



PENRITH



ORGANISATIONAL PERFORMANCE REPORT - MARCH 2016

2013 - 17 DELIVERY PROGRAM
2015 - 16 OPERATIONAL PLAN

PENRITH
CITY COUNCIL

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GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

I am pleased to present this quarterly Performance Report which looks at our achievements, highlights and challenges from 1 January to 31 March 2016. We continue to perform well, with 92% of projects identified for completion either on track or completed.

This year more than ever we are focussed on working with our community, local businesses, other levels of government and key partners to plan for the Penrith of the future. We continue to advocate strongly for the infrastructure and services our community needs now and for the future, especially vastly improved rail and road links, and have had some wins.

Council endorsed the Penrith Community Panel's draft *The City We Want* report in February and we are assessing how to best implement its recommendations. The panel process was a further response genuinely engage with our diverse communities.

We have embraced the opportunities presented by our region's population growth and major projects such as the Western Sydney Airport. We are taking control of our City's future, celebrating our unique strengths as The New West and The Adventure Capital of NSW.

Council is committed to helping create 45,000+ new jobs and 25,000+ new dwellings by 2031. We're actively finding partners locally, nationally and internationally to help deliver smart and innovative growth for our community. The call out to investors to partner with Council – to grow the local economy and create jobs – continued at the Urban Development Institute of Australia (UDIA) National Congress in March.

We've seen progress in the transformation of our City Centres, including the works underway in Queen Street, St Marys and the Mondo area beside the Joan in Penrith. We've also seen progress in the Our River project to bring the area around the Nepean River, our favourite natural asset, to life.

We're far from being complacent about being one of only seven Sydney councils deemed fit to stand alone in the *Fit for the Future* refining of local government.

In February Council applied to IPART for a Special Rate Variation. This decision was not taken lightly, but after an extensive review of our finances and assets, we believe it is crucial to ensuring we're financially sustainable in the long term and can continue to deliver the level of services our community tells us they want. We continue to identify ways to do things better as an organisation and the SRV will be matched by productivity savings within Council.

This period has seen a range of successful events including Australia Day at the Lakes, a civic reception to mark the 50th season for the Penrith Panthers, and free microchipping, e-waste and chemical waste events, as well as the 15th annual 'Making of a City' conference.



A handwritten signature in black ink, which appears to read 'Alan Stoneham'. The signature is written in a cursive, flowing style.

Alan Stoneham
General Manager

FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

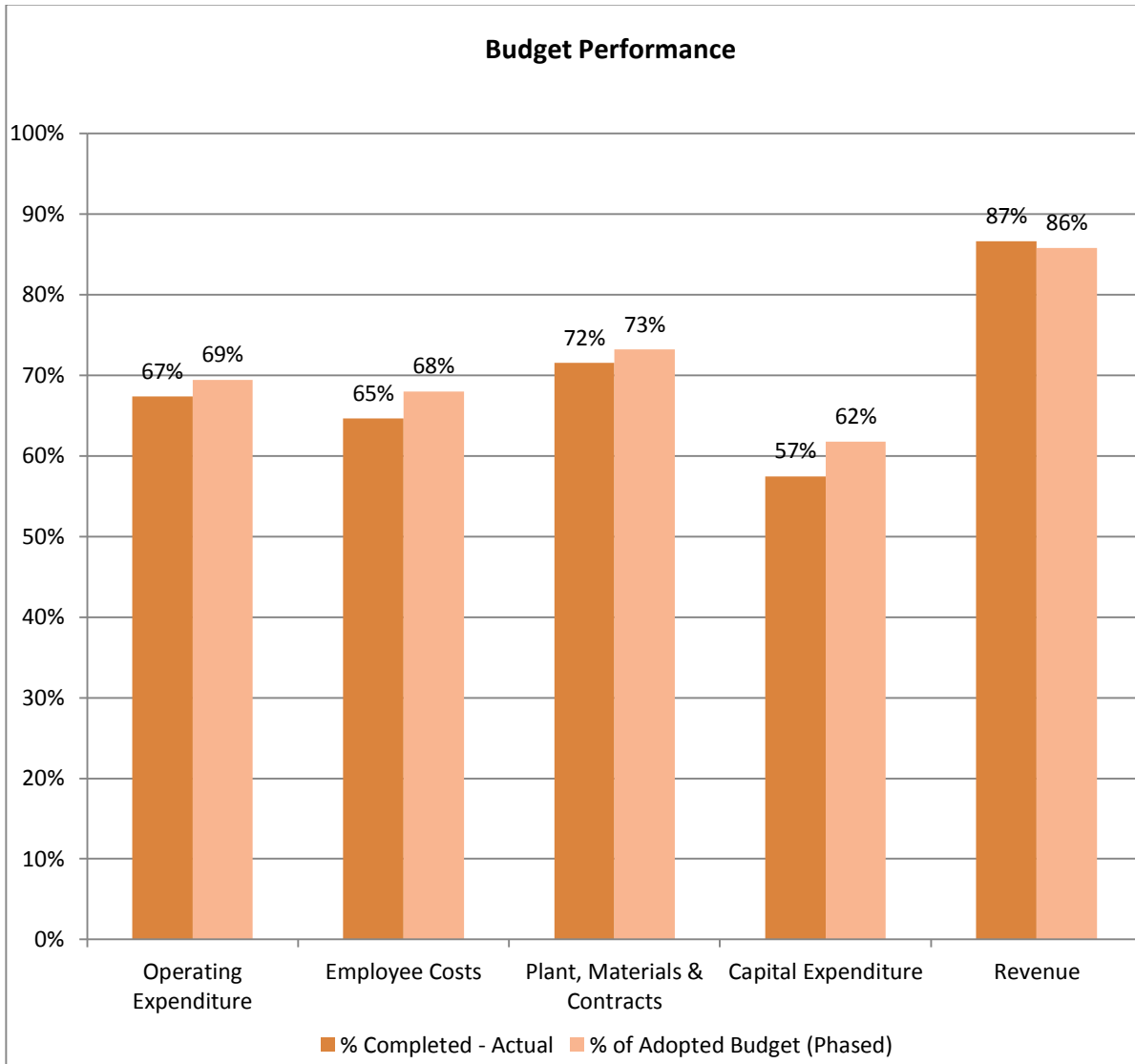
This report covers the third quarter of the 2015-16 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council delivered a balanced budget in the adoption of the 2015-16 Operational Plan. As previously reported to Council, the six-monthly result to December 2016 was a projected surplus of \$72,802 for the full year with variations in the first six months being mainly positive variations to the original budget. The most notable of these variations included additional development application income (\$480,977), rates income (\$600,879), interest on investments (\$300,000), and Street Lighting Subsidy (\$146,000), savings in debt servicing costs (\$181,055), and a decrease in postage costs (\$73,075). These positive variations were in part offset by additional funding provided to Woodriff Gardens Tennis Facility redevelopment (\$181,044). The favourable result for the first half of the year also provided the capacity to allocate additional funds to Reserve for Information Communications and Technology (ICT) projects (\$250,000), the Major Projects Reserve (\$500,000) bringing the balance to \$1.5m, and to establish the Productivity Projects Reserve (\$500,000) to support investment in new technologies, initiatives, and systems.

The March quarter again presented a positive result, with a surplus of \$190,824 now being projected for the full year. This result comprises both positive and negative variations to the original budget, with the most notable for the quarter being additional interest on investments (\$400,000) and City Works income (\$63,108). These positive variations have been partly offset by higher than expected rates abandonments (\$82,100), an increase to the RFS Operational budget (\$25,000), and an allocation to the ICT Reserve (\$250,000). The allocation of additional funds to Reserve for ICT projects that continue to be rolled out as our new ICT Strategy is implemented will ensure that we are able to continue to drive productivity improvements and enhance customer experiences. Recent ICT projects and upgrades in the last year include the upgrade of Council's telephone system, enhancing redundancy of our network, upgrading of our operating environment, commencing the transition to the cloud and Civic Centre data cabling upgrades.

Net organisational salary savings of \$77,013 have also been identified in this quarter. In keeping with Council's adopted practice these salary savings will be retained within the employee cost budget at this stage and not be reallocated. Council's LTFP has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings, once provision for current year payments are made, will be transferred to the ELE Reserve as part of the June 2016 Review.

The overall 2016-17 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2015-16. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review, and adjustments adopted during the quarter, is a small surplus of \$118,022 for the quarter which results in an expected surplus for the full year of \$190,824. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Net Employee Costs

During the third quarter of 2015-16 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings net of those being retained by departments is a total of \$77,013.

It is proposed as part of the March Quarterly Review that the salary savings of \$77,013 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for resignations and retirements. Any remaining savings at year end could then be transferred to the ELE Reserve.

Interest on Investments - \$400,000 F (29%)

Despite widespread speculation that interest rates would fall even lower, the Reserve Bank again decided to leave them on hold for the first quarter of 2016. Term deposit rates for short to medium terms also continued to be attractive. Council's portfolio has averaged between \$90 and \$100 million for the quarter, with untied invested funds consistently higher than originally budgeted so earnings on the portfolio have again exceeded estimates. The budget is proposed to be increased by \$400,000 for the March 2016 quarter.

City Works Fees & Charges Income - \$63,108 F (11.8%)

Income from Fees and Charges such as Infrastructure Inspections, Driveway Crossing Inspections, Restorations Contributions, and Road Opening Permit Fees have continued to exceed forecasted income. High development activity and numerous restoration works from private developers and Sydney Water are the main contributing factors for this increase.

Rates - \$82,100 U (0.08%)

The majority of this variance relates to rates abandonments which have been higher than expected due to two significant valuation objections that were backdated to 2013-14. There have also been a number of community housing properties becoming exempt from rates due to a recent Supreme Court appeal ruling that declared these providers to be exempt. Council will however be able to recover the lost revenue in 2016-17 as part of the permissible income.

RFS Operational Budget - \$25,000U (26.5%)

The RFS is expanding the Fire Control Centre to include the Regentville Hall and is currently refurbishing the building to suit their needs. The Nepean Food Service will remain in the area they currently occupy. Given the age of the expanded facility and the damage to the building and failure of electrical equipment caused by both age and storms, maintenance costs for the Fire Control Centre have escalated this financial year. As a result there is a demonstrated need to adjust the budget to cover the increased maintenance costs for the remainder of this financial year.

The existing cost sharing arrangements agreed to by the Zone Liaison Committee is still in place with Blacktown and Fairfield councils paying 35% and 12% respectively. These Councils will need to be invoiced at the end of the financial year for their share of the actual expenditure.

North South Rail Joint Study- \$20,000 U (100%)

A North-South rail line across outer western Sydney is one of our 'flagship' advocacy priorities. We will soon be called upon to make a submission to a joint study of the options for rail in Western Sydney and will benefit from collaborating with others to fund and collate the technical studies required to underpin our response. This variance is Council's contribution to participate in the collaborative approach to the Western Sydney Rail Stage 1 advocacy.

Transfer to ICT Reserve - \$250,000 A (9%)

Council has undertaken a number of Information Technology projects and upgrades in the last year including the upgrade of Councils telephone system and Civic Centre data cabling funded by Reserve. A transfer of \$250,000 to Reserve is proposed in the March Quarterly Review to enable technology improvements to continue. With this transfer, the balance of the Reserve will be \$70,000 at year end.

Other variations with no impact on the surplus

S94 Developer Contributions – Net increase of \$695,000

Milestones for the Cultural Facilities plan were reached earlier than anticipated prompting an invoice to be issued in accordance with the St Marys Penrith Planning Agreement. A mixed use development in the City Centre under the Civic Improvement Plan was received earlier than expected and infill development has occurred faster than projected which has resulted in additional S94 contributions being received in the March quarter.

Woodriff Gardens Facility Development – Increase - \$255,000

Work on the Woodriff Gardens Tennis facility development is nearing completion. During construction, a number of challenges arose including significant sub-surface works as previously reported to Council. In order to complete this project it has also been necessary to replace fencing, lighting and shelters where the poor condition of these assets presented safety and operational concerns. As a result, a further \$255,000 is proposed to be transferred from Councils T.A.F. Reserve to fund these cost variations in the March Quarterly Review.

ICT Strategy – Increase of \$146,000

As part of the ICT Strategy a number of improvements have been implemented to be funded from the ICT Reserve. Additional funds of \$86,000 have been required to implement the strategy. A further \$60,000 is required for the off-site data centre which was reported to Council through a tender process on the 24 August 2015, and is now operational.

Communication Data and Connections – Increase of \$120,000

The change of service provider was reported to Council on the 27 July 2015 after a tender process. Currently 3 sites are still running on the old provider service. Additional funds provided from the ICT Reserve are required while the services are running concurrently with full migration expected by the end of June 2016.

Domestic Waste Management Income – Increase of \$103,761

An increase in waste services commencing has occurred with the development of new homes, townhouses and units, resulting in \$103,761 additional income. The Waste Services team focuses on providing the appropriate services to each household. Some households may require a larger service due to the number of people in their home, and as such select an option at a higher price. Work by the contamination management team has also been undertaken to identify unauthorised bins being presented for collection and commence additional services where required. As a result, additional income is generated which is offset by a transfer to the Waste Reserve.

Planning Proposal Applications to Amend an LEP – Net increase of \$98,000

With the completion of the City Wide LEP, Council is now receiving and will continue to receive, multiple applications for rezoning or other amendments to the LEP. This income offsets additional costs associated with the assessment of these applications with the balance of funds being set aside in Reserve to cover additional costs incurred in future years.

Library Special Purpose Projects Building – Decrease of \$63,841

Stage one of the St Marys Library Refurbishment was completed on schedule and the Library reopened on Monday 21 December 2015 after two weeks closure. This refurbishment was funded by the annual grant received from the State Library of NSW, as well as an additional top up from Council's Building Asset Renewal fund.

