL CIVIL MAINTENANCE, RENEWAL AND CONSTRUCTION			653,760		626,777		626,777
Communications							
Penrith LGA	Corporate Advertising	Communi	490,766	(1,553)	489,213	-	1,500
Penrith LGA	Media Monitoring	Communi	-	-	-	-	18,333

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Subscription based Newspapers	Communi	-	-	-	-	1,173
Penrith LGA	Vintage FM Radio Advertising	Communi	-	-	-	107,088	3,408
Penrith LGA	General Advertising	Communi	-	-	-	-	3,301
Penrith LGA	Western Weekender	Communi	-	-	-	-	30,256
Penrith LGA	Community Newsletter	Communi	-	-	-	383,678	431,243
Penrith Council	Website Maintenance	Communi	85,266	7,087	92,353	-	92,353
TOTAL COMMUNICATIONS			576,032		581,566		581,567
Community Facilities and Recreation Operations							
Penrith LGA	Hall Hire - Fee Waiver	CF	3,000	(2,635)	365	-	365
Various	Neighbourhood Facility General Imprvmnts	CF	45,000	17,620	62,620	-	43,226
Londonderry	Londonderry NHC Fitout	CF	-	-	-	-	4,450
St Clair	Coowarra Cottage	CF	-	-	-	-	3,683
Penrith	Penrith Senior Citizens Centre	CF	-	-	-	-	1,209
St Marys	St Marys Arts and Craft Studio	CF	-	-	-	-	2,770
St Clair	Autumnleaf Neighbourhood Centre	CF	-	-	-	-	3,573
St Clair	St Clair Youth Centre	CF	-	-	-	-	3,709
Castlereagh	Hall Hire Castlereagh Rural Fire Brigade	CF	509	-	509	-	509
TOTAL COMMUNITY FACILITIES AND RECREATION OPERATIONS			48,509		63,494		63,495
Community Facilities and Recreation Planning							
Penrith LGA	Western Sydney Academy of Sport	CF	16,010	(358)	15,652	-	15,652
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	CF	15,000	-	15,000	-	15,000
Penrith Lakes	Penrith Lakes Spatial Framework	CF	43,144	-	43,144	-	43,144
Penrith	Indoor Stadium Review	CF	4,940	-	4,940	-	4,940
Penrith	WestInvest - Preliminary Engagements	CF	-	35,840	35,840	-	-
Penrith	Multi Indoor Sports Stadium	CF	-	-	-	-	35,840
Emu Plains	Garden Bed -Lions Park Emu Plains	CF	-	1,146	1,146	-	1,146
St Clair	Funding Allocation to St Clair Comets	CF	3,000	-	3,000	-	3,000
Kingswood	Nepean Hockey Association	CF	7,500	-	7,500	-	7,500
St Clair	St Clair Comets Rugby League Club Training Equipment	CF	3,000	-	3,000	-	3,000
TOTAL COMMUNITY FACILITIES AND RECREATION PLANNING			92,594		129,222		129,222
Community Resilience (Community Safety)							
Various	Community Safety Program	CACP	166,074	(103,903)	62,171	166,074	62,171
Penrith LGA	Stop Sneak Theft	CACP	1,144	-	1,144	-	1,144
TOTAL COMMUNITY RESILIENCE (COMMUNITY SAFETY)			167,218		63,315		63,315

