



PENRITH

ORGANISATIONAL PERFORMANCE REPORT

SEPTEMBER 2016

2013 - 17 DELIVERY PROGRAM
2016 - 17 OPERATIONAL PLAN

PENRITH
CITY COUNCIL

penrithcity.nsw.gov.au

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GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

I'm pleased to report that, as we enter the final year of our 2013-2017 Delivery Program, Council continues to meet expectations.

With 14% of our capital and operating projects complete and 83% on track, we can feel confidence in our progress.

Of the 227 projects underway, only 6 have been delayed.

This includes delays to the Queen Street Streetscape Improvement Project. This project suffered a setback when the contractor went into liquidation – an unforeseen event that continues to impact residents and Queen Street businesses.

However Council consulted with these business owners to identify key challenges. As a result, Council staff are working with a number of private contractors to improve access, particularly during peak trading hours. We expect to appoint a new head contractor early next year.

Among the completed projects is the new look Mondo. Officially launched on 25 August, this fresh new space, between the Joan Sutherland Performing Arts Centre, Council and Westfield Penrith, has been well received by our community and visitors alike.

This quarter we also welcomed our newly elected Council. Cr John Thain was elected Mayor for the next 2 years and Cr Tricia Hitchen Deputy Mayor for the coming year.

Over the next 12 months, Council staff will work with our Councillors and the Penrith community to develop our 2017-2021 Delivery Program and ten year Community Strategic Plan.

To find out more about Council's current and future projects and programs, visit our website www.penrithcity.nsw.gov.au.



A handwritten signature in black ink, which appears to read 'Alan Stoneham'. The signature is fluid and cursive.

Alan Stoneham
General Manager

FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

This report covers the first quarter of the 2016-17 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

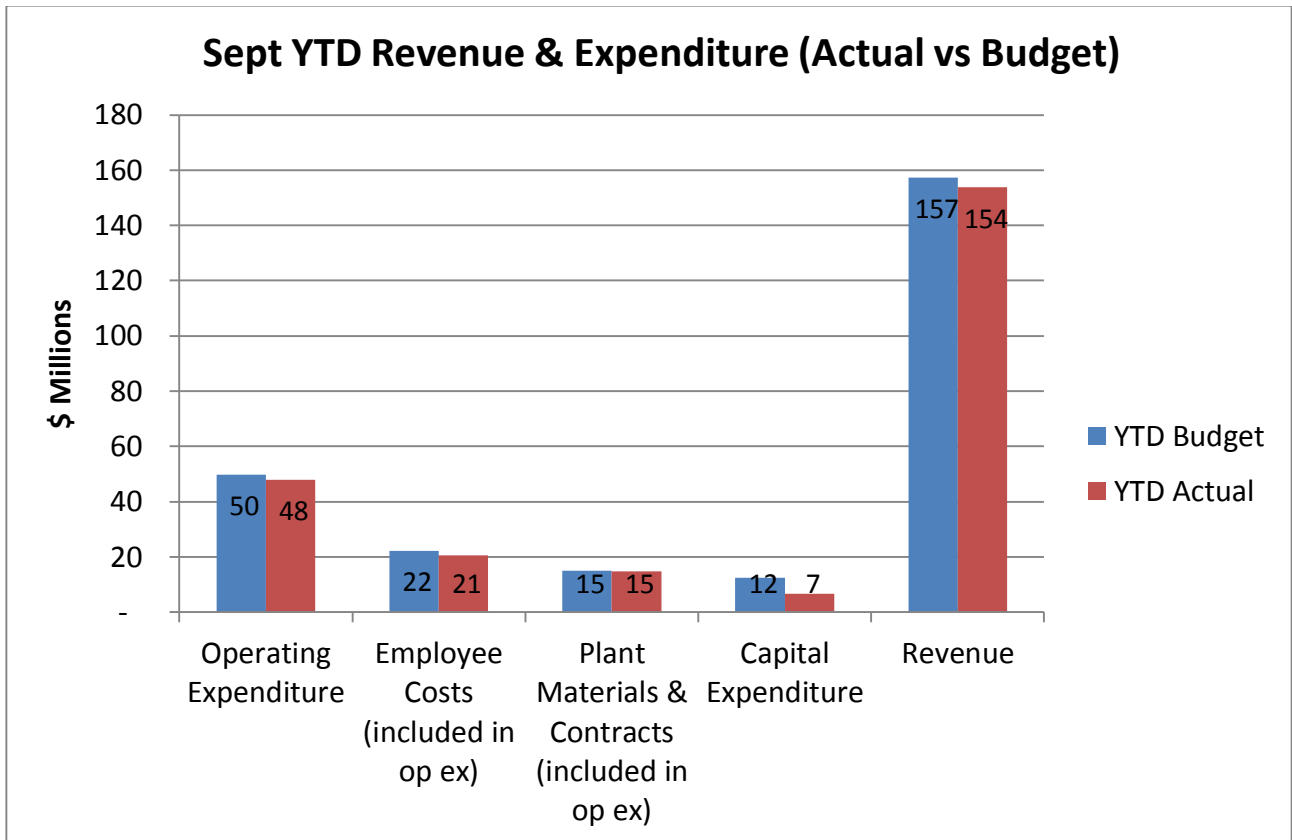
Council delivered a balanced budget in the adoption of the 2016-17 Operational Plan, which included a number of allocations to Reserves. The September Quarter has presented a number of both favourable and unfavourable variations to the predicted annual budget as is often the case with this Review, as many of the estimates and assumptions included in the budget development are finalised. The most notable favourable variations in this Review include additional development application (\$170,000) and rates (\$847,347) income, savings in debt servicing costs (\$54,556), and the review of the provision for Library Resources Written off (\$100,000). These positive variations have in part been offset by additional funding provided to the River Festival (\$42,679), a reduction in the predicted allocation from the Rural Fire Fighting Fund (\$74,055) and the 2016-17 Financial Assistance Grant (\$39,925). The combined result of these changes is a small projected surplus of \$60,475 for 2016-17 after the proposed allocations included in this Review.

Each year the September Quarterly Review provides an opportunity to review the assumptions, forecasts and estimates included in the Original Budget. Council's Long Term Financial Plan (LTFP) was reviewed as part of our "Fit for the Future" application and identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. The Reserve was established in 2015-16 and the favourable result in this quarterly review provides capacity to allocate a further \$1,000,000 to this Reserve bringing the current balance to \$3.5m, ahead of any projects being confirmed.

The financial strategies developed over the past two years rely not just on the 2016-17 SRV, but also on reform within the organisation's processes, systems, procedures, culture and structure. Reform in these areas has already commenced and will continue over the next 2-3 years. The organisation aims to match the funds from the 2016-17 SRV with savings from better ways of doing things, harnessing technology improvements, implementing new systems and reviewing service delivery. These savings will provide the capacity to continue to service our growing City, ensuring the 2016-17 SRV funds are directed towards the City shaping and future-proofing priorities. In conjunction with the September 2016 Quarterly Review process, certain productivity initiatives have been identified, investigated, confirmed and included in proposed budget adjustments for the quarter.

Net organisational salary savings of \$242,769 have also been identified in this quarter. In keeping with Council's adopted practice these salary savings will be retained within the employee cost budget at this stage and not be reallocated. Council's LTFP has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings, once provision for current year payments are made, will be transferred to the ELE Reserve as part of the June 2017 Review.

The overall 2016-17 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required, details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



Budget Position

The review recommends a number of both favourable and unfavourable adjustments to the adopted budget for 2016-17. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review and adjustments adopted during the quarter, is a small surplus of \$60,475 for the quarter, which results in an expected surplus for the full year of \$60,475. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Net Employee Costs

During the first quarter of 2016-17 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings net of those being retained by departments is a total of \$242,769.

It is proposed as part of the September Quarterly Review that the salary savings of \$242,769 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for resignations and retirements. Any remaining savings at year end will then be transferred to the ELE Reserve.

Rates - \$847,347 F (0.6%)

The budget forecast of \$847,347 additional rates income in 2016-17 is largely due to a greater number of subdivisions occurring ahead of predicted timing in the long-term model between November 2015 and July 2016 resulting in additional income generated in 2016-17. This includes three Jordan Springs subdivisions registered in December 2015 totalling over 300 lots between them. This income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's financial capacity in future years.

Development Services Income - \$170,000 F (12%)

The Development Application income budget is ahead of forecast for the current quarter, for a number of reasons relating to the scale of development pursued and the value of that development. There continues to be significant increase in the number of multi-unit housing and residential flat building development applications pursued. In addition, our current release areas are also experiencing continued growth in both subdivision yield and increased dwelling density. There has been increased growth in semi-detached and dual occupancy developments within Glenmore Park Stage 2, Caddens, Jordan Springs and Central Precinct (ADI Site). This sustained growth and the housing density activity is greater than originally anticipated.

Provision for Library Resources Written off - \$100,000F (100%)

Commencing in 2014-15 financial year, and as suggested by Council's internal and external auditors, this cost to recognise superseded, damaged, aged, and obsolete library resources is to be recorded on an annual basis. However, as this is a non-cash adjustment the funds set aside in the Original 2016-17 Budget can be returned to surplus.

Debt Servicing - \$54,556 F (0.6%)

Net debt service savings of \$54,556 have been realised following the June 2016 borrowings being negotiated at rates well below original estimates. For the first time, Council was able to take advantage of the excellent rates on offer from NSW Treasury Corporation, whose loan facility has been made accessible to councils classified as 'Fit for the Future'. These savings are shared between S94 reserves and General Revenue.

NSW Rural Fire Fighting Fund Allocation for 2016-17 - \$74,055 U (25%)

As per the approved 2016-17 Rural Fire Fighting Fund report, key allocations for firefighting appliances, infrastructure support, and maintenance and repairs have been advised to Council. The NSW Rural Fire Fighting Service have moved towards a percentage based allocation of the Fund to reflect more fairly the expected expenditure in the District over time. In reviewing the arrangement with the NSW Rural Fire Service, increased demand for Council's operational maintenance of the RFS fleet has necessitated an increase to plant maintenance budget above the expected Maintenance and Repairs grant from the Fund.

River Festival - \$42,679 U (18%)

Penrith Council created a new iconic event for the Penrith region held in November 2016. Titled "Real Festival" - the event was a celebration of Penrith's unique lifestyle through connection to the region's main natural asset - the Nepean River. The Festival provided an engaging platform for locals and visitors alike to experience the region while indulging in mindful living through crafted activities, entertainment and experiences. Over time the goal is to establish the Festival as an iconic event for Penrith, and an event that Penrith will become renowned for, to grow the visitor economy.

To accommodate this new event in 2016, funds were allocated from within existing budgets. A substantial proportion of the existing Australia Day budget has been allocated to the new Real Festival. To deliver a quality festival event in its first year it was identified that additional funding was required. This funding was to finesse existing elements of the festival and to incorporate value added elements such as: a fireworks finale, additional performers, enhanced signage, additional tree lighting, event bunting and event advertising. The cost of these enhancements is proposed to be provided from General Revenue in the September Quarterly Review.

Financial Assistance Grant - \$39,925 U (0.5%)

As reported to the Council at the Ordinary Meeting on 24 October advice has now been received confirming Council's 2016-17 Financial Assistance Grant (FAG). The Financial Assistance Grant consists of two components, a general component (\$8.2m) and a roads component (\$2.3m). This

year's grant is \$39,925 below the estimate for the General Component, and \$6,229 below the estimate for the Roads Component compared to what was included in the 2016-17 budget. It is proposed that these changes will be incorporated into the September Quarterly Review and that this will include adjusting the Roads budget to match the actual FAG Roads Component received, as has been Council's practice in the past.

Transfer to Major Projects Reserve – \$1,000,000 A

Council's Long Term Financial Plan (LTFP) identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. This Reserve will provide capacity for Council to deliver or contribute towards the delivery of the infrastructure our City needs into the future and could include multi-deck carparks, community facilities, open space improvements, and sporting facilities. This Reserve was established in 2015-16 with initial funding of \$2,500,000 with this proposed allocation taking the balance to \$3,500,000.

Other variations with no impact on the surplus

S94 Developer Contributions – Net increase of \$ 956,000F

This variation reflects additional S94 Contributions being received earlier than anticipated for various S94 Plans. This is made up of:

- \$658,000F of contributions for Glenmore Park Stage 2 Precinct F received earlier than anticipated after a change in timing by the developer. This amount also provides for the District Open Space and Cultural Facilities S94 Plans.
- \$203,000F of contributions for the Local Open Space S94 Plan where income is occurring faster than projected.
- \$42,000F of contributions for the Kingswood Neighbourhood Centre S94 Plan received prior to the S94 Plan being rescinded, these funds will be reinvested into the centre.
- \$53,000F of unexpected contributions being received for a development within the St Marys Town Centre Section 94 Plan.

Waste and Community Protection Income – Net Increase of \$259,250F

This variation relates to income budget allocations included in the original 2016-17 budget which are proposed to be adjusted as part of the September Quarterly Review process:

- Domestic Waste Management Income (\$1,106,246F) - This increase in predicted income can be attributed to two factors. New waste services are being provided to recently occupied houses in new release areas and multi-unit developments, and services are being better aligned to suit the needs of individual households. Contamination management staff and waste education staff work with residents to assist them in choosing a service option to meet individual household waste service needs.
- Carbon Price Refund (\$846,996U) – The increase in the Domestic Waste Management Income is offset by the carbon price refund which was included in the original budget calculations but not on a separate budget line item. The carbon price operated for two years from 1 July 2012 - 30 June 2014. With a change in government, this was repealed to take effect from 1 July 2014. Suez (waste removal) provided Council with a refund of carbon price at the end of 2015-16 which was returned in the 2016-17 Domestic Waste Charge in the form of a \$12 credit against each property with a domestic waste service (per domestic waste service).

Children's Services Long Day Care National Partnership Program – Increase of \$191,000F

Funding under the Long Day Care National Partnership Grants Program has been provided to allow Penrith Council's Long Day Care services to deliver a quality early childhood education program. This State Government Funding from the Department of Education will provide continuing support to increase participation in quality early childhood education programs for four and five year olds in Long Day Care settings. Council's Long Day Care Services will be able to use the funding for

resources, developing a preschool program based on the Early Years Learning Framework and developing staff, including upgrading qualifications.

Solar photovoltaic (PV) Systems at JSPAC & Depot – \$101,000U

An allocation has been made from the Sustainability Revolving Fund for solar photovoltaic (PV) systems at JSPAC and Council's Depot. A Feasibility Study was undertaken by the Government Architect's Office on the two sites to determine the feasibility and environmental outcomes. Once installation is complete the systems are projected to achieve electricity cost savings in excess of \$13,000 p.a. which will be used to repay the initial investment combined from the Fund. Greenhouse emissions reductions are projected to be in excess of 112 tonnes of CO2 per year.

Plant Replacement (Purchase of Tree Chipper) – \$97,000U

At a Parks staff development day, Staff-generated Productivity suggestions were discussed and investigations were undertaken. One such initiative was the purchase of a tree chipper, which staff believed would significantly improve productivity, deliver financial savings, and an improved level of service to the community. This concept has now been "tested" through a recent business process training program and the hire of a chipper, which has enabled the theoretical model to be assessed in a real operating environment. It is estimated that the purchase of a tree chipper will deliver annual productivity savings of \$233,977 and annual budget savings of \$40,000.

Erskine Business Park Improvements – Net increase of \$ 85,000U

Delivery of this project was delayed by a major restructure of NSW Public Works Department who are managing this project on Council's behalf. The restructure resulted in uncertainty in the timing of this project with \$68,000 of S94 funding being returned to the reserve at the end of 2015-16. In addition, variations to the design costs have resulted in a \$17,000 increase of S94 funding. This project is now on track for completion of the design stage by the end of November 2016 with the tender phase expected to commence in December 2016/ January 2017.

Light Vehicle Fleet Management (Net Recovery) – Net Decrease of \$55,000U

Council's leaseback fleet has been reduced by nine vehicles following a review of vacant positions and the assumptions used to develop the 2016-17 budget as a strategy to reduce the overall size of the light vehicle fleet. The staff leaseback fee income and operating expenditure budgets relating to these vehicles have been removed and offset with a reduction in the transfer to Motor Vehicle Replacement Reserve in a proposed adjustment in the September Quarterly Review.

