

PENRITH



2017-18

# ORGANISATIONAL REPORT MARCH



The services, activities  
and projects we'll deliver  
for our community.

**PENRITH**  
CITY COUNCIL

[penrithcity.nsw.gov.au](http://penrithcity.nsw.gov.au)

# STRATEGIC PLANNING FRAMEWORK

All local councils across the state are required to plan and report in line with the NSW Office of Local Government's Integrated Planning and Reporting Framework. This "recognises that most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, opportunities for education and employment, and reliable infrastructure. The difference lies in how each community responds to these needs. It also recognises that council plans and policies should not exist in isolation - that they are inter-connected. This framework allows NSW councils to draw their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future."

The following Penrith Council documents are freely available on our website and in hard copy on request.

## Community Strategic Plan

Our *Community Plan* is a 'big picture' plan based around the seven Outcomes our community has told us will improve Penrith as a place to live, work and visit. These are long term goals and Council cannot deliver them alone – we need to work with state and federal government, businesses, other organisations and our community to achieve these Outcomes together. Our Community Plan not only sets out where we want to be, but also where we are now and how we'll know we're on the right track.



## Delivery Program and Operational Plan

Our *Delivery Program*, which incorporates our Operational Plan, sets out Council's role in delivering the Outcomes over the four years from 2017-21. It's our commitment to our community, and includes the services, activities and projects we will deliver, our annual budget, our detailed works programs and how we will measure our performance to ensure we're delivering the right services the best way we can.



## Community Engagement Strategy

This document identifies the various stakeholders in our City's future and sets out how Council plans to engage with each of these groups to develop and review our *Community Strategic Plan*.



## Resourcing Strategy

We cannot deliver the services the community needs without properly managing our people, our assets and our money. The *Resourcing Strategy* looks at the key risks and opportunities we're likely to face over the next 10 years, and how they may impact our long term financial sustainability. It looks at how we will use our resources and what we need to do to ensure our assets and our workforce are best placed to deliver on our commitments over the next four years.



## A MESSAGE FROM THE GENERAL MANAGER



I am pleased to present this quarterly Performance Report that looks at our achievements, highlights and challenges from 1 January to 31 March 2018.

We continue to perform well, with 93% of our 271 projects identified for this financial year either on track or completed.

Council works hard to deliver high quality services that meet the needs and expectations of our community now, while planning strategically for the future. We have continued to identify ways to do things better and be more productive as an organisation.

We have engaged with our community in a range of ways on various issues, as we strive to make our City a better place for all. The development of our draft *Community Safety Plan 2018-21* is a good example of this.

We have made progress in transforming our City Centres and river area, and revitalising our older suburbs. We've completed the new state of the art Jordan Springs Community Hub in partnership with Lendlease and invested in a range of improvements in existing community and children's centres, parks and sporting facilities.

We have hosted and supported a range of successful events including Australia Day and Harmony Day celebrations. The Queen's Baton Relay and the Sydney International Rowing Regatta reinforced Penrith's reputation as a destination of choice for major events, which is great news for our community. Events held in Penrith from January to March injected more than \$26.5 million into the local economy.

Advocacy and partnerships have remained a top priority. Through working with our community, local businesses, State and Federal Government and other key partners we are ensuring enough of the right jobs, services, facilities and infrastructure for our growing population.

Penrith residents are set to benefit from significant investment in the region as Council secures funding for local projects through the Western City Deal signed in March. The City Deal is a landmark agreement between three levels of government to deliver smart and responsible growth for Western Sydney. Central to this is the state and federal commitment to fund Stage One of a North South Rail Link, which will connect Penrith residents to opportunities in employment, housing, health, education and recreation across the region and significantly reduce commuting times and reliance on cars.

I look forward to being able to report on our progress again in July.

A handwritten signature in black ink, appearing to read 'Alan Stoneham', written in a cursive style.

**ALAN STONEHAM**  
GENERAL MANAGER





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# OUR MISSION

## WE WILL...

- » Deliver the services, facilities and infrastructure that our community needs
- » Maintain our long term financial sustainability
- » Work with our community and partners to achieve more than we can alone
- » Provide an excellent customer experience to everyone who contacts us
- » Value and engage our staff

# OUR VALUES

In addition to our Code of Conduct, Council has adopted Values to guide our behaviour in the workplace and how we relate to our work colleagues, our customers, our communities, and our stakeholders.

Our Values and Behaviours are:

- » We show respect
- » We are accountable
- » We encourage innovation

As an organisation, we strive to reflect these in our day to day work, making our workplace more enjoyable and productive.



### We show respect by

- Being responsive to others' experiences, perspectives, values and beliefs
- Listening
- Being open
- Working to understand the perspectives of others

### We are accountable and

- Behave in an honest, ethical and professional way
- Identify and follow legislation, rules, policies, and codes of conduct
- Speak out against misconduct, illegal and inappropriate behaviour
- Work and lead by example

### We encourage innovation by

- Being open to new ideas and change
- Offering our opinions and making suggestions
- Adapting to new situations
- Not giving up easily

# HIGHLIGHTS

## HOSTING EVENTS

Penrith loves to celebrate what's great about our places, people and lifestyle. Council hosts and supports a variety of events across our City throughout the year, and this quarter has been no exception.

Events make a valuable contribution to the health and wellbeing of our diverse community, bringing people together and contributing to our local economy. Events held in Penrith from January to March injected more than \$26.5 million into the local economy.

The Penrith community celebrated Australia Day in style at Jamison Park, with our family oriented event enjoyed by around 5,500 people. Council, together with the Penrith Multicultural Interagency, hosted a Harmony Day event in March at the Mondo greenspace between Westfield Penrith and The Joan.

A successful 'Neighbour Day' Garden Party event was held at Ridge Park, Oxley Park on 25 March, with around 200 residents joining in. 'Neighbour Day' is Australia's annual celebration of community, encouraging people to connect with those who live in their neighbourhood. The celebration included a fun, picnic style free event, giving people the opportunity to connect with their neighbours, old and new.

Across the weekend of 17-18 February, Penrith attracted the national and international spotlight with an exciting line-up of world-class events. Around 800 competitors from future stars to elite world riders thrilled at the BMX Australia Championships. More than 100 of the best paddlers in the world, including Olympic medallists and Penrith's slalom World Champion, Jessica Fox, competed at the Canoe/Slalom Australian Open at our Whitewater Stadium. The top rowers in the country competed in the NSW State Rowing Championships at the Sydney International Regatta Centre.



Neighbour Day

BMX Australia Championships





**Real Festival 2017**



**Queen's Baton Relay at Jamison Park**

We also welcomed the Queen's Baton relay on 4 February in one of its few Sydney appearances on its way to the Gold Coast for the XXI Commonwealth Games.

The year promises to bring many more event highlights. Destination NSW has awarded Council \$20,000 in funding to promote the annual Real Festival in 2018. The festival will return to the Nepean River from 2-3 November 2018 for two days and nights of engaging experiences, hands on activities and world class entertainment for people of all ages to enjoy. This additional funding will help Council market Penrith as a destination and increase our local visitor economy through overnight stays and jobs in the local tourism sector.

## MANAGING WASTE

Council completed our Waste and Resource Recovery Strategy and called for new waste and resource recovery tenders to provide Penrith's domestic and internal waste services for the next 10 years.

Our Chemical Cleanout event on 10-11 March saw 1,153 cars dispose of 57,925kg of chemical waste responsibly. Our eWaste Drop-Off Day on Sunday 4 March saw 1,056 vehicles drop off 33,912 kg of electronic waste, with 99.89% of the material diverted from landfill and recycled.

Our two waste rangers focussed on successful projects to target litter and illegal dumping around Oxley Park; inspections and door-knocking in multi unit dwellings in St Marys, resulting in reduced instances of illegal dumping; and ensuring builders are complying with their waste requirements in new developments such as Jordan Springs and Mulgoa Rise. The waste rangers have conducted over 500 property inspections each month, issuing 136 infringement notices totalling \$77,719. This has also led to an increase in booked clean up collections and use of the Community Recycling Centre.





**Village Café ZEST Award Recipients**

## WINNING AWARDS

Council's Village Café won the award for 'Exceptional Partnership in a Local Government Area' at the ZEST Awards in February, in recognition of the project's outstanding contribution to Greater Western Sydney. The Village Café is a free, fortnightly, open air event that promotes healthy, happy ageing for North St Marys residents aged 50 and over. It has seen steady attendance during the quarter, with a growing number of vulnerable residents now participating.

## NEIGHBOURHOOD RENEWAL & MAGNETIC PLACES

Design of the Local Charm public space upgrade along the Sydney St shops in Oxley Park/St Marys started this quarter, with construction to be finalised before the end of June.

Four neighbourhoods are enjoying the benefits of Magnetic Places funding with five different creative placemaking projects underway. Three projects are creating works for installation in publicly accessible spaces while two projects are supporting pop up or temporary activations in public spaces. Workshops for the Community Colour Up project in Oxley Park have been used to generate design ideas and to practice painting techniques.

In Llandilo, residents with disabilities have been creating ceramic sculptures and a garden mural for a fully accessible sensory garden. Meanwhile, in Colyton local residents around Turner Park have been designing mosaic squares for a series of stepping stones that will wind around the park's playground area.

In North St Marys, two very different projects are making the most of public spaces to bring community members together. The vacant lot at Park Lawn Place shops is the venue for weekly music/percussion workshops with young people which will culminate in a public celebration. On the other side of the suburb, public spaces around the old military housing will be the site for workshops where items will be created for pop up activations of that site.

## CULTURE AND CREATIVITY

Council's exciting new professional development initiative - the DiG (Digital) Maker Space – Mentorship and Residency Program was launched in early February at its project office in the Penrith CBD.

DiG is a creative and professional development program for emerging Western Sydney digital multi-media artists/designers within their first five years of professional practice. The program is the first of its kind, providing a series of 16 week residencies, with the first selected creative team including a Screen Composer, Creative Arts Composition/ Composer, Soundscape Composer/ Designer, Graphic Designer/Photographer and Cinematographer.

The project is funded by Create NSW and supported by project alliances Western Sydney University, TAFE NSW and the Penrith Performing & Visual Arts (PP&VA). It is already attracting positive attention for Penrith.



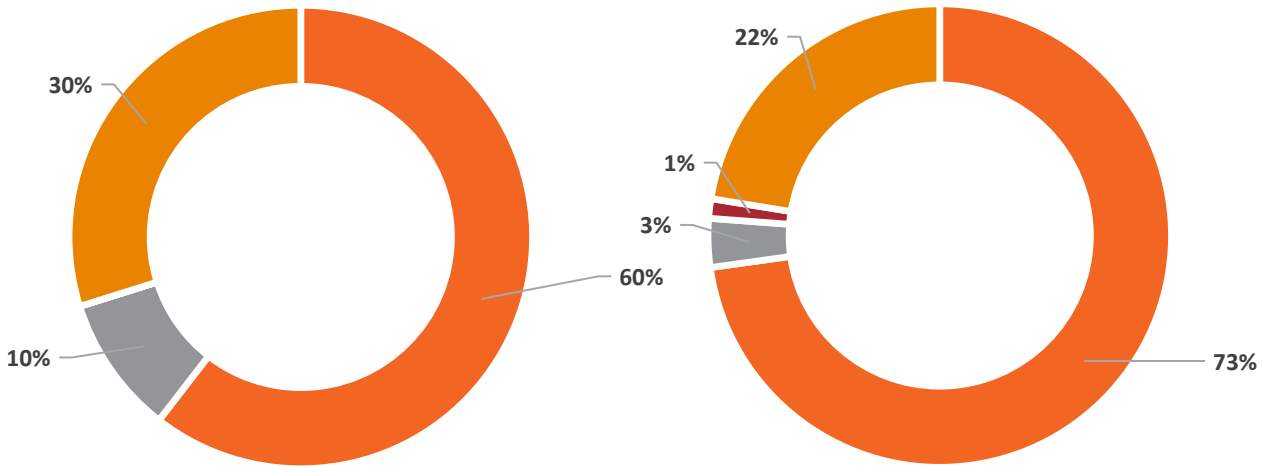
Australia Day 2018

# ORGANISATIONAL PERFORMANCE EXCEPTIONS

At the end of the March 2018 quarter almost 67% of the total projects (Capital and Operational) were on track for completion within planned timeframes. A further 26% of the total projects were already completed, and 7% were having issues or experiencing delays. The following graphs provide a breakdown of the status of both Capital and Operational projects.

**Capital Projects**

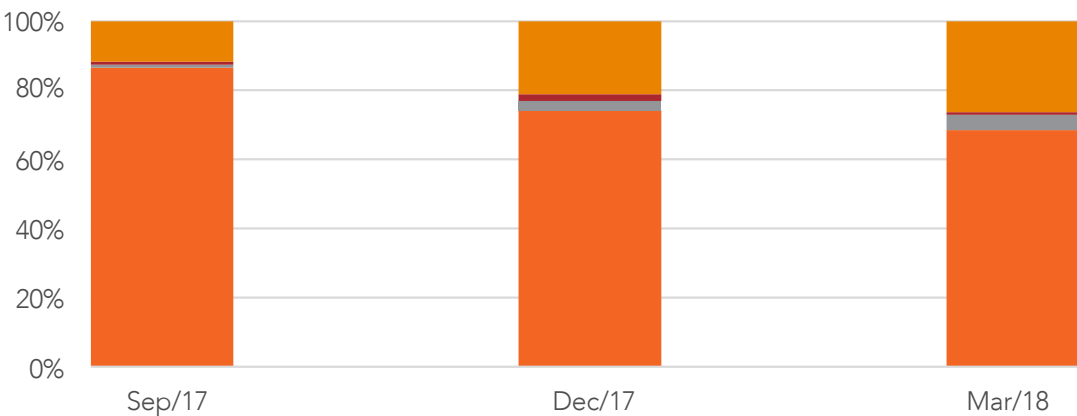
**Operating Projects**



- On Target
- Revote
- Needs Attention
- Completed

- On Target
- Revote
- Needs Attention
- Completed

**YTD Organisational Performance**



## YTD ORGANISATIONAL PERFORMANCE

EXPENSE	SEPTEMBER 2017	DECEMBER 2017	MARCH 2018
<span style="color: gold;">■</span> Completed	26	54	70
<span style="color: maroon;">■</span> Needs Attention	2	5	2
<span style="color: grey;">■</span> Revote	2	7	12
<span style="color: orange;">■</span> On Track	192	190	182





# FINANCIAL REVIEW



INTRODUCTION

PERFORMANCE

FINANCIAL REVIEW



# FINANCIAL SERVICES MANAGER'S REPORT

## EXECUTIVE SUMMARY

The March Review covers the third quarter of the 2017-18 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital projects compared to budget are included in this document.

Council originally projected a balanced budget in the adoption of the 2017-18 Operational Plan. The six-monthly result to December was a projected 2017-18 budget surplus of \$252,409 for the full year with variations in the first six months being mainly positive variations to the Original Budget. The favourable budget position at this early stage of the financial year also presented the opportunity to transfer \$900,000 to Reserve to provide capacity to respond to current and emerging priorities.

The March Quarter presents a small deficit, with a revised end of year projected favourable budget surplus of \$200,356. This result comprises both positive and negative variations to the Original Budget, with the most notable for the March Quarter being additional Rates Income (\$536,888) and Interest Income on Investments (\$162,200). These positive variances were offset by funding required for remediation plans for asbestos removal (\$469,395), and also provided Council with the capacity to allocate \$360,000 to Reserve providing additional capacity to respond to priorities, including costs associated with the implementation of City Deals and priority resource requests.

Net organisational salary savings of \$175,582 have also been identified in this quarter largely from staff vacancies. In keeping with Council's adopted practice, these salary savings will be retained within the employee cost budget at this stage and not be reallocated until the end of the year to manage any budgetary risks throughout the year. Council's LTFFP

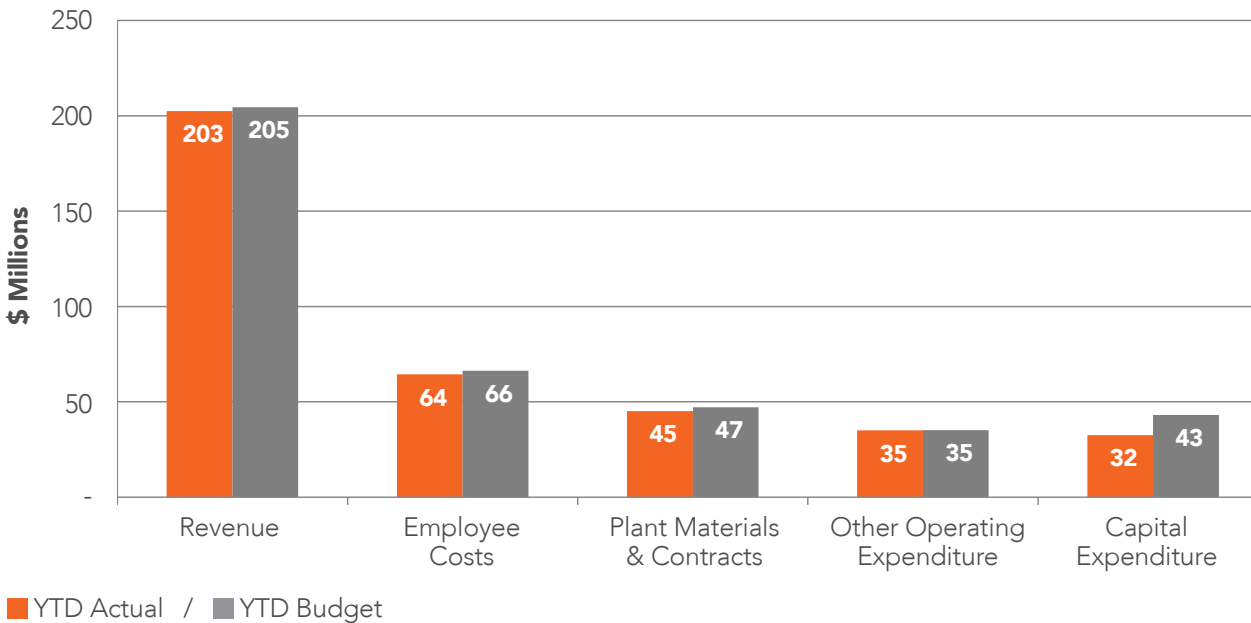
has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings will be transferred to the ELE Reserve as part of the June 2018 Review once provision for current year payments are made.