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Community Resilience (Neighbourhood Renewal)							
Various	Urban Design and Activation	CACP	242,043	(161,620)	80,423	242,043	80,423
Various	Place Management Resourcing (Pt AREAS)	CACP	599,680	(60,686)	538,994	-	538,994
Various	Neighbourhood Renewal Projects (AREAS)	CACP	64,159	(38,021)	26,138	64,159	26,138
Various	Places to Love Demonstration Project	CACP	11,602	(9,782)	1,820	-	1,820
Various	COVID-19 Community Responses.	CACP	2,000	(530)	1,470	-	1,470
Various	The Festival of Place – Open Streets	CACP	500,000	8,674	508,674	500,000	508,674
Penrith LGA	Magnetic Places	CACP	50,000	(5,627)	44,373	-	44,373
Penrith LGA	The Village Cafe	CACP	116,340	(74,863)	41,477	53,388	30,546
St Marys	<i>The Village Cafe St Marys</i>	CACP	-	-	-	18,000	3,320
Kingswood	<i>The Village Cafe Kingswood</i>	CACP	-	-	-	18,000	2,993
Llandilo	<i>The Village Café Llandilo</i>	CACP	-	-	-	18,000	3,910
Kingswood	<i>The Village Café General</i>	CACP	-	-	-	8,952	709
Penrith LGA	The Festival of Place - Summer Night Fund	CACP	15,000	358	15,358	-	15,358
TOTAL COMMUNITY RESILIENCE (NEIGHBOURHOOD RENEWAL)			1,600,824		1,258,727		1,258,727
Corporate Strategy and Performance							
Various	Strategic Research and Planning	BT	96,150	4,713	100,863	-	100,863
TOTAL CORPORATE STRATEGY AND PERFORMANCE			96,150		100,863		100,863
Customer Experience							
Penrith Council	Counter Queuing System	CE	17,377	-	17,377	-	17,377
TOTAL CUSTOMER EXPERIENCE			17,377		17,377		17,377
Design and Projects							
Penrith LGA	WSIP Local Roads Package	MP	3,000,000	(2,027,430)	972,570	-	-
Penrith LGA	<i>EPR Erskine Park Rd Upgrades</i>	MP	-	-	-	-	972,570
Penrith LGA	Major Project Design Costs	MP	140,000	(57,962)	82,038	-	15,087
Penrith	<i>Sydney Smith Dr Coreen Av Intersectio</i>	MP	-	-	-	140,000	66,951
Penrith	Coreen Avenue Corridor Improvements Design	MP	407,532	(255,453)	152,079	-	152,079
Jamisonstown	Jamison Rd Signals at Station St and Woodriff St Design	MP	102,888	(28,479)	74,409	-	74,409
Penrith	Spence Reserve Penrith (MAYORAL CHALLENGE)	MP	17,460	(6,476)	10,984	-	10,984
Penrith LGA	GoC Jamison Pk and Great West Walk Melaleuca Pk	MP	-	563	563	-	563
TOTAL DESIGN AND PROJECTS			3,667,880		1,292,643		1,292,642
Development Applications							
Penrith LGA	Local Planning Panel	DS	170,843	(49,975)	120,868	-	120,868
TOTAL DEVELOPMENT APPLICATIONS			170,843		120,868		120,868

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Development Compliance							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	148,070	3,801	151,871	-	151,871
TOTAL DEVELOPMENT COMPLIANCE			148,070		151,871		151,871
Divisional Assurance (City Services)							
Penrith LGA	Operation Spider Illegal Dumping Clean-up and Prevention	DIVASS	102,776	(4,833)	97,943	-	97,943
Penrith	Assets Web QR Project	DIVASS	25,000	(9,944)	15,056	-	15,057
Werrington	176 Victoria Street, Werrington asbestos remediation	DIVASS	108,000	(5,948)	102,052	-	102,052
TOTAL DIVISIONAL ASSURANCE (CITY SERVICES)			235,776		215,051		215,051
Environment Health (Biodiversity)							
Penrith LGA	On Site Sewer Management Strategy	EHC	290,839	(73,577)	217,262	-	217,261
Penrith LGA	Biodiversity Strategy	EHC	20,000	(16,813)	3,187	-	3,187
Penrith LGA	Integrated Catchment Management	EHC	147,127	(27,597)	119,530	-	119,530
Penrith LGA	Waterways Health Monitoring Program	EHC	70,000	(27,511)	42,489	-	42,489
TOTAL ENVIRONMENT HEALTH (BIODIVERSITY)			527,966		382,468		382,468
Executive Services							
Penrith Council	Councillor Professional Training and Development	EX	60,000	(48,009)	11,991	-	11,991
TOTAL EXECUTIVE SERVICES			60,000		11,991		11,991
Floodplain and Stormwater Management							
Penrith LGA	Floodplain Management Resourcing	ES	268,182	16,056	284,238	-	284,238
Penrith LGA	Flood Studies SMSC	ES	196,441	(181,691)	14,750	-	5,000
Penrith LGA	<i>St Marys (Byrnes Creek) Risk Management Study and Plan</i>	ES	-	-	-	-	9,750
Penrith LGA	NSW Floodplain Management Program 2018-19	ES	65,040	(18,949)	46,091	-	-
Penrith LGA	<i>College Orth and Werrington Creeks Catchment</i>	ES	-	-	-	-	23,578
Penrith LGA	<i>Little Creek Catchment</i>	ES	-	-	-	-	22,512
Cranebrook	Cranebrook Overland Flow Flood Study	ES	144,278	(96,701)	47,577	-	47,577
Penrith LGA	Peach Tree and Lower Surveyors Creeks Catchment Floodplain	ES	180,000	(171,386)	8,614	-	8,614
Penrith	Doonmore Street, Penrith Retarding Basin	ES	120,000	(79,083)	40,917	-	40,917
St Marys	St Marys Flood Protection Levee Upgrade	ES	150,000	(33,126)	116,874	-	116,874
TOTAL FLOODPLAIN AND STORMWATER MANAGEMENT			1,123,941		559,061		559,060
Information Management							
Various	Case Management - Dynamics 365 Implementation	ICT	673,848	15,665	689,513	673,848	689,513
TOTAL INFORMATION MANAGEMENT			673,848		689,513		689,513
Information Technology							
Penrith Council	Operational and Support Agreements	ICT	1,434,200	(280,650)	1,153,550	-	51,624

