



PENRITH



# ORGANISATIONAL PERFORMANCE REPORT - JUNE 2016

2013 - 17 DELIVERY PROGRAM  
2015 - 16 OPERATIONAL PLAN

**PENRITH**  
CITY COUNCIL

[penrithcity.nsw.gov.au](http://penrithcity.nsw.gov.au)

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# GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

I am pleased to present this report outlining the organisation's progress, challenges and a number of highlights in our 2013 -17 Delivery Program from 1 January to 30 June 2016.

A major focus of Council has been future proofing our city. We are constantly working to ensure that key infrastructure keeps up with present and future residential and commercial development, not just in Penrith, but across the region.

To do this we collaborate across many Local Government Areas. For example the Western Sydney Rail Alliance (formed in 2016) brought together both Penrith and Liverpool Councils and key landowners working collaboratively to advocate for essential future rail infrastructure for the region.

We also play an active role in the National Growth Areas Alliance and their *Fund Our Future* campaign highlighting the needs of growth Councils across Australia.

Alongside advocating for our City's future we continue to nurture and protect our local environment and support our community to live more sustainably. Through regular educational programs, including catchment tours and other specific events and projects, we investigate new ways to engage the community in sustainable practices. This includes our innovative Waste Champion App that was launched late last year and to date has been installed on more than 3500 devices. By providing these and other community services, including the annual Chemical Clean Out collection and the 2016 Waste Not free family festival, we work together to reduce landfill and the risk of contamination in our environment.

In terms of growing Penrith's visitor economy, we are on track to achieve our target of doubling visitor numbers to the region by 2025. As we continue to work with the local tourism industry and Destination NSW, a new Tourism Group has been independently formed by local Penrith operators. The group has begun working with Council to more effectively market the region and in particular Penrith – The Adventure Capital.

So the 2015-16 Operational Plan period has ended well, with all of our service activities on target. Of the 371 actions and projects we set out at the beginning of the year, I can report that 85% are either on track or completed.

This Organisational Performance Report provides detailed information on how we have delivered on our commitments to the community. For more information, visit our website [www.penrithcity.nsw.gov.au](http://www.penrithcity.nsw.gov.au).



**Alan Stoneham**  
General Manager



# ACTING FINANCIAL SERVICES MANAGER REPORT

## Executive Summary

This report covers the final quarter of the 2015-16 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council delivered a balanced budget in the adoption of the 2015-16 Operational Plan. As previously reported to Council in the March Quarterly Review, the predicted year end budget result at this time was a surplus of \$190,824 with variations in the first three quarters of the year being mainly positive variations to the original budget.

The most notable of these variations included:

- additional interest on investments (\$700,000)
- additional rates income (\$518,779)
- additional development application income (\$480,977)
- savings in debt servicing costs (\$181,055)
- additional Street Lighting Subsidy (\$146,000)
- additional City Works Income (\$63,108) and
- savings in postage costs (\$73,075).

These positive variations were in part offset by additional funding provided to Woodriff Gardens Tennis Facility redevelopment (\$181,044).

The favourable year to date result at March 2016 had also provided the capacity to allocate additional funds to the:

- Information Communications and Technology ICT Reserve for projects (\$500,000)
- Major Projects Reserve (\$500,000) bringing the balance to \$1.5m, and
- Productivity Projects Reserve (\$500,000) to support investment in new technologies, initiatives, and systems.

The predicted cumulative result for the year as at June 2016, after allowing for proposed Reserve allocations is a surplus of \$132,398. During the final quarter of 2015-16 the variations to budget continued to be mainly positive including additional rates income (\$177,103), Development Applications income (\$151,214), increased City Works income (\$377,687), and surplus funding (\$261,487) available for the Enhanced Public Domain Team which allowed a return to general revenue. These positive variations were partly offset by additional expenditure in Building Maintenance and Operations (\$347,782), Urgent Tree Removal (\$265,082), City Works Materials (\$290,000), and a reduction in the Bushfire Grant received (\$146,659).

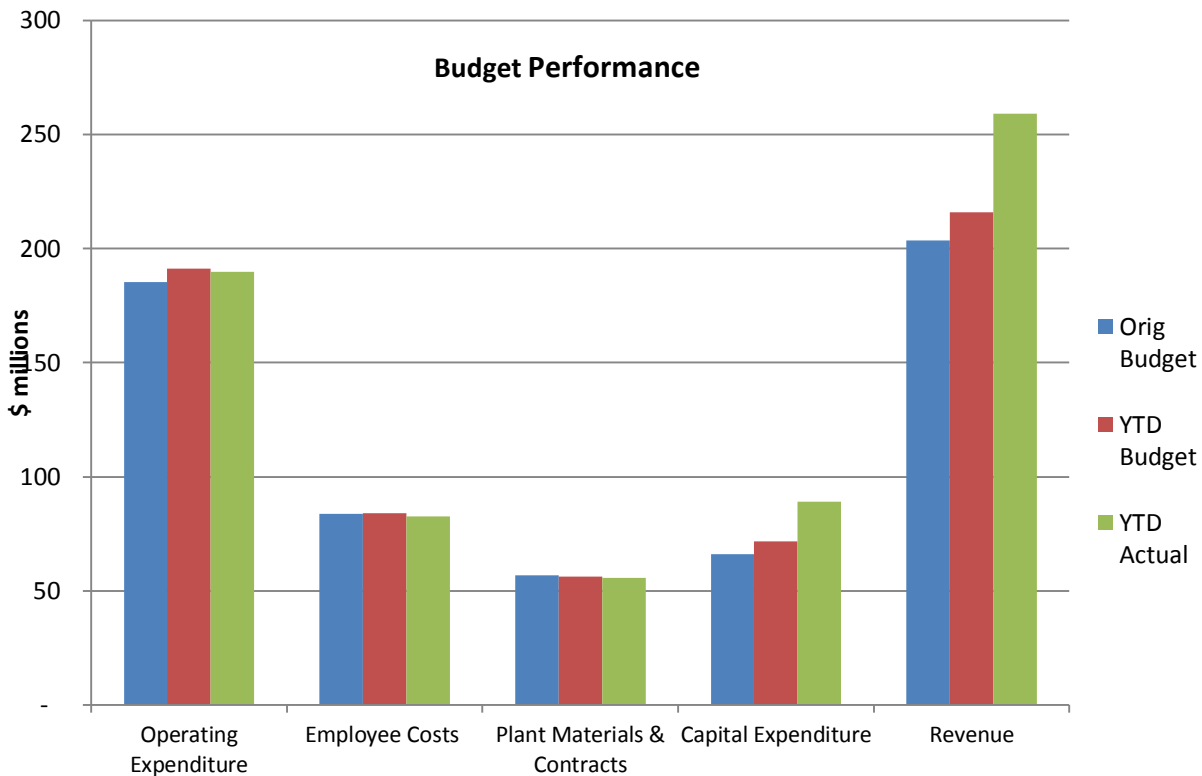
The 2015-16 end of year result also proposes allocations be made to the Legal Reserve (\$200,000) to provide capacity and reflect known litigation expenses, Major Projects Reserve to advance design and development (\$1,000,000), Productivity Reserve to provide initial funding for productivity initiatives (\$100,000), and a further transfer to Reserve (\$300,000) to ensure that sufficient capacity is established for 2016-17 to fund current and emerging priorities including the emergence of major economic initiatives to support Western Sydney Priority Growth Area and other strategic land use planning opportunities.

This final review for 2015-16 highlights the strengthening financial sustainability that underpinned Council's "Fit for the Future" submission and has been foreshadowed in the LTFP in recent years. Continued commitment to the strategies endorsed by the Financial Capacity Review and the 2016-



17 Special Rate Variation (SRV) will continue to reinforce Council's financial sustainability and Regional City role.

In addition to these adjustments a total of \$5.4m of capital and operating project revotes are proposed as a result of the June Quarter Review as the works have not been completed in the financial year. Further details on proposed major variations and revotes are provided later in this report with more detail in the attached *Organisational Performance Report – June 2016*.



### Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2015-16. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review, and adjustments adopted during the quarter, is a small deficit of \$58,426 for the quarter which results in an expected surplus for the full year of \$132,398. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

### Net Employee Costs

The delivery of Council's 44 Services places a high reliance on Council's workforce and accordingly employee costs are a major component of the annual budget. Across any year there will also be occasions when there is a delay in filling vacancies and some savings have originated from these occurrences. As has been the experience in the past few years the actual costs relating to the retirement/resignation of long serving staff members has affected the total employee costs budget. During the first three quarters of the year salary savings of \$588,000 were identified and retained in the employee cost budget to offset any additional costs. In the final quarter, salary savings of \$686,000 were combined with the provision for retirement/resignations and the movement in ELE entitlements calculated as part of the end of year process to result in a (\$236,000) net impact.

Council's ELE Reserve is used to provide capacity for resignation/retirement payments each year. The number of staff who might leave is difficult to predict, and the budget each year includes

funding for average levels of retirements. A detailed review of retirement and resignation projections is carried out as part of developing the draft budget each year to ensure that the Reserve contains adequate funding. Council policy is to maintain an amount of at least 20%, averaged over three years, of leave entitlements (excluding annual leave) in the ELE Reserve. At the end of 2015-16 the Reserve held \$5.7m or the equivalent of 24.75% of entitlements.

Superannuation costs for 2015-16 were \$23,873 over budget. This increase (0.3%) in superannuation mainly reflects payments for resignations and retirements which have varied to the estimates included in the original budget.

Workers Compensation Costs for 2015-16 were \$6,900 under budget (0.8%) with savings returned to the Workers Compensation Reserve which was established in 2010-11. This reserve is used to manage Council's involvement in the "Burning Cost" model. Under this model only actual claims costs form part of the premium calculation and balanced over a 4 year period through the reserve. Participation in WorkCover's Burning Cost Scheme provides additional incentive and reward for improvements in safety and injury management as it delivers significant monetary savings if current claims history is maintained or improved. The Workers Compensation Reserve has a predicted closing balance of \$2.7m as at 30 June 2016.

#### **Building Maintenance and Operations - \$347,782 U (11.7%)**

This variance is attributed to unscheduled maintenance works across the buildings portfolio that has occurred late in the year. This work has included significant remedial building and electrical maintenance/repair works undertaken at the Civic Centre and Library, Ripples Leisure Centre, Joan Sutherland Performing Arts Centre, and Penrith Regional Gallery.

#### **City Works Materials - \$290,000 U (1.1%)**

All scheduled drainage works identified for the year have been addressed, with a large portion of prioritised works integrated into roads maintenance as kerb and drainage renewals. Major patching was undertaken along Eighth Avenue (Llandilo), Andrews Road (Cranebrook), and Campbell Street (Luddenham) to improve the asset condition levels of the road/path networks in those areas. Extensive road restorations works was also undertaken at Caddens Road (Orchard Hills) and Copeland Street (Penrith).

#### **Urgent Tree Removal - \$265,082 U (126%)**

This over expenditure was primarily related to two key areas. The first was a significant storm event in January which resulted in an investigation into the health of a large number of significant trees in Emu Plains. These investigations resulted in the removal over 27 large trees and remedial pruning works. Additionally, a further 75 trees were identified adjacent to roadways that needed to be removed or pruned. The majority of this work was undertaken by contractors (due to tree size) at a cost of approximately \$100,000. The second impact on this budget was the re-emergence of the lace lerp infestation into the Grey Box Eucalypt population in the southern part of the City. This has resulted in the further removal of a large number of significant trees. Western Sydney University are currently utilising Gow Park in Mulgoa as a site for their continued investigation into this issue.

#### **Bushfire Grant - \$146,659 U (4.8%)**

Payment to Council from the Ministry of Police and Emergency Services for reimbursable items provided to the Rural Fire Services was less than budget.

#### **City Works Income - \$377,687 F (21.9%)**

Income from user fees and charges such as Road Opening Permit Fees, Road and Footpath Closure, and Roads & Footpath Reinstatements have exceeded forecasted income as a result of sustained development and restoration activity.

#### **Enhanced Public Domain Team (funding) - \$261,487 F (22%)**

The 2015-16 financial year was the final year of the AREAS special rate variation program. Funds that have accumulated from various program savings have been applied to the Enhanced Public

Domain Team program in order to reduce the call on Council's general fund and expend all remaining AREAS funds not required for revoked projects.

**Rates Income - \$177,103 F (0.1%)**

Additional rates income is due to more subdivisions occurring ahead of predicted timing in the long-term model, most recently in Jordan Springs and Penrith (Thornton) towards the second half of the 2015-16 financial year resulting in additional income.

**Development Application Income - \$151,214 F (6.1%)**

This variance is the result of continued development activity throughout 2015-16 with an increase in the estimated cost of development applications for new residential flat buildings and mixed use developments. This has resulted in overall DA Fee income exceeding projected budget.

**Transfer to Major Projects Reserve - \$1m A**

Council's Long Term Financial Plan (LTFP) has identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. It will enable Council to deliver or contribute to the delivery of the infrastructure our City needs into the future and could include Multi deck carparks, community facilities, open space improvements and sporting facilities. Established in the current year with initial funding of \$1,500,000, this review provides capacity to allocate a further \$1,000,000 to this reserve ahead of any projects being confirmed.

**Transfer to Reserve - \$300,000 A**

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on external factors. To ensure that sufficient capacity is established for 2016-17 to fund current and emerging priorities including the emergence of major economic initiatives to support Western Sydney Priority Growth Area and other strategic land use planning opportunities. It is proposed that \$300,000 be transferred to this Reserve.

**Transfer to Legal Reserve - \$200,000 A**

It is proposed to allocate \$200,000 to the Legal reserve in line with trends and to provide capacity. The balance of this reserve at 30 June 2016 is \$616,000 and will help to cover known and unexpected legal costs without impacting on general revenue.

**Transfer to Productivity Reserve - \$100,000 A**

Council's continued commitment to productivity improvements and savings has been a key element that underpins the Financial Capacity Review and will help to deliver the aspirations for the City alongside the SRV. Investment in new technologies and systems will be key to achieving these productivity savings in the long term. The December Review provided the capacity to allocate \$500,000 to Reserve to ensure that Council has the ability to fund these initiatives as they come forward with a view that the initial savings would repay these up front investments before being returned to General Revenue. It is proposed to allocate a further \$100,000 in the June Quarterly Review.

## **Other variations with no impact on the surplus**

**S94 Contributions – Increase of \$4.7m**

The majority of this variance relates to additional S94 Developer Contributions received earlier than anticipated. This is comprised of:

- \$2.5m F of subdivisions being completed earlier than previously expected in the subdivisions for French Street and Claremont Meadows.
- \$2.9m F being received earlier than anticipated developments in Kingswood, Penrith, St Marys and Twin Creeks.

- \$0.77m U which is the result of development in Glenmore Park not proceeding as forecast and now expected in the first quarter of 2016-17.

#### **Jamison Park Upgrades – Decrease of \$254,000**

This project was jointly funded from NSW Government Clubgrants program, S94 District Open Space, Parks asset renewal has delivered floodlight improvements, field improvements, an Activity Zone, Amenities, and Playground facilities. Funds remaining have been returned to the S94 reserve for allocation to future works.

#### **Glenmore Park Stage 2 Storage Facility Grant Income – Increase of \$200,000**

A grant application for \$200,000 was made to the NSW Government's Office of Sport & Recreation for the construction of a storage facility at Glenmore Park Stage 2 sportsground. Council is currently investing \$2.6m in the construction of Stage 1 of an amenity building (\$1.3m) and associated sports field (including floodlights, car park, and other civil works (\$1.3m) at Glenmore Park Stage 2. Unfortunately, due to the funding available, it was not possible to provide an appropriate amount of storage at the facility in the first stage of the amenity building's construction. Council has now been notified by the NSW Government's Office of Sport and Recreation that it has been successful in its application for the full amount (\$200,000) of the grant funding requested.

#### **Transfer to Library Reserve – Increase of \$159,000**

This variance relates to a transfer to the Library Reserve to cover the costs associated with the tagging of Radio Frequency Identification tags onto library books as part of the new Library Management System. This program commenced in 2013-14, with 2016-17 being the final year.

#### **Desktop Hardware/Devices – Decrease of \$149,586**

The annual computer rollout was on hold for 2015-16 while a number of other projects were being implemented. A blanket replacement of computer replacement is no longer required and computers and hardware will be replaced as required. Savings have been returned to the ICT Reserve. This budget will be reviewed for 2016-17.

#### **Graffiti Removal – Decrease of \$97,000**

The Graffiti Removal program generated savings of \$97,000 due to the reduced area of graffiti from private properties accessible from the public space requiring removal. The ongoing Warner Education school program, delivered to Year 5 and Year 8 students across Penrith, continues to play a role in reducing the prevalence of graffiti across the city.

#### **Applications to Amend LEP and DCP Income – Net Increase of \$97,000**

With the completion of the City Wide LEP, Council is now receiving and will continue to receive, multiple applications for rezoning or other amendments to the LEP. This increase to the reserve is made up of additional income received earlier than anticipated, and returns to Council's surplus net income after costs for applications finalised in 2015-16.

#### **Property Development**

Due to the nature of the property market, a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Model in the June Quarterly Review have a net result of \$267,200F and include:

- Property Expenditure – A number of property maintenance and operational costs have delivered savings during the year. Some planned work originally due to be completed in 2015-16 has also been deferred into 2016-17 pending the outcome of processes required prior to advancing the projects.
- Property Income – income projections have been revised based on the timing of several projects now expected to be completed in 2016-17. There has also been higher than anticipated rental income, as well as higher than anticipated interest earned on the Property Reserve.



### **Domestic Waste Management**

A number of factors have combined to result in a net increase to the Domestic Waste Reserve of \$795,652. Savings of \$1.5m were experienced through a reduction of the waste sent to a putrescible landfill and instead sent to a Class 2 landfill due to the low organic content, directly attributed to the successful diversion of organic waste through the green lid bin. An increase in the number of households in new development saw an increase in the number of domestic waste services commenced. Council's Resource Recovery Field Team recovered significant costs through identification of unauthorised bins in service and removal of these bins or recovery of costs for the bins.

### **Subdivider Contributions for Roads and Drainage (Dedications) – Increase of \$12m**

The roads and drainage dedications have exceeded estimated budgets for the financial year. A proposed increase to 2015-16 budgets has been made to reflect the large development areas currently progressing in the Penrith, Jordan Springs, and Glenmore Park release areas. Over 10.5kms of road and 19.4kms of drainage have been dedicated.

### **Depreciation – Increase of \$1.3m**

Depreciation on roads has continued to be calculated based on condition. As the condition indexes are provided at the end of the year, depreciation on Roads is somewhat estimated on a conservative basis to cover any significant movements resulting from the change in condition, and adjusted at year end. Added to this, Council's Road and Drainage Assets were revalued at 30 June 2015. This saw an increase of \$205m to the value of Council's Road assets, which is required to be depreciated in line with existing assets. This increase in depreciation is expected to continue over the next several years and reviewed during the next revaluation of these assets due at 30 June 2020 (unless there are significant changes in value sooner).

### **GP2 VPA Employment Income – Decrease of \$208,000**

This variance is the result of development in Glenmore Park not proceeding as forecast which is now expected to proceed during 2016-17. The timing for payment is dependent upon completion of each stage of the subdivision.

### **Children's Services Childcare Fees – Decrease of \$53,000**

The current economic climate has seen utilisation rates for Preschool and Occasional Care decline below target for the June quarter. Reduced discretionary expenditure and staffing costs in Childcare Centres combined with adjustments to childcare pooled funds and reserves have offset the decline in income from Childcare Fees.

## **Revotes**

In addition to these adjustments a total of \$5.4m of planned capital and operating projects are proposed for revote this quarter and a full listing can be found in the attachment. The total value of revotes for the year to date (including the proposed June Quarter revotes) is \$9.3m, compared to \$10.7m for the same period in 2014-15. A full list is provided in the attached report with information on the more significant Revotes for the June Quarter detailed below:

### **Urban Drainage Construction Program (Reserve \$375,177)**

The Urban Drainage Construction program is substantially completed. The design work is in progress for Blaxland Crossing Reserve project which was required following flooding of the Nepean River. Works are scheduled for completion during 2016-17. Drainage works at the Glass Factory driveway required negotiation with new property owner which is currently in progress. Works are expected to be completed by the end of 2016.

### **Erskine Business Park Footpath Construction (S94 \$266,090)**

A total of 1.18 km of shared path constructed on Mamre Road and Erskine Park Road, Erskine Park and an additional 90 metres of footpath was constructed on James Erskine Dr, Erskine Park.

A reallocation is proposed of the remaining S94 funds to construct a retaining wall and complete the remaining 150 metres of shared path in 2016-17. Works are expected to be completed by the end of 2016.

### **City Centre Improvements (Loan \$1.1m)**

The Queen Street project was progressing as per schedule and to budget. However, in June the contractor that was engaged to undertake works entered voluntary administration and in July went into liquidation.

The project delivery is now being restructured to achieve completion in part within the shortest possible timeframes. Sections of work not yet started may be delayed to avoid impacting peak retail trading periods. The 3 remaining stages identified have been targeted for completion as follows:

- Western Side of Street (immediate) – substantially completed by the end of August and complete by the end of September 2016.
- Eastern Side (Phillip St to Baldo's Lane) – substantially completed by the end of September and fully completed by the end of October 2016.
- The remaining section (Baldo's to King St) is to be scheduled for commencement by approximately March 2017 to September 2017 with a new head contract tender.

### **Penrith CBD Drainage Upgrade Program (LIRS) (Loan \$500,000)**

The contract was unable to be executed to the planned timetable due to a delay in the supply of the required financial security bond. The bond was received and the contract executed in July with as revised program now underway. Based on site start in September 2016 completion is currently forecast for May 2017.

### **Cranebrook Wetlands (Reserve, Grant \$262,486)**

Stormwater pipeline excavation near Soling Crescent uncovered archaeological items which were investigated and recorded by archaeologists in accordance with Office of Environment & Heritage requirements. This investigation caused significant delay to the completion of the project. The investigations are now complete, the results have been supplied, and the pipeline has been diverted to avoid destroying the artefacts (farm building foundations). The pipeline has now been completed with only a small amount of additional planting required to be undertaken in the wetland itself when the weather is warmer to enable the plant stock to survive.

### **State Black Spot Program (Grant \$357,033)**

Two projects for the Safer Roads State Blackspot Program are on track for design and construction by 30 June 2016. Kingshill Road, Mulgoa is completed with safety improvements for this black length to the value of \$166,000.

Work has commenced in the local road component of Cooper Street, Penrith, however approval of grant funding variation for the Richmond Road and Cooper Street project was not received until June 2016, delaying the completion time frame. Furthermore, as Richmond Road is a State Road, approval is required from the Roads and Maritime Services and Downer Mouchel for any construction work. Council is currently liaising with RMS and are close to obtaining all road related approvals relevant to the project.

### **NSW Bike Plan River Cities Program (SRV) (General Revenue \$374,013)**

All Bike Plan Projects are progressing well with public consultation to inform future actions and subsequent reporting through Council and the Local Traffic Committee. The section of shared use path along Jane Street from Castlereagh Road to Penrith Station has been delayed due to negotiations with Transport NSW, RMS, and Sydney Trains. The route is heavily constrained and may require access to State owned lands. The external parties are in agreement to transfer the grant funding into the next financial year to commence and complete works in 2016-17.

## Key Performance Indicators

### Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of June 2016 this indicator was above the OLG's and Council's benchmark at 1.80:1, and once adjusted for internal borrowings is 2.03:1.

### Unrestricted Available Cash

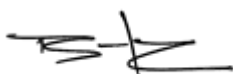
The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of June 2016 was \$8.2m, compared to \$3m in June 2015.

### Rates and Annual Charges Arrears

Rates arrears are 3.00% as at June 2016, compared to 3.36% in June 2015. This is below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view to maintain this indicator below the benchmark.

### Summary

Council's financial position remains sound with a surplus of \$132,398 projected for 2015-16. This Review and the proposed allocations to Reserves continue to demonstrate Council's commitment to strong financial management.



**Brett Richardson**  
**Acting Financial Services Manager**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 June 2016 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.

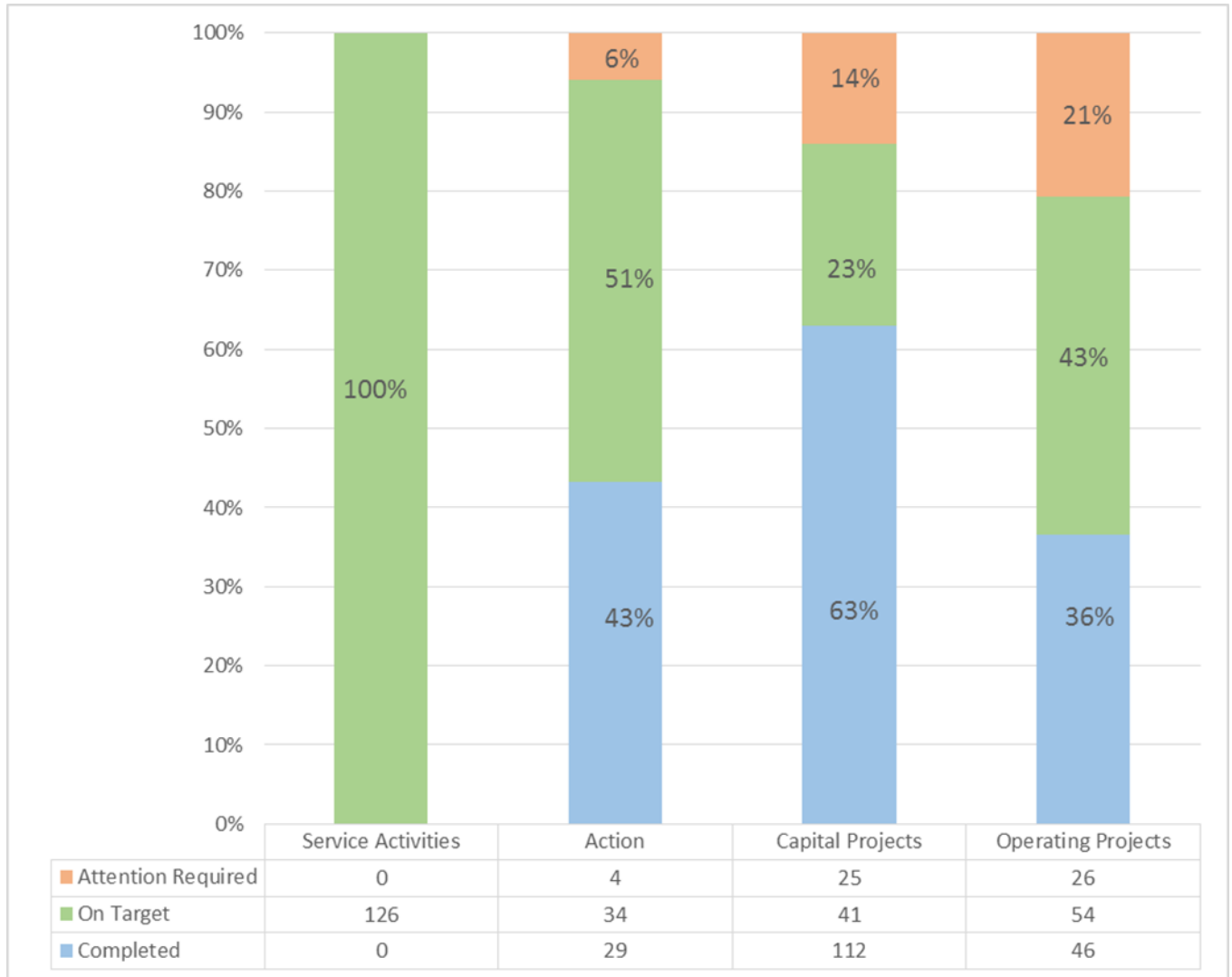


**Vicki O'Kelly**  
**Responsible Accounting Officer**

# PROJECTS & ACHIEVEMENTS

## Organisational Performance Exceptions

Over the 6 months from 1 January 2016 to 30 June 2016 all of Council's 124 Services Activities have progressed as planned. Of the projects and actions identified for completion in 2015-16, 85% have progressed with 50% being completed and 35% tracking on target. Of the 371 actions and projects 15% experienced delays taking them off target.