Grant funds remaining in the project are proposed to be returned to the reserve and be used to assist with funding the second stage of the refurbishment. The second stage will be completed in consultation with the Radio Frequency Identification tagging (RFID) vendor to ensure that the new service desk and self-service checkout benches accommodate the RFID technology. A time-frame for the second stage of the refurbishment will be established once the Library has completed the tender process for RFID in 2016-17. It is likely that funding for the second stage will not be required until 2017-18.

Events Operational Budget – Decrease of \$62,191

Council's event operational budget allocation is used during the year to provide funding for both annual events and new events. A budget transfer to the Australia Day event of \$38,159 and \$24,032 towards Civic events has been proposed in the March Quarterly Review.

Australia Day Sponsorship In Kind – Increase \$60,171

The value of local business sponsors contributions towards the Australia Day event has now been brought to account, mainly for advertising and bus travel. There is a corresponding increase in income proposed in the March Quarterly Review.

Regatta Park West Provide BBQ Facilities & Shade Structure – Decrease of \$38,400

New facilities cannot be built as they are dependent on the completion of other larger projects such as proposed realignment of River Road roadworks and the Roads & Maritime Services Green Bridge. The realignment of River Road roadworks requires additional planning and land reclassification processes that may take up to 3 years to complete. The tender has been awarded for the Green Bridge construction, however this may also take up to 3 years to complete. Until such time that funds are required, these funds will be returned to reserve.

Revotes

In addition to these adjustments a total of \$3.4M of planned capital and operating projects are proposed for revote this quarter and a full listing can be found in the attachment. The total value of revotes for the year to date (including the proposed March Quarter revotes) is \$3.9M, compared to \$6.9M for the same period in 2015-16.

Key Performance Indicators

Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of March 2016 this indicator was above the OLG's and Council's benchmark at 1.62:1, and once adjusted for internal borrowings is 2.03:1.

Unrestricted Available Cash

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of March 2016 was \$14.7m, compared to \$15.9m in March 2015.

Rates and Annual Charges Arrears

Rates arrears are 3.41% as at March 2016, compared to 3.76% in March 2015. This is below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view to maintain this indicator below the benchmark.

Summary

Council's financial position remains sound with a surplus of \$190,824 projected for 2015-16. This Review and the proposed allocations to Reserves continue to demonstrate Council's commitment to strong financial management.



Andrew Moore
Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 March 2016 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



Vicki O'Kelly
Acting Assistant General Manager
Responsible Accounting Officer

PROJECTS & ACHIEVEMENTS

ORGANISATIONAL HIGHLIGHTS

Our community

50th season for the Panthers

The Penrith Panthers 2016 season was launched at a civic reception at Council. This year is a significant milestone for the Panthers being their 50th season.



Figure 1 - 2016 Penrith Panthers team with the Mayor of Penrith, Mayor Councillor Karen McKeown

Free microchipping day

Animal lovers flooded Jamison Park in March to take advantage of Council's latest free microchipping day,

More than 220 family pets were microchipped on the day.

Various service providers attended and supported the event. Coreen Avenue Vet and the RSPCA were offering discounted de-sexing. The Animal Welfare League Hawkesbury Branch and Blaxland-Glenbrook RSL dog training club also attended to help with advice for the more unruly dogs.

Arctic Breed Rescue had a BBQ to raise money for rescue and re homing efforts.



Figure 2 - a little participant in the microchipping day

Team Colyton

Council endorsed the Colyton Community Action Plan, developed by team Colyton, in March. Councillors congratulated the Colyton community for their progress to date through the action plan.

Meet St Mary's film project

In 2015, artist David Ryan and a steering committee filmed a series of mini-documentaries about St Marys locals. The crew also mentored young people in digital media. Six edited mini-docos resulted forming the series, *St Marys Minutes*, which can be viewed at [facebook.com/meetstmarys](https://www.facebook.com/meetstmarys).



Figure 3 - Meet St Marys film

More than 100 locals shared their highlights of living in St Marys from across the decades. These memories informed and inspired the creation of the final *Meet St Marys* projections, a kind of visual love letter to St Marys from residents set to a soundtrack.

In February, the Mayor launched the final centrepiece of the placemaking film project. The *Meet St Marys* film was produced by Fusion Western Sydney and funded through Magnetic Places.



Figure 4 - Community members participating in the event

A crowd of more than 300 cheered for their favourite images and choreographed dance works by 15 young and young-at-heart performers. The night included children's games, giveaways and screening of the Pixar film, *Inside Out* as well as free sausages and popcorn provided by Optus



History Conference

The 15th annual 'Making of a City' conference was held in March at the Richard Bonyngue Concert Hall in the Joan Sutherland Performing Arts Centre.

This year's theme examined Castlereagh's early history and the connections made with families who not only stayed in the local area but made their mark elsewhere.

Castlereagh is the earliest settlement area in Penrith and a close community formed. However, evidence points to a web of inter-relationships with scandalous liaisons and flourishing crime.

The conference looked at the Castlereagh connections of bushranger John Vane and eminent Queensland politician Sir Arthur Rutledge. Speakers at the Conference included Associate Professor Dr Grace Karskens, historians Graham Wilcox and

Craig Bratby, and Council's research Librarian Ann-Maree Bonner.

The conference attracted 109 delegates including various local and interstate historical groups.



Figure 5 - Keynote speaker and council staff addressing the conference

Strategic Research and Planning

A revised Resourcing Strategy was prepared and adopted by council to support the application for a SRV which was submitted in February. Preparation of the application was a significant focus for Council's finance and Corporate Planning staff this quarter. Council also endorsed the draft report prepared by the Penrith Community Panel and work is ongoing to determine how to best implement the panel's recommendations.

Organisational Performance Exceptions

Over the 3 months from 1 January 2016 to 31 March 2016, 92% of the projects identified for completion in 2016-17 have progressed as expected with 62% on target, 30% completed and only 8% (20) experiencing delays.

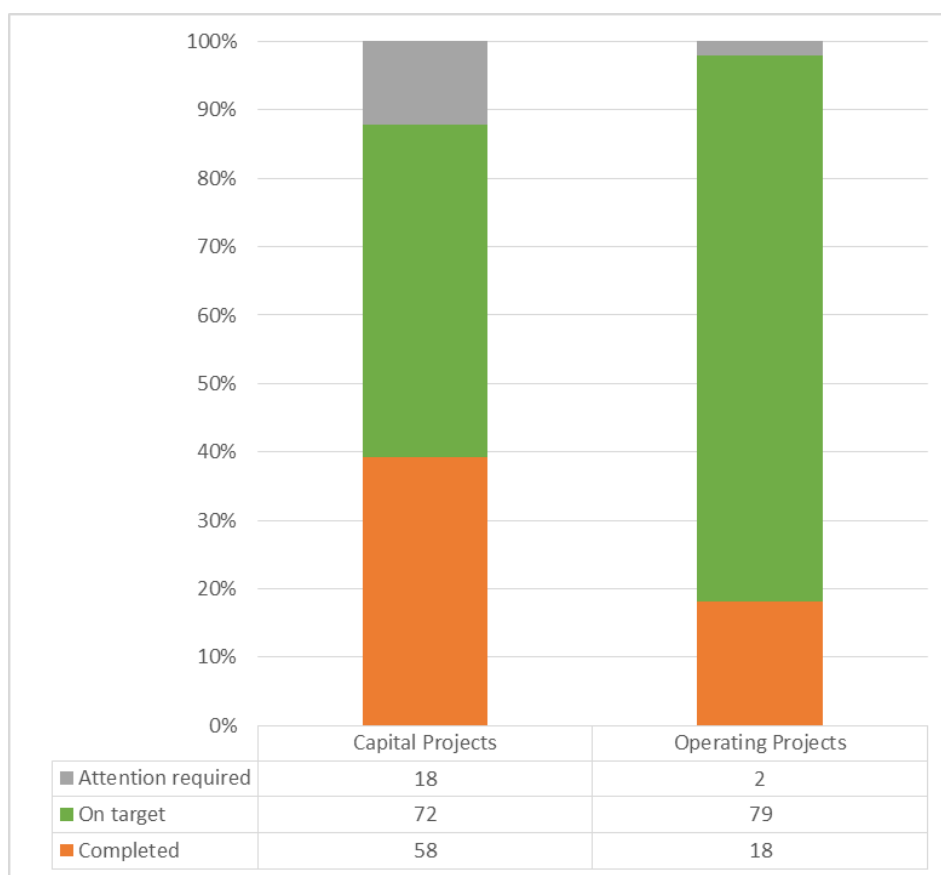


Figure 1 Current status of Actions, Service Activities and, Capital and Operating projects

Issues encountered that were not foreseen at the beginning of the period include access to funding and third party requirements. The information below outlines those projects which have experienced delays, the reason for the delay, and, where relevant, when the issue is expected to be resolved.

Capital Projects

Penrith CBD Drainage Upgrade Program (LIRS) (Revote \$750,000)

3.2.3 - Manage the delivery of Council's major infrastructure projects

The tender period was extended to ensure quality responses could be submitted. This has delayed awarding the contract and the anticipated cash flow by 1 month. The contract was awarded on 18 April and preliminary site works are expected to commence in June 2016.

JSPAC Theatre Lighting and Audio Upgrades

4.1.1 - Manage the construction, renewal and maintenance of Council's buildings and facilities

Grant funding has been received to upgrade existing analogue technology to digital. A staged upgrade of the cabling throughout the centre has been planned so that new equipment can be integrated into the system on an ongoing basis.

New equipment is currently being purchased. The grant funding authority has been advised of, and agreed to, an extension of the previously advised project completion date. The project is still due to be completed by 30 June 2016.

Bus Shelters Program (Revote \$83,965)

4.1.2 - Implement the Building Asset Renewal Program

The Community Panel identified opportunities to investigate the financial advantages of tendering out the advertising space on bus shelters on the basis that, in exchange for advertising space, companies will supply, install, maintain and clean bus shelters across the LGA. The Special Rate Variation application also includes funding to upgrade or replace numerous bus shelters and associated infrastructure across the City which, assuming the SRV is approved, will require a tender process for bus shelter replacement that is expected to provide overall better value to Council.

Two bus shelters have been constructed in St Marys during 2015-16. The remaining 2015-16 bus shelters have been delayed pending resolution of the other projects to ensure that opportunities they present can be fully realised.

The remaining 3 shelters programmed for 2015-16 will now be completed by the end of the second quarter of 2016-17. The funds to be revoted will be returned to the building asset renewal program and reassessed once the outcome of the SRV application and the feasibility of the Community Panel's recommendations are known.

Library Special Purpose Projects –Building (\$63,841 transfer back to Reserve)

6.1.4 - Deliver quality library services that respond to the community's changing need for information and leisure

The refurbishment of St Marys Library is a two stage project. It is being funded jointly by grant funding from the State Library of NSW and Council's Asset Renewal Fund.

The first stage included interior repainting, re-carpeting, new furniture, the realignment of the shelves and the installation of new public computer desks, including additional PCs. This was completed on time and the Library reopened on Monday 21 December 2015 after two weeks closure.

The second stage is scheduled to occur in conjunction with the upgrade of the stock control system for the library's collections. This is now planned to be finalised in 2017-18.

Floodlight Upgrade Myrtle Road (Revote \$54,000)

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

Detailed designs and technical specifications for the installation of the floodlights have been completed. Delays to the project have occurred as a result of resolving supply and connection arrangements with the energy provider.

Quotations for the installation of the floodlights are being sought while the outstanding issues with the energy provider are being resolved.

Grounds Redevelopment - Andrews Road Baseball Complex (Revote \$64,527)

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

In progressing the designs for the construction of a full size senior baseball diamond a number of site constraints have been identified which have required further investigation.

Site investigations are now concluded, a finalised design has been provided to Penrith Baseball Club for its consideration and approval. Subject to approval of the plan by the club, works will be scheduled to be completed before the start of the new baseball season.

Safer Streets Public Space CCTV Program (Revote \$70,000)

4.1.8 - Provide security services to Council property and public areas

Grant funding has been obtained from the Federal Attorney Generals Department to install CCTV cameras along sections of Queen St, St Marys. The cameras will be fixed to new light poles that will be installed as part of the Queen St Streetscape Upgrade. The construction program for the streetscape upgrade has been delayed which has in turn delayed installation of the cameras. At this stage installation of the cameras is expected to be completed by September 2016.

Grant funding has also been received to install CCTV cameras along sections of High St and Station St Penrith. Planning for work is progressing well and the cameras are scheduled to be installed by 30 June 2016.

Funds are to be revoted to the 2016/17 financial year for the installation of CCTV camera in Queen St, St Marys (anticipated completion date September 2016).

Better Boating Program (Revote \$850,000)

4.1.9 - Provide designs and plans for Council's parks, buildings, roads and drains

The design phase for the trailer parking and jetty extension have been delayed due to the Review of Environmental Factors. Works are expected to commence in February 2017, the construction period will be determined at tender.

Our River Path Play Planning (Revote \$265,000) and Tench Reserve Provision of new Facilities & Amenities (Revote \$350,000)

4.1.10 - Manage the development of master plans and designs for Council's assets and public domain

4.1.11 - Manage the delivery of Council's major infrastructure projects

The detailed design of Tench Reserve is nearing completion. Stage 1 capital works have been identified, including the new facilities and path works, and are currently being designed. Once this work is complete construction will be able to commence – this is anticipated to occur in early in 2016-17.

The playground in Tench Reserve is complete and the Plan of Management for Regatta Park is on public exhibition and is therefore almost complete.

Regatta Park East Provision of new Facilities

Regatta Park West Provide BBQ Facilities & Shade Structure

4.1.11 - Manage the delivery of Council's major infrastructure projects

New facilities in Regatta Park east cannot be built until larger other projects are complete, including the RMS Nepean Green Bridge and other proposed roadworks. Delays in these third party projects will continue to delay subsequent council projects. Successful grant applications may also be able to bring these projects forward, options will also be explored to fast track planning and negotiations around road realignment, subject to funding.