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Cloud Services	ICT	-	-	-	-	937,275
Penrith Council	Data Centre Services	ICT	-	-	-	-	109,715
Penrith Council	Warranty	ICT	-	-	-	-	1,651
Penrith Council	Contractor	ICT	-	-	-	-	53,285
TOTAL INFORMATION TECHNOLOGY			1,434,200		1,153,550		1,153,550
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	19,000	7,582	26,582	-	26,582
Penrith Council	Library Resources - Operating	LS	266,806	(21,822)	244,984	-	244,984
Penrith LGA	Library Digital	LS	14,213	3,670	17,883	-	8,052
Penrith LGA	Deep Freeze Cloud Subscription	LS	-	-	-	-	9,831
Penrith LGA	Library Special Purpose Projects - Technology	LS	17,967	(17,967)	-	-	-
Penrith LGA	Anzac Community Grant Award	LS	3,133	(2,013)	1,120	-	1,120
TOTAL LIBRARIES			321,119		290,569		290,568
Nursery Operations and Bushcare							
Mulgoa	Fowler Reserve Bank Stabilisation	CPR	19,887	-	19,887	-	19,887
Emu Heights	Control of weeds at McCanns Island	CPR	5,280	-	5,280	-	5,280
TOTAL NURSERY OPERATIONS AND BUSHCARE			25,167		25,167		25,167
People and Culture							
Penrith Council	Culture and Change	People ar	83,022	(1,438)	81,584	-	81,584
Penrith Council	Child Safety Organisational Standards	People ar	20,000	(18,412)	1,588	-	1,588
TOTAL PEOPLE AND CULTURE			103,022		83,172		83,172
Place and Activation							
Various	REAL Festival	CACP	47,527	(11,251)	36,276	-	36,276
Penrith	REAL Festival Resourcing	CACP	102,100	(19,126)	82,974	-	82,974
Penrith CBD	150 Years Community Event	CACP	5,131	-	5,131	-	5,131
Penrith Council	Relay for Life Sponsorship	CACP	3,000	-	3,000	-	3,000
Penrith LGA	Australia Day	CACP	68,000	(50,538)	17,462	14,036	14,036
Penrith LGA	Penrith Alive Events	CACP	-	-	-	38,964	3,426
Penrith CBD	Labour Costs	CACP	-	-	-	20,000	-
Penrith CBD	Marketing and communications	CACP	-	-	-	20,000	-
Penrith CBD	Events contracts	CACP	-	-	-	25,000	-
Penrith CBD	Event logistics	CACP	-	-	-	100,000	-
Penrith CBD	Alfresco dining support project	CACP	-	-	-	60,000	-
Penrith CBD	PPVA Programming	CACP	-	-	-	10,000	-

