

ORGANISATIONAL (2) **REPORT MARCH**







The services, activities and projects we'll deliver for our community.

PENRITH CITY COUNCIL

STRATEGIC PLANNING FRAMEWORK

All local councils across the state are required to plan and report in line with the NSW Office of Local Government's Integrated Planning and Reporting Framework. This "recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for education and employment, and reliable infrastructure. The difference lies in how each community responds to these needs. It also recognises that council plans and policies should not exist in isolation - that they are inter-connected. This framework allows NSW councils to draw their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future."

The following Penrith Council documents are freely available on our website and in hard copy on request.

Community Strategic Plan

Our Community Plan is a 'big picture' plan based around the seven Outcomes our community has told us will improve Penrith as a place to live, work and visit. These are long term goals and Council cannot deliver



them alone – we need to work with state and federal government, businesses, other organisations and our community to achieve these Outcomes together. Our Community Plan not only sets out where we want to be, but also where we are now and how we'll know we're on the right track.

Delivery Program and Operational Plan

Our *Delivery Program*, which incorporates our Operational Plan, sets out Council's role in delivering the Outcomes over the four years from 2017-21. It's our commitment to our community,



and includes the services, activities and projects we will deliver, our annual budget, our detailed works programs and how we will measure our performance to ensure we're delivering the right services the best way we can.

Community Engagement Strategy

This document identifies the various stakeholders in our City's future and sets out how Council plans to engage with each of these groups to develop and review our Community Strategic Plan.



Resourcing Strategy

We cannot deliver the services the community needs without properly managing our people, our assets and our money. The Resourcing Strategy looks at the key risks and opportunities we're likely to face over the



next 10 years, and how they may impact our long term financial sustainability. It looks at how we will use our resources and what we need to do to ensure our assets and our workforce are best placed to deliver on our commitments over the next four years.

A MESSAGE FROM THE GENERAL MANAGER

I'm pleased to present this report on Council's achievements and challenges during the third quarter of 2018-19. It tracks our progress towards achieving what we set out to do for our City and community in our annual Operational Plan.

As I write, the State Government election has just passed and a Federal election is on the horizon. Ahead of both elections, Council called on candidates to demonstrate their support for important community projects to ensure Penrith has the infrastructure and services it needs.

Our advocacy wins are reflected in a commitment to an 800 space commuter car park at Emu Plains, more express trains on the western line and \$480m in funding from State and Federal governments to upgrade Mamre Road and Mulgoa Road. We also welcomed the announcement of significant funding to upgrade several of our recreation precincts, including Penrith Tennis Centre, Mulgoa Rise Sporting Fields, Jamison Park and Mark Leece Sporting Complex, St Clair.

This quarter, among many other things, we resealed 39,750m2 of road pavement in Castlereagh, Cranebrook and Mt Vernon and laid 480m of footpath in Colyton and South Penrith. We opened the Glenmore Park Dog Park and worked on a range of playground upgrades including Mulgoa Park, and Sienna Gardens in Claremont Meadows.

We finished the Penrith Library upgrade in March, delivering smarter borrowing systems, training spaces for community workshops, additional study desks, expanded quiet zones and a new and improved local history research room.

Penrith continued to host and attract a range of popular events. Major events including the Sydney International Whitewater Festival, Rowing NSW State Championships and Penrith Working Truck Show were held in our City from January to March and injected an estimated \$13.5m into the local economy.

In January, we celebrated Australia Day with an afternoon of free entertainment and family fun at Jamison Park, and recognised the outstanding contributions made by six local individuals and a community organisation in our annual Australia Day Awards.

In February, we celebrated seniors with our Reimagine Ageing event at Ron Mulock Oval in Thornton. We also officially opened the Thornton Community Centre and supported the launch of its Community Garden. It's great to see Thornton growing into a vibrant neighbourhood in the heart of Penrith.



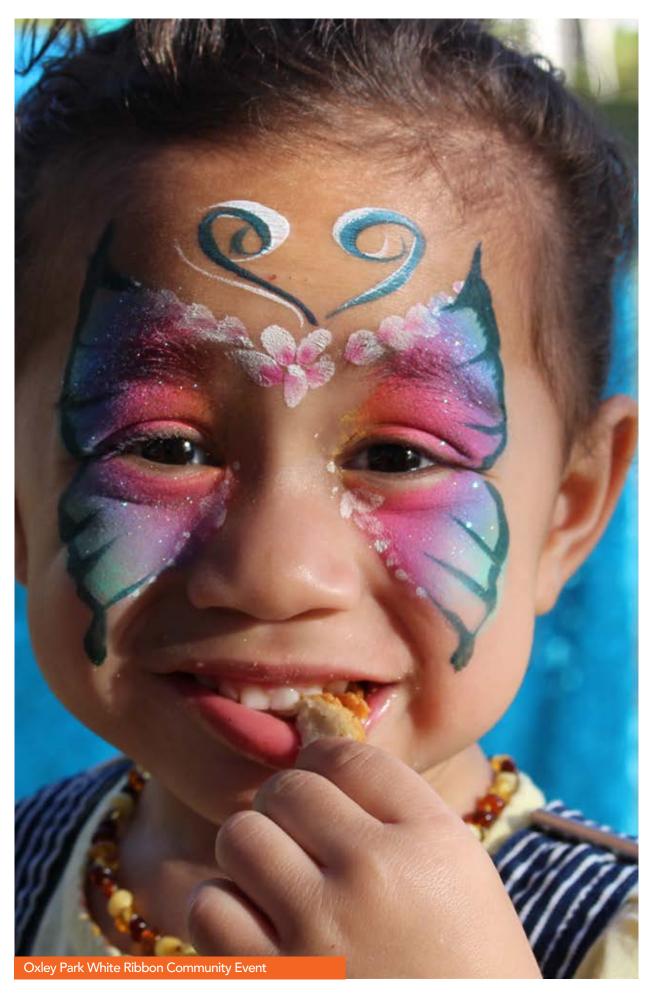
In March, Council's Waste Services hosted free Chemical Clean Out and Electronic Waste Drop Off days, allowing residents to responsibly dispose of 25 tonnes of eWaste and 42 tonnes of items like batteries, gas bottles and paints. Our Animal Services team also held a free microchipping day which saw 258 cats and dogs microchipped.

Council staff also embraced the opportunity to participate in several fundraising activities for the McGrath Foundation. Demonstrating the impact an organisation such as ours can have in the community, we raised in excess of \$3,000 to support the important work of the foundation.

We also took part in international events including International Women's Day, Harmony Day and Earth Hour, which we marked by launching our first electric vehicle. Penrith is one of the first councils in Sydney to have a fully electric vehicle as part of its fleet, and its trial is another example of our commitment to sustainability and leading best practice.

To find out more about Council's current and future projects, and how you can have your say in our City's future, visit penrith.city and yoursaypenrith.com.au and follow us on Facebook and Twitter.

WARWICK WINN GENERAL MANAGER



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OUR MISSION

WE WILL...

- >> Deliver the services, facilities and infrastructure that our community needs
- >> Maintain our long term financial sustainability
- >> Work with our community and partners to achieve more than we can alone
- >>> Provide an excellent customer experience to everyone who contacts us
- >> Value and engage our staff

OUR VALUES

In addition to our Code of Conduct, Council has adopted Values to guide our behaviour in the workplace and how we relate to our work colleagues, our customers, our communities, and our stakeholders.

Our Values and Behaviours are:

- >> We show respect
- >> We are accountable
- >>> We encourage innovation

As an organisation, we strive to reflect these in our day to day work, making our workplace more enjoyable and productive.

Nork, Respect

We show respect by

- Being responsive to others' experiences, perspectives, values and beliefs
- Listening
- Being open
- Working to understand the perspectives of others

We are accountable and

- Behave in an honest, ethical and professional way
- Identify and follow legislation, rules, policies, and codes of conduct
- Speak out against misconduct, illegal and inappropriate behaviour
- Work and lead by example

We encourage innovation by

- Being open to new ideas and change
- Offering our opinions and making suggestions
- Adapting to new situations
- Not giving up easily

HIGHLIGHTS

CELEBRATING

As always, the diversity, spirit and colour of the Penrith community was on show at a range of great events this quarter. Events bring people together and make a valuable contribution to our health and wellbeing, as well as our local economy.

Major events held in Penrith from January to March injected an estimated \$13.5 million into our local economy. Highlights included the Sydney International Whitewater Festival and NSW State Rowing Championships in February, and the 32nd annual Penrith Working Truck Show in March.

Council's free Australia Day celebrations at Jamison Park were again a drawcard for locals and visitors alike. With great food, children's entertainment and a range of other activities, many braved high temperatures to enjoy a day out with family and friends.

In February, we held our Reimagine Ageing event at the Thornton Community Centre. Run in conjunction with Seniors Week, Reimagine Ageing showcases our services for older residents and challenges the notion that getting older means slowing down. Participants enjoyed a range of fun and informative activities, showing you're never too old to be active and involved, and "love your life".

We recognised the 11th anniversary of the National Apology to Australia's Aboriginal and Torres Strait Islander people with a ceremony at the Civic Centre on 13 February. We also collaborated with community partners to host International Women's Day and Harmony Day events.





LEADING SUSTAINABLE PRACTICE

Penrith became one of the first councils in Sydney to have a fully electric vehicle as part of its fleet, with the unveiling of our 100% electric Renault Kangoo for this year's Earth Hour in March.

The delivery-style 'eco car' will not create any greenhouse gas emissions while being driven, and will be recharged using renewable energy. Council is trialling its suitability and real world running costs and, if it proves successful, will buy more when our current fleet needs to be replaced.

The Kangoo will be used by staff to transport items around the city and will be on display at various community events so local residents can learn more about this technology and see the car for themselves.

Council's first electric vehicle is part of our ongoing efforts to reduce energy use and move towards renewable energy sources, as an organisation and a city.

UPGRADING OUR LIBRARY

The significant upgrade of Penrith Library, which began late last year, was completed in March. Users and staff are benefitting from its new and improved facilities and spaces, including smarter borrowing systems, training spaces for community workshops, additional study desks, expanded quiet zones and upgraded local history research room.

The works have injected a breath of fresh air into what has long been a popular community hub for students, researchers and book lovers alike.

The refurbishment coincided with the implementation of a Radio Frequency Identification (RFID) borrowing system across all our Library branches. Each item in the library's extensive catalogue of books, magazines, CDs and DVDs has been fitted with an RFID tag which allows customers to quickly borrow multiple items in one transaction at the self-service loan stations, and to check their own items back in by simply placing them on RFID enabled "smart shelves".



TALKING WITH OUR COMMUNITY

We have listened to and talked with residents about a range of plans, policies and issues that will shape our City's future. Between January and March, our community engagement website yoursaypenrith has been visited 1,400 times by people interested in having their say on various topics, from Council's customer service to choosing the location for a new Mulgoa Rural Fire Station, street trees in St Marys to flood management in Emu Plains.

ADVOCATING FOR OUR COMMUNITY

Penrith's population is growing and Council continues to advocate for improved infrastructure and facilities for our community, now and in the future.

Council's Advocacy Priorities 2019 reflect what Penrith residents have been calling for – a vibrant City with better access to more local jobs, great transport connections, recreational spaces and opportunities to enjoy our City's stunning natural environment.

In the lead-up to the recent State and upcoming Federal elections, Council called on candidates to demonstrate their support for important community projects.

The State Government announced it would upgrade Mark Leece Sports Complex and Mulgoa Rise Sporting Fields through the Greater Sydney Sports Facility Fund. News of these upgrades were welcomed by our community, as were commitments to fund improvements at Jamison Park, the Kingsway Sporting Complex and Penrith Tennis Centre.

In January, the State Government also announced \$10m Open Space Funding for Parklands, which will allow Council to deliver significant elements of the Our River Masterplan.

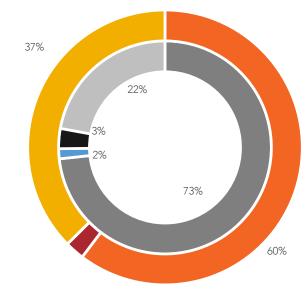
Our advocacy wins in the transport space include a commitment to an 800 space commuter car park at Emu Plains, more express trains on the western line and \$480m in funding from State and Federal governments to upgrade Mamre Road and Mulgoa Road.

Council is also thrilled with the State Government's acquisition of Hadley House in the Lakes Precinct. This is an important piece of our heritage and Penrith's communities will reap the benefits of Council's advocacy in favour of this option for its future.

SUPPORTING CREATIVITY

Council was pleased to fund the restoration and relaunch of a stunning piece of fabric art created by the Creative Embroiders of Penrith Valley and gifted to our organisation in 2001. The fabric art called 'Resonances of Inspiration' was an Australian Centenary of Federation Project, funded by the Federal Government, and designed by Pamela Griffith. Following the relaunch on 6 March the work is now back on display in its original home, the foyer of the Joan Sutherland Performing Arts Centre.

OUR PERFORMANCE



PROJECTS

As at the end of the March 2019 quarter, 67% of reportable projects (Capital and Operational) were identified as being on track for completion within planned timeframes. A combined 30% of projects have been reported as already complete, with a further 3% requiring attention or requesting a revote. The following graph provides a more detailed view of both the Capital and Operational projects.

Capital Projects

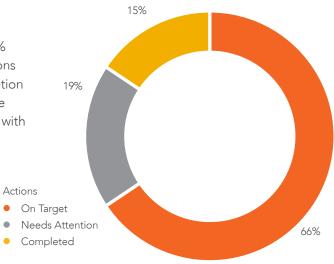
- On Target
- Revote
- Needs Attention
- Completed

Operational Projects

- On Target
- Revote
- Needs Attention
- Completed

ACTIONS

As at the end of the March 2019 quarter, 66% of reportable 2018-19 Operational Plan actions were identified as being on track for completion within planned timeframes. Five actions have been reported as being already completed, with a further six requiring attention.



SUMMARY OF REPORTABLE ACTIONS

The following provides a summary of our reportable 2018-19 Operational Plan actions as at 31 March 2019.

On Track ✓ Needs Attention ➤ Completed •



1.1.3a Develop an economic analysis and long-term marketing strategy for the Western Sydney Airport

During the quarter, we have been working on an inward investment strategy framework to ensure our long tern marketing strategy is targeted to the right audience. An implementation plan of the long term marketing strategy is on hold until some more in depth industry analysis is completed.



1.1.4a Finalise site readiness and due diligence in preparation for stakeholder engagement and designs for the City

A consultant has been engaged to determine the cost benefit analysis and concept designs based on different scenarios of embellishment for a City Park.



1.1.4b Determine approach to delivery for the City Park

The delivery method assessment will be explored once the consultants work being undertaken on the cost benefit analysis and concept design for the City park is complete.

1.1.5a Develop and implement a strategic marketing plan for the New West Brand



The next stage of the program is to develop an 18 month implementation plan for marketing activities. Recruitment for a three month Marketing Executive specialised in International investor markets has commenced. Once this is complete the role will work with Economic Initiatives to develop and deliver a long term marketing program aligned to their work program. In the meantime, the Corporate Communications, Marketing & Events team continue to produce and distribute a fortnightly Penrith New West eNewsletter to a growing audience base.

2.2.1a Commence background studies to inform the preparation of the Penrith Local Strategic Planning Statement



City Planning has scoped the LEP Review and prepared a LEP Review Report and Project Plan. A 2 year program has been developed for the project, including project plans for individual studies and strategies. A tender process has been completed to appoint consultants for the preparation of the Local Housing Strategy, Rural Lands Strategy (including Scenic and Cultural Landscapes) and an economic strategy for St Marys. Consultants have been engaged to prepare and implement an Engagement Strategy. Promotion of the Review program has commenced and an online survey is available for residents to complete to provide initial feedback on their key priorities, values and characteristics of our city.