Public Amenity Replacement Program (Revote \$270,000)

4.1.15 - Implement the Public Amenity Replacement Program

The delivery of the Public Amenity Replacement Program is slightly behind schedule due to a number of sensitivities associated with the planned redevelopment of the existing public toilet facility within Penrith Cemetery, Kingswood. Decisions relating to the best way to deal with the treatment of the associated waste water within the new facility, to be located in the middle of the cemetery grounds, and the associated Development Application (DA) process, meant that the envisaged construction program had to be delayed a number of months while necessary investigations and subsequent approvals were granted. At this stage construction of the new facility is expected to be completed in August/September 2016.

Revote of necessary funding to the 2016-17 financial year to accommodate the expected completion date of the new public toilet facility at Penrith Cemetery, Kingswood of August/September 2016.

Monfarville Reserve Community Builders (Revote \$35,000)

4.2.4 - Engage the community in identified priority established areas of the City

This exciting project to upgrade the facilities at Monfarville Reserve has come about through a successful application to the Community Builders Grants Program. The works at the reserve were identified as a high priority for residents in the development of the St Marys Neighbourhood Action Plan. The grant was received in the last quarter and will not be finalised until the 2016-17 year. Funds of \$35,000 from this year's budget are required for use in finalising the project.

Resident engagement for this project will commence early in the next quarter with design and construction to take place in 2016-17. The project is required to be completed by March 2017.

Neighbourhood Renewal (SRV) (Revote \$30,000)

4.2.5 - Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City

While significant work was undertaken in this period to progress capital works projects, Council was also fortunate to be successful in receiving funds through the Community Building Partnerships Grants for a multi court at Cranebrook. As this grant has been received too late in the financial year for completion of the project, \$30,000 from the current budget will be utilised in the completion of this project in the next financial year.

This project will be managed through the Facilities Department with the Neighbourhood Renewal Program contributing \$30,000 towards the multi court design and delivery as well as taking responsibility for the community consultation process. An inception meeting has been held with key stakeholders to map the community engagement activities that will commence during Youth Week in April 2016. Design processes will run concurrent with the engagement in order to shorten the delivery timetable.

Ched Towns Facility Embellishments (Revote \$68,155)

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

A drainage swale has been constructed however the sand slit drainage to the field of play is not yet complete. It is not possible to complete the drainage work during the winter sports season due to the impact that this would have on competition and training schedules. Work will re-commence at the conclusion of the season and it is estimated that the project will be completed by the end of December 2016.

Chameleon Reserve Amenity Building (Revote \$210,081)

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

After a protracted period of resolving site and utility service challenges a construction contract has been let and a program has been developed which will realise the completion of the amenity building in July 2016.

Communications Data and Connections

7.1.7 – Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services

A change in data and communications service provider was reported to Council on the 27 July 2015 after a tender process. There was a delay in commencement of the project due to the supply of equipment, however the Internet Service Provider is now in the process of rectifying the delay.

Additional funds are now required for the implementation of the new service prior to the end of this financial year with funding to be provided from the PST Reserve.

Operating Projects

Recreational & Leisure Strategy (Revote \$150,000)

6.1.5 - Manage sport and recreation facilities, programs and services

The initial stages of the development of the Recreation and Leisure Strategy have involved collating significant amounts of information in order to clearly formulate expected outcomes. These outcomes have been incorporated into the project brief. Submissions from consultants wishing to undertake the strategy are expected by the end of June 2016 with the project due to commence in July. Consultants will be requested to provide an appropriate timeframe for the finalisation of the Strategy as part of their submission to the brief.

Synthetic Surface Design (Revote \$35,000)

6.1.5 - Manage sport and recreation facilities, programs and services

A synthetic sportsground feasibility study identified a number of selected sites for investigation. Further assessment of these sites is being undertaken, however a number of constraints and challenges at each venue has resulted in other locations needing to be evaluated. This evaluation has commenced including consultation with relevant organisations. A draft design brief is being prepared in readiness for when a site is finalised. Funding opportunities for the development of a synthetic surface are being considered.

FINANCIAL REVIEW

FUNDING SUMMARY

	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operations from Ordinary Activities									
Operating Expenditure									
Employee Costs	(91,222.1)	-	(91,222.1)	855.6	-	855.6	(90,366.5)	-	(90,366.5)
Interest Charges	(2,896.2)	-	(2,896.2)	-	-	-	(2,896.2)	-	(2,896.2)
Depreciation and Amortisation	(22,796.4)	-	(22,796.4)	-	-	-	(22,796.4)	-	(22,796.4)
Materials, Contracts and Other	(85,748.9)	-	(85,748.9)	(721.9)	-	(721.9)	(86,470.8)	-	(86,470.8)
Asset Utilisation and Overheads	528.7	-	528.7	59.1	-	59.1	587.9	-	587.9
Total Operating Expenditure	(202,134.8)	-	(202,134.8)	192.8	-	192.8	(201,942.0)	-	(201,942.0)
Operating Revenue									
Rates and Annual Charges	24,967.0	100,013.1	124,980.1	101.9	(70.7)	31.2	25,068.9	99,942.4	125,011.3
User Charges and Fees	42,073.6	263.5	42,337.1	676.9	-	676.9	42,750.4	263.5	43,014.0
Interest Income	697.3	1,754.7	2,452.0	0.9	390.0	390.9	698.2	2,144.7	2,842.9
Operating Grants and Contributions	19,518.1	10,867.2	30,385.3	256.4	-	256.4	19,774.5	10,867.2	30,641.7
Profit on Sale of Assets	(485.9)	-	(485.9)	(33.0)	-	(33.0)	(518.8)	-	(518.8)
Total Operating Revenue	86,770.2	112,898.5	199,668.7	1,003.0	319.3	1,322.3	87,773.2	113,217.8	200,991.0
Contributions	(115,364.7)	112,898.5	(2,466.2)	1,195.9	319.3	1,515.2	(114,168.8)	113,217.8	(951.0)
Capital Grants & Contributions	25,095.7	-	25,095.7	853.7	-	853.7	25,949.5	-	25,949.5
Operating Result	(90,269.0)	112,898.5	22,629.5	2,049.6	319.3	2,368.9	(88,219.4)	113,217.8	24,998.5
Funding Statement (Sources & Application)									
Add back non funded items	25,528.0	-	25,528.0	-	-	-	25,528.0	-	25,528.0
Funds received from Sale of Assets	13,887.9	-	13,887.9	(300.0)	-	(300.0)	13,587.9	-	13,587.9
Loans Received	-	7,925.0	7,925.0	-	-	-	-	7,925.0	7,925.0
Budget (Surplus) / Deficit	-	(72.8)	(72.8)	-	(118.0)	(118.0)	-	(190.8)	(190.8)
Funds Transferred (to)/from Reserves held	18,451.1	(13,674.8)	4,776.3	(5,662.8)	-	(5,662.8)	12,788.3	(13,674.8)	(886.5)
Net Fund Available	(32,402.0)	107,075.9	74,673.9	(3,913.2)	201.3	(3,711.9)	(36,315.2)	107,277.2	70,961.9
Application of Funds									
Assets Acquired	(63,440.7)	-	(63,440.7)	3,711.9	-	3,711.9	(59,728.8)	-	(59,728.8)
Internal Loans	216.7	-	216.7	-	-	-	216.7	-	216.7
Loan Repayments Made	(11,449.8)	-	(11,449.8)	-	-	-	(11,449.8)	-	(11,449.8)
Total Application	(74,673.9)	-	(74,673.9)	3,711.9	-	3,711.9	(70,961.9)	-	(70,961.9)
Net Costs funded from Rates & Other Untied Income	(107,075.9)	107,075.9	-	(201.3)	201.3	-	(107,277.2)	107,277.2	-

Significant Proposed Variations March 2016

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
Civil Construction & Maintenance	
<u>City Works- Fees and Charges Income</u>	
Income from fees and charges such as Infrastructure Inspections, Driveway Crossing Inspections, Restorations Contributions, and Road Opening Permit Fees have continued to exceed forecasted income. High development activity and numerous restoration works from private developers and Sydney Water are the main contributing factors for this increase.	63,108.00
Total Civil Construction & Maintenance	63,108.00
Emergency Services Management	
<u>RFS Operational Budget</u>	
The RFS is expanding the Fire Control Centre to include the Regentville Hall and is currently refurbishing the building to suit their needs. Given the age of the expanded facility and the damage to the building and failure of electrical equipment caused by both age and storms, maintenance costs for the Fire Control Centre have escalated this financial year. As a result there is a demonstrated need to adjust the budget to cover the increased maintenance costs for the remainder of this financial year.	(25,000)
Total Emergency Services Management	(25,000)
Information Technology	
<u>Transfer to ICT Reserve</u>	
Council has undertaken a number of Information Technology projects and upgrades in the last year including the upgrade of Council's telephone system and Civic Centre data cabling funded by Reserve. A transfer of \$250,000 to Reserve is proposed in the March Quarterly Review to enable technology improvements to continue.	(250,000)
Total Information Technolgoy	(250,000)
Development Applications	
<u>North-South Rail Joint Study</u>	
North-South rail line across outer western Sydney is one of our 'flagship' advocacy priorities. We will soon be called upon to make a submission to a joint study of the options for rail in Western Sydney and will benefit from collaborating with others to fund and collate the technical studies required to underpin our response. This variance is Council's contribution to participate in the collaborative approach to the Western Sydney Rail Stage 1 advocacy.	(20,000)
Total Development Applications	(20,000)

Significant Proposed Variations March 2016

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
General Revenue/Untied Income	
<u>Net Salary Savings</u>	
During the third quarter of 2015-16 net salary savings of \$77,013 have been realised primarily due to vacancies across a number of departments.	77,013
<u>Provision for Retirement/Resignations</u>	
It is proposed that as part of the March Quarterly Review that salary savings identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.	(77,013)
<u>Rates</u>	
The majority of this variance relates to rates abandonments which have been higher than expected due to two significant valuation objections that were backdated to 2013-14. There have also been a number of community housing properties becoming exempt from rates, due to a recent Supreme Court appeal ruling that declared these providers to be exempt. Council will however be able to recover the lost revenue in 2016-17 in these instances as part of the permissible income.	(82,100)
<u>Interest on Investments</u>	
Despite widespread speculation that interest rates would fall even lower, the Reserve Bank again decided to leave them on hold for the first quarter of 2016 and term deposit rates for short to medium terms also continued to be attractive. Council's portfolio has averaged between \$90 and \$100 million for the quarter, with untied invested funds consistently higher than originally budgeted so earnings on the portfolio have again exceeded estimates. The budget is proposed to be increased by \$400,000 for the March 2016 quarter.	400,000
Total General Revenue/Untied Income	317,900
Total Variances over \$20k	86,008
Other Variances under \$20k	32,014
December 2015 Quarter Surplus/(Deficit)	118,022
1st Quarter Variances to adopted budget reported to Council	48,422
2nd Quarter Variances to adopted budget reported to Council	24,380
3rd Quarter Variances to adopted budget reported to Council	
Original 2015-16 Budget Surplus/(Deficit)	-
Net Predicted Surplus/(Deficit) for 2015-16	190,824

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
Alister Brass Foundation	76,944	2,500	-	79,444
Asset Renewal & Established Areas Strategy	847,284	4,716,882	5,402,209	161,957
Asset Reserve	10,921,172	(409,094)	5,291,782	5,220,295
Bicentenary Celebrations & Civic Events	33,000	-	33,000	-
Carparking/Traffic Facilities	97,425	360,710	-	458,135
Cemetery Reserve	675,593	141,572	65,213	751,951
Children's Services Reserves	61,560	150,000	40,000	171,560
City Planning	46,632	363,360	205,421	204,571
Election Reserve	360,143	170,000	-	530,143
Employee's Leave Entitlements	5,656,834	-	-	5,656,834
Environmental Awareness Programs	215,790	161,631	124,000	253,421
Environmental Protection	2,494	2,354	-	4,848
Grant Funded Projects Reserve	365,277	50,000	133,735	281,542
Insurance Reserve	3,437,181	577,763	786,119	3,228,825
International Relationships	61,584	-	40,000	21,584
Legal Reserve	502,078	-	49,000	453,078
Major Projects Reserve	-	1,500,000	-	1,500,000
OOSH Bus Fleet Replacement Program	191,872	40,500	2,785	229,587
Plant & Motor Vehicle Replacement Res.	1,561,238	675,130	244,444	1,991,924
Productivity Reserve	-	500,000	-	500,000
Property Development Reserve	7,981,128	15,914,766	8,211,858	15,684,035
Proposed New District Library Resources	205,938	100,000	-	305,938
Recreation Reserve	3,881	(23,356)	-	(19,475)
Revote Reserve	909,672	68,919	544,447	434,144
S377 Committee Closure Proceeds	83,084	15,840	-	98,924
Salary System Training & Development Res	164,369	352,316	-	516,685
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
Stormwater Management Service Charge	1,265,727	1,882,777	2,446,397	702,107
Sustainability Revolving Fund	562,134	270,676	340,886	491,924
Town Centre Review and Administration	37,718	19,857	37,718	19,857
Voted Works	365,551	159,000	85,747	438,804
Total Internal Reserves	37,002,409	31,067,216	27,340,343	40,729,282
INTERNAL LOANS				
Baseball Facilities	(4,200)	2,800	-	(1,400)
Costs to Advance Next Years Projects	(36,806)	-	6,264	(43,070)
Public Space Reinvestment Project	-	-	212,657	(212,657)
RID Squad	(128,982)	128,982	-	-
Woodriff Gardens Facility Development	-	4,750	142,500	(137,750)
Whitewater Canoe Slalom	(566,018)	209,130	194,421	(551,309)
Total Internal Loans	(736,006)	345,662	555,842	(946,186)
Section 94 in deficit internal loan	(9,016,633)	-	146,979	(9,163,612)
TOTAL INTERNAL RESERVES & LOANS	27,249,770	31,412,878	28,043,164	30,619,484
EXTERNAL RESERVES				
<u>Section 94</u>				
Civic Improvement S94	(1,700,980)	313,773	-	(1,387,207)
Claremont Meadows S94	(918,537)	430,864	393,560	(881,233)
Cultural Facilities S94	(3,705,585)	468,000	414,675	(3,652,260)
Erskine Business Park S94	3,009,920	41,146	684,092	2,366,974
Erskine Pk Residential Area S94	98,242	250	67,398	31,094
Footpath Construction S94	21,055	2,289	23,331	14
Glenmore Park S94	25,846	103	25,949	-
Glenmore Park Stage 2 S94	(195,506)	1,003,899	180,895	627,498
Kingswood Neighbourhood Centre S94	(38,435)	11,828	-	(26,607)
Lambridge Industrial Estate S94	(2,457,590)	-	364,834	(2,822,424)
Library Facilities S94	-	1,041	1,041	-
Penrith City District Open Space S94	14,034,851	2,860,831	1,313,305	15,582,377