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL PLACE AND ACTIVATION			225,758		144,843		144,842
Property Development and Management							
Various	PD Business Development	PD	126,611	(8,422)	118,189	113,261	118,189
Various	Opportunity Sites Project	PD	1,700	-	1,700	1,700	1,700
Various	Emu Plns Employment Precinct -Investigation	PD	355,711	(288,409)	67,302	355,711	67,303
Various	Permanent Road Closure (not sold)	PD	5,000	(4,571)	429	5,000	429
Various	Easement 5a Stafford Street Kingswood	PD	-	4,182	4,182	-	4,182
Various	Green Innovations Soper Place (Op)	PD	-	200,410	200,410	-	200,410
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	(1,000)	25,000	-	25,000
Penrith CBD	Union Rd At Grade Car Park Planning (refer PD061)	PD	4,020	-	4,020	-	-
Penrith CBD	<i>Legal Costs</i>	PD	-	-	-	752	752
Penrith CBD	<i>Other Consultation</i>	PD	-	-	-	3,268	3,268
St Marys	St Marys Village Green	PD	168,100	(49,944)	118,156	-	-
St Marys	<i>Other consultant</i>	PD	-	-	-	177,300	118,156
Penrith	Easement for Substation 151 Parker Street	PD	10,000	(7,250)	2,750	-	-
Penrith	<i>Valuation Consultant</i>	PD	-	-	-	10,000	2,750
Erskine Park	Easement for Endeavour Energy - Chameleon Reserve	PD	10,000	(4,888)	5,112	-	-
Erskine Park	<i>Valuation Consultant</i>	PD	-	-	-	10,000	5,112
Penrith LGA	Affordable Housing Project	PD	33,086	(2,899)	30,187	-	-
Penrith LGA	<i>Other Consultant</i>	PD	-	-	-	8,000	8,000
Penrith LGA	<i>Internal Staff</i>	PD	-	-	-	25,086	22,187
Penrith LGA	Project: Graze	PD	100,000	(60,668)	39,332	-	-
Penrith LGA	<i>Food and Beverage Consultant</i>	PD	-	-	-	100,000	39,332
Various	Telecommunications Portfolio Optimisation	PD	64,400	(23,311)	41,089	-	-
Various	<i>Consultant</i>	PD	-	-	-	69,400	41,089
Penrith CBD	Community Connections HLBC	PD	25,000	(25,000)	-	-	-
Penrith CBD	<i>Consultants</i>	PD	-	-	-	85,260	-
TOTAL PROPERTY DEVELOPMENT AND MANAGEMENT			929,628		657,858		657,858
Public Space Maintenance (Cross City)							
Various	Enhanced Public Domain Maintenance (Pt AREAS)	CPR	2,836,812	-	2,836,812	-	2,836,812
Penrith Council	Bushland Management	CPR	199,240	20,751	219,991	-	219,991
Castlereagh	Save Our Species - Persoonia Nutans (Nodding Geebung)	CPR	6,198	(6,198)	-	-	-
Penrith LGA	Preserving Cumberland Plain Threatened Species in Penrith LG	CPR	40,566	(30,413)	10,153	-	10,153
Emu Plains	Keeping the Hawkesbury and Nepean Rivers healthy - River Roa	CPR	63,872	(10,045)	53,827	-	53,828

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Wallacia	Fowler Reserve Resnagging	CPR	4,304	-	4,304	-	4,304
Emu Plains	Emu Green Reserve Resnagging	CPR	5,628	-	5,628	-	5,628
Wallacia	Strategic Bushland Regeneration Project - Regent Honeyeater	CPR	20,000	-	20,000	-	20,000
Various	Biodiversity Offset Works - The Northern Road	CPR	108,013	-	108,013	-	108,013
TOTAL PUBLIC SPACE MAINTENANCE (CROSS CITY)			3,284,633		3,258,728		3,258,727
Resilience							
Penrith LGA	Community Resilience Initiatives - LG Recovery Grant	CR	-	12,804	12,804	-	-
Londonderry	<i>Evacuation Hub</i>	CR	-	-	-	-	12,804
TOTAL RESILIENCE			-		12,804		12,804
Security and Emergency Services Management							
Kingswood	COVID Support for Penrith Emergency Operations Command	CA	10,000	(5,319)	4,681	-	4,681
TOTAL SECURITY AND EMERGENCY SERVICES MANAGEMENT			10,000		4,681		4,681
Social Strategy (CCD)							
Various	Targeted Early Intervention Programs (TEIP)	CACP	58,170	(53,229)	4,941	58,170	4,941
Various	COVID-19 Pandemic Support Community Initiatives	CACP	250,176	1,669	251,845	251,845	251,845
Various	Community Health Promotion	CACP	6,000	(6,000)	-	-	-
Penrith LGA	Disability Access Improvements Operational	CACP	1,470	-	1,470	-	1,470
Penrith LGA	Digital Literacy Mentoring Program for Isolated Seniors Oper	CACP	40,000	(10,000)	30,000	-	30,000
Penrith LGA	Donation to Penrith Community Kitchen	CACP	3,000	-	3,000	-	3,000
Penrith LGA	Mayoral request for action - Food issues	CACP	9,000	-	9,000	-	9,000
Penrith LGA	Financial support for Fusion Western Sydney	CACP	1,880	-	1,880	-	1,880
Penrith LGA	COVID Recovery – Special Purposes Grant	CACP	60,000	(48,001)	11,999	-	11,999
Penrith LGA	Abirami Natya Shestra School of Dance Performance	CACP	3,000	-	3,000	-	3,000
TOTAL SOCIAL STRATEGY (CCD)			432,696		317,135		317,135
Strategic Asset Management Planning							
Penrith LGA	Tree Critical Works Package	CA	50,000	(10,218)	39,782	-	39,782
TOTAL STRATEGIC ASSET MANAGEMENT PLANNING			50,000		39,782		39,782
Sustainability							
Various	Sustainability Programs	CR	78,299	(55,742)	22,557	78,299	22,557
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	CR	20,000	(9,205)	10,795	-	10,795
Penrith LGA	Compact of Mayors	CR	13,680	(7,354)	6,326	-	6,326
TOTAL SUSTAINABILITY			111,979		39,678		39,679
Tourism and International Partnerships							
Various	City Marketing	CEM	287,089	(73,878)	213,211	287,089	213,211