2.2.1b Complete a review of the planning controls, traffic and parking strategy for the Penrith City Centre



Council is undertaking a review of the Penrith City Centre including a comprehensive review of planning controls, preparation of a Transport Management Plan and Parking Strategy. Council has received a draft report from consultants Architectus with initial recommendations regarding planning review. Engineering consultants Arcadis have begun the preparation of the Transport Management Plan and are currently undertaking detailed traffic modelling to inform this Plan. A Draft Parking Strategy was also prepared by consultants Bitzios to determine future parking needs and was presented to Council staff on 22 January 2019.

3.3.3a Finalise detailed design for the Soper Place development



Design of infrastructure (utilities relocation) started and forecast to be completed in August 2019. Design Excellence will re set the Design of the Building component (parking and commercial). Further design development will be performed through a design and construct contract to be tendered once Design Excellence is achieved.



3.3.3b Finalise the design and commence construction of North Street temporary carpark and upgrade works (roundabout and pedestrian ramp)

This action is complete, with the carpark expected to be opened by the end of May 2019.



3.3.3c Finalise Development Agreement for the Union road site that includes delivery of public car parking

The Project Delivery Agreement was executed on 28 March 2019.



4.1.5a Finalise design of road alignment for River Road and obtain relevant approvals to commence construction

Revised parameters to be adopted for traffic modelling and expected outcomes have been shared with RMS to seek approval before furnishing final report. Received RMS's principle approval on 6th March 2019 to proceed with the relocation of River Road intersection. Final report currently being prepared for submission to RMS for review.



4.1.5b Facilitate engagement to determine vision and activation plan for Regatta Park

This action is complete.



4.1.9a Review the Street and Park Tree Management Plan

Street and Park Tree Management Plan review is complete. A report to Council is planned for the meeting at end of May 2019, including an added Risk matrix and tree species list.

5.1.3a Complete the environmental assessment and final validation of site remediation for the former Gipps Street landfill site



Validation sampling and report has been completed and submitted to the EPA Accredited Auditor. Currently a draft Site Environmental Management Plan is being reviewed by Council Officers. We expect to receive a draft Leachate Treatment System Operational Management Plan in April. Once finalised, these management documents are also required to be provide to the Auditor for review. The Auditors findings are expected by end June 2019, although interim advice indicates the site can be made suitable for open space recreation.



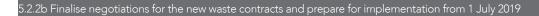


Project paused after only 4wks due to delays in achieving EPA site validation. Now looking restart the process after nearly 12mth delay. EPA site validation process now progressed to a point of some certainty but not yet finalised.



5.1.3c Prepare and adopt an amended masterplan for the Gipps Street recreation area

An amended Masterplan cannot be prepared until site validation is received and community engagement has commenced





Recycling processing is the only outstanding contract to be resolved. Negotiations are currently being finalised for report and recommendation to the April Council meeting. This is the final contract to be resolved for Council new waste and resource recovery contracts 2019-29.

5.3.4b Coordinate the implementation of the Cooling the City Strategy



This project is on track. Council participated in the "Sustainable Suburbs: Designing Thermal Comfort" talk at Penrith Regional Gallery, which was held as part of the Sydney Design Festival. The talk was attended by 51 people. Letters have been sent to residents receiving street trees as part of the Living Places St Marys street tree project, with around 15 residents expressing concerns about having street trees planted adjacent to their properties.



6.1.3a Finalise tender and commence construction of new playing fields and associated facilities at the Kingsway

Stakeholder engagement has been completed and scope finalised. Tender will be issued once amendments to design have been finalised.

6.2.5a Coordinate the implementation of the Working Together Agreement with the Deerubbin Local Aboriginal



A Working Together Agreement meeting was held on 19 March 2019 and was attended by a number of DLALC representatives and Council Officers. Updates and discussions on the Cumberland Plain Conservation Plan, undertermined land claims, plans for Aborginal land and assets in the Penrith LGA, the Local Strategic Planning Statement, and other joint priorities.

7.1.14a Undertake the audit program as agreed with the Audit Risk and Improvement Committee



The 2018-19 Internal Audit Annual Plan is behind schedule due to 2017-18 audits being carried forward (Contract Management; Regulatory Services & Compliance Enforcement). Currently, five out of the eleven audits have been finalised, with one audit in draft and two in progress – this translates to 45% completion against a year to date KPI of 67%. It is anticipated that the 90% completion KPI will be achieved by 30 June 2019...



7.2.1a Expand reporting to include new performance and improvement opportunity measures.

This action is complete.





7.2.4a Continue with community engagement for the Open Space Reinvestment Project

This project involves working with the community to look at improvements to local open space in established suburbs, and whether they can be funded through the sale of underutilised parcels. Moving forward, stakeholder engagement needs to be reviewed in line with future project needs, and project cost recovery.

7.2.6b Update Asset Management Plans for all asset classes

X

Currently behind schedule (25% completed). The Asset Management Plans for all classes are behind schedule due to resourcing issues (Asset Engineer started in mid-October 2018). It is anticipated that the Roads and Footpaths will be completed Sep 2019, Parks and Open Space completed Nov 2019, and Buildings Feb 2020.

7.2.6c Review key asset management processes, including acquisition and disposal



The revision of key asset management processes is behind schedule due resourcing issues (Business Analyst ${ extstyle -}$ Asset Management and Asset Engineer started in mid-October 2018). Iit is a two-year project with the anticipated completion in February 2020



7.3.1a Undertake an end to end review of the Development Application process



This action is complete.



7.3.2a Review the Business Planning process

Due to conflicting priorities this work has been delayed and will not be undertaken in the foreseeable future.

7.3.3a Continue delivery of the Field Services Mobility project



The Project will be delivered across 3 phases: Oct 18 Phase 1 - Device Roll Out (-complete. Apr 19 Phase 2 -Dynamics 365 Technical release completion User Acceptance Testing, Team Capability and Training, Change Management, Communications Plan - currently in progress. July 19 Phase 3 - Field Services Mobility Go Live.

7.3.3b Commence development of a Customer Request Management System



Customer Charter and Journey Mapping is under way. Running in parallel commencing to consider how we further deploy CRM to the remainder of the organisaion for our Customers and Council. Currently engaging a Project Analyst to commence workshops with Managers.

7.5.2b Complete the Mastertek Salary Review



Mastertek have provided Council with a final salary structure recommendation. Consultation with Managers and Directors will be finalised in April 2019. Consultation with the Joint Consultative Committee is planned for May 2019 and the roll out commencing on 1 July 2019



7.5.3c Conduct incident investigation training for key staff

This action is complete.

7.5.4a Create a new reward / recognition framework to promote Council values



Mastertek have provided Council with a reward/recognition framework. Consultation with the Joint Consultative Committee is planned for May 2019. In addition, a review of Council's workforce policies is currently being undertaken, which will review a number of employee benefits. Consultation has also taken place with various management groups and the Gender Equity Committee. The target for the workforce policies to be implemented is July 2019.

FINANCIAL REVIEW



FINANCIAL SERVICES MANAGER'S REPORT

EXECUTIVE SUMMARY

This report covers the third quarter of the 2018-19 financial year. Details of significant Variations, Reserve movements, and the status of Council's Operating and Capital Projects compared to Budget are included in this document.

Council projected a Balanced Budget in the adoption of the Original 2018-19 Operational Plan. The September and December Quarterly Reviews reported some variations to the predicted annual budget, including a number of proposed allocations, that when combined with other adopted variations provided for a revised projected surplus of \$167,139 for 2018-19. The favourable budget position at this stage also presented the opportunity to transfer \$1.2m to Reserve to provide capacity to respond to current and emerging priorities.

The March 2019 Review again presents a positive result with a revised projected net surplus of \$179,328 for 2018-19. This result comprises mainly positive variations to the adopted Budget, with the most notable for the March Quarter being additional Rates income (\$218,143) and \$7.11 Lambridge Estate (\$697,491). Once again a net positive result for the Quarter has enabled the allocation of funds to Reserve (\$400,000), with these funds proposed to be directed towards the Information Management Project under the Digital Transformation Program.

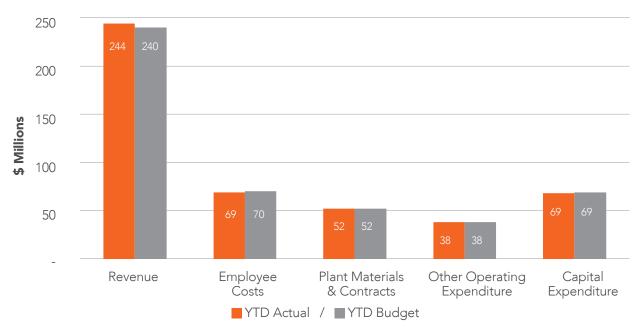
Net organisational salary savings of \$233,062 have also been identified in this quarter, largely from staff vacancies. In keeping with Council's adopted practice, these salary savings will be retained within the Employee Cost budget at this stage and not be reallocated until the end of the year to manage any budgetary risks for the remainder of the year. Council's LTFP has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings will be transferred to the ELE Reserve as part of the June 2019 Review, once provision for current year payments are made.

The overall 2018-19 Budget compared to the phased budget is generally in line with expectations, with a surplus of \$179,328 currently projected at this stage of 2018-19. All variations have been considered and where a budget adjustment is required, details have been included in the Review.

The following graph shows a comparison, by category, of the progress of Council's Budget compared to expectations.



Actual vs Budget Revenue & Expenditure YTD March 2019



BUDGET POSITION

The review recommends a number of both favourable and unfavourable adjustments to the adopted Budget for 2018-19. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a small surplus of \$12,189 for the quarter, which results in an expected surplus for the full year of \$179,328. Some of the more significant variations greater than \$100,000 are listed below with their impact on the Budget position (F – Favourable, U – Unfavourable and A - Allocation).

BUDGET VARIATIONS THAT IMPACT THE SURPLUS

Net Employee Costs

During the third quarter of 2018-19 salary savings have been realised primarily due to vacancies across a number of Departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual Departments to enable alternative temporary staff resources to ensure the delivery of key Operational Plan tasks and projects. The net salary savings of those being retained by Departments total \$233,062.

It is proposed that as part of the March Quarterly Review that the identified salary savings of \$233,062 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the Budget for any resignations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

\$7.11 Lambridge Estate in Deficit (Loan) \$697,491 F (24%)

As reported to the Council on 26 March 2018 the 2017-18 Borrowing Program included \$2.9m to offset the S7.11 Lambridge Estate Plan that is currently in deficit, as agreed as part of the Financial Capacity Review. Funding for the debt servicing costs for this loan was included in the 2016-17 SRV. During the 3rd Quarter of 2018-19 Council has received development contributions for the Lambridge Estate S7.11 plan. These funds have reduced the total Plan deficit which in turn has reduced the funds required to be held in Reserve to reduce the possible impact to Council in the future.

Rates Income \$218,143 F (0.1%)

Rates income is forecast to be greater than previous budget estimates. This additional income can be attributed to the commencement of works at the Sydney Science Park and the subsequent change of rate category from Farmland to Business for the portion of land developed. The income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's financial capacity in future years.

Development Application Income \$300,000 U (11.6%)

The second quarter to the end of December saw a spike in major DA income which necessitated a \$200,000 positive variation to better predict expected income for the full financial year, the third quarter has seen a total slump in major DA income. Whilst April is showing some signs of returning to an expected monthly income level, May and June income will be crucial in determining if the original estimates remain accurate as we are experiencing unprecedented uncertainty in this area. Minor DA income has also been sporadic however the general negative trend for the year has necessitated a downward budget variation. The overall variation for the March Quarter is therefore \$300,000 reduction, which represents a \$100,000 reduction on the originally forecasted DA income budget at the start of the financial year.

Depot Remediation \$119,000 U

ICT Systems have performed a site review of Councils Kingswood Depot Location. This review was both to perform an audit of existing infrastructure as well as to plan for implementing more connectivity as part of the field services mobility (FSM) project. Remediation includes; Upgrading the Internet Link for faster connectivity, creating a centralised location to counteract dropouts as well as replacing outdated hardware to create a network environment that is logical and with a view for the future.

Transfer to ICT Reserve - \$400,000 A

The Digital Transformation Program includes the Information Management Project. Phase 1 went live in 29 October 2018 and Phase 2 has now been revised to be completed by June 2019. Prior to this date a program of staff training will be undertaken with these funds to be allocated to training, and also to data migration and further development costs that are required to complete this project.

OTHER VARIATIONS WITH NO IMPACT ON THE SURPLUS

The March 2019 Quarter also includes Budget variations with no impact on the surplus since they have an alternative internal funding source or are funded by reserves. The more significant of these variations are detailed below:

Roads and Drainage Dedications Income - Increase of \$2.8m

Settlers Estate, Werrington has been dedicated to Council. A total of 1.9 kilometres of road length (\$3.4m) and 2 kilometres of drainage length (\$1.8m) has been added to Council's asset inventory. The budget for the quarter has been increased to allow for this large dedication.

Children's Services Childcare Fees - Decrease of \$859.000

The current economic climate has seen utilisation rates for Long Day Care, Preschool and Vacation Care decline below target for the March 2019 quarter. Reduced discretionary expenditure and staffing costs in Childcare Centres combined with adjustments to childcare pooled funds and reserves are expected to offset the decline in income from Childcare Fees.

Lambridge Estate S7.11 Development Contributions - Increase of \$697.491

Council has received development contributions for the Lambridge Estate S7.11 plan. These funds have reduced the total Plan deficit which in turn has reduced the loan funds required to be held in a separate Reserve to reduce the possible impact to Council in the future.

Cemeteries - Net Decrease of \$288,000

Cemeteries operational budgets are proposed to be adjusted as part of the March Quarterly review, this includes the reduction of both revenue and grave digging expenditure budgets in line with current trends. Current year revenue is generally in line with the prior year, however both years are down significantly on 2016-17 figures. The industry overall has seen a slight decline in business combined with a move from burials towards cremations.

Expanding Horizons Grant - Increase \$222,849

A successful grant application has been received from the EPA Organics fund. This grant will contribute towards the rollout of Food Organics Green Organics (FOGO) hardware and Education programs in the new Waste and Resource Recovery contract suite.

REVOTES

In addition to the aforementioned variations, a total of \$1.8m of planned Capital and Operating Projects are proposed for revote this Quarter. The total value of Revotes for the year to date is \$11.2m, inclusive of the previous quarter Revote of \$9.4m for Western Sydney Infrastructure Plan Local Roads Package (WSIP). This compares to \$21.3m (inclusive of \$14.3m for WSIP and \$2.5m for the Better Boating Program) for the same period in 2017-18. A full list of Revotes is included in this report and further details on Revotes for the March Quarter are detailed below.

CAPITAL PROJECTS

Building Asset Renewal - \$475,000 (General Revenue)

The Building Asset Renewal Program has been revised with the mandate that all assets must be delivered to a modern and contemporary standard. This has increased the scope of all current and future projects including the timing of program delivery with respect to funding. A revote of \$475,000 into 2019-20 is required for the St Clair Recreation Centre whilst scope and design are finalised.

Better Boating Program - \$1.3m (Grant)

The project is progressing well with major structures such as the concrete boat ramps, piling and major retaining structures completed. Latent ground conditions, as well as some wet weather delays, have delayed foundation works. A revised completion date in the first quarter of 2019-20 financial year has been set.

New Synthetic Wicket Village Oval, Jordan Springs - \$30,000 (Grant/Contribution)

This project was due to commence in February 2019. This has not occurred because the Village Oval sportsground has yet to be handed over to Council by the developer at Jordan Springs. The developer is required to provide Council with a 'fit for purpose' facility and maintenance rectification work is still to be undertaken by the developer to ensure that this is the case. Council Officers are continuing to encourage the developer to complete the maintenance works as a matter of urgency so that handover can take place. The timing of the handover will determine when the synthetic cricket wicket can be constructed. At this stage it is anticipated that construction and use of the cricket facility will occur prior to the end of 2019.