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Penrith City Local Open Space S94	980,637	488,889	679,756	789,770
Waterside S94	510,654	6,887	55,000	462,542
WELL Precinct	516,514	33,986	944,381	(393,881)
Funding for S94 Plans in deficit	9,016,633	-	(146,979)	9,163,612
Total Section 94 Reserves	19,197,719	5,663,787	5,001,238	19,860,268
<u>Other External Reserves</u>				
Waste Disposal Reserve	5,879,937	4,748,965	2,274,905	8,353,998
Environment / Sullage Reserve	106,352	841,746	887,802	60,296
Unexpended Loans	13,848,438	5,676,998	8,187,108	11,338,328
Unexpended Grants	3,006,726	12,388,024	13,222,369	2,172,381
Contributions	8,013,660	4,139,906	5,935,279	6,218,287
Waste and Sustainability Improvement Payments	790,550	405,612	1,196,162	-
Total Other External Reserves	31,645,664	28,201,252	31,703,625	28,143,290
Total EXTERNAL RESERVES	50,843,383	33,865,039	36,704,863	48,003,559
<u>Other Internal Reserves/Committees</u>				
Children's Services Cooperative Reserves	1,103,602	347,757	273,414	1,177,946
Other (Committees)	427,216	26,661	-	453,877
Bonds & Deposits	4,059,784	-	-	4,059,784
Total Other Internal Reserves	5,590,602	374,418	273,414	5,691,606
GRAND TOTAL OF RESERVES	83,683,756	65,652,335	65,021,441	84,314,649
<u>Controlled Entity</u>				
Total Controlled Entity Reserve Movements	-	255,634	-	255,634
RESERVE MOVEMENTS PER BUDGET		65,907,969	65,021,441	

PROPOSED REVOTED WORKS

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
CAPITAL PROJECTS							
CITY WORKS							
Bus Shelters Program	83,965	83,965			143,315	59,350	83,965
TOTAL CITY WORKS	83,965	83,965	-		143,315	59,350	83,965
DESIGN & PROJECT MANAGEMENT							
Tench Reserve Provision of new Facilities & Amenities	350,000		350,000	S94	650,000	24,490	625,510
Regatta park East Provision of new Facilities	113,185		113,185	S94	130,000	16,815	113,185
Better Boating Program	850,000		850,000	S94/Grant	1,148,495	240,658	907,837
Penrith CBD Drainage Upgrade Program (LIRS)	750,000		750,000	Reserve/Loan	1,250,000		1,250,000
Our River Path Paly Planning	265,000		265,000	Reserve/Grant	375,000	110,112	264,888
TOTAL DESIGN & PROJECT MANAGEMENT	2,328,185	-	2,328,185		3,553,495	392,075	3,161,420
PLACE MANAGEMENT							
Neighbourhood Renewal (SRV)	30,000	30,000			181,832	64,565	117,267
Monfarville Reserve Community Builders	35,000	35,000			35,000		35,000
TOTAL PLACE MANAGEMENT	65,000	65,000	-		216,832	64,565	152,267
PUBLIC DOMAIN AMENITY & SAFETY							
Safer suburbs CCTV project	70,000		70,000	Grant	299,880		299,880
Public amenity replacement program	270,000	250,000	20,000	SRV / Revote Reserve	566,965	235,050	331,915
TOTAL PUBLIC DOMAIN AMENITY & SAFETY	340,000	250,000	90,000		866,845	235,050	631,795
RECREATION MANAGEMENT							
Chameleon Reserve amenities	210,081	35,179	174,902	S94 / Revote Reserve	277,479	12,770	264,709
Myrtle Rd Floodlight upgrade	54,000		54,000	Grant / S94	106,000	2,000	104,000
Ched Towns Facility Embellishments	68,155		68,155	Contributions	76,000	7,845	68,155
Grounds Redevelopment - Andrews Road Baseball Complex	64,527		64,527	Contributions	64,605	78	64,527
TOTAL RECREATION MANAGEMENT	396,763	35,179	361,584		524,084	22,693	501,391
TOTAL CAPITAL PROJECTS	3,213,913	434,144	2,779,769		5,304,571	773,733	4,530,838

PROPOSED REVOTED WORKS

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
OPERATING PROJECTS							
RECREATION MANAGEMENT							
Synthetic Surface Design	35,000	-	35,000	Asset Reserve	40,000		40,000
Recreational & Leisure Strategy	150,000	-	150,000	Property	150,000		150,000
TOTAL RECREATION MANAGEMENT	185,000	-	185,000		190,000		190,000
TOTAL OPERATING PROJECTS	185,000	-	185,000	-	190,000	-	190,000
TOTAL PROPOSED REVOTES	3,398,913	434,144	2,964,769		5,494,571	773,733	4,720,838

COMMENTARY ON PROPOSED REVOTED WORKS

A total of \$3.4M of planned capital and operating projects are proposed for revote this quarter. The total value of revotes for the year to date (including the proposed March Quarter revotes) is \$3.9M, compared to \$6.9M for the same period in 2015-16.

Capital Projects

Bus Shelters Program (General Revenue) – \$83,965 revote

Two bus shelters have been constructed in St Marys during 2015-16. Due to the change in design, supply and installation of bus shelters, a tender process is required to be undertaken. An alternative process in providing bus shelters is to promote advertising on the shelters. This method has been adopted by many Councils and can reduce costs significantly as the capital, maintenance and cleaning costs are paid for by the advertising companies. A proposed revote has been made to allow Council to investigate this option on the basis that companies will supply, install, and maintain the bus shelters. Due to this process, the three bus shelters that were programmed to be delivered in the remainder of 2015-16 will be revoted and delivered by the end of the second quarter of 2016-17.

Tench Reserve Provision of New Facilities & Amenities (s94) – \$350,000 revote

The detailed design of Tench Reserve is nearing completion. Stage 1 capital works have been identified and are currently being finalised. Construction is now expected to commence early in 2016-17.

Regatta Park East Provision of New Facilities (s94) – \$113,185 revote

Proposed improvements are contingent on the realignment of River Road and some improvements are located in areas that will be affected by the construction phase of the Nepean Green Bridge. A proposal is in place to incorporate funding as matching funds (path works) in 2016-17 grant application for a fishing platform. With the approval of the grant, construction is estimated to finish in the last quarter of 2016-17.

Better Boating Program (s94/Grant) – \$850,000 revote

The design phase for the trailer parking and jetty extension have been delayed due to the Review of Environmental Factors. Issues arising have been resolved and the program has been reset. After a new design and a tender process is completed, a commencement date of February 2017 is anticipated with a likely completion date to be in the third quarter of 2016-17. This is permissible under the Roads and Maritime Services funding agreement.

Penrith CBD Drainage Upgrade Program (Reserve/Loan) – \$750,000 revote

The tender period was extended to ensure quality responses could be submitted. This has delayed awarding the contract and the anticipated cash flow by 1 month. The contract was awarded at Council's Ordinary meeting 18 April 2016. The contractor will work through providing all of the necessary safety and environmental documentation and commence preliminary site works in June 2016. The proposed forecast program length is 35 weeks, meaning an early March 2017 completion date.

Our River Path Play Planning (Reserve/Grant) – \$265,000 revote

Pending the final designs for Tench Reserve by our consultants, the location of path works will be able to be designed and then built. The playground in Tench Reserve is complete and the Plan of Management for Regatta Park is on public exhibition and with detailed design work at final draft stage. This project component was expanded to include Tench Reserve for detailed designs. Design and construction work is scheduled to be completed by December 2016.

Neighbourhood Renewal (General Revenue) – \$30,000 revote

While significant work was undertaken in this period to progress capital works projects, Council was also fortunate to be successful in receiving funds through the Community Building Partnerships Grants for a multi-court at Cranebrook. As this grant has been received too late in the financial year for completion of the project, \$30,000 from the current budget will be utilised to complete the project by March 2017.

This project will be managed through the Facilities Department with the Neighbourhood Renewal Program contributing \$30,000 towards the multi-court design and delivery as well as taking responsibility for the community consultation process. An inception meeting has been held with key stakeholders to map the community engagement activities that will commence during Youth Week in April 2016. Design processes will run concurrent with the engagement in order to shorten the delivery timetable.

Monfarville Reserve Community Builders (General Revenue) – \$35,000 revote

This project to upgrade the facilities at Monfarville Reserve has come about through a successful application to the Community Builders Grants Program. The works at the Reserve were identified as a high priority for residents in the development of the St Marys Neighbourhood Action Plan. The grant was received in the last quarter and will not be finalised until the 2016-17 year. Funds of \$35,000 from this year's budget are required for use in finalising the project. Resident engagement for this project will commence early in the next quarter with design and construction to take place in 2016-17. The project is required to be completed by March 2017.

Safer Suburbs CCTV Project (Grant) – \$70,000 revote

Grant funding has been obtained from Federal Attorney Generals Department to install CCTV cameras along sections of Queen St, St Marys. The cameras will be fixed to new light poles that will be installed as part of the Queen St Streetscape Upgrade. The construction program for the streetscape upgrade has been delayed and has therefore impacted the installation of the cameras. At this stage installation of the cameras is expected to be completed by September 2016. Grant funding has also been received to install CCTV cameras along sections of High St and Station St Penrith. Planning for work is progressing well and the cameras are scheduled to be installed by 30 June 2016. Revote of necessary funding to the 2016-17 financial year is required for the installation of CCTV camera in Queen St, St Marys (anticipated completion date September 2016).

Public Amenity Replacement Program (General Revenue/SRV) – \$270,000 revote

The delivery of the Public Amenity Replacement Program is slightly behind schedule due to a number of sensitivities associated with the planned redevelopment of the existing public toilet facility within Penrith Cemetery, Kingswood. Decisions relating to the best way to deal with the treatment of the associated waste water within the new facility, to be located in the middle of the cemetery grounds, and the associated Development Application (DA) process, meant that the envisaged construction program had to be delayed a number of months while necessary investigations and subsequent approvals were granted. At this stage construction of the new facility is expected to be completed in August/September 2016. Revote of funding to the 2016-17 financial year is necessary due to the revised expected completion date.

Chameleon Reserve Amenities (s94/General Revenue/Reserve) – \$210,081 revote

After a protracted period of resolving site and utility service challenges a construction contract has been awarded and a program has been developed which will realise the completion of the amenity building in July 2016.

Myrtle Rd Floodlight Upgrade (Grant/s94) – \$54,000 revote

Detailed designs and technical specifications for the installation of the floodlights have been completed. Delays to the project have occurred as a result of resolving supply and connection arrangements with the energy provider. Quotations for the installation of the floodlights are being

sought while the outstanding issues with the energy provider are being resolved. This project is expected to be completed by December 2016.

Ched Towns Facility Embellishments (Contributions) – \$68,155 revote

A drainage swale has been constructed with the outstanding work to be completed being the sand slit drainage to the field of play. It is not possible to complete the drainage work during the winter sports season due to the impact that this would have on competition and training schedules. Work will re-commence at the conclusion of the season and it is estimated that the project will be completed by the end of December 2016.

Grounds Redevelopment - Andrews Road Baseball Complex (Contributions) – \$64,527 revote

In progressing the designs for the construction of a full size senior baseball diamond a number of site constraints have been identified which have required further investigation. Site investigations are now concluded, a finalised design has been provided to Penrith Baseball Club for its consideration and approval. Subject to approval of the plan by the club, works will be scheduled to be completed by September 2016 which is before the start of the new baseball season.

Operating Projects

Synthetic Surface Design (General Revenue) – \$35,000 revote

A synthetic sportsground feasibility study identified a number of selected sites for investigation. Further assessment of these sites is being undertaken, however a number of constraints and challenges at each venue has resulted in other locations needing to be evaluated. This evaluation has commenced, including consultation with relevant organisations. A draft design brief is being prepared in readiness for when a site is finalised. Funding opportunities for the development of a synthetic surface are being considered. It is anticipated that the design will be completed by the end of December 2016.

Recreational & Leisure Strategy (General Revenue) – \$150,000 revote

The initial stages of the development of the Recreation and Leisure Strategy have involved collating significant amounts of information in order to enable the formulation of required outcomes from such a Strategy. The information gathered has formed the development of a consultants' brief. Consultant's submissions are expected by the end of June 2016 with the project commencing thereafter. The consultants will be requested to provide an appropriate timeframe for the finalisation of the Strategy with their submissions.