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	International Relations	CEM	87,909	(86,939)	970	-	970
Penrith LGA	Penrith Heritage Walking Trail Project	CEM	60,000	(26,075)	33,925	-	33,925
TOTAL TOURISM AND INTERNATIONAL PARTNERSHIPS			434,998		248,106		248,106
Traffic Management, Parking and Road Safety							
Penrith LGA	Road Safety Project	ES	24,492	(11,877)	12,615	5,364	-
Penrith LGA	<i>P-2196 Community Road Safety Education Program</i>	ES	-	-	-	9,269	5,761
Penrith LGA	<i>P-2194 Child Seat Safety Check Days</i>	ES	-	-	-	7,609	5,653
Penrith LGA	<i>P-2182 Supervising Learner Drivers Workshops – GLS</i>	ES	-	-	-	1,500	1,200
Penrith LGA	<i>P-2198 Penrith City Council Safer Fleet - Towards Zero</i>	ES	-	-	-	750	-
Emu Plains	GWH Emu Plains to Glenbrook - Survey & Design	ES	60,000	(12,520)	47,480	-	47,480
Penrith CBD	High Pedestrian Activity Area Study - Penrith Northern Stati	ES	50,000	(50,000)	-	-	-
Penrith LGA	Penrith Accessible Trails Hierarchy Strategy	ES	-	102,311	102,311	-	102,311
TOTAL TRAFFIC MANAGEMENT, PARKING AND ROAD SAFETY			134,492		162,406		162,406
Waste Avoidance and Resource Recovery							
Penrith LGA	Purchase of Bins after Rollout	WRR	130,135	(3,931)	126,204	-	126,204
Various	Biodegradable Bags - Purchase & Delivery	WRR	1,120,571	(90,409)	1,030,162	-	1,030,162
Penrith LGA	E - Waste	WRR	120,000	(18,256)	101,744	-	101,744
Penrith	Waste Strategy & Contract Development	WRR	50,000	(18,570)	31,430	-	31,430
Penrith LGA	Hard Waste Assessment	WRR	248,928	19,540	268,468	-	268,469
Penrith LGA	Place Management and Waste Partnership	WRR	356	-	356	-	356
Penrith LGA	Community Recycling Centre Education	WRR	10,002	-	10,002	-	10,002
Penrith LGA	Chemical Clean Out	WRR	16,375	737	17,112	-	17,112
Penrith LGA	CRM Waste Services	WRR	32	-	32	-	32
Penrith LGA	Expanding Horizons	WRR	69,551	-	69,551	-	69,551
Penrith LGA	Kitchen Caddies	WRR	1,020	-	1,020	-	1,020
Penrith LGA	Smart Waste Collection	WRR	5,000	(5,000)	-	-	-
Penrith LGA	Communication Strategy	WRR	134,762	(16,561)	118,201	-	118,201
Penrith LGA	Supporting Sustainable Choices Scheme	WRR	4,568	-	4,568	-	4,568
Penrith LGA	Illegal Dumping Strategy	WRR	25,000	(2,629)	22,371	-	22,371
Penrith LGA	Reduce Single-Use	WRR	289	-	289	-	289
Penrith LGA	The Middle Link (Circular Economy)	WRR	55,996	(1,770)	54,226	-	54,226
Penrith LGA	FOGO - It's a Product	WRR	22,500	7,179	29,679	-	29,679
Penrith LGA	Strategy 2025	WRR	17,661	(9,622)	8,039	-	8,039
Penrith LGA	Red Ready	WRR	85,000	(58,400)	26,600	-	26,600