OPERATING PROJECTS

New West Marketing Strategy - \$24,491 (Reserve)

Due to the need to undertake more in-depth research to better understand the industry sectors Penrith can promote and generate leads for industry relocations, the New West Marketing Implementation Plan is on hold until that work is complete. It is anticipated that this work will commence during the first quarter of 2019-20.

Neighbourhood Renewal Projects (AREAS) - \$10,000 (Reserve)

In response to resident concerns regarding safety and use of public spaces in Kingswood, a program of night-time activations events are scheduled over the winter months of June, July, and August. The events will provide an opportunity for building community connection and engagement in Council programs. This has resulted in the delay of some expenditure from this year's allocation in order to support delivery of these activities in the next financial year.



RATES ARREARS

Rates arrears assesses the impact of uncollected rates and annual charges on Councils liquidity and the adequacy of Councils debt recovery efforts.

Arrears at 31 March 2019 are 3.15% and remain relatively consistent with the same time last year (3.04%) and are still favourably below the Council's benchmark of 5%.

SUMMARY

Council's financial position remains sound with a Budget surplus of \$179,328 projected for 2018-19. This Review and the proposed allocations continue to demonstrate Council's commitment to strong financial management.

with Clause 203(2) of the Local Government (General) Regulations 2005.

The following statement is made in accordance

It is my Opinion that the information contained within this report for the quarter ended 31 March 2019 indicates that Council's projected short-term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original Budget.

NEIL FARQUHARSON

Haywhaston

FINANCIAL SERVICES MANAGER

ANDREW MOORE

DIRECTOR CORPORATE SERVICES
RESPONSIBLE ACCOUNTING OFFICER



FINANCIAL TABLES



FUNDING SUMMARY		Current Budget		P	roposed Variances	3		Revised Budget		
Operations from Ordinary Activities	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total	
Operating Expenditure										
Employee Costs	(104,365.0)	-	(104,365.0)	325.3	-	325.3	(104,039.7)	-	(104,039.7)	
Interest Charges	(1,755.4)	-	(1,755.4)	-	-	-	(1,755.4)	-	(1,755.4)	
Depreciation and Amortisation	(25,284.8)	-	(25,284.8)	-	-	-	(25,284.8)	-	(25,284.8)	
Materials, Contracts and Other	(116,319.7)	-	(116,319.7)	596.2	-	596.2	(115,723.5)	-	(115,723.5)	
Asset Utilisation and Overheads	10,545.6	-	10,545.6	(1,042.0)	-	(1,042.0)	9,503.6	-	9,503.6	
Total Operating Expenditure	(237,179.2)	-	(237,179.2)	(120.5)	-	(120.5)	(237,299.8)	-	(237,299.8)	
Operating Revenue										
Rates and Annual Charges	32,303.1	122,375.3	154,678.5	56.0	198.9	254.8	32,359.1	122,574.2	154,933.3	
User Charges and Fees	49,376.8		49,601.8	(1,014.0)	-	(1,014.0)	48,362.9		48,587.9	
Interest Income	1,699.6	·	4,160.7	(9.8)	(2.0)	(11.8)	1,689.8		4,148.9	
Operating Grants and Contributions	25,617.7	•	30,955.0	2,226.2		2,226.2	27,843.9		33,181.3	
Profit on Sale of Assets	(609.9)	-	(609.9)	18.5	-	18.5	(591.4)	-	(591.4)	
Total Operating Revenue	108,387.4	130,398.8	238,786.2	1,276.9	196.9	1,473.7	109,664.3	130,595.6	240,259.9	
Result before Capital Grants and Contributions	(128,791.8)	130,398.8	1,606.9	1,156.3	196.9	1,353.2	(127,635.5)	130,595.6	2,960.1	
Capital Grants & Contributions	48,349.8	-	48,349.8	2,220.0	-	2,220.0	50,569.8	-	50,569.8	
Operating Result	(80,442.1)	130,398.8	49,956.7	3,376.4	196.9	3,573.2	(77,065.7)	130,595.6	53,529.9	
Funding Statement (Sources & Application)										
Add back non funded items	28,574.9	-	28,574.9	-	-	-	28,574.9	-	28,574.9	
Funds received from Sale of Assets	12,810.5	-	12,810.5	19.7	-	19.7	12,830.2	-	12,830.2	
Loans Received	-	5,500.0	5,500.0	-	-	-	-	5,500.0	5,500.0	
Budget (Surplus) / Deficit	-	(167.1)	(167.1)	-	(12.2)	(12.2)	-	(179.3)	(179.3)	
Funds Transferred (to)/from Reserves held	24,361.7	(23,247.5)	1,114.2	532.9	602.3	1,135.1	24,894.6	(22,645.3)	2,249.3	
Net Fund Available	(14,695.0)	112,484.1	97,789.1	3,928.9	786.9	4,715.8	(10,766.0)	113,271.0	102,505.0	
Application of Funds										
Assets Acquired	(86,370.2)	-	(86,370.2)	(4,715.8)	-	(4,715.8)	(91,086.0)	-	(91,086.0)	
Internal Loans	140.7	-	140.7	-	-	-	140.7	-	140.7	
Loan Repayments Made	(11,559.7)	-	(11,559.7)	-	-	-	(11,559.7)	-	(11,559.7)	
Total Application Net Costs funded from Rates & Other Untied	(97,789.1)	-	(97,789.1)	(4,715.8)	-	(4,715.8)	(102,505.0)	-	(102,505.0)	
Income	(112,484.1)	112,484.1	-	(786.9)	786.9	-	(113,271.0)	113,271.0	-	

Significant Proposed Variations - March 2019

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Budget Variance
Account Description Pos/(Neg)

DEVELOPMENT APPLICATIONS

Development Application Income

The third quarter however has seen a slump in major DA income. Whilst April is showing some signs of returning to an expected monthly income level, May and June income will be crucial in determining if the original estimates remain accurate as we seem to be experiencing unprecedented uncertainty in this area. The overall variation for the March quarter is therefore \$300,000 down which represents \$100,000 decrease from the originally forecasted DA income at the start of the financial year.

(300,000)

TOTAL DEVELOPMENT APPLICATIONS

(300,000)

DEVELOPMENT ENGINEERING

Development Engineering Advice Income

Income for the year to date is ahead of budgeted forecast. The number of applications in the past quarter was not anticipated. It is not expected to continue trending upwards and should come back in line with budget for the last quarter of the financial year.

22,453

TOTAL DEVELOPMENT ENGINEERING

22,453

FINANCIAL SERVICES

S603 Certificate Income

The anticipated income from 603 certificate orders has decreased due to a reduction in land sales in the 2018-2019 year. Whilst sales of new release land is remaining steady, we have seen a decrease in the sale of existing homes within our area.

(43,512)

TOTAL FINANCIAL SERVICES

(43,512)

INFORMATION TECHNOLOGY

Depot Remediation

ICT Systems have performed a site review of Council's Kingswood Depot Location. This review was both to perform an audit of existing infrastructure as well as to plan for implementing more connectivity as part of the field services mobility (FSM) project. Remediation includes; Upgrading the Internet Link for faster connectivity, creating a centralised location to counteract dropouts as well as replacing outdated hardware to create a network environment that is logical and with a view for the future.

(119,000)

TOTAL INFORMATION TECHNOLOGY

(119,000)

MARKETING

Regional Strategic Alliance

Under the Regional Strategic Alliance, Blue Mountains, Hawkesbury and Penrith City Councils have entered into a new innovative collaboration that will see them harness the strength, energy and commitment of the Region to build both their individual and collective cities futures. The Board has agreed that the contribution per council is \$110,000 per financial year for the program. Due to the timing of the project in 2018-19 only \$55,000 has been included in the budget with funding from General Revenue now proposed to fund the shortfall for this year.

(55,000) (**55,000**)

SUSTAINABILITY PLANNING

TOTAL MARKETING

Resilient Sydney Contribution

Resilient Sydney is a collaboration with all the councils of metropolitan Sydney, the NSW Government, business and the community. Every council in metropolitan Sydney has nominated a resilience ambassador to support the program and ensure their part of the city is represented and engaged. A steering committee is established including representatives from each of the planning districts of metropolitan Sydney, NSW Government, business and the community sector. The program is a five year program with the last year being 2021-22. This budget adjustment recognises the request for Steering Committee Councils to make a contribution of up to \$50,000 for the current financial year.

(50,000)

TOTAL SUSTAINABILITY PLANNING

(50,000)

GENERAL REVENUE/UNTIED INCOME

Significant Proposed Variations - March 2019

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
Rates Income	
Rates income is forecast to be greater than previous budget estimates. This additional income can be attributed to the commencement of works at the Sydney Science Park and the subsequent change of rate category from Farmland to Business for the portion of land developed. The income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's financial capacity in future years.	218,143
Transfer to ICT Reserve	
The Digital Transformation Program includes the Information Management Project. Phase 1 went live in 29 October 2018 and Phase 2 has now been revised to be completed by June 2019. Prior to this date a program of staff training will be undertaken with these funds to be allocated to training, and also to data migration and further development costs that are required to complete this project.	(400,000
s7.11 Lambridge Estate (Loan)	
As reported to Council on 26 March 2018 the 2017-18 Borrowing Program included \$2.9m to offset the S7.11 Lambridge Estate Plan that is currently in deficit, as agreed as part of the Financial Capacity Review. Funding for the debt servicing costs for this loan was included in the 2016-17 SRV. During the 3rd Quarter of 2018-19 Council has received development contributions for the Lambridge Estate S7.11 plan. These funds have reduced the total Plan deficit which in turn has reduced the funds required to be held in Reserve to reduce the possible impact to Council in the future	697,491
Salary Savings	
During the third quarter of 2018-19 net salary savings have been realised primarily due to vacancies across a number of departments.	233,062
Provision for Resignations/Retirements	
It is proposed that as part of the March Quarterly Review that salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve.	(233,062
Total General Revenue/Untied Income	515,634
Total Variances over \$20k	(29,425
Other Variances under \$20k	41,614
March 2019 Quarter Surplus/(Deficit)	12,189
1st Quarter Variances to adopted budget reported to Council	58,383
2nd Quarter Variances to adopted budget reported to Council	108,756
3rd Quarter Variances to adopted budget reported to Council	
Original 2019-20 Budget Surplus/(Deficit)	
Net Predicted Surplus/(Deficit) for 2019-20	179,328

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES	Dalatice	Transiers 10	Transfer From	Closing Balance
Assets and Construction				
Car Parking/Traffic Facilities	2,805,222	960,000	1,996,458	1,768,764
ICT Reserve	1,156,413	3,364,025	3,930,371	590,067
Library Reserve	357,520	-	226,703	130,817
Major Projects Reserve	4,435,574	1,500,000	1,768,407	4,167,167
OOSH Bus Fleet Replacement Program	215,498	45,000	159,257	101,241
Plant & Motor Vehicle Replacement Reserves	4,797,600	675,537	2,088,850	3,384,287
City Economy and Planning				
City Planning	1,012,711	157,853	229,458	941,106
Economic Initiatives Reserve	272,602	89,000	229,654	131,948
Committee Closures				
Alister Brass Foundation	82,974	1,869	-	84,843
S377 Committee Closure Proceeds	98,923	-	-	98,923
Community Facilities	,			,
Cemetery Reserve	1,028,791	(36,511)	25,000	967,280
Children's Services Reserves	486,064	32,642	382,908	135,798
Employment	.00,00	0=,0 :=	332,333	. 55,1 55
Employee's Leave Entitlements	5,656,834	_	_	5,656,834
Salary System Training & Development Reserves	122,121	_	44,130	77,991
Environmental Programs	122,121		,	77,001
Environmental Awareness Programs	405,645	194,418	167,966	432,097
Environmental Protection	227	-	107,500	227
Stormwater Management Service Charge	1,438,829	2,024,035	2,611,071	851,793
Financial Management	1,100,020	2,02 1,000	2,011,011	001,700
Financial Assistance Grant in Advance	5,641,809	_	5,641,809	_
Financial Management Reserves	16,030,370	13,119,890	10,779,244	18,371,016
Grant Funded Projects Reserve	249,982	50,004	30,000	269,986
Productivity Revolving Fund	341,850	279,645	215,295	406,200
Property Development Reserve	18,649,598	10,879,788	6,810,875	22,718,511
Special Rate Variation 2016-17	2,576,698	13,846,000	14,550,320	1,872,378
Sustainability Revolving Fund	1,286,104	396,953	36,023	1,647,034
Legal and Governance				
Election Reserve	(223,434)	700,227	398	476,395
Insurance Reserves	4,661,870	581,813	787,976	4,455,707
Legal Reserve	111,774	300,000	153,839	257,935
Other				
Exchange For Change	-	340,060	147,236	192,824
International Relationships	127,608	-	-	127,608
Revote Reserve	1,868,286	478,000	1,868,286	478,000
Town Centre Review and Administration	49,269	22,886	72,155	-
Voted Works	571,344	159,000	97,797	632,547
TOTAL INTERNAL RESERVES	76,316,676	50,162,134	55,051,486	71,427,324
INTERNAL LOANS				
Costs to Advance Next Years Projects	(317,068)	317,068	-	-
Penrith Regional Gallery	-	-	273,000	(273,000)
Penrith Swimming Centre Waterplay Facility	(683,909)	86,339	-	(597,570)
Public Open Space Reinvestment Project	(1,702,631)	-	94,335	(1,796,966)
Woodriff Gardens Facility Development	(111,328)	54,373	<u> </u>	(56,955)
TOTAL INTERNAL LOANS	(2,814,936)	457,780	367,335	(2,724,491)
Section 7.11 in deficit internal loan	(7,012,808)	-	(648,674)	
TOTAL INTERAL RESERVES & LOANS	66,488,932	50,619,914	54,770,147	62,338,699

Reserve Movements Budget

	Opening	Budgeted	Budgeted	a
Reserve	Balance	Transfers To	Transfer From	Closing Balance
EXTERNAL RESERVES				
Section 7.11 Development Contributions				
Civic Improvement s7.11	(1,294,577)	-	-	(1,294,577
Claremont Meadows s7.11	768,207	10,150	961,195	(182,838
Cultural Facilities s7.11	(2,839,372)	323,476	189,455	(2,705,351)
Erskine Business Park s7.11	985,355	10,598	378,467	617,486
Footpath Construction s7.11	-	-	-	-
Glenmore Park Stage 2 s7.11	538,489	342,793	501,663	379,619
Kingswood Neighbourhood Centre s7.11	110,110	4,287	-	114,397
Lambridge Industrial Estate s7.11	(2,878,859)	697,491	-	(2,181,368)
Penrith City District Open Space s7.11	34,100,753	4,305,071	2,899,625	35,506,199
Penrith City Local Open Space s7.11	3,166,418	1,262,617	1,640,206	2,788,829
Waterside s7.11	236,756	3,222		239,978
WELL Precinct s7.11	3,453,569	47,036	1,518,752	1,981,853
Funding for s7.11 Plans in deficit	7,012,808	-	648,674	6,364,134
TOTAL SECTION 7.11 RESERVES	43,359,657	7,006,741	8,738,037	41,628,361
Other External Reserves				
Waste Disposal Reserve	15,853,179	5,479,158	4,075,940	17,256,397
Environment / Sullage Reserve	87,974	902,250	828,292	161,932
Unexpended Loans	4,491,550	5,630,099	4,216,602	5,905,047
Unexpended Grants	1,490,393	12,873,780	12,960,154	1,404,019
Contributions	6,888,554	20,267,315	20,155,743	7,000,126
Waste and Sustainability Improvement Payments	101,953	208,576	310,529	-
TOTAL OTHER EXTERNAL RESERVES	28,913,603	45,361,178	42,547,260	31,727,521
TOTAL EXTERNAL RESERVES	72,273,260	52,367,919	51,285,297	73,355,882
Other Internal Reserves/Committees				
Bonds & Deposits	7,595,766	-	-	7,595,766
Children's Services Cooperative Reserves	1,442,216	803,076	216,038	2,029,254
Other (Committees)	359,038	18,235	-	377,273
TOTAL OTHER INTERNAL RESERVES	9,397,020	821,311	216,038	10,002,293
GRAND TOTAL OF RESERVES	148,159,212	103,809,144	106,271,482	145,696,874
Controlled Entity				
Total Controlled Entity	-	213,001	-	213,001
RESERVE MOVEMENTS PER BUDGET		104,022,145	106,271,482	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the March Quarterly Review

