

PENRITH



2017-18

# ORGANISATIONAL REPORT SEPTEMBER



The services, activities  
and projects we'll deliver  
for our community.

**PENRITH**  
CITY COUNCIL

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# SEPTEMBER QUARTERLY REVIEW

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# GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

It's been a busy and productive start to the 2017-18 financial year, as we get to work on the priorities set out for us in our 2017-21 Delivery Program (including the Operational Plan for 2017-18), new 10-year Community Strategic Plan and new Resourcing Strategy. These documents were adopted by Council on 26 June, after extensive consultation and engagement with the community.

Our new documents reflect the direction and priorities of the Council and the community, and take account of changes to our organisation's structure and financial strategies, responding to the Special Rate Variation approved in 2016.

For the first time, our Disability Action Inclusion Plan is embedded in our four-year Delivery Program. This is an important change to the way we implement the plan and measure success in achieving the right outcomes.

Council's Delivery Program outlines all our priority actions. It's a document that guides our day to day operations and our strategic direction. We know that around 18% of our population, or 36,000 residents, has a disability. Because of this, the Disability Inclusion Action Plan must be a priority and a central part of our program.

As in previous quarters, planning for future growth continued to be a focus. It's estimated that Western Sydney will be home to 2.9 million people by 2031, and Penrith is a key centre for that growth. It is therefore important that we make sure Council's policies, processes and procedures are clear, up-to-date and effective.

We are working hand-in-hand with the community to realise a City that offers jobs, affordable housing, green spaces and diverse lifestyle options. This includes bringing plans for the Union Road car park site a step forward this quarter. In August, Council endorsed Frasers Property Australia (Frasers) as the preferred proponent for the proposed development. Negotiations will now start as we work with Frasers to finalise a vision for a vibrant urban village.

As a direct result of community consultation, we have also established a dedicated Innovation Performance Team to help identify ways for Council to be more efficient. The team is using lean-based tools and techniques to analyse, identify and develop improvements to our processes and performance.

This is particularly important in the face of inevitable changes to our City and the region fuelled by rapid growth. We recognise it is how we manage these changes and harness the opportunities they bring that has the capacity to transform Penrith into a successful and sustainable City of the future. Penrith isn't waiting for things to happen – we're actively making them happen.

To find out more about Council's current and future projects and programs, visit our [website](#).



**Alan Stoneham**  
General Manager

# PROJECTS & ACHIEVEMENTS

# ORGANISATIONAL HIGHLIGHTS

## AWARD-WINNING ENVIRONMENTAL HEALTH TEAM

Council's Environmental Health team received three prestigious awards at the Environmental Health Australia (NSW) Annual State Conference and Food Regulation Partnership Workshop held at Penrith Panthers in September.

Team Leader, Michael Middleton, received the President's Award from Environmental Health Australia (EHA) (NSW) for his outstanding commitment to EHA and the environmental health industry. EHA is the premier professional body concerned with maintaining and promoting environmental health standards in Australia.

Environmental Health Officer Mitchell Nobbs was recognised as Student Professional of the Year.

Michael and his team were also awarded a Food Surveillance Champion Award from the NSW Food Authority in recognition of their outstanding performance and achievement in food surveillance.

Council's Environmental Health team helps protect the health of our community through a broad range of activities, including regular inspections of food premises, skin penetration premises (including beauty therapists and tattooists), swimming pools and cooling towers as well as monitoring mosquitos and the quality of recreational waterways.

These awards recognise the team's efforts above and beyond best practice to ensure our City is safe for everyone who lives, works and plays here.

These latest awards follow the team's recognition as NSW Environmental Health Team of the Year at the EHA (NSW) State Conference in September 2016.



**Awards Ceremony - Kelly Connor, Yasmin Ten Bokkel, Suzanne Gates, David Durie, Dr Lisa Szabo (CEO NSW Food Authority), Paul Braybrooks OAM (Chair Food Regulation Forum), Michael Middleton, Lisa Wells, Belinda Comer, Amy Schembri and Antonija Tomic at the awards ceremony.**



## INNOVATIVE PERFORMANCE TEAM

A range of staff from across Council have been brought together for 12 months to focus on improving how we deliver our services. In September, Alan Magner was recruited as Innovative Performance Team Manager.

Alan has a background in manufacturing and, since 2004, has been helping a range of businesses apply continuous improvement practices. Most recently, he spent five years travelling to Western Australia as a consultant to the oil and gas and mining industries.

**Innovative Performance Team – Alan Magner - Manager, Tanya Jackson, Murray Halls and Graham Pares – Coordinators and Breeann Cremen, Michael Rudd, Brooke Conroy – Innovative Performance Officers.**



According to Executive Manager Community and COO Vicki O'Kelly, the new team was formed in direct response to community feedback.

"The Capacity Review made it clear that the community wants Council to be more efficient," she said. "In answer to this, we had a group of staff complete a Certificate IV in Competitive Systems and Practices."

Alan said the graduates are skilled at using lean-based tools and techniques to analyse, identify and develop improvements to processes and performance.

"We want to empower people to be creative and learn new problem solving skills to help improve how their work is done," he said. "To do this, we'll be forming cross-functional teams to focus on the problems important to everyone. We want to help all 1200 staff members bring their best to Council every day."

## MICROCHIPPING DAY

Council held another successful free microchipping day at Jamison Park on Saturday 16 September, with 150 dogs and 43 cats attending. Almost 150 animals were microchipped and many owners took the opportunity to speak to a range of animal services including the Coreen Ave Vet, RSPCA, DogWise and Cat Protection.

## EMU VILLAGE & KIDS PLACE

Cluster Director Renee Riles oversees Emu Plains Kids Place Long Day Care Centre and the newly rehomed Emu Village Before and After School and Vacation Care.



High on the list of recent highlights has been the Out of School Hours Care service moving from the historic Emu Plains school house to the former Emu Plains library branch building.

"It's been a really positive move," Renee said. "What's made it particularly good is that the children were involved in the design of the new facility. We asked them what they wanted and have incorporated as many of their ideas as possible."

This meant taking the much loved fire truck play equipment with them, and including a stage for drama performances, a basketball and handball court and a 'secret garden' that weaves throughout the new building and its surrounds.

Renee said sustainability is a key element at both the Village and the Kids Place.

"We incorporate these principles into as much of our curriculum as possible," she said. "We upcycle and recycle wherever possible and this makes us, and the children, think more creatively and build new skills."

The Kids Place has a veggie garden and a range of fruit trees, as well as a frog pond and insect houses.

Around 45 children, aged from 0-5, attend the Kids Place each day.

## Emu Village Before and After School Vacation Centre



"This year we've focused on 'attachment' and the rights of the children," she said. "We've tried to shift our thinking and ask: are we doing this for us, or are we doing it for the children?"

This shift has led to a less structured approach to play and meal times.

"The children can now choose to play indoors or out and we adjust our supervision to suit. We've also moved to progressive meals in both rooms," Renee said.

The latter change has led to more natural, family approach to eating and more personal interactions thanks to smaller groups sitting down to eat together.

And, as the end of the year approaches, the Centre has also been busy preparing a new generation of children for big school.

"Our curriculum helps prepare kids for the next stage in their education journey, but we also run a Transition to School Program at Emu Plains Public School," Renee said.

The 12-week program is run by an Early Childhood Teacher and two support staff from the Kids Place and is attended by up to 50 children (around 12 from the centre).

## CITY MARKETING & EVENTS

Events during July to September injected a total of \$13 million into the local economy.

Council continued to promote Penrith as an attractive visitor destination, and position the City as a destination for world-class events, aligned with high-profile brands including Q-Dance and Football Federation Australia. This quarter we provided support to many events including: Penrith Show, St Marys Spring Festival, Defqon. 1, Pro Tennis Tour and Westfield Matildas versus Brazil.





Indeed, the recent Big Weekend in Penrith; which saw the Matildas versus Brazil, Defqon. 1 and the Penrith Tennis International take place over one weekend in Penrith brought \$5 million into the economy.

The Visit Penrith website has been upgraded, making it easier to use. The site now runs twice as fast, providing a much more efficient user experience and better results in Google searches. Other new features include calendar reminders, a blog, advanced search function and integrated newsletter subscriptions via mail chimp.

Online visits have grown by almost 70% compared with the same period last year, and users are staying longer on the site and visiting more pages, showing they are more engaged with our content.

The Visit Penrith eNews and social media pages are growing, with a steady increase in subscribers and the eNews continues to perform well above industry standards.

New visitor research released in August showed more domestic and international tourists than ever before are visiting Penrith and staying for longer to experience the region's world-class attractions and experiences.

## INTERNATIONAL RELATIONS

Council successfully hosted a visiting delegation from the Xicheng District of Beijing City, China in September. Council staff coordinated an educational tour of aged care services as part of this visit. The Deputy Mayor of Xicheng District also invited the Mayor and Council to visit Xicheng in 2018 to celebrate 20 years since the mutual cooperation agreement was signed between the two cities.

The annual student exchange program coordinated by Council staff and the Penrith International Friendship Committee (PIFC) is on track. Six students visited from Fujieda in Japan and stayed with local host families for three weeks. Four students from Penrith travelled to Fujieda for three weeks as part of the cultural exchange and were farewelled at an afternoon tea with the Mayor.

## WASTE STRATEGY

In September, Council adopted a new, future-focused Penrith *Waste and Resource Recovery Strategy* for the next 10 years (2017-2026). The strategy builds on recent community consultation which shows residents are concerned about the environmental impacts of waste and the increasing cost of sending waste to landfill.

Penrith's previous Domestic Waste Strategy, adopted in 2005, saw Council recognised as a leader in sustainable waste management and diversion of waste from landfill.

Residents have benefitted from reduced waste levy costs and increased resource recovery, including quality compost from organic recycling going back on to local sportsgrounds.

The new Strategy focuses on opportunities presented through innovation, new technologies and facilities, and community education to continue to reduce the amount of waste sent to landfill and increase the value of resources being recovered and recycled.

It includes a commitment to:

- reduce waste generation to 7.5 kg/capita per week by 2021
- achieve 70% diversion of waste from landfill by 2021
- provide solutions for household problem waste by 2021
- reduce litter
- reduce illegal dumping, and
- participate in regional contracts and services where appropriate.

Almost 800 vehicles dropped off an estimated 25 tonnes of electronic waste to be recycled at the Electronic Waste Drop Off day on Sunday 9 September.

## UNION ROAD

A reimagining of the Union Road car park site is one step closer following Council's endorsement in August of Frasers Property Australia (Frasers) as the preferred proponent for the proposed development.

"Council has agreed to enter into commercial negotiations with Frasers, which is a significant and encouraging first step, but we're looking at negotiations taking up to 12 months so there is quite a way to go before any proposed development is approved," said Penrith Mayor John Thain.

Council called for Expressions of Interest to develop the Union Road site in 2015. With a vision to create a vibrant urban village, developers were required to present innovative designs which also provided an extra 1,000 public parking spaces (in addition to the 631 currently on site).

Key features of the proposal include:

- six residential apartment buildings ranging in height from 17 to 34 storeys that will feature residential, retail and commercial space, a child care centre, public plaza and landscaped communal spaces
- a public carpark of 1,631 spaces (in addition to required residential parking) progressively delivered and designed to accommodate alternative future uses

- the opportunity for Council to reallocate funds for other parking projects within the City to offset any parking loss at the Union Road site during development and provide a further 1,000 additional parking spaces by 2019
- an estimated \$700 million benefit to our local economy - up to 500 jobs each year, including construction, retail and associated local services.

Following negotiations, Frasers will have planning and development application processes to work through and Council will be calling for community feedback when this occurs.

The proposed development will help power a vibrant and dynamic night time economy in the heart of our city centre.

## DISABILITY INCLUSION ACTION PLAN 2017 – 21

In August, Penrith Mayor John Thain launched *the Disability Inclusion Action Plan 2017-2021*, designed to make Penrith a more accessible and inclusive City.

Many of the 50+ attendees at the launch were people with disability and their families, carers, advocates and service providers who had contributed to the plan through their involvement in focus groups and consultations



There are approximately 36,000 residents living with a disability in our city, including 11,000 with a profound or severe disability who need assistance with daily activities.

The action plan identifies challenges and priorities in four key focus areas:

- Developing positive community attitudes and behaviours
- Creating liveable communities
- Supporting access to meaningful employment, and
- Improving access to services through better systems and processes.

The action plan sets out some of the specifics of how Council will address the key focuses over the next four years. The full plan is available on Council's [Disability Inclusion Action Plan](#) webpage. Hard copies are available at the Civic Centre.



## OUR RIVER

The large fishing platform at Regatta Park was completed under budget, allowing remaining grant funds to be used for landscaping in the area. Designs have been completed for an extension of the Weir Reserve rowing dock. We completed 185m of shared pathway at Tench Reserve and additional grant funds secured to allow works to continue south towards the M4 bridge.

## PARKITECTS

Talented students from Cambridge Park and Oxley Park public schools visited Council on 10 August to share designs for two new playgrounds in Cambridge Park and Oxley Park with the Mayor. The schools are participating in the annual Penrith Mayoral Challenge and Deputy Mayor Trish Hitchen's Parkitects project respectively.

Over the previous three months, they had consulted with their communities and worked with Council staff to create designs for inclusive play spaces in their neighbourhood.

Penrith Mayor Cr Thain was enthusiastic about the plans for Lincoln Park, Cambridge Park and a reserve on the corner of Sydney and Brisbane streets, Oxley Park.

"My fellow Councillors and I are very proud of the students," he said. "The designs they've created are fantastic and the leadership they've shown makes me feel even more excited about the future of our City."

Councillor Thain said he was particularly impressed that the students had planned play spaces that were accessible and inclusive.

"Council is dedicated to providing services and amenities that can be used and enjoyed by all our residents," he said. "It's not always easy to design spaces for everyone, but the students from Cambridge Park and Oxley Park have done a really great job."

Council expects the new parks to be completed by the end of 2017.

*Students from Oxley Park and Cambridge Park public schools joined Penrith Mayor John Thain*





## LIBRARIES & BOOK WEEK

Council's library services continued to offer a range of popular resources, events and services to the community. This quarter, 5,277 items have been added to the library shelves and 534 new eBook and eAudio titles added to our online branch.

*Rosalie Thompson - Rosalie Thompson - Library Technician, Children's Team and Samantha McLaren - Librarian, Children's Team read to children during Book Week.*



Events included an author talk from the internationally acclaimed author Monica McInerney, a series of talks and workshops in August to celebrate Family History Month, and a teen author talk featuring prominent young adult writers Gabrielle Tozer and Will Kozakis.

Library staff have run two free Tech Savvy Senior classes per week at Penrith Library and 678 customers took advantage of our free Digital Help Desk for help with minor technology issues and questions.

Around 200 people joined in our Library's Book Week celebrations from 19 - 26 August, featuring special storytime sessions for pre-schoolers at St Marys, St Clair and Penrith.

## DANGEROUS IDEAS

Penrith Mayor John Thain and the Director of the Museum of Contemporary Art Australia, Elizabeth Ann Macgregor OBE, joined forces on 2 August to propose transformative ideas with the capacity to catapult Penrith into the future as both an economic and artistic powerhouse.

The Western Sydney Business Chamber State of the Cities event, themed 'A festival of dangerous ideas for Penrith' saw Cr Thain join a panel of expert guest speakers to challenge perceptions of the region, the role of business and ways to mould the future of our City.

Cr Thain proposed that North-South rail is the one 'dangerous idea' that will unlock the full potential of our region.