**Figure 1 Current status of Actions, Service Activities and, Capital and Operating projects**

Issues encountered that were not foreseen at the beginning of the period include access to funding and third party requirements. The information below outlines those projects which have experienced delays, the reason for the delay, and, where relevant, when the issue is expected to be resolved.



# ACTIONS

## **State Black Spot Program (Revote Requested \$357,033)**

*3.2.7 Manage programs and initiatives that improve road safety, efficiency, and the parking network*

Two projects for the Safer Roads State Blackspot Program are on track for design and construction by 30 June 2016. Kingshill Road, Mulgoa is completed with safety improvements for this black length to the value of \$166,000.

Work has commenced in Cooper Street, Penrith, however approval of grant funding variation for the Richmond Road and Cooper Street program was not received until June 2016, delaying the program. As Richmond Road is a state road, approval is required from the Roads and Maritime Services for any construction work, we are currently liaising with RMS and are awaiting for further advice.

## **NSW Bike Plan River Cities Program (SRV) (Revote Requested \$374,013)**

*3.2.7 Manage programs and initiatives that improve road safety, efficiency, and the parking network*

All Bike Plan Projects are progressing well with public consultation to inform future actions and subsequent reporting through Council and the Local Traffic Committee.

The section of shared use path along Jane Street from Castlereagh Road to Penrith Station has been delayed due to negotiations with Transport NSW, RMS and Sydney Trains. The route is heavily constrained and may require access to State owned lands. The external parties are in agreement to transfer the grants funding into the next financial year to commence and complete works in 2016-17.

## **Complete the Nepean River flood study**

*5.3.4 Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues*

The completion of the Nepean River Flood Study is presently on hold pending finalisation of the landform for the Penrith Lakes site.

Currently, the Geographic Information System (GIS) unit has organised to gather aerial survey of the current landform in this area. With this information and through the assistance of Department of Planning, we aim to define an appropriate landform. Once complete we will be seeking a fresh quotation from the consultants to refine the flood model and complete the study.

## **Complete the Peachtree and Lower Surveyors Creek flood study**

*5.3.4 Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues*

This project was unsuccessful in securing the necessary grant funding and will therefore be deferred until next financial year when grant funding will again be sourced.

Grant application for the Flood Study has been lodged in March 2016, for 2016-17 Floodplain Management Funding Program.

## **Develop a contemporary Recreational and Leisure Strategy for the City, incorporating investigation of the provision of skate parks at South St Marys and Cambridge Park**

*6.1.6 Provide and maintain sport and recreation facilities that meet community needs*

During the course of the year, Recreation Officers have made a significant contribution to the recreational planning of the Central Precinct (Regional Open Space) and the future Voluntary Planning Agreement for Sydney Science Park.

A scope of work for the development of a Recreation Strategy has been developed which has been included in a brief to be provided to a range of consultancy companies in August 2016 for their consideration. Once a consultancy is appointed, a program of work will be established which will realise strategy completion within 8-12 months.

### **Confirm the location, cost and management of a synthetic sports ground surface and associated infrastructure for grant application and readiness**

#### *6.1.6 Provide and maintain sport and recreation facilities that meet community needs*

Smart Connection Consultancy identified, that should Council progress with the installation of a synthetic sports surface, the site priority ranking order should be:

1. Jamison Park, South Penrith
2. South Creek Sporting Precinct (South Creek Park), St Marys
3. Parker Street, Penrith
4. Harold Corr Oval, Cambridge Park
5. Cook Park, St Marys

Further consideration has been given to each site and challenges have emerged that require investigation and resolution. Consultation has also been undertaken with State Sporting Organisations, and local sports clubs and Associations including, football, rugby league, AFL and cricket.

Opportunities are being explored in relation to the potential sites provided by new release areas for the development of a synthetic field, other options could also include investigating school sites.

There is ongoing consultation with sports in relation to demand for a synthetic field and how this fits into their strategic facility planning.

## **CAPITAL PROJECTS**

### **Urban Drainage Construction Program (Revote Requested \$375,177)**

#### *3.2.1 Construct, manage and maintain Council's roads, drains, bridges and paths*

The Urban Drainage Construction program substantially completed. The design work is in progress for Blaxland Crossing Reserve project which was required following flooding of the Nepean River. Works are scheduled for completion during 2016/17. Drainage works at Glass factory driveway required negotiation with new property owner which is currently in progress. Works are expected to be completed by the end of 2016.

### **Entry to the City Welcome Signage (Revote Requested \$25,523)**

#### *3.2.1 Construct, manage and maintain Council's roads, drains, bridges and paths*

The order for the new signage was placed with the manufacturing company in June 2016, the signage is expected to be installed in July 2016.

### **Kerb & Guttering (Revote Requested \$211,201)**

#### *3.2.1 Construct, manage and maintain Council's roads, drains, bridges and paths*

Council has completed 80 metres of kerb and guttering extension work in Seventh Ave, Llandilo as Stage 1 of the program. Stage 2, further kerb and gutter works on Seventh Ave, has been identified and are expected to be completed by the end of 2016.

### **Kingsway Sporting Complex and Blair Oval All Weather Athletics Facility (Revote Requested \$39,521)**

#### *3.2.2 Provide designs and plans for Council's parks, buildings, roads and drains*

The design completion was delayed by minor issues including archaeology investigations to be carried out. The construction documentation package is to be finalised and prepared for the construction tender.

### **Penrith CBD Drainage Upgrade Program (LIRS) (Revote Requested \$500,000)**

#### *3.2.3 Manage the delivery of Council's major infrastructure projects*

The design concepts for the boat ramp have been resolved and the tender documentation is nearing completion. To avoid peak season, the implementation works will be delayed with a schedule to commence works in April 2017, the project is expected to be completed by October 2017.

### **Erskine Business Park Footpath Construction (s94) (Revote Requested \$266,090)**

#### *3.3.1 Construct, manage and maintain Council's roads, drains, bridges and paths*

A total of 1.18 km of shared path constructed in Mamre Road and Erskine Park Road, Erskine Park and an additional 90 metres of footpath was constructed in James Erskine Dr, Erskine Park.

Proposed reallocation of the remaining S94 funds to construct a retaining wall and complete the remaining 150 metre of shared path in 2016/17. Works are expected to be completed by the end of 2016.

### **Building Asset Renewal (Revote Requested \$146,314)**

#### *4.1.2 Implement the Building Asset Renewal Program*

Majority of the work has been completed, with the exception of the stabilisation of the gabion baskets at the Whitewater Stadium, as a significant rain event raised the lake level just prior to the work commencing during the seasonal closure.

Alternative options for emptying lower pond at the Penrith Whitewater facility are being investigated when the water level in the main lake are high, including discussions with Penrith Lakes regarding managing water level.

### **Bus Shelters Program (Revote Requested \$5,798)**

#### *4.1.2 Implement the Building Asset Renewal Program*

In addition to the 2 shelters delivered and installed in 2015/16, purchase orders for an additional 3 bus shelters were raised in 2015/16, however will not be installed until early 2016-17, funds are required for payment following completion of installation. The revote is for associated concrete works only and will be completed in August 2016.

### **Waste Avoidance Signage in Parks (Revote Requested \$15,000)**

#### *4.1.4 Manage and maintain the City's sports grounds, parks and open space*

This project is being undertaken in partnership with Waste Services, who are funding the project. There was a delay in the identification of sites and the design of signage that necessitated the revote of this project.

### **Field Lighting – Doug Rennie (Revote Requested \$46,000)**

#### *4.1.5 Implement the Parks Asset Renewal Program*

As a result of additional funding obtained through a NSW Government Grant, the original design was revised and new quotations are now being sourced.

The works that will include the installation of two new floodlight poles and the replacement of 16 floodlight heads, work is scheduled to commence in late July with completion in early September.

### **Park Improvements – Pacific & Phoenix reserve Erskine Park (Revote Requested \$120,000)**

#### *4.1.5 Implement the Parks Asset Renewal Program*

Funding for this project became available approximately half way through the financial year as part of the Erskine Park reinvestment strategy. It was anticipated that stage 1 of the project (designs and pathways) would be completed prior to the end of the 2016/17 financial year. Unfortunately due to contractor availability this has not occurred and necessitated the corresponding revote. An order has been placed for the splash pad element of the project, with the pathway works scheduled to commence in August. It is anticipated that the project will be fully operational for community in the lead up to summer.

### **Field Lighting - Gow Park (Revote Requested \$114,280)**

#### *4.1.5 Implement the Parks Asset Renewal Program*

Design for the upgrade of the power supply to the site and installation of new floodlight poles has been completed, and work has commenced onsite with the engaged contractor, however due to issues with the power supply to the site location, the project has been delayed. Works are expected to be completed in August 2016.

### **Safer Streets Public Space CCTV Program (Revote Requested \$229,880)**

#### *4.1.8 Provide security services to Council property and public areas*

This Federal Government funded project has faced a number of challenges that has required some of the project's key milestone dates to be adjusted to a later timeframe.

The placement of CCTV cameras along Queen Street St Marys requires the installation of new pedestrian footpath lighting to be completed as part of Council's Streetscape Improvement project. It is expected that these works, including the placement of the CCTV cameras, will be completed by December 2016.

The placement of CCTV cameras along Station Street and High Street Penrith, is dependent on a suitable wireless solution being incorporated into the project, so as to enable the transmission of collected data from each of the 9 cameras to be installed on existing street light columns. This solution, given the proposed use of existing street light columns, requires approvals and overall project integration with a number of Endeavour Energy service areas.

Due the complexities of the project, including the number of stakeholders involved, Council have sought and received approval from the Attorney-General's Department for an extension of project funding until January 2017.

### **Better Boating Program (Revote Requested \$42,287)**

#### *4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains*

The design concepts for the boat ramp have been resolved and the tender documentation is nearing completion.

To avoid peak season, the implementation works will be delayed with a schedule to commence works in April 2017, the project is expected to be completed by October 2017.

### **City Centre Improvements (Revote Requested \$1,071,096)**

#### *4.1.10 Manage the development of master plans and designs for Council's assets and public domain*

The Queen Street project was progressing as per schedule and to budget. However in June the Contractor who was engaged to undertake works entered voluntary administration and in July went into liquidation.

The project delivery is now being restructured to achieve completion in part within quickest possible timeframes. Sections of work not yet started may be delayed to avoid impacting peak retail trading periods. The 3 remaining stages identified have been targeted for completion as follows:

- Western Side of Street (immediate) – substantially complete by end of August and complete by end of September.
- Eastern Side (Phillip St to Baldo's Lane) – substantially complete end September and complete by end October.

- The remaining section (Baldo's to King St) is to be scheduled for commencement in 2017 i.e. approximately March 2017 – September 2017 with a new Head contract tender.

### **Cranebrook Wetlands (Revote Requested \$262,486)**

#### *4.1.11 Manage the delivery of Council's major infrastructure projects*

Stormwater pipeline excavation near Soling Crescent uncovered archaeological items which were investigated and recorded by archaeologists in accordance with Office of Environment & Heritage requirements. This investigation caused significant delay to the completion of the project. The investigations are now complete, the results have been supplied and the pipeline has been diverted to avoid destroying the artefacts (farm building foundations). The pipeline has now been completed, only a small amount of additional planting is required to be undertaken in the wetland itself when the weather warms up so the plant stock will survive.

### **Disability Access Improvements (Revote Requested \$2,000)**

#### *6.1.2 Resource and implement social programs that contribute to community wellbeing*

Council decided to be a gold sponsor of the Nepean Disability Expo which will be held in September 2016 and \$2,000 from the 2015/16 Disability Access Improvement Program budget has been allocated for this purpose.

### **Floodlight Upgrade Myrtle Road (Revote Requested \$50,000)**

#### *6.1.6 Provide and maintain sport and recreation facilities that meet community needs*

Significant delays have occurred due to advice required from Endeavour Energy in relation to the upgrade of supply and enable full installation.

While the floodlight design has been modified to meet the current power supply available, four new floodlight poles with two light heads on each, will be delivered as stage 1 of the project while the advice from Endeavour Energy is finalised.

Revised quotations have been sought and submissions from contractors assessed. A contractor has been appointed and plans are in place for the floodlight installation to be completed in December 2016.

### **Howell Oval Irrigation System (Revote Requested \$45,302)**

#### *6.1.6 Provide and maintain sport and recreation facilities that meet community needs*

The project to install an automated irrigation system at Howell Oval was scheduled to commence at the conclusion of the summer cricket season. At this time inclement weather delayed the project's commencement by 3 weeks.

An installation program has been implemented that will realise the completion of the project by the end of July 2016.

### **Wireless Internet Network Solution Upgrade (Revote Requested \$30,567)**

#### *7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services*

The procurement and hardware roll-out have been completed, however the configuration and planning has not been finalised. Funds are required for the completion of configuration and electrical requirements.

### **Sharepoint Project (Revote Requested \$40,680)**

#### *7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services*

The project's objective is to deliver SharePoint for Council. The project is split over two financial years. Phase 1 - Part 1 – the SharePoint Platform has been delivered and accepted. The project team are currently working on the development of Phase 1 - Part 2 this includes the development of the Councillor Portal, Team Sites and overall SharePoint Strategy.



## **Public Domain Works - Erskine Park (Surplus Land) (Revote Requested \$48,000) – FS017**

### *7.2.3 Manage Council's financial sustainability and meet statutory requirements*

The project work to forward fund improvements has commenced with planning works scheduled for 2015-16 now under way. The construction works will still be undertaken as anticipated in the first half of 2016-17.

## **OPERATING PROJECTS**

### **Penrith Progression Stage 4 (Revote Requested \$85,721)**

#### *1.2.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth*

The Penrith Progression stage 4, being the expressions of interest (EOI) for Reserve Street and Union Road are progressing well. The EOI stages for both projects are now complete. Savings have resulted from the use of internal resources for the EOI stage. A revote is requested to utilise the remaining funds for the second stage of the project, being the Request for Proposal (RFP).

### **Road Safety Project (Revote Requested \$3,330)**

#### *3.2.7 Manage programs and initiatives that improve road safety, efficiency, and the parking network*

Flyers have been developed for this project promoting 'Crossing the road on the green pedestrian signal'. There has been a slight delay in relation to the printing of the flyers, which will now be completed during July 2016.

### **Civic Centre Office Desk Layout and Extension Options (Revote Requested \$20,000)**

#### *4.1.1 Manage the construction, renewal and maintenance of Council's buildings and facilities*

Works were initially deferred following advice of organisational restructure and potential staff relocation implications. Discussions are now in progress to confirm seating and locations requirements.

### **Recycled Organics (Revote Requested \$26,128)**

#### *4.1.4 Manage and maintain the City's sports grounds, parks and open space*

The oval top dressing program could not be completed due to conflict with organised sporting activities. Work has been rescheduled to commence in September/October 2016 for completion outside of the sporting season.

### **QS Assessment for Jordan Springs VPA from Lend Lease (Revote Requested \$20,000)**

#### *4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains*

The documentation was delivered by the developer in late June 2016 for assessment. The Quantity Surveyor was engaged and has been scheduled to start in July. The task is expected to take approximately 3 weeks in duration.

### **Urban Areas (Revote Requested \$45,953)**

This project assists in the delivery of a range of urban design outcomes. Over the past 12 months the focus has been on 3 projects. The first is finalising the Penrith Night Time Economy Study and Strategy. The second is the City Park and Precinct Urban Design Study and the third is the Penrith Night Time Economy Photography Project.

Two of the projects have experienced delays as indicated below.

## **CBD Long Term Lighting Strategy (Revote Requested \$40,000)**

### *4.2.3 Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City*

Penrith City Council is pursuing the improvement and development of its night time economy. A key driver to supporting a viable night time economy is the night time presentation of the Penrith City Centre as an attractive, safe, accessible place with good lighting and creative lighting accents. This lighting study and strategy project is aimed at identifying what the current lighting conditions are and what opportunities exist to make tangible improvements over time. A lighting strategy that promotes pedestrian safety, amenity, way finding and minimises energy use will enhance peoples' experience of the Penrith City Centre at night. Apart from the utilitarian role that lighting plays, it is important that the strategy for lighting reinforces a sense of place and is a mode for creative and artistic expression. A comprehensive public lighting strategy, will contribute to the identity of the City and serve as a medium for promotion, attracting tourism and increasing night-time patronage of businesses.

A select number of lighting consultants will be requested to provide quotations to do the work. A consultant will be selected and supervised with ongoing consultation with a project reference group.

This project is continuing into 2016/17 and requires the existing funds to be reallocated accordingly.

## **City Centre Night Time Photography (Revote Requested \$5,931)**

### *4.2.3 Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City*

Council's adopted Night Time Economy Strategy emphasises the need for ongoing promotion and marketing of the Penrith City Centre and businesses that trade in the evening, to a wider audience. It was recognised that improved awareness of the diverse range services, goods and leisure experiences that are available may attract more clients and customers in the evening. Increased people activity in the streets at night also has the benefit of improving real and perceived personal safety.

The cool winter evening reduces the degree of people activity in businesses and in the street. Photographing engaging scenes of people enjoying themselves in the City Centre is more challenging.

The photographer was recently appointed and commenced the commission, however the project is not yet finished. A revote is requested to complete the project.

## **Biodiversity Strategy (Revote Requested \$5,650)**

### *5.1.4 Contribute to the protection and enhancement of the City's natural environment*

Council continues to protect and improve the biodiversity of the City. This involves biodiversity projects, the assessment of development that has the potential to impact on biodiversity values, communication with both internal and external stakeholders on biodiversity related issues and the development of educational resources and the engagement with staff and the community.

One of the biodiversity projects involved consultants undertaking a fauna survey and habitat assessment at Werrington Reserve. The findings of this survey will be used to inform future improvement works in the reserve in an attempt to provide greater habitat for native fauna, particularly threatened species. The survey report was only provided to Council a few days prior to the end of the financial year. The revoted funds are required to cover the cost of the final consultants invoice in August 2016.

## **Gross Pollution traps Audit (Revote Requested \$42,000)**

### *5.1.4 Contribute to the protection and enhancement of the City's natural environment*

Optimal Stormwater Pty Ltd have completed an audit of 85 Gross Pollutant Traps (GPTs) throughout the City. The results of a draft audit report are currently being considered.

The key objective of this project was to develop a framework which assists Council in the implementation of stormwater improvement works. The outcome is expected to provide Council with a prioritised list of works to improve stormwater quality entering the City's waterways.

The final report, associated catchment mapping and presentation of recommendations to key staff now due to be completed by the end of August 2016.

### **Gipps Street - Monitor Leachate (Revote Requested \$32,000)**

#### *5.1.4 Contribute to the protection and enhancement of the City's natural environment*

The Environmental Health section is responsible for managing and monitoring the performance of the Leachate Management System (LMS) at the Gipp Street Reserve (former landfill site) to meet its environmental performance obligations including the protection of South Creek.

During April – June 2016 work has continued to ensure Council meets its statutory obligations, one of the key requirements was the replacement of old unreliable pumps and improving remote monitoring of the site through cameras and alarms.

The installation of a platform and pump system were due to be installed in June however due to delays in the manufacturing process, work has been delay and is now scheduled to be completed by September 2016.

### **The Arts & Waste Minimisation (TAWM) (Revote Requested \$9,633)**

#### *5.2.3 Manage resource recovery and waste collection services*

On Sunday 5 June Penrith City Council joined with two leading performing Arts organisations to present a unique free Waste Not festival at the Joan Sutherland Performing Arts Centre. The Waste Not, dance, sound, art festival, celebrated the Penrith communities' achievements in diverting waste from landfill in a contemporary way. It also served to congratulate the community on their significant achievements that now have Penrith as one of the highest performing councils in Metropolitan Sydney in terms of landfill diversion. Overall the event was a successful inaugural community resource recovery family festival that was able to communicate new ideas about waste to residents and change their perceptions of waste. This is an ongoing Better Waste funded initiative and a revote is required to expend funds in accordance with the grant criteria.

### **Contamination Management (Revote Requested \$7,664)**

#### *5.2.3 Manage resource recovery and waste collection services*

The Contamination Management, also known as the Resource Recovery Field Team (RRFT) is an ongoing Better Waste funded initiative. A revote is required to expend funds in accordance with the grant criteria.

### **Online Waste Planning & Data Collection (Revote Requested \$6,512)**

#### *5.2.3 Manage resource recovery and waste collection services*

Penrith's 'Waste Champion App' was launched on 9 December. The App has a number of features including a bin calendar and automatic reminders about what bins to place out, information on what can go in the bins and notifications about upcoming events. A windows version of the app and other improvements including a widget for residents to download a calendar on the corporate website are currently being developed and are due to be launched in mid 2016-17. Ongoing promotion for waste events and education days will continue. This is a project funded under Better Waste Recycling Fund. Revote required as this is an ongoing grant funded project.

### **Tech - Waste Recycling Stations (Revote Requested \$2,118)**

#### *5.2.3 Manage resource recovery and waste collection services*

Small e-Waste recycling stations are provided for residents at Council Civic Centres and Libraries with a place to recycle mobile phones, CDs & DVDs, light globes and batteries. These items can be harmful to the environment if disposed of in landfill. This is an ongoing project under the Waste Less Recycle More initiative with the remaining amount required for disposal costs.

### **Innovation Officer (Revote Requested \$21,017)**

#### *5.2.3 Manage resource recovery and waste collection services*

This is a Better Waste and Recycling Grant funded project resulting in improved waste planning and collection targeting multi unit developments and high density living.

Revote required as this is an ongoing grant funded project.

### **Cumberland Fire Control Centre Upgrade (Revote Requested \$134,264)**

#### *5.3.2 Manage infrastructure and plant to ensure volunteers are provided with adequate resources*

The Fire Control Centre upgrade is almost complete, Grant funding of \$400,000 has been provided by the Rural Fire Service (RFS) to convert Regentville Hall into an RFS training centre.

A progress claim for reimbursement of costs is currently being processed by the RFS. Given that works will not be completed until the first quarter of the 2016/2017 financial year, RFS have approved a revote of the unspent portion of the funding. Consequently the project funding will require a revote by Council for finalisation during the first quarter of the 2016/2017 financial year.

### **Synthetic Surface Design (Revote Requested \$5,000)**

#### *6.1.5 Manage sport and recreation facilities, programs and services*

Smart Connection Consultancy identified, that should Council progress with the installation of a synthetic sports surface, the site priority ranking order should be:

1. Jamison Park, South Penrith
2. South Creek Sporting Precinct (South Creek Park), St Marys
3. Parker Street, Penrith
4. Harold Corr Oval, Cambridge Park
5. Cook Park, St Marys

Further consideration has been given to each site and challenges have emerged that require investigation and resolution. Consultation has also been undertaken with State Sporting Organisations, and local sports clubs and Associations including, football, rugby league, AFL and cricket.

Opportunities are being explored in relation to the potential sites provided by new release areas for the development of a synthetic field, other options could also include investigating school sites.

There is ongoing consultation with sports in relation to demand for a synthetic field and how this fits into their strategic facility planning.

### **Youth Programs**

#### *6.3.1 Implement projects and activities to enhance the cultural vitality of the City*

This youth engagement project, funded through the ClubGrants Program, was designed to take place at the Mondo. Due to the current upgrade of the Mondo the project has been delayed. Planning is well underway for the project to commence once the Mondo refurbishment works are completed.

### **Website Maintenance (Revote Requested \$12,414)**

#### *7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services*

Website upgrades are almost complete, however the final stage of work has not yet been completed by the contractor. Funds are required to be revoted as final payment has not yet been made due to non-completion of the final stage.

## **Digital Economy Strategy Implementation (Revote Requested \$59,704)**

*7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services*

The Digital Economy, previously approved by Council contained 40 recommendations for the City. To date a significant number of the recommendations have been delivered or are under way.

We are now in the process of reviewing and prioritising the remaining recommendations for action to ensure we continue to meet the objectives and aims of the strategy.

## **New Data Centre including disaster recovery (Revote Requested \$178,329)**

*7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services*

Penrith City Council required telecommunication and data centre services to underpin its recently adopted Information Communication Technology (ICT) strategy. Key principles of the strategy are cloud first for applications and services, and integrated solutions.

These principles will then deliver a platform for improved Disaster Recovery Planning (DRP) and Business Continuity Planning (BCP).

To date 60% of ICT infrastructure and environments have been moved to the Azure Data Centre, with the remaining line of business applications, Technology 1, to be moved mid-August, and subsequently BCP and DR to be architected and delivered.

This is a complex initiative which requires the Council functional and ICT teams to work together to be successful. Much commitment has been put in by all involved to undertake the required tasks plus also deal with daily working requirements.

Revoted funds are required for the completion of the new data centre project, Terminal Server Client Licenses for access to Azure Data Centre and Telephony BCP and DR.

## **Server Infrastructure (Revote Requested \$20,000)**

*7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services*

The Equinix Datacentre rollout was unable to be completed within 2015/16 due to additional resourcing requirements. Task allocation for the project is now being reprioritised to ensure adequate resourcing is available for completion.

## **Recordpoint (Revote Requested \$10,909)**

*7.1.12 Manage Council's Records Management program to ensure compliance*

A Proof of Concept (POC) for a SharePoint based records management system such as Recordpoint was planned for completion by the end of June 2016. This was not possible due to the Sharepoint platform not being available and is now planned for completion in the first quarter of the 2016/17 financial year.

## **Capacity Improvement Program (Revote Requested \$106,755)**

*7.2.1 Manage Council's business planning*

The Capacity Improvement Program is the implementation mechanism for the Capacity Review and is a key way council will deliver productivity savings and improvements in operating practices and customer service. A revote of funds not spent this year is required to ensure that this program can continue.

## **Masterplan for Erskine Park (Revote Requested \$24,608)**

*7.2.3 Manage Council's financial sustainability and meet statutory requirements*

Minor delays in finalising the masterplan have been experienced following additional environment considerations. It is anticipated these issues will be resolved in the first quarter and the masterplan finalised.



### **Penrith Depot and Office Masterplan (Revote Requested \$36,400)**

#### *7.2.4 Manage and maintain Council's fleet, plant and equipment*

Project commenced in the last quarter of 2015/16 and is dependent on staff consultation regarding the organisational restructure and the relocation of staff to the Kingswood depot.

Concept designs are in progress and consultation with staff is occurring to ensure the depot office meets operational requirements in parallel with the organisational restructure.

### **Plant Management and Optimisation Study (Revote Requested \$51,500)**

#### *7.2.4 Manage and maintain Council's fleet, plant and equipment*

The project was deferred pending completion of GPS implementation in Council Plant. GPS implementation is now completed and the project is now able to proceed by the engaged consultant analysing available data. This project, including development of the plant management asset strategy is expected to be completed by the end of 2016.

### **Strategic Research and Planning (Revote Requested \$25,000)**

#### *7.2.2 Coordinate Council's corporate research program with an integrated policy*

Competing resourcing demands has meant that the community engagement process for the next Community Strategic Plan has been delayed. This has now commenced however expenditure has been lower than anticipated. A revote of funds remaining for this project is requested to fund additional staff resources and ongoing project work into next financial year.

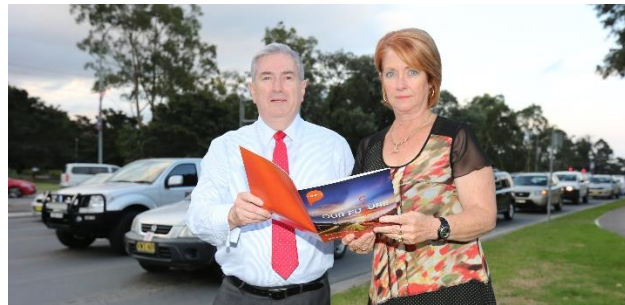
A community engagement program has been developed and is being implemented. Costing is uncertain at this early stage. Any funds not required to resource the new Integrated Planning and Reporting documents will be returned at the end of next financial year.

## HIGHLIGHTS

### ADVOCACY

Council actively advocates for new and improved infrastructure and services for the local community. This advocacy is undertaken individually and in conjunction with key partners such as WSROC, National Growth Areas Alliance (NGAA), Committee for Sydney, Western Sydney Leadership Dialogue, NGOs and service providers.

With many current competing rail projects, Penrith and Liverpool Councils instigated an Alliance between key landowners, Councils and advocacy groups to form Western Sydney Rail Alliance in 2016. The group has funded detailed research on a business case for North-South Rail that will inform a detailed submission to the Joint Study.