PROJECTS PROGRESS REPORT

For the Period to 30 June 2022

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	3 Bins & You're In	WRR	35,856	-	35,856	-	35,856
Penrith LGA	Street Litter Bin Review	WRR	10,000	(3,076)	6,924	-	6,924
Penrith LGA	SSCS in Schools	WRR	20,000	(19,728)	272	-	272
Penrith LGA	Soft plastics, hard reality	WRR	40,000	(1,635)	38,365	-	38,365
Penrith LGA	Championing the App	WRR	29,055	(4,307)	24,748	-	24,748
Penrith LGA	Weekly Services Project	WRR	10,000	(9,486)	514	-	514
Penrith LGA	The Right Fit	WRR	89,023	(30,269)	58,754	-	58,754
Penrith LGA	Scrap Together.	WRR	10,000	(8,772)	1,228	-	1,228
Penrith LGA	Flood Recovery Clean-up	WRR	-	158,696	158,696	-	158,696
TOTAL WASTE AVOIDANCE AND RESOURCE RECOVERY			2,361,680		2,245,411		2,245,411
TOTAL OPERATING PROJECTS			22,159,016		16,484,875		16,484,870

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 30 June 2022

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	11,833,619	Y	
Legal Fees	1,615,077	Y	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	September 2021	December 2021	March 2022	June 2022
90%	82%	84%	77%	84%

INCOME & EXPENSE

Budget Review for the quarter ended June 2022

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	179,400	1,350	180	390	-	181,320	(1,114)	180,206	180,206
User Fees & Charges	48,794	(1,805)	(1,050)	(792)	-	45,147	(3,245)	41,902	41,902
Interest & Investment Revenue	955	3	85	69	-	1,112	491	1,603	1,603
Other Revenues	2,192	(139)	566	(157)	30	2,492	1,225	3,718	3,718
Grants & Contributions - Operating	18,178	(4,111)	2,932	503	53	17,554	18,200	35,755	35,755
Grants & Contributions - Capital									
- Other	45,360	13,321	13,576	(9,889)	175	62,543	(3,782)	58,762	58,762
- Contributions (S94)	3,715	-	4,830	34	-	8,579	(218)	8,361	8,361
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	298,593	8,619	21,119	(9,840)	258	318,748	11,557	330,305	330,305
Expenses									
Employee Costs	131,121	(286)	(1,328)	(962)	-	128,545	(6,180)	122,364	122,364
Borrowing Costs	1,182	-	-	-	-	1,182	(239)	943	943
Materials & Contracts	74,174	12,646	2,204	(813)	648	88,859	(6,382)	82,477	80,026
Depreciation	44,377	-	-	-	-	44,377	2,891	47,268	47,268
Legal Costs	247	(35)	246	(113)	-	345	(334)	11	40
Consultants	6,458	75	44	(308)	(642)	5,627	(3,655)	1,971	4,392
Other Expenses	9,932	647	(15)	1,219	-	11,784	364	12,148	12,148
Share of Interests in Joint Ventures	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	267,489	13,047	1,152	(976)	5	280,717	(13,534)	267,183	267,183
Net Gain/(Loss) from the Disposal of Assets	6,553	-	1,214	1,955	-	9,722	(4,622)	5,100	5,100
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing Operations	37,656	(4,428)	21,181	(6,909)	252	47,753	20,469	68,223	68,223
Net Operating Result before Capital Items	(11,419)	(17,749)	2,775	2,946	77	(23,369)	24,470	1,101	1,101

CASH & INVESTMENTS

Budget Review for the quarter ended June 2022

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	40,347	6,140	5,586	(295)	-	51,777	1,422	53,200	53,200
Restricted Contributions for Works	4,893	(711)	2,956	(299)	-	6,839	(3,409)	3,430	5,263
Unexpended Grants	(319)	(4,574)	7,657	(175)	47	2,636	(8,255)	(5,619)	32,218
Other Externally Restricted	24,046	(5,105)	(9)	18,393	-	37,325	595	37,920	37,920
Total Externally Restricted	68,967	(4,250)	16,190	17,624	47	98,577	(9,647)	88,931	128,601
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	45,615	(10,991)	(1,247)	4,204	(5,651)	31,931	28,229	60,160	60,637
Security Bonds & Deposits	15,923	(212)	1,347	(254)	1,076	17,881	-	17,881	17,881
Total Internally Restricted	61,538	(11,203)	100	3,950	(4,575)	49,812	28,229	78,041	78,518
Unrestricted	7,983	37,634	(10,360)	(1,864)	30,283	63,675	(18,582)	45,092	4,945
Total Cash & Investments	138,488	22,181	5,930	19,710	25,755	212,064	-	212,064	212,064