"Council wants our residents to live and work in a truly connected 30-minute city. North-South rail is critical to realising that vision," Cr Thain said.

"This is a bold and exciting proposition for Penrith and the people of Western Sydney. Our region is already a cradle for cultural and artistic expertise - this is the home of the Joan Sutherland

Performing Arts Centre, Penrith Regional Gallery and the Lewers Bequest, museums, libraries and educational facilities that nurture the range of creative talent we have here.”

"Penrith is a wonderful place to live, work, socialise and create. By building a strong and vibrant arts and cultural economy we can attract talented people to live, work and invest in our City," Cr Thain said.

## SOLAR PANELS

In July, Council finished installing solar power at nine community facilities including the Penrith Regional Gallery & the Lewers Bequest, St Marys Memorial Hall and seven Council-owned children's centres.

Council secured more than \$84,000 to fund the new solar installations through the Australian Government's Solar Communities program. The solar panels have a combined capacity of over 75

kilowatts, which will generate almost 100,000 kilowatt hours of electricity a year, and save \$16,625 each year. To put that in context, each year they will generate enough energy to power 220 laptops continuously, or 13 average Penrith homes.

Penrith Mayor John Thain said these latest installations are another example of Council's commitment to our Sustainable Penrith Program

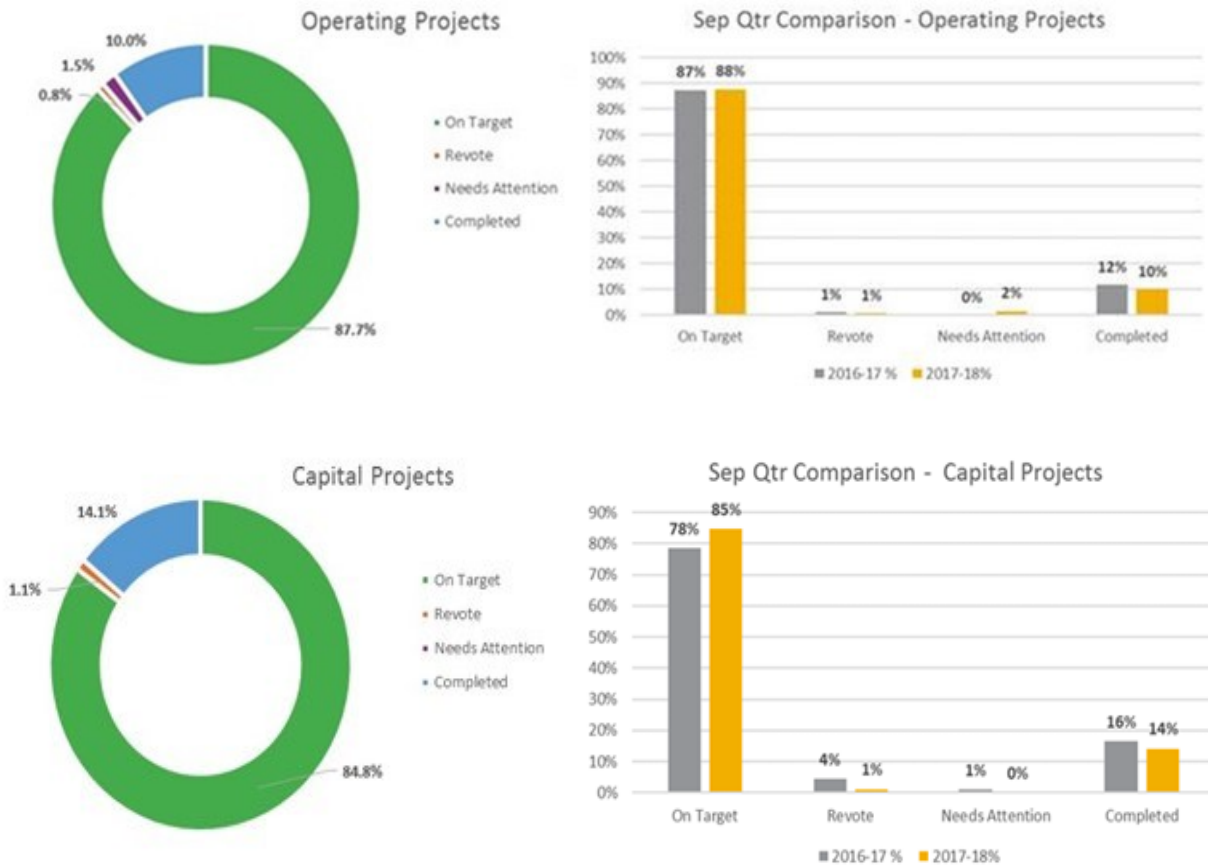
These recent installations bring our total number of rooftop solar systems to 34 and brings us closer to our goal to have 10% of Council's electricity supplied by low carbon sources by 2030.

The largest installations include our Works Depot (29.58kW), Joan Sutherland Performing Arts Centre (47.85kW) and Glenmore Park Child and Family Precinct (40.04kW).



# ORGANISATIONAL PERFORMANCE EXCEPTIONS

At the end of the September 2017 quarter almost 87% of the total projects (Capital and Operational) were on track for completion within planned timeframes. A further 12% of the total projects were already completed, and less 2% were having issues or experiencing delays. The following graphs provide a breakdown of the status of both Capital and Operational projects.



The information below outlines those projects which have experienced delays and/or requesting revotes, the reason for the delay, and, where relevant, when the issue is expected to be resolved.

## OPERATING PROJECTS

### AUDIT OF INDUSTRIAL COMMERCIAL & AGRICULTURAL ACTIVITIES

Between November 2015 and September 2016, a proactive education/compliance program to identify and prevent potential pollution issues in the industrial and new release residential areas in Penrith City was undertaken. The aim of the campaign was to give Penrith Council a better understanding of potential pollution issues and levels of non-compliance with development consent conditions for industrial areas and new release residential areas. This program will be revisited once resources are identified.

### eRECRUITMENT ONBOARDING AND SUCCESSION PLANNING SYSTEM

Workforce has experienced significant delays with external contractor regarding the development of a recruitment video for our new system. Workforce is working with communications to find a solution.



## **WESTERN SYDNEY INFRASTRUCTURE PLAN LOCAL ROADS PACKAGE**

As the projects have been developed through detail design, phasing has been adjusted accordingly and an adjustment is now being made to reflect the planned delivery. The utilities relocations have contributed to minor delays in the tendering program which, given the magnitude of the budget, have a relatively large monetary value. Budget phasing has been adjusted and agreed with the funding body (Federal Government administered via RMS).

## **CAPITAL PROJECTS**

### **BETTER BOATING PROGRAM**

Further Site Investigation and the subsequent design delay will prevent all funds being expended in this Period. The funding cannot be spent until the design is finalised and the construction tender awarded. Project will go to Tender once investigations completed and design adjusted.



# FINANCIAL REVIEW

# FINANCIAL SERVICES MANAGER REPORT

## EXECUTIVE SUMMARY

This report covers the first quarter of the 2017-18 financial year. Details of significant variations, reserve movements and the status of Council's Operating and Capital Projects compared to Budget are included in this document.

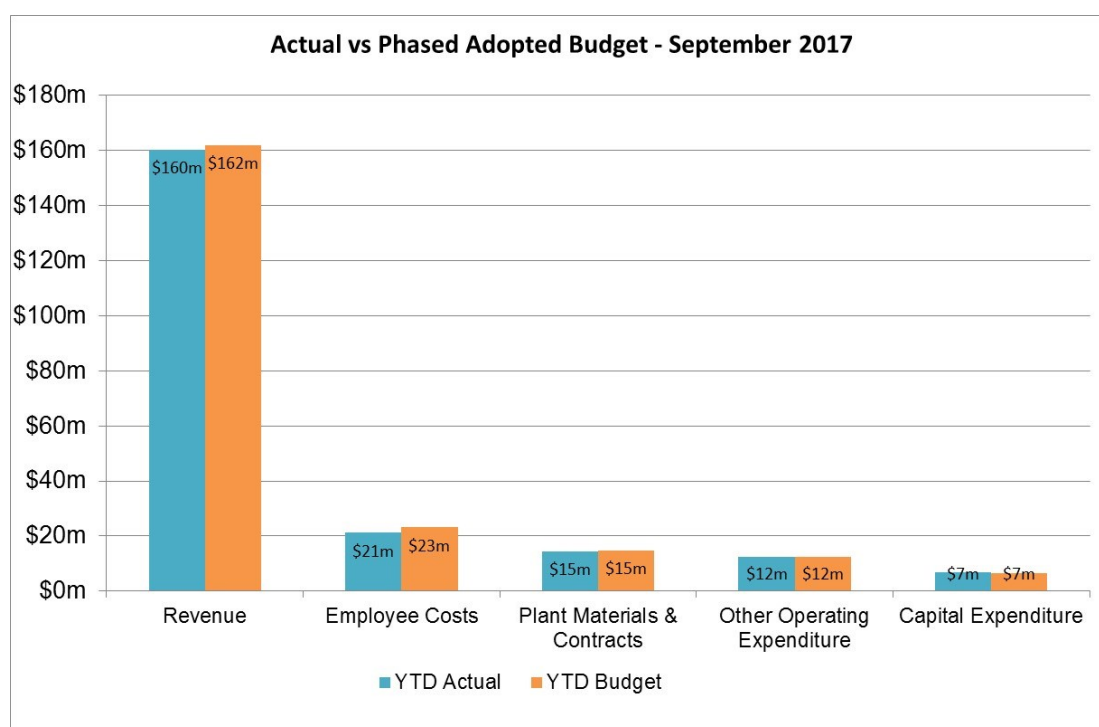
Council delivered a Balanced Budget in the adoption of the 2017-18 Operational Plan. The September Quarter has presented a number of variations to the predicted annual budget as is often the case with this Review, as many of the estimates and assumptions included in the original budget development are confirmed. The most notable favourable variations in this Review include additional rates income (\$717,330) and roads maintenance income (\$25,000) income, RFS annual income allocation (\$64,010), confirmation of the 2017-18 Financial Assistance Grant income (\$251,586), and savings in debt servicing costs (\$38,810). The favourable budget position at this early stage of the financial year also presents the opportunity to transfer \$900,000 to Reserve to provide capacity to respond to current and emerging priorities.

As reported to Council at the Ordinary Meeting of 25 September, advice was also received confirming Council's 2017-18 Financial Assistance Grant (FAG). The grant received for 2017-18 is \$10.87m, and is \$293,496 above the estimate included in the 2017-18 Budget. The previous Council report proposed that these changes be incorporated into the September Quarterly Review and this includes increasing the general component by \$251,586 against General Revenue, and increasing the roads budget by \$41,910 to match the actual FAG roads component received as has been Council practice in the past.

Net organisational salary savings of \$257,432 have also been identified in this quarter largely from staff vacancies. In keeping with Council's adopted practice, these salary savings will be retained within the employee cost budget at this stage and not be reallocated until the end of the year, to manage any budgetary risks throughout the year. Council's LTFFP has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision is being implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings will be transferred to the ELE Reserve as part of the June 2018 Review, once provision for current year payments are made.

The financial strategies developed over the past two years rely not just on the 2016-17 SRV, but also on reform within the organisation's processes, systems, procedures, culture and structure. Reform in these areas has already commenced and will continue over the next 4 years. The organisation aims to match the funds from the 2016-17 SRV with savings from better ways of doing things, harnessing technology improvements, implementing new systems and reviewing service delivery. These savings will provide the capacity to continue to service our growing City, ensuring the 2016-17 SRV funds are directed towards the City shaping and future-proofing priorities. The original 2017-18 budget included \$2.9m in productivity initiative savings. In conjunction with the September 2017 Quarterly Review process, further productivity initiatives have been identified, investigated, confirmed and included in proposed budget adjustments for the quarter resulting in total saving of \$3.9m included in the 2017-18 budget.

The overall 2017-18 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required, details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



## BUDGET POSITION

The review recommends a number of both favourable and unfavourable adjustments to the Adopted Budget for 2017-18. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a surplus of \$194,467 for the quarter, which results in an expected surplus for the full year of \$194,467. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

### Net Employee Costs

During the first quarter of 2017-18 salary savings have been realised primarily due to vacancies across a number of Departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual Departments to enable the engagement or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by Departments, total \$257,432.

It is proposed that as part of the September Quarterly Review that salary savings of \$257,432 identified, are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

### Rates Income \$717,330 F (0.51%)

Rates income is approximately \$717,000 more than initial forecasts comprising the continuation of additional unbudgeted income from the second half of 2016-17 and business growth from the approval of a State Significant Development for industrial purposes for a rural residential property along Mamre Road, netting over \$200,000 which was not included in original estimates.

**RFS Annual Allocation \$64,010 F (10.9%)**

The NSW Rural Fire Fighting Fund Allocation for 2017-18 has been approved by the Minister for Emergency Services and received by Council. The adoption of a percentage based methodology to determine Council's contribution has had a favourable effect on the required annual allocation with a change in service. Going forward this will reduce the volatility of movements in the contributions to Council, and therefore improve our ability to budget accordingly for statutory contributions.

**Debt Servicing \$38,810 F (0.48%)**

There are general revenue debt service savings in the September Quarterly Review as the June 2017 borrowings were negotiated at rates below original estimates. Council was offered a rate just above 3% by NSW Treasury Corporation for a fixed 10 year term on its \$2,200,000 annual borrowings for infrastructure, and slightly higher by CBA for the remaining 8 year term for \$6million of loans that became due for renegotiation in June.

**Roads Maintenance Income \$25,000 F (28%)**

Significant intake of user fees and charges income relating to roads and footpaths have resulted in revenue being higher than estimated budgets for the quarter. A proposed increase to the income budget has been made to consolidate this additional income.

**Financial Assistance Grant \$251,586 F (3%)**

As reported to Council at the Ordinary Meeting on 25 September 2017 advice has now been received confirming Council's 2017-18 Financial Assistance Grant. The Financial Assistance Grant (FAG) allocated this year is \$251,586 more than estimated during the budget process for the General component and \$41,910 more than estimated during the budget process for the Roads component. It is proposed that these changes will be incorporated into the September 2017 Quarterly Review and that this will include adjusting the roads budget to match the actual FAG Roads component received, as has been Council's practice in the past.

**Transfer to Reserve \$900,000 A**

The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$900,000 be transferred to Reserve. In addition, this allocation will provide capacity to respond to some current and emerging priorities, including some of the priority resource requests.

**OTHER VARIATIONS WITH NO IMPACT ON THE SURPLUS**

The following variations relate to unbudgeted income or expenditure that either transferred to a restricted revenue of Council to be expended in a period or has an existing funding source, therefore there is no budgetary impact.

**Mulgoa Bushfire Station Renewal \$500,000 (Grant)**

This new project relates to the NSW Rural Fire Fighting Fund Allocation for 2017-18 which has been approved by the Minister for Emergency Services and received by Council. A one-off allocation of \$500,000 for a new Mulgoa Fire Brigade Station has been included for this financial year. The usual process with this type of funding requires Council to forward fund the construction costs and recover these costs through the NSW RFS reimbursement process. This funding is only available for 2017-18. Site investigations are currently underway with the project being marked as a priority by the RFS District Manager and the Security and Emergency Management Coordinator because of the small delivery window.



### **DA Software - \$20,000 (Reserve)**

This is a new project and currently investigation is underway regarding upgrade opportunities and priorities with ICT following ICON – Assess version audit/recommendations to be presented by Technology One, and 3D model spatial data layers with GIS. The total cost of this project is \$100,000 funded by Reserve.