**Figure 1 Councillor Ross Fowler OAM and Mayor Councillor Karen McKeown**

Ahead of the Federal election in July, political briefs were also provided to the Coalition Government and Opposition outlining the importance of North-South Rail for the region and meetings were held with key Ministers and advisors.

The NGAA *Fund Our Future* campaign was headlined by the North-South Rail project and extensively promoted. More than 100,000 emails were sent to political leaders and local candidates. We also advocated for critical upgrades to Mulgoa Road, and Roads and Maritime Services have announced accelerated funding to widen Mulgoa Road to 6 lanes with construction on the first stage (from the M4 to Blaikie Road) due to start in 2018. The State and Federal Governments have committed a total of \$100 million to the project.

Ahead of the Federal election, commitments were made by the Australian Labour Party - \$400 million for a North-South rail link across outer Western Sydney and a proposal by the Federal Government to work with the State Government to implement a Cities deal for Western Sydney, focussing on the airport and surrounds, including rail connectivity.

The Coalition also announced \$5 million to implement the Our River Masterplan vision at Tench Reserve if re-elected, and a further \$2.45 million in recreation and arts funding was announced by the former Member for Lindsay, Fiona Scott MP in the lead up to the election.



**Figure 2 - Penrith Mayor Karen McKeown joined with other Mayors from across Australia under the Fund our Future banner to call for a dedicated national infrastructure fund**

## VISITOR ECONOMY

Major events play an important role in Penrith contributing \$61M annually into the local economy.

In the past six months Penrith's reputation as the ideal location for holding major events has been strengthened by hosting the inaugural Diesel Dirt and Turf Expo, the Australian National Futsal Championships, Penrith Working Truck Show, the Australian Ice Hockey League and filming of Channel 7's Cannonball TV Series.



Figure 3 - Working Truck show

A number of events have been secured for the next six months including the Australian Transplant Games, Monaro Nationals, Little BIG DASH and, as a result of Council's role as a major partner, Ballet Under The Stars - the only free outdoor performance by The Australian Ballet, will be held at the Sydney International Regatta Centre in November.

## YOUR SAY

As we approach the end of the existing Council's four-year term, engaging the community on priorities for the future is a major focus. We are reviewing Council's priorities to ensure we are on track to deliver what the community needs for the next four years and beyond.

An online survey is testing whether the current outcomes are still relevant and asking the community to identify additional issues of concern.

The survey will be open until 31 August, to complete scan the QR code or visit [www.yoursaypenrith.com.au](http://www.yoursaypenrith.com.au).





## WASTE NOT!

### Waste Not! Festival

The Waste Not festival held in June was the result of a two year collaboration with leading performing, visual and sound recording arts organisations and individuals from across Sydney. This successful family-friendly festival was attended by 570 residents and was able to communicate new ideas and change people's perceptions of waste.

Penrith is one of the highest performing councils in metropolitan Sydney in terms of landfill diversion. The Waste Not dance, sound and art festival celebrated the Penrith communities' achievements in diverting waste from landfill.



Figure 4 - Waste not festival performance

Five local schools and 22 organisations and community groups were involved in the event, as well as Council's seniors dance group Agile Not Fragile. Participants had been working together since the beginning of 2016 with 130 students attending weekly dance lessons.



Figure 5 - Waste not festival preparation

The event consisted of a major dance performance of "In Our Hands" and a range of sound-dance-art activities and workshops. Council's waste services team had information stands including worm farming and composting, ideas for avoiding and reducing food waste, waste management and recycling information, and broader sustainability information.

### Chemical CleanOut

Council hosted the annual NSW EPA Chemical CleanOut event for the Penrith area. An opportunity to drop off, free of charge, household chemicals and hazardous waste including paints, oils, batteries, gas bottles and pool chemicals.

Due to the large response in previous years, the event was held over 2 days and attracted 1931 vehicles, nearly double that of the previous year, with significantly reduced waiting times.

### E-Waste

Since January 2016 the E-Waste Program's small recycling stations at Council Libraries, St Clair Leisure Centre and Penrith Civic Centre have received an impressive 65.5kg of batteries, 9.9kg of light globes and 51.2kg of CDs and DVDs to be recycled.



Figure 6 – Council staff using the small recycling station

## OUR ENVIRONMENT

Council continues to engage with our local schools and youth to share knowledge about the environment through various initiatives and ongoing programs.

Over the past three months our regular Catchment Tour Program had more than 105 students from three schools learn about water quality issues and the impacts of stormwater pollution. Local schools also participated in planting around 540 native trees as part of the tours at Werrington Park.

### Schools for Sustainability

'Schools for Sustainability' was held on 23 and 24 March in partnership with Kingswood High School, Western Sydney University and the Penrith Lakes Environmental Education Centre.

The event was a great opportunity for 30 students from 6 local high schools to come together to learn about global issues, and explore them in our local context. Students heard from a range of sustainability related speakers from Kingswood High School, Penrith City Council and Western Sydney University (WSU), along with:

- members of the successful WSU Solar Car Team
- Tim Silverwood, Founder of Take 3: A Clean Beach Initiative
- Jarrod Wheatley, Founder of Street Art Murals Australia; and
- Greening Australia.

Following the program, participating schools were eligible to apply for exclusive grants from WSU to help turn their ideas into reality. Three schools successfully submitted funding applications and their projects are now underway.

### One Tree Per Child

Council has partnered with *One Tree Per Child* to give away 2,000 trees and shrubs to local families as part of our work to help cool the city and make it more liveable.

In June 2016 each family attending one of Council's children's centres had the opportunity to receive a free tree or shrub to take home and plant. The children were also engaged with lessons and activities which linked to the childcare curriculum, while 69 established trees were planted in the grounds of a number of centres to provide shade for play.

The program will also be offered to private childcare centres within the Penrith local government area in late 2016.



Figure 7 - Schools for sustainability



Figure 8 - Mayor Councillor Mckeown, Costa Georgiadis and Jon Dee at the local launch of the One Tree Per Child program, at Emu Plains Kids Place.



## NEW AND UPGRADED

During the April to June period, three new playgrounds were installed including Peppermint Reserve, which now boasts seating, shelter and shade for visitors to the play equipment giving them a more comfortable experience to watch their children play.

Positive community feedback has been overwhelming with local residents commenting via Council's Facebook page on how much the reserve has changed the area.

Floodlights have been upgraded across three parks, and reconstruction has been completed at three playing fields.

### Woodriff Gardens Upgrade

The upgrade of 10 tennis courts at Woodriff Gardens was completed in April 2016 at a cost of approximately \$1.3 million. Tennis Australia and the NSW Government each contributed \$75,000 towards the project, with the balance funded by Council. The project involved the reconstruction of 10 courts and installing a blue, cushioned hardcourt surface that has playing characteristics similar to the courts used for the Australian Open. In addition a number of floodlight poles were replaced and new shelter sheds and seating were installed. The annual Easter Tournament was held following the upgrades and drew record numbers.



Figure 9 – Mayor Councillor Karen McKeown with local children playing at the new Peppermint Reserve playground



Figure 10 – Woodriff Garden

## MAYORAL YOUTH CHALLENGE

The 2016 Mayoral Youth Challenge was launched at Kingswood Public School. The students have participated in a series of workshops carefully consider the needs of the local community. They met with the Mayor, Councillor Karen McKeown and developed a number of design and budget alternatives for the consideration of Council's landscape architect team.



Figure 11 – Mayor Councillor Karen McKeown with students from Kingswood Public School

## Outcome 1

### WE CAN WORK CLOSE TO HOME



The message from our community about planning for the future was they would like more jobs close to home, particularly for young people.

Of our 83,465 employed local residents, close to 52,000 travel to work outside the local government area. Our population is growing faster than the number of jobs available in the region, so residents will have to travel longer distances (increasing travel costs and time away from family) to find work. This can affect the wellbeing of our community, and the health of individuals within it. Our aim is to support a balanced local economy delivering local jobs.

Council operates within a regional economy affected by national and international trends and events. Outcome 1 looks at how we (government, partners and Council) attract strategic investment, facilitate employment diversity and growth, promote job clusters and encourage local workforce skills and training so that we can be more resilient to changes in regional, national and international economic circumstances. It is also about providing our residents with a variety of employment opportunities.

Key growth industries in our region are health and wellbeing; arts/ culture/ communication; sustainability; logistics; innovation and manufacturing; finance and business. We need to target these industries to improve the number and diversity of jobs available, and build on the retail, hospitality and manufacturing opportunities that already exist.

The draft Metropolitan Strategy to 2031 aims for an additional 37,000 jobs, by 2031, in the West Sub-region. Council has a more aspirational goal for an additional 40,000 jobs in our City alone, by 2031 to reduce the gap between our number of workers and available jobs. An additional 2,663 jobs were delivered in the City between 2006 and 2011. Significant collaboration between all levels of government and business is required if we are to meet the employment demands of our community.

## Strategy 1.1 – Diversify the region's economy and attract investment, particularly targeting new and emerging employment sectors

Service Activities	Service
1.1.1 Build on our partnerships and alliances to achieve shared aspirations for the City's future	Regional Planning & Advocacy and City Partnerships
1.1.2 Market the City through campaigns that build on its strengths and identity	Marketing
1.1.3 Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management
1.1.4 Drive delivery of the Penrith progression Action Plan	Economic Initiatives
1.1.5 Work with partners to create a more sustainable economy for Penrith and the region	Economic Initiatives

### Key Achievements

- Council submitted a detailed response to the Airport Environmental Impact Statement in December 2015, supported by advocacy material to outline Council's position that the airport must deliver maximum benefits for the community. A particular area of interest is job generation both by the airport construction and operation and supporting industry. Council is also a member of the steering committee for the Western Sydney Priority Growth Area which holds the majority of employment generating land adjoining the airport. The New West program has also promoted Penrith to major developers and employers. A number of actions have been instigated to secure State Government jobs to the City.
- Council has recently sought expressions of interest from developers on Council-owned sites around the City, to deliver the outcomes detailed in the *Penrith Progression*. The submissions received have exceeded expectations, in terms of the exceptional outcomes that are proposed, and the high standard of developers taking part.
- A new team has been established to drive the delivery of the Penrith Progression Action Plan. The "Invest in the New West" campaign has seen growth to 951 e-newsletter subscribers, 10,483 webpage views, 614 Facebook and 214 Twitter followers in the past 12 months.
- Our goal was to achieve 25% increase in traffic on the PenrithNewWest.com.au website in 2016. At the end of June 2016, there has been an increase in views of 115%. Our goal for the eNewsletter is to double subscriptions in 2016. At the end of June 2016, the eNewsletter had 951 subscribers, which was a 54% increase since the end of December 2015. From January to June 2016, social media following has also increased. Facebook likes are up by 18% and Twitter followers are up by 30%. This social media growth has been organic, as there has been no direct promotion in the space from January to June.
- A range of partnerships have been developed. The newly established Economic Initiatives team is working directly with key developers, landowners and investors including Shanghai Minhang, Chiway, Cabe, Western Sydney University, Urban Growth and TAFE. The team provides support to developers to help facilitate their developments with the city centre and the LGA more broadly.

### Challenges

- Overarching bias of public and private investment focus in Parramatta is currently a regional challenge faced by Penrith in bringing large scale investment and major tenants to the city centre.

## Strategy 1.2 – Secure infrastructure that improves economic opportunities for existing and new business

Service Activities	Service
1.2.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

### Key Achievements

- Ahead of the Federal election, commitments were made by the ALP \$400 million dollars for a North-South rail link across outer Western Sydney and a proposal by the Federal Government to work with the State Government to implement a Cities deal for Western Sydney, focussing on the airport and surrounds. \$100m was also committed by the State (\$20m) and Federal Government (\$80m) to widen Stage 1 of Mulgoa Road between the M4 and Blaikie Road, another project promoted through Councils advocacy efforts and the Fund our Future campaign. \$2.45 million for a range of recreational and arts projects was secured in June 2016 from the Federal Member. A further \$5 million was promised for the Our River project if the Member for Penrith was re-elected.
- A draft Economic Development Strategy has been prepared and is being reviewed/finalised. The EDS will be reported to Council in the coming months for adoption.
- Council's submission on the proposed Obstacle Limitation Surface for the Western Sydney Airport was made on 29 March 2016.
- Council's submission on the route options for the proposed M12 Motorway was made on 23 March 2016.

### Challenges

- Convincing State and Federal Governments of the need for the North-South Rail and for rail to be provided from commencement of airport operations

## Strategy 1.3 – Support agriculture and local food production as a significant contributor to the region's economy

Service Activities	Service
1.3.1 Contribute to the health and wellbeing of the City's community	Environmental Health

## Strategy 1.4 – Provide access to education and training to improve residents' ability to take advantage of current and future employment opportunities

Service Activities	Service
1.4.1 Deliver high quality children's services	Children's Services
1.4.2 Support families with young children through advocacy program	Children's Services
1.4.3 Implement education and participation programs for identified target groups	Children's Services
1.4.4 Deliver quality library services that respond to the community's information and leisure needs	Libraries

### Key Achievements

100% of Council's services rated as Exceeding or Meeting the National Quality Standard.



## Outcome 2

### WE PLAN FOR OUR FUTURE GROWTH



Managing growth emerged as the biggest issue of concern to our community through our engagement program. Generally, residents accepted that Penrith would grow, but wanted to make sure the things that make Penrith special are not lost, and that the necessary services and facilities grow with the population.

Outcome 2 seeks to ensure our City's future urban growth protects our rural lands, respects our heritage and provides housing choice that meets community needs with regard to supply, variety, type, design quality, sustainability and affordability without compromising the character and amenity of our neighbourhoods. Council's plan is for an additional 25,000 homes in the City between 2006 and 2031. Between 2006 and 2011, an additional 2,583 homes have been delivered in the City.

It is also important that services, facilities and infrastructure are provided in time to meet the needs of a growing population.

The Penrith Infrastructure Strategy has identified that \$4 billion worth of infrastructure (social and physical) is required to support past and planned growth in the City.

## Strategy 2.1 – Facilitate development that encourages a range of housing types

Service Activities	Service
2.1.1 Deliver timely assessment of development in accordance with statutory requirements	Development Applications
2.1.2 Deliver timely assessment, regulation and certification of development and building work in accordance with statutory requirements	Fire Safety Certification & Compliance
2.1.3 Facilitate quality development that contributes to a growth regional City	Development Applications
2.1.4 Advocate Council's position and respond to planning legislation, building certification and related policies of Government	Development Applications Fire Safety, Certification & Compliance
2.1.5 Provide engineering advice for development applications, strategic planning and policy development	Development Engineering
2.1.6 Plan for and facilitate delivery of release areas and urban renewal in the City	City Planning

### Key Achievements

- A total of 1502 development applications were received with a total of 1,421 determined and 80 applications withdrawn within the 2015 - 2016 financial year. This represents a slight increase in the lodgement of applications with an additional 20 development applications received compared with the previous financial year. While the number of applications received and determined was consistent with the previous year, the cost of works for the applications determined has considerably increased from \$646,837,738 (2014 - 2015) to \$1,266,721,841 (2015 - 2016).
- The department has continued implementing paperless processing of development applications including a reduction in the number of copies of documents lodged by applicants (from 6 x copies to 1 x copy). Determinations are also accompanied by electronic stamped plans. This has reduced demand on the department's administrative functions and has enabled realignment of services to better respond to the needs of the customers. Notices of determinations are also now electronically issued by email or drop box which has assisted in assessment time frames and reduced delays in the issue of notices of determination.
- The Department has undertaken a realignment of positions and resources to respond to an increase in major development applications and increased applications for housing in release areas. This has culminated in team restructures and changed processes.
- With a considerable uptake in multi dwelling housing and mixed use / residential flat building development within Penrith over the last financial year, the service has increasingly had to manage the demand for growth within the city having regard to required infrastructure provision. This includes the capacity of existing road networks to accommodate intensified residential development, site feasibility for waste collection servicing and the changing character of existing localities such as the Health and Education Precinct, St Mary's and Oxley Park.
- A total of 140 pre-lodgement meetings and 50 Urban Design Review Panel meetings were conducted for major development proposals within the 2015/2016 financial year. Examples of major proposals reviewed for key sites include mixed use and residential flat building developments within the Penrith Central Business District, Health and Education Precinct and St Mary's Town Centre, development of target sites for residential flat buildings around the Jordan Springs Lake, mixed use and flat building developments within North Penrith (Thornton Estate) and major redevelopment of the Penrith Panthers site.
- The Development Assessment Team undertook a pre-completion inspection of No.8 John Tipping Grove, the first Apartment Building approved under the 2014 amendment to Penrith LEP 2010 introducing the R4 High Density Residential Zone. This provided an opportunity for a Design Quality Review of a nearly completed development which has been the subject



of extensive preliminary assessment and feedback through Council's Urban Design Review Panel and Prelodgement Meetings. Council officers continued to work with the developer during Development Application and Construction Certificate assessment, ultimately taking the proposal from concept design stage through development and construction stages to Occupation.

- During the course of the financial year the Residential Flat Design Code was replaced by the Apartment Design Guide which sets new objectives and design requirements in the construction of mixed use developments and residential flat building proposals
- Challenges experienced over the year include an emphasis on the education and enforcement of the revised requirements within the ADG, and encouragement to pursue innovative design in the delivery of modern built form within the Penrith LGA.
- Council has also increased the frequency of Urban Design Review Panel meetings from bi-monthly to monthly to address increase housing and development demand within the city and address the increasing number of applications and building expenditure within the LGA.
- Feedback from the community, including landowners and developers for the draft amendment to Penrith DCP 2014 has been used to further improve the structure and use of the Chapter C5 Waste Management. A report that reviewed submissions received was submitted to the Policy Review Committee Meeting on 20 June.
- Amendments to the waste management controls in Penrith DCP 2014 (adopted by Council on 20 June) will ensure new medium and high density residential developments have waste systems that integrate with Council's waste collection fleet. These amendments will also ensure the design of waste facilities for new residential developments are considered in the preliminary stages.
- Three waste management guidelines were developed and are publicly available on Council's website. Guidelines for: residential subdivisions, multi-unit dwellings and residential flat building development.
- Councils Development Engineering team have provided sound engineering advice for development assessment. Development Engineering have assessed 222 new developments from 1 July 2015 to 31 December 2015, and a further 398 new developments for the second half (Jan to June 2016).
- Amendment to DCP 2014 regarding Chapter C5 Waste Management takes effect on 7 July 2016.

### **Challenges**

- Lobbying for adequate resourcing of the Office of Penrith Lakes.
- Lobbying for the finalisation of the Plan of Management for the lakes and parkland.
- Securing State Government funding for essential flood evacuation infrastructure to enable the urban components of the Penrith Lakes Scheme to be realised.
- Ensuring that State Government approval of the Water Management Plan allows a full range of water based recreational opportunities.
- Securing participation with State Government in the planning for a sustainable, quality and diverse housing outcome.

## Strategy 2.2 – Protect the City's natural areas, heritage and character

Service Activities	Service
2.2.1 Maintain a contemporary framework of land use and contribution policies, strategies and statutory plans	City Planning
2.2.2 Undertake priority planning projects and statutory processes that contribute to Penrith's role as a Regional City	City Planning
2.2.3 Facilitate quality development that contributes to a growing regional City	Development Applications

### Key Achievements

- The rezoning of the Mamre West precinct was gazetted on 24 June 2016 and rezoned the land from rural uses to industrial uses. The State Government recently announced that Fire and Rescue NSW will build a new training facility on a site within the Mamre West precinct.
- Council, at its Policy Review Committee Meeting of 14 March 2016 resolved to forward the Sydney Science Park Planning Proposal to the Department of Planning and Environment to finalise the Gateway determination process and make the Plan.
- Council's Heritage Committee continues to meet bi-monthly and has actively contributed to discussion regarding current issues and applications, provided advice to Council through recommendations on Local Heritage Funding and promoted community awareness of the City's heritage assets.
- Over the year the Heritage Advisory Service continues to undertake numerous site visits to provide advice on potential developments affecting heritage buildings and contribute to prelodgement advice and providing comments on development applications.
- The owners of several heritage properties in the LGA were able to access funding through Council's Heritage Assistance Program to assist them in undertaking conservation works on their properties.
- Council continues to access grants funding from the NSW Department of Environment and Heritage which supports both the Heritage Advisory Service and the Heritage Assistance Fund.

### Challenges

- Into the future it will be a challenge to continue to secure the same level of funding from the Office of Environment and Heritage to assist in the operation of Council's Heritage Programmes at the current levels.

## Strategy 2.3 Ensure services, facilities and infrastructure meet the needs of a growing population

Service Activities	Service
2.3.1 Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans	City Planning
2.3.2 Respond to and influence planning legislation and related policies of government	Regional Planning and Advocacy
2.3.3 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

### Key Achievements

- Council joined with other members of the National Growth Areas Alliance under the banner Fund Our Future, calling for a dedicated national infrastructure fund for growth areas to address significant underinvestment in roads, public transport and health. Nationally the campaign sent over 100,000 emails to political leaders from the major parties as well as our local Federal candidates for the Coalition, ALP and Greens. Penrith's involvement was

highly successful, resulting in four times the number of supporters signed up to the campaign of the next NSW member.

- Ahead of the Federal election, commitments were made by the ALP - \$400 million dollars for a North-South rail link across outer Western Sydney and a proposal by the Federal Government to work with the State Government to implement a Cities deal for Western Sydney, focussing on the airport and surrounds. \$100m was also committed by the State (\$20m) and Federal Government (\$80m) to widen Stage 1 of Mulgoa Road between the M4 and Blaikie Road, another project promoted through Councils advocacy efforts and the Fund our Future campaign.

### **Challenges**

- A more coordinated approach to various advocacy activities across the organisation is required.

## Outcome 3

### WE CAN GET AROUND THE CITY



Our community has told us they would like a strong focus on improving roads, public transport, footpaths and cycleways to reduce traffic congestion and enhance liveability and access around the City.

Most of our journeys rely on the road network, as the railway line crosses the city east to west but does not provide any north south links. Our original townships grew up along the railway, but the past 30 years of growth has spread out from these areas, isolated from public transport and therefore reliant on cars. Of Penrith's workforce and close to 52,000 travel to work outside the local government area. They rely on cross-City and cross-regional travel to get to work and this can be difficult with the existing public

transport network.

An integrated shared pathway network is important in improving connections across the City and encouraging people to walk and cycle. Existing footpaths along the Nepean River and other major creek systems (Ropes Creek and South Creek) provide great opportunities for walking and cycling. Council will keep working with developers to deliver shared pathways for new communities which are linked to public open space, schools, shops, community facilities and public transport.

The efficient movement of freight is a key factor in building a strong economy. Currently, freight and passenger trains compete to use the same rail infrastructure and both are therefore constrained. Not only is expansion of the current railway network needed, but future rail corridors connecting Penrith to the north and south must be preserved before the opportunity is lost.

Outcome 3 targets the delivery of effective transport options for passengers and freight in the City and the region by Council and other levels of government.

### Strategy 3.1 – Secure an effective public transport network

	Service Activities	Service
3.1.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.1.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

#### Key Achievements

- Federal Government has committed to rail from day one at Badgerys Creek Airport and Council will continue to advocate for this to link the North West and South West Growth Centres. The ALP announced \$400m to support the N-S Rail if elected and the Coalition, on 20 June 2016, announced a City Deal for Western Sydney and acknowledged the need for North-South rail. Council successfully advocated for additional commuter parking at Penrith Station. The State Government released a Review of Environmental Factors in June and construction is expected to start in December. The State Budget released on 21 June included additional express train services on the Western line, from Parramatta.

#### Challenges

- The need for a city wide transport model and integrated transport strategy is critical. To this end, we have commenced work on these initiatives with TfNSW.

### Strategy 3.2 – Provide a safe, efficient road network supported by parking

	Service Activities	Service
3.2.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.2.2	Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
3.2.3	Manage the delivery of Council's major infrastructure projects	Design & Project Management
3.2.4	Provide a certification service for development related civil assets	Development Engineering
3.2.5	Optimise the efficient use of car parking spaces in the Penrith City Centre	Regulatory Control
3.2.6	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety
3.2.7	Manage programs and initiatives that improve road safety, efficiency, and the parking network	Traffic Management & Road Safety
3.2.8	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

#### Key Achievements

- 32,100sqm of road pavement were rehabilitated and resurfaced utilising Roads to Recovery Funding during 2015/16. Works included patching and resurfacing Second Ave, Kingswood from Bringelly Road to Anthony Cr; patching and resurfacing Campbell St, Luddenham from Park Road to Willowdene Road; stabilising and resurfacing Terrybrook Road, Llandilo from Third Ave to Ninth Ave; mill and fill works on Batt St, Jamisontown from York Road to Penrith Place; and mill and fill works on Carpenter St, St Marys from Adams Cr to Marsden Road.
- Additional drainage was installed in Rickards Road/Devlin Road, Castlereagh and culvert upgraded across Symonds Road at Reynolds Road, Londonderry. Additional pits were constructed at several locations to improve inlet capacity.
- A roundabout was constructed at Racecourse Road/ Batt St, South Penrith and at Gascoigne St/Phillip St, Kingswood. Traffic calming devices were implemented in

southwest St Marys. New watts profile speed humps were installed in Kingswood Road, Orchard Hills near Orchard Hills Public School.

- Receiving over \$32m funding for local roads upgrade as part of Western Sydney Infrastructure Project for road construction projects within the LGA.
- Projects such as Glenmore Park Stage 2 Civil works, Mondo construction and Wetland 156 were completed with minimum changes on programmed time table.
- Council recently endorsed the approval to enter into a Parking agreement with Westfield Penrith. This agreement will allow council Rangers to enforce parking within the loading dock areas and the Disable parking bays within the centre.
- Continued substantial funding for improvements to identified Blackspot locations.
- Completion of Disability Discrimination Act (DDA) audit of all bus stop facilities. The challenge is ensuring the implementation of DDA compliant bus facilities
- Council has successfully implemented several safer driving campaigns. Local drivers may have noticed banners on prominent display on local roads with a “Speeding. You’re in our sights” message. This has been supported with newspaper advertising. A drink drive project has asked people to make a “Plan B” to get home safely, with bottle bags distributed and display blinds featured at local licenced venues. Council hosted a Child Car Seat Check day this quarter, on 2 April 2016, and a Helping Learner Drivers become Safer Drivers Workshop on 26 April 2016. The Child Car Seat Check Day was posted by participants on multiple local Facebook pages, so Council was inundated with enquiries; with 42 people on a waiting list. This exceeded the programs capacity.
- The Cares facility has been restored after the South Creek Flood in June 2016.

### Challenges

- Queen Street upgrade work will need to be reprogrammed due to the contractor going into voluntary administration
- With the ever expansion of the Penrith Local Government area and the demands for parking areas increasing. The parking Rangers would require an increase in their resources to maintain an effective turnover of vehicles.

### Strategy 3.3 – Improve the City's footpaths and shared pathway network

	<b>Service Activities</b>	<b>Service</b>
3.3.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.3.2	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety

### Strategy 3.4 – Improve critical cross regional transport connections

	<b>Service Activities</b>	<b>Service</b>
3.4.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.4.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

### Key Achievements

- Council became a member of the Western Sydney Rail Alliance in 2016. This group comprises landowners, Councils and advocacy groups to prepare a business case for North-South Rail. Briefing papers were prepared for the Coalition Government and Opposition. The NGAA Fund Our Future campaign was headlined by the North-South Rail

project and extensively promoted. More than 100,000 emails were sent to political leaders and local candidates under the Fund our Future campaign. Advocacy for upgrades to Mulgoa Road were also undertaken, with a commitment of \$100 million secured for Stage 1 widening to six lanes.

**Strategy 3.5 – Secure an efficient, integrated and sustainable freight network**

	<b>Service Activities</b>	<b>Service</b>
3.5.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.5.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety



## Outcome 4

### WE HAVE SAFE, VIBRANT PLACES



Outcome 4 recognises the importance our community places on feeling safe in our neighbourhoods and having clean, welcoming and vibrant public places. This covers both the physical aspects of our public domain – lighting, paving, somewhere to sit that is shady in summer and protected in winter – with the social aspects - restaurants, activities, events and festivals. It's about the neighbourhoods we live in and the places in the City we use and visit.

The character of our City has in part been shaped by its location, natural settings, rural landscapes and the Nepean River. It has also been shaped by a great lifestyle, close-knit community and family-friendly environment. The rural areas of the City provide opportunities for agricultural activities and rural-residential living. The urban areas are mostly residential supported

by local shopping centres, schools and parks.