Property Development

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Model in the September Quarterly Review have a net result of \$2.6m (U) and include:

- Property Development Capital Expenditure – Increased project cost of \$100,000U. Property Development has now engaged a Project Manager to coordinate the subdivision and provision of infrastructure and required services. Telecommunication, electrical connection, sewer extension, and drainage need to be provided to the site before it can receive a subdivision certificate. These works are due to commence over the next 6 months.
- Property Development Operational Expenditure – Increased cost of \$100,000U related to the continuing review of the St Marys Shopping Centre which re-commenced in 2015- 16.
- Commercial Property Expenditure – Increased demolition costs of \$50,000U impacted by the discovery of contamination during the demolition process of a Council building.
- Property Development Sale Income – Income projections for 2016-17 have been reduced (\$2.3mU) due to planned sales that are now not expected to be completed until February 2018.

Revotes

In addition to these adjustments a total of \$4.9m of planned capital and operating projects are proposed for revote this quarter. The total value of revotes for the year to date (including the proposed September Quarter revotes) is \$4.9m, compared to no revotes for the same period in 2015-16. Further details are provided later in this document with a summary of both revotes for the September Quarter detailed below:

City Centres Improvement Program (Loan) - \$3,261,096

The proposed revotes under the City Centres Improvement Program comprise the following:

- *Penrith CBD - High Street (Station St - Woodriff St) - \$1.5 million*
Project rescheduled to avoid multiple concurrent projects impacting High Street and CBD trading
- *High Street Linear Plaza Design - \$500,000*
Project has been rescheduled so that it does not overlap the Triangle Park implementation, to minimise concurrent disruption to the City Centre.
- *Penrith CBD - Permanent Triangle Park Design - \$280,000*
Delay to detailed documentation whilst drainage considerations were accommodated.
- *St Marys CBD - Special Places - \$260,000*
Due to the delays on the "main" Queen Street project it has been agreed to delay the start of this project until 2017 so as to allow unimpeded Christmas trading.
- *St Marys CBD - Queen Street - \$721,096*
The Queen Street head contractor went into administration in late June and liquidation in late July 2016, leaving the large and complex job site partially completed and significant areas of the street in a very poor state. A revised program has been implemented which has seen the rectification of impacted areas. A new head contractor will be appointed via tender to complete the project next year.

WSIP Local Roads Package (Contribution) - \$1,608,289

The Australian Government is funding a \$200 million Local Roads Package as part of the Western Sydney Infrastructure Plan linked to the development of the Western Sydney Airport, at Badgerys Creek. The NSW Government, through Roads and Maritime Services, is managing the Package and working with councils to identify opportunities and to deliver the projects on local, regional, and State roads.

The Design and Projects team was successful in the first funding round opened in July 2014, securing funding for scoping and identification projects on The Northern Road and Erskine Park Road, both being State roads. This variation represents a budget phasing adjustment over the 3 year project lifecycle, now that funds have been confirmed and a combined work plan has been established.

Key Performance Indicators

Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1,

excluding internal borrowings. At September 2016 this indicator was above the OLG's and Council's benchmark at 1.97:1, and once adjusted for internal borrowings is 2.26:1.

Unrestricted Available Cash

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at September 2016 was \$17.6m, compared to \$20.5m in September 2015.

Rates and Annual Charges Arrears

Rates arrears are 3.43% as at September 2016, compared to 3.34% in September 2015. This is below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view to maintaining this indicator below the benchmark.

Summary

Council's financial position remains sound with a surplus of \$60,475 projected for 2016-17. This Review and the proposed allocations to Reserves continue to demonstrate Council's commitment to strong financial management.



Neil Farquharson
Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 September 2016 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



Andrew Moore
CFO
Responsible Accounting Officer

PROJECTS & ACHIEVEMENTS

HIGHLIGHTS

COUNCIL ELECTION

The local government election held on 10 September saw us welcome 5 new Councillors.

Councillor John Thain was elected unopposed as Mayor of Penrith and Councillor Tricia Hitchen as Deputy Mayor at the Ordinary Meeting on 19 September.



Figure 1 - Deputy Mayor Councillor Tricia Hitchen and Mayor Councillor John Thain

| South Ward | East Ward | North Ward |
|-------------------|--------------------|----------------------|
| Cr Jim Aitken OAM | Cr Bernard Bratusa | Cr Marcus Cornish |
| Cr Mark Davies | Cr Todd Carney | Cr Kevin Crameri OAM |
| Cr Joshua Hoole | Cr Greg Davies | Cr Aaron Duke |
| Cr Karen McKeown | Cr Tricia Hitchen | Cr Ross Fowler OAM |
| Cr Kath Presdee | Cr Ben Price | Cr John Thain |

ENGAGING THE COMMUNITY

As we approached the end of the four-year Council term, we were reviewing Council's priorities to ensure we are on track to deliver what the community needs for the next four years and beyond.

Council has engaged with the community in various different ways over the past 12 months. Preliminary analysis of all results has revealed some consistent issues of concern:

- Lack of parking – both commuter parking around all train stations and generally in the CBD
- Concerns over the impacts that the Airport will have on the area (re: pollution, increased traffic, freight routes, noise)
- Traffic congestion across the City
- Lack of infrastructure to support high density housing
- Improving the public transport network
- Concerns over the lack of adequate healthcare facilities and the need to upgrade Nepean hospital
- Concerns over the presentation of the city and maintaining our natural environment, and
- More recreation venues (including the River).

Together with information from the Penrith Community Panel, results of these engagement processes will be used as we prepare our draft *Delivery Program 2017-21* to guide our actions over the term of the new Council.

WHAT'S NEW



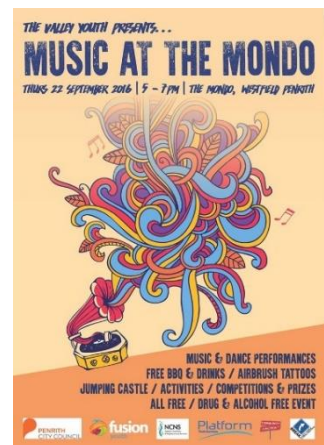
THE NEW LOOK MONDO

The new look Mondo officially opened on 25 August is now an inviting and attractive space for people visiting the Library, The Joan or Penrith Westfield.

This new vibrant area is already thriving with people taking some time out to relax in the spring sun.

MUSIC AT THE MONO

Music at the Mondo was held on 22 September to celebrate the opening of the new space. The event was well attended and highlighted how the renovated Mondo will provide a range of opportunities for people to gather.



NEPEAN GREEN BRIDGE

Construction has started on the Nepean Green Bridge that will provide a safe, pleasant pedestrian and cycle only link across the Nepean River next to Victoria Bridge. The bridge will cost around \$49 million and will have an overall width of 257m. Construction is due to be completed in mid-2018.



Penrith Mayor Karen McKeown, Penrith State Liberal MP Stuart Ayres and Deputy Mayor Ross Fowler at the sod turning of the Green Bridge.

Picture: Peter Kelly



New accessible facilities at Penrith Cemetery, Kingswood



Carved wooden seat at Tench Reserve Western Sydney Aboriginal Men's Group.



Partnership with Telstra sees free public Wi-Fi at several key community locations.



Tench Reserve Shared Path stage 1

WHAT'S BEEN HAPPENING

E - WASTE

1106 vehicles attended the electronic waste drop off event on Saturday 10 September at Jamison Park, South Penrith, with approximately 40 tonnes of electronic waste collected for recycling into new products.

As e-waste continues to grow as a by product of modern living this bi-annual service continues to expand to meet demand.

NATIONAL TREE DAY

A community tree planting event was held on 30 July at Mountain View Reserve, Cranebrook to celebrate National Tree Day. More than 40 community volunteers participated in improving our native bushland by planting over 840 trees, shrubs and grasses.

FREE MICROCHIPPING DAY

A free microchipping day was held on 17 September, giving cat and dog owners the opportunity to microchip their pets, providing a lifetime link back to their owners in case they get lost.

SCORES ON DOORS PROGRAM

Council officially launched its participation in the NSW Food Authority's Scores on Doors Program. Scores on Doors is a state-wide program involving the display of results of inspections for health, hygiene and food safety at retail food businesses.

Each business receives a score and if it meets criteria will receive a certificate showing its star rating. Council's Environmental Health Officers carry out more than 1,200 inspections at more than 800 food premises each year.

For more information, see [Council's website](#).



NAIDOC CELEBRATIONS

Council's Annual NAIDOC celebration was held at Jamison Park on 8 July. Once again the day included a range of activities including netball, touch football, a free BBQ, musical entertainment and free health checks, as well as games and activities for children and young people.

This event brings together government and not-for-profit organisations that provide community services to Aboriginal and Torres Strait Islander people within our community.

LIBRARY

LIBRARY RESOURCES

This quarter saw 7,148 new items added to the library collection, including 511 eBook and eAudio titles. The collection of more than 240,000 items supported 150,000+ loans during July-September.

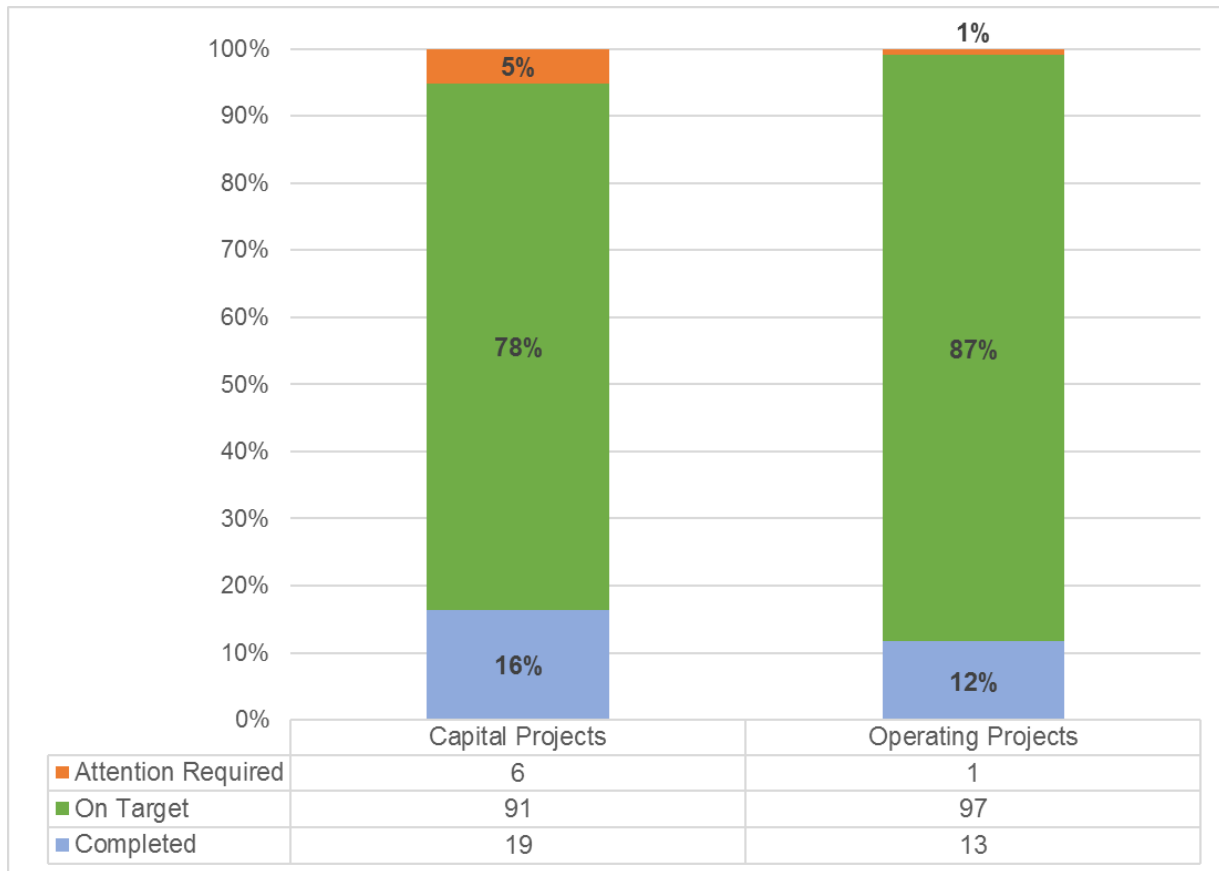
The library has 80+ subscriptions for online databases and services available for members. A new online service was added in September - Transparent Language Online. This interactive service has 90+ languages including English. This online service provides staged lessons for learning each language. It includes interactive keyboards and audio functionality.

LIBRARY MANAGEMENT SYSTEM

The Mayor, Karen McKeown, officially launched the new Spydus Library Management System on 29 August. Library staff demonstrated how the library has been able to integrate its local history photos, audio files, map images and more into the catalogue, providing better access to local historical resources for the community.

Organisational Performance Exceptions

Over the 3 months from 1 July 2016 to 30 September 2016, 97% of the projects identified for completion in 2016-17 have progressed as expected with 14% being completed and only 3% (7) experiencing delays.



Issues encountered that were not foreseen at the beginning of the period include access to funding and third party requirements. The information below outlines those projects which have experienced delays, the reason for the delay, and, where relevant, when the issue is expected to be resolved.

Operating Projects (1, value \$1,608,289)

WSIP Local Roads Package (Revote Requested \$1,608,289)

4.1.11 Manage the delivery of Council's major infrastructure projects

A request to revote funds is due to the budget phasing adjustment over the 3 year project lifecycle now that funds have been confirmed and combined work plan has been established.

Capital Projects (6, value \$ \$3,261,096)

Richmond Rd and Cooper St

3.2.1 Construct, manage and maintain Council's roads, drains, bridges and paths

There has been a delay to the project due to a major variation in the design of the Richmond Road section. A request for additional funds has been forwarded to the RMS to enable the project to be completed.

City Centre Improvements (Revote Requested \$3,261,096)

There are various projects currently being undertaken within the City Centre Improvements program. While the majority of projects are progressing as scheduled, there are five that are currently experiencing delays or are being rescheduled to minimise disruption to residents and local businesses.

High Street Linear Plaza Design (Revote Requested \$500,000)

4.1.10 Manage the development of master plans and designs for Council's assets and public domain

This project has been rescheduled so that it does not overlap the Triangle Park implementation, to minimise concurrent disruption to city centre.

Penrith CBD - Permanent Triangle Park Design (Revote Requested \$280,000)

4.1.10 Manage the development of master plans and designs for Council's assets and public domain

Delays were experienced while drainage considerations were being accommodated. The design documentation is now underway for Tender award in 1st quarter 2017.

Penrith CBD – High Street - Station St - Woodriff St) (Revote Requested \$1,500,000)

4.1.10 Manage the development of master plans and designs for Council's assets and public domain

Project rescheduled to avoid multiple concurrent projects impacting High Street and CBD trading. Design documentation 95% completed and ahead of schedule for revised tender date.

St Marys CBD - Queen Street (Revote Requested \$721,096)

4.1.10 Manage the development of master plans and designs for Council's assets and public domain

The Queen St Head contractor went into administration in late June and liquidation in late July 2016, leaving the large and complex job site partially completed and significant areas of the street in a very poor state. A revised program has been implemented which has seen the rectification of impacted areas and then will have a new head contractor appointed via tender to complete the project next year.

St Marys CBD – Special Places (Revote Requested \$260,000)

4.1.10 Manage the development of master plans and designs for Council's assets and public domain

Due to the delays on the "main" Queen St project it has been agreed to delay the start of this project until the New Year so as to allow unimpeded Christmas trading.

Design documentation is in final stages for tender to be awarded in New Year.