### **S94 Contributions - \$2,692,982 (Contributions)**

This adjustment to income budget relates to S94 Developer Contributions received earlier than anticipated for the Claremont Meadows, WELL Precinct and Glenmore Park Stage 2 S94 Plans as development has advanced earlier than forecast. This income is held in reserve until required for project expenditure.

### **Applications to Amend LEP and DCP - \$77,032 (Reserve)**

With the completion of the City Wide LEP, Council is now receiving and will continue to receive, multiple applications for rezoning or other amendments to the LEP resulting in additional income. This income is offset by an increase to the reserve and comprises additional income received earlier than anticipated and will be allocated to offset additional costs associated with the assessment of these applications.

### **Property Development**

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Model in the September Quarterly Review have a net result of \$581,985 fund from the Property Reserve (U) funded from the Property Development Reserve and include:

- Opportunity Sites Projects - (\$95,000U). As a result of the development of a detailed project budget cost card, Property have been able to provide a more accurate expenditure forecast for this project resulting in an increase in funds required for this financial year, in preparation of a Planning Proposal.
- 21-25 Woodriff Street - (\$122,000U). A review of the predicted project expenditure has been completed and an increase of budget is required for subdivision, services relocation and project management consultant fees to enable the completion of the subdivision.
- Former Council Library Roof Replacement – (\$150,000 U) - Council has received written reports from Council's preferred tradesmen advising that the roof at the former Council library is in need of replacement and is beyond repair.
- 2017-18 RAR for additional Property Development Staff (6 FTE) – with recruitment finalised in 1<sup>st</sup> and 2<sup>nd</sup> quarters with an estimated cost of \$402,900 U in 2017-18.
- Rental Income – (\$167,000F). Rental income budgets have been reviewed to incorporate current rental agreements resulting in an increase in expected income.

### **2017-18 Resource Allocation Request**

One component of the overall Operational Plan budget process is the Resource Allocation Request process. This is the internal process where the Management Team bring forward requests for resources additional to core staffing and program budgets. The proposals are assessed by an internal panel to confirm the workload, measures and outcomes that would be achieved if resources are provided; and the costs and budget sources for the proposed resources. Once validated, all requests are then considered in terms of the overall priority of the proposed work or project and the contribution the current strategic focus of the organisation. All requests are then reviewed by the Corporate Leadership Team (CLT) to confirm which requests will progress.

The 2016-17 SRV contained an ongoing specific provision for funding for up to 1 additional staff resource (\$110,000) and additional reserve funding (\$450,000) that would be available for this process. This funding does not have to be allocated, however it provides planned agility in addressing priority work without impacting the overall budget process.

The outcome of the process for the 2017-18 Operational Plan is outlined in the following table and have now been included through this quarterly review:

RAR Details	Period	2017-18 Allocation	Funding Source
REAL Festival	Recurrent	\$300,000	RAR Reserve (2017-18) and then General Revenue ongoing
Property Development Additional Resources (6 FTE)	Recurrent	\$402,900 (employed in 1 <sup>st</sup> and 2 <sup>nd</sup> Qtrs.)	Property Development Reserve
Mayor Innovation Town Talks	Once off	\$50,000	RAR Reserve
Street Tree Pilot funding	Once-off	\$200,000	RAR Reserve
Strategic Asset Planning Coordinator	Recurrent	\$105,072 (from 2 <sup>nd</sup> Qtr)	RAR Reserve (with any gap each year from City Assets Operational Budget)
Senior Environment Compliance Officer	3 year temporary position (total of \$359,536 for 3 years)	\$83,756 (from 2 <sup>nd</sup> Qtr)	RAR Reserve

### Finance and Economic Opportunities Working Party (FEOWP) – 21 August 2017

At the FEOWP on 21 August 2017 the following proposals funded from reserve were presented for consideration and are now proposed in this report to be approved as variations to the 2017-18 Budget:

#### Lewers Gallery Kitchen Renewal – (Reserve \$400,000)

It was agreed at the Finance & Economic Opportunities Working Party meeting (21 August 2017) that an allocation of \$400,000 be made using a portion of the June Review surplus. The project includes construction of a contemporary fit for purpose commercial kitchen and restoration of the existing heritage domestic kitchen.

#### WWS Write-off – (Reserve \$1,183,083)

The construction of Penrith Whitewater Stadium for the Sydney 2000 Olympics and its subsequent operation as a public sporting and recreation venue was made possible in part by contributions from Penrith City Council. It was envisaged that the Penrith City Council contributions would be repaid by Penrith Whitewater Stadium from surplus operating funds commencing in December 2002 and ending on 30 June 2018. However, this has not eventuated and since 2012 there has been insufficient operating surplus to make loan repayments. The Penrith Whitewater Stadium's Board of Directors resolved at the 25 May 2017 General Meeting to direct the Penrith Whitewater Manager to formally submit a request to the Council to cease further payments of the outstanding loan owing to Council.

## **PPVA Additional Subsidy – (Reserve \$157,270)**

Penrith Performing and Visual Arts have requested an additional \$475,000 to the base subsidy to be ongoing for future years. While it is not possible to accommodate the entire request, a number of elements are considered essential to ongoing operation of the facilities, supporting community access and growing the access educational offerings; an increase in the base subsidy for 2017-18 of \$157,270 could be accommodated and retained in future year's budgets that would continue to be indexed by the LGCI. This increase would address the reinstatement of past indexation (\$22,270), address the WHS risk (\$65,000), growth in the educational offering (\$45,000) and Community Exhibitions (\$25,000).

## **REVOTES**

In addition to these adjustments a total of \$12.3m of planned capital and operating projects are proposed for revote this quarter and a full listing can be found in the attachment. The total value of revotes for the year to date (including the proposed September Quarter revotes) is \$12.3m, compared to \$4.9m for the same period in 2016-17. A full list is provided in the attached report with information on the more significant revotes for the September Quarter detailed below:

## **CAPITAL PROJECTS**

### **Better Boating Program (Grant \$2,503,881)**

Council received funding under the 2013-14 "Better Boating" Program for boating access improvement to Nepean River. Part funding assistance was provided to design and construct a kayak deck and design development of improvement to the existing boat ramp. Council also received further funding for jetty extension and associated carpark construction. Council engaged consultants to develop detailed design plans to incorporate the full RMS "Boating Now" Grant. Detailed design is now complete together with the associated environmental and geotechnical studies and is aimed for construction in early 2018.

## **OPERATIONAL PROJECTS**

### **Western Sydney Infrastructure Plan Local Roads Package (Contribution \$9,811,641)**

As the projects have been developed through detail design, phasing has been adjusted accordingly and an adjustment is now being made to reflect the planned delivery. The utilities relocations have contributed to minor delays in the tendering program which, given the magnitude of the budget, have a relatively large monetary value. The timing of expenditure has been agreed to with the funding body (Federal Government administered through the Roads and Maritime Services).

## **FIT FOR THE FUTURE**

August calculations show that Council continues to meet most of its Fit for the Future benchmarks, although the ratios for September still remain distorted due to the first Rates Income instalment.

The Operating Performance Ratio shows that Council is expected to contain operating expenditure within operating income. This ratio varies month to month as operational expenditure (utilities, salaries and wages etc.) remains constant throughout the year and income streams fluctuate. This ratio therefore becomes more meaningful at year end when all accruals of income and expenditure are completed and the operating result for the entire financial year is calculated.

Own Source Revenue Ratio indicates that Council is financially sound and, as originally estimated, received almost 90% of its operational income from sources other than grants or contributions as at 30 September 2017. The high proportion of own source revenue provides Council security and flexibility. This ratio is expected to remain well above benchmark.

The Building and Infrastructure Asset Renewal Ratio shows that expenditure on asset renewals is expected to come closer to par this financial year. To meet benchmark, assets must be maintained, renewed or replaced before the end of their useful life (the rate they are being depreciated). Although an improvement is expected compared to past years, the forecasted figures still remain below the benchmark.

The Infrastructure Backlog Ratio is calculated on an annual basis. Council's backlog has fallen significantly below the level of several years ago. These figures will be updated after 30 June when the 2017-18 financial year calculations are completed.

Asset Maintenance Ratio shows that in 2016 and 2017 Council spent sufficient funds on asset maintenance to achieve this benchmark. This figure will be updated after 30 June when the 2017-18 financial year results are finalised.

The Debt Service Cover Ratio shows that Council's level of operating income can service its current debt obligations. Council currently utilises only a small percentage of its cash flows to service its debt obligations, and therefore has capacity to increase its debt levels, especially in view of the low interest rates offered to Council for its recent new borrowings and renewals loans.

The Real Operating Expenditure per Capita Ratio is a benchmark used for efficiency. At the end of September Council had spent \$918 per capita. Costs to date, after 3 months' expenditure, indicate that Council is managing service levels to achieve improved efficiencies.

### RATES ARREARS

Arrears at 30 September 2017 are 3.29% which is down from 3.43% from the same period last year and well below Council's benchmark of 5%. This is consistent with previous years favourable trends.

### SUMMARY

Council's financial position remains sound with a surplus of \$194,467 projected for 2017-18. This Review and the proposed allocations continue to demonstrate Council's commitment to strong financial management.



#### Neil Farquharson

Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.



It is my opinion that the information contained within this report for the quarter ended 30 September 2017 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.

#### Andrew Moore

Chief Financial Officer

Responsible Accounting Officer



# FUNDING SUMMARY

September 2018

Operations from Ordinary Activities	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
<b>Operating Expenditure</b>									
Employee Costs	(98,036.9)	-	(98,036.9)	(676.3)	-	(676.3)	(98,713.3)	-	(98,713.3)
Interest Charges	(2,344.2)	-	(2,344.2)	92.0	-	92.0	(2,252.2)	-	(2,252.2)
Depreciation and Amortisation	(25,419.4)	-	(25,419.4)	106.9	-	106.9	(25,312.4)	-	(25,312.4)
Materials, Contracts and Other	(103,512.3)	-	(103,512.3)	5,871.3	-	5,871.3	(97,641.0)	-	(97,641.0)
Asset Utilisation and Overheads	2,041.3	-	2,041.3	3,249.3	-	3,249.3	5,290.5	-	5,290.5
<b>Total Operating Expenditure</b>	<b>(227,271.5)</b>	<b>-</b>	<b>(227,271.5)</b>	<b>8,643.2</b>	<b>-</b>	<b>8,643.2</b>	<b>(218,628.4)</b>	<b>-</b>	<b>(218,628.4)</b>
<b>Operating Revenue</b>									
Rates and Annual Charges	29,438.2	112,231.3	141,669.6	(0.0)	714.9	714.9	29,438.2	112,946.2	142,384.5
User Charges and Fees	45,137.6	271.8	45,409.4	324.1	-	324.1	45,461.7	271.8	45,733.5
Interest Income	1,206.7	1,787.7	2,994.4	22.3	-	22.3	1,229.0	1,787.7	3,016.7
Operating Grants and Contributions	32,655.8	10,577.3	43,233.1	(10,584.5)	(5,085.6)	(15,670.0)	22,071.3	5,491.7	27,563.1
Profit on Sale of Assets	(485.9)	-	(485.9)	-	-	-	(485.9)	-	(485.9)
<b>Total Operating Revenue</b>	<b>107,952.6</b>	<b>124,868.1</b>	<b>232,820.6</b>	<b>(10,238.1)</b>	<b>(4,370.7)</b>	<b>(14,608.8)</b>	<b>97,714.5</b>	<b>120,497.4</b>	<b>218,211.8</b>
<b>Result before Capital Grants and Contributions</b>	<b>(119,319.0)</b>	<b>124,868.1</b>	<b>5,549.1</b>	<b>(1,594.9)</b>	<b>(4,370.7)</b>	<b>(5,965.6)</b>	<b>(120,913.9)</b>	<b>120,497.4</b>	<b>(416.5)</b>
Capital Grants & Contributions	29,483.3	-	29,483.3	3,327.7	-	3,327.7	32,810.9	-	32,810.9
<b>Operating Result</b>	<b>(89,835.7)</b>	<b>124,868.1</b>	<b>35,032.3</b>	<b>1,732.7</b>	<b>(4,370.7)</b>	<b>(2,637.9)</b>	<b>(88,103.0)</b>	<b>120,497.4</b>	<b>32,394.4</b>
<b>Funding Statement (Sources &amp; Application)</b>									
Add back non funded items	28,562.5	-	28,562.5	(106.9)	-	(106.9)	28,455.6	-	28,455.6
Funds received from Sale of Assets	5,719.4	-	5,719.4	15.2	-	15.2	5,734.6	-	5,734.6
Loans Received	-	3,900.0	3,900.0	-	-	-	-	3,900.0	3,900.0
Budget (Surplus) / Deficit	-	-	-	-	(194.5)	(194.5)	-	(194.5)	(194.5)
Funds Transferred (to)/from Reserves held	15,983.2	(17,083.0)	(1,099.7)	(2,199.7)	6,720.1	4,520.5	13,783.6	(10,362.8)	3,420.7
<b>Net Fund Available</b>	<b>(39,570.6)</b>	<b>111,685.1</b>	<b>72,114.5</b>	<b>(558.7)</b>	<b>2,155.0</b>	<b>1,596.3</b>	<b>(40,129.2)</b>	<b>113,840.1</b>	<b>73,710.8</b>
<b>Application of Funds</b>									
Assets Acquired	(60,588.2)	-	(60,588.2)	(1,313.3)	-	(1,313.3)	(61,901.5)	-	(61,901.5)
Internal Loans	324.0	-	324.0	(210.9)	-	(210.9)	113.1	-	113.1
Loan Repayments Made	(11,850.3)	-	(11,850.3)	(72.2)	-	(72.2)	(11,922.4)	-	(11,922.4)
<b>Total Application</b>	<b>(72,114.5)</b>	<b>-</b>	<b>(72,114.5)</b>	<b>(1,596.3)</b>	<b>-</b>	<b>(1,596.3)</b>	<b>(73,710.8)</b>	<b>-</b>	<b>(73,710.8)</b>
<b>Net Costs funded from Rates &amp; Other Untied Income</b>	<b>(111,685.1)</b>	<b>111,685.1</b>	<b>-</b>	<b>(2,155.0)</b>	<b>2,155.0</b>	<b>-</b>	<b>(113,840.1)</b>	<b>113,840.1</b>	<b>-</b>

# SIGNIFICANT PROPOSED VARIATIONS

September 2017

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus.