The balance of rural and urban areas is what makes us different and shapes our identity. The City's 3 key major centres are the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. There are around 20 local shopping centres and 5 rural villages in the City with a number of smaller clusters of shops. Our centres offer a range of community services, retail, commercial, residential, educational, entertainment and cultural activities.

As the City grows our lifestyle needs change, but residents told us it was important to them that the character and sense of place in our centres and neighbourhoods is retained. Council is planning and implementing public domain projects to renew the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. It is working to activate the public areas adjacent to the River (E.g. Tench Reserve) and improve the connection from the Penrith City Centre to the Nepean River. Council has several programs that focus on revitalising the older established areas of the City.

## Strategy 4.1 – Improve our public spaces and places

Service Activities	Service
4.1.1 Manage the construction, renewal and maintenance of Council's buildings and facilities	Building Maintenance & Construction
4.1.2 Implement the Building Asset Renewal Program	Building Maintenance & Construction
4.1.3 Manage and maintain cemeteries under the care and control of Council using adopted Plans of Management	Cemeteries
4.1.4 Manage and maintain the City's sports grounds, parks and open space	City Parks
4.1.5 Implement the Parks Asset Renewal Program	City Parks
4.1.6 Manage trees across the City	City Parks
4.1.7 Maintain a Community Safety Plan for the City	Community Safety
4.1.8 Provide security services to Council property and public areas	Community Safety
4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
4.1.10 Manage the development of master plans and designs for Council's assets and public domain	Design & Project Management
4.1.11 Manage the delivery of Council's major infrastructure projects	Design & Project Management
4.1.12 Provide advice on development proposals for streetscape improvements, parks and buildings	Design & Project Management
4.1.13 Improve levels of public safety and amenity across the City through quality public space maintenance	Public Domain Maintenance
4.1.14 Liaise with state and federal government agencies to reach agreements to delivery enhanced presentation and amenity of their property and infrastructure visible from public spaces	Public Domain Maintenance
4.1.15 Implement the Public Amenity Replacement Program	Public Domain Maintenance
4.1.16 Protect public lands and community facilities, and enforce compliance	Regulatory Control
4.1.17 Manage companion animal ownership	Regulatory Control

### Key Achievements

- Works completed during 2015/16 included a bathroom upgrade at St Clair Recreation Centre, St Clair, a kitchen replacement at Claremont Meadows Community Centre, Claremont Meadows and the installation of new carpet at the Queen Street library, St Marys. Several Children's Services centres (including Strauss Rd, Cook Pde, Koala Corner and Werrington County) also had their carpets replaced. External painting, including Judges Place carpark, Penrith, was also carried out.
- The Joan Sutherland Performance Arts Centre had an air conditioning upgrade completed. Canteen upgrades were completed at Andrews Road Baseball, Penrith; Andrews Road Rugby Union, Penrith; and the Kingsway (south), Werrington. Toilet refurbishment work was undertaken at the Borland Foyer (JSPAC), Penrith; Councils' Civic Centre, Penrith; Ripples Hydrotherapy (female toilets and change room); Staff amenities at Yoorami, Werrington, St Clair Recreation Centre, St Clair. Melrose Hall, Emu Plains had the floor and roof gutters replaced,
- New Ashes Walls at Emu Plains Cemetery providing 200 ashes interments sites.
- New playgrounds installed at Kevin Dwyer Reserve - Colyton, Greygums Oval - Cranebrook, Peppermint Reserve - Kingswood, Floodlights upgraded at Hickeys Lane - Penrith, Greygums Oval - Cranebrook and Gow Park - Mulgoa.
- Prompt response to a significant storm event that resulted in over 200 requests for the collection of tree waste.

- Upgrade of CCTV system at Civic Centre and Judges Place car park.
- Projects such as Glenmore Park Stage Civil works, Mondo construction and Wetland 156 were completed with minimum changes on programmed time table
- Corrective Services NSW providing weekly litter collection services along a number of Gateway areas across the city
- Council's Public Amenity Replacement Program delivered an upgraded public toilets facility at Victoria Park, St Marys while construction commenced in June 2016 on a new public toilet facility at Penrith Cemetery, Kingswood
- Commenced construction of a upgraded public toilet facility at Penrith Cemetery, Kingswood
- Council maintained a 97% re-homing rate of impounded Companion animals from the Hawkesbury Animal Shelter and a further 116 animals returned to owners without the need to impound them.
- Councils Registration program assisted with 1096 companion animals being lifetime registered with council from July -December 2015.
- Council conducted two successful Free Micro chipping days in the calendar year with 411 animal's micro chipped.
- Council were successful with grant funding from the Office of Local Government for a Chip, Spay & Play. There were 74 animals micro chipped, 80 De-sexed and 7 dogs trained.

### Challenges

- Ongoing impact of psyllid damage to the Grey Box eucalypt population. Pysllids appear to have spread to the south of the City. Research is being conducted by UNSW into this issue.
- Some delays in the delivery of the Safer Streets CCTV program due to a number of technical challenges and the delivery of the St Marys Streetscape Improvement works
- Queen Street upgrade work will need to be reprogrammed due to the contractor going into voluntary redundancy
- The rising cost of construction for new facilities that meet the needs and expectations of the community

### Strategy 4.2 – Grow and revitalise our centres and neighbourhoods

	<b>Service Activities</b>	<b>Service</b>
4.2.1	Manage neighbourhood facilities using adopted management practice	Neighbourhood Facilities Management
4.2.2	Implement the Neighbourhood Facilities Improvement Program	Neighbourhood Facilities Management
4.2.3	Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City	Place Management
4.2.4	Engage the community in identified priority established areas of the City	Place Management
4.2.5	Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City	Place Management
4.2.6	Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management
4.2.7	Manage the development of master plans and design for Council's assets and public domain	Design & Project Management

### Key Achievements

- The 3 year review of the operation of the Penrith and St Marys Corporations has been completed and the findings reported to Council on 6 June. The key findings were that the current model was sound, but needed some amendments to the corporations' constitutions and Deeds to improve their operation. The key recommendations were to secure a new 3

year Deed of Agreement with each corporation which ensures that their business plans are outcome focussed with simple performance measures together with the requirement of a more rigorous governance and reporting framework.

- The development and delivery of the Community Leadership Training by the Neighbourhood Renewal program was a highlight with a diverse range of residents and services participated in the training.  
Residents reported increased confidence in communication skills, public speaking, understanding Council and other government systems, risk management, event planning and promotion, and increased confidence in themselves as community leaders and advocates. An unexpected outcome was also that participants reported an increased sense of social connection, having made new friends during the training. This training will now also be implemented in North St Marys and may be piloted in other areas with young people.
- A highlight of the Magnetic Places Grants Program in 2016 has been the Community Junction project Billy Carts Derby Day. The youth work team of Community Junction worked with young people across two neighbourhoods to design and construct billy carts which were then showcased for the community at a local derby day. The project built the confidence of participants, provided opportunities for social connection and developing stronger relationships with a support services. Young participants were very proud of the works which were exhibited in the open space of Park Lawn Place North St Marys and the event itself activated that space. Celebrating the communities of North St Marys and Werrington. This was certainly a novelty approach to place making and activation and proved to be a valuable project with significant outcomes.
- Team Colyton has been a major achievement and highlight for the Neighbourhood Renewal Program. The pilot project has allowed Council to pilot working with residents and local services within a collective impact model and to test its own capacity as a backbone agency.  
Residents in particular have been empowered to take local action themselves, supported by Council and other services.
- The Creative Village Initiative successfully delivered a stunning public art piece in Colyton. The artwork by artist Mandy Schone-Salter was completed in June and was informed by workshops with young people and other community members. The artwork is installed on the side of the small supermarket on Bennett Road and features the image of small child as a superhero.
- The Penrith Mayoral Challenge in Colyton upgraded the Barr and Bass Reserve and a launch event was held on April 1. The event was very well attended and was a strong celebration of the diversity and friendly character of the neighbourhood. Residents have reported helping to take care of the newly improved playground by watering turf and caring for new trees.  
Workshops with children at Kingswood Public School for the next Mayoral Youth Challenge began in April 2016. The students engaged in the Penrith Mayoral Challenge Kingswood have participated in a series of workshops where they have carefully considered the needs of the local community, met with the Mayor, Councillor Karen McKeown and have developed a number of design and budget alternatives for the consideration of Council landscape architect team.

## Challenges

- The public and private investment focus in Parramatta is currently a regional challenge faced by Penrith in bringing large scale investment and major tenants to the city centre.

## Outcome 5

### WE CARE FOR OUR ENVIRONMENT



Our community have told us that protecting our river, creeks, waterways and bushland areas is important. They also want to be supported to use materials, energy and water resources efficiently.

One of Penrith's defining attributes is our natural environment including the beautiful waterways and stunning mountain views. Penrith has a diverse range of native species and ecological communities and contains approximately 17% of the remnant vegetation of the Cumberland Plain. This is the highest proportion within any council area. Penrith is also unique in that significant areas of remnant native vegetation occur on private land outside conservation reserves.

Council is the steward of approximately 1271ha of open space with an estimated 274ha of natural areas which have biodiversity value. To manage our environment for future generations we must balance growth with the need to preserve our natural environment, support agriculture and build on our local fresh food production and other rural activities.

A significant proportion of the City has the potential to be affected by flooding, especially along the Nepean River and South and Ropes Creeks. We are also likely to experience more severe weather events, in the coming years, such as heatwaves, storms and bushfires which will place additional demands on emergency services.

Heat is particularly an issue for Western Sydney, and Council is looking at ways to 'cool-down' the City. Council continues to lead by example in terms of reducing energy, waste, water use, and discouraging illegal dumping. Council has implemented energy and water savings plans, and installed efficient technology in Council owned properties.

The introduction of the full organics collection and composting service to households in our urban areas in 2009 has seen resource recovery rates increase from 20% to 65%. Council is committed to improving sustainable practices. We buy back compost produced from recycled organics for use in parks, gardens and playing fields.

We also deliver education and awareness programs to help our communities reduce their energy and water use and encourage them to live more sustainably. Caring for our environment seeks to achieve a healthier, better protected and well managed environment that responds to a changing climate.



## Strategy 5.1 – Protect and improve our natural areas, the Nepean River and other waterways

Service Activities	Service
5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice	Regulatory Control
5.1.2 Manage and maintain Council owned natural areas	Bushland Management
5.1.3 Facilitate community involvement in bushland management	Bushland Management
5.1.4 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.1.5 Collaboratively manage illegal dumping across Western Sydney (RID Squad)	Regulatory Control

### Key Achievements

- Officers have undertaken 48 construction site audits across the new residential releases. Council has met with 13 construction companies to discuss compliance with their development consent conditions. 12 penalty notices have been issued to significant breaches that were identified.
- 4305 educational letters were sent out to residents advising of the dangers of importing landfill onto their properties.
- Over the 2015-16 financial year the swimming pool compliance team conducted site inspections at 498 properties resulting in a total of 1088 individual inspections. As a result on the inspections 281 Certificates of Compliance for Swimming Pool Barriers were issued.
- The team responded to 126 complaints regarding unfenced or unsafe pool barriers, these comprise of concerns from the public, together with internal referrals including portable pools and referrals from private certifiers. It is envisaged that the requirement for Private Certifiers to refer any properties with non-compliant pools past six weeks will see a further increase to our workload. Our proactive campaign to identify unfenced portable pools saw the removal of 65 of these types of pools.
- The implementation of new sale and lease legislation requiring each property with a pool to obtain a Certificate of Compliance saw a large spike in the number of applications received during April and May.
- Council has several volunteer Bushcare groups throughout the LGA. There is a group of enthusiastic volunteers however, in line with volunteering as a whole throughout Australia, numbers have reduced this year. Volunteering is free and can be fun to meet like minded people. It is also therapeutic and social. More volunteers are welcome.
- Commonwealth government Green Army teams have benefited a section of the Nepean River at Leonay removing invasive weeds. The Green Army teams have assisted with weed control and replanting works along the Nepean River at Leonay. School groups have assisted with buffer planting along Werrington Creek.
- On-Site Sewage Management Program  
There are approximately 4300 On-site Sewage Management (OSSM) Systems across the City. The Program continues to focus on the assessment of installation and operational approvals, the auditing of non-domestic and non-complying systems and responding to customer requests (complaints). For the 3 month period between April to June 2016, 74 applications/ referrals were assessed for new OSSM systems or alterations to existing systems, 248 operational approvals were issued and 23 OSSM systems were audited during this period. In addition an audit on OSSM approvals commenced during this reporting period with the aim to streamline the programs response to audits, complaints and referrals. An additional benefit of this audit is converting paper records to a digital format that can eventually be accessed by officers while in the field. During the reporting period 484 audits were undertaken.

- **Water Health Program**  
Catchment monitoring has been completed in the Dunheved Industrial Estate. This program assesses water quality at a number of key locations around the estate. The data collected is being used to locate potential pollution and to inform further investigations to identify pollution sources. Macro Invertebra Sampling was undertaken in April. The results indicate water quality was variable across all waterways in the Penrith LGA. Of note, a number of sites showed a decline in quality based on last year's results. The dry conditions at the time of sampling was likely a major factor in the current ecological condition of the waterways sampled.
- **Biodiversity**  
Council continues to protect and improve the biodiversity of the City. This involves biodiversity projects, the assessment of development that has the potential to impact on biodiversity values, communication with both internal and external stakeholders on biodiversity related issues and the development of educational resources and the engagement with staff and the community.
- Work continues with consultants to undertake a fauna survey and habitat assessment at Werrington Reserve. The findings of this survey will be used to inform future improvement works in the reserve in an attempt to provide greater habitat for native fauna, particularly threatened species.
- An Equiculture workshop was held for local horse property owners. The workshop provided rural landowners the opportunity to hear from a horse keeping expert on current best practice management principles. Landholders were taught how to provide for their animal's needs through good property and pasture management. The upshot of this is that these principles are also beneficial to the sustainability of rural properties through topsoil and moisture retention.
- The Senior Biodiversity Officer is sitting on the Community Reference Group for the establishment of the Wianamatta Regional Park. This involves having input into the visitor precincts and how they interact with the conservation of biodiversity across the site, whilst at the same time considering the needs of the community. Council is also represented on the Cumberland Conservation Corridors Reference Group coordinated by the Commonwealth government.
- **Cranebrook Wetland and Cumberland Plain Project**  
Bush regeneration contractors continue to work at the Cranebrook Wetland and Cumberland Plain Woodland restoration site undertaking weed removal and bush regeneration works. There has been significant work managing the noxious weeds, woody weeds and the highly invasive African Lovegrass. Planting to augment the natural vegetation has been undertaken in those areas that have been most impacted by weeds and erosion. Approximately 20 000 plants have been installed during June (80% of total planned plantings). The works being undertaken at the Cranebrook site will benefit threatened species including the Cumberland Plain Land Snail and the Spiked Rice Flower by improving the quality and area of habitat. Generally the major components of the project are near completion and we will move into commissioning and management phases over the coming year. The stormwater treatment wetland has been constructed and planting has commenced. Completion of plantings will occur in spring when conditions are favourable. Approximately 15 000 plants have been planted which represents 50% of the overall planting for the treatment wetland. Sandstone block seating has been installed at a various points within the reserve for visitors to stop and take advantage of the views to the mountains or to watch the bird life in the wetlands. The site is now visited frequently with evidence that people are using the different paths across the whole site. The volunteer bush care group continues to meet monthly to care for the Critically Endangered Cumberland Plain Woodland. There are approximately 20 interested residents with about 6 participating in each volunteer day.
- **Catchment Management**  
Optimal Stormwater Pty Ltd have completed an audit of 85 Gross Pollutant Traps (GPTs) throughout the City. The results of the audit report are currently being considered. The key



objective of this project was to develop a framework which assists Council in the implementation of stormwater improvement works. The audit involved an assessment of the performance of the GPTs and identify areas of Council's drainage network where the installation of new infrastructure could potentially occur. The outcome is expected to provide Council with a prioritised list of works to improve stormwater quality entering the City's' waterways.

- Ecohort Pty Ltd were engaged to undertake vegetation management works along Peachtree Creek for the duration of the 2015/16 financial year. The project was a continuation of the vegetation management works from the previous year and the key aim is to improve the condition of Peachtree Creek and Showground Channel in Penrith. The aim was achieved through the control of weeds and the planting of approximately 300 trees along the riparian corridor. All works associated with the project have now been completed and the site will be monitored and maintained as resources become available.
- A Water Sensitive Urban Design (WSUD) audit has been conducted to determine whether the controls approved as part of a development approval are being constructed in accordance with the approval. The results of this audit will assist to improve the WSUD assessment and conditioning process.  
Development application referrals continue to be assessed with consideration of Council's Water Sensitive Urban Design (WSUD) Policy. The policy provides measures for developments to improve stormwater quality and reduce potable water consumption.
- The Penrith RID officer completed over 700 incidents of illegal dumping across the LGA's rural areas. The squad is now complemented in its regional coverage through the establishment of the new Sydney RID Squad covering 7 inner suburban and neighbouring Councils.

### Challenges

- The resignation of 2 officers and the secondment of one officer out of compliance has challenged the ongoing work in this area.
- Getting people to care for their environment (vandalism/volunteering).
- Getting more volunteers. Protection of endangered vegetation communities from vandals, illegal vehicular entry and household and garden rubbish dumping.

### Strategy 5.2 – Support our communities to live more sustainably and use resources wisely

Service Activities	Service
5.2.1 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.2.2 Implement a coordinated program of community engagement activities	Sustainability Planning
5.2.3 Manage resource recovery and waste collection services	Waste Management
5.2.4 Deliver education and communication programs	Waste Management

### Key Achievements

- Council continues to protect and improve the biodiversity of the City. This involves biodiversity projects, the assessment of development that has the potential to impact on biodiversity values, communication with both internal and external stakeholders on biodiversity related issues and the development of educational resources and the engagement with staff and the community.
- Three schools participated in the Catchment Tour program this quarter, engaging over 105 students on water quality issues and the impacts of stormwater pollution. Around 540 native trees were planted as part of the tours at Werrington Park.

- Interpretive signage for the Andrews Road bio retention basin has been installed on the site to raise community awareness on Water Sensitive Urban Design and explain how the bio retention basin treats stormwater.
- Delivery of the One Tree per Child program in partnership with Children's Services, resulting in the giveaway of 1,500 plants to families attending Council's children's centres.
- Sustainable Schools two day forum held in March 2016 in partnership with Western Sydney University, Kingswood High School and Penrith Lakes Environmental Education Centre.
- Penrith's Waste Champion App was launched on 9 December 2015 and has since been installed on 3523 devices (consisting of 2270 iOS devices and 1253 Android devices). 433 downloads occurred this quarter.  
Statistics from this app shows that when targeted advertising and promotion of the Waste Champion App is implemented at waste events and education days (eg Chemical CleanOut and E-Waste days), a spike in downloads occurs. We will continue to boost downloads at future events.
- The Waste Not festival brought together 22 organisations, community groups and schools involved, with 130 students attending weekly dance lessons with expert dance tutors and choreographers (since February 2016). The event attracted 570 residents.
- Three (3) waste management guidelines were developed and are publicly available on Council's website. Guidelines for: residential subdivisions, multi-unit dwellings and residential flat building development.
- Small e-Waste recycling stations are provided for residents and Council staff with a place to recycle mobile phones, CDs & DVDs, light globes and batteries. These items can be harmful to the environment if disposed of in landfill. Recycling stations are located at Penrith, St Clair and St Marys libraries, St Clair Leisure Centre and Penrith City Council's Civic Centre. From January to June 65.5 kilograms of batteries, 9.9 kilograms of light globes and 51.2 kilograms of CD's & DVDs have been diverted from landfill. Since the program was launched on November 2015 a total of 342.2kg of mobile phones, CDs & DVDs, light globes and batteries have been recycled since the introduction of Small e-Waste recycling stations.
- Multi-Unit Dwelling Program (assessing connections of MUDs with illegal dumping and reviewing existing infrastructure)
  - 70% MUDs have been audited
  - Four (4) complexes (65 units) have changed to a collect and return service.
  - Thirty three (33) complexes (149 units) have been changed to a 3-bin service
  - 452 properties have been audited from a total of 758
- The Rural Project (focussing on rural properties that have unauthorised garbage bins in use on their properties. Some households in rural areas have been presenting more bins than they pay for. Just one extra 240L red bin is a loss of \$378 (excluding investigation and administration costs). 435 properties have been audited resulting in 35 domestic waste service changes, saving Council, \$13, 230.
- Council hosted the annual NSW EPA Chemical CleanOut event for the Penrith area. An opportunity to drop off, free of charge, household chemicals and hazardous waste including paints, oils, batteries, gas bottles and pool chemicals.  
The event held over 2 days (previously 1 day), attracted 1931 vehicles (up almost 100% from previous year). The queuing time reduced to less than 10mins (from 30-45mins from previous year).
- A car boot sale was held at Panthers on Saturday 24 October as part of Garage Sale Trail (a national program that promotes reuse, waste education and community building). There were 40 stall holders and 44 individual garage sales held in the Penrith LGA on that day. Council ranked 11th as highest achieving Council in NSW.
- Amendments to the waste management controls in Penrith DCP 2014 (adopted by Council on 20 June) will ensure new medium and high density residential developments have waste

systems that integrate with Councils waste collection fleet. These amendments will also ensure the design of waste facilities for new residential developments are considered in the preliminary stages.

- In February a new newsletter Sustainable Futures was sent to 133 developers (those who are currently involved in projects throughout the Penrith LGA), WSROC and (relevant) internal staff. The newsletter was created to inform developers of waste planning issues, in particular the amendments to the Penrith Waste DCP which aims to create greater efficiencies with the DA process when it comes to waste planning.
- In June, the NSW Environmental Trust approved changes made by Council and its project partner Toxfree Solutions Ltd to change the location of the Penrith Community Recycling Centre (CRC) to Charles St, St Marys. The change in location will allow the Penrith CRC to be opened significantly earlier and with significant financial savings.

### Strategy 5.3 – Minimise risks to our community from natural disasters

	<b>Service Activities</b>	<b>Service</b>
5.3.1	Support emergency services and other agencies in preparing for and responding to emergencies	Emergency Services Management
5.3.2	Manage infrastructure and plant to ensure volunteers are provided with adequate resources	Emergency Services Management
5.3.3	Provide a strategic framework to manage floodplains and inform land use policy	Floodplain & Stormwater Management
5.3.4	Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues	Floodplain & Stormwater Management
5.3.5	Identify opportunities to respond to a changing climate	Sustainability Planning

#### Key Achievements

- Concrete works completed at Llandilo brigade station under a new carport. A building extension and vehicle bay fit-out was completed at Castlereagh Brigade station. Regentville Hall conversion to a new Emergency Services training facility was substantially completed, with significant funding from the Rural Fire Service.
- The conversion of Regentville Hall to an Emergency Services training facility, shared with Nepean Food Services, is well progressed, with a substantial (\$400,000) contribution from the Rural Fire Service to the project, ensuring an ongoing ability to prepare and respond to future natural disasters.
- Several key local overland flood studies have been finalised and we are in the process of finalising two more. With property information has been updated across several catchments. The required drainage data has been collected and the flood models have been set up for these studies by the consultants

#### Challenges

- The Nepean River Flood Study finalisation continues to be problematic and is subject to the finalisation of the Penrith Lakes Landform. Council, through discussions with DoP and OEH, is attempting to identify a means/process from which to expedite the finalisation of the Nepean River Flood Study.

## Outcome 6

### WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT



Outcome 6 focuses on messages from our community about the importance of encouraging health and wellbeing, as well as community pride and a sense of belonging. This was identified as the main reason why residents choose to stay in Penrith. Council seeks to celebrate our heritage, cultural diversity, build social inclusion and foster creativity, encouraging the participation and contribution of all people in the City.

Penrith has a proud community spirit and that is part of how we live and celebrate our achievements. Partnership, openness and a positive approach are what enable us to come together and achieve shared goals.

Council provides health, cultural and community programs and events for residents and priority groups to bring people together, make social connections and encourage community wellbeing. We actively support non-government community service providers and are responsible for food safety and hygiene in local eateries and restaurants.

Council has a number of libraries which provide hubs for access to information and life-long learning. We have a number of regional arts, entertainment and cultural facilities including the Joan Sutherland Performing Arts Centre, the Penrith Conservatorium of Music, the Q Theatre, and the Penrith Regional Gallery and Lewers Bequest. Major sporting venues include the Sydney International Regatta Centre the Penrith Whitewater Stadium, as well as the Penrith Panthers complex.

Council provides quality sports fields, parks and playgrounds which offer a range of recreational and social opportunities for our community. Penrith has a strong and proud sporting tradition, with a higher than average participation rate. Council provides venues for sports such as athletics, cricket, rugby league, soccer, baseball, netball, softball, tennis, swimming and touch football. Council's facilities provide opportunities for residents and visitors to the City to be physically active and improve their health.

## Strategy 6.1 – Provide opportunities for our community to be healthy and active

Service Activities	Service
6.1.1 Manage and maintain the City's sports grounds, parks and open space	City Parks
6.1.2 Resource and implement social programs that contribute to community wellbeing	Community & Cultural Development
6.1.3 Contribute to the health and wellbeing of the City's community	Environmental Health
6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure	Libraries
6.1.5 Manage sport and recreation facilities, programs and services	Recreation & Leisure Facilities Management
6.1.6 Provide and maintain sport and recreation facilities that meet community needs	Recreation & Leisure Facilities Management
6.1.7 Advocate for sport and recreation venues and services for the City	Recreation & Leisure Facilities Management
6.1.8 Support sport and recreation partners and networks	Recreation & Leisure Facilities Management

### Key Achievements

- Reconstruction of Ridge Park playing fields at Colyton and Boronia Park, North St Marys.
- Completion of extensive topdressing program utilising recycled organic material.
- Through a successful application to the PIR (Partners in Recovery) Innovation fund, four training sessions were held in Penrith with over 120 workers including Council officers and community/health workers who attended the LifeLine Hawkesbury to Harbour sessions on Hoarding and Domestic Squalor. This training builds the capacity of the service sector, including Council, to effectively respond to and manage squalor and hoarding cases. Additional funding for a specialised case management service through Catholic Community Services has been funded for the Nepean Region and the project will commence in July 2016 for two years.
- Completion of Council's Food Safety Program for 2015/2016
- Completion of Council's Legionella Safety Program for 2015/2016
- Completion of Council's Skin Penetration Safety Program for 2015/2016
- Completion of Council's Swimming Pool/Spa Pool Program for 2015/2016
- Completion of Council's Arbovirus Surveillance and Mosquito Monitoring Program
- Food Safety Newsletter sent to all registered Food Businesses
- Food Handler Education Seminar held 23 May 2016 in Vietnamese

## Strategy 6.2 – Encourage social connections and promote inclusion in our community

Service Activities	Service
6.2.1 Implement education and participation programs for identified target groups	Children's Services
6.2.2 Develop effective responses to the social impacts of growth, redevelopment and change	Community & Cultural Development
6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity	Community & Cultural Development
6.2.4 Facilitate and resource community services networks to support social cohesion	Community & Cultural Development



6.2.5	Liaise with Aboriginal organisations and residents to develop initiatives that contribute to community strength	Community & Cultural Development
6.2.6	Conduct and support a program of events	Marketing

### Key Achievements

- Development Approval for the Jordan Springs Community Hub was achieved at the Joint Regional Planning Panel meeting on 5 May 2016.
- Free meal services have successfully relocated from Allan Place Car Park to Judges Place Car Park, with Councillors and all stakeholders being kept up to date.
- On 8 March 2016 Council held a successful International Women’s Day celebration together with the Penrith Women’s Health Centre and a number of local community organisations and service providers at St Marys Memorial Hall. The event attracted a record crowd with more than 180 local women from diverse backgrounds and different ages who celebrated this year’s theme ‘Pledge for Parity’ by participating in an entertaining and educational morning of activities. The Mayor Councillor Karen McKeown provided a welcome to participants and the keynote speech. There were a number of performances including by students of the Joan Sutherland Performing Arts Centre and Nepean Creative and Performing Arts High School, and guest speakers included the NSW Energy and Water Ombudsman, Fair Trading NSW and the Anglicare Financial Wellbeing Hub. The celebration also featured information stalls from numerous local service providers including Ability Links, Wesley Mission, Centrelink and Office of State Revenue.