The financial strategies developed over the past two years rely not just on the 2016-17 SRV, but also on reform within the organisation's processes, systems, procedures, culture and structure. Reform in these areas has already commenced and will continue over the next 4 years. The organisation aims to match the funds from the 2016-17 SRV with savings from better ways of doing things, harnessing technology improvements, implementing new systems and reviewing service delivery. These savings will provide the capacity to continue to service our growing City, ensuring the 2016-17 SRV funds are directed towards the City shaping and future-proofing priorities. The original 2017-18 Budget included \$2.9m in productivity initiative savings. During 2017-18 and in conjunction with the Quarterly Review process further productivity initiatives have been identified and included in budget adjustments resulting in total savings of \$4.0m being included in the 2017-18 budget.

The overall 2017-18 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required, details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



## Actual vs Budget Revenue & Expenditure YTD March 2018



### BUDGET POSITION

The review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2017-18. A full list of variations greater than \$20,000 is included in this document. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a small deficit of \$51,565, which results in a projected surplus for the year of \$200,356. Some of the more significant variations are outlined below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

#### Rates Income - \$536,888 F (5%)

Rates income is forecast to be around \$537,000 above previous budget estimates. The majority of this additional income can be attributed to the high number of new large strata apartment developments being registered and assessed for rates from 2017-18 onwards. So far there have been six such developments ranging from between 97 and 208 lots each registered in the current financial year. The income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's longer term financial capacity. Rates abandonments are higher than forecast due to a high number of valuation objections coming in from the out of cycle valuation in 2016, but the lost valuation objection income can be recouped as part of permissible income next year.

#### Interest on Investments - \$162,200 F (11%)

Original budgets were prepared on the basis that interest rates would remain at a steady rate, with an expected return of 2.4%. Due to the recent increase in the Bank Bill Swap Rate (as it prices in an anticipated increase in the Cash Rate) and increased competition between the major banks, it is expected that the return on Council Investments will exceed the budget. It is anticipated that income from untied interest on investments will provide additional income and an increase of \$162,000 is proposed in the March Quarterly Review.

#### Asbestos Removal – Brisbane Street Oxley Park & William Street Cambridge Park - \$469,395 U (100%)

Funding is required for remediation plans developed and implemented in accordance with relevant authorities following detection of large quantities of bonded asbestos at Brisbane Street Oxley Park and William Street Cambridge Park to ensure safe encapsulation of the bonded asbestos.

#### Transfer to Financial Management Reserve \$360,000 A

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$360,000 be transferred to Reserve. This allocation

will provide capacity to respond to current and emerging priorities, including costs associated with the implementation of City Deals, and also fund priority resource requests.

### **Net Employee Costs - \$175,582 A**

During the third quarter of 2017-18 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$175,582.

It is proposed that as part of the March Quarterly Review that salary savings of \$175,582 are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

## **OTHER VARIATIONS WITH NO IMPACT ON THE SURPLUS**

### **Roads & Drainage Dedications**

#### **- \$4.8m (decrease)**

There have been no dedications received for the first 3 quarters of the financial year despite substantial subdivision activity. Developers have indicated that two new developments in Oakdale South and Erskine Park industrial areas are pending release. Council can anticipate hand-over in the June Quarter.

### **Property Development Reserve**

#### **- \$3.6m (net decrease)**

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Reserve in the March Quarterly Review have a net result of \$3.6m decrease to Reserve and include:

- Woodriff Street income of \$2.3m has been moved from 2017-18 to 2018-19. Income forecast has been adjusted to reflect the adjusted Deed of Variation that provided for an extension on the proposed settlement period.

- Henry St (Welsh Place) car park income of \$1.3m has been moved to 2018-19 and to be split over 4 years. The current agreement for this sale indicates settlement is due in November 2018. The terms of the contract provide for consideration to be made to Council in four (4) equal payments of \$330,000 + GST over a term of four (4) years. This adjustment aligns the budget income to reflect the terms of the contract.

### **S7.11 Developer Contributions**

#### **- \$1,960,000 (increase)**

S7.11 Developer Contributions have been received earlier than anticipated for the Caddens East Voluntary Planning Agreement (VPA). In addition, the Local Open Space, District Open Space and Cultural Facilities S7.11 plans have had a larger number of multi-unit and residential flat building Development Applications proceeding earlier than expected.

### **Children's Services - Department of Education Grant – \$852,700 (increase)**

The financial contribution historically provided by the NSW Government to Council's Long Day Care and Vacation Care Services was expected to cease as of 30 June 2017, however as advised by the Department of Education, funding under the Early Childhood Education program has been extended for a further 12 months to end of June 2018. This has resulted in the recognition of further grant funding of \$320,800 for Long Day Care Services and \$26,400 for Vacation Care Services for the current year. Additionally the change to Preschool funding under the Start Strong program also funded by the Department of Education has resulted in increased grant funds of \$505,500.

These funds will be used to offset income from parent fees as utilisation rates for Long Day Care Services have been below target for the January to March period (\$180,000). A further \$250,000 will be used to offset staffing costs which have been higher than budgeted with the remainder (\$422,700) transferred to Childcare Reserves to fund additional centre maintenance and building renewal programs.

### **Capacity Improvement Innovative Performance - \$300,000 (decrease)**

The Innovation Performance Team was set up in July 2017 to deliver productivity initiatives. The team runs projects to find solutions that increase the capacity of our people to deliver great work. The Innovative Performance Strategy is a people-focused growth strategy - "Grow Our People, to Allow Council to Grow". Since July the team has started 27 projects and have finished 11 projects. Initially it was anticipated that operational staff would be seconded to the project team for an extended period, which has not often been the case, resulting in a project cost decrease of around \$300,000 which is to be returned to reserve.

### **Development Services Legal Expenditure - \$207,455 (increase)**

There were a number of planning and environment appeals before the courts during the reporting period, and a number that continued from the previous reporting period. Five of the appeals were commenced by one applicant who used the Court system to amend plans a number of times to achieve an approval. This led to increased legal costs. Further, there was one substantial regulatory matter that, because of the conduct of the other party, caused Council's costs to rise. Council will be able to recover legal costs from the respondent in that regulatory matter as a result of a costs order, which is to be payable before 15 July 2018 and will offset the expenditure to date.

### **Applications to Amend LEP and DCP Income - \$201,000 (increase)**

With the completion of the City Wide LEP, Council is receiving and will continue to receive, multiple applications for rezoning and other amendments to the LEP. This increase to the Reserve is made up of additional income received earlier than anticipated and is offset against the costs associated with the assessment of these applications.

### **Cash Receipting Project - \$123,000 (increase)**

This project involves the initial provisioning of a single integrated cash receipting solution with the flexibility to define how the receipting process is managed within Council and will allow the organisation to potentially receipt payments from anywhere within the organisation through channels such as web channels. This initiative will provide the opportunity to re-engineer some of the

business processes associated with payments to support efficiencies and streamlining. Funding for this project will be provided from the ICT Reserve with Stage 1 of this project estimated to cost \$123,000 in 2017-18, a further \$50,000 for Stage 2 in 2018-19, and \$11,694 p.a. required for support.

### **Domestic Waste Management Income - \$104,093 (net increase)**

This variance is attributed to the number of new waste services provided to dwellings in new release areas, increased multi-unit development and services better aligned to individual households. The Resource Recovery Field Team continue to work with residents to select their most suitable service option. The Budget is proposed to be adjusted as part of the March Quarterly Review.

### **Urban Design AREAS - \$96,701 (decrease)**

The Urban Design Program has this year been underspent as a result of the delays in the delivery of the Triangle Park. Funds that were to be used for the activation and launch of the park, as well as the delivery of lighting projects in the Penrith City Centre are being returned to the Reserve for the purpose of delivering the Village Café in North St Marys and Kingswood.

The Village Café was established earlier this financial year using grant funds from the NSW Liveable Communities Program. An application was made in early 2018 for grant funds to continue the program for another 12 months but to date no response has been received. The Café has been very successful in terms of improving wellbeing and social outcomes for older residents in North St Marys and further outcomes are anticipated by extending the Café program to Kingswood.

### **Colyton Outdoor Fitness Equipment - 2017 Community Building Partnership Grant - \$80,000 (increase)**

Council was successful this year in receiving funds through the 2017 Community Building Partnerships Grants for two projects that were both identified by residents as priority requests through engagement by the Neighbourhood Renewal Program.

This variation relates to the Colyton Outdoor Fitness Equipment project where the funding will provide outdoor fitness equipment particularly for use of older and well-aged residents at the Kevin



Maley Park – Colyton. This is a popular park, well used as a local thoroughfare for residents accessing the Day Street shops. The fitness equipment will be supplemented with a number of fitness workshops that will support residents to use the equipment safely and with confidence. Funding is to be provided from the Grant and General Revenue.

**Airport Marketing and Economic Analysis  
- \$76,500 (increase)**

Councillors at the December Strategic Planning workshop identified the development of an Airport Marketing and Economic Analysis Strategy and plan as a new priority. Council officers prepared a brief and presented it to the Councillor Briefing held on 19 February 2018 where it was endorsed and Councillors requested that a budget of \$150,000 be allocated to complete the work over the coming months.

This funding from the Financial Management Reserve represents the costs now identified for 2017-18 to engage specialist consultants to assist Council in preparing a long term economic analysis and marketing strategy for the Western Sydney Airport that links Penrith to the airport in a positive way and promotes investment in Penrith through a robust economic analysis. The remainder of the allocation has been included in the Draft 2018-19 Budget.

**Surveyors Creek - Diamond One Floodlights  
- \$50,000 (increase)**

This project for diamond one floodlights at the Surveyors Creek softball facility is funded by the Penrith City Softball Association's Community Building Partnership Grant. The project is planned to be completed by June 2018.



# REVOTES

In addition to these adjustments a total of \$3.1m of planned Capital and Operating projects are proposed for revoke this quarter. The total value of revotes for the year to date is \$21.3m, (including \$12.3m in September and \$5.9m in December), compared to \$8.7m for the same period in 2016-17. It is important to appreciate that the \$12.3m revoke in September included \$9.8m for WSIP Local Roads package which has experienced delays related to the scope of design and utility relocations associated with such a large project. A full list of Revotes is included in this report and some of the more significant Revotes for the March Quarter are detailed below.

## CAPITAL PROJECTS

### CITY ASSETS

#### **Building Asset Renewal Program \$1,253,966 (General Revenue/Grant)**

The majority of projects are on target with the exception of the Joan Sutherland Performing Arts Centre (JSPAC) air conditioning upgrade, the Penrith Regional Gallery (PRG) air conditioning replacement, and the Penrith Library refurbishments.

- Joan Sutherland Performing Arts Centre \$448,400 - The contractor engaged for upgrade works has gone into liquidation. Scope of outstanding work to be completed is being finalised to allow for the project to be advertised for tendering.
- Penrith Regional Gallery \$448,581 - A contractor is on-site working towards completion in July-August 2018.
- Penrith Library \$356,985 - The tender documentation is being finalised. Given adequate time for tender advertisement and contractor engagement, works are anticipated to start in the next financial year.

### DESIGN & PROJECTS

#### **Better Boating Program \$420,000 (Grant)**

Council received funding under the 2013-14 Better Boating Program for boating access improvement to Nepean River. Part funding assistance was provided to design and construct a kayak deck, and to develop designs for improvements to the existing boat ramp.

Council also received further funding for the jetty extension and the associated carpark construction. Council engaged consultants to develop detailed design plans to incorporate the full RMS Boating Now Grant.

Detailed design is now complete together with the associated environmental and geotechnical studies. A one month delay in the award of the construction tender has had a flow on effect on the ability to commence construction and spend funds in early 2018. Funds are scheduled to be spend in the second half of 2018.

#### **Kingsway Sporting Complex and Blair Oval Athletic Facility \$131,403 (\$7.11 previously \$94)**

This project has been on hold pending announcement of the NSW Government "Western Sydney Corridors" plan. The proposed transport corridors have been announced and potentially are not impacting the project location. Whilst design of project is near completion, a commencement date has not been planned until the finalised "Western Sydney Corridors" has been adopted. Transport for NSW has extended its community consultation period until 1 June 2018.

#### **Weir Reserve Rowing Dock \$261,488 (Grant)**

The Weir Reserve Rowing Dock project aims to construct a new rowing pontoon at the Weir Reserve, Penrith. It is fully funded through the Community Developments Grant which funds community infrastructure projects across Australia and is being overseen by the Department of Infrastructure and Regional Development.

Approvals with various State Government Agencies are currently pending, which has delayed commencement of the project. All requests to the Agencies for further information to permit approval have been actioned. Initiation and completion of the project is now programmed for 2018-19.

### ENGINEERING SERVICES

#### **NSW Bike Plan River Cities Program \$312,006 (General Revenue)**

In 2017-18, the local path connection between Jamison Road and Braemar Drive, South Penrith has been designed, with two pedestrian refuges endorsed at the Local Traffic Committee, and construction is continuing to complete as much

as possible of the works this year. This project will now continue into 2018-19. In addition, \$200,000 has previously been allocated to the Metropolitan Greenspace Program "Our River Parkland Path" adopted on 23 October 2017, however the works are not scheduled until 2018-19.

## FACILITIES

### **Neighbourhood Centres/Halls Improvements \$35,000 (General Revenue)**

Funds from the Neighbourhood Centres/Halls Improvement Program were reserved for 'fit out' of the new Jordan Springs Community Hub which opened for use in March 2018. As a result of securing a contribution from the Developer all of the funds reserved have not been required. Other projects at neighbourhood facilities have been identified for the remaining allocation of \$35,000. These projects will not be delivered before the end of the 2017-2018 financial year and will be programmed for completion in the first half of the 2018-2019 financial year.

### **Glenmore Park Dog Off-Leash Park \$50,000 (Grant/Reserve)**

Council was notified on 30 November 2017 that it had been successful with a grant application to the Federal Government's Stronger Communities Program to construct a dog off-leash park in Glenmore Park. Since that time, there has been further consultation with community representatives and more detailed site investigations as the location is within a transmission easement. The investigations have caused a project delay and a time extension to the project has been sought from the Stronger Communities Program. It is now proposed that the project be completed by September 2018.

## LIBRARY SERVICES

### **Library Special Purpose Projects Building \$30,575 (Grant)**

Plans for the refurbishment of Penrith Library were finalised in March 2018 and due to the scale of the project it now is required to go to tender. The refurbishment will now commence at the start of the 2018-19 financial year and will require the funding for the Special Purpose Projects Building budget to be revoted to purchase additional equipment or fittings that are not covered in the tender.

## PLACE MANAGEMENT

### **Neighbourhood Renewal \$30,000 (General Revenue)**

Construction of the Poplar Park Basketball Court will not commence this year. Staff in City Presentation have identified that they are unable to complete this project this financial year due to the competing demands on their own resources. This project was identified in the North St Marys Community Action Plan and funds are requested to be revoted to complete this project early in the next financial year.

## CITY PRESENTATION

### **Parks Asset Renewal Program \$160,174 (General Revenue)**

Play Equipment Lowery Close, Emu Plains - Delays with the playground supplier have meant that the playground component of this project will not be completed in the current financial year and it is now expected to be completed in July 2018.

Field Lighting The Kingsway - The tender process has been completed for this project, however the St Marys Rugby League Club have asked Council not to commence this work until after the completion of the 2018 Rugby League season. This project is therefore now to start in September 2018 to work in with the Club's request.

### **Local Open Space Capital Works \$31,956 (\$7.11 formerly \$94)**

Jean Street, Kingswood Landscaping and Park Furniture - It has been requested that this project be delayed until a decision is made on the future of this parcel of land as the site has been identified for potential inclusion in the Re-investment strategy being implemented by the Property Department.

Arnold Avenue, St Marys Landscaping - It has been requested that this project be delayed until a decision is made on the future of this parcel of land as the site has been identified for potential inclusion in the Re-investment Strategy being implemented by the Property Department.



## OPERATING PROJECTS

### CITY PLANNING

#### **City Centre Review and Traffic Study \$26,577 (General Revenue)**

This forms part of the identified funding for the Traffic Modelling for the Penrith CBD. Council is nearing completion of the Urban Design Study for the City Centre Review. The associated traffic modelling is to commence following the outcomes of this study with completion expected within the next 12 months. As a result, this funding needs to be revoted to 2018-19 to finalise payments to consultants working on the traffic modelling for the City Centre.

### COMMUNITY AND CULTURAL DEVELOPMENT

#### **Penrith Creative Digital Making Space \$13,399 (Grant)**

Due to Create NSW's quick turnaround requirements in starting the Penrith Creative Digital Making Space (DiG Space) program, there was insufficient time for the applying artists/designers to reschedule their commitments to join the DiG Space Program in August 2017. The program was rescheduled to early 2018 to enable their involvement. The DiG Space program remains on time to deliver within the grant conditions.

### DESIGN & PROJECTS

#### **River Road, Penrith Deviation & New Traffic Signal Design on GWH \$280,000 (Reserve)**

The Roads and Maritime Services (RMS) required additional modelling of all the network intersections to assess the impact on the level of service due to relocation of the River Road, Penrith intersection. New traffic modelling has been conducted and submitted to the RMS for review. Designs are scheduled to be completed by December 2018.