PROPOSED REVOTED WORKS

as at March 2019

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
ASSET MANAGEMENT							
Building Asset Renewal	475,000	475,000	-		5,966,406	3,262,834	2,703,572
TOTAL ASSET MANAGEMENT	475,000	475,000	-		5,966,406	3,262,834	2,703,572
DESIGN & PROJECTS							
Better Boating Program	1,275,533	-	1,275,533	Grant	6,263,207	4,486,395	1,776,812
TOTAL DESIGN & PROJECTS	1,275,533	-	1,275,533		6,263,207	4,486,395	1,776,812
FACILITIES							
New Synthetic Wicket Village Oval Jordan Springs	30,000	-	30,000	Grant/Contribution	30,000	-	30,000
TOTAL FACILITIES	30,000	-	30,000		30,000	-	30,000
TOTAL CAPITAL PROJECTS	1,780,533	475,000	1,305,533		12,259,613	7,749,229	4,510,384
OPERATING PROJECTS							
ECONOMIC INITIATIVES							
New West Marketing Strategy	24,491	-	24,491	Reserve	40,000	15,509	24,491
TOTAL ECONOMIC INITIATIVES	24,491	-	24,491		40,000	15,509	24,491
PLACE MANAGEMENT							
Neighbourhood Renewal Projects (AREAS)	10,000	-	10,000	Reserve	57,469	25,844	31,625
TOTAL PLACE MANAGEMENT	10,000	-	10,000		57,469	25,844	31,625
TOTAL OPERATING PROJECTS	34,491	-	34,491		97,469	41,353	56,116
TOTAL PROPOSED REVOTES	1,815,024	475,000	1,340,024		12,357,082	7,790,582	4,566,500

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PR							
	nce and Renewal						
Various	Bus Shelters Program	CPR	145,000	-	145,000	-	82,822
Various	Tac Tiles	CPR	-	-	-	-	34,956
Penrith LGA	Building Asset Renewal	CA	429,613	-	429,613	-	-
JSPAC	Air Con Upgrade JSPAC	CA	-	-	-	-	409,019
Penrith LGA	Building Asset Renewal	CA	6,024,891	(533,485)	5,491,406	-	1,657,580
Werrington County	Yoorami CCC Roof Refurbishment	CA	-	-	-	-	22,289
Penrith	Penrith Senior Citizens Bathroom Upgrade	CA	-	-	-	-	2,169
Penrith	PRG Air Conditioning Replacement	CA	-	-	-	-	135,346
Penrith LGA	Annual Paint Program	CA	-	-	-	-	101,123
Werrington	Arthur Neave Hall - Roof Replacement	CA	-	-	-	-	15,050
Penrith LGA	Children Services - Various Centre Renewals/Replacements	CA	-	-	-	-	682
Penrith	Judges Place Car Park New Mesh Fencing	CPR	-	150,000	150,000	-	60,125
Penrith LGA	Public Amenity Replacement Program	CA	240,000	-	240,000	-	1,547
Penrith LGA	Parks Asset Renewal	CA	1,116,028	66,372	1,182,400	-	(5,280)
Erskine Park	Sportsground Field Lighting Peppertree Reserve	CA	-	-	-	60,414	104,481
Cambridge Park	Play Equipment Steamroller Park	CA	-	-	-	61,474	69,202
Glenmore Park	Play Equipment Paperbark Reserve	CA	-	-	-	-	2,326
Emu Heights	Play Equipment Lowery Cl	CA	-	-	-	73,000	57,114
Werrington	Field Lighting The Kingsway	CA	-	-	-	147,174	-
Wallacia	Downes Park - Renew play equipment and soft fall	CA	-	-	-	38,000	38,000
St Clair	Feather & Lilley Street - Renew play equipment and soft fall	CA	-	-	-	38,000	38,035
Glenmore Park	Applegum Reserve - Renew play equipment and soft fall	CA	-	-	-	38,000	37,990
Cranebrook	Grays Lane & Ellim Place - Renew play equipment and soft fal	CA	-	-	-	66,449	66,976
Glenmore Park	Richardson Place - Renew play equipment and soft fall	CA	-	-	-	38,000	39,643
South Penrith	Pioneer Park - Renew play equipment and soft fall	CA	-	-	-	38,000	38,452
Emu Plains	Bunyarra Drive - Renew play equipment and soft fall	CA	-	-	-	40,000	42,600
Penrith	Andrews Road Baseball - Renew irrigation system	CA	-	-	-	34,000	-
Penrith	Nepean Rugby Club - Renew irrigation system	CA	-	-	-	5,000	-
Werrington	Rance Oval - Renew irrigation system	CA	-	-	-	7,000	28 -

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	Chapman Gardens Junior - Renew irrigation system	CA	-	-	-	10,000	-
Kingswood	Chapman Gardens No.1 - Renew irrigation system	CA	-	-	-	20,000	-
Leonay	Leonay Oval Design - Field Lighting	CA	-	-	-	13,000	-
Various	Various Locations - Renew storage unit & bins	CA	-	-	-	1,539	-
Various	Various Locations - Renew existing fencing	CA	-	-	-	42,350	6,438
South Penrith	Jamison Park No.5 field - Renew grass surface	CA	-	-	-	60,000	-
Kingswood	Chapman Gardens No.1 - Renew grass surface	CA	-	-	-	25,000	16,608
Kingswood	Chapman Gardens Junior - Renew grass surface	CA	-	-	-	12,000	-
St Marys	Cook Park No.2 Field - Renew grass surface	CA	-	-	-	80,000	51,037
St Marys	Cook Park No.3 Field - Renew grass surface	CA	-	-	-	80,000	45,970
Various	Various Locations - Replace court surface	CA	-	-	-	40,000	-
Various	Various Locations - Replace synthetic surfacing	CA	-	-	-	16,000	13,860
St Marys	Mayoral Challenge Cook Park	CA	-	-	-	143,000	-
Penrith	Tench Reserve - Playground Shade Structure	CA	-	-	-	35,000	-
Werrington	The Kingsway Touch Floodlights	CA	-	-	-	5,280	-
Caddens	Shade Structure - Roger Nethercote Park	CA	-	-	-	50,000	-
TOTAL ASSET M	AINTENANCE AND RENEWAL		7,955,532		7,638,419		3,186,158
Cemeteries							
Kingswood	New Memorial Gardens - Penrith Cemetery	FAC	-	25,000	25,000	-	15,600
TOTAL CEMETE	RIES		-		25,000		15,600
Children's Serv	rices						
Various	Building Upgrades	CS	541,675	(49,835)	491,840	491,840	363,943
Various	CS IT Replacement Capital	CS	40,352	27,964	68,316	68,316	22,344
Various	CS Whitegoods Replacement - Capital	CS	8,754	-	8,754	-	8,754
Various	CS Playground Upgrades	CS	238,176	112,697	350,873	350,873	152,544
Penrith LGA	OOSH Bus Fleet Replacement	CS	150,000	(50,042)	99,958	-	99,320
Emu Plains	Emu Village OSH	CS	2,550	-	2,550	-	-
Emu Plains	Building Upgrade	CS	-	-	-	-	2,550
Civic Centre	ICT Rectification	CS	-	8,958	8,958	-	8,958
Penrith	Building Renewal	CS	163,301	64,101	227,402	-	-
St Clair	Strauss Road	CS	-	-	-	25,700	₂₉ 25,700

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
South Penrith	Tandara	CS	-	-	-	31,568	31,568
North St Marys	Wattle Glen	CS	-	-	-	40,103	40,103
Penrith LGA	Staff Kitchenettes	CS	-	-	-	130,031	130,031
Penrith LGA	Additional Centre Maintenance Capital	CS	137,430	(7,562)	129,868	-	-
South Penrith	Carita CCC	CS	-	-	-	100,588	-
St Clair	Kindana CCC	CS	-	-	-	1,100	1,100
Werrington	Yoorami CCC	CS	-	-	-	28,180	28,180
Penrith LGA	IPads fro Childrens Centres (for Electronic Sign In/Out)	CS	53,510	35,495	89,005	-	89,005
St Marys	St Marys Preschool Building Upgrade	CS	10,000	-	10,000	-	-
Penrith LGA	Quality Learning Envronments Program - Capital	CS	-	42,870	42,870	-	-
Cranebrook	Grays Lane Preschool	CS	-	-	-	15,000	-
St Clair	Gumbirra Preschool	CS	-	-	-	13,695	-
Cambridge Gardens	Rainbow Cottage Preschool	CS	-	-	-	14,175	-
TOTAL CHILDREN	I'S SERVICES		1,345,748		1,530,394		1,004,099
City Planning							
Various	Erskine Business Park Improvements	CP	377,117	1,350	378,467	378,467	321,721
Penrith LGA	City Planning Capital	CP	-	19,378	19,378	-	-
TOTAL CITY PLAN	INING		377,117		397,845		321,721
Civil Maintenanc	e and Renewal						
Various	Construction of Bicycle Facilities	CPR	18,316	-	18,316	-	18,316
Various	Dedication - Subdivision Roads	CA	16,000,000	497,142	16,497,142	-	15,497,142
Various	Dedication - Drainage Works	CA	12,000,000	2,263,424	14,263,424	-	13,763,424
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	-
Various	Roads Reconstruction (2)	CA	2,394,847	-	2,394,847	-	69,007
Londonderry	The Driftway	CA	-	-	-	200,000	100,008
Llandilo	Eighth Avenue - Deeplift	CA	-	-	-	197,926	197,926
Mulgoa	Chain-o-pond Road - Stabilisation and two coat seal	CA	-	-	-	202,000	120,321
Mulgoa	Littlefield Road - Stabilisation and two coat seal	CA	-	-	-	200,000	206,905
Cranebrook	Andrews Road Roundabout (RMS Block)	CA	-	-	-	600,000	-
Cranebrook	Borrowdale Way - Deeplift and Overlay	CA	-	-	-	347,000	-
Werrington	John Oxley Drive - Heavy Path and Overlay	CA	-	-	-	257,921	30

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	Cook Parade - Deeplift and Overlay	CA	-	-	-	390,000	254,844
Thornton	Fernandez Lane & Radcliffe Place (Thornton)	CA	-	32,614	32,614	32,614	-
Penrith LGA	Shared Pathways	CA	178,695	-	178,695	-	78,832
Penrith LGA	Urban Drainage Construction Program	CA	1,093,000	-	1,093,000	40,000	36,735
Cambridge Park	Wembly Avenue Construct Surge Pit Outside No11	CA	-	-	-	-	1,491
Cambridge Park	Barker St No.12 Construction of additional drainage pit	CA	-	-	-	-	1,285
Berkshire Park	Llandilo Road (Southern side at Richmond Road Intersection	CA	-	-	-	-	4,019
St Marys	Smith Street	CA	-	-	-	-	3,399
Regentville	Mulgoa Rd Install Key Stone Retaining Wall	CA	-	-	-	-	1,225
Llandilo	Seventh Av	CA	-	-	-	-	2,737
Cambridge Gardens	Parkside Av	CA	-	-	-	-	50
Colyton	Lennox St	CA	-	-	-	-	12
Londonderry	Mills Road Drainage	CA	-	-	-	50,000	32,451
Londonderry	Muscharry Road Drainage	CA	-	-	-	120,000	106,345
Llandilo	Eighth Avenue Drainage	CA	-	-	-	140,000	40,797
Emu Plains	Short Street Kerb and Gutter	CA	-	-	-	130,000	130,008
Orchard Hills	Castle Road Drainage	CA	-	-	-	125,000	-
Claremont Meadows	Caddens Road Kerb and Gutter	CA	-	-	-	165,000	10,130
Colyton	Various Street Drainage	CA	-	-	-	60,000	35,567
Mulgoa	Fairlight Road Drainage	CA	-	-	-	105,000	107,086
Penrith	Hornseywood Avenue Drainage	CA	-	-	-	15,000	12,877
Wallacia	Silverdale Raod Drainage	CA	-	-	-	143,000	4,902
Various	Traffic and Transport Facilities Program	CPR	337,590	47,916	385,506	47,916	-
Werrington	Rugby St Werrington - Speed Hump	CPR	-	-	-	25,000	18,397
Jamisontown	York Road Roundabout	CPR	-	-	-	225,590	223,756
Colyton	Carpenter Street Pedestrian Facility	CPR	-	-	-	25,000	43,732
Erskine Park	Swallow Drive Pedestrian Facility	CPR	-	-	-	25,000	20,014
Kingswood	O'Connell Street Pedestrian Facility	CPR	-	-	-	37,000	75,326
Penrith LGA	Restoration of Poor Condition Path Paving	CPR	115,000	24,731	139,731	-	139,730
Penrith LGA	Footpath Delivery Program	CA	388,000	-	388,000	-	7,391
North St Marys	Boronia Park	CA	-	-	-	-	31 10,548

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Kingswood	First St	CA	-	-	-	-	695
St Clair	Cook Pde	CA	-	-	-	-	3,553
Werrington Downs	Millstream Road	CA	-	-	-	85,000	90,941
Werrington County	Brookfield Avenue	CA	-	-	-	45,000	41,340
St Clair	Reserve from Blackwell Ave to Napunya Way	CA	-	-	-	75,000	83,084
Colyton	Bass Street	CA	28,000	-	28,000	88,000	13,964
St Clair	Newmoon PLace	CA	-	-	-	30,000	26,699
Jamisontown	Regentville Road	CA	-	-	-	35,000	53,611
South Penrith	Penrose Crescent	CA	-	-	-	58,000	21,387
Penrith	Belmore St Carpark Reinstatement Works	CPR	45,370	-	45,370	-	45,370
Penrith	Great River Walk Bridge Decking Improvements	CA	37,800	-	37,800	-	37,800
Emu Plains	Emu Plains Community Car Park Extension	CA	-	115,000	115,000	-	-
Emu Plains	Lewers Gallery Carpark Construction	CPR	-	55,000	55,000	-	-
Penrith LGA	High Pedestrian Activity and Local Areas	CPR	250,400	-	250,400	-	-
TOTAL CIVIL MAII	NTENANCE AND RENEWAL		33,043,018		36,078,845		31,795,180
Community & Co	ultural Development						
Various	Disability Access Improvements	C&CD	35,000	-	35,000	35,000	11,919
TOTAL COMMUNI	TY & CULTURAL DEVELOPMENT		35,000		35,000		11,919
Community Safe	ety						
St Marys	Additional CCTV cameras on Queen Street	PM	54,545	-	54,545	-	-
North St Marys	Parklawn Place Makers	PM	88,138	10,800	98,938	-	26,086
Penrith CBD	Lights Bollards Activate	PM	267,000	-	267,000	-	188,322
TOTAL COMMUNI	TY SAFETY		409,683		420,483		214,408
Customer Exper	rience						
St Marys CBD	Cash Recycler St Marys Counter	CE	39,500	(58)	39,442	-	39,442
TOTAL CUSTOME	R EXPERIENCE		39,500		39,442		39,442
Design & Projec	ts						
Penrith LGA	City Centre Improvements	MP	4,520,675	922,383	5,443,058	-	-
Penrith	Penrith CBD – High Street (Station St - Woodriff St)	MP	-	-	-	5,443,058	5,673,162
Penrith	Penrith CBD - Permanent Triangle Park Design	MP	-	-	-	-	141,333
St Marys CBD	St Marys CBD – Special Places	MP	-	-	-	-	31 4