### Challenges

- Council officers continue to work with community partners on providing a shower service for homeless people in Penrith City. Further information will be provided to Council after some outstanding issues are resolved.

## Strategy 6.3 – Support cultural development, activating places and creativity

	Service Activities	Service
6.3.1	Implement projects and activities to enhance the cultural vitality of the City	Community & Cultural Development

### Key Achievements

- On Thursday 7 April 2016 over 400 older residents were treated to a variety of outstanding musical, dance and performances at the Joan Sutherland Performing Arts Centre to celebrate Re-Imagine Ageing 2016 - the inaugural Seniors Festival. The concert showcased local school talent from the Nepean Performing and Creative Arts High School and was capped-off with a wonderful musical performance by the Diamond Divas.



## Outcome 7

### WE HAVE CONFIDENCE IN OUR COUNCIL



This outcome focuses on Council as a leader in the region, and the way we operate as an organisation. Messages from our community reinforced the importance of making sure that Council's finances are sound and sustainable. We need to continue to be ethical and transparent in our decision-making, provide a fair and safe workplace, and manage our finances and assets responsibly. As an organisation Council will base its decisions on the principles of sustainability and social justice, and deliver our services in the context of agreed priorities, legislative requirements and our available resources.

## Strategy 7.1 – Demonstrate transparency and ethical behaviour

Service Activities	Service
7.1.1 Provide an accurate and timely planning information service	City Planning
7.1.2 Ensure that the organisation promotes ethical behaviour, risk management, transparent decision making and meets contemporary governance standards	Corporate Governance
7.1.3 Manage Council's corporate reporting	Corporate Planning
7.1.4 Manage Council's reporting system and meeting processes	Council & Corporate Support
7.1.5 Support the Councillors in meeting their statutory obligations and roles as community representatives	Council & Corporate Support
7.1.6 Support the organisation to meet corporate statutory obligations	Council & Corporate Support
7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services	Information Technology
7.1.8 Provide Council with legal administration, conveyancing and advice services	Legal Services
7.1.9 Provide Council with dispute resolution, litigation and advocacy services	Legal Services
7.1.10 Manage Council's mapping and geographical information systems to support the organisation's effectiveness, and to comply with legislation	Mapping Information / GIS
7.1.11 Manage Council's property portfolio	Property Development & Management
7.1.12 Manage Council's Records Management program to ensure compliance	Records Management
7.1.13 Manage access applications to meet statutory requirements	Records Management
7.1.14 Support Council in managing enterprise risk and compliance	Risk Management & Insurance
7.1.15 Manage insurance and claims	Risk Management & Insurance
7.1.16 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.1.17 Support the organisation to meet statutory and regulatory requirements for employee relations, EEO and WHS	Workforce Development

### Key Achievements

- Council's 2014-15 Annual Report won a Gold Award in the Australasian Reporting Awards. This award recognises the quality of Council's reporting to the community.
- Provision of a map interface to provide a wide range of service information to the Community Panel; Acquisition of a new, contemporary, digital 3d modelling system.
- Digitisation of Development Consents from 1973 - 1996. Transfer of State Archives
- 355 GIPA informal requests for internal plans and documents were received and processed within the statutory time frame
- Council won the 2015 United Independent Pools (UIP) Members Choice risk management excellence award for the development of the EPIX website that provides a platform for all member councils to collaborate and mitigate professional indemnity claims. Risk Management Coordinator elected as Chair of Westpool Management Committee and Chair UIP EPIX forum.
- Claims prevention and management resulted a \$204,000 rebate from Westpool and premium reductions for 2016-17.

- ICT have worked tirelessly during the year to continue with the implementation of the Connect project. While there has been business disruptions and change that always occur in projects of this scale, on the whole the changes have been well accepted across all areas of the Council. In fact, this acceptance of change by staff is a major contributory factor to the success of the projects.

### Challenges

- Legal Services continues to provide Council with exceptional legal administration, conveyancing and advice services, the ongoing challenge is to continue to provide the same standard of service in light of the growing demands on all services as a result of the forecast of an increase in the population by 30,000 by 2030.
- Legal Services continues to provide Council with dispute resolution, litigation and advocacy services. There were 20 litigation matters, 11 of which were Land and Environment Court matters. Council was successful in 7 of the 20 matters. Five of the matters were resolved prior to any hearing, and the remaining 8 are continuing matters. To continue to provide the standard of service with increasing demands. Of the past 13 years, this year had the most number of Court appeals.
- Recent market conditions are resulting in heightened expectations from property owners on returns for their properties above market value, making some potential acquisitions not commercially viable for investment purposes.
- Challenges have been faced with the Upgrade of ECM.
- As the demand for access to information held by Council increases the challenge is to ensure that all requests formal / informal are dealt with in the statutory time frame

### Strategy 7.2 – Ensure our finances and assets are sustainable and services are delivered efficiently

Service Activities	Service
7.2.1 Support organisational development and change initiatives	Business Improvement
7.2.2 Review and maintain contemporary corporate strategy and planning documents	Corporate Planning
7.2.3 Manage Council's financial sustainability and meet statutory requirements	Financial Services
7.2.4 Manage and maintain Council's fleet, plant and equipment	Plant Maintenance
7.2.5 Manage Council's property portfolio	Property Development & Management
7.2.6 Manage Council's procurement policies and procedures	Purchasing & Supply
7.2.7 Mainstream corporate sustainability	Sustainability Planning
7.2.8 Identify ways to use resources more efficiently	Sustainability Planning
7.2.9 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.2.10 Provide staff with opportunities for learning and development	Workforce Development
7.2.11 Manage Council's workers compensation and injury management	Workforce Development

### Key Achievements

- On 17 May IPART approved in full Council's SRV application, including the renewal of the AREAS SRV and an increase to the minimum rate.
- Installation of GPS across 150 items of major plant was completed during 2015/16, including implementation of duress buttons and duress pendants. The workshop has

continued to maintain Roads and Maritime Services accreditation for checking heavy vehicles.

- Delivery of a liveable city study tour to Melbourne for six staff members under the Louise Petchell 'Learning for Sustainability' Scholarship
- Council has selected a new online performance management tool called MyPlan which is being provided by successful tenderer PageUp. The system has been built and tested, and is due to go live for Pilot Group on 11 July 2016.
- Council has maintained a safe environment for our staff and visitors and has record 33 lost time injuries in the past financial year. Of the total of 64 claims only two remain unfit for work due to surgery. The time lost in the past twelve months equals 427 days which is 0.176% of days worked.
- The updated Delivery Program (including the 2016-17 Operational Plan) was prepared and endorsed within required time frames. The Resourcing Strategy, including an updated Asset Management Policy, was endorsed by Council in February as part of the successful application for a Special Rate Variation.

### Challenges

- The implementation of the full SRV program and other financial reforms of the Financial Capacity Review, including the identification of ongoing productivity savings that build in line with the increased revenue from the SRV to \$10m pa from 2019-20. These reforms underpin our capacity to cater for the City's future growth and realise the "our Regional City" aspirations.
- Recent market conditions are resulting in heightened expectations from property owners on returns for their properties above market value, making some potential acquisitions not commercially viable for investment purposes.
- To continue to operate an active safety management system and the constant evolution of Councils Injury Management program that ensures staff are returned to a safe and durable work program which ensures their injury needs are met and which in turn ensures Councils insurance premiums are kept at a serviceable level.

### Strategy 7.3 – Provide opportunities for our community to participate in making decisions about the City's future

Service Activities	Service
7.3.1 Provide information about Council's services and policy positions	Communications
7.3.2 Manage Council's corporate planning and engagement program	Corporate Planning
7.3.3 Provide quality customer service and information on Council's services through Information Centres and agreed customer contact points	Customer Service
7.3.4 Provide an information service for visitors to the City	Marketing

### Key Achievements

- The Penrith Community Panel ran from September to November, providing 32 randomly selected but representative citizens the opportunity to give Council informed recommendations about priorities for the future.
- An online survey has commenced and is being promoted through various methods, aimed at testing whether the current outcomes are still relevant and giving the community the opportunity to identify additional issues of concern.

# FINANCIAL REVIEW



## FUNDING SUMMARY

	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
<b>Operations from Ordinary Activities</b>									
<b>Operating Expenditure</b>									
Employee Costs	(90,366.5)	-	(90,366.5)	990.2	-	990.2	(89,376.4)	-	(89,376.4)
Interest Charges	(2,896.2)	-	(2,896.2)	2.3	-	2.3	(2,893.9)	-	(2,893.9)
Depreciation and Amortisation	(22,796.4)	-	(22,796.4)	(1,447.2)	-	(1,447.2)	(24,243.5)	-	(24,243.5)
Materials, Contracts and Other	(86,583.2)	-	(86,583.2)	797.6	-	797.6	(85,785.6)	-	(85,785.6)
Asset Utilisation and Overheads	587.9	-	587.9	(248.8)	-	(248.8)	339.0	-	339.0
<b>Total Operating Expenditure</b>	<b>(202,054.4)</b>	<b>-</b>	<b>(202,054.4)</b>	<b>94.0</b>	<b>-</b>	<b>94.0</b>	<b>(201,960.4)</b>	<b>-</b>	<b>(201,960.4)</b>
<b>Operating Revenue</b>									
Rates and Annual Charges	25,068.9	99,942.4	125,011.3	46.7	147.4	194.1	25,115.6	100,089.9	125,205.5
User Charges and Fees	42,760.4	263.5	43,024.0	2,951.9	3,873.1	6,825.0	45,712.4	4,136.7	49,849.0
Interest Income	698.2	2,144.7	2,842.9	230.2	23.8	254.0	928.4	2,168.5	3,096.9
Operating Grants and Contributions	19,794.5	10,867.2	30,661.7	(71.9)	-	(71.9)	19,722.6	10,867.2	30,589.8
Profit on Sale of Assets	(518.8)	-	(518.8)	7,987.4	-	7,987.4	7,468.5	-	7,468.5
<b>Total Operating Revenue</b>	<b>87,803.2</b>	<b>113,217.8</b>	<b>201,021.0</b>	<b>11,144.3</b>	<b>4,044.3</b>	<b>15,188.6</b>	<b>98,947.4</b>	<b>117,262.2</b>	<b>216,209.6</b>
<b>Result before Capital Grants and Contributions</b>	<b>(114,251.2)</b>	<b>113,217.8</b>	<b>(1,033.4)</b>	<b>11,238.3</b>	<b>4,044.3</b>	<b>15,282.6</b>	<b>(103,012.9)</b>	<b>117,262.2</b>	<b>14,249.2</b>
Capital Grants & Contributions	25,949.5	-	25,949.5	29,040.0	-	29,040.0	54,989.4	-	54,989.4
<b>Operating Result</b>	<b>(88,301.8)</b>	<b>113,217.8</b>	<b>24,916.0</b>	<b>40,278.3</b>	<b>4,044.3</b>	<b>44,322.6</b>	<b>(48,023.5)</b>	<b>117,262.2</b>	<b>69,238.7</b>
<b>Add back non funded items</b>	<b>25,628.0</b>	<b>-</b>	<b>25,628.0</b>	<b>660.4</b>	<b>(3,852.5)</b>	<b>(3,192.1)</b>	<b>26,288.4</b>	<b>(3,852.5)</b>	<b>22,435.9</b>
Funds received from Sale of Assets	13,587.9	-	13,587.9	(8,505.7)	-	(8,505.7)	5,082.2	-	5,082.2
Loans Received	-	7,925.0	7,925.0	-	-	-	-	7,925.0	7,925.0
Budget (Surplus) / Deficit	-	(190.8)	(190.8)	-	58.4	58.4	-	(132.4)	(132.4)
Funds Transferred (to)/from Reserves held	13,470.7	(13,674.8)	(204.1)	(13,751.4)	(1,435.7)	(15,187.1)	(280.7)	(15,110.5)	(15,391.2)
<b>Net Fund Available</b>	<b>(35,615.2)</b>	<b>107,277.2</b>	<b>71,661.9</b>	<b>18,681.6</b>	<b>(1,185.5)</b>	<b>17,496.2</b>	<b>(16,933.6)</b>	<b>106,091.7</b>	<b>89,158.1</b>
<b>Assets Acquired</b>	<b>(60,328.8)</b>	<b>-</b>	<b>(60,328.8)</b>	<b>(17,387.0)</b>	<b>-</b>	<b>(17,387.0)</b>	<b>(77,715.8)</b>	<b>-</b>	<b>(77,715.8)</b>
Internal Loans	216.7	-	216.7	(209.1)	-	(209.1)	7.6	-	7.6
Loan Repayments Made	(11,449.8)	-	(11,449.8)	0.0	-	0.0	(11,449.8)	-	(11,449.8)
<b>Total Application</b>	<b>(71,561.9)</b>	<b>-</b>	<b>(71,561.9)</b>	<b>(17,596.2)</b>	<b>-</b>	<b>(17,596.2)</b>	<b>(89,158.1)</b>	<b>-</b>	<b>(89,158.1)</b>
<b>Net Costs funded from Rates &amp; Other Untied Income</b>	<b>(107,177.2)</b>	<b>107,277.2</b>	<b>100.0</b>	<b>1,085.5</b>	<b>(1,185.5)</b>	<b>(100.0)</b>	<b>(106,091.7)</b>	<b>106,091.7</b>	<b>-</b>

### Funding Statement (Sources & Application)

### Application of Funds

## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

*This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus*

Account Description	Budget Variance Pos/(Neg)
<b>Fire Safety Certification &amp; Compliance</b>	
<b><u>Development Application Income</u></b>	
Development Application (DA) income is ahead of forecast for a number of reasons relating to the actual blend of applications submitted and also the value of development. There has been a double the number of multi-unit DA's with the average value of development \$1m above forecast. Similarly, the number of dual occupancy/secondary dwelling DAs is two and a half times greater than that predicted. This overall growth in residential development is much higher than originally estimated.	41,719
<b><u>Environmental Compliance Income</u></b>	
Continued development activity throughout 2015-16 with an increase in the estimated cost of development applications for new residential flat buildings and mixed use developments. This has resulted in income exceeding projected budget.	21,834
<b><u>Construction and Compliance Certificates Income</u></b>	
Recent staff vacancies have influenced approval processing capacity. This has resulted in a reduction in the market share and a reduction in income achieved for the year.	(105,315)
<b><u>Complying Development Certificate (PCA) Income</u></b>	
This increase in income achieved is related to increased activity in the building/development sector within the LGA.	33,870
<b><u>Fire Safety Statement Income</u></b>	
The overall increase in income is attributed to infringements issued as a result of non-compliance activities identified through audits and inspections and the follow up on fees for the late submission of certificates.	54,774
<b><u>Development Services – Operational of Expenditure</u></b>	
Savings achieved as a consequence numerous staff vacancies and taking a more conservative approach to departmental expenditure throughout the year. Implementation of electronic stamping and issue of Development Consents has also resulted in printing cost reductions	39,935
<b><u>Compliance Act Issues</u></b>	
Electronic Approval and GPT Audit projects were completed to projected budget. However, due to staff vacancies there was not capacity to undertake additional projects during this financial year resulting in savings on this project.	59,140
<b>Total Fire Safety Certification &amp; Compliance</b>	<b>145,957</b>
<b>Building Maintenance &amp; Construction</b>	
<b><u>Building Maintenance &amp; Operations</u></b>	
The variance is attributed to unscheduled maintenance works across the buildings portfolio including significant works at the Penrith City Council Civic Centre & Library, Ripples Leisure Centre, Joan Sutherland Performing Arts Centre, and Penrith Regional Gallery. Remedial building and electrical maintenance/repair works were undertaken at these centres.	(347,782)
<b>Total Building Maintenance &amp; Construction</b>	<b>(347,782)</b>

## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

Account Description	Budget Variance Pos/(Neg)
<b>City Parks</b>	
<u>Parks Operational Expenditure</u>	
The reduction in operational expenditure can be attributed to the ongoing impact of the Parks Asset Renewal Program. This program has over a number of years improved the quality of our asset base, reducing the need for the operational expenditure. Ongoing savings in this area have been identified.	67,396
<u>Urgent Tree Removal</u>	
Their over expenditure was primarily related to two key areas. The first was a significant storm event in January which resulted in an investigation into the health of a large number of significant trees in Emu Plains. These investigations resulted in the removal over 27 large trees and remedial pruning works. Additionally, a further 75 trees were identified adjacent to roadways that needed to be removed or pruned. The majority of this work was undertaken by contractors (due to tree size) at a cost of approximately \$100,000. The second impact on this budget was the re-emergence of the lace lerp infestation into the Grey Box Eucalypt population in the southern part of the City. This has resulted in the further removal of a large number of significant trees. Western Sydney University are currently utilising Gow Park in Mulgoa as a site for their continued investigation into this issue.	(265,082)
<u>Parks Asset Renewal</u>	
Unexpended funds at year end were a result of projects being delivered at a cost less than the budget estimate due to efficiencies and project management. As an example the playing field reconstruction at Ridge Park (\$57,000 budget) was delivered for \$20,071 less than the budget estimate while the new playground at Greygums Oval (\$99,000 budget) was delivered for \$8,591 under budget.	69,352
<b>Total City Parks</b>	<b>(128,334)</b>
<b>Civil Construction &amp; Maintenance</b>	
<u>City Works Income</u>	
Income from user fees and charges such as Road Opening Permit Fees, Road and Footpath Closure, and Roads & Footpath Reinstatements have exceeded forecasted income as a result of sustained development and restoration activity.	377,687
<u>City Works Materials</u>	
All scheduled drainage works identified for the year have been addressed, with a large portion of prioritised works integrated into roads maintenance as kerb and drainage renewals. Major patching was undertaken along Eighth Avenue (Llandilo), Andrews Road (Cranebrook), and Campbell Street (Luddenham) to improve the asset condition levels of the road/path networks in those areas. Extensive road restorations works was also undertaken at Caddens Road (Orchard Hills) and Copeland Street (Penrith).	(290,000)
<u>Road Resealing/Resheeting</u>	
Work has been completed as scheduled in the 2015-16 Operational Plan with additional road resurfacing works undertaken to maximise contract efficiency and delivery. A total of 165,500 square metres of road pavement has been resurfaced under this program.	(97,910)
<u>Charges under s611 - Gas Mains</u>	
Assessment of gas main sales owing to Penrith City Council have been found to be increasingly favourable due to higher number of average sales. The budget was based on last year's receipt and does not factor current year apportionments which are assessed annually at year-end.	51,067

## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

Account Description	Budget Variance Pos/(Neg)
<b><u>Traffic Facilities - Regulatory - Consultancy</u></b>	
A linemarking area audit of the western precinct was undertaken in the last quarter of the financial year to maintain road infrastructure at a satisfactory standard resulting in additional expenditure.	(45,118)
<b>Total Civil Construction &amp; Maintenance</b>	<b>(4,274)</b>
<b>Public Domain Maintenance</b>	
<b><u>Street Lighting Charges</u></b>	
A linemarking area audit of the western precinct was undertaken in the last quarter of the financial year to maintain road infrastructure at a satisfactory standard resulting in additional expenditure.	57,540
<b>Total Public Domain Maintenance</b>	<b>57,540</b>
<b>Development Applications</b>	
<b><u>Development Services - Consultants</u></b>	
Funds originally transferred from Salaries due to staff vacancies and consultant were engaged to carry our DA processing. Consultants were unable to commit to full scope of works due to their own company workload. There has also been a reduction in reliance on external specialists and external independent reviews through use of internal specialists for vegetation and development assessment consulting resourcing vacancies.	77,013
<b><u>Development Applications - Income</u></b>	
Continued development activity throughout 2015-16 with an increase in the estimated cost of development applications for new residential flat buildings and mixed use developments. This has resulted in overall DA Fee income exceeding projected budget.	151,214
<b>Total Development Applications</b>	<b>228,227</b>
<b>Emergency Services Management</b>	
<b><u>Bushfire Grant</u></b>	
Payment to Council from the Ministry of Police and Emergency Services for reimbursable items provided to the Rural Fire Services was less than budget. The NSW Rural Fire Fighting Fund budget is an estimate for which Council has no control over the expenditure.	(146,659)
<b><u>SES - Cost Recoverable Income</u></b>	
Savings represent operational costs recovered from the State Emergency Services under the Partnership Agreement in excess of estimate.	108,622
<b>Total Emergency Services Management</b>	<b>(38,037)</b>
<b>Environmental Health</b>	
<b><u>FoodShop Income</u></b>	
There is a clearly defined statutory requirement for Council to complete this program, including an inspection component, on an annual basis. Additional resources in 2015-16 resulted in a higher number of reinspections being conducted this year compared with last years, resulting in additional income being received through fees.	26,642

## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

Account Description	Budget Variance Pos/(Neg)
<b><u>Public Health Services - Misc Income</u></b>	
An original budget estimate is not assigned against this item as the income is generated from the issuing of Improvement Notices which fluctuates from Council has no control over how many Notices will be generated in any given year.	20,647
<b>Total Environmental Health</b>	<b>47,289</b>
<b>Financial Services</b>	
<b><u>Financial Support Operational Expenses</u></b>	
Savings achieved as a consequence of taking a more conservative approach to departmental expenditure throughout the year	20,929
<b><u>FBT - Motor Vehicles</u></b>	
A conservative approach is adopted when establishing the Motor Vehicle FBT budget. This saving is a result of Council recovering more funds to offset vehicle expenditure and lower FBT instalments and obligations than initially anticipated	43,055
<b><u>s603 Certificate Income</u></b>	
Council received approximately 350 more Section 603 Certificates applications than were forecast. This resulted from some large plans of subdivision being registered in the later part of the financial year in the newer release areas in Claremont Meadows, Thornton and Jordan Springs.	28,837
<b><u>Rates Legal Expenses</u></b>	
Improvements to debt recovery practices has seen rates arrears continue to reduce, requiring less legal action to be lodged with the Court and savings of approximately \$23,000 in legal expenses.	23,335
<b><u>Credit Card Merchant Fees</u></b>	
The positive variation in fees of \$30,592 is mostly as a result of decreased merchant fees charged by the bank versus Council's 0.60% surcharge cost recoverable rate. As a result, the surcharge rate has been reduced down to 0.5% and included in the 2016-17 fees and charges. This should bring merchant fees payable and merchant costs recovered more in line with one another.	30,592
<b><u>Motor Vehicle Operational Expenses</u></b>	
The management of the Fleet has resulted in a net saving for the year with the main contributor being fuel and oil which has been significantly below estimate during the year.	89,343
<b>Total Financial Services</b>	<b>236,091</b>
<b>Plant Maintenance</b>	
<b><u>Plant Maintenance</u></b>	
Plant maintenance expenditure for the servicing of Council's assets was under budget at the end of the year with plant hire recovery greater than expected.	25,207
<b>Total Plant Maintenance</b>	<b>25,207</b>



## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

Account Description	Budget Variance Pos/(Neg)
<b>Legal Services</b>	
<u>Transfer to Legal Reserve</u>	
It is proposed to allocate \$200,000 to increase the Legal reserve balance for the next financial year in line with trends and provide capacity for additional projected expenditure.	(200,000)
<b>Total Legal Services</b>	<b>(200,000)</b>
<b>Libraries</b>	
<u>Provision for Library Resources Written Off</u>	
Commencing in 2014-15 financial year, and as suggested by Council's internal and external auditors, this cost is to recognise superseded, damaged, aged, and obsolete library books. It is to be recorded on an annual basis. However as this is a non-cash adjustment with the funds set aside in the December 2015 Quarterly Review can be returned to surplus where not required.	100,000
<u>Library - Operational Expenditure</u>	
This variance relates to the change in timing of recognition of expenditure on Library electronic subscriptions resulting in savings shown in the current year.	61,275
<b>Total Libraries</b>	<b>161,275</b>
<b>Neighbourhood Facilities Management</b>	
<u>Neighbourhood Facilities Management</u>	
Expenditure on both cleaning and garbage contractors is slightly above budget, this is offset by electricity which was below budget and Hall hire revenue which was greater than anticipated.	61,863
<b>Total Neighbourhood Facilities Management</b>	<b>61,863</b>
<b>Regional Planning and Advocacy</b>	
<u>s149 Certificate Income</u>	
S149 certificate income is predominantly a product of the level of activity in the property market, with the current very low interest rates continuing to boost that market. As a result property transactions and development has exceeded original estimated income levels, which are based on historical records and adjusted for any known subdivision activity that is anticipated to occur within the LGA.	46,453
<u>Integrated Local Plan</u>	
A number of areas have been deferred from the LEP for further consideration and public exhibition. Council's officers are seeking advice from the Department of Planning on the best way forward on these matters. In addition, the gazetted LEP requires a number of mapping and other adjustments that will need to be amended by way of an additional Planning Proposal. It is expected that some of these LEP amendments will be completed during 2016-17.	30,428
<b>Total Regional Planning and Advocacy</b>	<b>76,881</b>

## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

Account Description	Budget Variance Pos/(Neg)
<b>Public Domain Maintenance</b>	
<u>Building Operations</u>	
Building Operations has achieved savings across a number of areas including Electricity, Water, and Internal Plant Hire	45,588
<u>Enhanced Public Domain Team - Funding</u>	
The 2015-16 financial year is the final year of the AREAS special rate variation program, funds that have accumulated from various program savings have been able to be applied to the Enhanced Public Domain Team program in order to reduce the call on councils general fund and expend all remaining Areas funds not required for revoked projects.	261,487
<b>Total Public Domain Maintenance</b>	<b>307,075</b>
<b>Recreation &amp; Leisure Facilities Management</b>	
<u>Grounds Rental Income</u>	
A combination of increased fees and charges, increasing use of sportsgrounds and effective administration processes has resulted in above budget income generation.	52,841
<u>Sporting Field Lighting Income</u>	
An investigation into payment for use of field lighting, at selected sportsgrounds, highlighted that Council has been paying electricity bills for this use and not the sportsground user groups. It is the practice that all sports ground user groups pay for field light electricity use. Payment responsibility has now been apportioned appropriately.	20,968
<u>St Clair Recreation Income</u>	
Continuing proactive programming and marketing has realised significantly increased patronage of St Clair Leisure Centre and subsequently increased income. In 2015-16 there were 12,000 more visits to the facility compared to the previous year.	28,688
<b>Total Recreation &amp; Leisure Facilities Management</b>	<b>102,497</b>
<b>Regulatory Control</b>	
<u>Companion Animals Commission</u>	
Penrith's reputation as an efficient processor has led to increased Companion Animal registration from out of area resulting in higher commission returns to Council. Council's annual education programs promote and monitor compliance with registration requirements.	38,973
<u>Animal fines</u>	
Animal Services applications are part of all Waste and Community Protection administration officers program. This provides for consistency of input of all applications consequently non compliance is identified in a more timely manner resulting in additional Fine income.	79,094
<u>Swimming Pool Act Compliance Income</u>	
Swimming Pool regulations are now enforceable. The Regulatory requirements under the Act became effective 29 April 29, 2016 resulting in increased applications and inspections.	62,070

## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

Account Description	Budget Variance Pos/(Neg)
<b><u>Regulatory Fines Misc</u></b>	
Additional officers have been authorised for miscellaneous compliance activities providing further opportunity for non-compliant/regulatory matters resulting in additional fine income.	28,583
<b>Total Regulatory Control</b>	<b>208,720</b>
<b>Traffic Management &amp; Road Safety</b>	
<b><u>LTC/Urgent Traffic Facilities</u></b>	
Work planned for the Local Traffic Committee/Urgent Traffic Facilities program have progressed as expected with matters reported to the LTC. Prudent use of internal staff and contractors resulted in cost savings during driveway works at the Dunheved Road shopping complex and the construction of pedestrian refuge along Lonsdale Street.	26,371
<b>Total Traffic Management &amp; Road Safety</b>	<b>26,371</b>
<b>Waste Management</b>	
<b><u>Litter Bin Contactor</u></b>	
Identification of diversion opportunities within the non domestic waste stream has provided for alternate disposal which is economically and environmentally beneficial resulting in cost savings.	100,015
<b>Total Waste Management</b>	<b>100,015</b>
<b>Workforce Development</b>	
<b><u>Corporate Training Budget</u></b>	
This variance relates to a number of factors including \$20k contributed to Departments across Council not fully utilising their annual allocation set aside for the year, the amount spent varies each year due to training performed in-house, conferences available, staff vacancies etc. The safety training budget was also underspent, during the year TAFE offered 105 placements of first aid training at no costs so a number of participants achieved the qualification without any dilution of the budget.	32,382
<b>Total Workforce Development</b>	<b>32,382</b>
<b>General Revenue/Untied Income</b>	
<b><u>Salary Savings</u></b>	
During the final quarter of 2015-16 salary savings of \$956,733 have been realised offset by additional superannuation payments of \$23,873 and adjustments to on-cost recovery of \$241,487 as part of the year end balancing process.	686,445
<b><u>Movement in ELE Provision</u></b>	
This variation reflects the movement in Employee Leave entitlements, increased resignations/retirements, and the impact of leave balances throughout the organisation. Each year this provision is updated to include future wages increases, on-costs ,and expected retirements. This is traditionally a difficult area to accurately predict and it is proposed that salary savings due to vacancies be directed towards this area lessening the impact at year end.	(922,434)