## FACILITIES

#### **Synthetic Surface Design \$40,000 (Reserve)**

Discussions with the Nepean Football Association commenced in December 2017 regarding the development of a Football Facilities Plan for the City to include addressing the need for a synthetic surface. Since that time, further discussion to progress this Plan has been held with the Association and Football NSW has commenced a State-wide facilities audit. The audit is designed to establish what facilities the sport currently utilises and in turn identify the needs of the game going forward. Preliminary results of this audit will be available in September 2018 which will assist in determining future field and facility provision requirements in the City and inform the demand for a synthetic surface.

Council is also finalising its Sport, Recreation, Play and Open Space Strategy which will also identify future sportsground facility requirements. This study is expected to be completed in July 2018. Should the need for a synthetic surface be confirmed, the revoted funds will be utilised for designs to establish future project budgets required. There are currently no resources allocated in Council's 4 year Delivery Program for the construction of a synthetic sportsground surface. The studies undertaken will assist in informing future resource considerations.

## SUSTAINABILITY

#### **Louise Petchell Learning for Sustainability Scholarship \$9,039 (General Revenue)**

This year's Scholarship is focussed on delivery of a study tour for staff which is scheduled to take place in July 2018. All funds will be expended before the end of the first quarter in 2018-19.

# FIT FOR THE FUTURE

## OPERATING PERFORMANCE RATIO

Council is expected to contain Operating Expenditure within Operating Income. This ratio varies month to month as operational expenditure (utilities, salaries and wages etc.) remains constant throughout the year and income streams fluctuate. This ratio therefore becomes more meaningful at year end when all accruals of income and expenditure are completed and the operating result for the entire financial year is calculated. The benchmark for this ratio is greater than 0%. Council achieved an Operating Performance Ratio of 7.36% for the 2016-17 financial year, with a forecast of -0.12% for 2017-18 and is slightly under the benchmark. The ratio as at 31 March 2018 was 24.63%.

## OWN SOURCE REVENUE RATIO

Council is financially sound and as originally estimated, received 86% of its operational income from sources other than grants or contributions as at 31 March 2018. This is expected to reduce to around 76% in the final 3 months of the year. The high proportion of own source revenue provides Council security and flexibility. This ratio is expected to remain favourably above the benchmark of greater than 60%.

## BUILDING AND INFRASTRUCTURE ASSET RENEWAL RATIO

This ratio measures the rate at which Council assets are being renewed (or replaced) relative to the rate at which it is being depreciated. Council's ratio for 2016-17 was 54.80%. Expenditure on asset renewals is expected to come closer to benchmark of greater than 100% this financial year with a forecast of 94.74%. A number of key strategies has been identified to improve performance in this area and includes an annual allocation of \$4m from the Special Rate Variation towards the renewal of assets over the Delivery Program period starting 2018-19. Council committed through its FFTF submission was that this indicator would trend upward by 2010-21.

## INFRASTRUCTURE BACKLOG RATIO

This ratio shows the asset renewal backlog as a proportion of the total value of Council's infrastructure assets. Council's ratio for 2016-17 is better than the less than 2% benchmark at 1.08% and has fallen favourably below the level of several years ago. This figure will be updated after 30 June 2018 when the 2017-18 financial year results are finalised.

## ASSET MAINTENANCE RATIO

This ratio compares actual asset maintenance to required asset maintenance expenditure. A ratio above the greater than 100% benchmark indicates that Council is investing enough funds to stop the infrastructure backlog. As at 31 March 2018 Council is on track in achieving a three year average to be greater than (or equal to) 100%.

## DEBT SERVICE COVER RATIO

The Debt Service Cover Ratio shows that Council's level of operating income can service its current debt obligations. Council currently utilises only a small percentage of its cash flows to service its debt obligations, and therefore has capacity to increase its debt levels, especially in view of the low interest rates offered to Council for its recent new borrowings and renewals loans. The benchmark for this ratio is greater than 200%. Council achieved a Debt Service Cover Ratio of 307.29% for the 2016-17 financial year, with a current forecast of 184.18% for 2017-18. This figure will be updated after 30 June 2018 when the 2017-18 financial year results are finalised.

## REAL OPERATING EXPENDITURE

The Real Operating Expenditure per Capita Ratio is a benchmark used for efficiency. At the end of March 2018, Council had spent \$690 per capita. Costs to date, after 9 months' expenditure indicate that Council is managing service levels to achieve improved efficiencies.

# RATES ARREARS

Arrears at 31 March 2018 are 3.04%, down from 4.58% compared to the same period last year and favourably below the Council's benchmark of 5%. This is consistent with previous years falling trends and this improvement is partly attributable to the use of SMS reminders to manage collections.

## SUMMARY

Council's financial position remains sound with a surplus of \$200,356 projected for 2017-18. This Review and the proposed allocations continue to demonstrate Council's commitment to strong financial management.



**NEIL FARQUHARSON**  
FINANCIAL SERVICES MANAGER

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my Opinion that the information contained within this report for the quarter ended 31 March 2018 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



**ANDREW MOORE**  
CHIEF FINANCIAL OFFICER  
RESPONSIBLE ACCOUNTING OFFICER



# FUNDING SUMMARY

OPERATIONS FROM ORDINARY ACTIVITIES	CURRENT BUDGET			PROPOSED VARIANCES			REVISED BUDGET		
	SERVICES	UNTIED INCOME	TOTAL	SERVICES	UNTIED INCOME	TOTAL	SERVICES	UNTIED INCOME	TOTAL
<b>Operating Expenditure</b>									
Employee Costs	(98,322.8)	-	(98,322.8)	1,230.7	-	1,230.7	(97,092.1)	-	(97,092.1)
Interest Charges	(2,218.0)	-	(2,218.0)	(0.0)	-	(0.0)	(2,218.0)	-	(2,218.0)
Depreciation and Amortisation	(25,312.4)	-	(25,312.4)	-	-	-	(25,312.4)	-	(25,312.4)
Materials, Contracts and Other	(96,873.5)	-	(96,873.5)	(1,313.1)	-	(1,313.1)	(98,186.6)	-	(98,186.6)
Asset Utilisation and Overheads	6,407.7	-	6,407.7	380.8	-	380.8	6,788.5	-	6,788.5
<b>TOTAL OPERATING EXPENDITURE</b>	<b>(216,319.1)</b>	<b>-</b>	<b>(216,319.1)</b>	<b>298.4</b>	<b>-</b>	<b>298.4</b>	<b>(216,020.7)</b>	<b>-</b>	<b>(216,020.7)</b>
<b>Operating Revenue</b>									
Rates and Annual Charges	29,513.0	113,019.3	142,532.4	181.8	493.2	675.0	29,694.9	113,512.6	143,207.4
User Charges and Fees	46,466.7	243.0	46,709.7	832.3	-	832.3	47,299.0	243.0	47,542.0
Interest Income	1,229.0	1,767.7	2,996.7	0.1	162.2	162.3	1,229.1	1,929.9	3,159.0
Operating Grants and Contributions	21,291.6	5,491.7	26,783.3	(81.1)	-	(81.1)	21,210.5	5,491.7	26,702.2
Profit on Sale of Assets	(485.9)	-	(485.9)	8.1	-	8.1	(477.7)	-	(477.7)
<b>TOTAL OPERATING REVENUE</b>	<b>98,014.5</b>	<b>120,521.7</b>	<b>218,536.3</b>	<b>941.2</b>	<b>655.4</b>	<b>1,596.7</b>	<b>98,955.8</b>	<b>121,177.1</b>	<b>220,132.9</b>
<b>RESULT BEFORE CAPITAL GRANTS AND CONTRIBUTIONS</b>	<b>(118,304.5)</b>	<b>120,521.7</b>	<b>2,217.2</b>	<b>1,239.6</b>	<b>655.4</b>	<b>1,895.0</b>	<b>(117,064.9)</b>	<b>121,177.1</b>	<b>4,112.2</b>
Capital Grants & Contributions	33,619.5	-	33,619.5	(7,911.3)	-	(7,911.3)	25,708.2	-	25,708.2
<b>OPERATING RESULT</b>	<b>(84,685.0)</b>	<b>120,521.7</b>	<b>35,836.7</b>	<b>(6,671.7)</b>	<b>655.4</b>	<b>(6,016.3)</b>	<b>(91,356.7)</b>	<b>121,177.1</b>	<b>29,820.4</b>
<b>Funding Statement (Sources &amp; Application)</b>									
Add back non funded items	28,455.6	-	28,455.6	-	-	-	28,455.6	-	28,455.6
Funds received from Sale of Assets	5,621.6	-	5,621.6	(3,631.1)	-	(3,631.1)	1,990.5	-	1,990.5
Loans Received	-	7,100.0	7,100.0	-	-	-	-	7,100.0	7,100.0
Budget (Surplus) / Deficit	-	(251.9)	(251.9)	-	51.6	51.6	-	(200.4)	(200.4)
Funds Transferred (to)/from Reserves held	11,501.7	(13,489.6)	(1,987.9)	(615.4)	(1,034.6)	(1,650.1)	10,886.2	(14,524.2)	(3,638.0)
<b>NET FUND AVAILABLE</b>	<b>(39,106.2)</b>	<b>113,880.2</b>	<b>74,774.1</b>	<b>(10,918.3)</b>	<b>(327.6)</b>	<b>(11,245.9)</b>	<b>(50,024.4)</b>	<b>113,552.6</b>	<b>63,528.2</b>

OPERATIONS FROM ORDINARY ACTIVITIES	CURRENT BUDGET			PROPOSED VARIANCES			REVISED BUDGET		
	SERVICES	UNTIED INCOME	TOTAL	SERVICES	UNTIED INCOME	TOTAL	SERVICES	UNTIED INCOME	TOTAL
<b>Application of Funds</b>									
Assets Acquired	(62,943.1)	-	(62,943.1)	11,245.9	-	11,245.9	(51,697.2)	-	(51,697.2)
Internal Loans	113.1	-	113.1	-	-	-	113.1	-	113.1
Loan Repayments Made	(11,944.0)	-	(11,944.0)	-	-	-	(11,944.0)	-	(11,944.0)
<b>TOTAL APPLICATION</b>	<b>(74,774.1)</b>	<b>-</b>	<b>(74,774.1)</b>	<b>11,245.9</b>	<b>-</b>	<b>11,245.9</b>	<b>(63,528.2)</b>	<b>-</b>	<b>(63,528.2)</b>
<b>NET COSTS FUNDED FROM RATES &amp; OTHER UNTIED INCOME</b>	<b>(113,880.2)</b>	<b>113,880.2</b>	<b>-</b>	<b>327.6</b>	<b>(327.6)</b>	<b>-</b>	<b>(113,552.6)</b>	<b>113,552.6</b>	<b>-</b>

FINANCIAL REVIEW
PERFORMANCE
INTRODUCTION

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus.

<b>SIGNIFICANT PROPOSED VARIATIONS - MARCH 2018</b>	
<b>Account Description</b>	<b>BUDGET VARIANCE POS/(NEG)</b>
<b>CITY PARKS</b>	
<p><b>Asbestos Removal</b></p> <p>Funding is required for remediation plans developed and implemented in accordance with relevant authorities following detection of large quantities of bonded asbestos at Brisbane Street Oxley Park and William Street Cambridge Park to ensure safe encapsulation of the bonded asbestos.</p>	(469,395)
<b>TOTAL CITY PARKS</b>	<b>(469,395)</b>
<b>DEVELOPMENT ENGINEERING</b>	
<p><b>Construction Certificate Income</b></p> <p>Whilst the development industry remains consistent, the increase in revenue is due to the accelerated rollout of the Central Precinct (Jordan Springs) release area. Other contributing projects were Glenmore Park, Panthers, and the Caddens Release areas.</p>	48,181
<b>TOTAL DEVELOPMENT ENGINEERING</b>	<b>48,181</b>
<b>FLOODPLAIN &amp; STORMWATER MANAGEMENT</b>	
<p><b>Floodplain Management Flood Reports Income</b></p> <p>A significant spike in interest for Flood Level Advice reports has seen an unprecedented level of enquiries to Council. As more properties are identified as flood affected through the application of s149 certificates, the number of requests for these reports will only increase further.</p>	27,879
<b>TOTAL FLOODPLAIN &amp; STORMWATER MANAGEMENT</b>	<b>27,879</b>
<b>REGULATORY CONTROL</b>	
<p><b>Environment Compliance Levy Income</b></p> <p>This additional income relates directly to Development Applications received over \$50k. Major Development Applications have been received which were not anticipated were submitted in 2017 resulting in additional income in this area.</p>	25,000
<b>TOTAL REGULATORY CONTROL</b>	<b>25,000</b>



**SIGNIFICANT PROPOSED VARIATIONS - MARCH 2018**

Account Description	BUDGET VARIANCE POS/(NEG)
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**GENERAL REVENUE/UNTIED INCOME**

<p><b>Rates Income</b></p> <p>Rates income is forecast to be \$537,000 above previous budget estimates. The majority of this additional income can be attributed to the high number of strata apartment developments being registered and assessed for rates in 2018-19. So far there have been six such developments ranging from 97 to 208 lots registered in the current financial year. This income was predicted to be received in future years of Council’s LTFP and as such does not substantially increase Council’s longer term financial capacity. Rates abandonments are higher than forecast due to a high number of valuation objections, this lost valuation objection income can be recouped as part of permissible income next year.</p>	536,888
<p><b>Interest on Investments</b></p> <p>Original budgets were prepared on the basis that interest rates would remain at a steady rate, with an expected return of 2.4%. Due to the recent increase in the Bank Bill Swap Rate (as it prices in an anticipated increase in the Cash Rate) and increased competition between the major banks, it is expected that the return on Council Investments will exceed the budget. It is anticipated that income from untied interest on investments will provide additional income and an increase of \$162,000 is proposed in the March Quarterly Review.</p>	162,200
<p><b>Transfer to Financial Management Reserve</b></p> <p>The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council’s control. To safeguard against movements in these assumptions and forecasts it is proposed that \$360,000 be transferred to Reserve. This allocation will provide capacity to respond to current and emerging priorities, including costs associated with the implementation of City Deals, and also fund priority resource requests.</p>	(360,000)
<p><b>Net Salary Savings</b></p> <p>During the third quarter of 2017-18 net salary savings have been realised primarily due to vacancies across a number of departments.</p>	175,582
<p><b>Provision for Resignation/Retirements</b></p> <p>It is proposed that as part of the March Quarterly Review that salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year end could then be transferred to Employee Leave Entitlements (ELE) Reserve.</p>	(175,582)
<b>TOTAL GENERAL REVENUE/UNTIED INCOME</b>	<b>339,088</b>
<b>TOTAL VARIANCES OVER \$20K</b>	<b>(29,247)</b>
<b>OTHER VARIANCES UNDER \$20K</b>	<b>(22,318)</b>
<b>MARCH 2018 QUARTER SURPLUS/(DEFICIT)</b>	<b>(51,565)</b>
1st Quarter Variances to adopted budget reported to Council	194,467
2nd Quarter Variances to adopted budget reported to Council	57,942
3rd Quarter Variances to adopted budget reported to Council	(488)
Original 2017-18 Budget Surplus/(Deficit)	-
<b>NET PREDICTED SURPLUS/(DEFICIT) FOR 2017-18</b>	<b>200,356</b>

## RESERVE MOVEMENTS - MARCH 2018

RESERVE	OPENING BALANCE	BUDGETED TRANSFERS TO	BUDGETED TRANSFER FROM	CLOSING BALANCE
<b>INTERNAL RESERVES</b>				
<b>Assets and construction</b>				
Car Parking/Traffic Facilities	1,949,883	833,150	164,600	2,618,433
ICT Reserve	575,419	3,649,004	3,541,552	682,871
Library Reserve	602,000	-	396,244	205,756
Major Projects Reserve	4,500,000	-	70,000	4,430,000
OOSH Bus Fleet Replacement Program	223,530	45,000	53,032	215,498
Plant & Motor Vehicle Replacement Reserves	3,618,137	846,119	765,137	3,699,119
<b>City economy and planning</b>				
City Planning	451,014	299,704	128,209	622,509
Economic Initiatives Reserve	253,071	140,000	206,231	186,840
<b>Committee closures</b>				
Alister Brass Foundation	81,296	1,826	-	83,122
S377 Committee Closure Proceeds	159,800	-	60,877	98,923
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
<b>Community facilities</b>				
Cemetery Reserve	987,641	303,183	44,190	1,246,634
Children's Services Reserves	394,437	255,000	232,550	416,887
Recreation Reserve	(10,476)	(11,573)	-	(22,049)
<b>Employment</b>				
Employee's Leave Entitlements	5,656,834	-	-	5,656,834
Salary System Training & Development Reserves	473,929	-	277,000	196,929
<b>Environmental programs</b>				
Environmental Awareness Programs	354,378	70,384	87,000	337,762
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	1,108,159	1,936,667	2,864,489	180,337

<b>RESERVE MOVEMENTS - MARCH 2018</b>				
<b>RESERVE</b>	<b>OPENING BALANCE</b>	<b>BUDGETED TRANSFERS TO</b>	<b>BUDGETED TRANSFER FROM</b>	<b>CLOSING BALANCE</b>
<b>Financial management</b>				
Financial Assistance Grant in Advance	5,379,058	-	5,379,058	-
Financial Management Reserves	8,700,863	9,144,249	4,713,246	13,131,866
Grant Funded Projects Reserve	277,949	50,002	124,150	203,801
Productivity Revolving Fund	313,054	224,687	171,360	366,381
Property Development Reserve	19,786,790	4,618,398	7,499,437	16,905,751
Special Rate Variation 2016-17	117,514	10,673,000	8,418,800	2,371,714
Sustainability Revolving Fund	892,625	399,263	6,724	1,285,164
<b>Legal and governance</b>				
Election Reserve	39,860	192,793	500,000	(267,347)
Insurance Reserves	3,922,831	1,309,630	1,214,187	4,018,274
Legal Reserve	321,611	-	150,000	171,611
<b>Other</b>				
International Relationships	42,912	-	-	42,912
Revote Reserve	3,228,886	773,817	2,465,941	1,536,762
Town Centre Review and Administration	27,514	-	-	27,514
Voted Works	447,870	159,000	54,130	552,740
<b>TOTAL INTERNAL RESERVES</b>	<b>64,880,068</b>	<b>35,913,303</b>	<b>39,588,144</b>	<b>61,205,227</b>
<b>INTERNAL LOANS</b>				
Costs to Advance Next Years Projects	-	-	13,000	(13,000)
Penrith Swimming Centre Waterplay Facility	(750,000)	86,339	-	(663,661)
Public Open Space Reinvestment Project	(1,313,308)	-	521,725	(1,835,033)
Whitewater Canoe Slalom	(954,857)	954,857	-	-
Woodriff Gardens Facility Development	(142,500)	26,719	-	(115,781)
<b>TOTAL INTERNAL LOANS</b>	<b>(3,160,665)</b>	<b>1,067,915</b>	<b>534,725</b>	<b>(2,627,475)</b>
Section 7.11 in deficit internal loan	(7,929,615)	-	(865,770)	(7,063,845)
<b>TOTAL INTERNAL RESERVES AND LOANS</b>	<b>53,789,788</b>	<b>36,981,218</b>	<b>39,257,099</b>	<b>51,513,907</b>