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith CBD	Penrith CBD – Wayfinding Strategy	MP	-	-	-	-	85,356
St Marys CBD	St Marys CBD - Queen Street	MP	-	-	-	-	8,494
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	10,000	(10,000)	-	-	-
Penrith	Better Boating Program	MP	6,279,910	(1,292,236)	4,987,674	-	-
Penrith	NSW Boating NOW	MP	-	-	-	872,065	872,065
Penrith	Tench Reserve Boat Ramp and Public Access Upgrade	MP	-	-	-	4,115,609	2,826,326
Penrith	Investigation Boating Access Points	MP	-	-	-	-	(5,083)
Penrith	Penrith CBD Drainage Upgrade Program (LIRS)	MP	138,726	-	138,726	-	18,440
Penrith	Post Supplier Contract Termination	MP	-	-	-	-	46,670
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	15,157	-	15,157	15,157	18,634
St Marys	Kingsway Amenities Building	MP	400,000	-	400,000	400,000	129,044
Emu Plains	Our River - Regatta Park Large Fishing Platform	MP	24,530	-	24,530	-	-
Penrith	CDG Weir Reserve Rowing Dock	MP	259,888	-	259,888	-	259,534
Cranebrook	Greygums Oval - amenity store and clubroom facility constru	MP	1,089,405	-	1,089,405	-	552,868
Penrith LGA	New GPT's	MP	594,100	-	594,100	-	88,492
Penrith	Soper Place Multi Deck Carpark	MP	300,000	-	300,000	-	(1,253)
Penrith	North St Car Park & Pedestrian Ramp	MP	939,999	575,000	1,514,999	-	1,306,502
Penrith CBD	Regatta Park - Stage 1	MP	650,000	-	650,000	-	103,968
Penrith	Lewers Gallery Kitchen Refurbishment	MP	673,642	-	673,642	-	426,166
Jamisontown	Our River Parkland Paths Tench Reserve	MP	100,000	10,000	110,000	-	34,090
Penrith LGA	Sports Fields Shade Trees	MP	167,204	-	167,204	-	629
St Marys	Ripples Leisure Centre Additional Car Parking	MP	400,000	-	400,000	-	364,522
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	1,551,368	-	1,551,368	-	1,292,576
Claremont Meadows	Claremont Meadows Precinct Development (s7.11)	MP	568,497	-	568,497	-	653
Claremont Meadows	Street Trees	MP	-	-	-	-	2,818
Claremont Meadows	Caddens Road Park	MP	-	-	-	-	15,341
Claremont Meadows	Eastern Precinct Neighbourhood Park	MP	-	-	-	-	8,400
Penrith	Nepean River - Install Waters Edge Access Decks	MP	300,034	-	300,034	-	605
Regentville	Regentville Hall Interior Alteration Works	MP	16,400	-	16,400	-	16,400
Penrith LGA	WSIP Local Roads Package Land Acquisitions	MP	153,094	-	153,094	-	153,094
Civic Centre	Provision of Solar Photovoltaic to Civic Centre Rooftop	MP	125,000	(122,286)	2,714	-	₃₃ 2,713

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Construction of Storage Facilities at Andrews Road	MP	207,881	-	207,881	-	171,164
Penrith LGA	Street Tree Asset Project (RAR)	MP	200,000	-	200,000	-	419
Claremont Meadows	Myrte Road Floodlight Upgrade	MP	83,544	-	83,544	-	-
Kingswood	Depot Refurbishment - Relocation to Gipps St	MP	-	330,000	330,000	-	-
South Penrith	Jamison Park Multi-Sport Synthetic Surface	MP	55,000	-	55,000	-	5,950
TOTAL DESIGN & PROJECTS			19,824,054		20,236,915		14,620,405
Economic Initiati	Economic Initiatives						
Penrith Council	Economic Initiatives Capital Purchases	EIM	7,725	-	7,725	-	7,724
TOTAL ECONOMIC	INITIATIVES		7,725		7,725		7,724
Fleet and Plant N	lanagement						
Various	Motor Vehicle Purchases	CPR	3,067,000	-	3,067,000	-	2,051,504
Penrith Council	Plant Replacement	CPR	1,622,435	-	1,622,435	-	1,161,626
Penrith Council	3 Tree Assessment Officer Vehicles (funded)	CPR	99,630	-	99,630	-	100,380
Penrith Council	Implementation of Cash Receipting System	BT	80,197	-	80,197	-	13,850
TOTAL FLEET AND PLANT MANAGEMENT			4,869,262		4,869,262		3,327,360
Information and	Information and Communication Technology						
Various	Desktop Hardware / Devices	ICT	331,701	-	331,701	-	294,951
Penrith Council	Server Infrastructure	ICT	40,000	-	40,000	-	-
Penrith Council	Network Equipment Upgrade	ICT	40,000	-	40,000	-	37,611
Penrith Council	Sharepoint Project	ICT	33,586	9,789	43,375	-	20,480
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	22,070	-	22,070	-	22,069
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT	-	60,000	60,000	-	6,763
Penrith LGA	Western Sydney Protocol Project	ICT	3,275	-	3,275	-	3,275
Kingswood	Depot Remediation	ICT	-	119,000	119,000	-	-
TOTAL INFORMATION AND COMMUNICATION TECHNOLOGY			470,632		659,421		385,149
Information Mana	agement						
Various	Information Management System	GOV	1,018,008	-	1,018,008	1,018,008	759,982
Penrith	Records Capital Equipment Purchases	GOV	9,574	-	9,574	-	9,574
TOTAL INFORMATION MANAGEMENT			1,027,582		1,027,582		769,556
Libraries							
Various	Library Resources - Capital	LS	715,832	-	715,832	-	371,922

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Various	Library Management System	LS	300,561	10,887	311,448	-	222,425
Civic Centre	Library Special Purpose Projects -Building	LS	71,101	40,088	111,189	-	46,397
Penrith LGA	Library Capital Purchases	LS	18,405	7,300	25,705	-	16,945
Penrith LGA	Toy Library Capital Purchases	LS	2,557	1,822	4,379	-	-
TOTAL LIBRARIES			1,108,456		1,168,553		657,689
Neighbourhood	l Facilities Management						
Various	Neighbourhood Centres/Halls Improvements	FAC	111,756	(1,865)	109,891	-	95,386
Various	Regentville Hall Improvements	FAC	12,840	-	12,840	-	12,840
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			124,596		122,731		108,226
Place Managem	nent						
Various	Neighbourhood Renewal	PM	255,503	-	255,503	255,503	98,584
Various	Mayoral Youth Challenge	PM	143,000	-	143,000	143,000	141,665
Various	Robin Wiles Upgrade Project	PM	280,000	20,000	300,000	300,000	45,997
Penrith Council	Place Management Capital Purchases	PM	-	2,873	2,873	-	2,571
Cambridge Park	Lincoln Park Co-design Playground Community Building Pship	PM	42,000	-	42,000	-	41,999
Colyton	Colyton Outdoor Fitness Equipment Community Building Pship	PM	80,000	-	80,000	-	80,689
Penrith LGA	Community Safety Program Capital	PM	20,755	(10,000)	10,755	-	-
Penrith LGA	Alcohol Free Signage Installation	PM	-	-	-	6,080	2,700
Cranebrook	Cranebrook Bollard Project	PM	-	-	-	4,675	-
TOTAL PLACE MANAGEMENT			821,258		834,131		414,205
Property Develo	opment & Management						
Various	Property Development Expenditure Project (1)	PD	8,395	-	8,395	8,395	7,725
Various	Property Development Expenditure Project (2)	PD	465,181	91,257	556,438	556,438	137,803
Penrith CBD	Mulgoa Rd & Jane St Project (RMS) - WIK/Acqn	PD	4,113,225	-	4,113,225	-	-
Penrith CBD	WIK - Carpenter Site- Left in/left out	PD	-	-	-	1,613,225	-
Penrith CBD	WIK - Hardstand/Temp CarPak - Carpenters Site	PD	-	-	-	1,000,000	-
Penrith CBD	WIK - Stg 2 Car Park - Woodriff Gardens	PD	-	-	-	1,500,000	-
TOTAL PROPERT	TY DEVELOPMENT & MANAGEMENT		4,586,801		4,678,058		145,528
Public Space Maintenance							
Various	Outdoor Mobility Implementation	CPR	1,314,505	-	1,314,505	1,314,505	1,090,001
Various	Land Recognition	CA	2,920,322	-	2,920,322	-	3 5

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Local Open Space s7.11 funded capital works	CPR	764,605	(1,112)	763,493	(38,000)	- Experioriture
Mulgoa	Mulgoa Park Picnic Shed, Bollards & Landscaping	CPR	-	(1,112)	-	230,000	43,715
St Marys	Adams Cres - Playground & Tree planting	CPR	_	_	_	25,154	25,619
St Clair	Redstone Place - Playground and landscaping	CPR	_	_	_	65,365	67,070
Kingswood	Kanangra Res - Fencing, pathway	CPR	-	_	_	72,872	26,107
Kingswood	Kingswood Park - Shade structure	CPR	-	_	_	16,032	16,334
Kingswood	First Ave & Bringely Rd - Pathway	CPR	-	-	-	8,745	-
Kingswood	Chapmans Gardens - Amenities & security lighting Design	CPR	-	-	-	10,000	_
Luddenham	Sales Park - Playground equipment, seating & landscaping	CPR	-	-	-	87,447	191
Oxley Park	Lucy Cobcroft Park - Seating & landscaping	CPR	-	-	-	14,574	4,223
Penrith	Parker St Res - Seating & landscaping	CPR	-	-	-	19,000	-
Penrith	Belair Rd Hillcrest Ave - Playground equip & fencing	CPR	-	-	-	72,872	-
Penrith	Norman Peak Park - Park Furniture & pathway access	CPR	-	-	-	29,149	26,464
Penrith	The Crescent / Blaxland Ave - Landscaping	CPR	-	-	-	14,574	1,739
St Marys	Cook Park - Park Furniture	CPR	-	-	-	14,574	9,719
Werrington	Ellison Res - Park furniture & landscaping	CPR	-	-	-	14,574	4,350
Werrington	Armstein Cres - Playground equip	CPR	-	-	-	62,838	-
Werrington Downs	Brookfield Ave - Pathway between Valley View Cres and Brookf	CPR	-	-	-	43,723	29,722
Erskine Park	Park Improvements - Spica reserve Erskine Park	CPR	34,220	293	34,513	-	29,128
Erskine Park	Park Improvements - Pacific & Phoenix reserve Erskine Park	CPR	10,322	-	10,322	-	10,322
South Penrith	Natural Cooling Tree Planting South Penrith	CPR	40,043	-	40,043	-	29,550
St Marys	Sportsground Field Lighting Shepherd St St Marys	CPR	84,364	-	84,364	-	82,106
TOTAL PUBLIC SF	TOTAL PUBLIC SPACE MAINTENANCE		5,168,381		5,167,562		1,496,360
Recreation Facili	ities Management						
South Penrith	Jamison Park Upgrades	FAC	158,048	-	158,048	-	-
Glenmore Park	Ched Towns Facility Embellishments	FAC	21,441	(9,981)	11,460	-	11,460
Various	Recreation Facility Improvements	FAC	20,000	-	20,000	-	-
Claremont Meadows	Myrtle Road Building Detailed Design Stage 1	FAC	-	-	-	-	2,400
South Penrith	Jamison Park Irrigation field 5	FAC	-	-	-	20,000	18,627
Glenmore Park	Glenmore Park Dog Park	FAC	60,000	-	60,000	-	49,100
Glenmore Park	Ched Towns Cricket Nets	FAC	98,000	17,147	115,147	-	36 54,524

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	Surveyors Creek Diamond One Floodlights	FAC	-	125,000	125,000	-	-
Mulgoa	Gow Park Storage & Amenities	FAC	115,601	-	115,601	-	74,284
Cranebrook	Andromeda Oval Floodlight Upgrade	FAC	36,800	-	36,800	-	36,600
South Penrith	Jamison Park Cricket Nets Upgrade	FAC	29,527	-	29,527	-	29,527
St Clair	Saunders Park - Long Jump Upgrades	FAC	17,064	-	17,064	-	10,424
Londonderry	Londonderry Oval Surface Improvements	FAC	44,000	(4,000)	40,000	-	34,755
South Penrith	Eileen Cammack Field Reconstruction and Irrigation	FAC	51,638	(4,694)	46,944	-	-
Jordan Springs	New Synthetic Wicket Village Oval Jordan Springs	FAC	30,000	(30,000)	-	-	-
St Clair	Floodlight Upgrade Cook and Banks Reserve	FAC	-	12,000	12,000	-	-
TOTAL RECREA	TION FACILITIES MANAGEMENT		682,119		787,591		321,701
Regulatory Cor	ntrol						
Penrith Council	RID Squad Motor Vehicle Purchases	EHC	200,000	-	200,000	-	96,525
Penrith LGA	Rid Squad - Technology Project	EHC	-	-	-	-	(17)
TOTAL REGULA	TORY CONTROL		200,000		200,000		96,509
Security and E	mergency Services						
Mulgoa	Mulgoa Bushfire Station Renewal	CA	207,600	2,800	210,400	-	9,555
Penrith LGA	CCTV Upgrade & Renewal Program	CA	100,000	-	100,000	-	43,680
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	6,250
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	770,760	-	770,760	-	4,197
Erskine Park	Erskine Park Brigade Station Storage Shed	CA	30,000	-	30,000	-	18,764
TOTAL SECURIT	TY AND EMERGENCY SERVICES		1,128,360		1,131,160		82,446
Sustainability							
St Marys	Queen Street Library Lighting Upgrade	ВТ	16,523	-	16,523	-	1,045
Civic Centre	Electric Vehicle Charging Infrastructure	ВТ	6,786	-	6,786	-	6,786
TOTAL SUSTAIN	IABILITY		23,309		23,309		7,831
Traffic Manage	ment, Parking & Road Safety						
Various	LTC / Urgent Traffic Facilities	ES	82,489	-	82,489	-	82,518
Various	National Black Spot Program	ES	300,000	-	300,000	-	51,680
Penrith	NSW Bike Plan River Cities Program	ES	2,110,574	-	2,110,574	71,590	2,361
Penrith	Jane St SUP Stage 2 beween Westfield - Riley St	ES	-	-	- -	338,944	-
Jamisontown	Tench Reserve SUP	ES	-	-	-	202,197	₃₇ 216,005

For the Period to 31 March 2019

Lacation	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Location South Penrith	SUP in Reserve between Maxwell St - Evan St	ES	- Budget	variances	Revised Budget	190,000	189,175
Penrith LGA	Contribution to Blue Mountains CC funded SUP	ES	_	_	_	8,500	8,500
Penrith	Coombes Dr Stage 2 - Jordan Springs to Penrith	ES	-	_	_	940,000	256,452
Penrith	High Street near Kendall Street	ES	-	_	_	159,343	136,213
Penrith	Our River Parkland Paths Tench Reserve	ES	-	-	-	200,000	(0)
Various	State Black Spot Program	ES	125,000	-	125,000	-	125,000
Penrith LGA	Pedestrian Infrastructure Safety Around Schools Program`	ES	-	-	-	-	0
Penrith Council	Integrated Parking Management System (IPMS) - Capital	ES	495,577	-	495,577	-	5,650
TOTAL TRAFFIC	MANAGEMENT, PARKING & ROAD SAFETY		3,113,640		3,113,640		1,073,554
Waste & Resou	rce Recovery						
Penrith LGA	CRM Waste Services Capital	Waste	-	884,554	884,554	(884,554)	-
Penrith LGA	Dynamics 365 Implementation for CRM	Waste	-	-	-	250,000	6,450
Penrith LGA	Product Licencing	Waste	-	-	-	50,000	48,992
Penrith LGA	System Integrations	Waste	-	-	-	150,000	-
Penrith LGA	Citizen Apps and Mobility	Waste	-	-	-	25,000	-
Penrith LGA	Reporting and Dashboarding	Waste	-	-	-	25,000	-
Penrith LGA	CTI Server License	Waste	-	-	-	5,104	-
Penrith LGA	CTI User Licensing	Waste	-	-	-	15,950	-
Penrith LGA	CTI installation	Waste	-	-	-	5,500	-
Penrith LGA	Storage cost and virtual service	Waste	-	-	-	8,000	-
Penrith LGA	Internal resourcing costs (Backfill) (Total Resourcing Costs	Waste	-	-	-	300,000	104,101
Penrith LGA	Data Migration	Waste	-	-	-	30,000	-
Penrith LGA	Training Materials	Waste	-	-	-	20,000	-
TOTAL WASTE &	RESOURCE RECOVERY		-		884,554		159,543
Workforce and	Organisational Development						
Various	WH&S Risk Management Purchase of Equipment	WD	8,378	-	8,378	-	5,527
TOTAL WORKFO	RCE AND ORGANISATIONAL DEVELOPMENT		8,378		8,378		5,527
TOTAL CAPITAL	PROJECTS		86,370,151		91,086,000		60,267,840