## SIGNIFICANT PROPOSED VARIATIONS – JUNE 2016

Account Description	Budget Variance Pos/(Neg)
<b><u>Rates Income</u></b>	
Additional rates income is due to more subdivisions occurring ahead of predicted timing in the long-term model, most recently in Jordan Springs and Penrith (Thornton) towards the second half of the 2015-16 financial year.	177,103
<b><u>Transfer to Major Projects Reserve</u></b>	
Council's Long Term Financial Plan (LTFP) has identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our city grows. It will enable Council to deliver or contribute to the delivery of the infrastructure our city needs into the future and could include multi deck carparks, community facilities, open space improvements, and sporting facilities. Established in the current year with initial funding of \$1,500,000, this review provides capacity to allocate a further \$1,000,000 to this reserve ahead of any projects being confirmed.	(1,000,000)
<b><u>Transfer to Productivity Reserve - Investment Repayment</u></b>	
The implementation of an online Performance Management System was reported to the ICT Executive on 17 December 2015, with the software solution costs to be repaid to the Productivity Reserve. The 2015-16 expenditure on this project was \$60,000 and the salary savings for Workforce Development of \$64,608 shown under bulk salary savings below are able to cover this amount and will go towards next financial year's costs. Once the setup cost is re-paid further productivity savings for this initiative will be returned to the surplus.	(64,608)
<b><u>Transfer to Productivity Reserve</u></b>	
Council's continued commitment to productivity improvements and savings has been a key element that underpins the Financial Capacity Review and will help to deliver the aspirations for the City alongside the SRV. Investment in new technologies and systems will be key to achieving these productivity savings in the long term. The December Review provided the capacity to allocate \$500,000 to Reserve to ensure that we have the ability to up front fund these initiatives as they come forward with a view that the initial savings would repay these up front investments before being returned to General Revenue. It is proposed to allocate a further \$100,000 in the June Quarterly Review.	(100,000)
<b><u>Transfer to Reserve</u></b>	
The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$300,000 be transferred to Reserve.	(300,000)
<b>Total General Revenue/Untied Income</b>	<b>(1,523,494)</b>
<b>Total Variances over \$20k</b>	<b>(424,531)</b>
<b>Other Variances under \$20k</b>	<b>366,105</b>
<b>June 2016 Quarter Surplus/(Deficit)</b>	<b>(58,426)</b>
<b>1st Quarter Variances to adopted budget reported to Council</b>	<b>48,422</b>
<b>2nd Quarter Variances to adopted budget reported to Council</b>	<b>24,380</b>
<b>3rd Quarter Variances to adopted budget reported to Council</b>	<b>118,022</b>
<b>4th Quarter Variances to adopted budget reported to Council</b>	<b>-</b>
<b>Original 2015-16 Budget Surplus/(Deficit)</b>	<b>-</b>
<b>Net Predicted Surplus/(Deficit) for 2015-16</b>	<b>132,398</b>

## RESERVE MOVEMENTS

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>INTERNAL RESERVES</b>				
Alister Brass Foundation	76,944	2,230	-	79,174
Asset Renewal & Established Areas Strategy	847,284	4,716,882	5,507,587	56,579
Asset Reserve	10,921,172	(117,571)	5,383,181	5,420,419
Bicentenary Celebrations & Civic Events	33,000	-	33,000	-
Carparking/Traffic Facilities	97,425	713,860	-	811,285
Cemetery Reserve	675,593	139,368	65,213	749,747
Children's Services Reserves	61,560	373,000	32,966	401,594
City Planning	46,632	377,915	123,074	301,473
Economic Initiatives Reserve	-	309,414	-	309,414
Election Reserve	360,143	170,000	-	530,143
Employee's Leave Entitlements	5,656,834	-	-	5,656,834
Environmental Awareness Programs	215,790	195,820	118,767	292,843
Environmental Protection	2,494	-	-	2,494
Grant Funded Projects Reserve	365,277	46,406	133,735	277,949
ICT Reserve	307,654	3,017,928	3,153,153	172,429
Insurance Reserve	3,437,181	772,792	674,931	3,535,042
International Relationships	61,584	-	41,860	19,724
Legal Reserve	502,078	200,000	85,613	616,465
Major Projects Reserve	-	2,487,150	41,731	2,445,419
OOSH Bus Fleet Replacement Program	191,872	40,500	23,421	208,951
Plant & Motor Vehicle Replacement Res.	1,561,238	1,179,562	77,120	2,663,680
Productivity Reserve	-	664,608	60,637	603,971
Property Development Reserve	7,981,128	14,989,243	6,832,572	16,137,798
Proposed New District Library Resources	205,938	258,572	-	464,510
Recreation Reserve	3,881	3,289	-	7,170
Revote Reserve	909,672	942,043	487,055	1,364,660
S377 Committee Closure Proceeds	83,084	15,840	-	98,924
Salary System Training & Development Res	164,369	352,316	173,170	343,515
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
Proposed New District Library Resources	1,265,727	1,884,532	2,044,577	1,105,682
Recreation Reserve	562,134	270,676	331,000	501,810
Revote Reserve	37,718	19,857	32,779	24,796
S377 Committee Closure Proceeds	365,551	159,000	85,203	439,348
<b>Total Internal Reserves</b>	<b>37,002,409</b>	<b>34,185,232</b>	<b>25,542,345</b>	<b>45,645,295</b>
<b>INTERNAL LOANS</b>				
Baseball Facilities	(4,200)	2,800	-	(1,400)
Costs to Advance Next Years Projects	(36,806)	34,105	-	(2,701)
Public Space Reinvestment Project	-	-	20,049	(20,049)
RID Squad	(128,982)	128,982	-	-
Woodriff Gardens Facility Development	-	4,750	142,500	(137,750)
Whitewater Canoe Slalom	(566,018)	-	194,421	(760,439)
<b>Total Internal Loans</b>	<b>(736,006)</b>	<b>170,637</b>	<b>356,970</b>	<b>(922,339)</b>
Section 94 in deficit internal loan	(9,016,633)	-	(1,189,642)	(7,826,992)
<b>TOTAL INTERNAL RESERVES &amp; LOANS</b>	<b>27,249,770</b>	<b>34,355,868</b>	<b>24,709,673</b>	<b>36,895,964</b>



## RESERVE MOVEMENTS

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>EXTERNAL RESERVES</b>				
<u>Section 94</u>				
Civic Improvement S94	(1,700,980)	313,773	-	(1,387,207)
Claremont Meadows S94	(918,537)	1,246,843	393,560	(65,254)
Cultural Facilities S94	(3,705,585)	711,473	414,675	(3,408,787)
Erskine Business Park S94	3,009,920	46,196	440,300	2,615,816
Erskine Pk Residential Area S94	98,242	1,286	72,300	27,228
Footpath Construction S94	21,055	2,275	23,331	-
Glenmore Park S94	25,846	103	25,949	-
Glenmore Park Stage 2 S94	(195,506)	233,081	180,895	(143,320)
Kingswood Neighbourhood Centre S94	(38,435)	61,426	-	22,990
Lambridge Industrial Estate S94	(2,457,590)	-	364,834	(2,822,424)
Library Facilities S94	-	1,041	1,041	-
Penrith City District Open Space S94	14,034,851	4,975,535	899,781	18,110,605
Penrith City Local Open Space S94	980,637	1,109,571	657,748	1,432,460
Waterside S94	510,654	8,045	110,802	407,897
WELL Precinct	516,514	1,750,946	996,976	1,270,483
Funding for S94 Plans in deficit	9,016,633	-	1,189,642	7,826,992
<b>Total Section 94 Reserves</b>	<b>19,197,719</b>	<b>10,461,593</b>	<b>5,771,834</b>	<b>23,887,479</b>
<u>Other External Reserves</u>				
Waste Disposal Reserve	5,879,937	5,265,232	1,995,519	9,149,650
Environment / Sullage Reserve	106,352	828,863	512,934	422,281
Unexpended Loans	13,848,438	5,659,220	6,166,974	13,340,684
Unexpended Grants	3,006,726	11,778,204	12,214,274	2,570,655
Contributions	8,013,660	4,701,705	6,396,570	6,318,795
Waste and Sustainability Improvement Payments	790,550	405,612	1,108,090	88,072
<b>Total Other External Reserves</b>	<b>31,645,664</b>	<b>28,638,835</b>	<b>28,394,361</b>	<b>31,890,138</b>
<b>Total EXTERNAL RESERVES</b>	<b>50,843,383</b>	<b>39,100,428</b>	<b>34,166,195</b>	<b>55,777,617</b>
<u>Other Internal Reserves/Committees</u>				
Children's Services Cooperative Reserves	1,103,602	520,360	294,672	1,329,291
Other (Committees)	426,341	(28,962)	-	397,379
Bonds & Deposits	4,059,784	-	-	4,059,784
<b>Total Other Internal Reserves</b>	<b>5,589,726</b>	<b>491,398</b>	<b>294,672</b>	<b>5,786,453</b>
<b>GRAND TOTAL OF RESERVES</b>	<b>83,682,879</b>	<b>73,947,695</b>	<b>59,170,540</b>	<b>98,460,034</b>
<u>Controlled Entity</u>				
<b>Total Controlled Entity Reserve Movements</b>	-	<b>640,573</b>	-	<b>640,573</b>
<b>RESERVE MOVEMENTS PER BUDGET</b>		<b>74,588,268</b>	<b>59,170,540</b>	

## PROPOSED REVOTES

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
<b>CAPITAL PROJECTS</b>							
<b>CITY WORKS</b>							
Kerb & Guttering	211,201	211,201			413,000	201,799	211,201
Bus Shelters Program	5,798	5,798			59,350	53,552	5,798
Urban Drainage Construction Program	375,177		375,177	Reserve	759,514	384,338	375,176
Erskine Business Park Footpath Construction (s94)	266,090		266,090	s94	648,542	382,451	266,091
Entry to the City Welcome Signage	25,523	25,523			25,523	-	25,523
Building Asset Renewal Program	146,314		146,314	Grant	3,190,547	3,044,232	146,315
<b>TOTAL CITY WORKS</b>	<b>1,030,103</b>	<b>242,522</b>	<b>787,581</b>	<b>-</b>	<b>5,096,476</b>	<b>4,066,372</b>	<b>1,030,104</b>
<b>CULTURAL &amp; COMMUNITY DEVELOPMENT</b>							
Disability Access Projects	2,000	2,000			35,000	32,811	2,189
<b>TOTAL CULTURAL &amp; COMMUNITY DEVELOPMENT</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>		<b>35,000</b>	<b>32,811</b>	<b>2,189</b>
<b>DESIGN &amp; PROJECT MANAGEMENT</b>							
City Centre Improvements	1,071,096		1,071,096	Loan	6,942,070	5,870,974	1,071,096
Better Boating Program	42,287		42,287	Grant	298,495	256,208	42,287
Penrith CBD Drainage Upgrade Program (LIRS)	500,000		500,000	Loan	500,000	-	500,000
Kingsway Sporting Complex and Blair Oval All Weather Athletic	39,521		39,521	s94	349,100	309,579	39,521
Cranebrook Wetlands & Cumberland Plains - Capital	262,486		262,486	Reserve, Grant	1,009,639	747,153	262,486
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>	<b>1,915,390</b>	<b>-</b>	<b>1,915,390</b>	<b>-</b>	<b>9,099,304</b>	<b>7,183,914</b>	<b>1,915,390</b>
<b>ENGINEERING SERVICES</b>							
Safer Roads Program	357,033		357,033	Grant	596,000	238,967	357,033
NSW Bike Plan River Cities Program	374,013	374,013			865,000	108,777	756,223
<b>TOTAL ENGINEERING SERVICES</b>	<b>731,046</b>	<b>374,013</b>	<b>357,033</b>		<b>1,461,000</b>	<b>347,744</b>	<b>1,113,256</b>
<b>FINANCIAL SERVICES</b>							
Public Domain Works - Erskine Park	48,000		48,000	Internal loan	60,000	12,000	48,000
<b>TOTAL FINANCIAL SERVICES</b>	<b>48,000</b>	<b>-</b>	<b>48,000</b>		<b>60,000</b>	<b>12,000</b>	<b>48,000</b>

## PROPOSED REVOTES

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
<b>INFORMATION AND COMMUNICATION TECHNOLOGY</b>							
Wireless Network Internet Solution	30,567		30,567	Reserve	125,000	94,433	30,567
Server Infrastructure	20,000		20,000	Reserve	206,000	167,475	38,525
Sharepoint Project	40,680		40,680	Reserve	75,000	34,320	40,680
<b>TOTAL INFORMATION AND COMMUNICATION TECHNOLOGY</b>	<b>91,247</b>	<b>-</b>	<b>91,247</b>		<b>406,000</b>	<b>296,228</b>	<b>109,772</b>
<b>PARKS</b>							
Parks Asset Renewal Program - Gow Park Floodlighting	114,280	114,280			125,000	10,720	114,280
Parks Asset Renewal Program - Doug Rennie Floodlighting	46,000	46,000			50,000	4,000	46,000
Park Improvements - Pacific & Phoenix reserve Erskine Park	120,000		120,000	Reserve	120,000	-	120,000
Waste Avoidance Signage in Parks	15,000		15,000	Contribution	15,000	-	15,000
<b>TOTAL PARKS</b>	<b>295,280</b>	<b>160,280</b>	<b>135,000</b>	<b>-</b>	<b>310,000</b>	<b>14,720</b>	<b>295,280</b>
<b>PUBLIC DOMAIN AMENITY &amp; SAFETY</b>							
Safer Suburbs CCTV project	229,880		229,880	Grant	229,880	-	229,880
<b>TOTAL PUBLIC DOMAIN AMENITY &amp; SAFETY</b>	<b>229,880</b>	<b>-</b>	<b>229,880</b>		<b>229,880</b>	<b>-</b>	<b>229,880</b>
<b>RECREATION MANAGEMENT</b>							
Myrtle Road Floodlight Upgrade	50,000		50,000	LOS S94	52,000	2,000	50,000
Howell Oval Irrigation System Budget	45,302		45,302	Contribution	146,364	101,062	45,302
<b>TOTAL RECREATION MANAGEMENT</b>	<b>95,302</b>	<b>-</b>	<b>95,302</b>		<b>198,364</b>	<b>103,062</b>	<b>95,302</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>4,438,248</b>	<b>778,815</b>	<b>3,659,433</b>	<b>-</b>	<b>16,896,024</b>	<b>12,056,851</b>	<b>4,839,173</b>
<b>OPERATING PROJECTS</b>							
<b>CITY WORKS</b>							
Plant Management and Optimisation Study	51,500	51,500			74,960	23,460	51,500
Cumberland Fire Control Centre Upgrade	134,264		134,264	Grant	400,000	265,736	134,264
Civic Centre Office Desk Layout and Extension Options	20,000	20,000			20,000	-	20,000
Penrith Depot and Office Masterplan	36,400	36,400			40,000	3,600	36,400
<b>TOTAL CITY WORKS</b>	<b>242,164</b>	<b>107,900</b>	<b>134,264</b>	<b>-</b>	<b>534,960</b>	<b>292,796</b>	<b>242,164</b>
<b>CORPORATE COMMUNICATIONS AND MARKETING</b>							
Website Maintenance	12,414	12,414			38,330	24,336	13,994
<b>TOTAL CORPORATE COMMUNICATIONS AND MARKETING</b>	<b>12,414</b>	<b>12,414</b>	<b>-</b>		<b>38,330</b>	<b>24,336</b>	<b>13,994</b>

## PROPOSED REVOTES

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
<b>DEVELOPMENT AND ENVIRONMENTAL HEALTH</b>							
Gipp Street - Monitor Leachate	32,000		32,000	Reserve	280,743	160,757	119,986
Biodiversity	5,650		5,650	Reserve	20,000	14,350	5,650
Gross Pollution Traps Audit	42,000		42,000	Reserve	90,000	48,000	42,000
<b>TOTAL DEVELOPMENT AND ENVIRONMENTAL HEALTH</b>	<b>79,650</b>	<b>-</b>	<b>79,650</b>		<b>390,743</b>	<b>223,107</b>	<b>167,636</b>
<b>DESIGN &amp; PROJECT MANAGEMENT</b>							
QS Assessment for Jordan Springs VPA from Lend Lease	20,000	20,000			20,000	-	20,000
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>		<b>20,000</b>	<b>-</b>	<b>20,000</b>
<b>ECONOMIC INITIATIVES</b>							
Penrith Progression Stage 4	85,721		85,721	Reserve	227,500	141,779	85,721
<b>TOTAL ECONOMIC INITIATIVES</b>	<b>85,721</b>	<b>-</b>	<b>85,721</b>		<b>227,500</b>	<b>141,779</b>	<b>85,721</b>
<b>ENGINEERING SERVICES</b>							
Road Safety Project	3,330		3,330	Grant	17,500	14,170	3,330
<b>TOTAL ENGINEERING SERVICES</b>	<b>3,330</b>	<b>-</b>	<b>3,330</b>		<b>17,500</b>	<b>14,170</b>	<b>3,330</b>
<b>FINANCIAL SERVICES</b>							
Strategic Planning and Research	25,000	25,000			35,000	799	34,201
Masterplan for Erskine Park	24,608		24,608	Internal loan	32,657	8,049	24,608
<b>TOTAL FINANCIAL SERVICES</b>	<b>49,608</b>	<b>25,000</b>	<b>24,608</b>		<b>67,657</b>	<b>8,848</b>	<b>58,809</b>
<b>GOVERNANCE</b>							
Recordpoint	10,909	10,909			10,909	-	10,909
<b>TOTAL GOVERNANCE</b>	<b>10,909</b>	<b>10,909</b>	<b>-</b>		<b>10,909</b>	<b>-</b>	<b>10,909</b>
<b>INFORMATION AND COMMUNICATION TECHNOLOGY</b>							
Digital Economy Strategy Implementation	59,704		59,704	Reserve	238,154	178,450	59,704
Data Centre Implementation	178,329		178,329	Reserve	421,211	242,882	178,329
<b>TOTAL INFORMATION AND COMMUNICATION TECHNOLOGY</b>	<b>238,033</b>	<b>-</b>	<b>238,033</b>		<b>659,365</b>	<b>421,332</b>	<b>238,033</b>
<b>PARKS</b>							
Recycled Organics	26,128		26,128	Contribution	101,626	75,498	26,128
<b>TOTAL PARKS</b>	<b>26,128</b>	<b>-</b>	<b>26,128</b>		<b>101,626</b>	<b>75,498</b>	<b>26,128</b>

## PROPOSED REVOTES

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
<b>PLACE MANAGEMENT</b>							
Urban Design (AREAS)	45,931		45,931	Reserve	201,548	115,543	86,005
<b>TOTAL PLACE MANAGEMENT</b>	<b>45,931</b>	<b>-</b>	<b>45,931</b>		<b>201,548</b>	<b>115,543</b>	<b>86,005</b>
<b>RECREATION MANAGEMENT</b>							
Synthetic Surface Design	5,000		5,000	Reserve	5,000	-	5,000
<b>TOTAL RECREATION MANAGEMENT</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>		<b>5,000</b>	<b>-</b>	<b>5,000</b>
<b>WASTE &amp; COMMUNITY PROTECTION</b>							
Online Waste Planning & Data Collection	6,512		6,512	Contribution	15,000	8,488	6,512
Resource Recovery Field Team (RRFT)	7,664		7,664	Contribution	355,000	347,336	7,664
The Arts & Waste Minimisation (TAWM)	9,633		9,633	Contribution	125,000	115,367	9,633
Innovation Officer	21,017		21,017	Contribution	244,821	223,804	21,017
Tech - Waste Recycling Stations	2,118		2,118	Contribution	13,612	11,494	2,118
<b>TOTAL WASTE &amp; COMMUNITY PROTECTION</b>	<b>46,944</b>	<b>-</b>	<b>46,944</b>	<b>-</b>	<b>753,433</b>	<b>706,489</b>	<b>46,944</b>
<b>WORKFORCE DEVELOPMENT</b>							
Capacity Improvement Program	106,755		106,755	Reserve	317,918	211,163	106,755
<b>TOTAL WORKFORCE DEVELOPMENT</b>	<b>106,755</b>	<b>-</b>	<b>106,755</b>		<b>317,918</b>	<b>211,163</b>	<b>106,755</b>
<b>TOTAL OPERATING PROJECTS</b>	<b>972,587</b>	<b>176,223</b>	<b>796,364</b>	<b>-</b>	<b>3,346,489</b>	<b>2,235,061</b>	<b>1,111,428</b>
<b>TOTAL PROPOSED REVOTES</b>	<b>5,410,835</b>	<b>955,038</b>	<b>4,455,797</b>	<b>-</b>	<b>20,242,513</b>	<b>14,291,912</b>	<b>5,950,601</b>



# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Building Maintenance &amp; Construction</b>							
Various	Bus Shelters Program	CW	59,350	(5,798)	53,552		1,034
Various	<i>Shelters</i>	CW					58,316
Penrith Council	<i>Bus Infrastructure Audit</i>	CW					-5,798
Penrith LGA	Building Asset Renewal	CW	3,154,173	(145,540)	3,008,633		-35,600
Penrith LGA	<i>Annual Paint Program</i>	CW				242,064	249,196
St Marys	<i>Queen St Stage 2 Office Refurbishment</i>	CW				85,865	85,865
Civic Centre	<i>Civic Centre Space Evaluation</i>	CW				2,550	2,550
Civic Centre	<i>Refurbishment of Toilets Civic Centre</i>	CW				116,936	176,870
Emu Plains	<i>Veranda Posts Replacement Arms of Australia Inn</i>	CW				25,000	
Various	<i>RFS Various Works Various</i>	CW				6,918	6,918
JSPAC	<i>Borland Foyer Ladies Toilets Refurbishment JSPAC</i>	CW				68,689	68,689
JSPAC	<i>Air Con Upgrade JSPAC</i>	CW				900,000	1,175,124
JSPAC	<i>Theatre Lighting and Audio Upgrade* JSPAC</i>	CW				600,000	369,974
Penrith	<i>Repainting Judges Carpark</i>	CW				56,424	56,424
Werrington	<i>Ceiling Replacement Yoorami</i>	CW				41,102	56,124
St Marys	<i>Kindergarten Roof Replacement St Marys</i>	CW				55,244	55,244
St Marys	<i>Carpet Replacement Koala Corner</i>	CW				5,170	5,170
St Clair	<i>Carpet Replacement Kindana B&amp;A</i>	CW				30,000	26,500
Sth Penrith	<i>Carpet &amp; Vinyl Replacement Carita</i>	CW				24,930	24,930
Sth Penrith	<i>Carpet &amp; External Paint Tandara</i>	CW				21,230	21,230
Sth Penrith	<i>Kitchen Upgrade Platypus</i>	CW				45,000	
St Marys	<i>Kindergarten Staff Bathroom Refurb St Marys</i>	CW				29,164	29,164
Werrington	<i>Staff Bathroom Refurb Yoorami</i>	CW				28,540	28,540
Emu Plains	<i>Floor Replacement Melrose Hall</i>	CW				65,213	65,213
Emu Plains	<i>Roof Gutters and Drainage Melrose Hall</i>	CW				23,530	23,530
St Clair	<i>Retaining Wall Autumn Leaf Parade NHC</i>	CW				15,000	13,135
C'mont Meadows	<i>Kitchen replacement Claremont Meadows</i>	CW				32,866	32,866
St Clair	<i>Pavilion - Replacement of Roof Cook Park</i>	CW				50,000	50,863
St Marys	<i>Kingsway South Canteen Upgrade</i>	CW				60,000	69,429

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cranebrook	<i>Baseball Canteen Upgrade Andrews Road</i>	CW				46,365	40,433
St Clair	<i>Toilet Refurbishment St Clair</i>	CW				258,391	186,707
Ripples	<i>Outdoor Pool Tiles Temporary Repairs Ripples Aquatic Centre</i>	CW				70,000	39,205
Ripples	<i>Female Toilet and Changeroom Refurbishment Ripples Hydrother</i>	CW				39,316	39,316
Pen Whitewater	<i>Stabilise Gabion Baskets Whitewater Stadium</i>	CW				100,872	15,917
Cranebrook	<i>Andrews Rd Rugby Union Canteen Replacement</i>	CW				17,794	29,108
Glenmore Park	Glenmore Park Child & Family Centre - Air conditioning	CW	40,000	(1,845)	38,155		38,155
Penrith Council	Civic Centre Workstations/Office Fitouts	CW		43,962	43,962		
Penrith Council	<i>Workforce/Organisational Planning</i>	CW				13,962	18,785
Penrith Council	<i>Ground Floor</i>	CW		5,824	5,824		31,002
<b>TOTAL BUILDING MAINTENANCE &amp; CONSTRUCTION</b>			3,253,523		3,150,126		3,150,125
<b>Bushland Management</b>							
Sth Penrith	Natural Cooling Tree Planting South Penrith	PA		507	507		507
<b>TOTAL BUSHLAND MANAGEMENT</b>			0		507		507
<b>Cemeteries</b>							
Emu Plains	Emu Plains Cemetery - New Granite Ashes Wall	PDA&S	65,213			65,213	65,213
<b>TOTAL CEMETERIES</b>			65,213			65,213	65,213
<b>Children's Services</b>							
Various	Building Upgrades	CS	183,655	14,751	198,406	183,655	198,406
Various	CS IT Replacement Capital	CS	46,684		46,684	46,684	46,684
Penrith LGA	OOSH Bus Fleet Replacement	CS	47,785		47,785		47,785
Various	CS Whitegoods Replacement - Capital	CS	17,599		17,599	17,599	17,599
Various	CS Playground Upgrades	CS	237,953	13,778	251,731	237,953	251,731
Emu Plains	Emu Village OSH	CS	40,000	(7,034)	32,966		
Emu Plains	<i>Building Upgrade</i>	CS				40,000	32,966

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL CHILDREN'S SERVICES</b>			573,676		595,171		595,170
<b>City Parks</b>							
Various	Land Recognition	PA		11,344,718	11,344,718		
Various	<i>Land Recognition - Community (D)</i>	PA		686,275	686,275		686,275
Various	<i>Land Recognition - LUR</i>	PA					11,344,718
Penrith LGA	Park Asset Renewal	PA	552,465	(219,517)	332,948		
Various	<i>Fountain &amp; Pumps Various Various</i>	PA				20,000	19,273
Penrith	<i>Drainage Works Hickeys Lane Penrith</i>	PA				15,612	15,612
Various	<i>Synthetic Surfaces All (Various locations)</i>	PA				36,874	35,868
Cranebrook	<i>Playground &amp; Landscaping - Greygums Oval</i>	PA				99,215	90,624
Colyton	<i>Playground - Schultz St Reserve</i>	PA				37,500	37,500
Mulgoa	<i>Field Lighting - Gow Park</i>	PA				125,000	10,720
Kingswood	<i>Field Lighting - Doug Rennie</i>	PA				50,000	4,000
Sth Penrith	<i>Irrigation / Drainage - Jamison Park No.s 8 &amp; 9</i>	PA				34,000	
Cambridge Park	<i>Irrigation / Drainage - Paterson Oval</i>	PA				3,000	
Various	<i>Fencing - Ched Towns, Wattle Ave, Tench Res, Leonay</i>	PA				39,959	39,198
Oxley Park	<i>Renovate field surface - Ridge Park 1 &amp; 2</i>	PA				57,000	36,929
Various	<i>Furniture / Seating - Various Locations</i>	PA				15,000	15,000
Cranebrook	<i>Litter Bins - Greygums Oval</i>	PA				1,000	
Emu Plains	<i>Netball Courts - Hunter Fields - Reseal &amp; Remark</i>	PA				24,000	24,000
Kingswood	<i>Back Stops / Dugouts - Chapman Gardens</i>	PA				1,420	1,420
Emu Plains	<i>Cricket Sight Screens - Darcy Smith</i>	PA				3,000	2,804
Werrington	Werrington Creek Park Provision of New Facilities	PA	35,999	(8,349)	27,650		
Werrington	<i>Pedestrian Bridge upgrade</i>	PA				35,999	27,650
St Marys	Victoria Park Masterplan Implementation	PA	90,335	8,608	98,943		98,943
Cranebrook	Andromeda Oval Drainage	PA	49,285	(3,820)	45,465		45,465
Various	Local Open Space s94 funded capital works	PA	17,285		17,285		
St Marys	<i>Irrigation Systems (Cook Park)</i>	PA				17,285	17,285
Penrith LGA	Waste Avoidance Signage in Parks	PA	15,000	(15,000)			