Account Description	Budget Variance Pos/(Neg)
<b>EMERGENCY SERVICES MANAGEMENT</b>	
<b>RFS Annual Allocation</b>	
The NSW Rural Fire Fighting Fund Allocation for 2017-18 has been approved by the Minister for Emergency Services and received by Council. The adoption of a percentage based methodology to determine Council's contribution has had a favourable effect on the required annual allocation with a change in service. Going forward this will reduce the volatility of movements in the contributions to Council, and therefore improve our ability to budget accordingly for statutory contributions.	64,010
<b>TOTAL EMERGENCY SERVICES MANAGEMENT</b>	<b>64,010</b>
<b>CIVIL CONSTRUCTION &amp; MAINTENANCE</b>	
<b>Roads Maintenance Income</b>	
Significant intake of user fees and charges income relating to roads and footpaths have resulted in revenue being higher than estimated budgets for the quarter. A proposed increase to the income budget has been made to consolidate this additional income.	25,000
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>	<b>25,000</b>
<b>FINANCIAL SERVICES</b>	
<b>Debt Servicing</b>	
There are general revenue debt service savings in the September Quarterly Review as the June 2017 borrowings were negotiated at rates below original estimates. Council was offered a rate just above 3% by NSW Treasury Corporation for a fixed 10 year term on its \$2,200,000 annual borrowings for infrastructure, and slightly higher by CBA for the remaining 8 year term for \$6 million of loans that became due for renegotiation in June.	38,810
<b>TOTAL FINANCIAL SERVICES</b>	<b>38,810</b>
<b>GENERAL REVENUE/UNTIED INCOME</b>	
<b>Rates income</b>	
Rates income is approximately \$717,000 more than initial forecasts comprising the continuation of additional unbudgeted income from the second half of 2016-17, and business growth from the approval of a State Significant Development for industrial purposes for a rural residential property along Mamre Road netting over \$200,000 which was not included in original estimates.	717,330
<b>Financial Assistance Grant</b>	
As reported to Council at the Ordinary Meeting on 25 September 2017 advice has now been received confirming Council's 2017-18 Financial Assistance Grant. The Financial Assistance Grant (FAG) allocated this year is \$251,586 more than estimated during the budget process for the General component and \$41,910 more than estimated during the budget process for the Roads component. It is proposed that these changes will be incorporated into the September 2017 Quarterly Review and that this will include adjusting the roads budget to match the actual FAG Roads component received, as has been Council's practice in the past.	251,586
<b>Net Salary Savings</b>	
During the first quarter of 2017-18 net salary savings have been realised primarily due to vacancies across a number of departments. In addition, a small adjustment was required to reflect the actual Local Government award increase for 2017-18 of 2.35%.	257,432

Account Description	Budget Variance Pos/(Neg)
<b>Provision for Resignation/Retirements</b>	
It is proposed that as part of the September Quarterly Review that salary savings identified are retained within the employee cost are to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at the year-end could then be transferred to Employee Leave Entitlements (ELE) Reserve.	(257,432)
<b>Transfer to Reserve</b>	
The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$900,000 be transferred to Reserve. In addition, this allocation will provide capacity to respond to some current and emerging priorities, including some of the priority resource requests.	(900,000)
<b>Total General Revenue/Untied Income</b>	<b>68,916</b>
<b>Total Variances over \$20k</b>	<b>196,736</b>
<b>Other Variances under \$20k</b>	<b>(2,269)</b>
<b>September 2017 Quarter Surplus/(Deficit)</b>	<b>194,467</b>
1st Quarter Variances to adopted budget reported to Council	-
Original 2017-18 Budget Surplus/(Deficit)	-
<b>Net Predicted Surplus/(Deficit) for 2017-18</b>	<b>194,467</b>

# RESERVE MOVEMENTS BUDGET

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>INTERNAL RESERVES</b>				
<i>Assets and Construction</i>				
Car Parking/Traffic Facilities	1,949,883	814,550	51,000	2,713,433
ICT Reserve	575,419	3,639,267	3,310,636	904,050
Library Reserve	602,000	-	-	602,000
Major Projects Reserve	4,500,000	-	-	4,500,000
OOSH Bus Fleet Replacement Program	223,530	45,000	30,000	238,530
Plant & Motor Vehicle Replacement Reserves	3,618,137	801,202	1,020,350	3,398,989
<i>City Economy and Planning</i>				
City Planning	451,014	89,661	111,732	428,943
Economic Initiatives Reserve	253,071	-	206,231	46,840
<i>Committee Closures</i>				
Alister Brass Foundation	81,296	1,826	-	83,122
S377 Committee Closure Proceeds	159,800	-	60,877	98,923
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
<i>Community Facilities</i>				
Cemetery Reserve	987,641	337,740	48,270	1,277,111
Children's Services Reserves	394,437	250,000	47,695	596,742
Recreation Reserve	(10,476)	(11,573)	-	(22,049)
<i>Employment</i>				
Employee's Leave Entitlements	5,656,834	-	-	5,656,834
Salary System Training & Development Reserves	473,929	-	274,279	199,650
<i>Environmental Programs</i>				
Environmental Awareness Programs	354,378	6,543	52,000	308,921
Environmental Protection	227	-	-	227
Stormwater Management Service Charge	1,108,159	1,932,717	2,890,667	150,209
<i>Financial Management</i>				
Financial Assistance Grant in Advance	5,379,058	-	5,379,058	-
Financial Management Reserves	8,700,863	7,886,468	4,444,520	12,142,811
Grant Funded Projects Reserve	277,949	50,002	24,150	303,801
Productivity Revolving Fund	313,054	86,678	148,060	251,672
Property Development Reserve	19,786,790	7,979,380	8,254,754	19,511,416
Special Rate Variation 2016-17	117,514	10,673,000	8,515,501	2,275,013
Sustainability Revolving Fund	892,625	399,263	2,310	1,289,578
<i>Legal and Governance</i>				
Election Reserve	39,860	192,793	-	232,653
Insurance Reserves	3,922,831	459,445	584,108	3,798,168
Legal Reserve	321,611	-	-	321,611
<i>Other</i>				
International Relationships	42,912	-	-	42,912
Revote Reserve	3,228,886	-	3,228,886	-
Town Centre Review and Administration	27,514	-	-	27,514
Voted Works	447,870	159,000	48,000	558,870
<b>TOTAL INTERNAL RESERVES</b>	<b>64,880,068</b>	<b>35,792,962</b>	<b>38,733,084</b>	<b>61,939,946</b>
<b>INTERNAL LOANS</b>				



Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Penrith Swimming Centre Waterplay Facility	(750,000)	86,339	-	(663,661)
Public Space Reinvestment Project	(1,313,308)	-	795,388	(2,108,696)
Whitewater Canoe Slalom	(954,857)	954,857	-	-
Woodriff Gardens Facility Development	(142,500)	26,719	-	(115,781)
<b>TOTAL INTERNAL LOANS</b>	<b>(3,160,665)</b>	<b>1,067,915</b>	<b>795,388</b>	<b>(2,888,138)</b>
Section 94 in deficit internal loan	(7,929,615)	-	(782,996)	(7,146,619)
<b>TOTAL INTERNAL RESERVES &amp; LOANS</b>	<b>53,789,788</b>	<b>36,860,877</b>	<b>38,745,476</b>	<b>51,905,189</b>
<b>EXTERNAL RESERVES</b>				
<i>Section 94</i>				
Civic Improvement S94	(1,300,670)	-	-	(1,300,670)
Claremont Meadows S94	(455,250)	1,658,299	421,712	781,337
Cultural Facilities S94	(3,294,836)	742,388	414,642	(2,967,090)
Erskine Business Park S94	2,296,470	10,105	1,453,980	852,595
Glenmore Park Stage 2 S94	405,141	646,031	501,670	549,502
Kingswood Neighbourhood Centre S94	103,589	456	-	104,045
Lambridge Industrial Estate S94	(2,878,859)	-	-	(2,878,859)
Penrith City District Open Space S94	26,732,528	7,416,673	665,335	33,483,866
Penrith City Local Open Space S94	2,414,944	700,439	1,202,108	1,913,275
Waterside S94	235,148	1,035	2,953	233,230
WELL Precinct S94	2,936,561	1,005,335	1,505,716	2,436,180
Funding for S94 Plans in deficit	7,929,615	-	782,996	7,146,619
<b>TOTAL SECTION 94 RESERVES</b>	<b>35,124,381</b>	<b>12,180,761</b>	<b>6,951,112</b>	<b>40,354,030</b>
<i>Other External Reserves</i>				
Waste Disposal Reserve	11,985,386	4,671,539	2,965,679	13,691,246
Environment / Sullage Reserve	332,932	873,166	1,177,225	28,873
Unexpended Loans	7,517,389	3,027,097	7,544,131	3,000,355
Unexpended Grants	1,136,496	13,539,986	13,360,249	1,316,233
Contributions	6,262,352	6,753,082	9,508,159	3,507,275
Waste and Sustainability Improvement Payments	46,780	209,558	256,338	-
<b>TOTAL OTHER EXTERNAL RESERVES</b>	<b>27,281,335</b>	<b>29,074,428</b>	<b>34,811,781</b>	<b>21,543,982</b>
<b>TOTAL EXTERNAL RESERVES</b>	<b>62,405,716</b>	<b>41,255,189</b>	<b>41,762,893</b>	<b>61,898,012</b>
<i>Other Internal Reserves/Committees</i>				
Bonds & Deposits	7,595,766	-	-	7,595,766
Children's Services Cooperative Reserves	3,182,326	397,110	1,507,990	2,071,446
Other (Committees)	415,612	(3,583)	-	412,029
<b>TOTAL OTHER INTERNAL RESERVES</b>	<b>11,193,704</b>	<b>393,527</b>	<b>1,507,990</b>	<b>10,079,241</b>
<b>GRAND TOTAL OF RESERVES</b>	<b>127,389,208</b>	<b>78,509,593</b>	<b>82,016,359</b>	<b>123,882,442</b>
<b>Controlled Entity</b>				
<b>Total Controlled Entity Reserve Movements</b>	-	<b>86,040</b>	-	<b>86,040</b>
<b>RESERVE MOVEMENTS PER BUDGET</b>		<b>78,595,633</b>	<b>82,016,359</b>	

Reserves are shown as Surplus / (Deficit) and include adjustments proposed in the September Quarterly Review

An integral part of Council's financial capacity is the management of funds held for specific purposes. Council currently holds these funds in reserves and differentiates them into External and Internal Restrictions. External restrictions are generally restricted through a legislative requirement and Internal Reserves are restricted through a resolution or policy decision of the Council. The establishment and funding of cash reserves is a financial management strategy to provide funds for future expenditure that could not otherwise be financed during a single year without having a material impact on Council's budget.

The projected revised budget to 30 June 2018 for reserves is \$123,882,442. \$61,898,012 is restricted due to external legal obligations which includes \$40,354,030 of S94 Developer contributions. A further \$61,984,430 of funds are internally restricted in accordance with Council resolutions and policies. For information relating to the major budget variations in reserves for the September quarter please refer to other variations with no impact on the surplus comments included in the Financial Services Manager Report

# PROPOSED REVOTED WORKS

September 2017

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
<b>CAPITAL PROJECTS</b>							
<b>DESIGN &amp; PROJECTS</b>							
Better Boating Program	2,503,881	-	2,503,881	Grant	3,601,729	44,165	3,557,564
<b>TOTAL DESIGN &amp; PROJECTS</b>	<b>2,503,881</b>	<b>-</b>	<b>2,503,881</b>		<b>3,601,729</b>	<b>44,165</b>	<b>3,557,564</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>2,503,881</b>	<b>-</b>	<b>2,503,881</b>	<b>-</b>	<b>3,601,729</b>	<b>44,165</b>	<b>3,557,564</b>
<b>OPERATING PROJECTS</b>							
<b>DESIGN &amp; PROJECTS</b>							
Western Sydney Infrastructure Plan - Local Roads Package (Round 2)	9,811,641	-	9,811,641	Contribution	15,811,641	367,923	15,443,718
<b>TOTAL DESIGN &amp; PROJECTS</b>	<b>9,811,641</b>	<b>-</b>	<b>9,811,641</b>	<b>-</b>	<b>15,811,641</b>	<b>367,923</b>	<b>15,443,718</b>
<b>TOTAL OPERATING PROJECTS</b>	<b>9,811,641</b>	<b>-</b>	<b>9,811,641</b>	<b>-</b>	<b>15,811,641</b>	<b>367,923</b>	<b>15,443,718</b>
<b>TOTAL PROPOSED REVOTES</b>	<b>12,315,522</b>	<b>-</b>	<b>12,315,522</b>	<b>-</b>	<b>19,413,370</b>	<b>412,088</b>	<b>19,001,282</b>

# CAPITAL PROJECTS PROGRESS REPORT

September 2017

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
<b>Building Maintenance &amp; Construction</b>							
Various	Bus Shelters Program	CPR	85,000	-	85,000	-	-
Penrith LGA	Building Asset Renewal	CA	498,921	-	498,921	-	-
Penrith LGA	Annual Paint Program	CA	-	-	-	-	4,450
JSPAC	Air Con Upgrade JSPAC	CA	-	-	-	498,921	17,562
Penrith Council	Workforce/Organisational Planning	CPR	-	-	-	-	43,582
Penrith Council	Depot	CPR	-	-	-	-	2,182
Penrith LGA	Building Asset Renewal	CA	2,569,804	(45,000)	2,524,804	-	-
Penrith	Hickeys Lane Amenities Canteen Upgrade	CA	-	-	-	74,238	-
Penrith	Penrith Senior Citizens Bathroom Upgrade	CA	-	-	-	-	45
Penrith	PRG Air Conditioning Replacement	CA	-	-	-	380,000	-
Penrith	Civic Centre Bathroom Upgrades / Ceiling Upgrades	CA	-	-	-	100,000	-
Penrith Council	Civic Centre Workstation / Office Fitouts	CA	-	-	-	-	1,058
Penrith LGA	Annual Paint Program	CA	-	-	-	250,000	-
Werrington	Arthur Neave Hall - Roof Replacement	CA	-	-	-	50,000	-
Penrith LGA	Children Services - Various Centre Renewals/Replacements	CA	-	-	-	200,000	-
Penrith	Civic Centre - Repurpose Server Room to Training Room	CA	-	-	-	80,000	34,300
Penrith	Civic Centre - Toilet Refurbishment (Ground Floor and Nepean	CA	-	-	-	95,000	-
Kingswood	Depot - Officer Refurbishments including Toilets	CA	-	-	-	200,000	-
Penrith	JSPAC - Replace Foyer Carpet Tiles	CA	-	-	-	45,000	-
Penrith	JSPAC - Theatre Light Replacement	CA	-	-	-	50,000	-
Mulgoa	Mulgoa RFS - Underpinning & Drainage Repairs	CA	-	-	-	45,000	-
Penrith	Penrith Library - Internal Refurbishment of Staff & Public A	CA	-	-	-	210,566	4,170
Penrith	Penrith Library - Workstation Replacement	CA	-	-	-	100,000	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Penrith	Penrith Pool - Path Replacement from Entry to Pools	CA	-	-	-	75,000	90,666
Penrith	Penrith Pool - Plantroom Upgrade	CA	-	-	-	40,000	-
Penrith	Penrith Pool - Sand Filter Replacement	CA	-	-	-	80,000	93,578
St Marys	Potter Fields - Amenities & Canteen Upgrade	CA	-	-	-	60,000	-
Emu Plains	PRG - Display Lighting Replacement	CA	-	-	-	50,000	-
Emu Plains	PRG - Roof Renewal on Main Gallery	CA	-	-	-	60,000	-
St Marys	Ripples - Indoor Pool Tile Replacement at Beach Entry	CA	-	-	-	110,000	-
St Marys	Ripples - Sand Filter Refurbishment	CA	-	-	-	60,000	-
Cranebrook	Andromeda Dr Reserve - Canteen Upgrade	CA	-	-	-	60,000	-
Werrington Downs	Werrington Downs NHC – Kitchen Refurbishment & Vinyl Floor R	CA	-	-	-	50,000	-
Penrith LGA	Public Amenity Replacement Program	CA	605,640	24,360	630,000	-	105,300
<b>TOTAL BUILDING MAINTENANCE &amp; CONSTRUCTION</b>			<b>3,759,365</b>		<b>3,738,725</b>		<b>396,895</b>
<b>Bushland Management</b>							
South Penrith	Natural Cooling Tree Planting South Penrith	CPR	270,593	189,828	460,421	-	129,936
<b>TOTAL BUSHLAND MANAGEMENT</b>			<b>270,593</b>		<b>460,421</b>		<b>129,936</b>
<b>Children's Services</b>							
Various	Building Upgrades	CS	285,000	37,000	322,000	322,000	2,100
Various	CS Repair & Replace Equipment Capital	CS	-	-	-	-	156
Various	CS IT Replacement Capital	CS	28,158	14,342	42,500	42,500	6,600
Various	CS Whitegoods Replacement - Capital	CS	-	24,800	24,800	24,800	-
Various	CS Playground Upgrades	CS	170,000	-	170,000	170,000	5,500
Penrith LGA	OOSH Bus Fleet Replacement	CS	50,000	5,000	55,000	5,000	-
Emu Plains	Emu Village OSH	CS	-	7,695	7,695	-	-
Emu Plains	Building Upgrade	CS	-	-	-	7,695	10,475
Erskine Park	Erskine Park OSH Veranda Enclosure	CS	-	60,200	60,200	60,000	58,915
Civic Centre	ICT Rectification	CS	-	300,000	300,000	300,000	14,060
<b>TOTAL CHILDREN'S SERVICES</b>			<b>533,158</b>		<b>982,195</b>		<b>97,806</b>