OPERATING PROJECTS

Advocacy

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Various	Advocacy Program	EIM	5,000	6,388	11,388	-	11,388
Various	Western Sydney City Deal Operational	WSCD	51,562	-	51,562	51,562	852
Penrith LGA	Western Sydney City Deal Resourcing	WSCD	144,240	-	144,240	-	69,849
TOTAL ADVOCAC			200,802		207,190		82,089
Business Perfor							
Various	Strategic Research and Planning	BT	58,651	20,000	78,651	78,651	7,233
Various	Capacity Improvement Program	BT	1,048,608	-	1,048,608	-	592,198
TOTAL BUSINESS			1,107,259		1,127,259		599,431
Children's Service	ces						
Various	CS Repair & Replace Equipment Operating	CS	50,000	1,675	51,675	-	51,675
Penrith LGA	Childcare Centres - Asbestos Removal	CS	50,000	-	50,000	-	-
Erskine Park	Erskine Park CCC	CS	-	-	-	-	2,726
Cambridge Gardens	Wattle Glenn CCC	CS	-	-	-	-	22,503
Werrington	Yoorami B&A	CS	-	-	-	-	1,450
Werrington	Yoorami CCC	CS	-	-	-	-	18,411
TOTAL CHILDREN	I'S SERVICES		100,000		101,675		96,766
City Partnerships	S						
Various	International Relations	CM	81,954	-	81,954	-	11,393
TOTAL CITY PART	TNERSHIPS		81,954		81,954		11,393
City Planning							
Various	Integrated Local Plan	CP	35,000	4,681	39,681	-	-
Various	Planning Proposal Applications to Amend a LEP	CP	215,712	10,740	226,452	226,452	55,281
Various	Applications to Amend a DCP	СР	3,006	-	3,006	3,006	-
Various	Accelerated LEP Review Program	СР	412,143	80,163	492,306	492,306	334,088
Penrith Council	Externally Commissioned Studies	СР	81,341	(36,756)	44,585	-	-
Penrith	Union Road Planning Proposal	СР	4,270	-	4,270	-	4,270
Penrith LGA	Contributions Plan Review 2018-19	СР	67,000	-	67,000	-	29,210
Penrith LGA	City Planning Major Projects Resourcing	СР	-	58,673	58,673	-	2,990
TOTAL CITY PLAN	INING		818,472		935,973		425,839
Civil Maintenanc	e and Renewal						
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,638,846	-	4,638,846	-	₃₉ 2,485,450

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Traffic Facilities - Regulatory	CPR	471,000		471,000	-	131,987
Various	Sweeping /re-linemarking of existing shared paths	CA	280,000	-	280,000	280,000	206,446
Various	Maintenance of GPT Constructions	CPR	338,127	-	338,127	-	330,926
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	44,835
Various	Roads Maintenance - Roads to Recovery	CA	597,302	-	597,302	-	-
Emu Heights	Russell St - 50mm Overlay	CA	-	-	-	105,402	87,825
Erskine Park	Swallow Drive - 130mm Mill and Fill	CA	-	-	-	265,000	165,452
Orchard Hills	Lansdowne Road - 30mm Overlay and 50mm AC14 Heavy Patch	CA	-	-	-	226,900	158,580
Londonderry	The Driftway - Road Maintenance	CPR	66,000	-	66,000	-	49,563
Penrith LGA	Road Network Survey	CA	200,000	-	200,000	-	-
Wallacia	Repair of Blaxland's Crossing Bridge Bearings (Contribution)	CA	606,854	-	606,854	-	437,703
Penrith LGA	GPT Upgrade Trial	CPR	50,000	-	50,000	-	16,264
Penrith LGA	LTC / Urgent Traffic Facilities	CPR	-	-	-	15,030	(20,030)
St Marys	Brisbane St St Marys - Pedestrian Blisters	CPR	-	-	-	12,489	-
Werrington Downs	Greenbank Drive Werrington Downs - Slow Points/Speed Humps	CPR	-	-	-	30,000	-
Penrith	York Rd Penrith - Slow Points/Speeed Humps	CPR	-	-	-	25,000	-
Glenmore Park	Glenmore Parkway - Camelia Avenue	CPR	-	-	-	10,000	-
Glenmore Park	The Lakes Drive - Surveyors Creek Road - Alston Street	CPR	-	-	-	10,000	-
TOTAL CIVIL MAIN	ITENANCE AND RENEWAL		7,307,629		7,307,629		4,094,999
Communications	6						
Penrith Council	Community Engagement	CM	42,543	(14,043	28,500	-	28,500
Penrith LGA	Corporate Advertising	CM	104,648	-	104,648	-	10,375
Penrith LGA	Media Monitoring	CM	-	-	<u>-</u>	31,000	16,728
Penrith LGA	Daily Newspapers	CM	-	-	<u>-</u>	1,100	2,607
Penrith LGA	Corporate News Page	CM	-	-	_	23,500	7,075
Penrith LGA	Vintage FM Radio Advertising	CM	-	-	_	10,500	4,923
Penrith LGA	Ruth Hart	СМ	-	-	-	16,800	17,347
Penrith LGA	General Advertising	СМ	-	-	-	5,000	5,419
Penrith LGA	Miscellaneous	СМ	-	-	-	16,748	2,121
Penrith Council	Website Maintenance	СМ	30,396	-	30,396	-	19,540
TOTAL COMMUNIC	CATIONIC		177,587		163,544		114,635

		Resp	Adopted	Proposed	Daired	Estimated Project	PTD
Location Community & Community & Community	Description Ultural Development	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Various	Community Resources Development Officer	C&CD	83,582		83,582	83,582	67,042
Various	Cultural Development Officer - City	C&CD	7,000	-	7,000	03,302	432
Various	Penrith Creative Digital Making Space	C&CD	25,000	23,591	48,591	35,375	24,453
Various	Community Health Promotion	C&CD	6,899	23,391	48,391 6,899	35,375	3,978
Penrith LGA	No Boundaries	C&CD	15,399	-	15,399	5,399	5,399
Pennin LGA Penrith LGA	No Boundaries - The Great Walk Foundation	C&CD	15,399	-	15,399	10,000	3,155
Penrith LGA	Grandparents Day	C&CD	20,685	-	20,685	10,000	20,685
Penrith LGA	Nepean Jobs for All	C&CD	25,488	_	25,488	-	22,282
Penrith LGA	Social Profile	C&CD	10,815		10,815	_	10,815
Penrith	Resonances of Inspiration Embroidery Repairs	C&CD	3,662		3,662	_	636
Werrington	WELL Precinct Community Facility Needs Study	C&CD	38,600	_	38,600	_	38,600
Penrith	Lawson Street Study	C&CD	30,000	20,000	20,000	_	30,000
Penrith LGA	Penrith CBD Corporation Celebration Assistance	C&CD	15,000	20,000	15,000	_	15,000
Penrith LGA	Donations to Community Organisations	C&CD	7,500	_	7,500	_	7,500
	ITY & CULTURAL DEVELOPMENT	CGOD	259,630		303,221		219,977
Community Safe			200,000		303,221		210,011
Various	Community Safety Program	PM	211,866	(6,700)	205,166	205,166	57,787
Penrith LGA	Operation Bounce Back	PM	8,907	(0,700)	8,907	200,100	8,907
Penrith LGA	White Ribbon Day Initiatives	PM	3,500	_	3,500	_	3,500
TOTAL COMMUNI	•	1 191	224,273		217,573		70,194
Customer Exper			224,213		211,515		70,134
Penrith Council	Counter Queuing System	CE	16,000	58	16,058	-	-
TOTAL CUSTOME	R EXPERIENCE		16,000		16,058		-
Design & Projec	ts						
Penrith LGA	WSIP Local Roads Package	MP	13,149,467	-	13,149,467	-	-
Penrith LGA	Local Roads Package Round 2	MP	-	-	-	-	277,271
Penrith LGA	TNR Northern Rd and Derby St	MP	_	-	-	-	1,076,815
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	3,462,729
Penrith LGA	Caddens Rd - Claremont Creek to Gipps St	MP	-	-	-	-	69,758
Werrington County	Dunheved Road Stage 1 Greenbank Dr to John Oxley	MP	-	-	-	-	48,430

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Major Project Design Costs	MP	182,229	(13,000)	169,229	-	44,671
Emu Plains	River Rd Deviation & New Traffic Signal Design on The GRW	MP	400,000	· -	400,000	-	33,201
TOTAL DESIGN	& PROJECTS		13,731,696		13,718,696		5,012,874
Development A	applications						
Penrith LGA	Local Planning Panel	DS	100,000	-	100,000	-	58,235
TOTAL DEVELO	PMENT APPLICATIONS		100,000		100,000		58,235
Development C	Compliance						
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	133,788	-	133,788	-	106,185
TOTAL DEVELO	PMENT COMPLIANCE		133,788		133,788		106,185
Economic Initia	atives						
Various	Economic Development Memberships and Sponsorships	EIM	25,000	-	25,000	25,000	24,714
Various	Economic Initiatives Operational	EIM	14,727	-	14,727	14,727	10,949
Various	Economic Initiatives Projects	EIM	450,780	(14,491)	436,289	436,289	239,733
Penrith LGA	Economic Initiatives Resourcing	EIM	967,347	(89,000)	878,347	-	626,802
Penrith LGA	City Centre Review and Traffic Study	CP	282,500	-	282,500	-	-
Penrith	Penrith CBD Traffic Study	CP	-	-	-	-	149,813
Penrith	Nepean River Precinct Facilitation	EIM	115,955	-	115,955	-	63,279
TOTAL ECONOM	IIC INITIATIVES		1,856,309		1,752,818		1,115,289
Environmental	Health						
Penrith LGA	On Site Sewer Management Strategy	EHC	272,174	-	272,174	-	156,070
Penrith LGA	Biodiversity Strategy	EHC	20,000	-	20,000	-	3,935
Penrith LGA	Integrated Catchment Management	EHC	144,568	-	144,568	-	101,977
Penrith LGA	Natural Systems Resourcing	EHC	130,835	-	130,835	-	79,807
Penrith LGA	Waterways Health Monitoring Program	EHC	35,000	12,000	47,000	-	21,824
Penrith	Peachtree Ck Vegetation Management	EHC	-	15,000	15,000	-	-
TOTAL ENVIRON	NMENTAL HEALTH		602,577		629,577		363,613
Financial Servi	ces						
Penrith Council	Investigate Grant Funding Opportunities	FS	25,000	-	25,000	-	-
TOTAL FINANCIA	AL SERVICES		25,000		25,000		-
Floodplain & S	tormwater Management						
Penrith LGA	Floodplain Management Resourcing	ES	241,582	-	241,582	-	42 184,911

	1 to 31 March 2013	Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Penrith LGA	Flood Studies SMSC	ES	750,965	-	750,965	-	-
Penrith LGA	Peachtree & Lower Surveyors Creeks Flood Study	ES	-	-	-	-	78,000
Penrith LGA	South Creek Floodplain Risk Management Study & Plan	ES	-	-	-	-	15,310
Penrith LGA	Penrith CBD Risk Management Study and Plan	ES	-	-	-	-	63,585
Penrith LGA	St Marys (Byrnes Creek) Risk Management Study and Plan	ES	-	-	-	-	27,598
Penrith LGA	Nepean River Flood Risk Management Study/Plan	ES	-	-	-	-	14,605
Penrith LGA	Nepean River Flood Study	ES	-	-	-	-	365
Emu Plains	Emu Plains Overland Flow Flood Study	ES	-	-	-	-	226,063
TOTAL FLOODPI	LAIN & STORMWATER MANAGEMENT		992,547		992,547		610,436
Information and	d Communication Technology						
Penrith Council	ICT System and Software Licences	ICT	34,611	-	34,611	-	3,900
Penrith Council	Veeam Backup & Replication for Vmware	ICT	-	-	-	-	8,566
Penrith Council	IP Address annual Licence	ICT	-	-	-	-	1,050
Penrith Council	Customer Experience	ICT	30,000	-	30,000	-	28,004
Penrith Council	Manage Computer Services	ICT	388,686	410,000	798,686	-	539,294
Penrith Council	Microsoft Dynamics / Sharepoint - Analyst	ICT	-	20,500	20,500	-	5,981
TOTAL INFORMA	ATION AND COMMUNICATION TECHNOLOGY		453,297		883,797		586,795
Libraries							
Various	Library Special Purpose Projects - Promotion	LS	21,766	(1,221)	20,545	-	14,643
Penrith Council	Library Resources - Operating	LS	210,000	-	210,000	-	109,499
Penrith LGA	Tech Savvy Seniors	LS	909	3,297	4,206	-	4,206
Penrith LGA	Library Digital	LS	23,778	1,476	25,254	-	-
Penrith LGA	Library Management System Op Costs	LS	-	-	-	-	2,042
Penrith LGA	Deep Freeze Cloud Subscription	LS	-	-	-	-	1,236
Penrith LGA	Anzac Community Grant Award	LS	-	2,000	2,000	-	-
TOTAL LIBRARIE	ES CONTRACTOR CONTRACT		256,453		262,005		131,626
Marketing and I	Events						
Various	City Marketing & Events Sponsorship	CM	220,210	(110,000)	110,210	110,210	59,459
Penrith	Australian Ballet Event – Under the Stars	CM	89,729	-	89,729	-	87,312
Penrith	River Festival	CM	538,439	(64,680)	473,759	-	447,556
Penrith	Football Event Sponsorship	CM	121,500	-	121,500	-	43 121,836

For the Period to 31 March 2019

		Resp	Adopted	Proposed		Estimated Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Penrith LGA	Regional Cooperative Tourism Marketing Campaign	СМ	-	100,000	100,000	-	-
Penrith Council	Relay for Life Sponsorship	CM	3,000	-	3,000	-	78
Penrith LGA	Australia Day	CM	95,000	-	95,000	-	79,164
TOTAL MARKETI	ING AND EVENTS		1,067,878		993,198		795,404
Neighbourhood	I Facilities Management						
Penrith LGA	Hall Hire - Fee Waiver	FAC	3,000	-	3,000	-	1,313
Penrith Council	Community Contributions -Hall Hire (VW)	FAC	1,145	(98)	1,047	-	1,047
TOTAL NEIGHBO	DURHOOD FACILITIES MANAGEMENT		4,145		4,047		2,360
Place Managem	nent						
Various	Urban Design and Activation	PM	317,332	5,900	323,232	323,232	101,481
Various	Place Management Resourcing (Pt AREAS)	PM	840,788	-	840,788	-	586,474
Various	Neighbourhood Renewal Projects (AREAS)	PM	57,469	(10,000)	47,469	47,469	26,637
Penrith LGA	Magnetic Places	PM	50,000	-	50,000	-	45,971
Penrith Council	Review of City Centre Organisations	PM	72,155	-	72,155	-	-
Penrith LGA	The Village Cafe	PM	96,701	-	96,701	36,152	29,300
St Marys	The Village Cafe St Marys	PM	-	-	-	21,275	13,643
Kingswood	The Village Cafe Kingswood	PM	-	-	-	39,274	17,059
Penrith LGA	NSW Small Business Month	PM	5,000	-	5,000	-	4,666
TOTAL PLACE M	ANAGEMENT		1,439,445		1,435,345		825,232
Property Develo	opment & Management						
Various	Masterplan for Erskine Park	PD	-	49,500	49,500	49,500	7,900
Various	PD Business Development	PD	100,000	-	100,000	100,000	5,317
Various	Public Open Space Reinvestment - Erskine Park Pilot	PD	423,836	(401,155)	22,681	22,681	17,791
Various	New West Major Projects - Operational Costs	PD	621,678	-	621,678	621,678	496,651
Various	Operational Sites Project	PD	180,000	-	180,000	180,000	3,000
Various	Opportunity Sites Project	PD	530,000	(130,000)	400,000	400,000	160,051
Various	Urban Renewal Project	PD	-	127,260	127,260	127,260	74,073
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	26,000	22,000
Penrith LGA	Operational Dining Review	PD	10,000	-	10,000	10,000	3,980
TOTAL PROPER	TY DEVELOPMENT & MANAGEMENT		1,891,514		1,537,119		790,762