FINANCIAL REVIEW

Funding Summary

| | Current Budget | | | Proposed Variances | | | Revised Budget | | |
|--|--------------------|------------------|--------------------|--------------------|----------------|------------------|--------------------|------------------|--------------------|
| | Services | Untied Income | Total | Services | Untied Income | Total | Services | Untied Income | Total |
| <u>Operations from Ordinary Activities</u> | | | | | | | | | |
| <i>Operating Expenditure</i> | | | | | | | | | |
| Employee Costs | (93,024.4) | - | (93,024.4) | 1,117.5 | - | 1,117.5 | (91,906.9) | - | (91,906.9) |
| Interest Charges | (2,767.7) | - | (2,767.7) | 196.5 | - | 196.5 | (2,571.2) | - | (2,571.2) |
| Depreciation and Amortisation | (23,174.6) | - | (23,174.6) | 35.9 | - | 35.9 | (23,138.7) | - | (23,138.7) |
| Materials, Contracts and Other | (91,885.4) | - | (91,885.4) | 1,283.8 | - | 1,283.8 | (90,601.6) | - | (90,601.6) |
| Asset Utilisation and Overheads | 340.0 | - | 340.0 | (27.8) | - | (27.8) | 312.2 | - | 312.2 |
| Total Operating Expenditure | (210,512.1) | - | (210,512.1) | 2,605.9 | - | 2,605.9 | (207,906.3) | - | (207,906.3) |
| <i>Operating Revenue</i> | | | | | | | | | |
| Rates and Annual Charges | 26,954.6 | 104,871.0 | 131,825.6 | 310.4 | 900.5 | 1,210.9 | 27,265.0 | 105,771.5 | 133,036.5 |
| User Charges and Fees | 41,992.7 | 263.8 | 42,256.5 | 605.2 | - | 605.2 | 42,597.9 | 263.8 | 42,861.7 |
| Interest Income | 779.4 | 1,606.3 | 2,385.7 | (2.7) | - | (2.7) | 776.7 | 1,606.3 | 2,383.0 |
| Operating Grants and Contributions | 19,550.8 | 10,468.7 | 30,019.5 | (11.0) | (46.2) | (57.1) | 19,539.8 | 10,422.5 | 29,962.4 |
| Profit on Sale of Assets | (485.9) | - | (485.9) | (1.8) | - | (1.8) | (487.7) | - | (487.7) |
| Total Operating Revenue | 88,791.7 | 117,209.8 | 206,001.5 | 900.1 | 854.3 | 1,754.5 | 89,691.8 | 118,064.2 | 207,755.9 |
| Result before Capital Grants and Contributions | (121,720.5) | 117,209.8 | (4,510.6) | 3,506.0 | 854.3 | 4,360.3 | (118,214.5) | 118,064.2 | (150.3) |
| Capital Grants & Contributions | 31,699.0 | - | 31,699.0 | 1,062.0 | - | 1,062.0 | 32,761.0 | - | 32,761.0 |
| Operating Result | (90,021.4) | 117,209.8 | 27,188.4 | 4,568.0 | 854.3 | 5,422.3 | (85,453.5) | 118,064.2 | 32,610.7 |
| <i>Funding Statement (Sources & Application)</i> | | | | | | | | | |
| Add back non funded items | 26,089.9 | - | 26,089.9 | (60.9) | - | (60.9) | 26,029.0 | - | 26,029.0 |
| Funds received from Sale of Assets | 7,822.7 | - | 7,822.7 | (2,211.7) | - | (2,211.7) | 5,611.0 | - | 5,611.0 |
| Loans Received | - | 2,200.0 | 2,200.0 | - | - | - | - | 2,200.0 | 2,200.0 |
| Budget (Surplus) / Deficit | - | (7.3) | (7.3) | - | (53.2) | (53.2) | - | (60.5) | (60.5) |
| Funds Transferred (to)/from Reserves held | 15,563.1 | (9,216.5) | 6,346.6 | (3,096.7) | (1,323.3) | (4,420.0) | 12,466.4 | (10,539.8) | 1,926.6 |
| Net Fund Available | (40,545.7) | 110,186.0 | 69,640.3 | (801.3) | (522.2) | (1,323.5) | (41,347.0) | 109,663.9 | 68,316.9 |
| <i>Application of Funds</i> | | | | | | | | | |
| Assets Acquired | (58,209.5) | - | (58,209.5) | 1,301.8 | - | 1,301.8 | (56,907.7) | - | (56,907.7) |
| Internal Loans | 215.3 | - | 215.3 | - | - | - | 215.3 | - | 215.3 |
| Loan Repayments Made | (11,546.1) | - | (11,546.1) | (78.3) | - | (78.3) | (11,624.4) | - | (11,624.4) |
| Total Application | (69,540.3) | - | (69,540.3) | 1,223.5 | - | 1,223.5 | (68,316.9) | - | (68,316.9) |
| Net Costs funded from Rates & Other Untied Income | (110,086.0) | 110,186.0 | 100.0 | 422.2 | (522.2) | (100.0) | (109,663.9) | 109,663.9 | - |

Significant Proposed Variations- September 2016

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

| Account Description | Budget Variance Pos/(Neg) |
|--|---------------------------|
| Development Applications | |
| <u>Development Services Income</u> | |
| <i>The Development Application income budget is ahead of forecast for the current quarter, for a number of reasons relating to the scale of development pursued within the Local Government Area and the value of that development. There continues to be significant increase in the number of multi-unit housing and residential flat building development applications. In addition numerous release areas in the Local Government Area are also experiencing continued growth in both subdivision yield and increased dwelling density. There has been increasing growth in semi-detached and dual occupancy developments within such release areas as Glenmore Park, Caddens, Jordan Springs and Central Precinct (ADI Site). This sustained growth and the housing density is greater than expected. It is important to note that this additional income is inclusive of a significant Plan First Levy component, which increases relative to the value of applications submitted.</i> | 170,000 |
| Total Development Applications | 170,000 |
| Emergency Services Management | |
| <u>Rural Fire Fighting Fund</u> | |
| <i>As per the approved 2016-17 Rural Fire Fighting Fund report, key allocations in the firefighting appliances, infrastructure support, and maintenance and repairs have been advised to Council. The NSW Rural Fire Fighting Service have moved towards a percentage based allocation of the Fund to reflect more fairly the expected expenditure in the District over time. In reviewing the arrangement with the NSW Rural Fire Service, increased demand for Council's operational maintenance of the RFS fleet has necessitated an increase to plant maintenance budget above the expected Maintenance and Repairs grant from the Fund.</i> | (74,055) |
| Total Emergency Services Management | (74,055) |
| Financial Services | |
| <u>Debt Servicing</u> | |
| <i>There are net debt service savings of \$54,556 as the June 2016 borrowings were negotiated at rates well below original estimates. For the first time, Council was able to take advantage of the excellent rates on offer from NSW Treasury Corporation whose loan facility has been made accessible to councils classified as 'Fit for the Future'. These savings are shared between S94 reserves and general revenue.</i> | 54,556 |
| Total Financial Services | 54,556 |
| Libraries | |
| <u>Provision for Library Resources Written off</u> | |
| <i>Commencing in 2014-15 financial year and as suggested by Council's internal and external auditors this cost to recognise superseded, damaged, aged, and obsolete library books. is to be recorded on an annual basis. However as this is a non-cash adjustment the funds set aside in the Original 2016-17 Budget can be returned to surplus.</i> | 100,000 |
| Total Libraries | 100,000 |
| Marketing | |
| <u>River Festival</u> | |
| <i>Penrith Council has created a new iconic event for the Penrith region. Titled Real Festival - the event is a celebration of Penrith's unique lifestyle through connection to the region's main natural asset - the Nepean River. The festival provides an engaging platform for locals and visitors alike to experience the region while indulging in mindful living through crafted activities, entertainment and experiences. To accommodate this exciting new event, funds were allocated from within existing budgets. To deliver a quality festival event in its first year, it was identified that additional funding was required including a fireworks finale, additional performers, enhanced signage, barricades, additional tree lighting, event bunting and event advertising with some of these elements to be reused for future events. Funding for these enhancements is proposed to be provided from general revenue.</i> | (42,679) |
| Total Marketing | (42,679) |
| General Revenue/Untied Income | |
| <u>Net Salary Savings</u> | |
| <i>During the first quarter of 2016-17 net salary savings of \$242,769 have been realised primarily due to vacancies across a number of departments.</i> | 242,769 |
| <u>Provision for Retirement/Resignations</u> | |
| <i>It is proposed that as part of the September Quarterly Review that salary savings identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.</i> | (242,769) |
| <u>Financial Assistance Grant</u> | |
| <i>As reported to Council at the Ordinary Meeting on 24 October advice has now been received confirming Council's 2016-17 Financial Assistance Grant. The Financial Assistance Grant consists of two components, a general component (\$8.2m) and a roads component (\$2.3m). This year's grant is \$39,925 below the estimate for the general component, and \$6,229 below the estimate for the roads component compared to what was included in the 2016-17 budget. It is proposed that these changes will be incorporated into the September Quarterly Review and that this will include adjusting the roads budget to match the actual FAG roads component received, as has been Council's practice in the past.</i> | (39,925) |
| <u>Rates Income</u> | |
| <i>The budget forecast of \$850,000 additional rates income in 2016-17 is largely due to a greater number of subdivisions occurring ahead of predicted timing in the long-term model between November 2015 and July 2016 resulting in additional income generated in 2016-17. This includes three Jordan Springs subdivisions registered in December 2015 totalling over 300 lots. This income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's financial capacity in future years.</i> | 847,347 |

Significant Proposed Variations- September 2016

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

| Account Description | Budget Variance Pos/(Neg) |
|---|----------------------------------|
| <u>Transfer to Major Projects Reserve</u> | |
| <i>Council's Long Term Financial Plan (LTFP) identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. This Reserve will provide capacity for Council to deliver or contribute towards the delivery of the infrastructure our City needs into the future and could include multi- deck carparks, community facilities, open space improvements, and sporting facilities. This Reserve was established in 2015-16 with initial funding of \$2,500,000 with this proposed allocation taking the balance to \$3,500,000.</i> | (1,000,000) |
| <u>2016-17 Productivity Initiatives</u> | |
| <i>The financial strategies developed over the past two years rely not just on the 2016-17 SRV, but also on reform within the organisation's processes, systems, procedures, culture and structure. Reform in these areas has already commenced and will continue over the next 2-3 years. The General Manager has challenged the organisation to match the funds from the 2016-17 SRV with savings from better ways of doing things, harnessing technology improvements, implementing new systems and reviewing service delivery. These savings will provide the capacity to continue to service our growing city ensuring the SRV funds are directed towards city shaping and future-proofing priorities. As a result of this direction and in conjunction with September Quarterly Review productivity initiatives of \$2,212,157 have been identified, investigated, confirmed, and included in the 2016-17 budget.</i> | 2,212,157 |
| <u>Transfer to 2016-17 Productivity Initiatives Reserve</u> | |
| <i>Council's continued commitment to productivity improvements and savings has been a key element underpinning the Financial Capacity Review and will help to deliver the aspirations for the City alongside the 2016-17 SRV. Investment in new technologies and systems will be fundamental to achieving these productivity savings in the long term. It is proposed to allocate the \$2,212,157 of productivity savings already identified in the September Quarterly Review to the Productivity Initiatives Reserve.</i> | (2,212,157) |
| Total General Revenue/Untied Income | (192,578) |
| Total Variances over \$20k | 15,244 |
| Other Variances under \$20k | 37,924 |
| September 2016 Quarter Surplus/(Deficit) | 53,168 |
| 1st Quarter Variances to adopted budget reported to Council | 7,307 |
| Original 2016-17 Budget Surplus/(Deficit) | 0 |
| Net Predicted Surplus/(Deficit) for 2016-17 | 60,475 |

2016-17 Reserve Movements Budget Estimates for period ended 30 June 2017

| Reserve | Opening Balance | Budgeted Transfers To | Budgeted Transfer From | Closing Balance |
|--|-------------------|-----------------------|------------------------|--------------------|
| Internal Reserves | | | | |
| Alister Brass Foundation | 79,175 | 1,986 | - | 81,161 |
| Asset Renewal & Established Areas Strategy | 56,578 | - | 56,578 | - |
| Asset Reserve | 5,420,418 | 2,181,979 | 1,574,014 | 6,028,384 |
| Carparking/Traffic Facilities | 811,285 | 819,477 | 7,000 | 1,623,762 |
| Cemetery Reserve | 749,748 | 143,786 | - | 893,533 |
| Children's Services Reserves | 401,594 | 451,825 | 404,150 | 449,269 |
| City Planning | 301,473 | 113,206 | 171,166 | 243,513 |
| Economic Initiatives Reserve | 309,414 | - | 112,802 | 196,612 |
| Election Reserve | 530,143 | 190,000 | 700,000 | 20,143 |
| Employee's Leave Entitlements | 5,656,834 | - | - | 5,656,834 |
| Environmental Awareness Programs | 292,842 | 52,389 | 111,500 | 233,731 |
| Environmental Protection | 2,494 | - | - | 2,494 |
| Grant Funded Projects Reserve | 277,949 | 50,000 | 50,000 | 277,949 |
| ICT Reserve | 172,429 | 3,547,747 | 3,341,393 | 378,783 |
| Insurance Reserve | 3,535,042 | 1,046,443 | 529,679 | 4,051,805 |
| International Relationships | 19,724 | - | - | 19,724 |
| Legal Reserve | 616,465 | - | - | 616,465 |
| Major Projects Reserve | 2,445,419 | 1,054,581 | - | 3,500,000 |
| OOSH Bus Fleet Replacement Program | 208,951 | 40,500 | 25,000 | 224,451 |
| Plant & Motor Vehicle Replacement Res. | 2,663,680 | 692,205 | 1,044,895 | 2,310,990 |
| Productivity Revolving Fund | 603,971 | 85,000 | 164,826 | 524,145 |
| Property Development Reserve | 16,137,798 | 7,638,754 | 8,739,039 | 15,037,513 |
| Proposed New District Library Resources | 464,510 | 17,490 | - | 482,000 |
| Recreation Reserve | 7,170 | (31,410) | - | (24,240) |
| Revote Reserve | 1,364,660 | (3,085) | 1,361,575 | - |
| S377 Committee Closure Proceeds | 98,924 | 60,877 | - | 159,801 |
| Salary System Training & Development Res | 343,515 | 531,337 | 50,222 | 824,630 |
| Samuel Marsden Road Riding Facility | 1,452 | - | - | 1,452 |
| Special Rate Variation 2016-17 | - | 7,864,068 | 8,021,977 | (157,909) |
| Stormwater Management Service Charge | 1,105,682 | 1,905,142 | 1,996,731 | 1,014,093 |
| Sustainability Revolving Fund | 501,810 | 381,676 | 100,956 | 782,530 |
| Town Centre Review and Administration | 24,796 | - | - | 24,796 |
| Voted Works | 439,348 | 159,000 | 85,400 | 512,948 |
| Total Internal Reserves | 45,645,294 | 28,994,973 | 28,648,903 | 45,991,363 |
| Internal Loans | | | | |
| Baseball Facilities | (1,400) | 1,400 | - | - |
| Costs to Advance Next Years Projects | (2,701) | - | 24,360 | (27,061) |
| Penrith Swimming Centre Waterplay Facility | - | - | 750,000 | (750,000) |
| Public Space Reinvestment Project | (20,049) | (41,731) | 2,458,220 | (2,520,000) |
| Woodriff Gardens Facility Development | (137,750) | 4,750 | - | (133,000) |
| Whitewater Canoe Slalom | (760,439) | 209,130 | 194,418 | (745,727) |
| Total Internal Loans | (922,339) | 173,549 | 3,426,998 | (4,175,788) |
| Section 94 in deficit internal loan | (7,826,992) | - | (31,475) | (7,795,517) |
| Total Internal Reserves & Loans | 36,895,962 | 29,168,522 | 32,044,425 | 34,020,058 |