**City Parks**



Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Penrith LGA	T.A.F. Parks Asset Renewal Program	CPR	-	54,552	54,552	-	54,553
Various	Local Open Space s94 funded capital works	CPR	760,279	140,596	900,875	-	-
Colyton	<i>Roper Rd Fields Lighting &amp; Signage</i>	CPR	-	-	-	62,500	-
Mulgoa	<i>Mulgoa Park Picnic Shed, Bollards &amp; Landscaping</i>	CPR	-	-	-	151,000	-
Penrith	<i>Parker St Reserve Seating</i>	CPR	-	-	-	4,596	4,596
Kingswood	<i>Derby St - Pathway access and Bollards</i>	CPR	-	-	-	58,103	-
Kingswood	<i>Jamison Road - Pathway access and Bollards</i>	CPR	-	-	-	58,103	-
Kingswood	<i>Stapley Cres - Fencing, Park Benches &amp; landscaping</i>	CPR	-	-	-	43,577	-
Kingswood	<i>Jean Street - Landscaping and Park furniture</i>	CPR	-	-	-	17,430	-
Penrith	<i>Brown Street - Landscaping</i>	CPR	-	-	-	14,526	-
St Marys	<i>Collins Street - Playground &amp; Tree planting</i>	CPR	-	-	-	72,628	-
St Marys	<i>Adams Cres - Playground &amp; Tree planting</i>	CPR	-	-	-	72,628	-
St Marys	<i>Arnold Ave - Landscaping</i>	CPR	-	-	-	14,526	-
St Marys	<i>Margaret Porter Res - Landscaping</i>	CPR	-	-	-	14,526	-
St Marys	<i>Beatty Road - Landscaping and Park Furniture</i>	CPR	-	-	-	29,052	-
St Marys	<i>Bennett Park - Landscaping</i>	CPR	-	-	-	7,263	-
St Marys	<i>Adelaide Street - Landscaping</i>	CPR	-	-	-	7,263	-
Luddenham	<i>Sales Park - Bollards, Seating and Landscaping</i>	CPR	-	-	-	14,526	-
Werrington	<i>Armstein Crescent - Shelter and Furniture</i>	CPR	-	-	-	10,000	-
Oxley Park	<i>Ridge Park - Pathway Links, Landscaping, Seating and Fencing</i>	CPR	-	-	-	116,000	-
Oxley Park	<i>Drainage Res GWH - Pathway links, Park Furniture and Landsc</i>	CPR	-	-	-	60,000	-
St Clair	<i>Tweed Place - Landscaping</i>	CPR	-	-	-	7,263	-
St Clair	<i>Redstone Place - Playground and landscaping</i>	CPR	-	-	-	65,365	-
Penrith LGA	Waste Avoidance Signage in Parks	CPR	15,000	-	15,000	-	-
Erskine Park	Park Improvements - Capella reserve Erskine Park	CPR	250,000	-	250,000	-	-
Erskine Park	Park Improvements - Skylark reserve Erskine Park	CPR	8,082	-	8,082	-	0
Erskine Park	Park Improvements - Spica reserve Erskine Park	CPR	318,901	-	318,901	-	-
Penrith LGA	Park Asset Renewal	CA	1,078,201	100,000	1,178,201	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Erskine Park	Sportsground Field Lighting Peppertree Reserve	CA	-	-	-	213,647	663
Kingswood	Sportsground Field Lighting Parker St Athletics	CA	-	-	-	115,000	60,789
St Clair	Play Equipment Timesweep dr	CA	-	-	-	37,500	-
Cambridge Park	Play Equipment Steamroller Park	CA	-	-	-	110,128	-
Werrington County	Play Equipment John Batman Ave	CA	-	-	-	37,500	-
Glenmore Park	Play Equipment Paperbark Reserve	CA	-	-	-	37,500	-
Emu Heights	Play Equipment Bunyarra Dr	CA	-	-	-	20,000	-
St Marys	Play Equipment Brisbane Street	CA	-	-	-	100,000	-
Emu Heights	Play Equipment Lowery Cl	CA	-	-	-	75,000	-
Werrington	Field Lighting The Kingsway	CA	-	-	-	100,000	-
Various	Irrigation Systems	CA	-	-	-	67,000	-
Various	Furniture and Seating	CA	-	-	-	20,000	-
Various	Bins and Storage Units	CA	-	-	-	12,926	-
Various	Fencing and Bollards	CA	-	-	-	36,000	-
Glenmore Park	Fencing and Bollards Glenmore Park	CA	-	-	-	40,000	-
Cranebrook	Renew Field Surface Andromeda West	CA	-	-	-	50,000	-
Various	Tennis Courts Acrylic	CA	-	-	-	30,000	-
Various	Tennis Courts Synthetic	CA	-	-	-	30,000	-
Various	Synthetic Cricket Wickets	CA	-	-	-	21,000	18,480
Various	Synthetic Run Ups	CA	-	-	-	19,000	5,149
St Marys	Throwing Cages Blair Oval	CA	-	-	-	6,000	-
Penrith	Woodriff Gardens resurfacing courts 1-4	CPR	-	130,000	130,000	-	122,740
St Marys	Sportsground Field Lighting Shepherd St St Marys	CPR	-	190,000	190,000	-	-
Penrith LGA	Street Tree Asset Project	CPR	-	200,000	200,000	-	-
<b>TOTAL CITY PARKS</b>			<b>2,430,463</b>		<b>3,245,611</b>		<b>266,970</b>
<b>City Planning</b>							
Various	Erskine Business Park Improvements	CP	1,339,037	30,835	1,369,872	-	153,501
<b>TOTAL CITY PLANNING</b>			<b>1,339,037</b>		<b>1,369,872</b>		<b>153,501</b>

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
<b>Civil Construction &amp; Maintenance</b>							
Various	Construction of Bicycle Facilities	CPR	30,000	-	30,000	-	-
Various	Dedication - Subdivision Roads	CA	13,000,000	-	13,000,000	-	-
Various	Dedication - Drainage Works	CA	6,000,000	-	6,000,000	-	-
Llandilo	Rural Roads Widening	CA	156,000	-	156,000	-	156,000
Various	Roads Reconstruction (2)	CA	2,701,769	-	2,701,769	-	26,223
Penrith	<i>Andrews Rd - Greygums Rd to Laycock St</i>	CA	-	-	-	225,843	313,116
Cambridge Park	<i>Dunheved Rd - Trinity Dr to Tasman St</i>	CA	-	-	-	-	0
Cranebrook	<i>Borrowdale Way</i>	CA	-	-	-	225,000	8,910
Cambridge Park	<i>Dunheved Road - Grant</i>	CA	-	-	-	600,000	533,287
St Clair	<i>Coonawarra Dr - Leicester Way</i>	CA	-	-	-	177,000	-
St Clair	<i>Coonawarra Dr - Arundel Park</i>	CA	-	-	-	100,000	-
St Clair	<i>Coonawarra Dr - Lorikeet Pl</i>	CA	-	-	-	59,926	-
Claremont Meadows	<i>Kent Rd</i>	CA	-	-	-	100,000	-
Claremont Meadows	<i>O'Connell St</i>	CA	-	-	-	200,000	-
Penrith	<i>Smith Street</i>	CA	-	-	-	375,000	204,988
Londonderry	<i>The Driftway</i>	CA	-	-	-	100,000	3,130
Londonderry	<i>Torkington Rd</i>	CA	-	-	-	120,000	9,850
Luddenham	<i>Luddenham Rd</i>	CA	-	-	-	300,000	9,850
Mulgoa	<i>Queenshill Dr</i>	CA	-	-	-	119,000	-
Penrith LGA	Shared Pathways	CA	379,636	-	379,636	-	-
Penrith LGA	Urban Drainage Construction Program	CA	1,879,933	-	1,879,933	486,933	17,698
Cranebrook	<i>Linden Cres - Corner Of Grays Lane</i>	CA	-	-	-	-	1,027
Castlereagh	<i>Rickards Rd - between bend and property #135 (west side)</i>	CA	-	-	-	-	30,817
Berkshire Park	<i>Fourth Rd - Llandilo Rd to #12 Fourth Rd</i>	CA	-	-	-	-	10,982
Emu Heights	<i>Alma Cres - 32 Alma Cres</i>	CA	-	-	-	-	(1,239)
Erskine Park	<i>Adhara St – Construct saddle pit</i>	CA	-	-	-	-	14,678

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Cranebrook	<i>Grays Ln</i>	CA	-	-	-	150,000	-
Cranebrook	<i>Tadmores Rd</i>	CA	-	-	-	100,000	1,295
Emu Plains	<i>Old Bathurst Rd</i>	CA	-	-	-	20,000	-
Llandilo	<i>Seventh Av</i>	CA	-	-	-	150,000	-
Londonderry	<i>Clark Rd Reynolds Rd</i>	CA	-	-	-	70,000	-
Londonderry	<i>Bowman Rd</i>	CA	-	-	-	43,000	-
St Marys	<i>Christie St</i>	CA	-	-	-	100,000	-
Orchard Hills Cambridge Gardens	<i>Wentworth Rd</i>	CA	-	-	-	100,000	-
Colyton	<i>Parkside Av</i>	CA	-	-	-	150,000	-
Colyton	<i>Lennox St</i>	CA	-	-	-	30,000	-
Luddenham	<i>Luddenham Rd</i>	CA	-	-	-	90,000	-
Penrith	<i>High St</i>	CA	-	-	-	390,000	-
Various	Traffic and Transport Facilities Program	CPR	508,270	-	508,270	-	-
Londonderry	<i>Traffic Surveys</i>	CPR	-	-	-	-	440
Penrith	<i>Reserve St Mid Block Pedestrian Blisters</i>	CPR	-	-	-	-	2,541
Cranebrook	<i>Borrowdale Way - Single lane Roundabout</i>	CPR	-	-	-	190,000	214,838
Oxley Park	<i>Adelaide St Oxley Park Length Treatment</i>	CPR	-	-	-	30,000	-
St Clair	<i>Chameleon Dr St Clair Length Treatment</i>	CPR	-	-	-	60,000	-
Erskine Park	<i>Swallow Dr Erskine Park Roundabout at Peppertree Dr</i>	CPR	-	-	-	228,270	-
Penrith LGA	Restoration of Poor Condition Path Paving	CPR	-	200,000	200,000	-	-
Erskine Park	Erskine Park Footpath Construction	CPR	100,000	-	100,000	-	60,838
St Marys	Christie Street Bridge - Bridge Expansion Joints	CPR	180,000	-	180,000	-	-
Penrith LGA	Footpath Delivery Program	CA	400,000	9,000	409,000	-	3,584
Cranebrook	<i>Witcom St</i>	CA	-	-	-	60,000	-
Werrington	<i>Albert St</i>	CA	-	-	-	30,000	-
Werrington	<i>Victoria St</i>	CA	-	-	-	23,000	-
Colyton	<i>Dollin St</i>	CA	-	-	-	46,500	21,085
North St Marys	<i>Boronia Park</i>	CA	-	-	-	45,000	-



Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Kingswood	First St	CA	-	-	-	110,000	-
St Clair	Cook Pde	CA	-	-	-	42,000	-
Glenmore Park	Wallan Ave	CA	-	-	-	43,500	-
Glenmore Park	Francis St from Rugby St - 50m north	CA	-	-	-	9,000	-
Emu Plains	Dukes Oval New Pathway Works	CPR	-	70,000	70,000	-	-
Penrith	Bruce Neale Drive Car Park	CPR	-	188,700	188,700	-	-
Kingswood	Kingswood Public School	CPR	-	-	-	50,000	-
Penrith	Penrith High School	CPR	-	-	-	50,000	-
St Clair	St Clair Public School	CPR	-	-	-	50,000	-
Penrith	Reserve Rd Penrith Mist Treatment at Woodriff Street	CPR	-	-	-	20,000	-
Glenmore Park	Wattlebird Rd Glenmore Park - Ridgetop Dr Triangular Medium	CPR	-	-	-	15,000	-
Jamisontown	Tench Ave Jamisontown 4 x Watts Profile Humps	CPR	-	-	-	30,634	-
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			<b>25,335,608</b>		<b>25,803,308</b>		<b>1,643,938</b>
<b>Community &amp; Cultural Development</b>							
Various	Disability Access Improvements	C&CD	35,000	-	35,000	-	7,870
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			<b>35,000</b>		<b>35,000</b>		<b>7,870</b>
<b>Community Safety</b>							
Various	Community Safety Program	PM	221,078	(1,522)	219,556	219,556	8,288
St Marys	Additional CCTV cameras on Queen Street	PM	54,545	-	54,545	-	-
<b>TOTAL COMMUNITY SAFETY</b>			<b>275,623</b>		<b>274,101</b>		<b>8,288</b>
<b>Corporate Governance</b>							
Penrith LGA	Councillor Portal	GOV	18,720	-	18,720	-	-
<b>TOTAL CORPORATE GOVERNANCE</b>			<b>18,720</b>		<b>18,720</b>		<b>-</b>
<b>Design &amp; Project Management</b>							
Penrith LGA	City Centre Improvements	MP	5,502,790	-	5,502,790	-	-
Penrith	Penrith CBD – High Street (Station St - Woodriff St)	MP	-	-	-	1,284,300	47,589
Penrith	Penrith CBD - Permanent Triangle Park Design	MP	-	-	-	2,421,071	301,243
Penrith	Penrith Civic Arts Precinct - Mondo	MP	-	-	-	-	0