Cash & Investments cont'd

Comment on Cash and Investments Position

From May 2022 to July 2022 (at the time of writing this report), the Reserve Bank of Australia (RBA) increased the cash rate to 1.35%. This equates to 125 basis points rise from 0.10% cash rate in April 2022. The RBA's decision to raise the cash rate was attributed to the significantly higher inflation rate result for the first quarter of 2022, which caused a substantial disparity between the two results – i.e. between Cash Rate and Inflation Rate. The exponential increase in Cash rate, within the last three months, have been radically fast, such that the Council's portfolio has not been able to sustain the pace. This resulted in the benchmarks (both, BBSW monthly return and Enhanced BBSW) for the month of June 2022 were not attained. Although that being the case, the Council projected interest income return for 2021/22 Financial Year of 0.45% has been favourably surpassed in June 2022 by 111 basis points – the Council investment portfolio yield for June 2022 was 1.56%.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations, and the Council's Investment Policy.

The Council's portfolio consists of grant and contribution funds held for specific expenditure purposes, internal reserves for future expenditure, refundable security bonds and deposits, with the remaining unrestricted funds relating to the cash flow differences between operational income and expenditure of the Councils adopted budget. Reconciliation of the total restricted funds to the current Monthly Investment Report follows.

Externally Restricted Assets	\$
S7.11 Development contributions	53,199,718
Restricted contributions for works	5,263,460
Unexpended grants	32,217,512
Other externally restricted	37,920,334
Internally Restricted Assets	
Internal reserves	60,636,883
Security bonds and deposits	17,880,615
Unrestricted Invested Funds	4,945,883
Cash	<u>212,064,405</u>

The Council's Cash Book and Bank Statements have been reconciled as at 30 June 2022.

Reconciliation:

The Year to Date (YTD) total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Cash on Call Group	11,268,111
Term Investment Group	179,000,000
Floating rate Notes Investment Group	19,150,000
Mortgage Backed Securities*	1,950,282
Sub-Total	211,368,393
General Fund Bank Account	696,012
Total	<u>212,064,405</u>

*MBS Purchased in 2006/07 prior to the current Ministerial Investment Order.

Performance Indicators

Indicator	Description	Benchmark	Forecast Result 2021-22	Forecast Result 2021-22
Operating Performance Ratio	This ratio measures Council's achievement of containing operating expenditure within operating revenue.	Greater than or equal to 0	-1.5%	Off Track
Own Source Revenue	This ratio measures the degree of reliance on external funding sources.	Greater than 60%	79.70%	On Track
Unrestricted Current Ratio	The 'unrestricted current ratio' is specific to the Local Government sector and represents a council's ability to meet its short-term obligations as they fall due.	Greater than 1.5 times	1.84	On Track
Debt Service Cover Ratio	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.	Greater than 2.0 times	5.85	On Track
Rates and annual charges outstanding percentage	Assesses the impact of uncollected rates and annual charges on a council's liquidity and the adequacy of debt recovery efforts.	Less than 5%	5.21%	Off Track
Real Operating Expenditure	This ratio measures the cost of delivering Councils services per capita. Decreases in this ratio indicates efficiency improvements by Council.	Decreasing over time	1.21	At Risk

Notes on Indicators listed as "Off Track" or "At Risk"

Operating Performance Ratio	The main reason for the deficit ratio result is the increase in depreciation following comprehensive revaluations. As the replacement cost of Council's assets continue to increase and further assets are constructed, depreciation expenditure will continue to increase. Council continues to plan for the long term (including managing asset management costs), forecasting asset renewal and investment in capital assets, and balancing operational revenue and expenditure, with a focus on delivering balanced and sustainable budgets.
Rates and annual charges outstanding percentage	The increase in arrears of around 0.5% compared to the prior year result may be attributed to the continuation of a softer approach to debt recovery during the pandemic and recent flood events. Council officers will monitor and adapt debt recovery processes to maintain or reduce arrears levels going forward
Real Operating Expenditure	At the end of June 2021, Council had spent \$1,260 per capita, which is higher than prior years, however is forecasting a similar ratio of \$1,210 per capita for 2021-22.