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Interactive Active Zone - Tench Reserve	PA	62,631	(20,108)	42,523		42,523
Colyton	Playground, shade and landscaping Kevin Dwyer Park Colyton	PA	63,500	500	64,000		64,000
Kingswood	Playground and shade Peppermint reserve Kingswood	PA	137,500	2,885	140,385		140,385
Cambridge Gdens	New Playground Coronation Grove Cambridge Gardens	PA	90,000	(86)	89,914		89,914
St Marys	Drainage - Cook Park St Marys	PA	38,000		38,000		38,000
Cranebrook	New Floodlights - Greygums Oval Cranebrook	PA	69,000	22,464	91,464		91,464
Werrington Cty	Warburton Cres playground Shade	PA	25,500		25,500		25,500
Erskine Park	Park Improvements - Pacific & Phoenix reserve Erskine Park	PA	120,000	(120,000)			
Sth Penrith	<i>Floodlights</i>	PA				154,329	
<b>TOTAL CITY PARKS</b>			1,366,500		13,045,070		13,045,071
<b>Civil Construction &amp; Maintenance</b>							
Various	Construction of Bicycle Facilities	CW	30,000		30,000		30,000
Various	Kerb & Guttering	CW	413,000	(211,201)	201,799		
Londonderry	<i>Kenmare Rd (From existing Gutter)</i>	CW					0
Cranebrook	<i>Andrews Road - Andrews Rd Rugby Park Access Rd</i>	CW				150,000	14,150
St Clair	<i>Explorers Way - Int. Bennett Road and Explorers Way</i>	CW				73,012	77,557
Emu Plains	<i>Forbes St - Cnr Bedford Road</i>	CW				24,885	30,462
St Marys	<i>Power St - Roadside car park</i>	CW				51,287	51,287
Various	<i>Various Priority Projects in LGA</i>	CW				53,816	
Llandilo	<i>Seventh Av (Stage 1) opposite Llandilo Public School</i>	CW				60,000	28,343
Various	Dedication - Subdivision Roads	CW	13,000,000	1,259,255	14,259,255		14,259,255
Various	Dedication - Drainage Works	CW	6,000,000	10,779,183	16,779,183		16,779,183
Llandilo	Rural Roads Widening	CW	156,000		156,000		156,000
Various	Roads Reconstruction (2)	CW	2,110,156	(5,842)	2,104,314	4,512	
Londonderry	<i>The Driftway - 200 meters from the last year work</i>	CW				110,627	110,627
Mulgoa	<i>Chain A Pond Road - 500 meters from existing stabilisation</i>	CW				133,716	133,716
Kemps Creek	<i>Clifton Avenue - Elizabeth Drive to # 442</i>	CW				263,231	263,867
Cambridge Park	<i>Dunheved Road - Richmond Road to Trinity Drive</i>	CW				448,502	450,685

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington Cty	<i>Dunheved Road - Existing new asphalt to Christie Street</i>	CW				416,876	416,876
Cambridge Gdens	<i>Trinity Drive - Various</i>	CW				105,573	106,109
Penrith	<i>Evan Street - Keith Street to #204 Far Boundary</i>	CW				115,663	115,663
Kingswood	<i>Morley Ave - The Great Western Highway to the end of road</i>	CW				346,770	346,770
Jamisontown	<i>Jamison Rd Roundabout at York Rd</i>	CW				160,000	160,000
Various	Path Paving Program	CW	173,331	(11,932)	161,399	164,267	161,398
Penrith LGA	Developer Funded Works	CW	391,434		391,434		
Glenmore Park	<i>Binyang Ave Glenmore Ridge</i>	CW				33,401	33,401
Glenmore Park	<i>Darug Ave Glenmore Ridge</i>	CW				44,367	44,368
Glenmore Park	<i>Lyora St Glenmore Ridge</i>	CW				9,522	9,522
Glenmore Park	<i>Bluestone Dr Glenmore Ridge</i>	CW				13,300	13,300
Glenmore Park	<i>Deerubbin Dr Glenmore Ridge</i>	CW				15,853	15,853
Glenmore Park	<i>Orii Ave Glenmore Ridge</i>	CW				6,782	6,782
Glenmore Park	<i>Blue View Tce Glenmore Ridge</i>	CW				42,888	42,888
Glenmore Park	<i>Domus St Glenmore Ridge</i>	CW				44,618	44,618
Glenmore Park	<i>Glenmore Ridge Dr Glenmore Ridge</i>	CW				64,957	64,957
Glenmore Park	<i>Cooee Ave Glenmore Ridge</i>	CW				45,912	45,912
Glenmore Park	<i>Tall Trees Dr Glenmore Ridge</i>	CW				54,231	54,231
Glenmore Park	<i>Bangalla Parade Glenmore Park</i>	CW				15,603	15,603
Penrith LGA	Shared Pathways	CW	329,801		329,801		329,801
Penrith LGA	Urban Drainage Construction Program	CW	759,514	(375,177)	384,337	36,562	
Londonderry	<i>Hughes St Dish Drain Recon at Londonderry Rd Intersection</i>	CW					2,428
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CW				48,864	48,864
Berkshire Park	<i>Llandilo Road (Southern side at Richmond Road Intersection)</i>	CW				70,000	15,111
Orchard Hills	<i>Sweet Water Grove</i>	CW				28,014	24,990
Penrith	<i>Glass recycle factory driveway - drainage</i>	CW				85,000	
Colyton	<i>Hewitt St - Between Tanderra and Allambi Streets</i>	CW				9,991	9,991
St Clair	<i>St Clair Avenue - at roundabout</i>	CW				94,000	79,484
Glenmore Park	<i>Surveyors Creek Road - Int. Muru Dr and Surveyors Creek</i>	CW				75,000	75,000
Various	<i>Various Streets Drainage/K&amp;G</i>	CW				22,530	2,500

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	<i>Forbes St provide additional stormwater pit</i>	CW				11,496	11,496
Castlereagh	<i>Delvin Rd (Drainage Crossover Rickards St)</i>	CW				100,000	52,719
Londonderry	<i>Reynolds Rd (Upgrade Culvert Symonds Rd)</i>	CW				30,000	51,992
Penrith LGA	<i>Blaxland Crossing Res (Reserve - River Embankment Stabilise)</i>	CW				150,000	9,764
Various	Traffic and Transport Facilities Program	CW	308,174	15,679	323,853	9,510	
St Marys	<i>Pages Rd (Speed Hump)</i>	CW					90
Londonderry	<i>Londonderry Rd, Boscobel Rd (Rural Median Island)</i>	CW					-196
Londonderry	<i>Traffic Surveys</i>	CW					5,355
St Marys	<i>St Marys Southwest Precinct (Traffic Calming)</i>	CW				73,664	73,664
Glenmore Park	<i>Glenmore Parkway (Pedestrian Facility)</i>	CW				15,000	4,157
Sth Penrith	<i>Batt Street (Roundabout)</i>	CW				160,000	169,894
Orchard Hills	<i>Kingswood Rd Provision of Speed Humps</i>	CW				17,500	11,612
Penrith	<i>Reserve St Mid Block Pedestrian Blisters</i>	CW				15,000	16,208
St Clair	<i>Melville and Moore St Pedestrian Refuge Facility</i>	CW				25,000	31,187
South Penrith	<i>Batt St – Racecourse Rd Roundabout</i>	CW					11,882
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	18,000	(18,000)			
Erskine Pk Ind	Erskine Business Park Footpath Construction (s94)	CW	648,542	(266,090)	382,452		369,018
Erskine Pk Ind	<i>James Erskine Drive</i>	CW					13,434
Penrith LGA	Restoration of Poor Condition Path Paving	CW	500,000	(13,792)	486,208		486,209
Erskine Park	Erskine Park Footpath Construction	CW		41,731	41,731		41,731
Penrith LGA	Entry to the City Welcome Signage	CW	20,000	(20,000)			
Colyton	Accessible Pathway & Ramps to Shops in Milton Street Colyton	CW		18,734	18,734		18,734
Penrith	Penrith CBD Regulatory Signage	CW	12,481		12,481		12,481
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			24,870,433		36,062,981		36,062,980
<b>Community &amp; Cultural Development</b>							
Various	Disability Access Improvements	C&CD	35,000	(2,189)	32,811	35,000	32,811
Glenmore Park	Glenmore Parkway Entry Site	C&CD	25,947		25,947		
Glenmore Park	<i>Landscaping</i>	C&CD					25,947



# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			60,947		58,758		58,758
<b>Community Safety</b>							
Various	Community Safety Program	PDA&S	199,580	(9,966)	189,614		189,614
Various	Safer Streets Public Space CCTV Program	PDA&S	229,880	(229,880)			
Penrith LGA	Energy Efficient Street Lighting	PDA&S	391,000		391,000		391,000
Penrith Council	Civic Centre CCTV Camera Replacement	PDA&S		35,551	35,551		35,551
Penrith Council	Judges Place Carpark CCTV Camera Replacement	PDA&S		47,495	47,495		47,495
<b>TOTAL COMMUNITY SAFETY</b>			820,460		663,660		663,659
<b>Design &amp; Project Management</b>							
Various	CBD Stormwater Design	MP	195,008	(17,369)	177,639		177,639
Penrith LGA	City Centre Improvements	MP	6,942,070	(1,071,096)	5,870,974		
Penrith	<i>Penrith CBD – High Street (Station St - Woodriff St)</i>	MP				212,376	202,821
Penrith	<i>High Street Linear Plaza Design</i>	MP					11,510
Penrith	<i>Penrith CBD - Permanent Triangle Park Design</i>	MP				158,755	87,292
St Marys CBD	<i>St Marys CBD - Design Consultancy</i>	MP				71,183	4,433
Penrith	<i>Penrith Civic Arts Precinct - Mondo</i>	MP				2,089,093	2,132,877
St Marys CBD	<i>St Marys CBD – Special Places</i>	MP				182,437	160,400
Penrith CBD	<i>Penrith CBD – Wayfinding Strategy</i>	MP				53,300	67,300
St Marys CBD	<i>St Marys CBD - Heritage Interpretation Plan</i>	MP				4,050	521
St Marys CBD	<i>St Marys CBD - Queen Street</i>	MP				4,170,876	3,203,820
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	54,000	(19,345)	34,655		34,655
Emu Plains	Regatta Park East Provision of new Facilities	MP	16,815		16,815		16,815
Penrith	Great River Walk Provide Circuit on both sides of River	MP	6,156		6,156		6,156
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	136,748	(774)	135,974		135,974
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	1,009,639	(262,486)	747,153		747,153
Cranebrook	Andrews Road Wetlands Project	MP	250,000	(177,074)	72,926		72,926
St Marys	Accessible Ramp and Toilet - St Marys Old Council Chambers	MP	248,800	(85,223)	163,577		163,577

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Better Boating Program	MP	298,495	(42,287)	256,208		60
Penrith	<i>Better Boating Program</i>	MP				198,495	183,818
Penrith	<i>NSW Boating NOW</i>	MP				950,000	72,330
Glenmore Park	Glenmore Park Stage 2	MP	2,141,050	(449,038)	1,692,012	71,738	
Glenmore Park	<i>Glenmore Park Sportsfield Stage 2 – Civil</i>	MP				1,295,882	1,327,047
Glenmore Park	<i>Glenmore Park Sportsfield Stage 2 – Amenities</i>	MP					364,965
Erskine Pk Ind	Erskine Park Business Entry Signage	MP	150		150		150
Penrith	Penrith CBD Drainage Upgrade Program (LIRS)	MP	500,000	(500,000)			
St Marys	Kingsway Sporting Complex and Blair Oval All Weather Athleti	MP	349,100	(39,521)	309,579		309,579
Penrith LGA	Our River Path Play Planning	MP	160,000	262	160,262		160,261
Penrith	Great River Walk Resting Places	MP	68,558	(16,555)	52,003		52,003
Leonay	L1513 River Road Embankment Gully & Landscape Improvement Wo	MP	10,000	8,874	18,874		18,874
Cranebrook	Cranebrook Reserve Construction of Amenities Block Stage 1	MP	50,000	57,764	107,764		107,764
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>			12,436,589		9,822,721		9,822,720
<b>Emergency Services Management</b>							
Various	Castlereagh Community Quarantine Fund	CW	26,661	(335)	26,326		
Castlereagh	<i>Castlereagh - Vehicle Bay Fit-out</i>	CW					20,271
Castlereagh	<i>Castlereagh - Building Extension Final Stage</i>	CW					6,055
Various	SES Equipment Priority List	CW	20,000	180	20,180		20,180
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	509,795		509,795		509,795
Penrith LGA	RFS Support Vehicles	CW	65,000		65,000		65,000
Llandilo	Provision Concrete Slab Llandilo RFS	CW	8,000		8,000		8,000
<b>TOTAL EMERGENCY SERVICES MANAGEMENT</b>			629,456		629,301		629,301
<b>Financial Services</b>							
Penrith Council	Motor Vehicle Purchases	FS	2,538,465	(187,915)	2,350,550		
Penrith Council	<i>Council Packaged Vehicles</i>	FS					466,974

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	<i>Leaseback Vehicles</i>	FS					1,883,576
Civic Centre	Cashroom Airtube System Repairs	FS	16,315		16,315		16,315
Erskine Park	Public Domain Works - Erskine Park (Surplus Land)	FS	60,000	(48,000)	12,000		8,500
Erskine Park	<i>Erskine Park Local Centre Entry</i>	FS				60,000	3,500
Civic Centre	Passadena Room Furniture	FS		7,200	7,200		7,200
<b>TOTAL FINANCIAL SERVICES</b>			2,614,780		2,386,065		2,386,065
<b>Plant Maintenance</b>							
Penrith Council	Plant Replacement	CW	1,220,969	2,331	1,223,300		1,223,300
<b>TOTAL PLANT MAINTENANCE</b>			1,220,969		1,223,300		1,223,300
<b>Information Technology</b>							
Penrith Council	Corporate Procedure Systems	ICT	37,211	6,463	43,674		
Civic Centre	<i>Records Management System Upgrade</i>	ICT					43,674
Various	Desktop Hardware / Devices	ICT	352,423	(149,586)	202,837		202,837
Penrith Council	Server Infrastructure	ICT	206,000	(38,526)	167,474		167,475
Penrith Council	Network Equipment Upgrade	ICT	51,500	995	52,495		52,495
Penrith Council	Civic Centre Cabling	ICT	100,000	21,587	121,587		121,587
Civic Centre	Telephony Upgrade	ICT	330,000	(1,345)	328,655		328,655
Penrith Council	Connect Project	ICT	120,000	48,781	168,781		112,186
Penrith Council	<i>Connect Meeting Rooms</i>	ICT					56,596
Penrith Council	Sharepoint Project	ICT	75,000	(40,680)	34,320		34,320
Penrith Council	Air conditioning IT Server Room	ICT	9,886		9,886		9,886
Penrith LGA	Communication Data & Connections (Capital)	ICT	159,391	7,794	167,185		167,185
Penrith LGA	Wireless Internet Network Solution Upgrade	ICT	125,000	(30,567)	94,433		94,433
Penrith Council	Audio/visual Meeting Room Equipment Upgrades	ICT		39,178	39,178		39,178
Penrith Council	Touchpoint/Call Queueing EICC system	ICT		14,338	14,338		14,338
<b>TOTAL INFORMATION TECHNOLOGY</b>			1,566,411		1,444,843		1,444,843

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Libraries</b>							
Penrith Council	Library Resources - Capital	LS	659,910	(158,572)	501,338		1,289
Penrith Council	<i>Library Book Purchases (Annual)</i>	LS					469,713
Penrith Council	<i>Library Digitisation</i>	LS					30,336
Civic Centre	Library Special Purpose Prjcts -Building	LS	102,068		102,068		102,068
Penrith Council	Library Management System	LS	85,387		85,387		
Penrith Council	<i>Library Management System</i>	LS					82,500
Penrith Council	<i>Library Management System Capital Purchases</i>	LS					2,887
Penrith LGA	Toy Library Capital Purchases	LS	2,750		2,750		2,750
	<b>TOTAL LIBRARIES</b>		850,115		691,543		691,543
<b>Marketing</b>							
Penrith Council	Corporate Communications and Marketing Capital Equipment	CM	1,465		1,465		1,465
Penrith LGA	Visit Penrith Website	CM	90,936		90,936		90,936
Penrith LGA	Visitor Information Kiosk	CM	36,380		36,380		36,380
	<b>TOTAL MARKETING</b>		128,781		128,781		128,781
<b>Regional Planning and Advocacy</b>							
Penrith Council	Economic Initiatives Capital Purchases	EIM	18,104	(12,944)	5,160		5,161
	<b>TOTAL REGIONAL PLANNING AND ADVOCACY</b>		18,104		5,160		5,161
<b>Neighbourhood Facilities Management</b>							
Various	Community Halls - Assets Purchased	PDA&S		34,407	34,407		34,407
Various	Neighbourhood Centres/Halls Improvements	PDA&S	114,048	(15,046)	99,002		99,002
	<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>		114,048		133,409		133,410
<b>Place Management</b>							
Various	Neighbourhood Renewal	PM	151,532		151,532	151,532	151,532

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Mayoral Youth Challenge	PM	204,121		204,121		
Colyton	<i>Barr and Bass Park Colyton</i>	PM				196,121	196,121
Colyton	<i>BBQ Barr and Bass Reserve</i>	PM				8,000	8,000
<b>TOTAL PLACE MANAGEMENT</b>			355,653		355,653		355,653
<b>Property Development &amp; Management</b>							
Various	Property Development Expenditure Project (1)	PD	700,620	(454,055)	246,565	700,620	246,565
Various	Land Aquisition S94	PD	2,842,381		2,842,381	2,842,381	2,842,381
Various	Property Development Expenditure Project (2)	PD	397,724	(215,715)	182,009	397,724	182,009
Civic Centre	CRE Portfolio Management System (PDM)	PD	27,500	(15,000)	12,500	25,000	12,500
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			3,968,225		3,283,455		3,283,455
<b>Public Domain Maintenance</b>							
Penrith LGA	Public Amenity Replacement Program	PDA&S	296,965	1,777	298,742		298,742
<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>			296,965		298,742		298,742
<b>Recreation &amp; Leisure Facilities Management</b>							
Cranebrook	Cranebrook Park Amenities and Car Park	REC	5,000	(5,000)			
Cranebrook	Greygums Oval - New Electronic Scoreboard	REC	25,800		25,800		25,800
Erskine Park	Chameleon Reserve Amenity Building	REC	67,398	49,424	116,822		116,822
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	REC	41,087		41,087		41,087
Werrington	Rance Oval Amenities Upgrade	REC	243,615	(18,786)	224,829		224,829
Sth Penrith	Jamison Park Upgrades	REC	554,194	(253,895)	300,299		142,311
Sth Penrith	<i>Activity Zone</i>	REC					3,605
Sth Penrith	<i>Floodlights</i>	REC					154,329
Sth Penrith	<i>Amenity Building Upgrades/Extension</i>	REC					54
North St Marys	Boronia Park – 2 Mini & Mod Fields Reconstruction	REC	81,987		81,987		81,987
Orchard Hills	SMRRF upgrades and construction of accessible indoor arena	REC	40,365	(8,977)	31,388		31,388

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Claremont Meadows	Floodlight Upgrade Myrtle Road	REC	52,000	(50,000)	2,000		2,000
Cambridge Park	Floodlight Upgrade Paterson Oval	REC	71,920		71,920		71,920
Penrith	Grounds Redevelopment - Andrews Road Baseball Complex	REC	78		78		78
Claremont Meadows	Park Gym Equipment Myrtle rd reserve Claremont Meadows	REC	47,780		47,780		47,780
St Clair	St Clair Hawks Cricket Nets	REC	3,063		3,063		3,063
Orchard Hills	Various Fencing Works At Samuel Marsden Baseball Complex	REC	15,760		15,760		15,760
Penrith	Woodriff Gardens Facility Development	REC	1,287,500	70,711	1,358,211		1,358,211
Llandilo	Wilson Park Half-Court Basketball Court	REC	27,360		27,360		27,360
Glenmore Park	Floodlighting For Surveyors Creek Softball Batting Cage	REC	34,620	(8,000)	26,620		26,620
Glenmore Park	Ched Towns Facility Embellishments	REC	7,845		7,845		7,845
Penrith	Andrews Road Rugby Canteen Replacement	REC	70,600		70,600		70,600
St Clair	St Clair Recreation Centre Equipment Purchases	REC	1,647		1,647		1,647
Cranebrook	Grey Gums Oval Upgrade Long Jump Run Ups and Ceiling Install	REC	13,636		13,636		13,636
Erskine Park	St Clair JRL - Awning extension to Amenities Building at Pep	REC	40,909	(6,575)	34,334		34,334
St Clair	St Clair United Soccer Club - New Training Field	REC	45,075	(11,118)	33,957		33,957
Penrith	Howell Oval Irrigation System	REC	146,364	(45,302)	101,062		101,062
Leonay	Leonay Oval Amenities Improvement - Concrete Slab	REC		26,146	26,146		26,146
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			2,925,603		2,664,231		2,664,230
<b>Regulatory Control</b>							
Penrith Council	RID Squad Motor Vehicle Purchases	W&CP	240,000	(45,569)	194,431		194,431
Penrith	Parking Pods	W&CP	13,270		13,270		13,270
<b>TOTAL REGULATORY CONTROL</b>			253,270		207,701		207,701
<b>Traffic Management &amp; Road Safety</b>							
Various	LTC / Urgent Traffic Facilities	ES	78,076	(26,371)	51,705	78,076	51,705
Various	National Black Spot Program	ES	400,000		400,000		620



## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cambridge Park	<i>Dunheved Rd and Tasman St</i>	ES				60,000	60,000
Llandilo	<i>Terrybrook Rd and Fifth Avenue</i>	ES				60,000	60,000
Werrington	<i>Parkes Ave - Victoria St to Werrington Rd</i>	ES				80,000	80,000
North St Marys	<i>Kurrajong Rd and Boronia Rd</i>	ES				40,000	40,000
Kingswood	<i>Gascoigne St and Phillip St</i>	ES				160,000	159,380
Penrith	NSW Bike Plan River Cities Program	ES	865,000	(756,223)	108,777	33,168	16,925
Emu Plains	<i>Year 5 GWH Emu Plains - SUP between River Rd &amp; Russel St</i>	ES				56,462	57,086
St Marys	<i>Year 5 GWH St Marys - separated bridge over South Creek</i>	ES				10,370	10,635
Penrith	<i>Jane St design of SUP and intersection at Westfield</i>	ES				120,000	
Penrith	<i>Jane St relocation of street light</i>	ES				165,000	
Penrith	<i>Nepean Avenue design and planning options</i>	ES				80,000	13,280
Penrith	<i>SUP Tench Reserve - Nepean Av and Jamison Rd</i>	ES				320,000	389
Penrith	<i>SUP High Street - Parker Rd and new Ambulance Station</i>	ES				80,000	10,462
Various	State Black Spot Program	ES	596,000	(357,033)	238,967		
Mulgoa	<i>Kings Hill Rd - Chain-O'Ponds Rd to Northern Rd</i>	ES				166,000	166,000
Penrith	<i>Richmond Rd and Cooper St</i>	ES				430,000	72,967
<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>			1,939,076		799,449		799,449
<b>TOTAL CAPITAL PROJECTS</b>			<b>60,328,797</b>		<b>77,715,840</b>		<b>77,715,838</b>

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Building Maintenance &amp; Construction</b>							
Civic Centre	Civic Centre Office Desk Layout and Extension Options	CW	20,000	(20,000)			
<b>TOTAL BUILDING MAINTENANCE &amp; CONSTRUCTION</b>			20,000		0		0
<b>Bushland Management</b>							
Various	Revegetation of Reserves	PA	8,328	178	8,506		8,506
Nth Penrith	Kingswood Park Rehabilitation Project	PA	90,157	(9,077)	81,080		81,080
<b>TOTAL BUSHLAND MANAGEMENT</b>			98,485		89,586		89,586
<b>Children's Services</b>							
Various	CS Repair & Replace Equipment Operating	CS	29,447	35,862	65,309	29,447	65,309
<b>TOTAL CHILDREN'S SERVICES</b>			29,447		65,309		65,309
<b>City Parks</b>							
Penrith LGA	Green Waste Mulcher	PA	20,752		20,752		20,752
Penrith Council	Implement Plans of Management	PA	176,538	6,466	183,004		183,004
Penrith LGA	Control of Aquatic Plants	PA	6,115		6,115		6,115
<b>TOTAL CITY PARKS</b>			203,405		209,871		209,870
<b>City Partnerships</b>							
Various	International Relations	CM	116,831	43,007	159,838		159,838
<b>TOTAL CITY PARTNERSHIPS</b>			116,831		159,838		159,838
<b>Civil Construction &amp; Maintenance</b>							
Various	Rural Roads Resealing	CW	59,500		59,500		59,500
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,941,598	97,910	5,039,508		5,039,509
Various	Traffic Facilities - Regulatory	CW	453,000	45,118	498,118		498,119
Various	Roads Maintenance - Roads to Recovery	CW	3,007,572	194,924	3,202,496		

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Berkshire Park	<i>Third Road - Llandilo Road to 600m east of Llandilo Road</i>	CW				199,988	199,988
Colyton	<i>Hewitt Street - Roper Road to Carpenter Street</i>	CW				204,100	207,276
Regentville	<i>Batt St - Various</i>	CW				317,531	306,716
Jamisontown	<i>Second Avenue - Bringelly Rd to Anthony Cr</i>	CW				180,000	572,792
Kemps Creek	<i>Bakers Lane - Complete section from previous years</i>	CW				313,000	243,933
Llandilo	<i>Fourth Avenue - Third Avenue to 500 west of Third Avenue</i>	CW				180,589	180,589
Llandilo	<i>Terrybrook Road - Third Avenue to Ninth Avenue</i>	CW				220,745	220,745
St Clair	<i>Moore Street - Various</i>	CW				262,749	235,370
St Clair	<i>Bennet Road - M4 Bridge to Endeavour Rd</i>	CW				362,000	363,529
Llandilo	<i>Eighth Avenue - Secone Ave to Third Ave</i>	CW				167,429	17,129
St Marys	<i>Carpenter Street - Adams Crescent to Shultz Street</i>	CW				349,400	437,676
Castlereagh	<i>Castlereagh Road - Second Ave to 230</i>	CW				250,041	216,752
Londonderry	The Driftway - Road Maintenance	CW	33,000		33,000		33,000
Various	Sweeping /re-linemarking of existing shared paths	CW	320,000	(8,555)	311,445	320,000	311,445
Various	Maintenance of GPT Constructions	CW	340,000	(32,321)	307,679		307,679
Penrith LGA	My Idea Numbering of Parking Bays	CW	4,707		4,707		4,707
St Clair	Maintenance Works at Aldan Place St Clair	CW	6,975		6,975		6,975
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			9,166,352		9,463,428		9,463,430
<b>Community &amp; Cultural Development</b>							
Civic Centre	Computerised Community Directory System	C&CD	4,000		4,000		4,000
Penrith LGA	Cultural Development Officer - City	C&CD	7,000	(851)	6,149		4,866
Penrith LGA	<i>Artfiles</i>	C&CD					1,283
Penrith LGA	No Boundaries	C&CD	10,635	(2,038)	8,597		594
Penrith LGA	<i>Nepean No Boundaries Art Group</i>	C&CD					8,003
Penrith LGA	Social Planning Coordination	C&CD	117,695	(11,160)	106,535		106,535
Penrith	Penrith Active Living and Community Participation	C&CD	42,399	(1)	42,398		42,399
Penrith LGA	Penrith Affordable Housing Project	C&CD	1,130,000		1,130,000		1,130,000
Penrith LGA	Platform Youth Services Donation	C&CD	2,500		2,500		2,500