2016-17 Reserve Movements Budget Estimates for period ended 30 June 2017

| Reserve | Opening Balance | Budgeted Transfers To | Budgeted Transfer From | Closing Balance |
|--|--------------------|-----------------------|------------------------|-------------------|
| External Reserves | | | | |
| Civic Improvement S94 | (1,387,207) | - | - | (1,387,207) |
| Claremont Meadows S94 | (65,254) | 466,267 | 389,996 | 11,017 |
| Cultural Facilities S94 | (3,408,787) | 294,000 | 414,664 | (3,529,451) |
| Erskine Business Park S94 | 2,615,817 | 13,110 | 395,213 | 2,233,713 |
| Erskine Pk Residential Area S94 | 27,228 | 138 | - | 27,366 |
| Footpath Construction S94 | - | 209 | - | 209 |
| Glenmore Park Stage 2 S94 | (143,320) | 1,026,320 | 501,679 | 381,321 |
| Kingswood Neighbourhood Centre S94 | 22,990 | 42,136 | - | 65,126 |
| Lambridge Industrial Estate S94 | (2,822,424) | - | 56,435 | (2,878,859) |
| Penrith City District Open Space S94 | 18,110,605 | 5,238,386 | 368,686 | 22,980,305 |
| Penrith City Local Open Space S94 | 1,432,460 | 683,951 | 589,000 | 1,527,411 |
| St Marys Town Centre S94 | - | 52,640 | 52,640 | - |
| Waterside S94 | 407,897 | 1,847 | 213,201 | 196,543 |
| WELL Precinct | 1,270,483 | - | 330,156 | 940,327 |
| Funding for S94 Plans in deficit | 7,826,992 | - | 31,475 | 7,795,517 |
| Total Section 94 Reserves | 23,887,479 | 7,819,004 | 3,343,145 | 28,363,338 |
| Other External Reserves | | | | |
| Waste Disposal Reserve | 9,149,651 | 4,415,664 | 2,227,120 | 11,338,195 |
| Environment / Sullage Reserve | 422,281 | 868,188 | 1,276,119 | 14,350 |
| Unexpended Loans | 13,340,684 | 138,208 | 5,692,181 | 7,786,711 |
| Unexpended Grants | 2,570,656 | 12,136,526 | 13,585,493 | 1,121,689 |
| Contributions | 6,318,796 | 8,067,844 | 6,517,150 | 7,869,490 |
| Waste and Sustainability Improvement Payment | 88,074 | 406,980 | 495,052 | 2 |
| Total Other External Reserves | 31,890,142 | 26,033,410 | 29,793,115 | 28,130,437 |
| Total External Reserves | 55,777,621 | 33,852,414 | 33,136,260 | 56,493,775 |
| Other Internal Reserves/Committees | | | | |
| Children's Services Cooperative Reserves | 1,329,292 | 114,604 | 63,701 | 1,380,195 |
| Other (Committees) | 397,379 | (3,583) | - | 393,796 |
| Bonds & Deposits | 5,659,418 | - | - | 5,659,418 |
| Total Other Internal Reserves | 7,386,088 | 111,021 | 63,701 | 7,433,408 |
| Grand Total of Reserves | 100,059,671 | 63,131,957 | 65,244,387 | 97,947,241 |
| Controlled Entity | | | | |
| Total Controlled Entity Reserve Movements | - | 185,850 | - | 185,850 |
| RESERVE MOVEMENTS PER BUDGET | | 63,317,807 | 65,244,387 | |

PROPOSED REVOTED WORKS
as at 30 September 2016

Funding Source Details

2016-17 Details

| Description | Revote \$ | General Revenue \$ | Other Funding \$ | Other Funding Source | Budget \$ | Actual \$ | Balance \$ |
|------------------------------------|------------------|--------------------------|------------------------|-------------------------|-------------------|----------------|------------------|
| CAPITAL PROJECTS | | | | | | | |
| <i>Design & Projects</i> | | | | | | | |
| City Centres Improvement Program | 3,261,096 | | 3,261,096 | Loan | 5,400,000 | 714,114 | 4,685,886 |
| TOTAL DESIGN & PROJECTS | 3,261,096 | - | 3,261,096 | | 5,400,000 | 714,114 | 4,685,886 |
| TOTAL CAPITAL PROJECTS | 3,261,096 | - | 3,261,096 | | 5,400,000 | 714,114 | 4,685,886 |
| OPERATING PROJECTS | | | | | | | |
| <i>Design & Projects</i> | | | | | | | |
| WSIP Local Roads Package | 1,608,289 | - | 1,608,289 | Contribution | 5,000,000 | 76,701 | 4,923,299 |
| TOTAL DESIGN & PROJECTS | 1,608,289 | - | 1,608,289 | - | 5,000,000 | 76,701 | 4,923,299 |
| TOTAL OPERATING PROJECTS | 1,608,289 | - | 1,608,289 | | 5,000,000 | 76,701 | 4,923,299 |
| TOTAL PROPOSED REVOTES | 4,869,385 | - | 4,869,385 | | 10,400,000 | 790,815 | 9,609,185 |

CAPITAL PROJECTS PROGRESS REPORT
for the Period to 30 September, 2016

| Area | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|--|---|--------------|------------------|--------------------|------------------|------------------------|-----------------|
| Building Maintenance & Construction | | | | | | | |
| Various | Bus Shelters Program | CPR | 174,763 | 0 | 174,763 | 0 | 27,263 |
| Penrith Council | Bus Infrastructure Audit | CPR | 0 | 0 | 0 | 0 | 5,798 |
| Penrith LGA | Building Asset Renewal | CA | 1,046,314 | 0 | 1,046,314 | 0 | 0 |
| Penrith LGA | Annual Paint Program | CA | 0 | 0 | 0 | 250,000 | 81,267 |
| JSPAC | Air Con Upgrade JSPAC | CA | 0 | 0 | 0 | 600,000 | 0 |
| JSPAC | Theatre Lighting and Audio Upgrade* JSPAC | CA | 0 | 0 | 0 | 196,314 | 220,539 |
| St Clair | Toilet Refurbishment St Clair | CA | 0 | 0 | 0 | 0 | 2,740 |
| Penrith Council | Workforce/Organisational Planning | CPR | 0 | 0 | 0 | 0 | 21,234 |
| Penrith LGA | Building Asset Renewal | CA | 997,425 | 6,000 | 1,003,425 | 0 | 0 |
| Penrith | York Road Detention Basin Canteen Upgrade | CA | 0 | 0 | 0 | 60,000 | 0 |
| Penrith | Hickeys Lane Amenities Canteen Upgrade | CA | 0 | 0 | 0 | 60,000 | 0 |
| Penrith | Endeavor Park Amenities Canteen Upgrade | CA | 0 | 0 | 0 | 60,000 | 0 |
| Penrith | Riding For Disabled Canteen Works | CA | 0 | 0 | 0 | 20,000 | 0 |
| St Marys | Splash Park | CA | 0 | 0 | 0 | 150,000 | 0 |
| St Marys | Splash Park - Hazardous Waste Clean Up | CA | 0 | 0 | 0 | 100,000 | 0 |
| Werrington Cty | Yoorami CCC Foyer Ceiling Replacement | CA | 0 | 0 | 0 | 25,000 | 0 |
| St Clair | Kindana B&A Carpet Replacement | CA | 0 | 0 | 0 | 25,000 | 0 |
| Emu Plains | Emu Plains Library / B&A Refit Air Con Upgrade | CA | 0 | 0 | 0 | 50,000 | 0 |
| Werrington Cty | Yoorami CCC Roof Refurbishment | CA | 0 | 0 | 0 | 34,000 | 0 |
| Cambridge Gdens | Rainbow Cottage CCC Bathroom Upgrade | CA | 0 | 0 | 0 | 60,000 | 0 |
| Werrington Cty | Namatijira Gutters and Drainage | CA | 0 | 0 | 0 | 15,000 | 0 |
| St Clair | Autumn Leaf Parade Gutter Replacement | CA | 0 | 0 | 0 | 15,000 | 0 |
| Cranebrook | Cranebrook NHC Ball Light Replacement | CA | 0 | 0 | 0 | 10,000 | 0 |
| Penrith | Penrith Senior Citizens Bathroom Upgrade | CA | 0 | 0 | 0 | 140,000 | 0 |
| Emu Heights | Emu Heights NHC Flooring Replacement | CA | 0 | 0 | 0 | 20,000 | 0 |
| Penrith | PRG Air Conditioning Replacement | CA | 0 | 0 | 0 | 200,000 | 0 |
| Penrith | Civic Centre Bathroom Upgrades / Ceiling Upgrades | CA | 0 | 0 | 0 | 197,425 | 0 |
| Jamisontown | Jamisontown CCC Toilet Refurbishment | CA | 0 | 0 | 0 | 12,000 | 0 |
| TOTAL BUILDING MAINTENANCE & CONSTRUCTION | | | 2,218,502 | | 2,224,502 | | 358,842 |
| Bushland Management | | | | | | | |
| Emu Plains | Natural Cooling Tree Planting Emu Plains | CPR | 0 | 19,500 | 19,500 | 0 | 0 |
| TOTAL BUSHLAND MANAGEMENT | | | 0 | | 19,500 | | 0 |
| Children's Services | | | | | | | |
| Various | Building Upgrades | CS | 407,400 | (192,008) | 215,392 | 215,392 | 146,583 |
| Various | CS IT Replacement Capital | CS | 21,226 | 0 | 21,226 | 21,226 | 21,226 |
| Penrith LGA | OOSH Bus Fleet Replacement | CS | 50,000 | 0 | 50,000 | 0 | 0 |
| Various | CS Playground Upgrades | CS | 295,000 | (54,004) | 240,996 | 240,996 | 101,023 |

| | | | | | | | |
|----------------------------------|---|----|------------------|---------|----------------|---------|----------------|
| Emu Plains | Emu Village OSH | CS | 235,850 | 156,000 | 391,850 | 0 | 0 |
| Emu Plains | Building Upgrade | CS | 0 | 0 | 0 | 235,850 | 614 |
| Emu Plains | Playground Upgrade | CS | 0 | 0 | 0 | 156,000 | 3,120 |
| Werrington | Pooled Equipment Storage at Yoorami CCC | CS | 0 | 30,000 | 30,000 | 0 | 0 |
| TOTAL CHILDREN'S SERVICES | | | 1,009,476 | | 949,464 | | 272,566 |

City Parks

| | | | | | | | |
|----------------|--|-----|---------|-----------|---------|---------|--------|
| Penrith LGA | Park Asset Renewal | CA | 912,214 | (636,934) | 275,280 | 0 | 0 |
| Glenmore Park | Playground - Lexington & Topeka | CA | 0 | 0 | 0 | 75,000 | 0 |
| Mulgoa | Field Lighting - Gow Park | CA | 0 | 0 | 0 | 114,280 | 750 |
| Kingswood | Field Lighting - Doug Rennie | CA | 0 | 0 | 0 | 86,000 | 5,700 |
| Various | Local Open Space s94 funded capital works | CPR | 501,000 | 50,000 | 551,000 | 0 | 0 |
| Cambridge Park | William St / Twickenham Av playground and path | CPR | 0 | 0 | 0 | 72,500 | 0 |
| Colyton | Roper Rd Fields Lighting & Signage | CPR | 0 | 0 | 0 | 63,000 | 0 |
| Leonay | Leonay Oval Shade & Seating | CPR | 0 | 0 | 0 | 35,000 | 0 |
| Mulgoa | Mulgoa Park Picnic Shed, Bollards & Landscaping | CPR | 0 | 0 | 0 | 151,000 | 0 |
| Oxley Park | Ridge Park Pathway | CPR | 0 | 0 | 0 | 35,000 | 0 |
| Penrith | Parker St Reserve Seating | CPR | 0 | 0 | 0 | 12,000 | 0 |
| Sth Penrith | Barnett St Playground & Park Furniture | CPR | 0 | 0 | 0 | 70,500 | 0 |
| Castlereagh | Smith Park Shelter Furniture & Landscaping | CPR | 0 | 0 | 0 | 42,000 | 0 |
| Leonay | Pamela Parade Playground Furniture & Landscaping | CPR | 0 | 0 | 0 | 70,000 | 0 |
| Penrith LGA | Waste Avoidance Signage in Parks | CPR | 15,000 | 0 | 15,000 | 0 | 0 |
| Erskine Park | Park Improvements - Capella reserve Erskine Park | CPR | 250,000 | 0 | 250,000 | 0 | 0 |
| Erskine Park | Park Improvements - Skylark reserve Erskine Park | CPR | 210,000 | 0 | 210,000 | 0 | 0 |
| Erskine Park | Park Improvements - Spica reserve Erskine Park | CPR | 370,000 | (50,000) | 320,000 | 0 | 0 |
| Erskine Park | Park Improvements - Pacific & Phoenix reserve Erskine Park | CPR | 350,000 | 50,000 | 400,000 | 0 | 49,486 |
| Penrith LGA | Park Asset Renewal | CA | 0 | 626,934 | 626,934 | 0 | 0 |
| C'mont Meadows | Playground / Shade / Landscaping Cedars Park | CA | 0 | 0 | 0 | 37,500 | 37,000 |
| Emu Plains | Playground / Shade / Landscaping Lions Park Playground (Melr | CA | 0 | 0 | 0 | 75,000 | 0 |
| St Clair | Playground / Shade / Landscaping Smith Park - Playground | CA | 0 | 0 | 0 | 37,500 | 0 |
| Kingswood | Playground / Shade / Landscaping Kanangra Reserve | CA | 0 | 0 | 0 | 37,500 | 37,000 |
| Erskine Park | Sportsground Field Lighting Peppertree Reserve | CA | 0 | 0 | 0 | 100,000 | 9,900 |
| Kingswood | Sportsground Field Lighting Parker St Athletics | CA | 0 | 0 | 0 | 100,000 | 9,300 |
| C'mont Meadows | Sportsground Field Lighting Cedars Park | CA | 0 | 0 | 0 | 15,000 | 0 |
| St Marys | Irrigation or Drainage Systems The Kingsway | CA | 0 | 0 | 0 | 38,500 | 0 |
| Penrith | Furniture / Seating Weir Reserve | CA | 0 | 0 | 0 | 36,000 | 0 |
| Cranebrook | Litter Bins Andrews Road | CA | 0 | 0 | 0 | 934 | 0 |
| Various | Water Pumps & Fountains Various | CA | 0 | 0 | 0 | 25,000 | 0 |
| Various | Synthetic Surfaces - Various Various | CA | 0 | 0 | 0 | 25,000 | 0 |
| Erskine Park | Court Surfaces Sealed Chameleon Dr Res | CA | 0 | 0 | 0 | 24,000 | 0 |
| Emu Plains | Practice Nets Dukes Oval | CA | 0 | 0 | 0 | 4,000 | 0 |
| Penrith | Tennis Court Surfaces TBA | CA | 0 | 0 | 0 | 50,000 | 20,489 |
| Orchard Hills | Back Stops / Dugouts Samuel Marsden | CA | 0 | 0 | 0 | 7,000 | 0 |
| St Marys | Cricket Sight Screens Cook Park | CA | 0 | 0 | 0 | 2,000 | 0 |
| Penrith | Landscaping Weir Reserve | CA | 0 | 0 | 0 | 12,000 | 0 |
| Penrith | Woodriff Gardens Tennis Courts Floodlight Replacement | CPR | 0 | 70,000 | 70,000 | 0 | 0 |
| Cranebrook | Fencing of Cranebrook Dog Off Leash Area | CPR | 39,000 | 0 | 39,000 | 0 | 0 |