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
St Marys CBD	<i>St Marys CBD – Special Places</i>	MP	-	-	-	810,000	10,971
St Marys CBD	<i>St Marys CBD - Queen Street</i>	MP	-	-	-	721,096	1,037,526
Penrith	<i>Penrith CBD – High Street (west of Station St)</i>	MP	-	-	-	656,323	-
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	93,790	-	93,790	-	-
Cranebrook	<i>Viewing Platform at Mt View Reserve</i>	MP	-	-	-	-	69,612
Penrith	<i>Bird Hide Structure</i>	MP	-	-	-	-	28,600
Cranebrook	Andrews Road Wetlands Project	MP	-	-	-	-	21,916
Penrith	Better Boating Program	MP	3,601,729	(2,503,881)	1,097,848	-	-
Penrith	<i>NSW Boating NOW</i>	MP	-	-	-	-	44,165
Glenmore Park	<i>Glenmore Park Sportsfield Stage 2 – Civil</i>	MP	-	-	-	-	0
Glenmore Park	<i>Glenmore Park Sportsfield Stage 2 – Amenities</i>	MP	-	-	-	-	0
Penrith	Penrith CBD Drainage Upgrade Program (LIRS)	MP	995,673	-	995,673	-	157,721
Penrith	<i>Post Supplier Contract Termination</i>	MP	-	-	-	-	53,707
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athletic	MP	150,144	6,600	156,744	-	4,487
Leonay	River Road Improvements between Leonay - South of M4 Bridge	MP	-	324,110	324,110	-	-
Penrith	MGP 2015 Our River - Pathways and Fitness	MP	230,000	-	230,000	-	229,767
Emu Plains	Our River - Regatta Park Large Fishing Platform	MP	88,500	(23,969)	64,531	-	23,577
Penrith	CDG Weir Reserve Rowing Dock	MP	270,000	-	270,000	-	479
Penrith LGA	New GPT's	MP	700,000	-	700,000	-	-
Penrith	Soper Place Multi Deck Carpark	MP	124,682	-	124,682	-	8,424
Penrith	North St Car Park & Pedestrian Ramp	MP	475,318	-	475,318	-	10,659
Penrith	Lewers Gallery Kitchen Refurbishment	MP	-	400,000	400,000	-	-
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>			<b>12,232,626</b>		<b>10,435,486</b>		<b>2,050,443</b>
<b>Development Applications</b>							
Penrith LGA	DA Software	DS	-	20,000	20,000	-	-
<b>TOTAL DEVELOPMENT APPLICATIONS</b>			<b>-</b>		<b>20,000</b>		<b>-</b>
<b>Emergency Services Management</b>							
Mulgoa	Mulgoa Bushfire Station Renewal	CA	-	500,000	500,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Penrith LGA	CCTV Upgrade & Renewal Program	CA	-	50,000	50,000	-	-
Various	SES Equipment Priority List	CA	20,000	-	20,000	-	(21)
Penrith LGA	Rural Fire Service Equip-Grant Funded	CA	1,353,963	(443,121)	910,842	-	-
<b>TOTAL EMERGENCY SERVICES MANAGEMENT</b>			<b>1,373,963</b>		<b>1,480,842</b>		<b>(21)</b>
<b>Environmental Health</b>							
Penrith LGA	Stormwater Work Improvement Program	EHC	405,268	-	405,268	-	-
<b>TOTAL ENVIRONMENTAL HEALTH</b>			<b>405,268</b>		<b>405,268</b>		<b>-</b>
<b>Financial Services</b>							
Penrith Council	Motor Vehicle Purchases	FS	2,475,000	-	2,475,000	-	-
Penrith Council	Leaseback Vehicles	FS	-	-	-	-	143,028
Penrith Council	Pool Car System	FS	10,000	-	10,000	-	(1,280)
<b>TOTAL FINANCIAL SERVICES</b>			<b>2,485,000</b>		<b>2,485,000</b>		<b>141,748</b>
<b>Information Technology</b>							
Various	Desktop Hardware / Devices	ICT	350,200	-	350,200	-	73,429
Penrith Council	Server Infrastructure	ICT	60,000	-	60,000	-	-
Penrith Council	Network Equipment Upgrade	ICT	20,000	-	20,000	-	-
Civic Centre	Telephony Upgrade	ICT	3,571	-	3,571	-	-
Penrith Council	Sharepoint Project	ICT	96,511	-	96,511	-	1,264
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	30,567	-	30,567	-	-
Penrith LGA	Customer Contact Centre Equipment	ICT	-	-	-	-	3,614
<b>TOTAL INFORMATION TECHNOLOGY</b>			<b>560,849</b>		<b>560,849</b>		<b>78,307</b>
<b>Libraries</b>							
Various	Library Resources - Capital	LS	659,910	(30,000)	629,910	-	74,998
Various	Library Management System	LS	79,500	-	79,500	-	79,500
Civic Centre	Library Special Purpose Prjcts -Building	LS	49,826	-	49,826	-	948
<b>TOTAL LIBRARIES</b>			<b>789,236</b>		<b>759,236</b>		<b>155,446</b>
<b>Neighbourhood Facilities Management</b>							
Various	Neighbourhood Centres/Halls Improvements	FAC	99,048	(25,231)	73,817	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Various	Regentville Hall Improvements	FAC	104,527	86,108	190,635	-	584
<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>			<b>203,575</b>		<b>264,452</b>		<b>584</b>
<b>Place Management</b>							
Various	Neighbourhood Renewal	PM	229,670	-	229,670	-	3,700
Various	Mayoral Youth Challenge	PM	131,533	-	131,533	131,533	-
<b>TOTAL PLACE MANAGEMENT</b>			<b>361,203</b>		<b>361,203</b>		<b>3,700</b>
<b>Plant Maintenance</b>							
Penrith Council	Plant Replacement	CPR	1,090,150	407,850	1,498,000	-	163,598
<b>TOTAL PLANT MAINTENANCE</b>			<b>1,090,150</b>		<b>1,498,000</b>		<b>163,598</b>
<b>Property Development &amp; Management</b>							
Various	Property Development Expenditure Project (1)	PD	45,000	(37,200)	7,800	7,800	14,400
Various	Property Development Expenditure Project (2)	PD	784,295	272,007	1,056,302	1,056,302	13,074
Erskine Park	Public Domain Works - Erskine Park (Surplus Land)	PD	15,000	-	15,000	15,000	-
Civic Centre	CRE Portfolio Management System (PDM)	PD	-	2,500	2,500	2,500	-
Penrith LGA	Strategic Property Purchases (not PD funded)	PD	706,800	-	706,800	-	-
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			<b>1,551,095</b>		<b>1,788,402</b>		<b>27,474</b>
<b>Public Domain Maintenance</b>							
Penrith LGA	Mobility	CPR	-	-	-	-	15,593
<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>			<b>-</b>		<b>-</b>		<b>15,593</b>
<b>Recreation &amp; Leisure Facilities Management</b>							
Claremont Meadows	Floodlight Upgrade Myrtle Road	FAC	31,690	-	31,690	-	9,812
Penrith	Grounds Redevelopment - Andrews Road Baseball Complex	FAC	4,525	35,000	39,525	-	47,813
Glenmore Park	Ched Towns Facility Embellishments	FAC	21,441	-	21,441	-	-
Various	Recreation Facility Improvements	FAC	-	114,463	114,463	-	-
Werrington	<i>Harold Corr Seating</i>	FAC	-	-	-	7,727	8,540
Kingswood	<i>Parker Street Long Jump Run-ups</i>	FAC	-	-	-	17,319	-
South Penrith	<i>Installation of Safety Fence and Seating - Eileen Cammack</i>	FAC	-	-	-	26,800	-
Erskine Park	<i>Peppertree Irrigation Tank</i>	FAC	-	-	-	30,000	-



Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
St Marys Claremont Meadows	<i>Cook Park Main Soccer Pavilion Shutters</i>	FAC	-	-	-	13,320	-
St Clair	<i>Myrtle Road Building Detailed Design Stage 1</i>	FAC	-	-	-	13,297	-
Glenmore Park	<i>Peter Kearns Car Park Design</i>	FAC	-	-	-	6,000	-
South Penrith	Ched towns floodlights and Canteen renewal	FAC	-	175,100	175,100	-	-
South Penrith	CDG Jamison Park - New Netball Courts, Floodlights & Car Par	FAC	600,000	-	600,000	-	6,007
South Penrith	Jamison Park Sandstone Blocks	FAC	-	26,300	26,300	-	-
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			<b>657,656</b>		<b>1,008,519</b>		<b>72,172</b>
<b>Regulatory Control</b>							
Penrith LGA	Rid Squad - Technology Project	EHC	9,456	13,760	23,216	-	6,885
<b>TOTAL REGULATORY CONTROL</b>			<b>9,456</b>		<b>23,216</b>		<b>6,885</b>
<b>Sustainability Planning</b>							
Penrith LGA	Climate Adapted People Shelters Project	SUST	37,328	10,000	47,328	-	(238)
Emu Plains	<i>Emu Village Childrens Centre</i>	SUST	-	-	-	-	383
Penrith LGA	Solar Communities Program	SUST	67,909	2,310	70,219	-	-
Jamisontown	<i>Jamisontown Children's Centre</i>	SUST	-	-	-	-	6,280
Oxley Park	<i>Ridge-ee-Didge Children's Centre</i>	SUST	-	-	-	-	6,280
Cranebrook	<i>Tamara Children's Centre</i>	SUST	-	-	-	-	6,280
Werrington	<i>Yoorami Children's Centre</i>	SUST	-	-	-	-	6,280
South Penrith	<i>Platypus Playground Children's Centre</i>	SUST	-	-	-	-	6,280
St Marys	<i>Koala Corner Children's Centre</i>	SUST	-	-	-	-	6,280
Emu Plains	<i>Lewers Gallery</i>	SUST	-	-	-	-	7,731
St Marys	<i>St Marys Memorial Hall</i>	SUST	-	-	-	-	7,731
Werrington County	<i>Werrington County Children's Centre</i>	SUST	-	-	-	-	8,590
<b>TOTAL SUSTAINABILITY PLANNING</b>			<b>105,237</b>		<b>117,547</b>		<b>61,875</b>
<b>Traffic Management &amp; Road Safety</b>							
Various	LTC / Urgent Traffic Facilities	ES	80,634	-	80,634	80,634	-
Various	National Black Spot Program	ES	580,000	-	580,000	-	-
North St Marys	<i>Kurrajong Rd - Maple Rd to Plasser Cres</i>	ES	-	-	-	215,000	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>CAPITAL PROJECTS</b>							
Londonderry	Taylor Rd and Nutt Rd and Smeeton Rd	ES	-	-	-	365,000	-
Penrith	NSW Bike Plan River Cities Program	ES	3,425,607	-	3,425,607	605,607	4,012
Penrith	Jane St design of SUP and intersection at Westfield	ES	-	-	-	-	54,171
Penrith	Jane St SUP Stage 2 between Westfield - Riley St	ES	-	-	-	500,000	-
Penrith	Thornton to Cranebrook SUP Stage 1 along Coombes Dr	ES	-	-	-	350,000	-
Jamisontown	Tench Reserve SUP	ES	-	-	-	1,780,000	-
South Penrith	SUP in Reserve between Maxwell St - Evan St	ES	-	-	-	190,000	-
Various	State Black Spot Program	ES	529,087	182	529,269	-	-
Penrith	Richmond Rd and Cooper St	ES	-	-	-	479,269	418,953
Penrith	Maxwell Street Cycling Safety	ES	-	-	-	-	628
St Clair	Mamre Rd & Solander Dr Median Installation	ES	-	-	-	50,000	-
Penrith LGA	Pedestrian Infrastructure Safety Around Schools Program`	ES	150,000	-	150,000	-	26,074
<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>		-	<b>4,765,328</b>		<b>4,765,510</b>		<b>503,837</b>
<b>TOTAL CAPITAL PROJECTS</b>			<b>60,588,209</b>		<b>61,901,483</b>		<b>5,986,846</b>

# OPERATING PROJECTS PROGRESS REPORT

September 2017

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
<b>Bushland Management</b>							
Penrith LGA	Protect Two Endangered Ecological Communities - Ropes Creek	CPR	15,000	3,326	18,326	-	1,720
Penrith LGA	Control of Woodland Passionfruit	CPR	13,500	1,488	14,988	-	-
<b>TOTAL BUSHLAND MANAGEMENT</b>			<b>28,500</b>		<b>33,314</b>		<b>1,720</b>
<b>Business Improvement</b>							
Penrith Council	Capacity Improvement Program	OD	1,022,611	-	1,022,611	-	12
Penrith Council	LG O&M Survey	OD	-	-	-	20,950	-
Penrith Council	Business Process Mapping Software	OD	-	-	-	15,000	-
Penrith Council	Staff Resources	OD	-	-	-	-	1,496
Civic Centre	Innovative Performance Staffing Resources	OD	-	-	-	976,661	160,694
Penrith Council	Innovative Performance Team Misc Budget	OD	-	-	-	10,000	2,939
<b>TOTAL BUSINESS IMPROVEMENT</b>			<b>1,022,611</b>		<b>1,022,611</b>		<b>165,141</b>
<b>Cemeteries</b>							
Penrith LGA	Cemetery Review	FAC	-	48,270	48,270	-	37,550
<b>TOTAL CEMETERIES</b>			<b>-</b>		<b>48,270</b>		<b>37,550</b>
<b>Children's Services</b>							
Various	CS Repair & Replace Equipment Operating	CS	-	49,600	49,600	49,600	8,230
<b>TOTAL CHILDREN'S SERVICES</b>			<b>-</b>		<b>49,600</b>		<b>8,230</b>
<b>City Parks</b>							
Penrith LGA	Green Waste Mulcher	CPR	10,000	-	10,000	-	25,000
Penrith Council	Implement Plans of Management	CPR	183,774	-	183,774	-	43,739
Penrith LGA	Control of Aquatic Plants	CPR	5,000	-	5,000	-	-
<b>TOTAL CITY PARKS</b>			<b>198,774</b>		<b>198,774</b>		<b>68,739</b>

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
<b>City Partnerships</b>							
Various	International Relations	CM	80,111	-	80,111	-	9,814
<b>TOTAL CITY PARTNERSHIPS</b>			<b>80,111</b>		<b>80,111</b>		<b>9,814</b>
<b>City Planning</b>							
Various	Integrated Local Plan	CP	120,319	-	120,319	-	(6,783)
Various	Planning Proposal Applications to Amend a LEP	CP	77,730	17,549	95,279	95,279	1,090
Various	Applications to Amend a DCP	CP	6,012	10,441	16,453	16,453	12,386
Penrith Council	Externally Commissioned Studies	CP	15,000	-	15,000	-	5,835
Penrith LGA	City Centre Review	CP	-	22,443	22,443	-	-
<b>TOTAL CITY PLANNING</b>			<b>219,061</b>		<b>269,494</b>		<b>12,528</b>
<b>Civil Construction &amp; Maintenance</b>							
Various	Road Resealing/ Resheeting (Pt AREAS)	CPR	4,695,653	-	4,695,653	-	1,865,394
Various	Traffic Facilities - Regulatory	CPR	426,000	-	426,000	-	139,120
Various	Sweeping /re-linemarking of existing shared paths	CA	280,000	2	280,002	280,002	-
Various	Maintenance of GPT Constructions	CPR	338,127	-	338,127	-	131,250
Various	Rural Roads Resealing	CPR	59,500	-	59,500	-	59,500
Various	Roads Maintenance - Roads to Recovery	CA	1,052,766	-	1,052,766	-	-
Llandilo	<i>Terrybrook Road</i>	CA	-	-	-	230,000	8,910
Colyton	<i>Marsden Road</i>	CA	-	-	-	327,766	-
Mulgoa	<i>Littlefield Road</i>	CA	-	-	-	375,000	14,390
Kemps Creek	<i>Clifton Avenue</i>	CA	-	-	-	120,000	120,000
Londonderry	The Driftway - Road Maintenance	CPR	33,000	-	33,000	-	-
Wallacia	Repair of Blaxland's Crossing Bridge Bearings (Contribution)	CA	307,273	(419)	306,854	-	-
Penrith	Temporary Car Park - Woodriff Tennis Courts	CPR	-	10,857	10,857	-	20,913
St Marys	Komer Place - Resurfacing & Repair to Kerb and Gutter	CPR	-	-	-	-	0
Caddens	Temporary Closure of Caddens Road	CPR	-	-	-	-	4,113
Castlereagh	Andrews Road Bioretention	CPR	20,000	-	20,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
Penrith LGA	GPT Upgrade Trial	CPR	100,000	-	100,000	-	-
Penrith Council	City Assets Division Transition Project	CPR	-	78,355	78,355	-	70,784
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			<b>7,312,319</b>		<b>7,401,114</b>		<b>2,434,375</b>
<b>Communications</b>							
Penrith Council	Community Engagement	CM	14,043	27,000	41,043	-	27,000
Penrith LGA	Corporate Advertising	CM	103,926	-	103,926	-	19,501
Penrith Council	Website Maintenance	CM	58,004	-	58,004	-	10,734
<b>TOTAL COMMUNICATIONS</b>			<b>175,973</b>		<b>202,973</b>		<b>57,235</b>
<b>Community &amp; Cultural Development</b>							
Various	Community Resources Development Officer	C&CD	85,088	-	85,088	85,088	14,866
Various	Cultural Development Officer - City	C&CD	7,000	1,826	8,826	-	231
Various	Penrith Creative Digital Making Space	C&CD	30,000	4,500	34,500	-	-
Various	Community Health Promotion	C&CD	6,000	(500)	5,500	-	953
Civic Centre	Computerised Community Directory System	C&CD	4,500	-	4,500	-	-
Penrith LGA	Grandparents Day	C&CD	-	10,000	10,000	-	532
Penrith	A Day of Peace	C&CD	-	7,000	7,000	-	3,292
Penrith LGA	Nepean Jobs for All	C&CD	95,000	-	95,000	-	6,689
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			<b>227,588</b>		<b>250,414</b>		<b>26,563</b>
<b>Community Safety</b>							
Kingswood	Penrith Litter Prevention - Nepean Hospital Surrounds	PM	9,874	1,522	11,396	-	11,396
Penrith LGA	Operation Bounce Back	PM	9,640	(1,000)	8,640	-	8,640
<b>TOTAL COMMUNITY SAFETY</b>			<b>19,514</b>		<b>20,036</b>		<b>20,036</b>
<b>Corporate Planning</b>							
Various	Strategic Research and Planning	CoP	65,000	-	65,000	65,000	2,606
<b>TOTAL CORPORATE PLANNING</b>			<b>65,000</b>		<b>65,000</b>		<b>2,606</b>
<b>Design &amp; Project Management</b>							
Penrith LGA	WSIP Local Roads Package	MP	15,811,641	(9,811,641)	6,000,000	-	-



Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
Penrith LGA	Local Roads Package Round 2	MP	-	-	-	-	114,821
Penrith LGA	CBR Caddens and Bringelly Rd	MP	-	-	-	-	36,388
Penrith LGA	TNR Northern Rd and Derby St	MP	-	-	-	-	38,861
Penrith LGA	EPR Erskine Park Rd Upgrades	MP	-	-	-	-	172,115
Penrith LGA	Major Project Design Costs	MP	67,712	(5,738)	61,974	-	2,617
Emu Plains	River Rd Deviation & New Traffic Signal Design on The Great	MP	219,438	-	219,438	-	56,506
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>			<b>16,098,791</b>		<b>6,281,412</b>		<b>421,308</b>
<b>Environmental Health</b>							
Penrith LGA	On Site Sewer Management Strategy	EHC	272,174	-	272,174	-	30,109
Penrith LGA	Biodiversity Strategy	EHC	20,000	-	20,000	-	1,443
Penrith LGA	Integrated Catchment Management	EHC	133,568	-	133,568	-	34,112
Penrith LGA	Natural Systems Resourcing	EHC	122,679	-	122,679	-	27,584
Penrith LGA	Waterways Health Monitoring Program	EHC	35,000	-	35,000	-	496
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EHC	33,202	693	33,895	-	9,244
Penrith LGA	Roadside Reserves Environmental Management Grant	EHC	-	40,000	40,000	-	-
<b>TOTAL ENVIRONMENTAL HEALTH</b>			<b>616,623</b>		<b>657,316</b>		<b>102,987</b>
<b>Financial Services</b>							
Penrith Council	Investigate Grant Funding Opportunities	FS	50,000	-	50,000	-	-
<b>TOTAL FINANCIAL SERVICES</b>			<b>50,000</b>		<b>50,000</b>		<b>-</b>
<b>Floodplain &amp; Stormwater Management</b>							
Penrith LGA	Floodplain Management Resourcing	ES	123,222	-	123,222	-	30,177
Penrith LGA	Flood Studies SMSC	ES	850,000	-	850,000	-	-
Penrith LGA	Little Creek Flood Study	ES	-	-	-	-	26,106
Penrith LGA	Peachtree & Lower Surveyors Creeks Flood Study	ES	-	-	-	-	6,280
Penrith LGA	Penrith CBD Risk Management Study and Plan	ES	-	-	-	-	140
Penrith LGA	St Marys (Byrnes Creek) Risk Management Study and Plan	ES	-	-	-	-	22,801
<b>TOTAL FLOODPLAIN &amp; STORMWATER MANAGEMENT</b>			<b>973,222</b>		<b>973,222</b>		<b>85,503</b>

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
<b>Information Technology</b>							
Penrith Council	ICT System and Software Licences	ICT	33,280	-	33,280	-	-
Penrith Council	<i>SAP Australia</i>	ICT	-	-	-	-	4,500
Penrith Council	Manage Computer Services	ICT	382,923	-	382,923	-	38,401
<b>TOTAL INFORMATION TECHNOLOGY</b>			<b>416,203</b>		<b>416,203</b>		<b>42,901</b>
<b>Libraries</b>							
Various	Library Special Purpose Prjcts -Promotion	LS	18,815	-	18,815	-	6,618
Penrith Council	Library Resources - Operating	LS	220,000	(10,000)	210,000	-	41,889
Penrith LGA	Tech Savvy Seniors	LS	1,364	-	1,364	-	160
Penrith LGA	Library Digital	LS	3,636	364	4,000	-	-
Penrith LGA	<i>Library Management System Op Costs</i>	LS	-	-	-	-	4,000
<b>TOTAL LIBRARIES</b>			<b>243,815</b>		<b>234,179</b>		<b>52,667</b>
<b>Marketing</b>							
Various	City Marketing & Events Sponsorship	CM	132,600	-	132,600	132,600	26,222
Penrith	Australian Ballet Event – Under the Stars	CM	80,000	-	80,000	-	50,000
Penrith	Opera at Joan Sutherland Performing Arts Centre	CM	1,500	-	1,500	-	1,500
Penrith	River Festival	CM	102,000	302,500	404,500	-	36,973
Penrith Council	200th Anniversary of the first Wesleyan Church Service	CM	2,000	-	2,000	-	2,000
Penrith	Football Event Sponsorship	CM	-	100,000	100,000	-	-
Penrith Council	Cancer Council Relay for Life Sponsorship	CM	3,000	-	3,000	-	-
Penrith LGA	Australia Day	CM	77,000	-	77,000	-	19,746
<b>TOTAL MARKETING</b>			<b>398,100</b>		<b>800,600</b>		<b>136,441</b>
<b>Neighbourhood Facilities Management</b>							
Penrith LGA	Hall Hire - Fee Waiver	FAC	3,000	-	3,000	-	660
Penrith Council	Community Contributions -Hall Hire (VW)	FAC	500	-	500	-	500
<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>			<b>3,500</b>		<b>3,500</b>		<b>1,160</b>
<b>Place Management</b>							

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
Various	Urban Design (AREAS)	PM	282,476	-	282,476	-	6,881
Various	Place Management Resourcing (Pt AREAS)	PM	816,120	-	816,120	-	181,584
Various	Neighbourhood Renewal Projects (AREAS)	PM	60,557	-	60,557	-	2,367
Penrith LGA	Magnetic Places	PM	50,000	-	50,000	-	-
Colyton	Barefoot Beats	PM	-	746	746	-	746
North St Marys	The Village Cafe	PM	57,598	-	57,598	-	14,268
<b>TOTAL PLACE MANAGEMENT</b>			<b>1,266,751</b>		<b>1,267,497</b>		<b>205,847</b>
<b>Property Development &amp; Management</b>							
Various	Masterplan for Erskine Park	PD	52,000	38,000	90,000	90,000	13,242
Various	Property Development Operational Project	PD	70,000	16,537	86,537	86,537	13,082
Various	Public Open Space Reinvestment - Erskine Park Pilot	PD	533,836	(20,621)	513,215	513,215	57,504
Various	Opportunity Sites Project	PD	229,790	95,210	325,000	325,000	25,049
Various	Project Management	PD	28,405	(15,000)	13,405	13,405	1,982
Various	New West Major Projects - Operational Costs	PD	880,000	-	880,000	880,000	209,712
Various	POSR Project - Phase 1 South Ward Precinct	PD	454,458	58,217	512,675	512,675	26,891
Various	POSR Project - East Ward Urban Renewal Project	PD	385,620	28,837	414,457	414,457	630
Penrith CBD	Penrith Paceway - Temp Public Car Park Lease	PD	26,000	-	26,000	26,000	4,500
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			<b>2,660,109</b>		<b>2,861,289</b>		<b>352,592</b>
<b>Public Domain Maintenance</b>							
Various	Enhanced Public Domain Team (Pt AREAS)	CPR	4,174,757	(3,831)	4,170,926	-	681,646
Penrith LGA	Enhanced Public Domain	CPR	157,658	-	157,658	-	32,810
<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>			<b>4,332,415</b>		<b>4,328,584</b>		<b>714,456</b>
<b>Recreation &amp; Leisure Facilities Management</b>							
Penrith LGA	Western Sydney Academy of Sport	FAC	14,823	-	14,823	-	14,823
Penrith LGA	Synthetic Surface Design	FAC	40,000	-	40,000	-	-
Penrith LGA	Recreational & Leisure Strategy	FAC	43,255	-	43,255	-	47,314
Penrith LGA	Sponsorship of Penrith's NSW Netball Premier League team	FAC	15,000	-	15,000	-	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
Penrith	Andrews Rd Baseball / Nepean Park - Storage Facility Design	FAC	15,000	-	15,000	-	-
Penrith LGA	Skate Park Investigations	FAC	20,000	-	20,000	-	-
Penrith LGA	Dragon Boat Festival Subsidy	FAC	3,000	-	3,000	-	3,000
Penrith Council	Nepean District Hospital Society Wagon Enclosure	FAC	15,000	-	15,000	-	-
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			<b>166,078</b>		<b>166,078</b>		<b>65,137</b>
<b>Regional Planning and Advocacy</b>							
Various	Economic Development Memberships and Sponsorships	EIM	10,000	-	10,000	10,000	-
Various	Advocacy Program	EIM	5,000	12,500	17,500	-	120
Various	Economic Initiatives Operational	EIM	25,000	(4,043)	20,957	-	2,960
Various	Economic Initiatives Projects	EIM	206,231	(34,431)	171,800	171,800	41,272
Penrith LGA	Economic Initiatives Resourcing	EIM	886,239	-	886,239	-	112,184
<b>TOTAL REGIONAL PLANNING AND ADVOCACY</b>			<b>1,132,470</b>		<b>1,106,496</b>		<b>156,536</b>
<b>Regulatory Control</b>							
Penrith LGA	Audit Ind Comm & Ag Activities	EHC	130,779	-	130,779	-	31,141
Penrith LGA	Companion Animals Act Education Program	EHC	10,000	-	10,000	-	535
<b>TOTAL REGULATORY CONTROL</b>			<b>140,779</b>		<b>140,779</b>		<b>31,676</b>
<b>Sustainability Planning</b>							
Penrith LGA	Sustainability Programs	SUST	47,330	(13,300)	34,030	-	1,811
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	SUST	7,539	-	7,539	-	-
Penrith LGA	Compact of Mayors	SUST	13,680	-	13,680	-	-
<b>TOTAL SUSTAINABILITY PLANNING</b>			<b>68,549</b>		<b>55,249</b>		<b>1,811</b>
<b>Traffic Management &amp; Road Safety</b>							
Penrith LGA	Road Safety Project	ES	23,567	2,000	25,567	1,858	(72)
Penrith LGA	Drink Driving	ES	-	-	-	1,000	-
Penrith LGA	Fatigue Related Crashes	ES	-	-	-	2,100	-
Penrith LGA	Vulnerable Road Users	ES	-	-	-	1,291	-
Penrith LGA	GLS (Graduated Licensing Scheme)	ES	-	-	-	317	-

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
Penrith LGA	<i>Campaigns Supporting Blackspot Application</i>	ES	-	-	-	4,000	-
Penrith LGA	<i>Toward Zero Road Toll</i>	ES	-	-	-	1,000	-
Penrith Council	Integrated Parking Management System (IPMS)	ES	-	25,000	25,000	-	-
<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>			<b>23,567</b>		<b>50,567</b>		<b>(72)</b>
<b>Waste Management</b>							
Various	Biodegradable Bags - Purchase & Delivery	Waste	925,000	-	925,000	-	24,483
Penrith LGA	E - Waste	Waste	180,000	-	180,000	-	9,991
Penrith LGA	Waste Rangers	Waste	-	-	-	-	136
Penrith LGA	Mama Lana	Waste	12,220	-	12,220	-	-
Penrith LGA	Measuring Deterrence and Amenity	Waste	19,560	-	19,560	-	-
Penrith LGA	Operation Delta	Waste	-	-	-	-	(17)
Penrith LGA	Small E Waste	Waste	10,000	-	10,000	-	(676)
Penrith	Waste Strategy & Contract Development	Waste	400,000	-	400,000	-	241,415
Penrith LGA	Hard Waste Assessment	Waste	186,465	35,000	221,465	-	89,885
Penrith LGA	Waste Planning	Waste	-	130,000	130,000	-	18,720
Penrith LGA	Penrith Recycling Drop Off	Waste	-	19,558	19,558	-	-
Penrith LGA	Place Management and Waste Partnership	Waste	-	60,000	60,000	-	-
<b>TOTAL WASTE MANAGEMENT</b>			<b>1,733,245</b>		<b>1,977,803</b>		<b>383,936</b>
<b>Workforce Development</b>							
Various	Corporate Training Budget	WD	260,000	(53,329)	206,671	224,771	95,591
Various	Skills & Knowledge Assessment Process	WD	3,000	-	3,000	-	14
Penrith Council	Management & Leadership Development Prog	WD	50,000	-	50,000	-	13,505
Penrith Council	Traineeship Program	WD	39,000	-	39,000	-	(689)
Penrith Council	Performance Management System	WD	56,604	-	56,604	-	9,433
Penrith LGA	Empower iCloud 5 Solution	WD	29,700	-	29,700	-	7,394
Penrith LGA	eRecruitment Onboarding and Succession Planning System	WD	129,295	18,765	148,060	-	53,734
Penrith LGA	Make your Mark	WD	21,000	-	21,000	-	-



Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>OPERATING PROJECTS</b>							
Penrith LGA	<i>Recruitment Videos</i>	WD	-	-	-	-	(7,000)
Penrith Council	eLearning Management System	WD	76,500	-	76,500	-	59,755
<b>TOTAL WORKFORCE DEVELOPMENT</b>			<b>665,099</b>		<b>630,535</b>		<b>231,737</b>
<b>TOTAL OPERATING PROJECTS</b>			<b>40,338,767</b>		<b>31,643,020</b>		<b>5,831,159</b>

# CONTRACTS

September 2017

Part A – Contracts listing (contracts entered into during the quarter)