INTERPRETING ASSISTANCE

ENGLISH	If you do not understand this, please contact the Telephone Interpreting Service on 131 450 and ask them to contact Penrith City Council on your behalf on (02) 4732 7777. Or come to the Council offices and ask for an interpreter.
ARABIC	إذا لم يكن بإمكانك قراءة النص أعلاه، الرجاء الاتصال بخدمات الترجمة الفورية الهاتفية (TIS) على الرقم 131 450 والطلب منهم الاتصال بدورهم بمجلس مدينة بنريث نيابة عنك على الرقم 4732 7777 (02). أو يمكنك الحضور إلى المجلس وطلب ترتيب مترجم فوري لك.
CHINESE	如果您无法阅读这些文字，请致电 131 450 联系电话传译服务中心，请他们代您拨打 (02) 4732 7777 联系 Penrith 市议会。您也可以亲自到市议会来并要求获得口译服务。
GREEK	Αν δεν μπορείτε να το διαβάσετε αυτό, τηλεφωνήστε στην Τηλεφωνική Υπηρεσία Διερμηνέων στο 131 450 και ζητήστε τους να επικοινωνήσουν με το Δήμο Penrith (Penrith City Council) για λογαριασμό σας στον αριθμό (02) 4732 7777, ή ελάτε στη Δημαρχία και ζητήστε διερμηνέα.
HINDI	यदि आप इसे नहीं पढ़ पाते हैं, तो कृपया 131 450 पर टेलीफोन दुभाषिया सेवा से संपर्क करें और उनसे कहें कि वे आपकी ओर से पेनरथि सटी काउंसिल से (02) 4732 7777 पर संपर्क करें. या आप काउंसिल आएँ और एक दुभाषिया की माँग करें.
ITALIAN	Se non riuscite a leggere questo, contattate il servizio telefonico di interpretariato al numero 131 450 e chiedetegli di contattare da parte vostra il comune di Penrith City al numero (02) 4732 7777 oppure venite in comune e richiedete un interprete.
MALTESE	Jekk ma tistax taqra dan, jekk jogħġbok, ikkuntattja lit-Telephone Interpreting Service fuq 131 450 u itlobhom biex jikkuntattjaw Penrith City Council f'ismek fuq (02) 4732 7777. Jew ejja l-Kunsill u itlob għal interpretu.
PERSIAN	اگر نمی توانید این مطلب را بخوانید، لطفاً به خدمات ترجمه تلفنی به شماره 131 450 زنگ بزنید و از آنان بخواهید با شورای شهر پنریث Penrith City Council به شمار 4732 7777 (02) از جانب شما تماس بگیرند. یا اینکه به شهرداری Council آمده و مترجم بخواهید.
SINGHALESE	ඔබට මෙය කියවීමට නොහැකි නම්, කරුණාකර දුරකථන අංක 131 450 ඔස්සේ දුරකථන පරිවර්තන සේවාව (Telephone Interpreting Service) අමතා ඔබ වෙනුවෙන් දුරකථන අංක (02) 4732 7777 අමතා පෙනරිත් නගර සභාව (Penrith City Council) හා සම්බන්ධ කර දෙන ලෙස ඉල්ලා සිටින්න. නැතිනම් නගර සභාව වෙත පැමිණ හඟා පරිවර්තකයකු ලබා දෙන ලෙස ඉල්ලා සිටින්න.
TAMIL	இதை உங்களால் வாசிக்க இயலவில்லை என்றால், 'தொலைபேசி உரைபெயர்ப்பு சேவையை 131 450 எனும் இலக்கத்தில் அழைத்து 'பென்றித் நகரவையுடன் (02) 4732 7777 எனும் இலக்கத்தில் உங்கள் சார்பாக தொடர்பு கொள்ளுமாறு கேளுங்கள். அல்லது நகரவைக்கு விஜயம் செய்து உரைபெயர்ப்பாளர் ஒருவர் வேண்டுமெனக் கேளுங்கள்.
VIETNAMESE	Nếu quý vị không thể đọc được thông tin này, xin liên lạc Dịch Vụ Thông Dịch Qua Điện Thoại ở số 131 450 và yêu cầu họ thay mặt quý vị liên lạc với Hội Đồng Thành Phố Penrith ở số (02) 4732 7777. Hoặc hãy tới Hội Đồng và yêu cầu có thông dịch viên.

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Post: Attn Corporate Planning Penrith Council
PO Box 60
Penrith 2751

PENRITH CITY COUNCIL

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