TOTAL CITY PARKS

2,647,214

2,757,214

169,625

Civil Construction & Maintenance

| | | | | | | | |
|----------------|--|-----|------------|-----------|------------|---------|---------|
| Various | Construction of Bicycle Facilities | CPR | 30,000 | 0 | 30,000 | 0 | 0 |
| Various | Kerb & Guttering | CA | 413,000 | (413,000) | 0 | 0 | 0 |
| Various | Dedication - Subdivision Roads | CA | 13,000,000 | 0 | 13,000,000 | 0 | 948,993 |
| Various | Dedication - Drainage Works | CA | 6,000,000 | 0 | 6,000,000 | 0 | 328,876 |
| Llandilo | Rural Roads Widening | CA | 156,000 | 0 | 156,000 | 0 | 156,000 |
| Various | Roads Reconstruction (2) | CA | 2,154,100 | 0 | 2,154,100 | 0 | 0 |
| Londonderry | The Driftway - Previous works to 250 metres east | CA | 0 | 0 | 0 | 200,000 | 107,649 |
| Mt Vernon | Capitol Hill Dr - Mt Vernon Rd to 300m (Watts Profile) | CA | 0 | 0 | 0 | 201,500 | 0 |
| Mulgoa | Chain O Ponds - Previous works to bad sections | CA | 0 | 0 | 0 | 200,000 | 124,013 |
| Penrith | Andrews Rd - Greygums Rd to Laycock St | CA | 0 | 0 | 0 | 400,000 | 0 |
| Cambridge Park | Dunheved Rd - Trinity Dr to Tasman St | CA | 0 | 0 | 0 | 300,000 | 0 |
| St Marys | Forrester Rd - Christie St to Roundabout | CA | 0 | 0 | 0 | 300,000 | 0 |
| St Clair | Coonawarra Dr - Bennett Rd to Ibis Pl | CA | 0 | 0 | 0 | 266,587 | 237,059 |
| South Penrith | Smith St - Butler Cres to Aston Av | CA | 0 | 0 | 0 | 286,013 | 0 |
| Various | Path Paving Program | CA | 150,000 | 2,500 | 152,500 | 152,500 | 73,481 |
| Penrith LGA | Shared Pathways | CA | 190,000 | 0 | 190,000 | 0 | 0 |
| Penrith LGA | Urban Drainage Construction Program | CA | 1,176,378 | 413,000 | 1,589,378 | 536,378 | 0 |
| Londonderry | Reynolds Rd (Upgrade Culvert Symonds Rd) | CA | 0 | 0 | 0 | 0 | 2,630 |
| Penrith LGA | Blaxland Crossing Res (Reserve - River Embankment Stabilise) | CA | 0 | 0 | 0 | 0 | 21,928 |
| Regentville | Mulgoa Rd Install Key Stone Retaining Wall | CA | 0 | 0 | 0 | 0 | 680 |
| Llandilo | Eighth Av - Bus Shelter west of Second Av | CA | 0 | 0 | 0 | 50,000 | 0 |
| Llandilo | Fifth Av - Corner Of The Northern Rd | CA | 0 | 0 | 0 | 20,000 | 0 |
| Llandilo | Fourth Av - Corner Of Third Av (western side) | CA | 0 | 0 | 0 | 75,000 | 0 |
| Cranebrook | Linden Cres - Corner Of Grays Lane | CA | 0 | 0 | 0 | 20,000 | 0 |
| Castlereagh | Rickards Rd - between bend and property #135 (west side) | CA | 0 | 0 | 0 | 60,000 | 0 |
| Cranebrook | Tadmore Rd - property #163 heading north | CA | 0 | 0 | 0 | 110,000 | 0 |
| Berkshire Park | Fourth Rd - Llandilo Rd to #12 Fourth Rd | CA | 0 | 0 | 0 | 50,000 | 0 |
| Cambridge Park | Multiple - General area around Eton Rd | CA | 0 | 0 | 0 | 100,000 | 0 |
| Castlereagh | Rickards Rd - 222A - 241 Rickards Rd | CA | 0 | 0 | 0 | 50,000 | 0 |
| Llandilo | Sixth Av - 152 Sixth Av | CA | 0 | 0 | 0 | 50,000 | 0 |
| Emu Heights | Alma Cres - 32 Alma Cres | CA | 0 | 0 | 0 | 73,000 | 0 |
| Londonderry | Wilshire Rd - Wingarra Glen to #163 | CA | 0 | 0 | 0 | 30,000 | 0 |
| St Marys | Monfarville Rd - #106 | CA | 0 | 0 | 0 | 65,000 | 0 |
| Penrith | High St - Between Station St and Railey St | CA | 0 | 0 | 0 | 250,000 | 0 |
| St Marys | Queen St Asset Improvement Works | CA | 0 | 0 | 0 | 50,000 | 50,000 |
| Various | Traffic and Transport Facilities Program | CPR | 313,659 | 0 | 313,659 | 0 | -64 |
| Londonderry | Traffic Surveys | CPR | 0 | 0 | 0 | 0 | 1,710 |
| Penrith | Reserve St Mid Block Pedestrian Blisters | CPR | 0 | 0 | 0 | 0 | 1,326 |
| St Clair | Melville and Moore St Pedestrian Refuge Facility | CPR | 0 | 0 | 0 | 0 | 8,673 |
| South Penrith | Batt St - Racecourse Rd Roundabout | CPR | 0 | 0 | 0 | 0 | 8,822 |
| Colyton | Hewitt St - Single lane Roundabout | CPR | 0 | 0 | 0 | 163,659 | 1,700 |
| Cranebrook | Borrowdale Way - Single lane Roundabout | CPR | 0 | 0 | 0 | 150,000 | 1,700 |
| Erskine Pk Ind | Erskine Business Park Footpath Construction (s94) | CPR | 266,090 | 0 | 266,090 | 0 | 3,551 |
| Erskine Park | Erskine Park Footpath Construction | CPR | 958,269 | 0 | 958,269 | 0 | 39,263 |

| | | | | | | | |
|---|--|-----|-------------------|--------|-------------------|---|------------------|
| Penrith LGA | Entry to the City Welcome Signage | CA | 25,523 | 0 | 25,523 | 0 | 0 |
| Cranebrook | Pedestrian Refuge in Sherringham Road Cranebrook | CPR | 0 | 0 | 0 | 0 | 8,472 |
| Colyton | Accessible Pathway & Ramps to Shops in Milton Street Colyton | CPR | 0 | 0 | 0 | 0 | 27 |
| Glenmore Park | Footpath in Floribunda Ave Glenmore Park | CA | 0 | 8,000 | 8,000 | 0 | 11,018 |
| Glenmore Park | Avalon Cr to Kookaburra Cr Footpath Reconstruction | CPR | 0 | 15,000 | 15,000 | 0 | 0 |
| TOTAL CIVIL CONSTRUCTION & MAINTENANCE | | | 24,833,019 | | 24,858,519 | | 2,137,506 |

Community & Cultural Development

| | | | | | | | |
|---|--------------------------------|------|---------------|---------|---------------|---|--------------|
| Various | Disability Access Improvements | C&CD | 37,000 | (2,000) | 35,000 | 0 | 1,779 |
| TOTAL COMMUNITY & CULTURAL DEVELOPMENT | | | 37,000 | | 35,000 | | 1,779 |

Community Safety

| | | | | | | | |
|-------------------------------|---|-----|----------------|--------|----------------|---|---------------|
| Various | Community Safety Program | CA | 191,866 | 0 | 191,866 | 0 | 32,302 |
| Various | Safer Streets Public Space CCTV Program | CA | 299,880 | 0 | 299,880 | 0 | 0 |
| Penrith | Penrith CBD Street Light upgrade | CPR | 0 | 50,000 | 50,000 | 0 | 0 |
| TOTAL COMMUNITY SAFETY | | | 491,746 | | 541,746 | | 32,302 |

Council & Corporate Support

| | | | | | | | |
|--|--------------------------|-----|----------|--------|---------------|---|--------------|
| Civic Centre | Councillors IT Equipment | CM | 0 | 35,000 | 35,000 | 0 | 1,364 |
| Penrith LGA | Councillor Portal | GOV | 0 | 45,000 | 45,000 | 0 | 0 |
| TOTAL COUNCIL & CORPORATE SUPPORT | | | 0 | | 80,000 | | 1,364 |

Design & Project Management

| | | | | | | | |
|---------------|--|----|-----------|-------------|-----------|-----------|---------|
| Penrith LGA | City Centre Improvements | MP | 6,571,096 | (3,261,096) | 3,310,000 | 0 | 0 |
| Penrith | Penrith CBD – High Street (Station St - Woodriff St) | MP | 0 | 0 | 0 | 0 | -59,452 |
| Penrith | High Street Linear Plaza Design | MP | 0 | 0 | 0 | 0 | 2,800 |
| Penrith | Penrith CBD - Permanent Triangle Park Design | MP | 0 | 0 | 0 | 920,000 | 37,392 |
| Penrith | Penrith Civic Arts Precinct - Mondo | MP | 0 | 0 | 0 | 400,000 | 246,238 |
| St Marys CBD | St Marys CBD – Special Places | MP | 0 | 0 | 0 | 540,000 | 13,344 |
| St Marys CBD | St Marys CBD - Heritage Interpretation Plan | MP | 0 | 0 | 0 | 0 | 1,045 |
| St Marys CBD | St Marys CBD - Queen Street | MP | 0 | 0 | 0 | 1,500,000 | 303,620 |
| Penrith | Tench Reserve Provision of new Facilities & Amenities | MP | 0 | 0 | 0 | 0 | 4,528 |
| Cranebrook | Cranebrook Wetlands & Cumberland Plains - Capital | MP | 262,486 | 0 | 262,486 | 0 | 31,684 |
| Cranebrook | Andrews Road Wetlands Project | MP | 0 | 0 | 0 | 0 | 380 |
| St Marys | Accessible Ramp and Toilet - St Marys Old Council Chambers | MP | 0 | 695 | 695 | 0 | 695 |
| Penrith | Better Boating Program | MP | 192,287 | 0 | 192,287 | 0 | 0 |
| Penrith | Better Boating Program | MP | 0 | 0 | 0 | 0 | 14,620 |
| Glenmore Park | Glenmore Park Stage 2 | MP | 1,212,263 | 0 | 1,212,263 | 0 | 0 |
| Glenmore Park | Glenmore Park Sportsfield Stage 2 – Civil | MP | 0 | 0 | 0 | 0 | 20,029 |
| Glenmore Park | Glenmore Park Sportsfield Stage 2 – Amenities | MP | 0 | 0 | 0 | 0 | 155,255 |
| Penrith | Penrith CBD Drainage Upgrade Program (LIRS) | MP | 2,541,793 | 1,000,000 | 3,541,793 | 0 | 109,710 |
| St Marys | Kingsway Sporting Complex and Blair Oval All Weather Athleti | MP | 39,521 | 0 | 39,521 | 0 | 0 |
| Penrith LGA | Our River Path Play Planning | MP | 265,000 | (50,000) | 215,000 | 0 | 0 |
| Penrith | Great River Walk Resting Places | MP | 0 | 0 | 0 | 0 | 5,234 |
| Emu Plains | Dukes Oval Amenities Renewal | MP | 0 | 0 | 0 | 0 | 207 |
| Cranebrook | Cranebrook Reserve Construction of Amenities Block Stage 1 | MP | 213,201 | 0 | 213,201 | 0 | 43,677 |

| | | | | | | | |
|--|--|-----|-------------------|----------|------------------|---|----------------|
| Kingswood | Kingswood Cemetery Amenity Reconstruction | MP | 0 | 24,360 | 24,360 | 0 | 0 |
| TOTAL DESIGN & PROJECT MANAGEMENT | | | 11,297,647 | | 9,011,606 | | 931,005 |
| Emergency Services Management | | | | | | | |
| Various | SES Equipment Priority List | CA | 20,000 | 0 | 20,000 | 0 | 0 |
| Penrith LGA | Rural Fire Service Equip-Grant Funded | CA | 509,795 | 260,965 | 770,760 | 0 | 0 |
| TOTAL EMERGENCY SERVICES MANAGEMENT | | | 529,795 | | 790,760 | | 0 |
| Financial Services | | | | | | | |
| Penrith Council | Motor Vehicle Purchases | FS | 2,842,000 | 0 | 2,842,000 | 0 | 0 |
| Penrith Council | Council Packaged Vehicles | FS | 0 | 0 | 0 | 0 | 151,101 |
| Penrith Council | Leaseback Vehicles | FS | 0 | 0 | 0 | 0 | 437,225 |
| TOTAL FINANCIAL SERVICES | | | 2,842,000 | | 2,842,000 | | 588,326 |
| Plant Maintenance | | | | | | | |
| Penrith Council | Plant Replacement | CPR | 1,090,150 | 97,066 | 1,187,216 | 0 | 0 |
| TOTAL PLANT MAINTENANCE | | | 1,090,150 | | 1,187,216 | | 0 |
| Information Technology | | | | | | | |
| Various | Desktop Hardware / Devices | ICT | 400,200 | (45,000) | 355,200 | 0 | 26,166 |
| Penrith Council | Server Infrastructure | ICT | 80,000 | 0 | 80,000 | 0 | 21,950 |
| Penrith Council | Network Equipment Upgrade | ICT | 20,000 | 0 | 20,000 | 0 | 738 |
| Civic Centre | Telephony Upgrade | ICT | 3,571 | 0 | 3,571 | 0 | 0 |
| Penrith Council | Connect Project | ICT | 10,000 | 0 | 10,000 | 0 | 0 |
| Penrith Council | Connect Meeting Rooms | ICT | 0 | 0 | 0 | 0 | 2,846 |
| Penrith Council | Sharepoint Project | ICT | 115,680 | 0 | 115,680 | 0 | 0 |
| Penrith LGA | Communication Data & Connections (Capital) | ICT | 0 | 0 | 0 | 0 | 3,493 |
| Penrith LGA | Wireless Internet Network Solution Upgrade | ICT | 30,567 | 0 | 30,567 | 0 | 0 |
| Penrith Council | Audio/visual Meeting Room Equipment Upgrades | ICT | 0 | 10,000 | 10,000 | 0 | -2,846 |
| Penrith Council | K2 Online Forms and Workflow Tool | ICT | 0 | 105,750 | 105,750 | 0 | 105,750 |
| TOTAL INFORMATION TECHNOLOGY | | | 660,018 | | 730,768 | | 158,097 |
| Libraries | | | | | | | |
| Penrith Council | Library Resources - Capital | LS | 659,910 | (17,490) | 642,420 | 0 | 0 |
| Penrith Council | Library Book Purchases (Annual) | LS | 0 | 0 | 0 | 0 | 89,307 |
| Civic Centre | Library Special Purpose Prjcts -Building | LS | 0 | 48,957 | 48,957 | 0 | 0 |
| Penrith Council | Library Management System | LS | 79,500 | 3,000 | 82,500 | 0 | 0 |
| Penrith Council | Library Management System | LS | 0 | 0 | 0 | 0 | 82,500 |
| Penrith LGA | Library Capital Purchases | LS | 0 | 14,055 | 14,055 | 0 | 14,055 |
| TOTAL LIBRARIES | | | 739,410 | | 787,932 | | 185,862 |
| Neighbourhood Facilities Management | | | | | | | |
| Various | Neighbourhood Centres/Halls Improvements | FAC | 89,000 | (26,409) | 62,591 | 0 | 13,431 |
| TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT | | | 89,000 | | 62,591 | | 13,431 |
| Place Management | | | | | | | |

| | | | | | | | |
|-------------------------------|--|----|----------------|--------|----------------|---------|---------------|
| Various | Neighbourhood Renewal | PM | 190,000 | 0 | 190,000 | 190,000 | 28,368 |
| Penrith LGA | Mayoral Youth Challenge | PM | 117,000 | 16,155 | 133,155 | 0 | 0 |
| Kingswood | Chapman Gardens Kingswood | PM | 0 | 0 | 0 | 116,155 | 0 |
| Kingswood | Penrith Mayoral Challenge 2016 - Chapman Gardens | PM | 0 | 0 | 0 | 17,000 | 0 |
| St Marys | Monfarville Reserve Community Builders | PM | 70,000 | 0 | 70,000 | 0 | 0 |
| TOTAL PLACE MANAGEMENT | | | 377,000 | | 393,155 | | 28,368 |

Property Development & Management

| | | | | | | | |
|--|--|----|------------------|---------|------------------|-----------|---------------|
| Erskine Park | Public Domain Works - Erskine Park (Surplus Land) | PD | 63,000 | 0 | 63,000 | 63,000 | 0 |
| Various | Property Development Expenditure Project (1) | PD | 2,980,000 | 100,000 | 3,080,000 | 3,080,000 | 18,548 |
| Various | Property Development Expenditure Project (2) | PD | 614,000 | 102,295 | 716,295 | 716,295 | 3,044 |
| Sth Penrith | Lease & Sale of Land to RMS- for Stage 3 Upgrade Works North | PD | 28,000 | 0 | 28,000 | 0 | 0 |
| Sth Penrith | Northern Rd Cnr Parker St and Bringelly Rd | PD | 0 | 0 | 0 | 4,000 | 0 |
| Sth Penrith | Northern Rd Cnr Parker Maxwell and Hilliger | PD | 0 | 0 | 0 | 4,000 | 0 |
| Sth Penrith | Northern Rd between Maxwell and Aspen | PD | 0 | 0 | 0 | 4,000 | 0 |
| Sth Penrith | Maxwell St between Aspen and Fragar | PD | 0 | 0 | 0 | 4,000 | 0 |
| Sth Penrith | Northern Rd between Parker and Mazepa | PD | 0 | 0 | 0 | 4,000 | 0 |
| Sth Penrith | 151-153 Parker St | PD | 0 | 0 | 0 | 4,000 | 0 |
| Sth Penrith | Northern Rd between Parker and Oag | PD | 0 | 0 | 0 | 4,000 | 0 |
| TOTAL PROPERTY DEVELOPMENT & MANAGEMENT | | | 3,685,000 | | 3,887,295 | | 21,591 |

Public Domain Maintenance

| | | | | | | | |
|--|------------------------------------|-----|----------------|---|----------------|---|---------------|
| Penrith LGA | Public Amenity Replacement Program | CPR | 510,000 | 0 | 510,000 | 0 | 87,414 |
| TOTAL PUBLIC DOMAIN MAINTENANCE | | | 510,000 | | 510,000 | | 87,414 |

Records Management

| | | | | | | | |
|---------------------------------|-------------------------------------|-----|----------|-------|--------------|---|----------|
| Penrith | Records Capital Equipment Purchases | GOV | 0 | 8,714 | 8,714 | 0 | 0 |
| TOTAL RECORDS MANAGEMENT | | | 0 | | 8,714 | | 0 |