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Building Maintenance & Construction							
Various	Bus Shelters Program	CW	143,315	(83,965)	59,350		1,034
Various	<i>Shelters</i>	CW					58,316
Penrith LGA	Building Asset Renewal	CW	2,656,384	(2,211)	2,654,173		
Penrith LGA	<i>Annual Paint Program</i>	CW				255,000	157,794
St Marys	<i>Queen St Stage 2 Office Refurbishment</i>	CW				100,000	85,865
Civic Centre	<i>Civic Centre Space Evaluation</i>	CW					2,550
Civic Centre	<i>Refurbishment of Toilets Civic Centre</i>	CW				116,936	35,016
Civic Centre	<i>Building Management System Replacement Civic Centre</i>	CW				200,000	
Emu Plains	<i>Veranda Posts Replacement Arms of Australia Inn</i>	CW				25,000	
Various	<i>RFS Various Works Various</i>	CW				20,000	6,918
JSPAC	<i>Borland Foyer Ladies Toilets Refurbishment JSPAC</i>	CW				65,000	68,689
JSPAC	<i>Air Con Upgrade JSPAC</i>	CW				700,000	1,143,724
JSPAC	<i>Theatre Lighting and Audio Upgrade JSPAC</i>	CW				100,000	35,980
Penrith	<i>Repainting Judges Carpark</i>	CW				50,000	56,424
Werrington	<i>Ceiling Replacement Yoorami</i>	CW				30,000	56,124
St Marys	<i>Kindergarten Roof Replacement St Marys</i>	CW				40,000	55,244
St Marys	<i>Carpet Replacement Koala Corner</i>	CW				5,000	5,170
St Clair	<i>Carpet Replacement Kindana B&A</i>	CW				15,000	
Sth Penrith	<i>Carpet & Vinyl Replacement Carita</i>	CW				20,000	24,930
Sth Penrith	<i>Carpet & External Paint Tandara</i>	CW				20,000	21,230
Sth Penrith	<i>Kitchen Upgrade Platypus</i>	CW				60,000	
St Marys	<i>Kindergarten Staff Bathroom Refurb St Marys</i>	CW				30,000	29,164
Werrington	<i>Staff Bathroom Refurb Yoorami</i>	CW				30,000	28,540
Emu Plains	<i>Floor Replacement Melrose Hall</i>	CW				100,000	65,213
Emu Plains	<i>Roof Gutters and Drainage Melrose Hall</i>	CW				60,000	23,530
St Clair	<i>Retaining Wall Autumn Leaf Parade NHC</i>	CW				15,000	
C'mont Meadows	<i>Kitchen replacement Claremont Meadows</i>	CW				60,000	32,866
St Clair	<i>Pavilion - Replacement of Roof Cook Park</i>	CW				40,000	
St Marys	<i>Kingsway South Canteen Upgrade</i>	CW				60,000	

Projects marked with * have been identified as being complete in Council's performance management system by the responsible officer.

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cranebrook	<i>Baseball Canteen Upgrade Andrews Road</i>	CW				56,365	40,433
St Clair	<i>Toilet Refurbishment St Clair</i>	CW				210,000	3,200
Ripples	<i>Outdoor Pool Tiles Temporary Repairs Ripples Aquatic Centre</i>	CW				20,000	
Ripples	<i>Female Toilet and Changeroom Refurbishment Ripples Hydrother</i>	CW				40,000	39,316
Pen Whitewater	<i>Stabilise Gabion Baskets Whitewater Stadium</i>	CW				100,872	
Cranebrook	<i>Andrews Rd Rugby Union Canteen Replacement</i>	CW				20,000	8,049
Penrith	JSPAC Theatre Lighting and Audio Upgrades	CW	500,000		500,000		
Glenmore Park	Glenmore Park Child & Family Centre - Air conditioning	CW	40,000		40,000		28,105
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			3,339,699		3,253,523		2,113,423
Cemeteries							
Emu Plains	Emu Plains Cemetery - New Granite Ashes Wall*	PDA&S	65,213		65,213		65,213
TOTAL CEMETERIES			65,213		65,213		65,213
Children's Services							
Various	Building Upgrades*	CS	250,871	(67,216)	183,655	183,655	182,780
Various	CS IT Replacement Capital	CS	25,458	21,226	46,684	46,684	25,458
Penrith LGA	OOSH Bus Fleet Replacement*	CS	95,000	(47,215)	47,785		47,785
Various	CS Whitegoods Replacement - Capital	CS	11,914	5,685	17,599	17,599	17,599
Various	CS Playground Upgrades	CS	283,321	(45,368)	237,953	237,953	179,593
Emu Plains	Emu Village OSH	CS		40,000	40,000		
Emu Plains	<i>Building Upgrade</i>	CS				40,000	14,728
TOTAL CHILDREN'S SERVICES			666,564		573,676		467,943
City Parks							
Penrith LGA	Park Asset Renewal	PA	597,486	(45,021)	552,465		
Various	<i>Fountain & Pumps Various Various</i>	PA				20,000	5,736

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
						Cost	Expenditure
Penrith	<i>Drainage Works Hickeys Lane Penrith</i>	PA				15,612	15,612
Various	<i>Synthetic Surfaces All (Various locations)</i>	PA				36,874	35,868
Cranebrook	<i>Playground & Landscaping - Greygums Oval</i>	PA				89,100	12,207
Colyton	<i>Playground - Schultz St Reserve</i>	PA				37,500	37,500
Mulgoa	<i>Field Lighting - Gow Park</i>	PA				125,000	9,500
Kingswood	<i>Field Lighting - Doug Rennie</i>	PA				50,000	4,000
Sth Penrith	<i>Irrigation / Drainage - Jamison Park No.s 8 & 9</i>	PA				34,000	
Cambridge Park	<i>Irrigation / Drainage - Paterson Oval</i>	PA				3,000	
Various	<i>Fencing - Ched Towns, Wattle Ave, Tench Res, Leonay</i>	PA				39,959	
Oxley Park	<i>Renovate field surface - Ridge Park 1 & 2</i>	PA				57,000	36,929
Various	<i>Furniture / Seating - Various Locations</i>	PA				15,000	15,000
Cranebrook	<i>Litter Bins - Greygums Oval</i>	PA				1,000	
Emu Plains	<i>Netball Courts - Hunter Fields - Reseal & Remark</i>	PA				24,000	24,000
Kingswood	<i>Back Stops / Dugouts - Chapman Gardens</i>	PA				1,420	1,420
Emu Plains	<i>Cricket Sight Screens - Darcy Smith</i>	PA				3,000	2,804
Werrington	<i>Werrington Creek Park Provision of New Facilities*</i>	PA	35,999		35,999		
Werrington	<i>Pedestrian Bridge upgrade</i>	PA				35,999	27,650
St Marys	<i>Victoria Park Masterplan Implementation</i>	PA	68,668	21,667	90,335		69,868
Cranebrook	<i>Andromeda Oval Drainage*</i>	PA	49,285		49,285		45,465
Various	<i>Local Open Space s94 funded capital works</i>	PA	17,285		17,285		
St Marys	<i>Irrigation Systems (Cook Park)</i>	PA				17,285	17,285
Penrith LGA	<i>Waste Avoidance Signage in Parks</i>	PA	65,000	(50,000)	15,000		
Penrith	<i>Interactive Active Zone - Tench Reserve</i>	PA	62,631		62,631		92,523
Colyton	<i>Playground, shade and landscaping Kevin Dwyer Park</i>	PA	63,500		63,500		
Kingswood	<i>Playground and shade Peppermint reserve Kingswood</i>	PA	137,500		137,500		11,557
Cambridge Gdens	<i>New Playground Coronation Grove Cambridge Gardens</i>	PA	70,000	20,000	90,000		
St Marys	<i>Drainage - Cook Park St Marys*</i>	PA	38,000		38,000		38,000
Cranebrook	<i>New Floodlights - Greygums Oval Cranebrook</i>	PA	69,000		69,000		8,158
Werrington Cty	<i>Warburton Cres playground Shade*</i>	PA	25,500		25,500		25,500

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CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Erskine Park	Park Improvements - Pacific & Phoenix reserve Erskine Park	PA		120,000	120,000		
Sth Penrith	<i>Floodlights</i>	PA				154,329	
TOTAL CITY PARKS			1,299,854		1,366,500		536,583
Civil Construction & Maintenance							
Various	Construction of Bicycle Facilities*	CW	30,000		30,000		30,000
Various	Kerb & Guttering	CW	413,000		413,000		
Londonderry	<i>Kenmare Rd (From existing Gutter)</i>	CW					195
Cranebrook	<i>Andrews Road - Andrews Rd Rugby Park Access Rd</i>	CW				150,000	
St Clair	<i>Explorers Way - Int. Bennett Road and Explorers Way</i>	CW				75,000	72,817
Emu Plains	<i>Forbes St - Cnr Bedford Road</i>	CW				60,000	24,885
St Marys	<i>Power St - Roadside car park</i>	CW				60,000	51,287
Various	<i>Various Priority Projects in LGA</i>	CW				68,000	
Various	Dedication - Subdivision Roads	CW	13,000,000		13,000,000		6,999,049
Various	Dedication - Drainage Works	CW	6,000,000		6,000,000		6,049,151
Llandilo	Rural Roads Widening*	CW	156,000		156,000		156,000
Various	Roads Reconstruction (2)	CW	2,054,100	56,056	2,110,156		
Londonderry	<i>The Driftway - 200 meters from the last year work</i>	CW				160,000	110,627
Mulgoa	<i>Chain A Pond Road - 500 meters from existing stabilisation</i>	CW				133,716	133,716
Kemps Creek	<i>Clifton Avenue - Elizabeth Drive to # 442</i>	CW				258,521	263,096
Cambridge Park	<i>Dunheved Road - Richmond Road to Trinity Drive</i>	CW				600,000	4,874
Werrington Cty	<i>Dunheved Road - Existing new asphalt to Christie Street</i>	CW				400,000	
Cambridge Gdens	<i>Trinity Drive - Various</i>	CW				96,200	105,236
Penrith	<i>Evan Street - Keith Street to #204 Far Boundary</i>	CW				115,663	115,663
Kingswood	<i>Morley Ave - The Great Western Highway to the end of road</i>	CW				350,000	
Various	Path Paving Program	CW	164,267	9,064	173,331	164,267	138,425
Penrith LGA	Developer Funded Works*	CW	391,434		391,434		
Glenmore Park	<i>Binyang Ave Glenmore Ridge</i>	CW				33,401	33,401

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
						Cost	Expenditure
Glenmore Park	<i>Darug Ave Glenmore Ridge</i>	CW				44,367	44,368
Glenmore Park	<i>Lyora St Glenmore Ridge</i>	CW				9,522	9,522
Glenmore Park	<i>Bluestone Dr Glenmore Ridge</i>	CW				13,300	13,300
Glenmore Park	<i>Deerubbin Dr Glenmore Ridge</i>	CW				15,853	15,853
Glenmore Park	<i>Oriri Ave Glenmore Ridge</i>	CW				6,782	6,782
Glenmore Park	<i>Blue View Tce Glenmore Ridge</i>	CW				42,888	42,888
Glenmore Park	<i>Domus St Glenmore Ridge</i>	CW				44,618	44,618
Glenmore Park	<i>Glenmore Ridge Dr Glenmore Ridge</i>	CW				64,957	64,957
Glenmore Park	<i>Cooee Ave Glenmore Ridge</i>	CW				45,912	45,912
Glenmore Park	<i>Tall Trees Dr Glenmore Ridge</i>	CW				54,231	54,231
Glenmore Park	<i>Bangalla Parade Glenmore Park</i>	CW				15,603	15,603
Penrith LGA	Shared Pathways*	CW	329,801		329,801		329,801
Penrith LGA	Urban Drainage Construction Program	CW	761,457	(1,943)	759,514	36,562	
Londonderry	<i>Hughes St Dish Drain Recon at Londonderry Rd Intersection</i>	CW					2,428
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CW				48,864	48,864
Berkshire Park	<i>Llandilo Road (Southern side at Richmond Road Intersection)</i>	CW				70,000	11,129
Orchard Hills	<i>Sweet Water Grove</i>	CW				28,014	24,990
Penrith	<i>Glass recycle factory driveway - drainage</i>	CW				85,000	
Colyton	<i>Hewitt St - Between Tanderra and Allambi Streets</i>	CW				9,991	9,991
St Clair	<i>St Clair Avenue - at roundabout</i>	CW				94,000	64,147
Glenmore Park	<i>Surveyors Creek Road - Int. Muru Dr and Surveyors Creek</i>	CW				75,000	
Various	<i>Various Streets Drainage/K&G</i>	CW				22,530	
Emu Plains	<i>Forbes St provide additional stormwater pit</i>	CW				11,496	11,496
Castlereagh	<i>Delvin Rd (Drainage Crossover Rickards St)</i>	CW				100,000	3,900
Londonderry	<i>Reynolds Rd (Upgrade Culvert Symonds Rd)</i>	CW				30,000	580
Penrith LGA	<i>Blaxland Crossing Res (Reserve - River Embankment Stabilise)</i>	CW				150,000	1,584
Various	Traffic and Transport Facilities Program	CW	308,174		308,174	9,510	
Londonderry	<i>Traffic Surveys</i>	CW					4,475
St Marys	<i>St Marys Southwest Precinct (Traffic Calming)</i>	CW				73,664	73,664

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CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
						Cost	Expenditure
Glenmore Park	<i>Glenmore Parkway (Pedestrian Facility)</i>	CW				15,000	2,659
Sth Penrith	<i>Batt Street (Roundabout)</i>	CW				160,000	84,335
Orchard Hills	<i>Kingswood Rd Provision of Speed Humps</i>	CW				17,500	
Penrith	<i>Reserve St Mid Block Pedestrian Blisters</i>	CW				7,500	1,362
St Clair	<i>Melville and Moore St Pedestrian Refuge Facility</i>	CW				25,000	
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	18,000		18,000		
Erskine Pk Ind	Erskine Business Park Footpath Construction (s94)	CW	648,542		648,542		133,081
Erskine Pk Ind	<i>James Erskine Drive</i>	CW					13,434
Penrith LGA	Restoration of Poor Condition Path Paving	CW	500,000		500,000		247,346
Penrith LGA	Entry to the City Welcome Signage	CW		20,000	20,000		
Penrith	Penrith CBD Regulatory Signage*	CW	12,481		12,481		2,667
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			24,787,256		24,870,433		15,718,388
Community & Cultural Development							
Various	Disabled Inclusion Improvements	C&CD	35,000		35,000	35,000	1,277
Glenmore Park	Glenmore Parkway Entry Site*	C&CD	25,947		25,947		
Glenmore Park	<i>Landscaping</i>	C&CD					25,947
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			60,947		60,947		27,224
Community Safety							
Various	Community Safety Program	PDA&S	199,580		199,580		164,291
Various	Safer Streets Public Space CCTV Program	PDA&S	299,880	(70,000)	229,880		
Penrith LGA	Energy Efficient Street Lighting	PDA&S	391,000		391,000		391,000
TOTAL COMMUNITY SAFETY			890,460		820,460		555,291
Design & Project Management							
Various	CBD Stormwater Design*	MP	195,008		195,008		132,873
Penrith LGA	City Centre Improvements	MP	6,342,070		6,342,070		149
Penrith	<i>Penrith CBD - High St & Riley St Upgrade</i>	MP				212,376	117,098