## RESERVE MOVEMENTS - MARCH 2018

RESERVE	OPENING BALANCE	BUDGETED TRANSFERS TO	BUDGETED TRANSFER FROM	CLOSING BALANCE
<b>EXTERNAL RESERVES</b>				
<b>Section 7.11 Development Contributions</b>				
Civic Improvement s7.11	(1,300,670)	333	-	(1,300,337)
Claremont Meadows s7.11	(455,250)	1,666,382	481,712	729,420
Cultural Facilities s7.11	(3,294,836)	824,888	414,701	(2,884,649)
Erskine Business Park s7.11	2,296,470	18,248	1,453,980	860,738
Glenmore Park Stage 2 s7.11	405,141	652,609	501,670	556,080
Kingswood Neighbourhood Centre s7.11	103,589	5,480	-	109,069
Lambridge Industrial Estate s7.11	(2,878,859)	-	-	(2,878,859)
Penrith City District Open Space s7.11	26,732,528	8,007,008	973,932	33,765,604
Penrith City Local Open Space s7.11	2,414,944	1,241,393	1,051,916	2,604,421
Waterside s7.11	235,148	2,807	2,953	235,002
WELL Precinct s7.11	2,936,561	2,021,117	1,505,716	3,451,962
Funding for s7.11 Plans in deficit	7,929,615	-	865,770	7,063,845
<b>TOTAL SECTION 7.11 RESERVES</b>	<b>35,124,381</b>	<b>14,440,265</b>	<b>7,252,350</b>	<b>42,312,296</b>
<b>Other external reserves</b>				
Waste Disposal Reserve	11,985,386	4,846,108	3,067,606	13,763,888
Environment / Sullage Reserve	332,932	873,166	1,177,225	28,873
Unexpended Loans	7,517,389	6,227,097	7,859,287	5,885,199
Unexpended Grants	1,136,496	11,185,626	11,044,220	1,277,902
Contributions	6,262,352	9,937,026	9,969,538	6,229,840
Waste and Sustainability Improvement Payments	46,780	209,558	256,338	-
<b>TOTAL OTHER EXTERNAL RESERVES</b>	<b>27,281,335</b>	<b>33,278,581</b>	<b>33,374,214</b>	<b>27,185,702</b>
<b>TOTAL EXTERNAL RESERVES</b>	<b>62,405,716</b>	<b>47,718,846</b>	<b>40,626,564</b>	<b>69,497,998</b>
<b>Other internal reserves/ committees</b>				
Bonds & Deposits	7,595,766	-	-	7,595,766
Children's Services Cooperative Reserves	3,182,326	397,110	1,657,990	1,921,446
Other (Committees)	415,612	(3,583)	-	412,029
<b>Total Other Internal Reserves</b>	<b>11,193,704</b>	<b>393,527</b>	<b>1,657,990</b>	<b>9,929,241</b>
<b>GRAND TOTAL OF RESERVES</b>	<b>127,389,208</b>	<b>85,093,591</b>	<b>81,541,653</b>	<b>130,941,146</b>
<b>CONTROLLED ENTITY</b>				
Total controlled entity reserve movements	-	86,040	-	86,040
<b>RESERVE MOVEMENTS PER BUDGET</b>		<b>85,179,631</b>	<b>81,541,653</b>	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the March Quarterly Review.

An integral part of Council's financial capacity is the management of funds held for specific purposes. Council currently holds these funds in reserves and differentiates them into External and Internal Restrictions. External restrictions are generally restricted through a legislative requirement and Internal Reserves are restricted through a resolution or policy decision of the Council.

The establishment and funding of cash reserves is a financial management strategy to provide funds for future expenditure that could not otherwise be financed during a single year without having a material impact on Council's budget.

The projected revised budget to 30 June 2018 for reserves is \$130,941,146. \$69,497,998 is restricted due to external legal obligations which includes \$42,312,296 of s7.11 Development Contributions. A further \$61,443,148 of funds are internally restricted in accordance with Council resolutions and policies. For information relating to the major budget variations in reserves for the March quarter please refer to Other variations with no impact on the surplus comments included in the Financial Services Manager Report.



**PROPOSED REVOTED WORKS - AS AT MARCH 2018**

DESCRIPTION	REVOTE AMOUNT \$	GENERAL REVENUE \$	OTHER FUNDING \$	OTHER FUNDING SOURCE	BUDGET \$	ACTUAL \$	BALANCE \$
<b>CAPITAL PROJECTS</b>							
<b>City Assets</b>							
Building Asset Renewal	1,253,966	425,566	828,400	Grant / Reserve	3,081,744	1,251,015	1,830,729
<b>TOTAL CITY ASSETS</b>	<b>1,253,966</b>	<b>425,566</b>	<b>828,400</b>		<b>3,081,744</b>	<b>1,251,015</b>	<b>1,830,729</b>
<b>Design &amp; Projects</b>							
Better Boating Program	420,000	-	420,000	Grant	1,127,848	204,825	923,023
Kingsway Sporting Complex & Blair Oval All Weather Athletics Facility	131,403	-	131,403	S7.11	156,744	25,342	131,402
CDG Weir Reserve Rowing Dock	261,488	-	261,488	Grant	270,000	827	269,173
<b>TOTAL DESIGN &amp; PROJECTS</b>	<b>812,891</b>	<b>-</b>	<b>812,891</b>		<b>1,554,592</b>	<b>230,994</b>	<b>1,323,598</b>
<b>ENGINEERING SERVICES</b>							
NSW Bike Plan River Cities Program	312,006	-	312,006	Reserve	3,425,607	1,237,986	2,187,621
<b>TOTAL ENGINEERING SERVICES</b>	<b>312,006</b>	<b>-</b>	<b>312,006</b>		<b>3,425,607</b>	<b>1,237,986</b>	<b>2,187,621</b>
<b>FACILITIES</b>							
Neighbourhood Centres/Halls Improvements	35,000	35,000	-		73,817	32,886	40,931
Glenmore Park Dog Park	50,000	-	50,000	Grant / Reserve	50,000	-	50,000
<b>TOTAL FACILITIES</b>	<b>85,000</b>	<b>35,000</b>	<b>50,000</b>		<b>123,817</b>	<b>32,886</b>	<b>90,931</b>
<b>LIBRARY SERVICES</b>							
Library Special Purpose Projects - Building	30,575	-	30,575	Grant	49,826	3,332	46,494
<b>TOTAL LIBRARY SERVICES</b>	<b>30,575</b>	<b>-</b>	<b>30,575</b>		<b>49,826</b>	<b>3,332</b>	<b>46,494</b>
<b>PLACE MANAGEMENT</b>							
Neighbourhood Renewal	30,000	30,000	-		229,670	8,981	220,689
<b>TOTAL PLACE MANAGEMENT</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>		<b>229,670</b>	<b>8,981</b>	<b>220,689</b>

**PROPOSED REVOTED WORKS - AS AT MARCH 2018**

DESCRIPTION	REVOTE AMOUNT \$	GENERAL REVENUE \$	OTHER FUNDING \$	OTHER FUNDING SOURCE	BUDGET \$	ACTUAL \$	BALANCE \$
<b>CITY PRESENTATION</b>							
Play Equipment Lowery Close Emu Plains	73,000	73,000	-		75,000	-	75,000
Field Lighting – The Kingsway	87,174	87,174	-		100,000	9,826	90,174
Jean Street Kingswood – Landscaping and Park Furniture	17,430	-	17,430	S7.11	17,430	-	17,430
Arnold Ave St Marys Landscaping	14,526	-	14,526	S7.11	14,526	-	14,526
<b>TOTAL CITY PRESENTATION</b>	<b>192,130</b>	<b>160,174</b>	<b>31,956</b>		<b>206,956</b>	<b>9,826</b>	<b>197,130</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>2,716,568</b>	<b>650,740</b>	<b>2,065,828</b>		<b>8,672,212</b>	<b>2,775,020</b>	<b>5,897,192</b>
<b>OPERATING PROJECTS</b>							
<b>CITY PLANNING</b>							
City Centre Review and Traffic Study	26,577	26,577	-		156,577	111,250	45,327
<b>TOTAL CITY PLANNING</b>	<b>26,577</b>	<b>26,577</b>	<b>-</b>		<b>156,577</b>	<b>111,250</b>	<b>45,327</b>
<b>COMMUNITY AND CULTURAL DEVELOPMENT</b>							
Penrith Creative Digital Making Space	13,399	-	13,399	Grant	34,500	7,862	26,638
<b>TOTAL COMMUNITY AND CULTURAL DEVELOPMENT</b>	<b>13,399</b>	<b>-</b>	<b>13,399</b>		<b>34,500</b>	<b>7,862</b>	<b>26,638</b>
<b>DESIGN &amp; PROJECTS</b>							
River Road Deviation & New Traffic Signal Design	280,000	-	280,000	Reserve	400,000	25,342	374,658
<b>TOTAL DESIGN &amp; PROJECTS</b>	<b>280,000</b>	<b>-</b>	<b>280,000</b>		<b>400,000</b>	<b>25,342</b>	<b>374,658</b>
<b>FACILITIES</b>							
Synthetic Surface Design	40,000	-	40,000	Reserve	40,000	-	40,000
<b>TOTAL FACILITIES</b>	<b>40,000</b>	<b>-</b>	<b>40,000</b>		<b>40,000</b>	<b>-</b>	<b>40,000</b>
<b>SUSTAINABILITY</b>							
Louise Petchell Learning for Sustainability Scholarship	9,039	6,500	2,539	Reserve	9,039	-	9,039
<b>TOTAL SUSTAINABILITY</b>	<b>9,039</b>	<b>6,500</b>	<b>2,539</b>		<b>9,039</b>	<b>-</b>	<b>9,039</b>
<b>TOTAL OPERATING PROJECTS</b>	<b>369,015</b>	<b>33,077</b>	<b>335,938</b>		<b>640,116</b>	<b>144,454</b>	<b>495,662</b>
<b>TOTAL PROPOSED REVOTES</b>	<b>3,085,583</b>	<b>683,817</b>	<b>2,401,766</b>		<b>9,312,328</b>	<b>2,919,474</b>	<b>6,392,854</b>



**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>CAPITAL PROJECTS</b>							
<b>Asset Maintenance and Renewal</b>							
Various	Bus Shelters Program	CPR	85,000	-	85,000	-	80,466
Penrith LGA	Building Asset Renewal	CA	498,921	(448,400)	50,521	-	75
Penrith LGA	Annual Paint Program	CA	-	-	-	-	12,292
JSPAC	Air Con Upgrade JSPAC	CA	-	-	-	498,921	38,154
Penrith Council	Civic Centre Workstations/Office Fitouts	CPR	-	-	-	-	(182,818)
Penrith Council	Workforce/Organisational Planning	CPR	-	-	-	-	182,338
Penrith LGA	Building Asset Renewal	CA	2,569,804	(732,166)	1,837,638	-	103,434
Penrith	York Road Detention Basin Canteen Upgrade	CA	-	-	-	3,482	3,482
Penrith	Hickeys Lane Amenities Canteen Upgrade	CA	-	-	-	59,564	59,564
St Manys	Splash Park	CA	-	-	-	22,505	22,505
Penrith	Penrith Senior Citizens Bathroom Upgrade	CA	-	-	-	45	45
Penrith	PRG Air Conditioning Replacement	CA	-	-	-	580,000	130,984
Penrith Council	Civic Centre Workstation / Office Fitouts	CA	-	-	-	190,731	190,731
Penrith LGA	Annual Paint Program	CA	-	-	-	138,766	111,866
Werrington	Arthur Neave Hall - Roof Replacement	CA	-	-	-	50,000	-
Penrith LGA	Children Services - Various Centre Renewals/Replacements	CA	-	-	-	200,000	75,500
Penrith	Civic Centre - Repurpose Server Room to Training Room	CA	-	-	-	80,000	46,855
Penrith	Civic Centre - Toilet Refurbishment (Ground Floor and Nepean	CA	-	-	-	71,706	-
Kingswood	Depot - Officer Refurbishments including Toilets	CA	-	-	-	50,900	50,900
Penrith	JSPAC - Replace Foyer Carpet Tiles	CA	-	-	-	45,000	-
Penrith	JSPAC - Theatre Light Replacement	CA	-	-	-	50,000	-
Penrith	Penrith Library - Internal Refurbishment of Staff & Public A	CA	-	-	-	205,965	24,000
Penrith	Penrith Library - Workstation Replacement	CA	-	-	-	100,000	-

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Penrith	Penrith Pool - Path Replacement from Entry to Pools	CA	-	-	-	90,666	90,666
Penrith	Penrith Pool - Sand Filter Replacement	CA	-	-	-	96,760	96,760
Emu Plains	PRG - Display Lighting Replacement	CA	-	-	-	50,000	-
Emu Plains	PRG - Roof Renewal on Main Gallery	CA	-	-	-	60,000	-
St Marys	Ripples - Indoor Pool Joint Repairs	CA	-	-	-	22,175	22,175
St Marys	Ripples - Indoor Pool Tile Replacement at Beach Entry	CA	-	-	-	138,900	138,900
St Marys	Ripples - Sand Filter Refurbishment	CA	-	-	-	11,000	-
Cranebrook	Andromeda Dr Reserve - Canteen Upgrade	CA	-	-	-	60,000	-
Werrington Downs	Werrington Downs NHC – Kitchen Refurbishment & Vinyl Floor	CA	-	-	-	50,000	-
Orchard Hills	Samuel Marsden Riding for Disabled Rebuild	CA	-	-	-	173,608	173,608
Penrith	NDTA Tennis Court Resurface and Toilet upgrade	CA	-	-	-	54,450	54,450
Penrith	Civic Centre Foyer Upgrade	CA	-	-	-	-	(6,200)
Penrith	Woodriff Gardens Tennis Courts Clubhouse Improvements	CA	-	-	-	-	(85,000)
Penrith LGA	Public Amenity Replacement Program	CA	630,000	-	630,000	-	421,248
Penrith LGA	Parks Asset Renewal	CA	1,146,459	12,196	1,158,655	-	-
Erskine Park	Sportsground Field Lighting Peppertree Reserve	CA	-	-	-	213,647	43,233
Kingswood	Sportsground Field Lighting Parker St Athletics	CA	-	-	-	115,000	112,911
St Clair	Play Equipment Timesweep Dr	CA	-	-	-	37,500	37,000
Cambridge Park	Play Equipment Steamroller Park	CA	-	-	-	110,128	-
Werrington County	Play Equipment John Batman Ave	CA	-	-	-	37,500	37,000
Glenmore Park	Play Equipment Paperbark Reserve	CA	-	-	-	48,935	-
St Marys	Play Equipment Brisbane Street	CA	-	-	-	275,110	313,746
Emu Heights	Play Equipment Lowery CI	CA	-	-	-	2,000	-
Werrington	Field Lighting The Kingsway	CA	-	-	-	12,826	9,826

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Various	Irrigation Systems	CA	-	-	-	67,000	36,690
Various	Furniture and Seating	CA	-	-	-	16,395	16,395
Various	Bins and Storage Units	CA	-	-	-	12,926	-
Various	Fencing and Bollards	CA	-	-	-	32,014	21,890
Glenmore Park	Fencing and Bollards Glenmore Park	CA	-	-	-	40,000	-
Cranebrook	Renew Field Surface Andromeda West	CA	-	-	-	25,000	13,376
Various	Tennis Courts Synthetic	CA	-	-	-	2,260	-
Various	Synthetic Cricket Wickets	CA	-	-	-	21,000	18,480
Various	Synthetic Run Ups	CA	-	-	-	6,428	6,609
St Manys	Throwing Cages Blair Oval	CA	-	-	-	9,986	9,986
Leonay	Leonay Oval Floodlights	CA	-	-	-	13,000	-
Penrith	Renew Field Surface Parker Street Reserve	CA	-	-	-	60,000	28,636
<b>TOTAL ASSET MAINTENANCE AND RENEWAL</b>			<b>4,930,184</b>		<b>3,761,814</b>		<b>2,562,758</b>
<b>Children's Services</b>							
Various	Building Upgrades	CS	440,550	5,975	446,525	446,525	360,703
Various	CS IT Replacement Capital	CS	42,500	4,533	47,033	47,033	40,133
Various	CS Whitegoods Replacement - Capital	CS	24,800	(21,227)	3,573	3,573	3,573
Various	CS Playground Upgrades	CS	170,000	45,000	215,000	215,000	51,385
Penrith LGA	OOSH Bus Fleet Replacement	CS	110,000	(9,923)	100,077	-	100,077
Emu Plains		CS	7,695	3,244	10,939	-	-
Emu Plains	Building Upgrade	CS	-	-	-	10,939	10,439
Erskine Park	Erskine Park OSH Veranda Enclosure	CS	60,200	10,821	71,021	-	71,021
Civic Centre	ICT Rectification	CS	300,000	-	300,000	-	252,647
Penrith	Building Renewal	CS	-	550,000	550,000	-	-