Recreation & Leisure Facilities Management

| | | | | | | | |
|---|---|-----|------------------|----------|------------------|--------|----------------|
| Erskine Park | Chameleon Reserve Amenity Building | FAC | 210,081 | (49,424) | 160,657 | 0 | 5,157 |
| Claremont Meadows | Floodlight Upgrade Myrtle Road | FAC | 104,000 | 0 | 104,000 | 0 | 0 |
| Penrith | Grounds Redevelopment - Andrews Road Baseball Complex | FAC | 117,000 | 0 | 117,000 | 0 | 0 |
| Glenmore Park | Ched Towns Facility Embellishments | FAC | 68,155 | 0 | 68,155 | 0 | 33,626 |
| Penrith | Penrith Swimming Centre Waterplay Facility | FAC | 1,300,000 | 0 | 1,300,000 | 0 | 418,475 |
| Penrith | Howell Oval Irrigation System | FAC | 45,302 | 0 | 45,302 | 0 | 39,655 |
| Cranebrook | Multicourt at Borrowdale Way Skate Park - Cranebrook | FAC | 120,000 | 0 | 120,000 | 0 | 0 |
| St Marys | Second Batting Cage Monfarville Reserve St Mary | FAC | 0 | 23,000 | 23,000 | 0 | 22,561 |
| Glenmore Park | Lighting to Second Batting Cage at Surveyors Creek Softball | FAC | 0 | 20,722 | 20,722 | 0 | 20,722 |
| Various | Recreation Facility Improvements | FAC | 0 | 21,956 | 21,956 | 0 | 0 |
| Penrith | Renewal of Schools Boatshed Roller Door | FAC | 0 | 0 | 0 | 3,895 | 3,595 |
| Cranebrook | Grey Gums SCG - PGJAFL - Electrical Connection | FAC | 0 | 0 | 0 | 7,319 | 0 |
| Sth Penrith | Jamison Park Netball Complex - Awning Lights | FAC | 0 | 0 | 0 | 10,742 | 0 |
| TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT | | | 1,964,538 | | 1,980,792 | | 543,791 |

Regulatory Control

| | | | | | | | |
|---|--|------|-------------------|----------|-------------------|---------|------------------|
| Penrith Council | RID Squad Motor Vehicle Purchases | EHC | 40,000 | (40,000) | 0 | 0 | 0 |
| TOTAL REGULATORY CONTROL | | | 40,000 | | 0 | | 0 |
| Sustainability Planning | | | | | | | |
| Various | Solar photovoltaic (PV) systems at Council facilities | SUST | 0 | 100,956 | 100,956 | 0 | 0 |
| Various | Joan Southerland Performing Arts Centre | SUST | 0 | 0 | 0 | 0 | 12,481 |
| Various | Works Depot | SUST | 0 | 0 | 0 | 0 | 7,710 |
| TOTAL SUSTAINABILITY PLANNING | | | 0 | | 100,956 | | 20,191 |
| Traffic Management & Road Safety | | | | | | | |
| Various | LTC / Urgent Traffic Facilities | ES | 79,466 | 0 | 79,466 | 79,466 | 3,175 |
| Various | National Black Spot Program | ES | 837,500 | 0 | 837,500 | 0 | 0 |
| Glenmore Park | Glenmore Parkway Remove clearzone hazards | ES | 0 | 0 | 0 | 100,000 | 0 |
| Cambridge Park | Victoria St & Sandringham Av Install raised islands | ES | 0 | 0 | 0 | 27,500 | 5,714 |
| St Marys | Chapel St & Lethbridge St Roundabout | ES | 0 | 0 | 0 | 180,000 | 2,000 |
| Cambridge Park | Barlow St & Haining St Roundabout. | ES | 0 | 0 | 0 | 160,000 | 1,800 |
| Emu Plains | Dewdney Rd & Nepean St Median Island Stop Treatment (MIST) | ES | 0 | 0 | 0 | 50,000 | 400 |
| Cambridge Park | Oxford St, William St & Wrench St Roundabout. | ES | 0 | 0 | 0 | 160,000 | 1,800 |
| Werrington | Victoria St & Gibson Av Roundabout | ES | 0 | 0 | 0 | 160,000 | 3,370 |
| Penrith | NSW Bike Plan River Cities Program | ES | 1,374,013 | 0 | 1,374,013 | 484,864 | 0 |
| Penrith | SUP Tench Reserve - Nepean Av and Jamison Rd | ES | 0 | 0 | 0 | 319,611 | 256,836 |
| Penrith | SUP High Street - Parker Rd and new Ambulance Station | ES | 0 | 0 | 0 | 69,538 | 81,755 |
| Penrith | 1617 Nepean Avenue SUP | ES | 0 | 0 | 0 | 500,000 | 14,240 |
| Various | State Black Spot Program | ES | 857,033 | 0 | 857,033 | 0 | 0 |
| Penrith | Richmond Rd and Cooper St | ES | 0 | 0 | 0 | 357,033 | 9,126 |
| Penrith | Maxwell Street Cycling Safety | ES | 0 | 0 | 0 | 500,000 | 0 |
| TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY | | | 3,148,012 | | 3,148,012 | | 380,217 |
| TOTAL CAPITAL PROJECTS | | | 58,209,527 | | 56,907,742 | | 5,932,277 |

OPERATING PROJECTS PROGRESS REPORT
for the Period to 30 September, 2016

| Area | Description | Resp Officer | Adopted Budget | Proposed Variances | Revised Budget | Estimated Project Cost | PTD Expenditure |
|--|---|--------------|----------------|--------------------|----------------|------------------------|-----------------|
| Building Maintenance & Construction | | | | | | | |
| Civic Centre | Civic Centre Office Desk Layout and Extension Options | CPR | 20,000 | 0 | 20,000 | 0 | 0 |
| TOTAL BUILDING MAINTENANCE & CONSTRUCTION | | | 20,000 | | 20,000 | | 0 |
| Bushland Management | | | | | | | |
| Nth Penrith | Kingswood Park Rehabilitation Project | CPR | 40,000 | 9,077 | 49,077 | 0 | 23,237 |
| TOTAL BUSHLAND MANAGEMENT | | | 40,000 | | 49,077 | | 23,237 |
| Children's Services | | | | | | | |
| Various | CS Repair & Replace Equipment Operating | CS | 0 | 2,217 | 2,217 | 2,217 | 1,422 |
| TOTAL CHILDREN'S SERVICES | | | 0 | | 2,217 | | 1,422 |
| City Parks | | | | | | | |
| Penrith LGA | Green Waste Mulcher | CPR | 20,000 | (10,000) | 10,000 | 0 | 13,000 |
| Penrith Council | Implement Plans of Management | CPR | 179,688 | 0 | 179,688 | 0 | 48,340 |
| Penrith LGA | Control of Aquatic Plants | CPR | 5,000 | 0 | 5,000 | 0 | 0 |
| Llandilo | Llandilo Public School seating | CPR | 5,400 | 0 | 5,400 | 0 | 4,997 |
| TOTAL CITY PARKS | | | 210,088 | | 200,088 | | 66,337 |
| City Partnerships | | | | | | | |
| Various | International Relations | CM | 78,950 | 0 | 78,950 | 0 | 7,000 |
| TOTAL CITY PARTNERSHIPS | | | 78,950 | | 78,950 | | 7,000 |
| Civil Construction & Maintenance | | | | | | | |
| Various | Rural Roads Resealing | CPR | 59,500 | 0 | 59,500 | 0 | 47,530 |
| Various | Road Resealing/ Resheeting (Pt AREAS) | CPR | 4,837,186 | (150,000) | 4,687,186 | 0 | 1,271,555 |
| Various | Traffic Facilities - Regulatory | CPR | 462,000 | 418 | 462,418 | 0 | -7,186 |
| Various | Roads Maintenance - Roads to Recovery | CA | 3,473,245 | 0 | 3,473,245 | 0 | 37,950 |
| Jamisontown | Second Avenue - Bringelly Rd to Anthony Cr | CA | 0 | 0 | 0 | 0 | 0 |
| Llandilo | Terrybrook Rd - Eighth Av to Seventh Av | CA | 0 | 0 | 0 | 200,000 | 0 |
| Llandilo | Eighth Av - Second Av to 550 West of Second Av | CA | 0 | 0 | 0 | 250,000 | 0 |
| Berkshire Park | Third Rd - Previous works to St Marys Rd | CA | 0 | 0 | 0 | 250,000 | 0 |
| Llandilo | Fourth Av - Previous works to Terrybrook Rd | CA | 0 | 0 | 0 | 253,629 | 0 |

| | | | | | | | |
|---|--|-----|------------------|----------|------------------|---------|------------------|
| Llandilo | Fifth Av - Terrybrook Rd to Third Av | CA | 0 | 0 | 0 | 389,371 | 0 |
| Kingswood | Second Av - Roundabout to O'Connell St | CA | 0 | 0 | 0 | 150,000 | 420 |
| Colyton | Carpenter St - Dalton St to Cooina St | CA | 0 | 0 | 0 | 180,100 | 0 |
| Werrington County | Singleton Av - Henry Lawson Av to Boyd Pl | CA | 0 | 0 | 0 | 207,900 | 186,065 |
| Colyton | Carpenter St - Monfarville St to Knox St | CA | 0 | 0 | 0 | 486,000 | 0 |
| Kemps Creek | Clifton Av - CH500 to CH1000 | CA | 0 | 0 | 0 | 149,700 | 0 |
| Jamisontown | Jamison Rd - Mulgoa Rd to Mcnaughton St | CA | 0 | 0 | 0 | 453,100 | 0 |
| Jamisontown | Batt St - Penrith Pl to Production Pl | CA | 0 | 0 | 0 | 359,245 | 0 |
| Glennmore Park | Glengarry Dr - Suntop Pl to Windorra Av | CA | 0 | 0 | 0 | 144,200 | 0 |
| Londonderry | The Driftway - Road Maintenance | CPR | 66,000 | 0 | 66,000 | 0 | -8,492 |
| Various | Sweeping /re-linemarking of existing shared paths | CA | 320,000 | (40,000) | 280,000 | 280,000 | 179,376 |
| Various | Maintenance of GPT Constructions | CPR | 338,127 | 0 | 338,127 | 0 | 73,425 |
| Wallacia | Repair of Blaxland's Crossing Bridge Bearings (Contribution) | CA | 300,000 | 0 | 300,000 | 0 | 0 |
| TOTAL CIVIL CONSTRUCTION & MAINTENANCE | | | 9,856,058 | | 9,666,476 | | 1,780,642 |

Community & Cultural Development

| | | | | | | | |
|---|---|------|---------------|-------|---------------|---|---------------|
| Civic Centre | Computerised Community Directory System | C&CD | 4,500 | 0 | 4,500 | 0 | 0 |
| Penrith LGA | Cultural Development Officer - City | C&CD | 7,000 | 0 | 7,000 | 0 | 0 |
| Penrith LGA | Artfiles | C&CD | 0 | 0 | 0 | 0 | 3,000 |
| Penrith LGA | No Boundaries | C&CD | 0 | 2,038 | 2,038 | 0 | 212 |
| Penrith LGA | Grandparents Day | C&CD | 0 | 4,860 | 4,860 | 0 | 0 |
| Various | Community Health Promotion | C&CD | 6,000 | 0 | 6,000 | 0 | 1,180 |
| Penrith LGA | Men's Sheds in the Penrith LGA | C&CD | 21,000 | 0 | 21,000 | 0 | 21,000 |
| TOTAL COMMUNITY & CULTURAL DEVELOPMENT | | | 38,500 | | 45,398 | | 25,392 |

Community Safety

| | | | | | | | |
|-------------------------------|---|-----|----------------|-----------|----------------|---|---------------|
| Penrith LGA | Graffiti Removal Strategy (AREAS) | CPR | 263,650 | (184,666) | 78,984 | 0 | 23,577 |
| Kingswood | Penrith Litter Prevention - Nepean Hospital Surrounds | CA | 0 | 30,600 | 30,600 | 0 | 0 |
| TOTAL COMMUNITY SAFETY | | | 263,650 | | 109,584 | | 23,577 |

Design & Project Management

| | | | | | | | |
|--|---|----|------------------|-------------|------------------|---|---------------|
| Penrith LGA | WSIP Local Roads Package | MP | 5,000,000 | (1,608,289) | 3,391,711 | 0 | 0 |
| Penrith LGA | Local Roads Package Round 2 | MP | 0 | 0 | 0 | 0 | 56,777 |
| Penrith LGA | CBR Caddens and Bringelly Rd | MP | 0 | 0 | 0 | 0 | 15,942 |
| Penrith LGA | TNR Northern Rd and Derby St | MP | 0 | 0 | 0 | 0 | 795 |
| Penrith LGA | EPR Erskine Park Rd Upgrades | MP | 0 | 0 | 0 | 0 | 1,590 |
| Penrith | Allen Place Ramp Removal and Deck Maintenance | MP | 265,663 | 0 | 265,663 | 0 | 2,701 |
| Penrith LGA | Major Project Design Costs | MP | 187,150 | 0 | 187,150 | 0 | 0 |
| TOTAL DESIGN & PROJECT MANAGEMENT | | | 5,452,813 | | 3,844,524 | | 77,805 |

| Emergency Services Management | | | | | | | |
|---|---|-----|------------------|----------|------------------|---|----------------|
| Regentville | Cumberland Fire Control Centre Upgrade | CA | 134,264 | 0 | 134,264 | 0 | 110,863 |
| TOTAL EMERGENCY SERVICES MANAGEMENT | | | 134,264 | | 134,264 | | 110,863 |
| Environmental Health | | | | | | | |
| Penrith LGA | On Site Sewer Management Strategy | EHC | 263,424 | 0 | 263,424 | 0 | 54,625 |
| Penrith LGA | Biodiversity Strategy | EHC | 25,650 | 0 | 25,650 | 0 | 6,620 |
| Penrith LGA | Integrated Catchment Management | EHC | 132,818 | 0 | 132,818 | 0 | 26,244 |
| Penrith LGA | Natural Systems Resourcing | EHC | 119,697 | 0 | 119,697 | 0 | 17,636 |
| Penrith LGA | Waterways Health Monitoring Program | EHC | 35,000 | 0 | 35,000 | 0 | 1,027 |
| Cranebrook | Cranebrook Wetlands & Cumberland Plains | EHC | 384,581 | 0 | 384,581 | 0 | 11,432 |
| Penrith LGA | Gross Pollution traps Audit | EHC | 42,000 | 0 | 42,000 | 0 | 25,000 |
| TOTAL ENVIRONMENTAL HEALTH | | | 1,003,170 | | 1,003,170 | | 142,584 |
| Financial Services | | | | | | | |
| Penrith Council | Investigate Grant Funding Opportunities | FS | 101,564 | (76,564) | 25,000 | 0 | 0 |
| TOTAL FINANCIAL SERVICES | | | 101,564 | | 25,000 | | 0 |
| Plant Maintenance | | | | | | | |
| Kingswood Ind | Penrith Depot and Office Masterplan | CA | 36,400 | 0 | 36,400 | 0 | 0 |
| TOTAL PLANT MAINTENANCE | | | 36,400 | | 36,400 | | 0 |
| Floodplain & Stormwater Management | | | | | | | |
| Penrith LGA | Floodplain Management Resourcing | ES | 120,260 | 0 | 120,260 | 0 | 31,011 |
| Penrith LGA | Flood Studies SMSC | ES | 386,933 | 0 | 386,933 | 0 | 0 |
| Penrith LGA | College, Orth & Werrington Creeks Flood Study | ES | 0 | 0 | 0 | 0 | 40,618 |
| Penrith LGA | Little Creek Flood Study | ES | 0 | 0 | 0 | 0 | 52 |
| Penrith LGA | South Creek Floodplain Risk Management Study & Plan | ES | 0 | 0 | 0 | 0 | 27,404 |
| Penrith LGA | Drainage Asset Inventory Data Collection | ES | 0 | 0 | 0 | 0 | 838 |
| Penrith | ALS Data Capture for Penrith Lakes | ES | 0 | 0 | 0 | 0 | 12,690 |
| TOTAL FLOODPLAIN & STORMWATER MANAGEMENT | | | 507,193 | | 507,193 | | 112,613 |
| Information Technology | | | | | | | |
| Penrith Council | Website Maintenance | CM | 58,004 | 0 | 58,004 | 0 | 6,694 |
| Penrith Council | Digital Economy Strategy Implementation | ICT | 59,704 | 0 | 59,704 | 0 | 0 |
| Penrith Council | ICT System and Software Licences | ICT | 0 | 32,000 | 32,000 | 0 | 0 |
| Penrith Council | Webroot Internet Security | ICT | 0 | 0 | 0 | 0 | 13,262 |
| Penrith Council | Nero Software | ICT | 0 | 0 | 0 | 0 | 182 |
| TOTAL INFORMATION TECHNOLOGY | | | 117,708 | | 149,708 | | 20,138 |