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CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
						Cost	Expenditure
Penrith	<i>Penrith CBD - Permanent Triangle Park Design</i>	MP				158,755	52,510
St Marys CBD	<i>St Marys CBD - Design Consultancy</i>	MP				71,183	4,433
Penrith	<i>Penrith Civic Arts Precinct - Mondo</i>	MP				1,489,093	651,827
St Marys CBD	<i>St Marys CBD – Special Places</i>	MP				182,437	144,607
Penrith CBD	<i>Penrith CBD – Wayfinding Strategy</i>	MP				53,300	52,300
St Marys CBD	<i>St Marys CBD - Heritage Interpretation Plan</i>	MP				4,050	521
St Marys CBD	<i>St Marys CBD - Queen Street</i>	MP				2,501,311	1,837,998
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	650,000	(596,000)	54,000		24,490
Emu Plains	Regatta Park East Provision of new Facilities	MP	130,000	(113,185)	16,815		16,815
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	44,400	(44,400)			
Penrith	Great River Walk Provide Circuit on both sides of River*	MP	6,156		6,156		
St Marys	Bennett Wagon Enclosure - South Creek Park*	MP	134,537	2,211	136,748		134,537
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	1,009,639		1,009,639		260,043
Cranebrook	Andrews Road Wetlands Project*	MP	250,000		250,000		49,959
St Marys	Accessible Ramp and Toilet - St Marys Old Council* Chambers	MP	248,800		248,800		101,613
Penrith	Better Boating Program	MP	1,148,495	(850,000)	298,495		
Penrith	<i>Better Boating Program</i>	MP				198,495	121,673
Penrith	<i>NSW Boating NOW</i>	MP				950,000	11,340
Glenmore Park	Glenmore Park Stage 2	MP	2,141,050		2,141,050	71,738	22,985
Glenmore Park	<i>Glenmore Park Sportsfield Stage 2 – Civil</i>	MP				1,295,882	338,168
Glenmore Park	<i>Glenmore Park Sportsfield Stage 2 – Amenities</i>	MP					75,400
Erskine Pk Ind	Erskine Park Business Entry Signage*	MP	150		150		150
Penrith	Penrith CBD Drainage Upgrade Program (LIRS)	MP	1,250,000	(750,000)	500,000		
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	344,000	5,100	349,100		225,699
Penrith LGA	Our River Path Play Planning	MP	375,000	(215,000)	160,000		93,532
Penrith	Great River Walk Resting Places	MP	50,758	17,800	68,558		41,038
Leonay	L1513 River Road Embankment Gully & Landscape Improvement Wo	MP	10,000		10,000		7,684

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Dukes Oval Amenities Renewal	MP					400
Cranebrook	Cranebrook Reserve Construction of Amenities Block Stage 1	MP	50,000		50,000		
TOTAL DESIGN & PROJECT MANAGEMENT			14,380,063		11,836,589		4,519,841
Emergency Services Management							
Various	Castlereagh Community Quarantine Fund*	CW	26,661		26,661		
Castlereagh	<i>Castlereagh - Vehicle Bay Fit-out</i>	CW					20,271
Castlereagh	<i>Castlereagh - Building Extension Final Stage</i>	CW					6,055
Various	SES Equipment Priority List	CW	20,000		20,000		15,745
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	509,795		509,795		192,500
Penrith LGA	RFS Support Vehicles*	CW	65,000		65,000		65,000
Llandilo	Provision Concrete Slab Llandilo RFS*	CW	8,000		8,000		8,000
TOTAL EMERGENCY SERVICES MANAGEMENT			629,456		629,456		307,572
Financial Services							
Penrith Council	Motor Vehicle Purchases	FS	3,407,472	(869,007)	2,538,465		
Penrith Council	<i>Council Packaged Vehicles</i>	FS					393,462
Penrith Council	<i>Leaseback Vehicles</i>	FS					1,514,144
Civic Centre	Cashroom Airtube System Repairs*	FS	16,315		16,315		16,315
Erskine Park	Public Domain Works - Erskine Park (Surplus Land)	FS		60,000	60,000		
Erskine Park	<i>Erskine Park Local Centre Entry</i>	FS				60,000	
TOTAL FINANCIAL SERVICES			3,423,787		2,614,780		1,923,921
Plant Maintenance							
Penrith Council	Plant Replacement	CW	1,220,969		1,220,969		590,539
TOTAL PLANT MAINTENANCE			1,220,969		1,220,969		590,539
Information Technology							

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Corporate Procedure Systems	ICT	37,211		37,211		
Various	Desktop Hardware / Devices	ICT	352,423		352,423		298,420
Penrith Council	Server Infrastructure	ICT	206,000		206,000		151,185
Penrith Council	Network Equipment Upgrade	ICT	51,500		51,500		47,887
Penrith Council	Civic Centre Cabling*	ICT	100,000		100,000		74,763
Civic Centre	Telephony Upgrade*	ICT	330,000		330,000		298,495
Penrith Council	Connect Project	ICT	120,000		120,000		111,542
Penrith Council	Sharepoint Project	ICT	75,000		75,000		
Penrith Council	Air conditioning IT Server Room	ICT	9,886		9,886		9,886
Penrith LGA	Communication Data & Connections (Capital)	ICT	159,391		159,391		161,863
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	125,000		125,000		
TOTAL INFORMATION TECHNOLOGY			1,566,411		1,566,411		1,154,040
Libraries							
Penrith Council	Library Resources - Capital	LS	659,910		659,910		
Penrith Council	<i>Library Book Purchases (Annual)</i>	LS					333,675
Penrith Council	<i>Library Digitisation</i>	LS					10,285
Civic Centre	Library Special Purpose Prjcts -Building	LS	165,909	(63,841)	102,068		102,068
Penrith Council	Library Management System	LS	82,500	2,887	85,387		
Penrith Council	<i>Library Management System Capital Purchases</i>	LS					2,887
Penrith LGA	Toy Library Capital Purchases	LS	2,900	(150)	2,750		2,750
TOTAL LIBRARIES			911,219		850,115		451,664
Marketing							
Penrith Council	Corporate Communications and Marketing Capital Equipment	CM	1,465		1,465		1,465
Penrith LGA	Visit Penrith Website	CM	90,936		90,936		79,569
Penrith LGA	Visitor Information Kiosk	CM	36,380		36,380		36,380
TOTAL MARKETING			128,781		128,781		117,414

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CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Regional Planning and Advocacy							
Penrith Council	Economic Initiatives Capital Purchases*	EIM	18,104		18,104		3,724
TOTAL REGIONAL PLANNING AND ADVOCACY			18,104		18,104		3,724
Neighbourhood Facilities Management							
Various	Community Halls - Assets Purchased	PDA&S					13,530
Various	Neighbourhood Centres/Halls Improvements	PDA&S	89,000	25,048	114,048		57,674
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			89,000		114,048		71,204
Place Management							
Various	Neighbourhood Renewal	PM	216,832	(65,300)	151,532	216,832	76,663
Penrith LGA	Mayoral Youth Challenge	PM	145,000	59,121	204,121		
Colyton	<i>Barr and Bass Park Colyton</i>	PM				196,121	196,121
Colyton	<i>BBQ Barr and Bass Reserve</i>	PM				8,000	8,000
TOTAL PLACE MANAGEMENT			361,832		355,653		280,783
Property Development & Management							
Various	Property Development Expenditure Project (1)	PD	693,000	7,620	700,620	693,000	154,530
Various	Land Aquisition S94	PD	2,842,381		2,842,381	2,842,381	2,842,381
Various	Property Development Expenditure Project (2)	PD	396,224	1,500	397,724	396,224	164,472
Civic Centre	CRE Portfolio Management System (PDM)	PD	27,500		27,500	27,500	
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			3,959,105		3,968,225		3,161,383
Public Domain Maintenance							
Penrith LGA	Public Amenity Replacement Program	PDA&S	566,965	(270,000)	296,965		235,050
TOTAL PUBLIC DOMAIN MAINTENANCE			566,965		296,965		235,050

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Recreation & Leisure Facilities Management							
Cranebrook	Cranebrook Park Amenities and Car Park	REC	5,000		5,000		
Cranebrook	Greygums Oval - New Electronic Scoreboard*	REC	25,800		25,800		25,800
Erskine Park	Chameleon Reserve Amenity Building	REC	277,479	(210,081)	67,398		13,684
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security Upgrades*	REC	90,978	(49,891)	41,087		41,087
Werrington	Rance Oval Amenities Upgrade	REC	243,615		243,615		121,953
Sth Penrith	Jamison Park Upgrades*	REC	554,194		554,194		114,116
Sth Penrith	<i>Activity Zone</i>	REC					3,605
Sth Penrith	<i>Floodlights</i>	REC					154,329
Sth Penrith	<i>Amenity Building Upgrades/Extension</i>	REC					54
North St Marys	Boronia Park – 2 Mini & Mod Fields Reconstruction*	REC	73,200	8,787	81,987		81,987
Orchard Hills	SMRRF upgrades and construction of accessible indoor arena	REC	40,365		40,365		31,388
Claremont Meadows	Floodlight Upgrade Myrtle Road	REC	106,000	(54,000)	52,000		2,000
Cambridge Park	Floodlight Upgrade Paterson Oval*	REC	72,980	(1,060)	71,920		71,920
Penrith	Grounds Redevelopment - Andrews Road Baseball Complex	REC	64,605	(64,527)	78		78
Claremont Meadows	Park Gym Equipment Myrtle rd reserve Claremont Meadows*	REC	50,000	(2,220)	47,780		47,780
St Clair	St Clair Hawks Cricket Nets*	REC	3,063		3,063		3,063
Orchard Hills	Various Fencing Works At Samuel Marsden Baseball Complex*	REC	17,000	(1,240)	15,760		15,760
Penrith	Woodriff Gardens Facility Development	REC	1,032,500	255,000	1,287,500		1,016,554
Llandilo	Wilson Park Half-Court Basketball Court*	REC	27,360		27,360		27,360
Glenmore Park	Floodlighting For Surveyors Creek Softball Batting Cage*	REC	36,679	(2,059)	34,620		26,620
Glenmore Park	Ched Towns Facility Embellishments	REC	76,000	(68,155)	7,845		7,845
Penrith	Andrews Road Rugby Canteen Replacement*	REC	70,600		70,600		45,000
St Clair	St Clair Recreation Centre Equipment Purchases*	REC	1,647		1,647		1,647
Cranebrook	Grey Gums Oval Upgrade Long Jump Run Ups and Ceiling Install*	REC	13,636		13,636		13,438
Erskine Park	St Clair JRL - Awning extension to Amenities Building at	REC		40,909	40,909		600

Projects marked with * have been identified as being complete in Council's performance management system by the responsible officer.

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	Pep St Clair United Soccer Club - New Training Field	REC		45,075	45,075		
Penrith	Howell Oval Irrigation System	REC		146,364	146,364		3,500
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT					2,925,603		1,871,167
Regulatory Control							
Penrith Council	RID Squad Motor Vehicle Purchases	W&CP	240,000		240,000		165,876
Penrith	Parking Pods*	W&CP	13,270		13,270		13,270
TOTAL REGULATORY CONTROL					253,270		179,146
Traffic Management & Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	78,076		78,076	78,076	50,214
Various	National Black Spot Program*	ES	400,000		400,000		
North St Marys	<i>Glossop and King St & Brisbane and Adelaide St - Various Wor</i>	ES					1,500
Cambridge Park	<i>Dunheved Rd and Tasman St</i>	ES				60,000	60,000
Llandilo	<i>Terrybrook Rd and Fifth Avenue</i>	ES				60,000	60,000
Werrington	<i>Parkes Ave - Victoria St to Werrington Rd</i>	ES				80,000	80,000
North St Marys	<i>Kurrajong Rd and Boronia Rd</i>	ES				40,000	40,000
Kingswood	<i>Gascoigne St and Phillip St</i>	ES				160,000	160,000
Penrith	NSW Bike Plan River Cities Program	ES	865,000		865,000	433,168	14,286
Emu Plains	<i>Year 5 GWH Emu Plains - SUP between River Rd & Russel St</i>	ES				56,462	56,462
St Marys	<i>Year 5 GWH St Marys - separated bridge over South Creek</i>	ES				10,370	10,466
Penrith	<i>Jane St design of SUP and intersection at Westfield</i>	ES				120,000	
Penrith	<i>Jane St relocation of street light</i>	ES				165,000	
Penrith	<i>Nepean Avenue design and planning options</i>	ES				80,000	5,280
Various	State Black Spot Program	ES	596,000		596,000		
Mulgoa	<i>Kings Hill Rd - Chain-O'Ponds Rd to Northern Rd*</i>	ES				166,000	166,000
Penrith	<i>Richmond Rd and Cooper St</i>	ES				135,000	38,190

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
	TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY		1,939,076		1,939,076		742,398
Workforce Development							
Penrith Council	Performance Management System	WD					590
	TOTAL WORKFORCE DEVELOPMENT		0		0		590
	TOTAL CAPITAL PROJECTS		63,440,732		59,728,797		35,094,501

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Building Maintenance & Construction							
Civic Centre	Civic Centre Office Desk Layout and Extension Options	CW		20,000	20,000		
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			0		20,000		0
Bushland Management							
Various	Revegetation of Reserves*	PA	8,328		8,328		8,329
Nth Penrith	Kingswood Park Rehabilitation Project	PA	90,157		90,157		76,688
TOTAL BUSHLAND MANAGEMENT			98,485		98,485		85,017
Children's Services							
Various	CS Repair & Replace Equipment Operating	CS	33,833	(4,386)	29,447	29,447	29,042
TOTAL CHILDREN'S SERVICES			33,833		29,447		29,042
City Parks							
Penrith LGA	Green Waste Mulcher*	PA	20,752		20,752		20,752
Penrith Council	Implement Plans of Management	PA	176,538		176,538		115,403
Penrith LGA	Control of Aquatic Plants	PA	6,115		6,115		6,115
TOTAL CITY PARKS			203,405		203,405		142,269
City Partnerships							
Various	International Relations	CM	76,831	40,000	116,831		95,475
TOTAL CITY PARTNERSHIPS			76,831		116,831		95,475
Civil Construction & Maintenance							
Various	Rural Roads Resealing*	CW	59,500		59,500		59,500
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,941,598		4,941,598		3,013,907
Various	Traffic Facilities - Regulatory	CW	453,000		453,000		163,164
Various	Roads Maintenance - Roads to Recovery	CW	3,007,572		3,007,572		4,404

Projects marked with * have been identified as being complete in Council's performance management system by the responsible officer.