Public Space Maintenance

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Enhanced Public Domain Team (Pt AREAS)	CPR	4,225,821	-	4,225,821	-	3,034,427
Penrith LGA	Enhanced Public Domain	CPR	158,145	-	158,145	-	6,360
Penrith LGA	Parks Asset renewal Program	CA	-	-	-	-	(2,861)
Penrith LGA	Green Waste Mulcher	CPR	10,000	-	10,000	-	19,500
Penrith Council	Implement Plans of Management	CPR	184,342	-	184,342	-	109,299
Penrith LGA	Control of Aquatic Plants	CPR	5,000	-	5,000	-	-
Penrith LGA	Protect Two Endangered Ecological Communities - Ropes Creek	CPR	7,497	-	7,497	-	6,237
TOTAL PUBLIC S	PACE MAINTENANCE		4,590,805		4,590,805		3,172,962
Recreation Faci	lities Management						
Penrith LGA	Western Sydney Academy of Sport	FAC	15,074	-	15,074	-	15,074
Penrith LGA	Synthetic Surface Design	FAC	40,000	-	40,000	-	700
Penrith LGA	Recreational & Leisure Strategy	FAC	-	4,681	4,681	-	16,441
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	FAC	15,000	-	15,000	-	15,000
Penrith LGA	Skate Park Investigations	FAC	13,250	-	13,250	-	10,079
Penrith Council	Nepean District Historical Society Wagon Enclosure	FAC	15,000	-	15,000	-	-
South Penrith	Jamison Park Indoor Sports Centre Feasibility Study	FAC	41,700	5,175	46,875	-	46,875
TOTAL RECREAT	TION FACILITIES MANAGEMENT		140,024		149,880		104,169
Regulatory Conf	trol				·		·
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	8,653
TOTAL REGULAT	•		10,000		10,000		8,653
Sustainability					·		·
Penrith LGA	Sustainability Programs	ВТ	45,580	-	45,580	-	32,956
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	ВТ	14,039	-	14,039	-	6,962
Penrith LGA	Compact of Mayors	ВТ	10,680	-	10,680	-	-
TOTAL SUSTAINA			70,299		70,299		39,918
Traffic Managen	nent, Parking & Road Safety		•		,		,
Penrith LGA	Road Safety Project	ES	19,133	-	19,133	4,142	156
Penrith LGA	Vulnerable Road Users	ES	-,	-	-	1,291	640
Penrith LGA	GLS (Graduated Licensing Scheme)	ES	_	-	_	- ,	256
Penrith LGA	Toward Zero Road Toll	ES	_	-	-	2,000	-
Penrith LGA	P-801 Toward Zero Road Safety	ES	_	-	-	6,700	- 45

	1 to 51 March 2019					Estimated	
		Resp	Adopted	Proposed		Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
Penrith LGA	P-800 Restraints	ES	-	-	-	4,000	1,754
Penrith LGA	P-795 GLS Workshop	ES	-	-	-	1,000	1,001
Penrith	Penrith City Centre Parking Strategy	ES	67,180	-	67,180	-	12,500
	MANAGEMENT, PARKING & ROAD SAFETY		86,313		86,313		16,307
Waste & Resou	•						
Various	Biodegradable Bags - Purchase & Delivery	Waste	925,000	19,000	944,000	-	707,200
Penrith LGA	E - Waste	Waste	110,000	(40,000)	70,000	-	18,199
Penrith	Waste Strategy & Contract Development	Waste	400,000	-	400,000	-	255,322
Penrith LGA	Hard Waste Assessment	Waste	218,224	-	218,224	-	137,007
Penrith LGA	Waste Planning	Waste	130,000	56,000	186,000	-	139,071
Penrith LGA	Place Management and Waste Partnership	Waste	110,529	(56,000)	54,529	-	33,692
Penrith LGA	Community Recycling Centre Education	Waste	15,126	-	15,126	-	755
Penrith LGA	Chemical Clean Out	Waste	20,000	-	20,000	-	4,151
Penrith LGA	CRM Waste Services	Waste	91,748	(70,000)	21,748	-	10,172
Penrith LGA	Bin Purchase (New Contract)	Waste	-	-	-	-	55,847
Penrith LGA	Expanding Horizons	Waste	-	222,849	222,849	-	26,758
Penrith LGA	Waste Electric Vehicle	Waste	-	15,000	15,000	-	1,520
Penrith LGA	Exchange for Change	Waste	-	147,236	147,236	-	61,148
Penrith LGA	Smart Waste Collection	Waste	-	70,000	70,000	-	56,480
TOTAL WASTE 8	R RESOURCE RECOVERY		2,020,627		2,384,712		1,507,321
Workforce and	Organisational Development						
Various	Corporate Training Budget	WD	195,896	-	195,896	195,896	55,725
Various	Skills & Knowledge Assessment Process	WD	3,000	-	3,000	-	-
Penrith Council	Management & Leadership Development Prog	WD	50,000	-	50,000	-	38,757
Penrith Council	Traineeship Program	WD	39,000	-	39,000	-	19,366
Penrith Council	Performance Management System	WD	56,604	-	56,604	_	46,086
Penrith LGA	Empower iCloud 5 Solution	WD	30,363	-	30,363	-	40,483
Penrith LGA	eRecruitment Onboarding and Succession Planning System	WD	206,195	-	206,195	-	141,047
Penrith Council	eLearning Management System	WD	74,500	-	74,500	-	73,450
Penrith Council	Code of Conduct	WD	-	90,000	90,000	-	-
	DRCE AND ORGANISATIONAL DEVELOPMENT		655,558	,	745,558		414,915
			,		-,		46

						Estimated	
		Resp	Adopted	Proposed		Project	PTD
Location	Description	Officer	Budget	Variances	Revised Budget	Cost	Expenditure
TOTAL OPERATING PROJECT	rs .		40,421,881		40,967,580		21,378,381

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract Value \$	Start Date	Expiration Date	Details of Contract	Budgeted (Y/N)
Charmax Property Maintenance Pty Ltd	RFT18/19-07	Childcare Cleaning	>\$150,000	21-Mar-19	21-Mar-22	2 x 1 year extensions	Υ

Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included

CONSULTANCY & LEGAL EXPENSES

Budget review for the quarter ended 31 March 2019

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	5,373,140	Υ	
Legal Fees	736,549	Υ	

Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a concultant from other contractors.

On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	June 2018	September 2018	December 2018	March 2019
90%	52%	57%	70%	61%

CAPITAL BUDGET

Rates & Cher Untied Funding 29,744 (2,132) 16,478 3,400 - 47,491 2,486 49,977 Capital Grants & Contributions 16,104 4,797 119 365 - 21,385 (667) 20,518 (667) 20,	(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Grants & Contributions 16,104 4,797 119 365 - 21,385 (867) 20,518 Internal Restrictions 1,591 (375) 51 - - 1,267 2,027 3,294 - New Assets 7,047 1,961 136 1,122 - 10,266 2,177 12,443 External Restrictions 6,884 (98) (5) - - 6,781 (10) 6,771 Other Capital Funding Sources - - - 6,781 (10) 6,771 Income from Sale of Assets - - - - 2,652 (1,136) 1,517 Income from Sale of Assets - - - - 1,892 24 1,916 - Land & Buildings 2,600 9,342 (2,347) (3,400) - 6,195 10,266 CApital Expenditure - - - - - - - - - - - - <td< td=""><td>Capital Funding</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Capital Funding									
Reternal Restrictions Reternal Restrictions Renewals 1,591 (375) 51 - 1,267 2,027 3,294	Rates & Other Untied Funding	29,744	(2,132)	16,478	3,400	-	47,491	2,486	49,977	36,727
Renewals 1,591 (375) 51 - 0 1,267 (2,027 3,294 New Assets 7,047 1,961 136 1,122 - 10,266 2,177 12,443 New Assets 6,884 (98) (5) - 0 6,781 (10) 6,711 (2,443 New Assets New Assets 7,047 1,961 139 - 0 0 0,000 New Assets New	Capital Grants & Contributions	16,104	4,797	119	365	-	21,385	(867)	20,518	11,808
New Assets 7,047 1,961 136 1,122 - 10,266 2,177 12,443 External Restrictions 6,884 (98) (5) 6,781 (10) 6,771 External Restrictions 6,884 (98) (5) 6,781 (10) 6,771 External Restrictions 7,000 (1,136) 1,517 External Restrictions	nternal Restrictions									
External Restrictions 6,884 98) (6) 6,781 (10) 6,771 Other Capital Funding Sources Loans 2,514 139 2,652 (1,136) 1,517 Income from Sale of Assets Plant & Equipment 1,892 1,892 24 1,916 Land & Buildings 2,600 9,342 (2,347) (3,400) - 6,195 14 6,210 FOTAL CAPITAL FUNDING 68,375 13,635 14,433 1,487 - 97,930 4,716 102,646 Capital Expenditure New Assets Plant & Equipment 6,158 921 63 344 - 7,486 140 7,626 Land & Buildings 4,313 3,219 451 465 - 8,448 1,064 9,512 Roads, Bridges, Footpaths 15,652 5,839 14,012 250 - 35,754 2,988 38,742 Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Other Infrastructure 4,590 1,314 495 15 - 6,421 146 6,566 Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 716 Other Land & Buildings 15,147 (68) (724) 1 4,356 610 14,965 Chard & Buildings 5,5045 5,980 947 39 (58) - 6,998 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,998 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,998 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,998 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,998 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,998 (1,263) 5,645	Renewals	1,591	(375)	51	-	-	1,267	2,027	3,294	653
Capital Funding Sources	New Assets	7,047	1,961	136	1,122	-	10,266	2,177	12,443	5,761
Loans 2,514 139 0, 2,652 (1,136) 1,517 Income from Sale of Assets Plant & Equipment 1,892 0, 1,892 24 1,916 Land & Buildings 2,600 9,342 (2,347) (3,400) - 0, 1,952 14 6,210 ICTAL CAPITAL FUNDING 68,375 13,635 14,433 1,487 - 0, 97,930 4,716 102,646 Capital Expenditure New Assets Plant & Equipment 6,158 921 63 344 - 7,486 140 7,626 Land & Buildings 4,313 3,219 451 465 - 8,448 1,064 9,512 Roads, Bridges, Footpaths 15,652 5,839 14,012 250 - 35,754 2,988 38,742 Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Library Books 635 80 1 0 716 Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 0 330 (50) 280 Land & Buildings 15,147 (68) (724) - 0 14,356 610 14,965 Roads, Bridges, Footpaths 3,237 (39) 70 - 0 3,269 57 3,326 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645	External Restrictions	6,884	(98)	(5)	-	-	6,781	(10)	6,771	2,742
Plant & Equipment 1,892 -	Other Capital Funding Sources									
Plant & Equipment 1,892 2	Loans	2,514	139	-	-	-	2,652	(1,136)	1,517	2,579
Capital Expenditure	ncome from Sale of Assets									
FOTAL CAPITAL FUNDING 68,375 13,635 14,433 1,487 - 97,930 4,716 102,646 Capital Expenditure New Assets Plant & Equipment 6,158 921 63 344 - 7,486 140 7,626 Land & Buildings 4,313 3,219 451 465 - 8,448 1,064 9,512 Roads, Bridges, Footpaths 15,652 5,839 14,012 250 - 35,754 2,988 38,742 Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Library Books 635 80 1 - 716 - 716 Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 - - - 330 (50) 280 Land & Buildings <td< td=""><td>Plant & Equipment</td><td>1,892</td><td>-</td><td>-</td><td>-</td><td>-</td><td>1,892</td><td>24</td><td>1,916</td><td>1,164</td></td<>	Plant & Equipment	1,892	-	-	-	-	1,892	24	1,916	1,164
Capital Expenditure New Assets Plant & Equipment 6,158 921 63 344 - 7,486 140 7,626 Land & Buildings 4,313 3,219 451 465 - 8,448 1,064 9,512 Roads, Bridges, Footpaths 15,652 5,839 14,012 250 - 35,754 2,988 38,742 Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Library Books 635 80 1 - 716 - 716 Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 330 (50) 280 Land & Buildings 15,147 (68) (724) - 14,356 610 14,965 Roads, Bridges, Footpaths 3,237 (39) 70 - 3,269 57 3,326 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 Other Infrastructure - 148 (42) - 106 (10) 96	Land & Buildings	2,600	9,342	(2,347)	(3,400)	-	6,195	14	6,210	6,210
New Assets - Plant & Equipment 6,158 - Plant & Equipment 6,158 - Land & Buildings 4,313 - Roads, Bridges, Footpaths 15,652 - Other Infrastructure 4,590 - Clibrary Books 635 - Clibrary Books 74, 749 - Clibrary Books 74, 740 - Clibra	TOTAL CAPITAL FUNDING	68,375	13,635	14,433	1,487	-	97,930	4,716	102,646	67,642
New Assets - Plant & Equipment 6,158 - Plant & Equipment 6,158 - Land & Buildings 4,313 - Roads, Bridges, Footpaths 15,652 - Other Infrastructure 4,590 - Other Infrastructure 1,214 - Other 1,214 - Other & Equipment 2,30 - Chand & Buildings 1,500 - Chan	Capital Expenditure									
Plant & Equipment 6,158 921 63 344 - 7,486 140 7,626 Land & Buildings 4,313 3,219 451 465 - 8,448 1,064 9,512 Roads, Bridges, Footpaths 15,652 5,839 14,012 250 - 35,754 2,988 38,742 Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Library Books 635 80 1 - - 716 - 716 Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 - - - 330 (50) 280 Land & Buildings 15,147 (68) (724) - - 14,356 610 14,965 Roads, Bridges, Footpaths 3,237 (39) 70 - - 3,269 57 3,326										
Land & Buildings 4,313 3,219 451 465 - 8,448 1,064 9,512 Roads, Bridges, Footpaths 15,652 5,839 14,012 250 - 35,754 2,988 38,742 Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Library Books 635 80 1 - - 716 - 716 Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 - - - 330 (50) 280 Land & Buildings 15,147 (68) (724) - - 14,356 610 14,965 Roads, Bridges, Footpaths 3,237 (39) 70 - - 3,269 57 3,326 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,		6.158	921	63	344	-	7.486	140	7.626	4,808
Roads, Bridges, Footpaths 15,652 5,839 14,012 250 - 35,754 2,988 38,742 Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Library Books 635 80 1 - 716 - 716 - 716 Other Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 330 (50) 280 - Land & Buildings 15,147 (68) (724) 14,356 610 14,965 - Roads, Bridges, Footpaths 3,237 (39) 70 3,269 57 3,326 - Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 - Other 148 (42) 106 (10) 96						-				3,716
Other Infrastructure 4,590 1,321 495 15 - 6,421 146 6,566 Library Books 635 80 1 - 716 - 716 Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 330 (50) 280 Land & Buildings 15,147 (68) (724) 14,356 610 14,965 Roads, Bridges, Footpaths 3,237 (39) 70 3,269 57 3,326 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 Other - 148 (42) 106 (10) 96	·					_				30,823
- Library Books 635 80 1 716 - 716 - 716 - 716 - Other 0,214 827 67 471 - 2,578 1,034 3,612 - Plant & Equipment 230 100 5 330 (50) 280 - Land & Buildings 15,147 (68) (724) 14,356 610 14,965 - Roads, Bridges, Footpaths 3,237 (39) 70 3,269 57 3,326 - Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 - Other Other Infrastructure - 148 (42) 106 (10) 96						-				3,331
Other Other 1,214 827 67 471 - 2,578 1,034 3,612 Renewals Plant & Equipment 230 100 330 (50) 280 Land & Buildings 15,147 (68) (724) 14,356 610 14,965 Roads, Bridges, Footpaths 3,237 (39) 70 3,269 57 3,326 Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 Other Other Infrastructure - 148 (42) 106 (10) 96	· Library Books					_				372
Renewals - Plant & Equipment 230 100 330 (50) 280 - Land & Buildings 15,147 (68) (724) 14,356 610 14,965 - Roads, Bridges, Footpaths 3,237 (39) 70 3,269 57 3,326 - Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 - Other Communication of the communicatio	Other			67	471	_		1,034		930
- Land & Buildings 15,147 (68) (724) 14,356 610 14,965 610 610 610 610 610 610 610 610 610 610	Renewals	,					,	,	•	
- Land & Buildings 15,147 (68) (724) 14,356 610 14,965 - Roads, Bridges, Footpaths 3,237 (39) 70 3,269 57 3,326 - Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 - Other Infrastructure - 148 (42) 106 (10) 96	Plant & Equipment	230	100	-	-	-	330	(50)	280	181
- Roads, Bridges, Footpaths 3,237 (39) 70 3,269 57 3,326 - Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 - Other Control - 148 (42) 106 (10) 96				(724)	-	_				10,141
- Other Infrastructure 5,980 947 39 (58) - 6,908 (1,263) 5,645 - Other - 148 (42) 106 (10) 96	Roads, Bridges, Footpaths				-	-				1,785
Other - 148 (42) 106 (10) 96	Other Infrastructure				(58)	_				4,089
	- Other	-			-	_				94
	Loan Repayments (principal)	11,220	340	-	-	-	11,560		11,560	7,374
TOTAL CAPITAL EXPENDITURE 68,375 13,635 14,433 1,487 - 97,930 4,716 102,646				14,433	1,487			4,716		67,642