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
St Clair	Straus Road	CS	-	-	-	150,000	-
South Penrith	Tandara	CS	-	-	-	150,000	-
North St Marys	Wattle Glen	CS	-	-	-	150,000	-
Penrith LGA	Staff Kitchensettes	CS	-	-	-	100,000	21,120
Penrith LGA	Additional Centre Maintenance Capital	CS	-	70,148	70,148	-	-
Cranebrook	Grays Lane PS	CS	-	-	-	19,000	-
St Clair	Kindana CCC	CS	-	-	-	15,250	-
St Marys	Koala Cnr CCC	CS	-	-	-	2,033	-
South Penrith	Platypus Playground CCC	CS	-	-	-	19,365	-
Werrington	Yoorami CCC	CS	-	-	-	14,500	-
<b>TOTAL CHILDREN'S SERVICES</b>			<b>1,155,745</b>		<b>1,814,316</b>		<b>911,098</b>
<b>City Planning</b>							
Various	Erskine Business Park Improvements	CP	1,369,872	-	1,369,872	-	1,231,719
<b>TOTAL CITY PLANNING</b>			<b>1,369,872</b>		<b>1,369,872</b>		<b>1,231,719</b>
<b>Community &amp; Cultural Development</b>							
Various	Disability Access Improvements	C&CD	35,000	-	35,000	-	20,729
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			<b>35,000</b>		<b>35,000</b>		<b>20,729</b>
<b>Community Safety</b>							
St Marys	Additional CCTV cameras on Queen Street	PM	54,545	-	54,545	-	-
<b>TOTAL COMMUNITY SAFETY</b>			<b>54,545</b>		<b>54,545</b>		<b>-</b>
<b>Council and Corporate Governance</b>							
Penrith LGA	Councillor Portal	GOV	18,720	-	18,720	-	16,640
<b>TOTAL COUNCIL AND CORPORATE GOVERNANCE</b>			<b>18,720</b>		<b>18,720</b>		<b>16,640</b>



**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Design &amp; Projects</b>							
Penrith LGA	City Centre Improvements	MP	5,502,790	95,000	5,597,790	-	(394,000)
Penrith	Penrith CBD – High Street (Station St - Woodriff St)	MP	-	-	-	1,284,300	131,634
Penrith	Penrith CBD - Permanent Triangle Park Design	MP	-	-	-	2,421,071	1,835,592
Penrith	Penrith Civic Arts Precinct - Mondo	MP	-	-	-	-	0
St Marys CBD	St Marys CBD – Special Places	MP	-	-	-	814,000	28,265
Penrith CBD	Penrith CBD – Wayfinding Strategy	MP	-	-	-	-	718
St Marys CBD	St Marys CBD - Queen Street	MP	-	-	-	816,096	2,943,722
Penrith	Penrith CBD – High Street (west of Station St)	MP	-	-	-	656,323	-
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	104,554	59	104,613	-	6,864
Cranebrook	Viewing Platform at Mt View Reserve	MP	-	-	-	-	79,131
Penrith	Bird Hide Structure	MP	-	-	-	-	14,300
Cranebrook	Andrews Road Wetlands Project	MP	25,636	-	25,636	-	21,916
Penrith	Better Boating Program	MP	1,127,848	(420,000)	707,848	-	-
Penrith	NSW Boating NOW	MP	-	-	-	101,729	72,129
Penrith	Tench Reserve Boat Ramp and Public Access Upgrade	MP	-	-	-	576,119	124,746
Penrith	Investigation Boating Access Points	MP	-	-	-	30,000	7,950
Glenmore Park	Glenmore Park Sportsfield Stage 2 – Civil	MP	-	-	-	-	0
Glenmore Park	Glenmore Park Sportsfield Stage 2 – Amenities	MP	-	-	-	-	0
Penrith	Penrith CBD Drainage Upgrade Program (LIRS)	MP	1,310,829	-	1,310,829	-	168,885
Penrith	Post Supplier Contract Termination	MP	-	-	-	-	638,317
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	156,744	(131,403)	25,341	-	25,342
Leonay	River Road Improvements between Leonay - South of M4 Bridge	MP	404,110	-	404,110	-	247,804
Penrith	MGP 2015 Our River - Pathways and Fitness	MP	230,000	-	230,000	-	190,401
Emu Plains	Our River - Regatta Park Large Fishing Platform	MP	64,531	-	64,531	-	30,001

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Penrith	CDG Weir Reserve Rowing Dock	MP	270,000	(261,488)	8,512	-	2,427
Cranebrook	Greygums Oval - amenity store and clubroom facility constru	MP	20,000	-	20,000	-	7,150
Penrith LGA	New GPT's	MP	600,000	-	600,000	-	5,900
Penrith	Soper Place Multi Deck Carpark	MP	124,682	-	124,682	-	137,041
Penrith	North St Car Park & Pedestrian Ramp	MP	135,318	-	135,318	-	51,950
Penrith CBD	Regatta Park - Stage 1	MP	70,000	-	70,000	-	32,213
Penrith	Lewers Gallery Kitchen Refurbishment	MP	7,368	-	7,368	-	7,368
Penrith LGA	Sports Fields Shade Trees	MP	118,000	-	118,000	-	-
Penrith Council	Purchase of Capital Equipment	MP	13,175	-	13,175	-	13,175
St Marys	Ripples Leisure Centre Additional Car Parking	MP	100,000	-	100,000	-	2,720
St Marys	Ripples Leisure Centre Splashpad Facilities	MP	100,000	-	100,000	-	34,577
Claremont Meadows	Claremont Meadows Precinct Development (s7.11)	MP	-	60,000	60,000	-	-
<b>TOTAL DESIGN &amp; PROJECTS</b>			<b>10,485,585</b>		<b>9,827,753</b>		<b>6,468,236</b>
<b>Development Applications</b>							
Penrith LGA	DA Software	DS	25,000	13,000	38,000	-	-
<b>TOTAL DEVELOPMENT APPLICATIONS</b>			<b>25,000</b>		<b>38,000</b>		<b>-</b>
<b>Economic Initiatives</b>							
Penrith Council	Economic Initiatives Capital Purchases	EIM	1,602	1,935	3,537	-	3,537
<b>TOTAL ECONOMIC INITIATIVES</b>			<b>1,602</b>		<b>3,537</b>		<b>3,537</b>
<b>Environmental Health</b>							
Penrith LGA	Stormwater Work Improvement Program	EHC	405,268	-	405,268	-	-
<b>TOTAL ENVIRONMENTAL HEALTH</b>			<b>405,268</b>		<b>405,268</b>		<b>-</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Information and Communication Technology</b>							
Various	Desktop Hardware / Devices	ICT	350,200	-	350,200	-	219,785
Penrith Council	Server Infrastructure	ICT	60,000	-	60,000	-	90
Penrith Council	Network Equipment Upgrade	ICT	20,000	(7,240)	12,760	-	12,760
Civic Centre	Telephony Upgrade	ICT	3,571	-	3,571	-	4,111
Penrith Council	Sharepoint Project	ICT	96,511	-	96,511	-	62,925
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	30,567	7,240	37,807	-	18,252
Penrith LGA	Customer Contact Centre Equipment	ICT	5,414	-	5,414	-	3,614
<b>TOTAL INFORMATION AND COMMUNICATION TECHNOLOGY</b>			<b>566,263</b>		<b>566,263</b>		<b>321,537</b>
<b>Libraries</b>							
Various	Library Resources - Capital	LS	629,910	-	629,910	-	377,345
Various	Library Management System	LS	479,689	1,300	480,989	-	351,552
Civic Centre	Library Special Purpose Projects -Building	LS	49,826	(35,575)	14,251	-	3,332
Penrith LGA	Library Capital Purchases	LS	34,265	7,742	42,007	-	33,890
Penrith	Be Connected	LS	-	2,010	2,010	-	-
<b>TOTAL LIBRARIES</b>			<b>1,193,690</b>		<b>1,169,167</b>		<b>766,118</b>
<b>Mapping Information GIS</b>							
Penrith Council	Purchase of Other Capital Equipment	ICT	10,125	-	10,125	-	10,125
<b>TOTAL MAPPING INFORMATION GIS</b>			<b>10,125</b>		<b>10,125</b>		<b>10,125</b>
<b>Neighbourhood Facilities Management</b>							
Various	Neighbourhood Centres/Halls Improvements	FAC	73,817	5,000	78,817	-	33,902
Various	Regentville Hall Improvements	FAC	190,635	-	190,635	-	163,676
<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>			<b>264,452</b>		<b>269,452</b>		<b>197,578</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Civil Maintenance and Renewal</b>							
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	2,400
Various	Dedication - Subdivision Roads	CA	13,000,000	(6,500,000)	6,500,000	-	-
Various	Dedication - Drainage Works	CA	6,000,000	(3,000,000)	3,000,000	-	-
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction (2)	CA	2,701,769	-	2,701,769	-	303,546
Penrith	Andrews Rd - Greygums Rd to Laycock St	CA	-	-	-	225,843	313,116
Cambridge Park	Dunheved Rd - Trinity Dr to Tasman St	CA	-	-	-	-	0
Cambridge Park	Dunheved Road - Grant	CA	-	-	-	600,000	594,786
St Clair	Coonawarra Dr - Leicester Way	CA	-	-	-	177,000	238,435
St Clair	Coonawarra Dr - Arundel Park	CA	-	-	-	100,000	-
St Clair	Coonawarra Dr - Lorikeet Pl	CA	-	-	-	59,926	-
Claremont Meadows	Kent Rd	CA	-	-	-	100,000	112,197
Penrith	Smith Street	CA	-	-	-	375,000	204,988
Londonderry	The Driftway	CA	-	-	-	325,000	198,376
Londonderry	Torkington Rd	CA	-	-	-	120,000	161,295
Luddenham	Luddenham Rd	CA	-	-	-	300,000	185,179
Mulgoa	Queenshill Dr	CA	-	-	-	119,000	107,562
Orchard Hills	Lansdowne Rd Orchard Hills	CA	-	-	-	200,000	-
Penrith LGA	Developer Funded Works	CA	110,000	-	110,000	-	-
Llandilo	Regional - Eighth Ave between Cecond Ave and South Creek	CA	-	-	-	110,000	90,909
Penrith LGA	Shared Pathways	CA	379,636	-	379,636	-	-
Penrith LGA	Urban Drainage Construction Program	CA	1,789,933	-	1,789,933	486,933	44,043
Cambridge Park	Barker St No.12 Construction of additional drainage pit	CA	-	-	-	-	1,183
Berkshire Park	Llandilo Road (Southern side at Richmond Road Intersection	CA	-	-	-	-	10,429



**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Penrith LGA	Blaxland Crossing Res (Reserve - River Embankment Stabilise)	CA	-	-	-	-	101,761
Llandilo	Eighth Av - Bus Shelter west of Second Av	CA	-	-	-	-	105,108
Cranebrook	Linden Cres - Corner of Grays Lane	CA	-	-	-	-	1,027
Castlereagh	Rickards Rd - between bend and property #135 (west side)	CA	-	-	-	-	184,945
Berkshire Park	Fourth Rd - Llandilo Rd to #12 Fourth Rd	CA	-	-	-	-	61,662
Emu Heights	Alma Cres - 32 Alma Cres	CA	-	-	-	-	(1,239)
St Marys	Queen St Asset Improvement Works	CA	-	-	-	-	1,701
Erskine Park	Adhara St - Construct saddle pit	CA	-	-	-	-	14,678
Cranebrook	Grays Ln	CA	-	-	-	150,000	95,056
Cranebrook	Tadmore Rd	CA	-	-	-	100,000	131,653
Emu Plains	Old Bathurst Rd	CA	-	-	-	20,000	-
Llandilo	Seventh Av	CA	-	-	-	150,000	153,531
Londonderry	Clark Rd Reynolds Rd	CA	-	-	-	70,000	-
Londonderry	Bowman Rd	CA	-	-	-	43,000	-
St Marys	Christie St	CA	-	-	-	100,000	102,084
Orchard Hills	Wentworth Rd	CA	-	-	-	100,000	31,684
Cambridge Gardens	Parkside Av	CA	-	-	-	150,000	39,649
Colyton	Lennox St	CA	-	-	-	30,000	72,735
Luddenham	Luddenham Rd	CA	-	-	-	-	1,129
Penrith	High St	CA	-	-	-	390,000	390,000
Various	Traffic and Transport Facilities Program	CPR	508,270	-	508,270	-	3,705
Londonderry	Traffic Surveys	CPR	-	-	-	-	813
Penrith	Reserve St Mid Block Pedestrian Blisters	CPR	-	-	-	-	2,541
Cranebrook	Borrowdale Way - Single lane Roundabout	CPR	-	-	-	190,000	184,838
Oxley Park	Adelaide St Oxley Park Length Treatment	CPR	-	-	-	30,000	20,657

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
St Clair	Chameleon Dr St Clair Length Treatment	CPR	-	-	-	60,000	1,010
Erskine Park	Swallow Dr Erskine Park Roundabout at Peppertree Dr	CPR	-	-	-	228,270	142,062
Penrith LGA	Restoration of Poor Condition Path Paving	CPR	200,000	-	200,000	-	77,023
Erskine Park	Erskine Park Footpath Construction	CPR	68,617	952	69,569	-	69,569
St Marys	Christie Street Bridge - Bridge Expansion Joints	CPR	180,000	-	180,000	-	164,011
Penrith LGA	Footpath Delivery Program	CA	409,000	-	409,000	-	8,498
Cranebrook	Witcom St	CA	-	-	-	60,000	4,770
Werrington	Albert St	CA	-	-	-	30,000	29,565
Werrington	Victoria St	CA	-	-	-	23,000	19,461
Colyton	Dollin St	CA	-	-	-	46,500	54,170
North St Marys	Boronia Park	CA	-	-	-	45,000	-
Kingswood	First St	CA	-	-	-	110,000	-
St Clair	Cook Pde	CA	-	-	-	42,000	2,693
Glenmore Park	Wallan Ave	CA	-	-	-	43,500	-
Glenmore Park	Francis St from Rugby St - 50m north	CA	-	-	-	9,000	8,600
Emu Plains	Dukes Oval New Pathway Works	CPR	100,000	-	100,000	-	100,000
Penrith	Bruce Neale Drive Car Park	CPR	188,700	-	188,700	-	103,614
Penrith	Belmore St Carpark Reinstatement Works	CPR	545,455	-	545,455	-	507,812
St Marys	Kingsway Carpark Entry Driveway Upgrade	CPR	-	56,012	56,012	-	20,084
Penrith LGA	Pedestrian Infrastructure Safety Around Schools Program	CPR	-	-	-	-	(2,607)
Cranebrook	Samuel Terry Public School	CPR	-	-	-	-	(1,868)
Kingswood	Kingswood Public School	CPR	-	-	-	50,000	(17,787)
Penrith	Penrith High School	CPR	-	-	-	50,000	-
St Clair	St Clair Public School	CPR	-	-	-	50,000	(3,840)
<b>TOTAL CIVIL MAINTENANCE AND RENEWAL</b>			<b>26,367,380</b>		<b>16,924,344</b>		<b>5,711,000</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Security and Emergency Services</b>							
Mulgoa	Mulgoa Bushfire Station Renewal	CA	500,000	(497,250)	2,750	-	2,750
Penrith LGA	CCTV Upgrade & Renewal Program	CA	50,000	-	50,000	-	-
Regentville	Fire Control Centre Operations Room Upgrade	CA	-	110,000	110,000	-	54,650
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	2,922
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	910,842	-	910,842	-	394,800
Erskine Park	Erskine Park Brigade Station Storage Shed /B0240	CA	-	20,000	20,000	-	-
<b>TOTAL SECURITY AND EMERGENCY SERVICES</b>			<b>1,480,842</b>		<b>1,113,592</b>		<b>455,122</b>
<b>Place Management</b>							
Various	Neighbourhood Renewal	PM	229,670	(70,000)	159,670	168,670	8,981
Various	Mayoral Youth Challenge	PM	131,533	(3,000)	128,533	128,533	126,771
Penrith Council	Place Management Capital Purchases	PM	-	-	-	-	1,602
Colyton	Colyton Outdoor Fitness Equipment Community Building Pshp	PM	-	80,000	80,000	-	-
<b>TOTAL PLACE MANAGEMENT</b>			<b>361,203</b>		<b>368,203</b>		<b>137,354</b>
<b>Fleet and Plant Management</b>							
Penrith Council	Plant Replacement	CPR	1,498,000	-	1,498,000	-	420,577
Penrith Council	Motor Vehicle Purchases	FS	2,200,000	(140,000)	2,060,000	-	-
Penrith Council	Council Packaged Vehicles	FS	-	-	-	-	187,219
Penrith Council	Leaseback Vehicles	FS	-	-	-	-	690,697
Penrith Council	Pool Car System	FS	10,000	(8,213)	1,787	-	1,787
Penrith Council	Implementation of Cash Receiving System	FS	-	123,000	123,000	-	49,390
<b>TOTAL FLEET AND PLANT MANAGEMENT</b>			<b>3,708,000</b>		<b>3,682,787</b>		<b>1,349,669</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Property Development &amp; Management</b>							
Various	Property Development Expenditure Project (1)	PD	7,800	-	7,800	7,800	7,200
Various	Property Development Expenditure Project (2)	PD	556,302	(28,715)	527,587	527,587	239,490
Various	Strategic Property Purchases (not PD funded)	PD	706,800	(25,022)	681,778	681,778	682,929
Ersikine Park	Public Domain Works - Ersikine Park (Surplus Land)	PD	15,000	(12,168)	2,832	2,832	2,832
Civic Centre	CRE Portfolio Management System (PDM)	PD	2,500	-	2,500	2,500	2,500
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			<b>1,288,402</b>		<b>1,222,497</b>		<b>934,951</b>
<b>Public Space Maintenance</b>							
Penrith LGA	Mobility	CPR	481,581	12,803	494,384	-	45,856
Penrith LGA	Product Licensing	CPR	-	-	-	-	91,792
Penrith LGA	Tender preparation and advertising costs	CPR	-	-	-	-	18
Penrith LGA	Change Management Coordinator – 2yrs	CPR	-	-	-	-	5,630
Penrith LGA	Internal resourcing costs (Backfill)	CPR	-	-	-	-	42,011
Penrith LGA	T.A.F. Parks Asset Renewal Program	CPR	54,552	-	54,552	-	54,553
Various	Local Open Space s7.11 funded capital works	CPR	677,247	(20,607)	656,640	-	-
Colyton	Roper Rd Fields Lighting & Signage	CPR	-	-	-	70,770	69,115
Penrith	Parker St Reserve Seating	CPR	-	-	-	4,596	4,596
Kingswood	Derby St - Pathway access and Bollards	CPR	-	-	-	58,103	-
Kingswood	Jamison Road - Pathway access and Bollards	CPR	-	-	-	58,103	-
Kingswood	Stapley Cres - Fencing, Park Benches & landscaping	CPR	-	-	-	43,577	-
Penrith	Brown Street - Landscaping	CPR	-	-	-	14,526	-
St Marys	Adams Cres - Playground & Tree planting	CPR	-	-	-	72,628	-
St Marys	Margaret Porter Res - Landscaping	CPR	-	-	-	14,526	-
St Marys	Beatty Road - Landscaping and Park Furniture	CPR	-	-	-	29,052	-
St Marys	Bennett Park - Landscaping	CPR	-	-	-	7,263	-