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Sth Penrith	<i>York Road South Penrith - Birmingham Rd to Price St</i>	CW					628
Berkshire Park	<i>Third Road - Llandilo Road to 600m east of Llandilo Road</i>	CW				199,988	199,988
Colyton	<i>Hewitt Street - Roper Road to Carpenter Street</i>	CW				204,100	2,650
Regentville	<i>Batt St - Various</i>	CW				317,531	
Jamisontown	<i>Second Avenue - Bringelly Rd to Anthony Cr</i>	CW				180,000	
Kemps Creek	<i>Bakers Lane - Complete section from previous years</i>	CW				313,000	243,933
Llandilo	<i>Fourth Avenue - Third Avenue to 500 west of Third Avenue</i>	CW				180,589	180,589
Llandilo	<i>Terrybrook Road - Third Avenue to Ninth Avenue</i>	CW				220,745	220,745
St Clair	<i>Moore Street - Various</i>	CW				262,749	230,966
St Clair	<i>Bennet Road - M4 Bridge to Endeavour Rd</i>	CW				362,000	
Llandilo	<i>Eighth Avenue - Secone Ave to Third Ave</i>	CW				167,429	17,129
St Marys	<i>Carpenter Street - Adams Crescent to Shultz Street</i>	CW				349,400	1,616
Castlereagh	<i>Castlereagh Road - Second Ave to 230</i>	CW				250,041	
Londonderry	The Driftway - Road Maintenance	CW	33,000		33,000		3,691
Various	Shared Pathways Maintenance	CW	320,000		320,000	320,000	253,953
Various	Maintenance of GPT Constructions	CW	340,000		340,000		229,337
Penrith LGA	My Idea Numbering of Parking Bays*	CW	4,707		4,707		4,707
St Clair	Maintenance Works at Aldan Place St Clair	CW	6,625	350	6,975		8,513
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			9,166,002		9,166,352		4,839,421
Community & Cultural Development							
Civic Centre	Computerised Community Directory System	C&CD	4,000		4,000		4,000
Penrith LGA	Cultural Development Officer – City*	C&CD	7,000		7,000		139
Penrith LGA	<i>Artfiles</i>	C&CD					1,283
Penrith LGA	No Boundaries*	C&CD	10,635		10,635		
Penrith LGA	<i>Nepean No Boundaries Art Group</i>	C&CD					7,048
Penrith LGA	Social Planning Coordination	C&CD	117,695		117,695		79,394
Penrith	Penrith Active Living and Community Participation	C&CD	42,399		42,399		40,644
Penrith LGA	Penrith Affordable Housing Project*	C&CD	1,130,000		1,130,000		1,130,000

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Platform Youth Services Donation	C&CD	2,500		2,500		
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			1,314,229		1,314,229		1,262,508
Community Safety							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	257,470		257,470		105,156
TOTAL COMMUNITY SAFETY			257,470		257,470		105,156
Design & Project Management							
Penrith LGA	RMS Local Roads Package*	MP	487,514		487,514		416,229
Penrith	Allen Place Ramp Removal and Deck Maintenance	MP	13,488	4,728	18,216		9,445
Penrith LGA	City Centre Car Parking Strategy Decked Car Park*	MP	100,000	(64,949)	35,051		35,051
TOTAL DESIGN & PROJECT MANAGEMENT			601,002		540,781		460,725
Development Applications							
Penrith LGA	Environmental Planning	DS	93,618		93,618		63,148
TOTAL DEVELOPMENT APPLICATIONS			93,618		93,618		63,148
Emergency Services Management							
Regentville	Cumberland Fire Control Centre Upgrade	CW	300,000		300,000		13,982
TOTAL EMERGENCY SERVICES MANAGEMENT			300,000		300,000		13,982
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	DS	192,214		192,214		125,078
Penrith LGA	Biodiversity Strategy	DS	20,000		20,000		6,947
Penrith LGA	Integrated Catchment Management	DS	133,139		133,139		95,066
Penrith LGA	Natural Systems Resourcing	DS	112,807		112,807		80,420
Penrith LGA	Waterways Health Monitoring Program	DS	35,000		35,000		8,019
Cranebrook	Cranebrook Wetlands & Cumberland Plains	DS	286,619		286,619		156,540

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Peachtree Ck Vegetation Management	DS	9,894		9,894		5,937
Penrith LGA	Gross Pollution traps Audit	DS	90,000		90,000		
TOTAL ENVIRONMENTAL HEALTH			879,673		879,673		478,007
Financial Services							
Penrith Council	Investigate Grant Funding Opportunities	FS	51,349	(24,350)	26,999		
TOTAL FINANCIAL SERVICES			51,349		26,999		0
Plant Maintenance							
Kingswood Ind	Penrith Depot and Office Masterplan	CW		40,000	40,000		
TOTAL PLANT MAINTENANCE			0		40,000		0
Floodplain & Stormwater Management							
Penrith LGA	Catchment Management Floodplain Drainage*	ES	6,523		6,523		3,200
Penrith CBD	Areas 2 and 3 Penrith CBD	ES					1,359
Penrith LGA	Floodplain Management Resourcing	ES	117,459		117,459		87,132
Penrith LGA	Flood Studies SMSC	ES	450,000		450,000		
Penrith LGA	College, Orth & Werrington Creeks Catchment	ES					146,733
Penrith LGA	Little Creek Catchment	ES					5,701
Penrith LGA	South Creek Floodplain Risk Management Study & Plan	ES					21,178
TOTAL FLOODPLAIN & STORMWATER MANAGEMENT			573,982		573,982		265,304
Information Technology							
Penrith Council	Website Maintenance	CM	38,330		38,330		5,000
Penrith Council	Digital Economy Strategy Implementation	ICT	238,154		238,154		146,240
Penrith Council	Risk and Remediation*	ICT	92,811		92,811		61,863
TOTAL INFORMATION TECHNOLOGY			369,295		369,295		213,103
Libraries							

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Library Special Purps Prjcts -Promotion	LS	15,611		15,611		5,246
Penrith Council	Library Resources - Operating	LS	220,000		220,000		153,513
Penrith LGA	Tech Savvy Seniors	LS		3,482	3,482		
TOTAL LIBRARIES			235,611		239,093		158,760
Business Improvement							
Penrith Council	Capacity Improvement Program	WD	317,918		317,918	15,000	1,769
Penrith Council	<i>LG O&M Survey</i>	WD				16,660	16,660
Penrith Council	<i>Certificate IV Competitive Systems and Practices</i>	WD				55,000	28,285
Penrith Council	<i>Business Process Mapping Software</i>	WD				60,000	22,180
Penrith Council	<i>Staff Resources</i>	WD				171,258	88,716
TOTAL BUSINESS IMPROVEMENT			317,918		317,918		157,610
Marketing							
Penrith	Opera hire at Joan Sutherland Performing Arts Centre	CM	3,000		3,000		2,727
St Marys	St Marys RSL Sub Branch Donation	CM	4,000		4,000		
Penrith LGA	Red Shield Appeal Donation	CM	1,500		1,500		
Various	City Marketing & Events Sponsorship	CM	157,600	(11,000)	146,600	146,601	144,255
Various	Penrith Brand Implementation Program	CM	4,800		4,800		4,800
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000		3,000		
Penrith LGA	Australia Day*	CM	177,000	38,159	215,159		196,569
Penrith	Australia Day Sponsorships (In Kind Contributions)	CM		60,171	60,171		
TOTAL MARKETING			350,900		438,230		348,352
Communications							
Penrith LGA	Corporate Advertising	CM	147,453	(2,000)	145,453		112,535
TOTAL COMMUNICATIONS			147,453		145,453		112,535

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Regional Planning and Advocacy							
Various	Penrith Business Alliance	EIM	3,900		3,900		3,900
Various	Advocacy Programme	CP	15,000		15,000	15,000	8,110
Penrith LGA	Economic Initiatives Resourcing	EIM	333,034	(36,548)	296,486		143,488
	Penrith Progression Stage 4	EIM	227,500		227,500		
	<i>Living Well Precinct (Strategy) - Stage 1</i>	EIM				17,500	17,500
	<i>Feasibility Study for Hotel Business Case</i>	EIM				30,000	28,975
	<i>Living Well Precinct (EOI)- Stage 2</i>	EIM				180,000	86,074
Penrith LGA	Economic Development Strategy	EIM	82,960	2,000	84,960		84,960
Various	Economic Initiatives Projects	EIM	60,484	(7,000)	53,484		31,085
Penrith LGA	North South Rail	CP		20,000	20,000		
	TOTAL REGIONAL PLANNING AND ADVOCACY		722,878		701,330		404,091
Neighbourhood Facilities Management							
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000		3,000		1,966
Penrith LGA	Our Community Cares Inc Donation for Hall Hire	PDA&S	485		485		
	TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT		3,485		3,485		1,966
Place Management							
Various	Urban Design (AREAS)	PM	201,548		201,548	201,548	65,583
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	399,921		399,921	399,921	313,380
Various	Neighbourhood Renewal Projects (AREAS)	PM	53,232		53,232	53,232	42,318
Penrith LGA	Magnetic Places	PM	50,000	300	50,300		50,300
Penrith Council	Review of City Centre Organisations	PM		40,939	40,939		
	TOTAL PLACE MANAGEMENT		704,701		745,940		471,582
City Planning							
Penrith Council	Externally Commissioned Studies	CP	15,000		15,000		14,999
Various	Integrated Local Plan	CP	125,000	(36,989)	88,011		58,634

Projects marked with * have been identified as being complete in Council's performance management system by the responsible officer.

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys CBD	St Marys Village Precinct Planning	CP	12,973		12,973		12,973
Luddenham	Sydney Science Park Resourcing	CP	13,919		13,919		3,550
Various	Erskine Business Park Improvements	CP		35,400	35,400		
TOTAL CITY PLANNING			166,892		165,303		90,157
Property Development & Management							
Various	Property Development Operational Project	PD	245,000	15,000	260,000	260,000	124,273
Various	Opportunity Sites Project	PD	90,000		90,000	90,000	46,275
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			335,000		350,000		170,548
Public Domain Maintenance							
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,947,799	(52,449)	3,895,350		2,691,483
Penrith LGA	Enhanced Public Domain	PDA&S	149,069		149,069		156,406
Penrith	Graffiti removal at St Stephens Church Penrith*	PDA&S	1,000	(110)	890		890
TOTAL PUBLIC DOMAIN MAINTENANCE			4,097,868		4,045,309		2,848,778
Records Management							
Penrith Council	Recordpoint	LE		10,909	10,909		
TOTAL RECORDS MANAGEMENT					10,909		0
Recreation & Leisure Facilities Management							
Penrith LGA	Western Sydney Academy of Sport*	REC	12,000		12,000		11,750
Penrith LGA	Synthetic Surface Design	REC	40,000	(35,000)	5,000		
Penrith LGA	Recreational & Leisure Strategy	REC	150,000	(150,000)			
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			202,000		17,000		11,750
Regulatory Control							
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	132,241		132,241		93,252

Projects marked with * have been identified as being complete in Council's performance management system by the responsible officer.