CASH & INVESTMENTS

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	36,084	(879)	(525)	(55)	-	34,625	639	35,264	35,576
Restricted Contributions for Works	5,717	7,960	(8,056)	-	-	5,621	1,379	7,000	9,595
Unexpended Grants	1,134	(505)	213	665	-	1,506	(102)	1,404	(121)
Unexpended Loan Funds	4,908	(139)	-	-	-	4,769	1,136	5,905	1,995
Other Externally Restricted	18,066	(13)	424	-	-	18,477	(1,059)	17,418	18,387
Total Externally Restricted	65,909	6,424	(7,944)	610	-	64,998	1,993	66,991	65,432
Internally Restricted									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	81,113	1,668	(2,295)	(6,626)	-	73,861	(3,128)	70,732	72,340
Security Bonds & Deposits	9,245	1,047	525	1,114	-	16,241	-	11,931	11,931
Total Internally Restricted	90,358	2,715	(1,770)	(5,512)	-	90,102	(3,128)	82,663	84,271
Unrestricted	(3,978)	11,460	(111)	8,295	-	11,356	1,135	16,802	16,753
Total Cash & Investments	152,289	20,599	(9,825)	3,393		166,456		166,456	166,456

Cash & Investments cont'd

Comment on Cash and Investments Position

Council's portfolio continues to outperform its benchmark and, although interest rates remain at record low levels with the official cash rate remaining unchanged at 1.5%. The mix of bank term deposits and longer term Floating Rate Notes have ensured that the budget estimate for interest earned on the portfolio has been achieved for the March quarter. However, interest rates offered by the banks have reduced by up to 50 basis points over the last quarter and will start to have an impact in future periods, with the 2019-20 budget to be reduced accordingly.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Externally Restricted Assets	\$
S7.11 Development contributions	35,575,970
Restricted contributions for works	9,595,378
Unexpended grants	-120,969
Unexpended loans	1,994,865
Other externally restricted	18,386,508
Internally Restricted Assets	
Internal reserves	72,339,813
Security bonds and deposits	11,930,770
Unrestricted Invested Funds	16,753,300
Cash:	166,455,635

Council's Cash Book and Bank Statements have been reconciled as at 31 March 2019.

Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Current Investment Group	3,195,257
Term Investment Group	138,500,000
Floating rate Notes Investment Group	21,500,000
Mortgage Backed Securities*	2,191,370
	165,386,627
General Fund Bank Account	1,069,008
	166,455,635

^{*}MBS Purchased in 2006/07 prior to the current Ministerial Investment Order

INCOME & EXPENSE

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	153,372	857	512	-	-	154,741	255	154,996	154,798
User Fees & Charges	43,703	(369)	(475)	-	-	42,859	(1,157)	41,702	24,477
Interest & Investment Revenue	3,695	223	243	-	-	4,161	(12)	4,149	3,029
Other Revenues	5,633	1,019	28	-	-	6,680	143	6,823	6,053
Grants & Contributions - Operating	47,378	(8,604)	(8,720)	-	-	30,055	2,226	32,281	20,131
Grants & Contributions - Capital									
- Other	15,768	11,762	14,206	1,051	-	42,787	1,523	44,309	31,832
- Contributions (S94)	5,565	(2)	-	-	-	5,563	697	6,261	3,844
Share of Interests in Joint Ventures	900	-	-	-	-	900	-	900	-
Total Income from Continuing									
Operations	276,014	4,886	5,794	1,051	-	287,746	3,675	291,421	244,165
Expenses									
Employee Costs	102,535	1,392	345	92	-	104,365	(325)	104,040	69,309
Borrowing Costs	2,201	(445)	-	-	-	1,755	-	1,755	1,111
Materials & Contracts	80,348	(5,695)	(558)	(132)	-	73,963	1,886	75,849	47,047
Depreciation	25,285	-	-	-	-	25,285	-	25,285	21,690
Legal Costs	302	-	(30)	-	-	272	-	272	107
Consultants	14,295	169	(445)	(86)	-	13,934	(1,491)	12,442	4,015
Other Expenses	15,581	1,135	20	19	-	16,755	52	16,807	15,133
Share of Interests in Joint Ventures	850	-	-	-	-	850	-	850	-
Total Expenses from Continuing									
Operations	241,397	(3,443)	(668)	(107)	-	237,179	121	237,300	158,412
Net Gain/(Loss) from the Disposal of Assets	(486)	-	(124)	-	-	(610)	18	(591)	(196)
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
Net Operating Result from Continuing									
Operations	34,131	8,330	6,338	1,157	-	49,957	3,573	53,530	85,557
Net Operating Result before Capital Items	12,798	(3,430)	(7,868)	107		1,607	1,353	2,960	49,880

INCOME & EXPENSE (by program)

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Childrens Services	25,246	1,863	(480)	-	-	26,629	(748)	25,882	18,792
Planning and Advocacy	7,335	349	833	18	-	8,534	919	9,453	6,756
Community Facilities	2,018	29	-	-	-	2,047	(383)	1,665	1,309
Community Information and Events	83	-	5	-	-	88	(65)	23	46
Community Well Being	2,361	46	11	-	-	2,417	3	2,420	216
Corporate Finance	4,427	773	(217)	-	-	4,983	(212)	4,771	3,384
Corporate Governance	19	119	18	-	-	156	40	196	167
Corporate Support	32	-	2	-	-	34	(4)	30	12
Corporate Workforce	94	0	-	-	-	94	-	94	42
Development Applications	4,767	-	90	-	-	4,857	(229)	4,628	3,330
Environmental and Health Management	462	69	6	-	-	538	28	566	515
Libraries	814	4	(40)	-	-	778	(5)	772	700
Major Infrastructure Projects & Design	22,577	887	(9,394)	89	-	14,159	1,594	15,752	8,249
Public Spaces and Community Safety	513	298	-	-	-	811	187	998	163
Roads, Footpaths and Buildings	18,458	376	14,068	250	-	33,152	2,834	35,987	32,343
Sport and Recreation	12,595	309	197	194	-	13,294	(1,235)	12,060	3,023
Traffic, Parking and Drainage	768	1,731	100	500	-	3,099	161	3,260	(705)
Waste and Community Protection	38,746	111	(129)	-	-	38,728	591	39,318	37,345
Parks	65	2,875	-	-	-	2,940	-	2,940	18
Sustainability	10	-	-	-	-	10	-	10	8
General Revenue	134,625	(4,952)	725	-	-	130,399	197	130,596	128,453
Total Income from Continuing Operations	276,014	4,886	5,794	1,051	-	287,746	3,675	291,421	244,165
Expenses									
Childrens Services	26,394	806	387	-	-	27,586	(684)	26,902	19,836
Planning and Advocacy	6,922	731	401	-	-	8,055	(86)	7,969	5,201
Community Facilities	2,488	68	(2)	1	_	2,556	(101)	2,455	1,916
Community Information and Events	5,849	307	44	-	-	6,200	35	6,235	4,571

INCOME & EXPENSE (by program)

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Community Well Being	6,700	172	11	3	-	6,886	43	6,928	2,537
Corporate Finance	16,942	446	492	-	-	17,880	(342)	17,538	9,571
Corporate Governance	5,616	46	157	-	-	5,820	124	5,943	4,644
Corporate Support	2,652	(40)	48	-	-	2,659	337	2,996	2,658
Corporate Workforce	2,959	93	143	-	-	3,195	105	3,300	2,177
Development Applications	9,304	196	(188)	-	-	9,312	(19)	9,292	6,425
Environmental and Health Management	3,157	303	(58)	-	-	3,401	29	3,431	2,171
Libraries	6,758	(14)	(2)	-	-	6,742	(53)	6,689	4,776
Major Infrastructure Projects & Design	25,025	(7,297)	(1,755)	(110)	-	15,863	22	15,884	7,508
Public Spaces and Community Safety	16,081	(216)	(28)	-	-	15,836	(5)	15,831	11,263
Roads, Footpaths and Buildings	35,394	179	298	-	-	35,871	4	35,875	27,639
Sport and Recreation	8,711	205	61	-	-	8,976	(69)	8,908	4,233
Strategic Planning	513	158	-	-	-	672	20	692	406
Traffic, Parking and Drainage	3,913	463	54	-	-	4,430	141	4,570	3,104
Waste and Community Protection	39,930	364	(466)	-	-	39,829	564	40,393	25,972
Parks	15,497	(414)	(222)	-	-	14,861	4	14,865	11,438
Sustainability	593	0	(42)	-	-	551	51	602	366
Total Expenses from Continuing Operations	241,397	(3,443)	(668)	(107)	-	237,179	121	237,300	158,412
Net Gain/(Loss) from the Disposal of Assets	(486)	-	(124)	-	-	(610)	18	(591)	(196)
Net Gain/(Loss) on Fair Value Adjustment	-	_	-	-	-	-	-	-	_
Net Operating Result from Continuing Operations	34,131	8,330	6,338	1,157	-	49,957	3,573	53,530	85,557

INTERPRETING ASSISTANCE

ENGLISH If you do not understand this, please contact the Telephone Interpreting

Service on 131 450 and ask them to contact Penrith City Council on your behalf on (02) 4732 7777. Or come to the Council offices and ask for an

interpreter.

CHINESE

إذا لم يكن بامكانك قراءة النص أعلاه. الرجاء الاتصال بخدمات الترجمة الفورية الهاتفية (TIS)

على الرقم 450 131 والطلب منهم الاتصال بدورهم بمجلس مدينة بنريث نيابة عنك على الرقم 7777 4732 (02) . أو بمكنك الحضور إلى المجلس وطلب ترتيب مترجم فورى لك .

4/32 / (U2) . او يمكنك الحضور إلى المجلس وطلب ترتيب مترجم فوري لك .

如果您无法阅读这些文字,请致电 131 450 联系电话传译服务中心,请他们代您拨打 (02) 4732 7777 联系 Penrith 市议会。您也可以亲自到市议会来

并要求获得口译服务。

GREEK Αν δεν μπορείτε να το διαβάσετε αυτό, τηλεφωνήστε στην Τηλεφωνική

Υπηρεσία Διερμηνέων στο 131 450 και ζητήστε τους να επικοινωνήσουν με το Δήμο Penrith (Penrith City Council) για λογαριασμό σας στον αριθμό

(02) 4732 7777, ή ελάτε στη Δημαρχία και ζητήστε διερμηνέα.

HINDI यदि आप इसे नहीं पढ़ पाते हैं, तो कृपया 131 450 पर टेलीफोन दुभाषिया सेवा

से संपर्क करें और उनसे कहें कि वे आपकी ओर से पेनरिथ सिटी काउंसिल से (02) 4732 7777 पर संपर्क करें. या आप काउंसिल आएँ और एक द्भाषिये की

माँग करें.

ITALIAN Se non riuscite a leggere questo, contattate il servizio telefonico di inter-

pretariato al numero 131 450 e chiedetegli di contattare da parte vostra il comune di Penrith City al numero (02) 4732 7777 oppure venite in comune

e richiedete un interprete.

MALTESE Jekk ma tistax taqra dan, jekk jogħġbok, ikkuntattja lit-Telephone Interpret-

ing Service fuq 131 450 u itlobhom biex jikkuntattjaw Penrith City Council

f'ismek fuq (02) 4732 7777. Jew ejja I-Kunsill u itlob għal interpretu.

اگر نمی توانید این مطلب را بخوانید، لطفاً به خدمات ترجمه تلفنی به شماره 131 450 زنگ

بزنید و از آنان بخواهید با شورای شهر پنریث Penrith City Council به شمار

ه 7777 4732 (02) از جانب شما تماس بگیرند. یا اینکه به شهر داری Council آمده و

مترحم بخو اهيد

SINGHALESE ඔබට මෙය කියවීමට නොහැකි නම්, කරුණාකර දුරකථන අංක 131 450 ඔස්සේ දුරකථන පරිවර්තන ෙ

ස්වාව (Telephone Interpreting Service) අමතා ඔබ වෙනුවෙන් දුරකථන අංක (02) 4732 7777 අමතා පෙන්ටිත් නගර සභාව (Penrith City Council) හා සම්බන්ධ කර දෙන ලෙස ඉල්ලා

සිටින්න. නැතිනම් නගර සභාව වෙත පැමිණ භාෂා ප්ටවර්තකයකු ලබා දෙන ලෙස ඉල්ලා සිටින්න.

TAMIL இதை உங்களால் வாசிக்க இயலவில்லை என்றால், தொலைபேசி

உரைபெயா்ப்பு சேவை'யை 131 450 எனும் இலக்கத்தில் அழைத்து பென்ரித் நகரவை'யுடன் (02) 4732 7777 எனும் இலக்கத்தில் உங்கள் சாா்பாக தொடா்பு கொள்ளுமாறு கேளுங்கள். அல்லது நகரவைக்கு விஜயம் செய்து

உரைபெயர்ப்பாளர் ஒருவர் வேண்டுமெனக் கேளுங்கள்.

VIETNAMESE Nếu quý vị không thể đọc được thông tin này, xin liên lạc Dịch Vụ Thông

Dịch Qua Điện Thoại ở số 131 450 và yêu cầu họ thay mặt quý vị liên lạc với Hội Đồng Thành Phố Penrith ở số (02) 4732 7777. Hoặc hãy tới Hội

Đồng và yêu cầu có thông dịch viên.

Contact: Penrith City Council Telephone: 02 4732 7777

Civic Centre Facsimile: 02 4732 7958

601 High Street Email: council@penrith.city

Penrith NSW