**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
St Marys	Adelaide Street - Landscaping	CPR	-	-	-	7,263	-
Luddenham	Sales Park - Bollards, Seating and Landscaping	CPR	-	-	-	14,526	4,112
Werrington	Armstein Crescent - Shelter and Furniture	CPR	-	-	-	13,079	13,079
Oxley Park	Ridge Park - Pathway Links, Landscaping, Seating and Fencing	CPR	-	-	-	116,000	61,350
Oxley Park	Drainage Res GWH - Pathway links, Park Furniture and Landsc	CPR	-	-	-	60,000	-
St Clair	Tweed Place - Landscaping	CPR	-	-	-	7,263	-
St Clair	Redstone Place - Playground and landscaping	CPR	-	-	-	65,365	-
Penrith LGA	Waste Avoidance Signage in Parks	CPR	15,000	-	15,000	-	-
Erskine Park	Park Improvements - Skylark reserve Erskine Park	CPR	8,082	2,641	10,723	-	5,092
Erskine Park	Park Improvements - Spica reserve Erskine Park	CPR	318,901	-	318,901	-	36,386
Erskine Park	Park Improvements - Pacific & Phoenix reserve Erskine Park	CPR	-	15,000	15,000	-	-
South Penrith	Natural Cooling Tree Planting South Penrith	CPR	460,421	-	460,421	-	346,128
Penrith	Woodriff Gardens resurfacing courts 1-4	CPR	130,000	(7,260)	122,740	-	122,740
St Marys	Sportsground Field Lighting Shepherd St St Marys	CPR	190,000	-	190,000	-	-
Penrith LGA	Street Tree Asset Project	CPR	200,000	-	200,000	-	-
Cambridge Park	Patterson Oval - field reconstruction and new irrigation	CPR	100,000	-	100,000	-	76,191
Claremont Meadows	Myrtle Road Reserve - field reconstruction	CPR	40,000	-	40,000	-	14,956
<b>TOTAL PUBLIC SPACE MAINTENANCE</b>			<b>2,675,784</b>		<b>2,678,361</b>		<b>993,603</b>

**Information Management**

Penrith LGA	Information Management System	GOV	450,000	12,803	462,803	12,803	1,875
Penrith LGA	Building of Information & Document Management Framework	GOV	-	-	-	75,000	-
Penrith LGA	Licences Fees	GOV	-	-	-	89,250	-
Penrith LGA	Implementation Costs	GOV	-	-	-	75,047	-
Penrith LGA	Tender Preparation and Advertising costs	GOV	-	-	-	52,366	52,366

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Penrith LGA	Project Management	GOV	-	-	-	33,750	12,375
Penrith LGA	Change Management Coordinator	GOV	-	-	-	51,840	5,630
Penrith LGA	Internal Resourcing costs (Backfill)	GOV	-	-	-	61,563	34,728
Penrith Council	Other Staff Resourcing	GOV	-	-	-	10,000	-
Penrith Council	Miscellaneous	GOV	-	-	-	1,184	1,184
<b>TOTAL INFORMATION MANAGEMENT</b>			<b>450,000</b>		<b>462,803</b>		<b>108,158</b>
<b>Recreation Facilities Management</b>							
South Penrith	Jamison Park Upgrades	FAC	-	-	-	-	880
Claremont Meadows	Floodlight Upgrade Myrtle Road	FAC	31,690	(21,878)	9,812	-	9,812
Penrith	Grounds Redevelopment - Andrews Road Baseball Complex	FAC	39,525	-	39,525	-	47,863
Glenmore Park	Ched Towns Facility Embellishments	FAC	21,441	-	21,441	-	-
Various	Recreation Facility Improvements	FAC	154,049	(17,300)	136,749	-	-
Penrith	Weir Reserve Boat Racks	FAC	-	-	-	5,344	5,343
Werrington	Harold Corr Seating	FAC	-	-	-	4,270	4,270
Kingswood	Parker Street Long Jump Run-ups	FAC	-	-	-	22,061	25,201
South Penrith	Installation of Safety Fence and Seating - Eileen Cammack	FAC	-	-	-	26,800	27,942
Erskine Park	Peppertree Irrigation Tank	FAC	-	-	-	30,000	25,978
Claremont Meadows	Myrtle Road Building Detailed Design Stage 1	FAC	-	-	-	13,297	-
St Clair	Peter Kearns Car Park Design	FAC	-	-	-	6,000	2,640
St Marys	Top Dressing for Cook Park Main Field	FAC	-	-	-	5,607	5,607
South Penrith	Jamison Park Irrigation field 5	FAC	-	-	-	20,000	-
St Clair	Mark Leece Field Surface Improvements	FAC	-	-	-	1,370	1,370
St Marys	BMX Track St Marys Turf	FAC	-	-	-	-	4,205

FINANCIAL REVIEW	PERFORMANCE	INTRODUCTION
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**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Cranebrook	Andromeda Drive Sandstone Blocks	FAC	-	-	-	2,000	-
Glenmore Park	Ched towns floodlights and Canteen renewal	FAC	114,220	-	114,220	-	-
South Penrith	CDG Jamison Park - New Netball Courts, Floodlights & Car Par	FAC	750,000	4,186	754,186	-	504,459
South Penrith	Jamison Park Sandstone Blocks	FAC	26,300	-	26,300	-	12,810
Glenmore Park	Glenmore Park Dog Park	FAC	50,000	(50,000)	-	-	-
Glenmore Park	Surveyors Creek Diamond One Floodlights	FAC	-	50,000	50,000	-	-
<b>TOTAL RECREATION FACILITIES MANAGEMENT</b>			<b>1,187,225</b>		<b>1,152,233</b>		<b>678,381</b>
<b>Regulatory Control</b>							
Penrith LGA	RID Squad - Technology Project	EHC	23,216	-	23,216	-	7,971
<b>TOTAL REGULATORY CONTROL</b>			<b>23,216</b>		<b>23,216</b>		<b>7,971</b>
<b>Sustainability</b>							
Penrith LGA	Climate Adapted People Shelters Project	SUST	47,328	43,151	90,479	-	89,413
Various	Solar photovoltaic (PV) systems at Council facilities	SUST	1,914	-	1,914	-	-
Emu Plains	Emu Village Childrens Centre	SUST	-	-	-	-	1,914
Penrith LGA	Solar Communities Program	SUST	70,219	-	70,219	-	-
Jamisontown	Jamisontown Children's Centre	SUST	-	-	-	-	7,177
Oxley Park	Ridge-ee-Didge Children's Centre	SUST	-	-	-	-	7,177
Cranebrook	Tamara Children's Centre	SUST	-	-	-	-	7,177
Werrington	Yoramji Children's Centre	SUST	-	-	-	-	7,177
South Penrith	Platypus Playground Children's Centre	SUST	-	-	-	-	7,177
St Marys	Koala Corner Children's Centre	SUST	-	-	-	-	7,177
Emu Plains	Lewers Gallery	SUST	-	-	-	-	8,836
St Marys	St Marys Memorial Hall	SUST	-	-	-	-	8,836
Werrington County	Werrington County Children's Centre	SUST	-	-	-	-	9,487

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>TOTAL SUSTAINABILITY</b>			<b>119,461</b>		<b>162,612</b>		<b>161,546</b>
<b>Traffic Management, Parking &amp; Road Safety</b>							
Various	LTC / Urgent Traffic Facilities	ES	80,634	-	80,634	-	46,288
Various	National Black Spot Program	ES	580,000	-	580,000	-	-
North St Marys	Kurrajong Rd - Maple Rd to Plasser Cres	ES	-	-	-	-	17,890
Londonderry	Taylor Rd and Nutt Rd and Smeeton Rd	ES	-	-	-	-	8,237
Penrith	NSW Bike Plan River Cities Program	ES	3,425,607	(312,006)	3,113,601	278,301	-
Penrith	Jane St design of SUP and intersection at Westfield	ES	-	-	-	-	123
Penrith	Jane St SUP Stage 2 between Westfield - Riley St	ES	-	-	-	500,000	1,575
Penrith	Thornton to Cranebrook SUP Stage 1 along Coombes Dr	ES	-	-	-	350,000	-
Jamisontown	Tench Reserve SUP	ES	-	-	-	1,780,000	1,049,020
South Penrith	SUP in Reserve between Maxwell St - Evan St	ES	-	-	-	190,000	187,269
Penrith LGA	Contribution to Blue Mountains CC funded SUP	ES	-	-	-	15,300	-
Various	State Black Spot Program	ES	529,269	109,185	638,454	50,000	2,600
Penrith	Richmond Rd and Cooper St	ES	-	-	-	588,454	588,454
Penrith	Maxwell Street Cycling Safety	ES	-	-	-	-	(0)
Penrith LGA	Pedestrian Infrastructure Safety Around Schools Program`	ES	150,000	-	150,000	-	149,312
<b>TOTAL TRAFFIC MANAGEMENT, PARKING &amp; ROAD SAFETY</b>			<b>4,765,510</b>		<b>4,562,689</b>		<b>2,050,768</b>
<b>TOTAL CAPITAL PROJECTS</b>			<b>62,943,074</b>		<b>51,697,169</b>		<b>25,098,597</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>OPERATING PROJECTS</b>							
<b>Advocacy</b>							
Various	Advocacy Program	EIM	17,500	-	17,500	-	12,017
<b>TOTAL ADVOCACY</b>			<b>17,500</b>		<b>17,500</b>		<b>12,017</b>
<b>Asset Maintenance and Renewal</b>							
Penrith CBD	Penrith PACEWAY - Temp Public Car Park Lease	PD	26,000	-	26,000	26,000	21,500
<b>TOTAL ASSET MAINTENANCE AND RENEWAL</b>			<b>26,000</b>		<b>26,000</b>		<b>21,500</b>
<b>Business Performance</b>							
Penrith Council	Capacity Improvement Program	IP	1,022,611	(72,368)	950,243	-	3,781
Penrith Council	LG O&M Survey	IP	-	-	-	20,950	20,950
Penrith Council	Business Process Mapping Software	IP	-	-	-	15,000	30,000
Civic Centre	Innovative Performance Staffing Resources	IP	-	-	-	904,293	582,885
Penrith Council	Innovative Performance Team Misc Budget	IP	-	-	-	10,000	9,871
Penrith Council	Innovative Performance Project Secondment	IP	-	-	-	-	1,257
<b>TOTAL BUSINESS PERFORMANCE</b>			<b>1,022,611</b>		<b>950,243</b>		<b>648,745</b>
<b>Cemeteries</b>							
Penrith LGA	Cemetery Review	FAC	44,190	-	44,190	-	44,190
<b>TOTAL CEMETERIES</b>			<b>44,190</b>		<b>44,190</b>		<b>44,190</b>
<b>Children's Services</b>							
Various	CS Repair & Replace Equipment Operating	CS	49,600	-	49,600	49,600	36,078
<b>TOTAL CHILDREN'S SERVICES</b>			<b>49,600</b>		<b>49,600</b>		<b>36,078</b>
<b>City Partnerships</b>							
Various	International Relations	CM	80,111	-	80,111	-	10,510
<b>TOTAL CITY PARTNERSHIPS</b>			<b>80,111</b>		<b>80,111</b>		<b>10,510</b>



**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>City Planning</b>							
Various	Integrated Local Plan	CP	77,418	(26,577)	50,841	-	13,068
Various	Planning Proposal Applications to Amend a LEP	CP	73,328	35,422	108,750	108,750	21,346
Various	Applications to Amend a DCP	CP	19,459	-	19,459	19,459	10,371
Penrith Council	Externally Commissioned Studies	CP	15,000	-	15,000	-	11,739
Penrith	Union Road Planning Proposal	CP	-	10,000	10,000	-	-
<b>TOTAL CITY PLANNING</b>			<b>185,205</b>		<b>204,050</b>		<b>56,524</b>

**Civil Maintenance and Renewal**

Various	Road Resealing/ Resheeting (Pt-AREAS)	CPR	4,695,653	-	4,695,653	-	3,755,830
Various	Traffic Facilities - Regulatory	CPR	471,000	-	471,000	-	267,512
Various	Sweeping /re-linemarking of existing shared paths	CA	280,002	-	280,002	280,002	199,798
Various	Maintenance of GPT Constructions	CPR	338,127	-	338,127	-	230,265
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Roads Maintenance - Roads to Recovery	CA	1,304,523	(113,116)	1,191,407	-	(133,868)
Llandilo	Terrybrook Road	CA	-	-	-	225,816	165,816
Colyton	Marsden Road	CA	-	-	-	311,354	311,354
Mulgoa	Littlefield Road	CA	-	113,116	113,116	494,844	494,844
Kemps Creek	Clifton Avenue	CA	-	-	-	120,000	120,000
Cranebrook	Borrowdale Way	CA	-	-	-	265,625	265,625
Londonderry	The Driftway - Road Maintenance	CPR	33,000	-	33,000	-	-
Wallacia	Repair of Blaxland's Crossing Bridge Bearings (Contribution)	CA	306,854	-	306,854	-	-
Penrith	Temporary Car Park –Thornton North Stage 1	CPR	-	4,500	4,500	-	4,500
Penrith	Temporary Car Park - Woodriff Tennis Courts	CPR	10,857	-	10,857	-	10,056
Penrith	Temporary Car Park - Thornton South Stage 2	CPR	-	64,340	64,340	-	35,493

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
St Marys	Komer Place - Resurfacing & Repair to Kerb and Gutter	CPR	-	-	-	-	0
Castlereagh	Andrews Road Bioretention	CPR	20,000	-	20,000	-	5,836
Penrith LGA	GPT Upgrade Trial	CPR	100,000	-	100,000	-	18,379
Penrith	Reserve Rd Penrith Mist Treatment at Woodriff Street	CPR	-	-	-	20,000	-
Glenmore Park	Wattlebird Rd Glenmore Park - Ridgtop Dr Triangular Medium	CPR	-	-	-	15,000	-
Jamisontown	Tench Ave Jamisontown 4 x Watts Profile Humps	CPR	-	-	-	30,634	-
Regentville	Pedestrian Fencing Regentville	CPR	-	-	-	10,000	7,284
Cranebrook	Pedestrian Fencing Samuel Terry Public Schoolq	CPR	-	-	-	5,000	4,150
<b>TOTAL CIVIL MAINTENANCE AND RENEWAL</b>			<b>7,619,516</b>		<b>7,688,356</b>		<b>5,822,375</b>
<b>Communications</b>							
Penrith Council	Community Engagement	CM	41,043	-	41,043	-	27,000
Penrith LGA	Corporate Advertising	CM	103,926	-	103,926	-	61,661
Penrith Council	Website Maintenance	CM	58,004	-	58,004	-	43,408
<b>TOTAL COMMUNICATIONS</b>			<b>202,973</b>		<b>202,973</b>		<b>132,069</b>
<b>Community &amp; Cultural Development</b>							
Various	Community Resources Development Officer	C&CD	85,088	3,000	88,088	88,088	43,969
Various	Cultural Development Officer - City	C&CD	8,826	-	8,826	-	1,328
Various	Penrith Creative Digital Making Space	C&CD	34,500	(13,399)	21,101	21,101	8,262
Various	Community Health Promotion	C&CD	5,500	-	5,500	-	2,672
Civic Centre	Computerised Community Directory System	C&CD	4,500	-	4,500	-	1,725
Penrith LGA	Grandparents Day	C&CD	10,000	4,762	14,762	-	14,694
Penrith	A Day of Peace	C&CD	7,375	-	7,375	-	7,375
Penrith LGA	Nepean Jobs for All	C&CD	95,000	-	95,000	-	44,098
Penrith LGA	Social Profile	C&CD	10,000	(10,000)	-	-	-