| Libraries | | | | | | | |
|---|--|-----|----------------|-----------|----------------|---------|----------------|
| Various | Library Special Purps Prjcts -Promotion | LS | 15,611 | 9,389 | 25,000 | 0 | 2,772 |
| Penrith Council | Library Resources - Operating | LS | 220,000 | 0 | 220,000 | 0 | 112,537 |
| Penrith LGA | Tech Savvy Seniors | LS | 0 | 4,000 | 4,000 | 0 | 0 |
| TOTAL LIBRARIES | | | 235,611 | | 249,000 | | 115,309 |
| Business Improvement | | | | | | | |
| Penrith Council | Capacity Improvement Program | OD | 215,705 | (35,094) | 180,611 | 5,000 | 21 |
| Penrith Council | LG O&M Survey | OD | 0 | 0 | 0 | 20,950 | 20,950 |
| Penrith Council | Certificate IV Competitive Systems and Practices | OD | 0 | 0 | 0 | 67,710 | 17,975 |
| Penrith Council | Business Process Mapping Software | OD | 0 | 0 | 0 | 32,422 | 0 |
| Penrith Council | Staff Resources | OD | 0 | 0 | 0 | 32,173 | 13,699 |
| Penrith Council | Development of Performance Indicators | OD | 0 | 0 | 0 | 20,000 | 0 |
| Penrith Council | Certificate IV Pratical Projects | OD | 0 | 0 | 0 | 2,356 | 14 |
| TOTAL BUSINESS IMPROVEMENT | | | 215,705 | | 180,611 | | 52,659 |
| Marketing | | | | | | | |
| Penrith LGA | ALGWA NSW 2017 Conference | CM | 25,000 | 0 | 25,000 | 0 | 0 |
| Penrith | Australian Ballet Event 2016 – Under the Stars | CM | 40,000 | (40,000) | 0 | 0 | 0 |
| Penrith | River Festival | CM | 0 | 205,043 | 205,043 | 0 | 71,114 |
| Various | City Marketing & Events Sponsorship | CM | 132,600 | 0 | 132,600 | 132,600 | 18,332 |
| Penrith Council | Cancer Council Relay for Life Sponsorshp | CM | 3,000 | 0 | 3,000 | 0 | 0 |
| Penrith LGA | Australia Day | CM | 177,000 | (100,000) | 77,000 | 0 | 0 |
| TOTAL MARKETING | | | 377,600 | | 442,643 | | 89,445 |
| Communications | | | | | | | |
| Penrith LGA | Corporate Advertising | CM | 103,221 | 0 | 103,221 | 0 | 23,725 |
| TOTAL COMMUNICATIONS | | | 103,221 | | 103,221 | | 23,725 |
| Regional Planning and Advocacy | | | | | | | |
| Various | Advocacy Programme | CP | 5,000 | 0 | 5,000 | 0 | 10 |
| Penrith LGA | Economic Initiatives Resourcing | EIM | 570,828 | 51,357 | 622,185 | 0 | 149,501 |
| | Penrith Progression Stage 4 | EIM | 85,721 | 52,746 | 138,467 | 0 | 0 |
| | Feasibility Study for Hotel Business Case | EIM | 0 | 0 | 0 | 1,075 | 1,075 |
| | Reserve Street / Union Road EOIs and RFPs | EIM | 0 | 0 | 0 | 137,392 | 43,738 |
| Various | Economic Initiatives Operational | EIM | 40,584 | (9,100) | 31,484 | 31,484 | 5,926 |
| Various | Economic Initiatives Projects | EIM | 90,000 | 30,305 | 120,305 | 120,305 | 12,387 |
| TOTAL REGIONAL PLANNING AND ADVOCACY | | | 792,133 | | 917,441 | | 212,638 |

| Neighbourhood Facilities Management | | | | | | | | |
|--|---|--|-----|------------------|----------|------------------|---------|----------------|
| Penrith LGA | Hall Hire - Fee Waiver | | FAC | 3,000 | 0 | 3,000 | 0 | 0 |
| TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT | | | | 3,000 | | 3,000 | | 0 |
| Place Management | | | | | | | | |
| Various | Urban Design (AREAS) | | PM | 222,984 | (11,867) | 211,117 | 211,117 | 20,248 |
| Various | Neighbourhood Renewal Resourcing (AREAS) | | PM | 431,851 | (13,148) | 418,703 | 418,703 | 98,086 |
| Various | Neighbourhood Renewal Projects (AREAS) | | PM | 39,064 | 1,500 | 40,564 | 40,564 | 15,543 |
| Penrith LGA | Magnetic Places | | PM | 50,000 | 0 | 50,000 | 0 | 12 |
| Colyton | Barefoot Beats | | PM | 10,100 | 6,000 | 16,100 | 0 | 2,200 |
| TOTAL PLACE MANAGEMENT | | | | 753,999 | | 736,484 | | 136,088 |
| City Planning | | | | | | | | |
| Penrith Council | Externally Commissioned Studies | | CP | 15,000 | 0 | 15,000 | 0 | 0 |
| Various | Integrated Local Plan | | CP | 125,000 | (11,499) | 113,501 | 0 | 11,555 |
| Luddenham | Sydney Science Park Resourcing | | CP | 0 | 43,803 | 43,803 | 0 | 1,773 |
| Various | Erskine Business Park Improvements | | CP | 44,000 | 85,123 | 129,123 | 0 | 26,580 |
| TOTAL CITY PLANNING | | | | 184,000 | | 301,427 | | 39,908 |
| Property Development & Management | | | | | | | | |
| Erskine Park | Masterplan for Erskine Park | | PD | 76,951 | 0 | 76,951 | 76,951 | 9,247 |
| Various | Property Development Operational Project | | PD | 18,000 | 125,000 | 143,000 | 143,000 | 2,363 |
| Various | Opportunity Sites Project | | PD | 80,000 | 0 | 80,000 | 80,000 | 0 |
| Penrith LGA | Project Management | | PD | 30,000 | 0 | 30,000 | 0 | 0 |
| Erskine Park | Property Dept Improvements - Erskine Park | | PD | 0 | 0 | 0 | 15,000 | 0 |
| Erskine Park | Parks Dept Improvements - Erskine Park | | PD | 0 | 0 | 0 | 15,000 | 0 |
| TOTAL PROPERTY DEVELOPMENT & MANAGEMENT | | | | 204,951 | | 329,951 | | 11,610 |
| Public Domain Maintenance | | | | | | | | |
| Various | Enhanced Public Domain Team (Pt AREAS) | | CPR | 4,126,841 | (2,919) | 4,123,922 | 0 | 864,897 |
| Penrith LGA | Enhanced Public Domain | | CPR | 154,124 | 0 | 154,124 | 0 | 51,377 |
| TOTAL PUBLIC DOMAIN MAINTENANCE | | | | 4,280,965 | | 4,278,046 | | 916,274 |
| Records Management | | | | | | | | |
| Penrith Council | Recordpoint | | LE | 10,909 | 0 | 10,909 | 0 | 0 |
| TOTAL RECORDS MANAGEMENT | | | | 10,909 | | 10,909 | | 0 |

| Recreation & Leisure Facilities Management | | | | | | | |
|---|--|------|----------------|----------|----------------|---------|---------------|
| Penrith LGA | Western Sydney Academy of Sport | FAC | 12,000 | 0 | 12,000 | 0 | 11,950 |
| Penrith LGA | Synthetic Surface Design | FAC | 40,000 | 0 | 40,000 | 0 | 0 |
| Penrith LGA | Recreational & Leisure Strategy | FAC | 150,000 | 0 | 150,000 | 0 | 0 |
| Penrith LGA | Sponsorship of Penrith's NSW Netball Premier League team | FAC | 15,000 | 0 | 15,000 | 0 | 0 |
| TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT | | | 217,000 | | 217,000 | | 11,950 |
| Regulatory Control | | | | | | | |
| Penrith LGA | Audit Ind Comm & Ag Activities | EHC | 127,374 | 0 | 127,374 | 0 | 40,292 |
| Penrith LGA | Companion Animals Act Education Program | EHC | 10,000 | 0 | 10,000 | 0 | 2,937 |
| TOTAL REGULATORY CONTROL | | | 137,374 | | 137,374 | | 43,229 |
| Corporate Planning | | | | | | | |
| Various | Strategic Research and Planning | CoP | 145,000 | (22,230) | 122,770 | 122,770 | 2,970 |
| TOTAL CORPORATE PLANNING | | | 145,000 | | 122,770 | | 2,970 |
| Sustainability Planning | | | | | | | |
| Penrith LGA | Sustainability Programs | SUST | 58,000 | (29,020) | 28,980 | 0 | 5,023 |
| Penrith LGA | Sustainability Resourcing | SUST | 317,237 | 0 | 317,237 | 0 | 61,316 |
| Penrith Council | Louise Petchell Learning for Sustainability Scholarship | SUST | 5,000 | 0 | 5,000 | 0 | 712 |
| TOTAL SUSTAINABILITY PLANNING | | | 380,237 | | 351,217 | | 67,050 |
| Traffic Management & Road Safety | | | | | | | |
| Penrith LGA | Road Safety Project | ES | 18,830 | 0 | 18,830 | 3,830 | 651 |
| Penrith LGA | Speed Related Crashes | ES | 0 | 0 | 0 | 4,400 | 0 |
| Penrith LGA | Fatigue Related Crashes | ES | 0 | 0 | 0 | 2,100 | 0 |
| Penrith LGA | Vulnerable Road Users | ES | 0 | 0 | 0 | 3,000 | 0 |
| Penrith LGA | GLS (Graduated Licensing Scheme) | ES | 0 | 0 | 0 | 1,500 | 0 |
| Penrith LGA | General Road Safety | ES | 0 | 0 | 0 | 0 | 10 |
| Penrith LGA | Campaigns Supporting Blackspot Application | ES | 0 | 0 | 0 | 4,000 | 0 |
| TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY | | | 18,830 | | 18,830 | | 661 |
| Waste Management | | | | | | | |
| Various | Biodegradable Bags - Purchase & Delivery | W&CP | 875,000 | 0 | 875,000 | 0 | 205,546 |
| Penrith LGA | E - Waste | W&CP | 180,000 | (73,011) | 106,989 | 0 | 14,747 |
| Civic Centre | Online Waste Planning & Data Collection | W&CP | 6,512 | 0 | 6,512 | 0 | 0 |
| Civic Centre | Resource Recovery Field Team (RRFT) | W&CP | 22,664 | 0 | 22,664 | 0 | 15,078 |
| Civic Centre | The Arts & Waste Minimisation (TAWM) | W&CP | 59,633 | 0 | 59,633 | 0 | 417 |
| Civic Centre | Innovation Officer | W&CP | 111,017 | 0 | 111,017 | 0 | 29,930 |
| Civic Centre | Illegal Dumping & Waste Disposal- Urban Estates | W&CP | 0 | 0 | 0 | 0 | 35 |

| | | | | | | | |
|-------------------------------|----------------------------------|------|------------------|--------|------------------|---|----------------|
| Penrith LGA | Tech - Waste Recycling Stations | W&CP | 2,118 | 0 | 2,118 | 0 | 418 |
| Penrith LGA | Waste Rangers | W&CP | 60,000 | 0 | 60,000 | 0 | 53,720 |
| Penrith LGA | Mama Lana | W&CP | 20,000 | 0 | 20,000 | 0 | 0 |
| Penrith LGA | Out of our Comfort Zone | W&CP | 100,000 | 0 | 100,000 | 0 | 0 |
| Penrith LGA | Measuring Deterrence and Amenity | W&CP | 21,980 | 0 | 21,980 | 0 | 0 |
| Penrith LGA | Operation Delta | W&CP | 0 | 30,000 | 30,000 | 0 | 803 |
| TOTAL WASTE MANAGEMENT | | | 1,458,924 | | 1,415,913 | | 320,695 |

Workforce Development

| | | | | | | | |
|------------------------------------|--|----|----------------|----------|----------------|---------|----------------|
| Various | Corporate Training Budget | WD | 245,000 | 0 | 245,000 | 245,000 | 85,256 |
| Penrith Council | Management & Leadership Development Prog | WD | 50,000 | 0 | 50,000 | 0 | 28,344 |
| Penrith Council | Traineeship Program | WD | 39,000 | 0 | 39,000 | 0 | 788 |
| Various | Skills & Knowledge Assessment Process | WD | 10,000 | 0 | 10,000 | 0 | 1,095 |
| Penrith Council | Performance Management System | WD | 78,924 | (11,164) | 67,760 | 0 | 9,467 |
| Penrith LGA | Empower iCloud 5 Solution | WD | 0 | 29,700 | 29,700 | 0 | 3,165 |
| TOTAL WORKFORCE DEVELOPMENT | | | 422,924 | | 441,460 | | 128,115 |

| | | | | | | | |
|---------------------------------|--|--|-------------------|--|-------------------|--|------------------|
| TOTAL OPERATING PROJECTS | | | 27,802,741 | | 26,129,346 | | 4,563,935 |
|---------------------------------|--|--|-------------------|--|-------------------|--|------------------|

CONTRACTS

Part A - Contracts listing - contracts entered into during the quarter

| Contractor | Contract Number | Contract Purpose | Contract Value | Start Date | Exp Date | Details of Contract | Budgeted (Y/N) |
|-------------------------------|------------------------|---|-----------------------|-------------------|-----------------|--|-----------------------|
| Josa Constructions Pty Ltd | RFT15/16-10 | Construction of CBD Drainage Upgrade at Penrith | \$3,340,400 | 26-Jul-2016 | 26-Jul-2017 | Single Use Contract | Y |
| Auscorp Constructions Pty Ltd | RFT15/16-14 | Alterations and Associated Works, Emu Plains | \$285,850 | 30-Aug-2016 | 30-Aug-2017 | NA | Y |
| Think Spatial | RFT15/16-16 | Drainage Asset Inventory Data Collection | \$133,320 | 13-Jul-2016 | 13-Jul-2017 | NA | Y |
| API Commercial | RFT15/16-18 | Triangle Park, Public Amenities | \$143,760 | 06-Jul-2016 | 06-Jul-2017 | NA | Y |
| Soft Landings | WSR16/17-01 | Mattress Collection & Processing Services | \$15,000pa | 01-Jul-2016 | 01-Jul-2018 | 2 x 1 year extension options available | Y |

Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

CONSULTANCY AND LEGAL EXPENSES

| Expense | Notes | YTD Expenditure (Actual dollars) | Budgeted Y/N |
|---------------|-------|-------------------------------------|-----------------|
| Consultancies | | \$1,660,897.00 | Y |
| Legal Fees | | \$283,711.00 | Y |

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

On time payments

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

| Target | December 2015 | March 2016 | June 2016 | September 2016 |
|--------|------------------|---------------|--------------|-------------------|
| 90% | 67% | 57% | 59% | 59% |