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000		10,000		5,450
Cranebrook	Responsible Pet Ownership*	W&CP	12,307		12,307		11,526
Penrith LGA	Illegal Dumping Compliance	W&CP					-11,345
Civic Centre	Online Waste Planning & Data Collection	W&CP	15,000		15,000		6,970
Civic Centre	Illegal Dumping & Waste Disposal- Urban Estates	W&CP	224,086		224,086		176,085
Civic Centre	Compliance Evidence Assistance/Training	W&CP	40,333		40,333		17,045
TOTAL REGULATORY CONTROL			433,967		433,967		298,983
Corporate Planning							
Various	Strategic Research and Planning	FS	61,731	(26,731)	35,000		
TOTAL CORPORATE PLANNING			61,731		35,000		0
Sustainability Planning							
Penrith LGA	Sustainability Programs	WD	68,000		68,000		43,705
Penrith LGA	Sustainability Resourcing	WD	311,968		311,968		230,413
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	WD	9,343		9,343		
TOTAL SUSTAINABILITY PLANNING			389,311		389,311		274,118
Traffic Management & Road Safety							
Penrith LGA	Road Safety Project	ES	17,500		17,500	4,500	5
Penrith LGA	<i>Occupant Restraints (Seatbelts)</i>	ES				3,000	1,814
Penrith LGA	<i>GLS (Graduated Licensing Scheme)</i>	ES				1,500	1,596
Penrith LGA	<i>General Road Safety</i>	ES					14
Penrith LGA	<i>Don't Rush Campaign</i>	ES				4,400	
Penrith LGA	<i>Supporting Liquor Accord Drink Driving Prevention</i>	ES				2,100	
Penrith LGA	<i>Campaigns Supporting Blackspot Application</i>	ES				2,000	1,899
Penrith	Penrith City Centre Parking Strategy	ES	143,170		143,170		99,400
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			160,670		160,670		104,729

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Waste Management							
Various	Biodegradable Bags - Purchase & Delivery	W&CP	850,000		850,000		631,534
Penrith LGA	E – Waste*	W&CP	160,000		160,000		52,926
Civic Centre	Resource Recovery Field Team (RRFT)*	W&CP	400,000		400,000		262,979
Civic Centre	The Arts & Waste Minimisation (TAWM)	W&CP	80,000		80,000		51,400
Civic Centre	Innovation Officer	W&CP	197,821		197,821		178,166
Penrith LGA	Tech - Waste Recycling Stations	W&CP	105,612		105,612		11,495
	TOTAL WASTE MANAGEMENT		1,793,433		1,793,433		1,188,499
Workforce Development							
Various	Corporate Training Budget	WD	255,000		255,000	255,000	129,959
Penrith Council	Management & Leadership Development Prog	WD	40,000		40,000		16,160
Penrith Council	Traineeship Program	WD	39,000		39,000		22,771
Various	Skills & Knowledge Assessment Process	WD	10,000		10,000		1,327
	TOTAL WORKFORCE DEVELOPMENT		344,000		344,000		170,217
	TOTAL OPERATING PROJECTS		24,486,992		24,366,918		14,865,830

CONTRACTS

Part A - Contracts listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract Value	Start Date	Exp Date	Details of Contract	Budgeted (Y/N)
Origin Energy Electricity Ltd	LGP15/16-28	Supply of Electricity for Large Sites	Dependent on usage	01-Jan-2016	31-Dec-2018	No extension options available	Y
Origin Energy Electricity Ltd	LGP15/16-29	Supply of Electricity for Green Power	Dependent on usage	01-Jan-2016	31-Dec-2018	No extension options available	Y
ERM Power Retail	LGP15/16-30	Supply of Electricity for Street Lights	Dependent on usage	01-Jan-2016	31-Dec-2018	No extension options available	Y
Millennium Hi Tech Group Pty Ltd	RFT15/16-11	Public Domain Cleaning Services	\$315,000 pa	16-Mar-2016	16-Mar-2019	2 x 1 year extension options available	Y
Arcs Building Group Pty Ltd	RFT15/16-12	Construction of Amenities Block	\$270,000 pa	15-Mar-2016	15-Mar-2017	00-Jan-00	Y

Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

CONSULTANCY AND LEGAL EXPENSES

Expense	Notes	YTD Expenditure (Actual dollars)	Budgeted Y/N
Consultancies		\$5,309,119	Y
Legal Fees		\$582,242	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

On time payments

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	June 2015	September 2015	December 2015	March 2016
90%	65%	65%	67%	57%

CAPITAL BUDGET

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Capital Funding									
Rates & Other Untied Funding	39,186	253	772	0	0	40,212	(58)	40,154	23,639
Capital Grants & Contributions	8,647	5,283	1,891	(1,859)	0	13,962	(1,479)	12,483	6,975
<i>Internal Restrictions</i>									
- Renewals	2,491	1,876	(135)	0	0	4,231	(47)	4,185	2,958
- New Assets	7,822	(3,666)	69	155	0	4,380	(1,172)	3,207	1,638
External Restrictions	2,028	831	0	63	0	2,921	(373)	2,548	1,456
<i>Other Capital Funding Sources</i>									
- Loans	3,841	3	0	3,811	0	7,654	(250)	7,404	3,800
<i>Income from Sale of Assets</i>									
- Plant & Equipment	1,948	33	(110)	0	0	1,871	(333)	1,538	1,308
- Land & Buildings	220	41	(602)	0	0	(341)	0	(341)	23
Total Capital Funding	66,182	4,655	1,884	2,170	0	74,891	(3,712)	71,179	41,797
Capital Expenditure									
<i>New Assets</i>									
- Plant & Equipment	5,794	50	(27)	0	0	5,817	(866)	4,951	3,063
- Land & Buildings	8,189	(3,594)	(172)	205	0	4,628	(263)	4,365	3,421
- Roads, Bridges, Footpaths	22,251	795	0	295	0	23,340	(206)	23,134	14,971
- Other Infrastructure	4,571	1,700	1,811	0	0	8,083	(1,543)	6,540	2,455
- Library Books	690	(30)	0	0	0	660	0	660	344
- Other	0	422	196	0	0	618	182	800	484
<i>Renewals</i>									
- Plant & Equipment	295	406	(0)	0	0	700	(47)	653	577
- Land & Buildings	9,963	584	(50)	1,670	0	12,167	(480)	11,687	6,167
- Roads, Bridges, Footpaths	2,054	860	44	0	0	2,958	116	3,074	1,375
- Other Infrastructure	1,082	3,229	83	0	0	4,394	(537)	3,857	2,231
- Other	0	76	0	0	0	76	(68)	8	8
Loan Repayments (principal)	11,294	156	0	0	0	11,450	0	11,450	6,702
Total Capital Expenditure	66,182	4,655	1,884	2,170	0	74,891	(3,712)	71,179	41,797

CASH & INVESTMENTS

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
<u>Externally Restricted</u>									
Developer Contributions	9,580	(1,295)	(1,435)	2,312	0	9,163	1,534	10,697	11,221
Restricted Contributions for Works	8,048	(1,193)	(1,009)	0	0	5,846	373	6,218	6,962
Unexpended Grants	1,064	(669)	393	353	0	1,141	1,031	2,172	3,267
Unexpended Loan Funds	15,094	43	(17)	(4,032)	0	11,088	250	11,338	9,543
Other Externally Restricted	7,552	711	87	0	0	8,350	64	8,414	8,491
Total Externally Restricted	41,338	(2,403)	(1,981)	(1,367)	0	35,588	3,252	38,839	39,484
<u>Internally Restricted</u>									
Internal Reserves	30,767	904	7,071	(191)	0	38,550	2,411	40,961	35,384
Security Bonds & Deposits	4,060	271	400	369	0	5,100	0	5,100	5,100
Total Internally Restricted	34,827	1,175	7,471	178	0	43,650	2,411	46,061	40,484
Unrestricted	13,459	15,523	(10,821)	(2,711)	0	15,451	(5,663)	9,789	14,721
Total Cash & Investments	89,624	14,295	(5,331)	(3,900)	0	94,689	0	94,689	94,689

CASH & INVESTMENTS continued

Comment on Cash and Investments Position

Despite widespread speculation that interest rates would fall even lower, the Reserve Bank again decided to leave them on hold for the first quarter of 2016. Term deposit rates for short to medium terms also continued to be attractive. Council's portfolio has averaged between \$90million and \$100 million for the quarter, with untied invested funds consistently higher than originally budgeted so earnings on the portfolio have again exceeded estimates. The budget may be increased by \$400,000 for the March 2016 quarter.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Break up of Investments	\$
<i>Externally Restricted Assets</i>	
Section 94 Developer contributions	11,221,215
Restricted Contributions for Works	6,961,727
Unexpended Grants	3,267,242
Unexpended Loans	9,543,136
Other externally Restricted	8,490,736
<i>Internally Restricted Assets</i>	
Internal Reserves	35,383,720
Security Bonds and Deposits	5,099,757
<i>Unrestricted Invested Funds</i>	14,721,773
Total Investments	94,689,306

Cash:

Council's Cash Book and Bank Statements have been reconciled as at 31 March 2016.

Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Floating rate Notes Investment Group	20,883,253
Current Investment Group	4,750,000
Term Investment Group	68,500,000
	94,133,253
General Fund Bank Account	556,053
Total Cash & Investments	94,689,306

INCOME & EXPENSES (by program)

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Income									
Childrens Services	21,257	301	205	23	0	21,786	40	21,826	16,115
Planning and Advocacy	4,769	927	592	0	0	6,288	910	7,198	5,436
Community Facilities	1,540	0	0	0	0	1,540	16	1,556	1,277
Community Information and Events	8	36	25	0	0	69	69	139	46
Community Well Being	2,047	209	0	0	0	2,256	(4)	2,253	386
Corporate Finance	4,684	286	69	0	0	5,039	(264)	4,775	3,478
Corporate Governance	13	0	0	0	0	13	0	13	13
Corporate Support	44	0	0	0	0	44	0	44	47
Corporate Workforce	120	0	0	0	0	120	(32)	88	64
Development Applications	3,425	626	625	0	0	4,675	70	4,745	3,770
Environmental and Health Management	573	10	8	0	0	591	36	627	444
Libraries	824	(37)	11	0	0	799	10	809	731
Major Infrastructure Projects & Design	200	323	48	261	0	833	18	850	557
Public Spaces and Community Safety	432	0	206	0	0	638	1	640	25
Roads, Footpaths and Buildings	23,922	980	7	0	0	24,909	745	25,653	17,530
Sport and Recreation	6,238	375	45	0	0	6,658	89	6,747	446
Traffic, Parking and Drainage	1,491	152	36	295	0	1,974	0	1,974	574
Waste and Community Protection	31,393	1,492	990	0	0	33,876	169	34,045	31,678
Parks	66	18	0	68	0	152	31	183	181
Sustainability	27	0	0	64	0	91	(13)	77	64
General Revenue	111,865	417	617	0	0	112,899	319	113,218	111,601
Total Income from Continuing	214,939	6,116	3,484	712	0	225,250	2,209	227,459	194,464

INCOME & EXPENSES (by program)

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Expenses									
Children's Services	22,907	268	(238)	23	0	22,961	(192)	22,769	16,204
Planning and Advocacy	5,557	192	(187)	0	0	5,562	(39)	5,522	3,907
Community Facilities	2,172	2	10	0	0	2,184	(19)	2,165	1,697
Community Information and Events	4,380	67	25	9	0	4,480	112	4,593	3,454
Community Well Being	5,678	73	1,115	3	0	6,868	31	6,899	2,732
Corporate Finance	14,268	1,514	(221)	0	0	15,561	(57)	15,504	8,684
Corporate Governance	4,998	17	20	0	0	5,035	110	5,145	3,806
Corporate Support	2,260	508	(115)	0	0	2,654	180	2,834	2,111
Corporate Workforce	2,952	(2)	57	0	0	3,007	(15)	2,992	1,997
Development Applications	8,372	318	378	0	0	9,067	57	9,124	6,312
Environmental and Health Management	3,630	197	(219)	0	0	3,609	(19)	3,590	2,308
Libraries	6,998	(10)	101	0	0	7,089	(66)	7,023	5,106
Major Infrastructure Projects & Design	2,125	68	(189)	0	0	2,004	(58)	1,946	1,649
Public Spaces and Community Safety	14,837	(369)	20	4	0	14,492	(52)	14,440	11,464
Roads, Footpaths and Buildings	33,887	941	(84)	0	0	34,744	71	34,815	21,557
Sport and Recreation	8,210	271	(14)	(3)	0	8,464	(195)	8,269	3,937
Strategic Planning	809	40	(1)	0	0	848	(92)	756	583
Traffic, Parking and Drainage	3,891	22	53	0	0	3,966	5	3,971	2,808
Waste and Community Protection	33,844	423	842	0	0	35,109	26	35,135	24,896
Parks	13,606	100	(104)	0	0	13,602	46	13,648	9,693
Sustainability	786	2	1	40	0	828	(27)	801	552
Total Expenses from Continuing Operations	196,167	4,644	1,248	76	0	202,135	(193)	201,942	135,457
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	(33)	(519)	(254)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
Net Operating Result from Continuing Operations	18,286	1,471	2,236	636	0	22,630	2,369	24,998	58,753

INCOME & EXPENSES

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
<u>Income</u>									
Rates & Annual Charges	123,280	1,343	420	0	0	125,043	31	125,074	125,155
User Fees & Charges	34,788	884	797	0	0	36,469	511	36,980	23,071
Interest & Investment Revenue	2,187	(15)	280	0	0	2,452	391	2,843	2,328
Other Revenues	4,719	775	312	0	0	5,805	166	5,972	5,868
Grants & Contributions - Operating	25,832	1,762	1,247	644	0	29,485	256	29,742	20,554
Grants & Contributions - Capital									
- Other	20,092	384	40	68	0	20,584	159	20,743	13,644
- Contributions (S94)	3,141	983	389	0	0	4,512	695	5,207	3,843
Share of Interests in Joint Ventures	900	0	0	0	0	900	0	900	0
Total Income from Continuing Operations	214,939	6,116	3,484	712	0	225,250	2,209	227,459	194,464
<u>Expenses</u>									
Employee Costs	90,197	737	265	23	0	91,222	(856)	90,367	58,977
Borrowing Costs	3,327	(431)	0	0	0	2,896	0	2,896	1,726
Materials & Contracts	59,845	2,150	628	0	0	62,623	321	62,944	39,022
Depreciation	22,796	0	0	0	0	22,796	0	22,796	16,777
Legal Costs	561	0	(5)	0	0	556	(24)	532	115
Consultants	3,707	1,569	1	0	0	5,278	215	5,493	4,132
Other Expenses	14,883	619	359	52	0	15,913	150	16,063	14,708
Share of Interests in Joint Ventures	850	0	0	0	0	850	0	850	0
Total Expenses from Continuing Operations	196,167	4,644	1,248	76	0	202,135	(193)	201,942	135,457
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	(33)	(519)	(254)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
Net Operating Result from Continuing Operations	18,286	1,471	2,236	636	0	22,630	2,369	24,998	58,753
Net Operating Result before Capital Items	(4,947)	105	1,808	568	0	(2,466)	1,515	(951)	41,265