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Penrith	Resonances of Inspiration Embroidery Repairs	C&CD	30,000	-	30,000	-	300
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			<b>290,789</b>		<b>275,152</b>		<b>124,423</b>
<b>Community Safety</b>							
Various	Community Safety Program	PM	219,556	(3,000)	216,556	216,556	65,667
Kingswood	Penrith Litter Prevention - Nepean Hospital Surrounds	PM	11,396	-	11,396	-	11,396
Penrith LGA	Operation Bounce Back	PM	8,640	-	8,640	-	8,640
<b>TOTAL COMMUNITY SAFETY</b>			<b>239,592</b>		<b>236,592</b>		<b>85,703</b>
<b>Corporate Planning</b>							
Various	Strategic Research and Planning	CoP	75,000	(1,405)	73,595	73,595	51,666
<b>TOTAL CORPORATE PLANNING</b>			<b>75,000</b>		<b>73,595</b>		<b>51,666</b>
<b>Customer Experience</b>							
Penrith LGA	Customer Relationship Management	CE	38,592	27,286	65,878	-	13,254
Penrith LGA	CRM System Preliminary Costs	CE	-	-	-	-	45,999
<b>TOTAL EXPERIENCE</b>			<b>38,592</b>		<b>65,878</b>		<b>59,253</b>
<b>Design &amp; Projects</b>							
Penrith LGA	WSIP Local Roads Package	MP	1,800,000	-	1,800,000	-	-
Penrith LGA	Local Roads Package Round 2	MP	-	-	-	-	293,498
Penrith LGA	CBR Caddens and Bringelly Rd	MP	-	-	-	-	38,107
Penrith LGA	TNR Northern Rd and Derby St	MP	-	-	-	-	86,649
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	373,843
Penrith LGA	Caddens Rd - Claremont Creek to Gipps St	MP	-	-	-	-	6,045
Penrith LGA	Major Project Design Costs	MP	281,412	-	281,412	-	109,000
Emu Plains	River Rd Deviation & New Traffic Signal Design on The Great River Walk	MP	400,000	(280,000)	120,000	-	76,343
<b>TOTAL DESIGN &amp; PROJECTS</b>			<b>2,481,412</b>		<b>2,201,412</b>		<b>983,486</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Development Applications</b>							
Penrith LGA	Local Planning Panel	DS	64,000	-	64,000	-	2,022
<b>TOTAL DEVELOPMENT APPLICATIONS</b>			<b>64,000</b>		<b>64,000</b>		<b>2,022</b>
<b>Development Compliance</b>							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	130,779	-	130,779	-	100,618
<b>TOTAL DEVELOPMENT COMPLIANCE</b>			<b>130,779</b>		<b>130,779</b>		<b>100,618</b>
<b>Economic Initiatives</b>							
Various	Economic Development Memberships and Sponsorships	EIM	10,000	-	10,000	10,000	3,000
Various	Economic Initiatives Operational	EIM	20,355	(1,935)	18,420	18,420	12,197
Various	Economic Initiatives Projects	EIM	185,011	-	185,011	185,011	84,331
Penrith LGA	Economic Initiatives Resourcing	EIM	822,739	(64,538)	758,201	-	483,520
Penrith LGA	City Centre Review and Traffic Study	CP	130,000	-	130,000	-	111,250
<b>TOTAL ECONOMIC INITIATIVES</b>			<b>1,168,105</b>		<b>1,101,632</b>		<b>694,298</b>
<b>Environmental Health</b>							
Penrith LGA	On Site Sewer Management Strategy	EHC	272,174	-	272,174	-	129,460
Penrith LGA	Biodiversity Strategy	EHC	20,000	-	20,000	-	4,829
Penrith LGA	Integrated Catchment Management	EHC	133,568	-	133,568	-	98,190
Penrith LGA	Natural Systems Resourcing	EHC	122,679	-	122,679	-	86,861
Penrith LGA	Waterways Health Monitoring Program	EHC	35,000	-	35,000	-	1,888
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EHC	23,131	-	23,131	-	23,131
Penrith LGA	Roadside Reserves Environmental Management Grant	EHC	49,560	-	49,560	-	49,560
<b>TOTAL ENVIRONMENTAL HEALTH</b>			<b>656,112</b>		<b>656,112</b>		<b>393,918</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Financial Services</b>							
Penrith Council	Investigate Grant Funding Opportunities	FS	50,000	-	50,000	-	-
<b>TOTAL FINANCIAL SERVICES</b>			<b>50,000</b>		<b>50,000</b>		<b>-</b>
<b>Floodplain &amp; Stormwater Management</b>							
Penrith LGA	Floodplain Management Resourcing	ES	123,222	-	123,222	-	95,169
Penrith LGA	Flood Studies SMSC	ES	705,785	-	705,785	-	-
Penrith LGA	Little Creek Flood Study	ES	-	-	-	-	26,650
Penrith LGA	Peachtree & Lower Surveyors Creeks Flood Study	ES	-	-	-	-	109,303
Penrith LGA	South Creek Floodplain Risk Management Study & Plan	ES	-	-	-	-	9,900
Penrith LGA	Penrith CBD Risk Management Study and Plan	ES	-	-	-	-	19,320
Penrith LGA	St Marys (Byrnes Creek) Risk Management Study and Plan	ES	-	-	-	-	22,801
Penrith LGA	Nepean River Flood Study	ES	-	-	-	-	30,280
Emu Plains	Emu Plains Overland Flow Flood Study	ES	-	-	-	-	624
<b>TOTAL FLOODPLAIN &amp; STORMWATER MANAGEMENT</b>			<b>829,007</b>		<b>829,007</b>		<b>314,048</b>
<b>Information and Communication Technology</b>							
Penrith Council	ICT System and Software Licences	ICT	33,280	-	33,280	-	5,305
Penrith Council	Veeam Backup & Replication for Vmware	ICT	-	-	-	-	7,395
Penrith Council	SAP Australia	ICT	-	-	-	-	7,354
Penrith Council	IP Address annual Licence	ICT	-	-	-	-	1,050
Penrith Council	Customer Experience	ICT	8,721	-	8,721	-	12,884
Penrith Council	Manage Computer Services	ICT	382,923	-	382,923	-	267,351
<b>TOTAL INFORMATION AND COMMUNICATION TECHNOLOGY</b>			<b>424,924</b>		<b>424,924</b>		<b>301,339</b>



**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Libraries</b>							
Various	Library Special Purpose Projects - Promotion	LS	18,815	5,000	23,815	-	18,728
Penrith Council	Library Resources - Operating	LS	210,000	-	210,000	-	158,892
Penrith LGA	Tech Savvy Seniors	LS	2,933	-	2,933	-	2,933
Penrith LGA	Library Digital	LS	13,737	(7,742)	5,995	-	-
Penrith LGA	General and one-off payments	LS	-	-	-	-	480
Penrith LGA	Library Management System Op Costs	LS	-	-	-	-	5,140
<b>TOTAL LIBRARIES</b>			<b>245,485</b>		<b>242,743</b>		<b>186,172</b>
<b>Marketing and Events</b>							
Various	City Marketing & Events Sponsorship	CM	132,600	43,305	175,905	175,905	127,864
Penrith	Australian Ballet Event – Under the Stars	CM	80,000	2,693	82,693	-	82,693
Penrith	Opera at Joan Sutherland Performing Arts Centre	CM	1,500	-	1,500	-	1,500
Penrith	River Festival	CM	519,919	47,710	567,629	-	510,611
Penrith Council	200th Anniversary of the first Wesleyan Church Service	CM	2,000	-	2,000	-	2,000
Penrith	Football Event Sponsorship	CM	100,000	3,400	103,400	-	103,400
Penrith Council	Relay for Life Sponsorship	CM	3,000	-	3,000	-	-
Penrith LGA	Australia Day	CM	80,001	-	80,001	-	83,485
<b>TOTAL MARKETING AND EVENTS</b>			<b>919,020</b>		<b>1,016,128</b>		<b>911,553</b>
<b>Neighbourhood Facilities Management</b>							
Penrith LGA	Hall Hire - Fee Waiver	FAC	3,000	-	3,000	-	1,290
Penrith Council	Community Contributions -Hall Hire (VM)	FAC	1,600	-	1,600	-	1,600
<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>			<b>4,600</b>		<b>4,600</b>		<b>2,890</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Place Management</b>							
Various	Urban Design (AREAS)	PM	282,476	(96,701)	185,775	185,775	12,735
Various	Place Management Resourcing (Pt AREAS)	PM	816,120	(39,617)	776,503	-	547,067
Various	Neighbourhood Renewal Projects (AREAS)	PM	60,557	-	60,557	60,557	25,824
Penrith LGA	Magnetic Places	PM	50,000	-	50,000	-	48,921
Colyton	Barefoot Beats	PM	1,280	-	1,280	-	1,280
North St Marys	The Village Cafe	PM	57,598	21,401	78,999	-	40,411
Erskine Park	Peppertree Reserve Youth Engagement Project	PM	39,608	-	39,608	-	18,744
<b>TOTAL PLACE MANAGEMENT</b>			<b>1,307,639</b>		<b>1,192,722</b>		<b>694,983</b>
<b>Property Development &amp; Management</b>							
Various	Masterplan for Erskine Park	PD	90,000	6,313	96,313	96,313	39,776
Various	Property Development Operational Project	PD	116,537	30,000	146,537	146,537	54,786
Various	Public Open Space Reinvestment - Erskine Park Pilot	PD	113,215	-	113,215	113,215	76,201
Various	Opportunity Sites Project - Consultants & Studies	PD	306,740	55,000	361,740	361,740	112,866
Various	Project Management	PD	13,405	(5,018)	8,387	8,387	4,528
Various	New West Major Projects - Operational Costs	PD	798,410	23,000	821,410	821,410	341,062
Various	Operational Sites Project	PD	180,000	(10,000)	170,000	170,000	53,400
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			<b>1,618,307</b>		<b>1,717,602</b>		<b>682,619</b>
<b>Public Space Maintenance</b>							
Various	Enhanced Public Domain Team (Pt AREAS)	CPR	4,170,926	(594,428)	3,576,498	-	1,236,489
Penrith LGA	Enhanced Public Domain	CPR	157,658	-	157,658	-	33,534
Penrith LGA	Parks Asset renewal Program	CA	-	-	-	-	359
Penrith LGA	Green Waste Mulcher	CPR	10,000	-	10,000	-	25,000
Penrith Council	Implement Plans of Management	CPR	183,774	-	183,774	-	95,317

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Penrith LGA	Control of Aquatic Plants	CPR	5,000	-	5,000	-	-
Penrith LGA	Protect Two Endangered Ecological Communities - Ropes Creek	CPR	18,326	-	18,326	-	12,793
Penrith LGA	Control of Woodland Passionfruit	CPR	14,988	-	14,988	-	8,736
Cambridge Park	Asbestos Removal William Street	CPR	-	315,285	315,285	-	2,807
<b>TOTAL PUBLIC SPACE MAINTENANCE</b>			<b>4,560,672</b>		<b>4,281,529</b>		<b>1,415,033</b>
<b>Recreation Facilities Management</b>							
Penrith LGA	Western Sydney Academy of Sport	FAC	14,823	-	14,823	-	14,823
Penrith LGA	Synthetic Surface Design	FAC	40,000	(40,000)	-	-	-
Penrith LGA	Recreational & Leisure Strategy	FAC	73,255	-	73,255	-	69,674
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	FAC	15,000	-	15,000	-	-
Penrith	Andrews Rd Baseball / Nepean Park - Storage Facility Design	FAC	15,000	-	15,000	-	1,600
Penrith LGA	Skate Park Investigations	FAC	20,000	-	20,000	-	-
Penrith LGA	Dragon Boat Festival Subsidy	FAC	3,000	-	3,000	-	3,000
Penrith Council	Nepean District Historical Society Wagon Enclosure	FAC	15,000	-	15,000	-	-
<b>TOTAL RECREATION FACILITIES MANAGEMENT</b>			<b>196,078</b>		<b>156,078</b>		<b>89,097</b>
<b>Regulatory Control</b>							
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	7,298
<b>TOTAL REGULATORY CONTROL</b>			<b>10,000</b>		<b>10,000</b>		<b>7,298</b>
<b>Strategic Asset Management Planning</b>							
Penrith Council	City Assets Division Transition Project	CPR	148,355	-	148,355	-	212,827
<b>TOTAL STRATEGIC ASSET MANAGEMENT PLANNING</b>			<b>148,355</b>		<b>148,355</b>		<b>212,827</b>

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
<b>Sustainability</b>							
Penrith LGA	Sustainability Programs	SUST	34,030	(1,500)	32,530	-	19,667
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	SUST	7,539	(7,539)	-	-	-
Penrith LGA	Compact of Mayors	SUST	13,680	-	13,680	-	680
Civic Centre	City Centre Solar Feasibility assessment	SUST	2,500	-	2,500	-	-
<b>TOTAL SUSTAINABILITY</b>			<b>57,749</b>		<b>48,710</b>		<b>20,347</b>
<b>Traffic Management, Parking &amp; Road Safety</b>							
Penrith LGA	Road Safety Project	ES	25,567	-	25,567	4,359	192
Penrith LGA	Speed Related Crashes	ES	-	-	-	4,000	-
Penrith LGA	Drink Driving	ES	-	-	-	2,000	-
Penrith LGA	Fatigue Related Crashes	ES	-	-	-	2,100	-
Penrith LGA	Vulnerable Road Users	ES	-	-	-	1,291	-
Penrith LGA	GLS (Graduated Licensing Scheme)	ES	-	-	-	317	1,108
Penrith LGA	Campaigns Supporting Blackspot Application	ES	-	-	-	4,000	-
Penrith LGA	Child Car Seat Checks	ES	-	-	-	4,000	2,051
Penrith LGA	Toward Zero Road Toll	ES	-	-	-	2,000	-
Penrith LGA	Helping Learners Drivers Become safer Drivers	ES	-	-	-	1,500	3,518
Penrith Council	Integrated Parking Management System (PMS)	ES	25,000	-	25,000	-	8,900
<b>TOTAL TRAFFIC MANAGEMENT, PARKING &amp; ROAD SAFETY</b>			<b>50,567</b>		<b>50,567</b>		<b>15,768</b>
<b>Waste &amp; Resource Recovery</b>							
Various	Biodegradable Bags - Purchase & Delivery	Waste	925,000	-	925,000	-	273,434
Penrith LGA	E - Waste	Waste	180,000	-	180,000	-	19,359
Penrith LGA	Mama Lana	Waste	12,220	(12,220)	-	-	-
Penrith LGA	Measuring Deterrence and Amenity	Waste	19,560	-	19,560	-	-

**PROJECTS PROGRESS REPORT - FOR THE PERIOD TO 31 MARCH 2018**

LOCATION	DESCRIPTION	RESP OFFICER	ADOPTED BUDGET	PROPOSED VARIANCES	REVISED BUDGET	ESTIMATED PROJECT COST	PTD EXPENDITURE
Penrith LGA	Operation Delta	Waste	-	-	-	-	9
Penrith LGA	Small E Waste	Waste	10,000	-	10,000	-	(676)
Penrith	Waste Strategy & Contract Development	Waste	400,000	100,000	500,000	-	397,458
Penrith LGA	Hard Waste Assessment	Waste	221,465	-	221,465	-	165,555
Penrith LGA	Waste Planning	Waste	130,000	12,220	142,220	-	65,862
Penrith LGA	Penrith Recycling Drop Off	Waste	19,558	-	19,558	-	-
Penrith LGA	Place Management and Waste Partnership	Waste	60,000	-	60,000	-	778
Penrith LGA	Community Recycling Centre Education	Waste	-	30,000	30,000	-	865
<b>TOTAL WASTE MANAGEMENT</b>			<b>1,977,803</b>		<b>2,107,803</b>		<b>922,645</b>
<b>Workforce and Organisational Development</b>							
Various	Corporate Training Budget	WD	206,671	-	206,671	206,671	173,208
Various	Skills & Knowledge Assessment Process	WD	3,000	(2,986)	14	-	14
Penrith Council	Management & Leadership Development Prog	WD	50,000	-	50,000	-	18,818
Penrith Council	Traineeship Program	WD	39,000	-	39,000	-	1,742
Penrith Council	Performance Management System	WD	56,604	-	56,604	-	42,450
Penrith LGA	Empower iCloud 5 Solution	WD	29,700	-	29,700	-	20,769
Penrith LGA	eRecruitment Onboarding and Succession Planning System	WD	148,060	-	148,060	-	136,969
Penrith LGA	Make your Mark	WD	21,000	(17,166)	3,834	-	848
Penrith Council	eLearning Management System	WD	76,500	-	76,500	-	73,626
<b>TOTAL WORKFORCE DEVELOPMENT</b>			<b>630,535</b>		<b>610,383</b>		<b>468,443</b>
<b>TOTAL OPERATING PROJECTS</b>			<b>27,422,827</b>		<b>26,959,325</b>		<b>15,524,455</b>





# CONTRACTS

## PART A - CONTRACTS LISTING - CONTRACTS ENTERED INTO DURING THE QUARTER

CONTRACTOR	CONTRACT NUMBER	CONTRACT PURPOSE	CONTRACT VALUE \$	START DATE	EXPIRATION DATE	DETAILS OF CONTRACT	BUDGETED (Y/N)
Cockerill Contracting Pty Ltd	RFT17/18-09	Design and Construct GPTs	\$488,670	07-03-2018		Single Use Contract	Y
Hix Electrical and Data Services	RFT17/18-13	Shepherd Street Sportsfield Lighting Stage 2	\$137,925	21-03-2018	24-06-2019	Single Use Contract	Y

### Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

# CONSULTANCY & LEGAL EXPENSES

## BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018

EXPENSE	YTD EXPENDITURE (ACTUAL \$)	BUDGETED (Y/N)
Consultancies	5,796,468	Y
Legal Fees	1,217,219	Y