CAPITAL BUDGET

| (\$'000) | <i>Original Budget</i> | <i>Approved Sept Qtr.</i> | <i>Approved Dec Qtr.</i> | <i>Approved Mar Qtr.</i> | <i>Approved June Qtr.</i> | <i>Revised Budget</i> | <i>Proposed Budget</i> | <i>Projected Budget</i> | <i>Actual YTD</i> |
|--------------------------------------|----------------------------|-------------------------------|------------------------------|------------------------------|-------------------------------|---------------------------|----------------------------|-----------------------------|-------------------|
| Capital Funding | | | | | | | | | |
| Rates & Other Untied Funding | 38,317 | 0 | 0 | 0 | 0 | 38,317 | (4) | 38,313 | 3,622 |
| Capital Grants & Contributions | 6,291 | 2,021 | 0 | 0 | 0 | 8,312 | 275 | 8,588 | 1,026 |
| <i>Internal Restrictions</i> | | | | | | | | | |
| - Renewals | 149 | 553 | 0 | 0 | 0 | 702 | 300 | 1,002 | 38 |
| - New Assets | 8,311 | 2,152 | 0 | 0 | 0 | 10,463 | (362) | 10,101 | 737 |
| External Restrictions | 1,785 | 779 | 0 | 0 | 0 | 2,563 | (27) | 2,537 | 285 |
| <i>Other Capital Funding Sources</i> | | | | | | | | | |
| - Loans | 5,122 | 2,033 | 0 | 0 | 0 | 7,156 | (1,464) | 5,692 | 583 |
| <i>Income from Sale of Assets</i> | | | | | | | | | |
| - Plant & Equipment | 1,426 | 0 | 0 | 0 | 0 | 1,426 | 57 | 1,482 | 488 |
| - Land & Buildings | 816 | 0 | 0 | 0 | 0 | 816 | 0 | 816 | 0 |
| Total Capital Funding | 62,217 | 7,539 | 0 | 0 | 0 | 69,756 | (1,223) | 68,532 | 6,778 |
| Capital Expenditure | | | | | | | | | |
| <i>New Assets</i> | | | | | | | | | |
| - Plant & Equipment | 4,666 | 41 | 0 | 0 | 0 | 4,707 | 431 | 5,138 | 694 |
| - Land & Buildings | 3,542 | 540 | 0 | 0 | 0 | 4,082 | 200 | 4,282 | 93 |
| - Roads, Bridges, Footpaths | 23,405 | 1,455 | 0 | 0 | 0 | 24,860 | (461) | 24,400 | 1,954 |
| - Other Infrastructure | 5,796 | 3,509 | 0 | 0 | 0 | 9,305 | 1,497 | 10,802 | 990 |
| - Library Books | 660 | 0 | 0 | 0 | 0 | 660 | (17) | 642 | 89 |
| - Other | 120 | 140 | 0 | 0 | 0 | 260 | 194 | 455 | 165 |
| <i>Renewals</i> | | | | | | | | | |
| - Plant & Equipment | 134 | 20 | 0 | 0 | 0 | 154 | 0 | 154 | 23 |
| - Land & Buildings | 9,791 | 1,464 | 0 | 0 | 0 | 11,254 | (3,305) | 7,950 | 1,355 |
| - Roads, Bridges, Footpaths | 2,169 | 48 | 0 | 0 | 0 | 2,217 | 23 | 2,240 | 488 |
| - Other Infrastructure | 320 | 322 | 0 | 0 | 0 | 642 | 136 | 778 | 47 |
| - Other | 68 | 0 | 0 | 0 | 0 | 68 | 0 | 68 | 34 |
| Loan Repayments (principal) | 11,546 | 0 | 0 | 0 | 0 | 11,546 | 78 | 11,624 | 846 |
| Total Capital Expenditure | 62,217 | 7,539 | 0 | 0 | 0 | 69,756 | (1,223) | 68,532 | 6,778 |

CASH & INVESTMENTS

| (\$'000) | <i>Original Budget</i> | <i>Approved Sept Qtr</i> | <i>Approved Dec Qtr</i> | <i>Approved Mar Qtr</i> | <i>Approved June Qtr</i> | <i>Revised Budget</i> | <i>Proposed Budget</i> | <i>Projected Budget</i> | <i>Actual YTD</i> |
|-------------------------------------|----------------------------|------------------------------|-----------------------------|-----------------------------|------------------------------|---------------------------|----------------------------|-----------------------------|-------------------|
| <u>Externally Restricted</u> | | | | | | | | | |
| Developer Contributions | 20,082 | (356) | 0 | 0 | 0 | 19,726 | 841 | 20,568 | 19,641 |
| Restricted Contributions for Works | 6,528 | (61) | 0 | 0 | 0 | 6,467 | 1,402 | 7,869 | 6,560 |
| Unexpended Grants | 2,294 | (642) | 0 | 0 | 0 | 1,652 | (531) | 1,122 | 2,134 |
| Unexpended Loan Funds | 8,356 | (2,033) | 0 | 0 | 0 | 6,323 | 1,464 | 7,787 | 12,797 |
| Other Externally Restricted | 11,427 | (413) | 0 | 0 | 0 | 11,014 | 339 | 11,353 | 10,277 |
| Total Externally Restricted | 48,687 | (3,505) | 0 | 0 | 0 | 45,182 | 3,515 | 48,699 | 51,409 |
| <u>Internally Restricted</u> | | | | | | | | | |
| Internal Reserves | 46,023 | (3,732) | 0 | 0 | 0 | 42,291 | 905 | 43,196 | 49,223 |
| Security Bonds & Deposits | 5,659 | 605 | 0 | 0 | 0 | 6,265 | 0 | 6,265 | 6,265 |
| Total Internally Restricted | 51,682 | (3,127) | 0 | 0 | 0 | 48,556 | 905 | 49,461 | 55,488 |
| Unrestricted | 6,865 | 23,881 | 0 | 0 | 0 | 30,745 | (4,420) | 26,323 | 17,586 |
| Total Cash & Investments | 107,234 | 17,249 | 0 | 0 | 0 | 124,483 | 0 | 124,483 | 124,483 |

CASH & INVESTMENTS continued

Comment on Cash and Investments Position

Council's portfolio continues to outperform its benchmark and, although interest rates remain at record low levels, the mix of bank term deposits and longer term Floating Rate Notes have ensured that the budget estimate for interest earned on the portfolio has been achieved for the September quarter.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

| Break up of Investments | \$ |
|-------------------------------------|--------------------|
| <i>Externally Restricted Assets</i> | |
| Section 94 Developer contributions | 19,640,548 |
| Restricted Contributions for Works | 6,560,410 |
| Unexpended Grants | 2,134,374 |
| Unexpended Loans | 12,796,739 |
| Other externally Restricted | 10,277,098 |
| <i>Internally Restricted Assets</i> | |
| Internal Reserves | 49,223,297 |
| Security Bonds and Deposits | 6,264,507 |
| <i>Unrestricted Invested Funds</i> | |
| Unrestricted Invested Funds | 17,585,612 |
| Total Investments | 124,482,585 |

Cash:

Council's Cash Book and Bank Statements have been reconciled as at 30 September 2016.

Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

| | \$ |
|--------------------------------------|--------------------|
| Floating rate Notes Investment Group | 24,858,325 |
| Current Investment Group | 2,300,000 |
| Term Investment Group | 96,000,000 |
| | 123,158,325 |
| General Fund Bank Account | 1,324,260 |
| Total Cash & Investments | 124,482,585 |

INCOME & EXPENSES (by program)

| (\$'000) | <i>Original Budget</i> | <i>Approved Sept Qtr</i> | <i>Approved Dec Qtr</i> | <i>Approved Mar Qtr</i> | <i>Approved June Qtr</i> | <i>Revised Budget</i> | <i>Proposed Budget</i> | <i>Projected Budget</i> | <i>Actual YTD</i> |
|--|----------------------------|------------------------------|-----------------------------|-----------------------------|------------------------------|---------------------------|----------------------------|-----------------------------|-------------------|
| Income | | | | | | | | | |
| Childrens Services | 22,273 | 0 | 0 | 0 | 0 | 22,273 | 110 | 22,383 | 6,305 |
| Planning and Advocacy | 8,042 | 0 | 0 | 0 | 0 | 8,042 | 1,308 | 9,350 | 4,766 |
| Community Facilities | 1,564 | 0 | 0 | 0 | 0 | 1,564 | 121 | 1,685 | 537 |
| Community Information and Events | 27 | 0 | 0 | 0 | 0 | 27 | (23) | 4 | 3 |
| Community Well Being | 2,661 | 0 | 0 | 0 | 0 | 2,661 | 14 | 2,676 | 72 |
| Corporate Finance | 4,779 | 1 | 0 | 0 | 0 | 4,780 | (230) | 4,550 | (951) |
| Corporate Governance | 13 | 0 | 0 | 0 | 0 | 13 | 0 | 13 | 49 |
| Corporate Support | 17 | 0 | 0 | 0 | 0 | 17 | 0 | 17 | 8 |
| Corporate Workforce | 88 | 0 | 0 | 0 | 0 | 88 | 5 | 93 | 23 |
| Development Applications | 3,842 | 0 | 0 | 0 | 0 | 3,842 | 345 | 4,187 | 1,296 |
| Environmental and Health Management | 662 | 0 | 0 | 0 | 0 | 662 | (187) | 475 | 165 |
| Libraries | 779 | 0 | 0 | 0 | 0 | 779 | 4 | 784 | 87 |
| Major Infrastructure Projects & Design | 5,200 | 0 | 0 | 0 | 0 | 5,200 | 0 | 5,200 | 100 |
| Public Spaces and Community Safety | 594 | 110 | 0 | 0 | 0 | 704 | (48) | 656 | 9 |
| Roads, Footpaths and Buildings | 25,051 | 77 | 0 | 0 | 0 | 25,128 | 51 | 25,180 | 1,396 |
| Sport and Recreation | 6,647 | 86 | 0 | 0 | 0 | 6,734 | 121 | 6,855 | 212 |
| Traffic, Parking and Drainage | 2,028 | 866 | 0 | 0 | 0 | 2,894 | 0 | 2,894 | 274 |
| Waste and Community Protection | 35,314 | 134 | 0 | 0 | 0 | 35,449 | 346 | 35,794 | 30,670 |
| Parks | 104 | 0 | 0 | 0 | 0 | 104 | 26 | 130 | 62 |
| Sustainability | 16 | 0 | 0 | 0 | 0 | 16 | 0 | 16 | 0 |
| General Revenue | 117,210 | 0 | 0 | 0 | 0 | 117,210 | 854 | 118,064 | 108,877 |
| Total Income from Continuing | 236,912 | 1,274 | 0 | 0 | 0 | 238,186 | 2,818 | 241,005 | 153,961 |

INCOME & EXPENSES (by program)

| (\$'000) | <i>Original Budget</i> | <i>Approved Sept Qtr</i> | <i>Approved Dec Qtr</i> | <i>Approved Mar Qtr</i> | <i>Approved June Qtr</i> | <i>Revised Budget</i> | <i>Proposed Budget</i> | <i>Projected Budget</i> | <i>Actual YTD</i> |
|--|----------------------------|------------------------------|-----------------------------|-----------------------------|------------------------------|---------------------------|----------------------------|-----------------------------|-----------------------|
| Expenses | | | | | | | | | |
| Children's Services | 23,405 | 4 | 0 | 0 | 0 | 23,409 | 135 | 23,544 | 5,821 |
| Planning and Advocacy | 5,807 | 132 | 0 | 0 | 0 | 5,938 | 116 | 6,054 | 1,378 |
| Community Facilities | 2,165 | 0 | 0 | 0 | 0 | 2,165 | 100 | 2,265 | 610 |
| Community Information and Events | 4,705 | 0 | 0 | 0 | 0 | 4,705 | 79 | 4,785 | 1,040 |
| Community Well Being | 6,033 | 25 | 0 | 0 | 0 | 6,058 | 44 | 6,102 | 869 |
| Corporate Finance | 14,503 | (14) | 0 | 0 | 0 | 14,488 | (179) | 14,309 | 2,943 |
| Corporate Governance | 5,705 | 0 | 0 | 0 | 0 | 5,705 | 181 | 5,886 | 1,925 |
| Corporate Support | 2,646 | 261 | 0 | 0 | 0 | 2,908 | (29) | 2,879 | 1,251 |
| Corporate Workforce | 3,018 | 0 | 0 | 0 | 0 | 3,018 | (57) | 2,960 | 728 |
| Development Applications | 8,362 | 7 | 0 | 0 | 0 | 8,368 | (146) | 8,222 | 1,983 |
| Environmental and Health Management | 3,529 | 80 | 0 | 0 | 0 | 3,609 | (20) | 3,589 | 724 |
| Libraries | 7,739 | 0 | 0 | 0 | 0 | 7,739 | (141) | 7,598 | 1,814 |
| Major Infrastructure Projects & Design | 6,856 | 7 | 0 | 0 | 0 | 6,863 | (1,611) | 5,252 | 548 |
| Public Spaces and Community Safety | 14,933 | 234 | 0 | 0 | 0 | 15,167 | (296) | 14,870 | 3,783 |
| Roads, Footpaths and Buildings | 34,661 | (21) | 0 | 0 | 0 | 34,639 | (317) | 34,322 | 8,048 |
| Sport and Recreation | 8,964 | 16 | 0 | 0 | 0 | 8,980 | 4 | 8,984 | 1,734 |
| Strategic Planning | 540 | 25 | 0 | 0 | 0 | 565 | 0 | 565 | 84 |
| Traffic, Parking and Drainage | 3,738 | 5 | 0 | 0 | 0 | 3,743 | 19 | 3,762 | 962 |
| Waste and Community Protection | 37,220 | 175 | 0 | 0 | 0 | 37,395 | (33) | 37,363 | 7,811 |
| Parks | 14,309 | 30 | 0 | 0 | 0 | 14,339 | (334) | 14,005 | 3,186 |
| Sustainability | 710 | 0 | 0 | 0 | 0 | 710 | (120) | 590 | 133 |
| Total Expenses from Continuing Operations | 209,548 | 964 | 0 | 0 | 0 | 210,512 | (2,606) | 207,906 | 47,377 |
| Net Gain/(Loss) from the Disposal of Assets | (486) | 0 | 0 | 0 | 0 | (486) | (2) | (488) | (160) |
| Net Gain/(Loss) on Fair Value Adjustment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Operating Result from Continuing Operations | 26,879 | 310 | 0 | 0 | 0 | 27,188 | 5,422 | 32,611 | 106,424 |

INCOME & EXPENSES

| (\$'000) | <i>Original Budget</i> | <i>Approved Sept Qtr</i> | <i>Approved Dec Qtr</i> | <i>Approved Mar Qtr</i> | <i>Approved June Qtr</i> | <i>Revised Budget</i> | <i>Proposed Budget</i> | <i>Projected Budget</i> | <i>Actual YTD</i> |
|--|----------------------------|------------------------------|-----------------------------|-----------------------------|------------------------------|---------------------------|----------------------------|-----------------------------|-----------------------|
| Income | | | | | | | | | |
| Rates & Annual Charges | 131,888 | 0 | 0 | 0 | 0 | 131,888 | 1,211 | 133,099 | 132,906 |
| User Fees & Charges | 36,964 | 0 | 0 | 0 | 0 | 36,964 | 524 | 37,488 | 8,534 |
| Interest & Investment Revenue | 2,386 | 0 | 0 | 0 | 0 | 2,386 | (3) | 2,383 | 858 |
| Other Revenues | 5,230 | 1 | 0 | 0 | 0 | 5,230 | 81 | 5,311 | 2,310 |
| Grants & Contributions - Operating | 28,042 | 1,077 | 0 | 0 | 0 | 29,120 | (57) | 29,062 | 4,774 |
| Grants & Contributions - Capital | | | | | | | | | |
| - Other | 24,882 | 196 | 0 | 0 | 0 | 25,078 | 106 | 25,184 | 976 |
| - Contributions (S94) | 6,621 | 0 | 0 | 0 | 0 | 6,621 | 956 | 7,577 | 3,605 |
| Share of Interests in Joint Ventures | 900 | 0 | 0 | 0 | 0 | 900 | 0 | 900 | 0 |
| Total Income from Continuing Operations | 236,912 | 1,274 | 0 | 0 | 0 | 238,186 | 2,818 | 241,005 | 153,961 |
| Expenses | | | | | | | | | |
| Employee Costs | 93,024 | 0 | 0 | 0 | 0 | 93,024 | (1,117) | 91,907 | 20,572 |
| Borrowing Costs | 2,768 | 0 | 0 | 0 | 0 | 2,768 | (196) | 2,571 | 188 |
| Materials & Contracts | 70,260 | 580 | 0 | 0 | 0 | 70,840 | (1,958) | 68,882 | 12,371 |
| Depreciation | 23,175 | 0 | 0 | 0 | 0 | 23,175 | (36) | 23,139 | 6,466 |
| Legal Costs | 564 | 3 | 0 | 0 | 0 | 567 | 0 | 567 | 77 |
| Consultants | 3,476 | 529 | 0 | 0 | 0 | 4,006 | 288 | 4,294 | 739 |
| Other Expenses | 15,431 | (148) | 0 | 0 | 0 | 15,282 | 413 | 15,696 | 6,963 |
| Share of Interests in Joint Ventures | 850 | 0 | 0 | 0 | 0 | 850 | 0 | 850 | 0 |
| Total Expenses from Continuing Operations | 209,548 | 964 | 0 | 0 | 0 | 210,512 | (2,606) | 207,906 | 47,377 |
| Net Gain/(Loss) from the Disposal of Assets | (486) | 0 | 0 | 0 | 0 | (486) | (2) | (488) | (160) |
| Net Gain/(Loss) on Fair Value Adjustment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Operating Result from Continuing Operations | 26,879 | 310 | 0 | 0 | 0 | 27,188 | 5,422 | 32,611 | 106,424 |
| Net Operating Result before Capital Items | (4,624) | 113 | 0 | 0 | 0 | (4,511) | 4,360 | (150) | 101,844 |