Contractor	Contract Number	Contract Purpose	Contract Value \$	Start Date	Expiration Date	Details of Contract	Budget (Y/N)
Coverit Building Group Pty Ltd	RFT16/17-02	Building Maintenance and Construction Works	\$648,367	15-09-2017	15-09-2020	2 x 1 year extension option	Y
Westco Building Consultants Pty Ltd	RFT16/17-02	Building Maintenance and Construction Works	\$693,309	15-09-2017	15-09-2020	2 x 1 year extension option	Y
Acron Building	RFT16/17-02	Building Maintenance and Construction Works	\$1,055,214	15-09-2017	15-09-2020	2 x 1 year extension option	Y
Hix Group Pty Ltd	RFT16/17-03	Electrical Trades	\$410,428	22-09-2017	22-09-2020	2 x 1 year extension option	Y
B&G Enterprises NSW Pty Ltd	RFT16/17-03	Electrical Trades	\$435,046	22-09-2017	22-09-2020	2 x 1 year extension option	Y
Randall Electrical Trades Services	RFT16/17-03	Electrical Trades	\$464,016	22-09-2017	22-09-2020	2 x 1 year extension option	Y
B&G Enterprises NSW Pty Ltd	RFT16/17-04	Plumbing Trades	\$358,710	21-09-2017	21-09-2020	2 x 1 year extension option	Y
Hix Group Pty Ltd	RFT16/17-04	Plumbing Trades	\$411,988	21-09-2017	21-09-2020	2 x 1 year extension option	Y
Franklins Australia	RFT16/17-04	Plumbing Trades	\$406,110	21-09-2017	21-09-2020	2 x 1 year extension option	Y
Co-Ordinated Landscapes Pty. Limited	RFT16/17-11	Erskine Business Park Infrastructure Improvements	\$1,292,600	07-07-2017	07-07-2018	Single Use Contract	Y
CJP Worldwide Pty Ltd (Cassandra's on the park)	RFT16/17-13	Provision of Catering - Coffee Cart		30-08-2017	30-08-2020	2 x 1 year extension option	Y
Talis Civil Pty Ltd	RFT16/17-17	Construction of Shared Path - Jamisontown	\$390,000	17-08-2017	17-08-2018	Single Use Contract	Y
Fleetwood Urban Pty Ltd	RFT16/17-18	Weir Reserve Rowing Dock	\$194,803	30-08-2017	30-08-2018	Single Use Contract	Y
Kealec Pty Ltd t/a Sportz Lighting	RFT16/17-19	Sportsfield Lighting Upgrade - Erskine Park	\$192,200	04-09-2017	04-09-2018	Single Use Contract	Y
Westco Building Consultants Pty Ltd	RFT16/17-20	Toilets & Amenities - Dukes Oval, Smith Park	\$450,900	30-08-2017	30-08-2018	Single Use Contract	Y
JK Williams Contracting Pty Ltd	RFT16/17-24	Netball Courts, Carpark and Lighting - Carpark and Netball Courts	\$472,576	06-09-2017	06-09-2018	Single Use Contract	Y
Rees Electrical Pty Ltd	RFT16/17-24	Netball Courts, Carpark and Lighting - Lighting	\$83,300	06-09-2017	06-09-2018	Single Use Contract	Y
Hirotec Maintenance NSW Pty Ltd	RFT17/18-01	Mechanical Services Upgrade	\$523,379	31-08-2017	31-08-2018	Single Use Contract	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included

# CONSULTANCY & LEGAL EXPENSES

September 2017

Expense	YTD Expenditure (Actual \$)	Budgeted (Y/N)	Notes
Consultancies	1,331,238	Y	-
Legal Fees	155,284	Y	-

### **Definition of a Consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

### **On Time Payments:**

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	December 2016	March 2017	June 2017	Sep-17
90%	58%	60%	49%	55%

# CAPITAL BUDGET

September 2017

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Capital Funding</b>									
Rates & Other Untied Funding	35,104	-	-	-	-	35,104	150	35,254	3,343
Capital Grants & Contributions	11,988	5,140	-	-	-	17,128	(421)	16,707	1,518
Internal Restrictions									
- Renewals	554	253	-	-	-	807	313	1,120	165
- New Assets	3,481	1,819	-	-	-	5,300	1,328	6,628	204
External Restrictions	2,564	1,658	-	-	-	4,222	-	4,222	303
Other Capital Funding Sources									
- Loans	2,997	1,647	-	-	-	4,644	-	4,644	1,136
Income from Sale of Assets									
- Plant & Equipment	1,427	201	-	-	-	1,628	15	1,643	146
- Land & Buildings	3,606	-	-	-	-	3,606	-	3,606	-
<b>TOTAL CAPITAL FUNDING</b>	<b>61,721</b>	<b>10,717</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>72,438</b>	<b>1,385</b>	<b>73,824</b>	<b>6,815</b>
<b>Capital Expenditure</b>									
New Assets									
- Plant & Equipment	4,435	689	-	-	-	5,125	(19)	5,106	410
- Land & Buildings	894	1,468	-	-	-	2,363	655	3,018	101
- Roads, Bridges, Footpaths	22,262	2,647	-	-	-	24,909	70	24,979	938
- Other Infrastructure	4,733	3,123	-	-	-	7,856	227	8,083	625
- Library Books	660	-	-	-	-	660	(30)	630	75
- Other	369	83	-	-	-	452	1,014	1,466	194
Renewals									
- Plant & Equipment	134	-	-	-	-	134	55	189	-
- Land & Buildings	9,179	1,860	-	-	-	11,039	828	11,867	1,977

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
- Roads, Bridges, Footpaths	3,171	626	-	-	-	3,797	398	4,194	1,364
- Other Infrastructure	4,034	199	-	-	-	4,232	(2,204)	2,028	178
- Other	-	21	-	-	-	21	320	341	123
Loan Repayments (principal)	11,850	-	-	-	-	11,850	72	11,922	828
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>61,721</b>	<b>10,717</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>72,438</b>	<b>1,385</b>	<b>73,824</b>	<b>6,815</b>



# CASH & INVESTMENTS

September 2017

(\$'000)	Original Budget	Approved Changes				Revised Budget	Proposed Budget Changes	Projected Budget	Actual YTD
		Sept Qtr	Dec Qtr	Mar Qtr	Jun Qtr				
<b>Externally Restricted</b>									
Developer Contributions	35,616	(4,452)	0	0	0	31,164	2,043	33,207	32,328
Restricted Contributions for Works	4,035	(196)	0	0	0	3,838	(331)	3,507	6,509
Unexpended Grants	186	(357)	0	0	0	(171)	1,488	1,316	49
Unexpended Loan Funds	4,647	(1,647)	0	0	0	3,000	0	3,000	6,412
Other Externally Restricted	14,037	(274)	0	0	0	13,763	(43)	13,720	13,209
<b>Total Externally Restricted</b>	<b>58,521</b>	<b>(6,926)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>51,594</b>	<b>3,157</b>	<b>54,750</b>	<b>58,508</b>
<b>Internally Restricted</b>									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	69,585	(784)	0	0	0	68,801	(7,678)	61,123	60,083
Security Bonds & Deposits	7,592	336	0	0	0	7,931	0	7,931	7,931
<b>Total Internally Restricted</b>	<b>77,177</b>	<b>(448)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>76,732</b>	<b>(7,678)</b>	<b>69,054</b>	<b>68,013</b>
<b>Unrestricted</b>	<b>(3,771)</b>	<b>27,225</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,452</b>	<b>4,521</b>	<b>27,974</b>	<b>25,256</b>
<b>TOTAL CASH &amp; INVESTMENTS</b>	<b>131,927</b>	<b>19,851</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>151,778</b>	<b>0</b>	<b>151,778</b>	<b>151,778</b>

## CASH AND INVESTMENTS CTD...

Council's portfolio continues to outperform its benchmark and, although interest rates remain at record low levels with the official cash rate remaining unchanged at 1.5%. The mix of bank term deposits and longer term Floating Rate Notes have ensured that the budget estimate for interest earned on the portfolio has been achieved for the September quarter.

### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report

Assets	\$
<b>Externally Restricted Assets</b>	
Section 94 Developer contributions	32,328,093
Restricted Contributions for Works	6,508,820
Unexpended Grants	49,413
Unexpended Loans	6,411,910
Other externally Restricted	13,209,476
<b>Internally Restricted Assets</b>	
Internal Reserves	60,082,741
Security Bonds and Deposits	7,930,686
<b>Unrestricted Invested Funds</b>	<b>25,256,388</b>
<b>TOTAL</b>	<b>151,777,528</b>

### Cash:

Council's Cash Book and Bank Statements have been reconciled as at 30 September 2017.

### Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Floating rate Notes Investment Group	29,759,790
Current Investment Group	3,650,000
Term Investment Group	116,000,000
<b>TOTAL</b>	<b>149,409,791</b>
General Fund Bank Account	2,367,737
<b>TOTAL</b>	<b>151,777,528</b>

# INCOME AND EXPENSES BY PROGRAM

September 2017

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Income</b>									
Children's Services	23,473	-	-	-	-	23,473	15	23,488	6,659
Planning and Advocacy	10,459	-	-	-	-	10,459	2,969	13,428	6,514
Community Facilities	1,626	-	-	-	-	1,626	317	1,943	524
Community Information and Events	2	-	-	-	-	2	-	2	6
Community Well Being	2,661	(60)	-	-	-	2,601	(127)	2,475	85
Corporate Finance	5,977	100	-	-	-	6,077	(501)	5,576	(607)
Corporate Governance	16	-	-	-	-	16	-	16	4
Corporate Support	36	-	-	-	-	36	-	36	6
Corporate Workforce	94	-	-	-	-	94	3	96	36
Development Applications	4,317	-	-	-	-	4,317	5	4,322	1,031
Environmental and Health Management	420	-	-	-	-	420	42	462	132
Libraries	805	-	-	-	-	805	2	807	85
Major Infrastructure Projects & Design	13,173	-	-	-	-	13,173	(9,539)	3,635	259
Public Spaces and Community Safety	513	3	-	-	-	516	-	516	51
Roads, Footpaths and Buildings	22,641	-	-	-	-	22,641	430	23,071	311
Sport and Recreation	10,250	380	-	-	-	10,630	(1,562)	9,068	62
Traffic, Parking and Drainage	2,667	2,545	-	-	-	5,212	476	5,688	(782)
Waste and Community Protection	35,283	383	-	-	-	35,665	313	35,978	31,706
Parks	65	-	-	-	-	65	297	362	19
Sustainability	78	16	-	-	-	94	(51)	43	2
General Revenue	124,868	-	-	-	-	124,868	(4,371)	120,497	114,338
<b>Total Income from Continuing Operations</b>	<b>259,423</b>	<b>3,367</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>262,790</b>	<b>(11,281)</b>	<b>251,509</b>	<b>160,440</b>

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Expenses</b>									
Children's Services	24,079	-	-	-	-	24,079	669	24,748	6,083
Planning and Advocacy	6,219	137	-	-	-	6,356	45	6,401	1,230
Community Facilities	2,197	1	-	-	-	2,197	151	2,348	618
Community Information and Events	5,446	16	-	-	-	5,461	458	5,919	1,366
Community Well Being	6,425	98	-	-	-	6,523	57	6,580	780
Corporate Finance	18,183	41	-	-	-	18,224	242	18,466	2,795
Corporate Governance	5,236	-	-	-	-	5,236	32	5,268	1,380
Corporate Support	2,074	-	-	-	-	2,074	74	2,148	309
Corporate Workforce	3,004	21	-	-	-	3,025	175	3,200	783
Development Applications	8,576	-	-	-	-	8,576	(16)	8,560	1,848
Environmental and Health Management	3,314	37	-	-	-	3,352	43	3,395	704
Libraries	6,917	7	-	-	-	6,924	(131)	6,793	1,626
Major Infrastructure Projects & Design	17,541	-	-	-	-	17,541	(9,815)	7,725	851
Public Spaces and Community Safety	15,421	20	-	-	-	15,441	(200)	15,240	3,581
Roads, Footpaths and Buildings	35,072	255	-	-	-	35,326	(213)	35,113	9,948
Sport and Recreation	8,814	73	-	-	-	8,887	16	8,904	1,640
Strategic Planning	504	25	-	-	-	529	13	542	96
Traffic, Parking and Drainage	4,403	10	-	-	-	4,413	10	4,422	920
Waste and Community Protection	36,998	37	-	-	-	37,035	216	37,251	6,285
Parks	15,710	(218)	-	-	-	15,491	(469)	15,023	3,611
Sustainability	578	3	-	-	-	581	(0)	581	181
<b>Total Expenses from Continuing Operations</b>	<b>226,711</b>	<b>560</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>227,272</b>	<b>(8,643)</b>	<b>218,628</b>	<b>46,633</b>
Net Gain/(Loss) from the Disposal of Assets	(486)	-	-	-	-	(486)	-	(486)	(73)
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-
<b>Net Operating Result from Continuing Operations</b>	<b>32,226</b>	<b>2,806</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,032</b>	<b>(2,638)</b>	<b>32,394</b>	<b>113,733</b>

# INCOME AND EXPENSES

(\$'000)	Original Budget	Approved Sept Qtr.	Approved Dec Qtr.	Approved Mar Qtr.	Approved June Qtr.	Revised Budget	Proposed Budget	Projected Budget	Actual YTD	
<b>Income</b>										
Rates & Annual Charges	141,732	-	-	-	-	141,732	715	142,447	141,679	
User Fees & Charges	40,277	-	-	-	-	40,277	(572)	39,706	8,627	
Interest & Investment Revenue	2,994	-	-	-	-	2,994	22	3,017	940	
Other Revenues	4,969	100	-	-	-	5,069	896	5,965	2,273	
Grants & Contributions - Operating	39,449	2,884	-	-	-	42,333	(15,670)	26,663	1,878	
Grants & Contributions - Capital										
- Other	20,133	383	-	-	-	20,516	635	21,150	(300)	
- Contributions (S94)	8,968	-	-	-	-	8,968	2,693	11,661	5,342	
Share of Interests in Joint Ventures	900	-	-	-	-	900	-	900	-	
<b>Total Income from Continuing Operations</b>	<b>259,423</b>	<b>3,367</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>262,790</b>	<b>(11,281)</b>	<b>251,509</b>	<b>160,440</b>	
<b>Expenses</b>										
Employee Costs	98,037	-	-	-	-	98,037	676	98,713	21,164	
Borrowing Costs	2,344	-	-	-	-	2,344	(92)	2,252	203	
Materials & Contracts	79,890	(667)	-	-	-	79,224	(12,298)	66,926	12,036	
Depreciation	25,419	-	-	-	-	25,419	(107)	25,312	6,544	
Legal Costs	570	-	-	-	-	570	-	570	31	
Consultants	5,223	1,134	-	-	-	6,357	2,392	8,749	969	
Other Expenses	14,377	92	-	-	-	14,470	786	15,255	5,686	
Share of Interests in Joint Ventures	850	-	-	-	-	850	-	850	-	
<b>Total Expenses from Continuing Operations</b>	<b>226,711</b>	<b>560</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>227,272</b>	<b>(8,643)</b>	<b>218,628</b>	<b>46,633</b>	
Net Gain/(Loss) from the Disposal of Assets	(486)	-	-	-	-	(486)	-	(486)	(73)	
Net Gain/(Loss) on Fair Value Adjustment	-	-	-	-	-	-	-	-	-	
<b>Net Operating Result from Continuing Operations</b>	<b>32,226</b>	<b>2,806</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,032</b>	<b>(2,638)</b>	<b>32,394</b>	<b>113,733</b>	
<b>Net Operating Result before Capital Items</b>	<b>3,126</b>	<b>2,424</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,549</b>	<b>(5,966)</b>	<b>(417)</b>	<b>108,691</b>	