### Definition of a Consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

### On Time Payments:

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

TARGET	JUNE 2017	SEPTEMBER 2017	DECEMBER 2017	MARCH 2018
90%	49%	55%	54%	46%

# CAPITAL BUDGET

## BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018

(\$000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD
<b>CAPITAL FUNDING</b>									
<b>Rates &amp; Other Untied Funding</b>	35,065	140	(163)	-	-	35,042	(6,329)	28,713	12,927
<b>Capital Grants &amp; Contributions</b>	11,988	4,720	1,276	20	-	18,004	(353)	17,650	9,644
<b>Internal Restrictions</b>									
Renewals	554	566	81	-	-	1,200	(167)	1,033	583
New Assets	3,481	3,147	(558)	284	-	6,354	(14)	6,340	3,002
<b>External Restrictions</b>	2,564	1,628	-	-	-	4,193	(760)	3,432	1,904
<b>Other Capital Funding Sources</b>									
Loans	2,997	1,647	74	241	-	4,959	-	4,959	3,725
<b>Income from Sale of Assets</b>									
Plant & Equipment	1,427	216	(113)	-	-	1,530	(33)	1,497	700
Land & Buildings	3,606	-	-	-	-	3,606	(3,590)	16	-
<b>TOTAL CAPITAL FUNDING</b>	<b>61,682</b>	<b>12,063</b>	<b>597</b>	<b>545</b>	<b>-</b>	<b>74,887</b>	<b>(11,246)</b>	<b>63,641</b>	<b>32,485</b>
<b>CAPITAL EXPENDITURE</b>									
<b>New Assets</b>									
Plant & Equipment	4,435	670	325	307	-	5,738	(126)	5,612	2,332
Land & Buildings	894	2,124	(660)	20	-	2,378	34	2,412	1,685
Roads, Bridges, Footpaths	22,262	2,717	(1)	-	-	24,978	(9,646)	15,332	2,726
Other Infrastructure	4,694	3,322	248	141	-	8,405	(156)	8,249	4,950
Library Books	660	(30)	-	-	-	630	-	630	377
Other	369	1,097	(296)	77	-	1,247	147	1,393	596

## BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018

(\$000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD
<b>Renewals</b>									
Plant & Equipment	134	55	55	-	-	244	(17)	226	117
Land & Buildings	9,179	2,677	183	-	-	12,039	(858)	11,181	7,801
Roads, Bridges, Footpaths	3,171	1,024	655	-	-	4,850	(274)	4,576	3,686
Other Infrastructure	4,034	(2,005)	66	-	-	2,095	(343)	1,752	706
Other	-	341	-	-	-	341	(7)	334	123
<b>Loan Repayments (principal)</b>	11,850	72	22	-	-	11,944	-	11,944	7,386
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>61,682</b>	<b>12,063</b>	<b>597</b>	<b>545</b>	<b>-</b>	<b>74,887</b>	<b>(11,246)</b>	<b>63,641</b>	<b>32,485</b>



# CASH & INVESTMENTS

## BUDGET REVIEW FOR THE QUARTER ENDED - 31 MARCH 2018

(\$000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD
<b>EXTERNALLY RESTRICTED</b>									
s7.11 Development Contributions	35,616	(2,408)	18	-	-	33,225	2,023	35,248	36,764
Restricted Contributions for Works	4,035	(527)	4,289	(1,692)	-	6,104	125	6,230	6,681
Unexpended Grants	186	1,131	(64)	(20)	-	1,232	46	1,278	606
Unexpended Loan Funds	4,647	(1,647)	(74)	2,959	-	5,885	-	5,885	3,876
Other Externally Restricted	14,037	(317)	85	-	-	13,805	(12)	13,793	14,349
<b>TOTAL EXTERNALLY RESTRICTED</b>	<b>58,521</b>	<b>(3,768)</b>	<b>4,254</b>	<b>1,247</b>	<b>-</b>	<b>60,251</b>	<b>2,182</b>	<b>62,434</b>	<b>62,276</b>
<b>INTERNALLY RESTRICTED</b>									
Sinking Funds	-	-	-	-	-	-	-	-	-
Internal Reserves	69,585	(8,462)	675	(767)	-	61,032	(533)	60,499	63,683
Security Bonds & Deposits	7,596	335	606	565	-	9,102	-	9,102	9,102
<b>TOTAL INTERNALLY RESTRICTED</b>	<b>77,181</b>	<b>(8,127)</b>	<b>1,281</b>	<b>(202)</b>	<b>-</b>	<b>70,134</b>	<b>(533)</b>	<b>69,601</b>	<b>72,785</b>
<b>UNRESTRICTED</b>	<b>(3,775)</b>	<b>31,746</b>	<b>(8,093)</b>	<b>(1,237)</b>	<b>-</b>	<b>18,642</b>	<b>(1,649)</b>	<b>16,992</b>	<b>13,966</b>
<b>TOTAL CASH &amp; INVESTMENTS</b>	<b>131,927</b>	<b>19,851</b>	<b>(2,558)</b>	<b>(192)</b>	<b>-</b>	<b>149,027</b>	<b>-</b>	<b>149,027</b>	<b>149,027</b>

# CASH & INVESTMENTS

## Comment on Cash and Investments Position

Council's portfolio continues to outperform its benchmark and, although interest rates remain at record low levels with the official cash rate remaining unchanged at 1.5%. The mix of bank term deposits and longer term Floating Rate Notes have ensured that the budget estimate for interest earned on the portfolio has been achieved for the March quarter.

## Statements

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

CASH & INVESTMENTS	\$
<b>EXTERNALLY RESTRICTED ASSETS</b>	
S7.11 Development contributions	36,764,467
Restricted Contributions for Works	6,680,709
Unexpended Grants	605,672
Unexpended Loans	3,875,573
Other externally Restricted	14,349,393
<b>INTERNALLY RESTRICTED ASSETS</b>	
Internal Reserves	63,682,558
Security Bonds and Deposits	9,102,224
Unrestricted Invested Funds	13,966,698
<b>TOTAL</b>	<b>149,027,294</b>

## Cash

Council's Cash Book and Bank Statements have been reconciled as at 31 March 2018.

## Reconciliation

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

CASH & INVESTMENTS	\$
Floating rate Notes Investment Group	27,213,235
Current Investment Group	2,250,000
Term Investment Group	118,000,000
<b>TOTAL</b>	<b>147,463,235</b>
<b>GENERAL FUND BANK ACCOUNT</b>	<b>1,564,059</b>
<b>TOTAL</b>	<b>149,027,294</b>

# INCOME & EXPENSE

## BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018

(\$000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD
<b>INCOME</b>									
<b>Rates &amp; Annual Charges</b>	141,732	715	148	-	-	142,595	675	143,270	143,338
<b>User Fees &amp; Charges</b>	40,277	(572)	414	1	-	40,121	594	40,715	24,731
<b>Interest &amp; Investment Revenue</b>	2,994	22	(20)	-	-	2,997	162	3,159	2,948
<b>Other Revenues</b>	4,969	996	540	21	-	6,526	239	6,765	5,999
<b>Grants &amp; Contributions - Operating</b>	39,449	(12,786)	860	(1,640)	-	25,883	(81)	25,802	14,803
<b>Grants &amp; Contributions - Capital</b>									
- Other	20,133	1,018	464	45	-	21,659	(9,871)	11,788	964
- Contributions (S94)	8,968	2,693	300	-	-	11,960	1,960	13,920	12,799
<b>Share of Interests in Joint Ventures</b>	900	-	-	-	-	900	-	900	-
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>	<b>259,423</b>	<b>(7,914)</b>	<b>2,706</b>	<b>(1,573)</b>	<b>-</b>	<b>252,642</b>	<b>(6,323)</b>	<b>246,319</b>	<b>205,582</b>
<b>EXPENSES</b>									
Employee Costs	97,884	676	(238)	-	-	98,323	(1,231)	97,092	64,376
Borrowing Costs	2,344	(92)	(34)	-	-	2,218	0	2,218	1,304
Materials & Contracts	80,082	(12,955)	(4,155)	588	-	63,560	894	64,454	40,621
Depreciation	25,419	(107)	-	-	-	25,312	-	25,312	18,770
Legal Costs	570	-	320	-	-	890	-	890	103
Consultants	5,223	3,526	(221)	-	-	8,528	(12)	8,516	3,340
Other Expenses	14,377	907	1,348	5	-	16,637	50	16,688	14,922
Share of Interests in Joint Ventures	850	-	-	-	-	850	-	850	-
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>	<b>226,751</b>	<b>(8,044)</b>	<b>(2,980)</b>	<b>592</b>	<b>-</b>	<b>216,319</b>	<b>(298)</b>	<b>216,021</b>	<b>143,435</b>

## BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018

(\$000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD
Net Gain/(Loss) from the Disposal of Assets	(486)	-	-	-	-	(486)	8	(478)	(58)
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
<b>NET OPERATING RESULT FROM CONTINUING OPERATIONS</b>	<b>32,187</b>	<b>129</b>	<b>5,686</b>	<b>(2,165)</b>	<b>-</b>	<b>35,837</b>	<b>(6,016)</b>	<b>29,820</b>	<b>62,089</b>
<b>NET OPERATING RESULT BEFORE CAPITAL ITEMS</b>	<b>3,086</b>	<b>(3,581)</b>	<b>4,922</b>	<b>(2,210)</b>	<b>-</b>	<b>2,217</b>	<b>1,895</b>	<b>4,112</b>	<b>48,326</b>

# INCOME & EXPENSE (BY PROGRAM)

## BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018

(\$000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD
<b>INCOME</b>									
Children's Services	23,473	15	-	-	-	23,488	795	24,283	17,797
Planning and Advocacy	10,459	2,969	475	-	-	13,902	2,333	16,235	14,914
Community Facilities	1,626	317	-	-	-	1,943	3	1,946	1,299
Community Information and Events	2	-	85	-	-	87	-	87	94
Community Well Being	2,661	(187)	1	0	-	2,476	5	2,481	221
Corporate Finance	5,977	(401)	679	22	-	6,277	(30)	6,247	4,277
Corporate Governance	16	-	-	-	-	16	206	222	7
Corporate Support	36	-	-	-	-	36	(4)	32	22
Corporate Workforce	94	3	-	-	-	96	-	96	115
Development Applications	4,317	5	421	-	-	4,742	33	4,775	3,854
Environmental and Health Management	420	42	7	-	-	469	35	504	443
Libraries	805	2	52	-	-	859	(5)	854	769
Major Infrastructure Projects & Design	13,173	(9,539)	30	(1,692)	-	1,973	-	1,973	1,069
Public Spaces and Community Safety	513	3	40	-	-	556	(3)	553	51
Roads, Footpaths and Buildings	22,641	430	815	96	-	23,983	(9,258)	14,725	3,872
Sport and Recreation	10,250	(1,182)	145	-	-	9,213	(1,025)	8,188	1,113
Traffic, Parking and Drainage	2,667	3,021	(144)	-	-	5,544	187	5,731	1,194
Waste and Community Protection	35,283	695	95	-	-	36,073	(288)	35,784	34,256
Parks	65	297	-	-	-	362	(5)	357	274
Sustainability	78	(35)	(17)	-	-	26	43	69	68
General Revenue	124,868	(4,371)	24	-	-	120,522	655	121,177	119,876
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>	<b>259,423</b>	<b>(7,914)</b>	<b>2,706</b>	<b>(1,573)</b>	<b>-</b>	<b>252,642</b>	<b>(6,323)</b>	<b>246,319</b>	<b>205,582</b>

## BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018

(\$'000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD
<b>EXPENSES</b>									
Childrens Services	24,079	669	67	-	-	24,815	63	24,878	18,227
Planning and Advocacy	6,219	182	(67)	-	-	6,334	(136)	6,199	4,231
Community Facilities	2,197	151	(3)	-	-	2,345	6	2,351	1,748
Community Information and Events	5,446	474	134	3	-	6,056	86	6,141	4,523
Community Well Being	6,425	155	(2)	(7)	-	6,571	(16)	6,555	2,386
Corporate Finance	18,183	283	513	-	-	18,979	(269)	18,709	9,007
Corporate Governance	5,236	32	17	500	-	5,785	38	5,823	4,100
Corporate Support	1,922	74	111	-	-	2,107	21	2,127	1,951
Corporate Workforce	3,004	196	(116)	-	-	3,084	38	3,122	2,422
Development Applications	8,576	(16)	302	-	-	8,862	193	9,054	6,281
Environmental and Health Management	3,314	81	9	-	-	3,404	6	3,410	2,216
Libraries	6,917	(124)	8	-	-	6,801	(2)	6,799	4,965
Major Infrastructure Projects & Design	17,541	(9,815)	(3,803)	201	-	4,123	(241)	3,882	2,286
Public Spaces and Community Safety	15,613	(153)	40	(201)	-	15,299	(696)	14,603	9,100
Roads, Footpaths and Buildings	35,072	42	270	96	-	35,479	417	35,896	26,984
Sport and Recreation	8,814	89	28	-	-	8,931	(147)	8,784	3,852
Strategic Planning	504	38	-	-	-	542	(10)	532	378
Traffic, Parking and Drainage	4,403	19	(131)	-	-	4,291	(16)	4,275	2,812
Waste and Community Protection	36,998	253	10	-	-	37,261	99	37,360	23,875
Parks	15,710	(687)	(407)	1	-	14,617	277	14,894	11,642
Sustainability	578	2	53	-	-	633	(9)	624	447
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>	<b>226,751</b>	<b>(8,055)</b>	<b>(2,969)</b>	<b>592</b>	<b>-</b>	<b>216,319</b>	<b>(298)</b>	<b>216,021</b>	<b>143,435</b>



<b>BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2018</b>										
(\$000)	ORIGINAL BUDGET	APPROVED SEPT QTR.	APPROVED DEC QTR.	APPROVED MAR QTR.	APPROVED JUNE QTR.	REVISED BUDGET	PROPOSED BUDGET	PROJECTED BUDGET	ACTUAL YTD	
Net Gain/(Loss) from the Disposal of Assets	(486)	-	-	-	-	(486)	8	(478)	(58)	
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-	
<b>NET OPERATING RESULT FROM CONTINUING OPERATIONS</b>	<b>32,187</b>	<b>141</b>	<b>5,674</b>	<b>(2,165)</b>	<b>-</b>	<b>35,837</b>	<b>(6,016)</b>	<b>29,820</b>	<b>62,089</b>	



# INTERPRETING ASSISTANCE

ENGLISH	If you do not understand this, please contact the Telephone Interpreting Service on 131 450 and ask them to contact Penrith City Council on your behalf on (02) 4732 7777. Or come to the Council offices and ask for an interpreter.
ARABIC	إذا لم يكن بإمكانك قراءة النص أعلاه. الرجاء الاتصال بخدمات الترجمة الفورية الهاتفية (TIS) على الرقم 131 450 والطلب منهم الاتصال بدورهم بمجلس مدينة بنريث نيابة عنك على الرقم 4732 7777 (02). أو يمكنك الحضور إلى المجلس وطلب ترتيب مترجم فوري لك.
CHINESE	如果您无法阅读这些文字，请致电 131 450 联系电话传译服务中心，请他们代您拨打 (02) 4732 7777 联系 Penrith 市议会。您也可以亲自到市议会来并要求获得口译服务。
GREEK	Αν δεν μπορείτε να το διαβάσετε αυτό, τηλεφωνήστε στην Τηλεφωνική Υπηρεσία Διεμνηνέων στο 131 450 και ζητήστε τους να επικοινωνήσουν με το Δήμο Penrith (Penrith City Council) για λογαριασμό σας στον αριθμό (02) 4732 7777, ή ελάτε στη Δημαρχία και ζητήστε διερμηνέα.
HINDI	यदि आप इसे नहीं पढ़ पाते हैं, तो कृपया 131 450 पर टेलीफोन दुभाषिया सेवा से संपर्क करें और उनसे कहें किये आपकी ओर से पेनरथि सटी काउंसलि से (02) 4732 7777 पर संपर्क करें. या आप काउंसलि आएँ और एक दुभाषियि की माँग करें.
ITALIAN	Se non riuscite a leggere questo, contattate il servizio telefonico di interpretariato al numero 131 450 e chiedetegli di contattare da parte vostra il comune di Penrith City al numero (02) 4732 7777 oppure venite in comune e richiedete un interprete.
MALTESE	Jekk ma tistax taqra dan, jekk jogħġbok, ikkuntattja lit-Telephone Interpreting Service fuq 131 450 u itlobhom biex jikkuntattjaw Penrith City Council f'ismek fuq (02) 4732 7777. Jew ejja l-Kunsill u itlob għal interpretu.
PERSIAN	اگر نمی توانید این مطلب را بخوانید، لطفاً به خدمات ترجمه تلفنی به شماره 131 450 زنگ بزنید و از آنان بخواهید با شورای شهر پنریت Penrith City Council به شما تماس بگیرند. یا اینکه به شهرداری Council آمده و مترجم بخواهید. (02) 4732 7777 از جانب شما تماس بگیرید.
SINGHALESE	ඔබට මෙය කියවීමට නොහැකි නම්, කරුණාකර දුරකථන අංක 131 450 ඔස්සේ දුරකථන පරිවර්තන සේවාව (Telephone Interpreting Service) අමතා ඔබ චෙහුළුවන දුරකථන අංක (02) 4732 7777 අමතා පෙත්විත් නගර සභාව (Penrith City Council) හා සම්බන්ධ කර දෙන ලෙස ඉල්ලා සිටින්න. නැතිනම් නගර සභාව වෙත පැමිණ හාන පරිවර්තකයකු ලබා දෙන ලෙස ඉල්ලා සිටින්න.
TAMIL	இதை உங்களால் வாசிக்க இயலவில்லை என்றால், 'தொலைபேசி உரைபெயர்ப்பு சேவை'யை 131 450 எனும் இலக்கத்தில் அழைத்து 'பென்ரித் நகரவையுடன் (02) 4732 7777 எனும் இலக்கத்தில் உங்கள் சார்பாக தொடர்பு கொள்ளுமாறு கேளுங்கள். அல்லது நகரவைக்கு விஜயம் செய்து உரைபெயர்ப்பாளர் ஒருவர் வேண்டுமெனக் கேளுங்கள்.
VIETNAMESE	Nếu quý vị không thể đọc được thông tin này, xin liên lạc Dịch Vụ Thông Dịch Qua Điện Thoại ở số 131 450 và yêu cầu họ thay mặt quý vị liên lạc với Hội Đồng Thành Phố Penrith ở số (02) 4732 7777. Hoặc hãy tới Hội Đồng và yêu cầu có thông dịch viên.

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