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			1,314,229		1,300,179		1,300,179
<b>Community Safety</b>							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	257,470	(96,529)	160,941		160,940
Penrith	Penrith CBD Street Light upgrade design	PDA&S		10,000	10,000		10,000
<b>TOTAL COMMUNITY SAFETY</b>			257,470		170,941		170,940
<b>Design &amp; Project Management</b>							
Penrith LGA	WSIP Local Roads Package	MP	487,514	71	487,585		487,506
Penrith LGA	<i>Local Roads Package Round 2</i>	MP					78
Penrith	Allen Place Ramp Removal and Deck Maintenance	MP	18,216	(512)	17,704		17,704
Penrith LGA	City Centre Car Parking Strategy Decked Car Park	MP	35,051		35,051		35,051
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>			540,781		540,340		540,340
<b>Development Applications</b>							
Penrith LGA	Environmental Planning	DS	93,618	(4,185)	89,433		89,433
<b>TOTAL DEVELOPMENT APPLICATIONS</b>			93,618		89,433		89,433
<b>Emergency Services Management</b>							
Regentville	Cumberland Fire Control Centre Upgrade	CW	300,000	(34,264)	265,736		265,736
<b>TOTAL EMERGENCY SERVICES MANAGEMENT</b>			300,000		265,736		265,736
<b>Environmental Health</b>							
Penrith LGA	On Site Sewer Management Strategy	DS	192,214	323	192,537		192,537
Penrith LGA	Biodiversity Strategy	DS	20,000	(5,650)	14,350		14,350
Penrith LGA	Integrated Catchment Management	DS	133,139	11	133,150		133,150
Penrith LGA	Natural Systems Resourcing	DS	112,807	(1,765)	111,042		111,042
Penrith LGA	Waterways Health Monitoring Program	DS	35,000	(6,216)	28,784		28,784

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cranebrook	Cranebrook Wetlands & Cumberland Plains	DS	286,619	43,038	329,657		329,657
Various	Community Health Promotion	C&CD	6,000	(2,096)	3,904		3,903
Penrith	Peachtree Ck Vegetation Management	DS	9,894		9,894		9,894
Penrith LGA	Gross Pollution traps Audit	DS	90,000	(42,000)	48,000		48,000
<b>TOTAL ENVIRONMENTAL HEALTH</b>			885,673		871,318		871,317
<b>Financial Services</b>							
Penrith Council	Investigate Grant Funding Opportunities	FS	26,999	(26,699)	300		300
Erskine Park	Masterplan for Erskine Park	FS	32,657	(24,608)	8,049		8,049
<b>TOTAL FINANCIAL SERVICES</b>			59,656		8,349		8,349
<b>Plant Maintenance</b>							
Kingswood Ind	Penrith Depot and Office Masterplan	CW	40,000	(36,400)	3,600		3,600
<b>TOTAL PLANT MAINTENANCE</b>			40,000		3,600		3,600
<b>Floodplain &amp; Stormwater Management</b>							
Penrith LGA	Catchment Management Floodplain Drainage	ES	6,523	(825)	5,698		3,200
St Marys	Area 1 - St Marys	ES					1,139
Penrith CBD	Areas 2 and 3 Penrith CBD	ES					1,359
Penrith LGA	Floodplain Management Resourcing	ES	117,459	2,151	119,610		119,610
Penrith LGA	Flood Studies SMSC	ES	470,000	45,027	515,027		
Penrith LGA	College, Orth & Werrington Creeks Flood Study	ES					298,179
Penrith LGA	Little Creek Flood Study	ES					118,311
Penrith LGA	South Creek Floodplain Risk Management Study & Plan	ES					94,776
Penrith	ALS Data Capture for Penrith Lakes	ES					3,760
<b>TOTAL FLOODPLAIN &amp; STORMWATER MANAGEMENT</b>			593,982		640,335		640,334
<b>Information Technology</b>							
Penrith Council	Website Maintenance	CM	38,330	(13,994)	24,336		24,336

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Digital Economy Strategy Implementation	ICT	238,154	(59,704)	178,450		178,450
Penrith Council	Risk and Remediation	ICT	92,811	(7,320)	85,491		85,491
Penrith Council	ICT System and Software Licences	ICT		31,081	31,081		
Penrith Council	<i>Shavlik patch for System Centre</i>	ICT					4,293
Penrith Council	<i>Veeam Backup &amp; Replication for Vmware</i>	ICT					1,377
Penrith Council	<i>Enterprise Vault Software</i>	ICT					3,138
Penrith Council	<i>Webroot Internet Security</i>	ICT					13,993
Penrith Council	<i>Digital Network - Whats up gold</i>	ICT					2,824
Penrith Council	<i>SAP Australia</i>	ICT					2,300
Penrith Council	<i>LogMeIn Rescue Subscription</i>	ICT					1,851
Penrith Council	<i>Promodag Maintenance Plan</i>	ICT					1,306
<b>TOTAL INFORMATION TECHNOLOGY</b>			369,295		319,358		319,358
<b>Libraries</b>							
Various	Library Special Purps Prjcts -Promotion	LS	15,611	(892)	14,719		14,719
Penrith Council	Library Resources - Operating	LS	220,000	(61,275)	158,725		158,725
Penrith LGA	Tech Savvy Seniors	LS	3,482	2,541	6,023		6,023
<b>TOTAL LIBRARIES</b>			239,093		179,467		179,467
<b>Business Improvement</b>							
Penrith Council	Capacity Improvement Program	WD	317,918	(106,755)	211,163	15,000	2,234
Penrith Council	<i>LG O&amp;M Survey</i>	WD				16,660	16,660
Penrith Council	<i>Certificate IV Competitive Systems and Practices</i>	WD				55,000	40,290
Penrith Council	<i>Business Process Mapping Software</i>	WD				60,000	27,578
Penrith Council	<i>Staff Resources</i>	WD				161,258	121,757
Penrith Council	<i>Certificate IV Pratical Projects</i>	WD				10,000	2,644
<b>TOTAL BUSINESS IMPROVEMENT</b>			317,918		211,163		211,163

## Marketing



# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Australian Ballet Event 2016 – Under the Stars	CM	40,000		40,000		40,000
Penrith	Opera hire at Joan Sutherland Performing Arts Centre	CM	3,000		3,000		3,000
St Marys	St Marys RSL Sub Branch Donation	CM	4,000	(500)	3,500		3,500
Penrith LGA	Red Shield Appeal Donation	CM	1,500		1,500		1,500
Various	City Marketing & Events Sponsorship	CM	146,600	14,752	161,352	146,601	161,352
Various	Penrith Brand Implementation Program	CM	4,800	11,800	16,600		16,600
Penrith Council	Cancer Council Relay for Life Sponsorship	CM	3,000	(104)	2,896		2,896
Penrith LGA	Australia Day	CM	215,159	1,081	216,240		216,240
Penrith	Australia Day Sponsorships (In Kind Contributions)	CM	60,171		60,171		60,171
<b>TOTAL MARKETING</b>			478,230		505,259		505,259
<b>Communications</b>							
Penrith LGA	Corporate Advertising	CM	145,453	(9,298)	136,155		136,155
<b>TOTAL COMMUNICATIONS</b>			145,453		136,155		136,155
<b>Regional Planning and Advocacy</b>							
Various	Penrith Business Alliance	EIM	3,900		3,900		3,900
Various	Advocacy Programme	CP	15,000	(2,276)	12,724	15,000	12,724
Penrith LGA	Economic Initiatives Resourcing	EIM	296,486	(1,114)	295,372		295,371
	Penrith Progression Stage 4	EIM	227,500	(85,721)	141,779		164
	<i>Living Well Precinct (Strategy) - Stage 1</i>	EIM				17,500	17,500
	<i>Feasibility Study for Hotel Business Case</i>	EIM				30,000	36,275
	<i>Living Well Precinct (EOI)- Stage 2</i>	EIM				180,000	87,841
Penrith LGA	Economic Development Strategy	EIM	84,960	2,360	87,320		87,321
Various	Economic Initiatives Projects	EIM	53,484	(13,808)	39,676	5,150	39,677
Penrith LGA	North South Rail	CP	20,000		20,000		20,000
<b>TOTAL REGIONAL PLANNING AND ADVOCACY</b>			701,330		600,771		600,772

## Neighbourhood Facilities Management

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000	106	3,106		3,106
Penrith LGA	Our Community Cares Inc Donation for Hall Hire	PDA&S	485	(44)	441		441
<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>			3,485		3,547		3,546
<b>Place Management</b>							
Various	Urban Design (AREAS)	PM	201,548	(86,006)	115,542	201,548	115,543
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	399,921	24,393	424,314	399,921	424,314
Various	Neighbourhood Renewal Projects (AREAS)	PM	53,232	2,033	55,265	53,232	55,265
Penrith LGA	Magnetic Places	PM	50,300	19	50,319		50,319
Penrith Council	Review of City Centre Organisations	PM	40,939	(4,939)	36,000		36,000
<b>TOTAL PLACE MANAGEMENT</b>			745,940		681,440		681,440
<b>City Planning</b>							
Penrith Council	Externally Commissioned Studies	CP	15,000		15,000		14,999
Various	Integrated Local Plan	CP	88,011	(24,910)	63,101		63,101
St Marys CBD	St Marys Village Precinct Planning	CP	12,973		12,973		12,973
Luddenham	Sydney Science Park Resourcing	CP	13,919	(8,896)	5,023		5,023
Various	Erskine Business Park Improvements	CP	35,400	(4,969)	30,431		30,432
<b>TOTAL CITY PLANNING</b>			165,303		126,528		126,528
<b>Property Development &amp; Management</b>							
Various	Property Development Operational Project	PD	260,000	(118,737)	141,263	260,000	141,263
Various	Opportunity Sites Project	PD	90,000	(43,725)	46,275	90,000	46,275
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			350,000		187,538		187,538
<b>Public Domain Maintenance</b>							
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,895,350	(265,945)	3,629,405		3,629,404
Penrith LGA	Enhanced Public Domain	PDA&S	149,069	57,927	206,996		206,996
Penrith	Graffiti removal at St Stephens Church Penrith	PDA&S	890		890		890

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>			4,045,309		3,837,291		3,837,290
<b>Records Management</b>							
Penrith Council	Recordpoint	LE	10,909	(10,909)			0
<b>TOTAL RECORDS MANAGEMENT</b>			10,909		0		0
<b>Recreation &amp; Leisure Facilities Management</b>							
Penrith LGA	Western Sydney Academy of Sport	REC	12,000	(250)	11,750		11,750
Penrith LGA	Synthetic Surface Design	REC	5,000	(5,000)			
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			17,000		11,750		11,750
<b>Regulatory Control</b>							
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	132,241	(10,383)	121,858		121,858
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000	(631)	9,369		9,369
Cranebrook	Responsible Pet Ownership	W&CP	12,307		12,307		12,307
Civic Centre	Online Waste Planning & Data Collection	W&CP	15,000	(6,512)	8,488		8,488
Civic Centre	Illegal Dumping & Waste Disposal- Urban Estates	W&CP	224,086	45,000	269,086		269,086
Civic Centre	Compliance Evidence Assistance/Training	W&CP	40,333		40,333		40,333
<b>TOTAL REGULATORY CONTROL</b>			433,967		461,441		461,442
<b>Corporate Planning</b>							
Various	Strategic Research and Planning	FS	35,000	(29,672)	5,328		5,327
<b>TOTAL CORPORATE PLANNING</b>			35,000		5,328		5,327
<b>Sustainability Planning</b>							
Penrith LGA	Sustainability Programs	WD	68,000	(4,106)	63,894		63,895
Penrith LGA	Sustainability Resourcing	WD	311,968	(16,009)	295,959		295,959
Penrith Council	Louise Petchell Learning for Sustainability Scholarship	WD	9,343	(861)	8,482		8,482

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL SUSTAINABILITY PLANNING</b>			389,311		368,335		368,336
<b>Traffic Management &amp; Road Safety</b>							
Penrith LGA	Road Safety Project	ES	17,500	(3,330)	14,170		1,320
Penrith LGA	Occupant Restraints (Seatbelts)	ES				3,000	3,569
Penrith LGA	GLS (Graduated Licensing Scheme)	ES				1,500	1,739
Penrith LGA	General Road Safety	ES				4,500	1,984
Penrith LGA	Don't Rush Campaign	ES				4,400	2,834
Penrith LGA	Supporting Liquor Accord Drink Driving Prevention	ES				2,100	2,680
Penrith LGA	Campaigns Supporting Blackspot Application	ES				2,000	45
Penrith	Penrith City Centre Parking Strategy	ES	143,170	(27,298)	115,872		115,872
<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>			160,670		130,042		130,043
<b>Waste Management</b>							
Various	Biodegradable Bags - Purchase & Delivery	W&CP	850,000	(9,353)	840,647		840,647
Penrith LGA	E - Waste	W&CP	160,000	(100,596)	59,404		59,404
Civic Centre	Resource Recovery Field Team (RRFT)	W&CP	400,000	(52,664)	347,336		347,337
Civic Centre	The Arts & Waste Minimisation (TAWM)	W&CP	80,000	35,367	115,367		115,367
Civic Centre	Innovation Officer	W&CP	197,821	25,983	223,804		223,803
Penrith LGA	Tech - Waste Recycling Stations	W&CP	105,612	(94,118)	11,494		11,495
<b>TOTAL WASTE MANAGEMENT</b>			1,793,433		1,598,052		1,598,053
<b>Workforce Development</b>							
Various	Corporate Training Budget	WD	255,000	(52,328)	202,672	255,000	202,672
Penrith Council	Management & Leadership Development Prog	WD	40,000	(13,778)	26,222		26,223
Penrith Council	Traineeship Program	WD	39,000	(10,152)	28,848		28,848
Various	Skills & Knowledge Assessment Process	WD	10,000	(8,673)	1,327		1,327
Penrith Council	Performance Management System	WD	47,630	13,007	60,637		60,637
Penrith LGA	Empower iCloud 5 Solution	WD		13,712	13,712		13,713

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2016

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
	<i>TOTAL WORKFORCE DEVELOPMENT</i>		391,630		333,418		333,419
	<b>TOTAL OPERATING PROJECTS</b>		<b>24,513,205</b>		<b>23,575,146</b>		<b>23,575,148</b>

## CONTRACTS

### Part A - Contracts listing - contracts entered into during the quarter

<i>Contractor</i>	<i>Contract Number</i>	<i>Contract Purpose</i>	<i>Contract Value</i>	<i>Start Date</i>	<i>Exp Date</i>	<i>Details of Contract</i>	<i>Budgeted (Y/N)</i>
Origin Energy Electricity Ltd	LGP1208-3	Professional Consulting Services	Dependent on usage	01-Jun-2016	31-May-2019	2 x 12 extension options available	Y

#### Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.



## CONSULTANCY AND LEGAL EXPENSES

Expense	Notes	YTD Expenditure (Actual dollars)	Budgeted Y/N
Consultancies		\$7,992,605	Y
Legal Fees		\$793,646	Y

### Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

### On time payments

Aim to pay all small business accounts within a 30 day time frame from receiving the invoice, unless otherwise specified. EFT payments cycles are processed weekly.

Target	September 2015	December 2015	March 2016	June 2016
90%	65%	67%	57%	59%

## CAPITAL BUDGET

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Capital Funding</b>									
<b>Rates &amp; Other Untied Funding</b>	39,186	253	772	(58)	0	40,154	11,670	51,824	51,824
<b>Capital Grants &amp; Internal Restrictions</b>	8,647	5,283	1,891	(3,338)	(40)	12,443	(1,698)	10,745	10,745
- Renewals	2,491	1,876	(135)	(47)	640	4,825	(448)	4,377	4,377
- New Assets	7,822	(3,666)	69	(1,018)	0	3,207	(1,470)	1,737	1,737
<b>External Restrictions</b>	2,028	831	0	(310)	0	2,548	(1)	2,547	2,547
<b>Other Capital Funding</b>									
- Loans	3,841	3	0	3,561	0	7,404	(2,020)	5,384	5,384
<b>Income from Sale of Assets</b>									
- Plant & Equipment	1,948	33	(110)	(333)	0	1,538	500	2,038	2,038
- Land & Buildings	220	41	(602)	0	0	(341)	10,854	10,513	10,513
<b>Total Capital Funding</b>	<b>66,182</b>	<b>4,655</b>	<b>1,884</b>	<b>(1,542)</b>	<b>600</b>	<b>71,779</b>	<b>17,387</b>	<b>89,166</b>	<b>89,166</b>
<b>Capital Expenditure</b>									
<b>New Assets</b>									
- Plant & Equipment	5,794	50	(27)	(866)	0	4,951	(224)	4,726	4,726
- Land & Buildings	8,189	(3,594)	(172)	(58)	0	4,365	11,501	15,866	15,866
- Roads, Bridges, Footpaths	22,251	795	0	89	0	23,134	10,467	33,601	33,601
- Other Infrastructure	4,571	1,700	1,811	(1,543)	0	6,540	(2,242)	4,298	4,298
- Library Books	690	(30)	0	0	0	660	(159)	501	501
- Other	0	422	196	182	0	800	(66)	735	735
<b>Renewals</b>									
- Plant & Equipment	295	406	(0)	(47)	0	653	79	732	732
- Land & Buildings	9,963	584	(50)	1,190	600	12,287	(1,534)	10,753	10,753
- Roads, Bridges, Footpaths	2,054	860	44	116	0	3,074	(49)	3,025	3,025
- Other Infrastructure	1,082	3,229	83	(537)	0	3,857	(386)	3,471	3,471
- Other	0	76	0	(68)	0	8	0	8	8
<b>Loan Repayments (principal)</b>	11,294	156	0	0	0	11,450	(0)	11,450	11,450
<b>Total Capital Expenditure</b>	<b>66,182</b>	<b>4,655</b>	<b>1,884</b>	<b>(1,542)</b>	<b>600</b>	<b>71,779</b>	<b>17,387</b>	<b>89,166</b>	<b>89,166</b>

## CASH & INVESTMENTS

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<u>Externally Restricted</u>									
<b>Developer Contributions</b>	9,580	(1,295)	(1,435)	3,846	0	10,696	5,364	16,060	16,060
<b>Restricted Contributions for Works</b>	8,048	(1,193)	(1,009)	353	(25)	6,174	233	6,407	6,407
<b>Unexpended Grants</b>	1,064	(669)	393	1,385	0	2,173	398	2,571	2,571
<b>Unexpended Loan Funds</b>	15,094	43	(17)	(3,781)	0	11,339	2,002	13,341	13,341
<b>Other Externally Restricted</b>	7,552	711	87	64	0	8,414	1,158	9,572	9,572
<b>Total Externally Restricted</b>	<b>41,338</b>	<b>(2,403)</b>	<b>(1,981)</b>	<b>1,867</b>	<b>(25)</b>	<b>38,796</b>	<b>9,155</b>	<b>47,951</b>	<b>47,951</b>
<u>Internally Restricted</u>									
<b>Internal Reserves</b>	30,767	904	7,071	2,220	(639)	40,323	5,729	46,052	46,052
<b>Security Bonds &amp; Deposits</b>	4,060	271	400	369	559	5,659	0	5,659	5,659
<b>Total Internally Restricted</b>	<b>34,827</b>	<b>1,175</b>	<b>7,471</b>	<b>2,589</b>	<b>(80)</b>	<b>45,982</b>	<b>5,729</b>	<b>51,711</b>	<b>51,711</b>
<b>Unrestricted</b>	13,459	15,523	(10,821)	(8,356)	12,533	22,338	(14,884)	7,454	7,454
<b>Total Cash &amp; Investments</b>	<b>89,624</b>	<b>14,295</b>	<b>(5,331)</b>	<b>(3,900)</b>	<b>12,428</b>	<b>107,116</b>	<b>0</b>	<b>107,116</b>	<b>107,116</b>

## CASH & INVESTMENTS continued

### Comment on Cash and Investments Position

Council's portfolio continued to average over \$100m during the June quarter, with untied invested funds again higher than originally budgeted. Although interest rates remain at record low levels, and are expected to fall even further, the mix of bank term deposits and longer term Floating Rate Notes that return a good margin above the BBSW ensured earnings on Council's portfolio exceeded benchmark throughout 2015-2016. The budget for untied interest on investments was increased by a total of \$700,000 during the year.

### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

<b><u>Break up of Investments</u></b>	<b>\$</b>
<b><i>Externally Restricted Assets</i></b>	
Section 94 Developer contributions	16,264,820
Restricted Contributions for Works	6,452,971
Unexpended Grants	2,763,613
Unexpended Loans	12,349,975
Other externally Restricted	9,848,391
<b><i>Internally Restricted Assets</i></b>	
Internal Reserves	46,068,501
Security Bonds and Deposits	5,569,418
<b><i>Unrestricted Invested Funds</i></b>	<b>7,708,105</b>
<b>Total Investments</b>	<b>107,115,794</b>

### Cash:

Council's Cash Book and Bank Statements have been reconciled as at 30 June 2016.

### Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	<b>\$</b>
Floating rate Notes Investment Group	22,867,199
Current Investment Group	3,000,000
Term Investment Group	80,500,000
	<b>106,367,199</b>
General Fund Bank Account	748,595
<b>Total Cash &amp; Investments</b>	<b>107,115,794</b>

## INCOME & EXPENSES (by program)

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
<b>Childrens Services</b>	21,257	301	205	63	0	21,826	185	22,010	22,010
<b>Planning and Advocacy</b>	4,769	927	592	910	0	7,198	4,684	11,882	11,882
<b>Community Facilities</b>	1,540	0	0	16	0	1,556	196	1,752	1,752
<b>Community Information and Events</b>	8	36	25	69	0	139	(5)	134	134
<b>Community Well Being</b>	2,047	209	0	(4)	0	2,253	219	2,472	2,472
<b>Corporate Finance</b>	4,684	286	69	(264)	10	4,785	1,337	6,122	6,122
<b>Corporate Governance</b>	13	0	0	0	0	13	1	14	14
<b>Corporate Support</b>	44	0	0	0	0	44	15	59	59
<b>Corporate Workforce</b>	120	0	0	(32)	0	88	7	95	95
<b>Development Applications</b>	3,425	626	625	70	0	4,745	222	4,967	4,967
<b>Environmental and Health</b>	573	10	8	36	0	627	131	758	758
<b>Libraries</b>	824	(37)	11	10	0	809	10	819	819
<b>Major Infrastructure Projects &amp; Public Spaces and Community</b>	200	323	48	279	0	850	(220)	631	631
<b>Roads, Footpaths and Buildings</b>	432	0	206	1	0	640	(33)	607	607
<b>Sport and Recreation</b>	23,922	980	7	745	0	25,653	12,472	38,125	38,125
<b>Traffic, Parking and Drainage</b>	6,238	375	45	89	0	6,747	37	6,784	6,926
<b>Waste and Community Protection</b>	1,491	152	36	295	20	1,994	(527)	1,467	1,467
<b>Parks</b>	31,393	1,492	990	169	0	34,045	1,321	35,366	35,366
<b>Sustainability</b>	66	18	0	99	0	183	12,244	12,427	12,427
<b>General Revenue</b>	27	0	0	51	0	77	0	77	77
<b>Total Income from Continuing</b>	111,865	417	617	319	0	113,218	192	113,410	113,410
	214,939	6,116	3,484	2,921	30	227,489	32,489	259,978	260,121

## INCOME & EXPENSES (by program)

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Expenses</b>									
<b>Children's Services</b>	22,907	268	(238)	(149)	0	22,789	(281)	22,508	22,508
<b>Planning and Advocacy</b>	5,557	192	(187)	(39)	0	5,522	(263)	5,259	5,259
<b>Community Facilities</b>	2,172	2	11	(18)	0	2,166	96	2,263	2,263
<b>Community Information and Events</b>	4,380	67	25	121	25	4,618	184	4,802	4,802
<b>Community Well Being</b>	5,678	73	1,115	34	0	6,899	47	6,945	6,945
<b>Corporate Finance</b>	14,268	1,514	(223)	(57)	0	15,502	(2,795)	12,707	12,707
<b>Corporate Governance</b>	4,998	17	20	110	0	5,145	253	5,398	5,398
<b>Corporate Support</b>	2,260	508	(115)	180	0	2,834	(75)	2,759	2,759
<b>Corporate Workforce</b>	2,952	(2)	57	(15)	48	3,040	(113)	2,927	2,927
<b>Development Applications</b>	8,372	318	375	57	0	9,122	(217)	8,905	8,905
<b>Environmental and Health Management</b>	3,630	197	(216)	(19)	0	3,592	(226)	3,366	3,366
<b>Libraries</b>	6,998	(10)	101	(66)	0	7,023	11	7,034	7,034
<b>Major Infrastructure Projects &amp; Design</b>	2,125	68	(193)	(58)	0	1,942	91	2,032	2,032
<b>Public Spaces and Community Safety</b>	14,837	(369)	19	(51)	0	14,437	(178)	14,259	14,259
<b>Roads, Footpaths and Buildings</b>	33,887	941	(85)	71	0	34,814	2,812	37,627	37,627
<b>Sport and Recreation</b>	8,210	271	(14)	(195)	0	8,272	8	8,280	8,280
<b>Strategic Planning</b>	809	40	5	(92)	0	762	(74)	688	688
<b>Traffic, Parking and Drainage</b>	3,891	22	57	5	20	3,995	234	4,230	4,230
<b>Waste and Community Protection</b>	33,844	423	842	26	0	35,135	389	35,524	35,524
<b>Parks</b>	13,606	100	(104)	46	0	13,648	29	13,678	13,678
<b>Sustainability</b>	786	2	(3)	13	0	797	(26)	771	771
<b>Total Expenses from Continuing Operations</b>	<b>196,167</b>	<b>4,644</b>	<b>1,248</b>	<b>(97)</b>	<b>93</b>	<b>202,054</b>	<b>(94)</b>	<b>201,960</b>	<b>201,960</b>
<b>Net Gain/(Loss) from the Disposal of</b>	(486)	0	0	(33)	0	(519)	7,987	7,469	7,469
<b>Net Gain/(Loss) on Fair Value Adjustment</b>	0	0	0	0	0	0	3,753	3,753	3,753
<b>Net Operating Result from Continuing Operations</b>	<b>18,286</b>	<b>1,471</b>	<b>2,236</b>	<b>2,985</b>	<b>(63)</b>	<b>24,916</b>	<b>44,323</b>	<b>69,239</b>	<b>69,381</b>



## INCOME & EXPENSES

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Income</b>									
<b>Rates &amp; Annual Charges</b>	123,280	1,343	420	31	0	125,074	245	125,319	125,319
<b>User Fees &amp; Charges</b>	34,788	884	797	511	0	36,980	2,320	39,300	39,300
<b>Interest &amp; Investment Revenue</b>	2,187	(15)	280	391	0	2,843	254	3,097	3,097
<b>Other Revenues</b>	4,719	775	312	166	10	5,982	701	6,683	6,683
<b>Grants &amp; Contributions - Operating</b>	25,832	1,762	1,247	900	20	29,762	(1,293)	28,468	28,468
<b>Grants &amp; Contributions - Capital</b>									
- Other	20,092	384	40	227	0	20,743	24,346	45,089	45,232
- Contributions (S94)	3,141	983	389	695	0	5,207	4,694	9,900	9,900
<b>Share of Interests in Joint Ventures</b>	900	0	0	0	0	900	1,222	2,122	2,122
<b>Total Income from Continuing Operations</b>	<b>214,939</b>	<b>6,116</b>	<b>3,484</b>	<b>2,921</b>	<b>30</b>	<b>227,489</b>	<b>32,489</b>	<b>259,978</b>	<b>260,121</b>
<b>Expenses</b>									
<b>Employee Costs</b>	90,197	737	265	(832)	0	90,367	(990)	89,376	89,376
<b>Borrowing Costs</b>	3,327	(431)	0	0	0	2,896	(2)	2,894	2,894
<b>Materials &amp; Contracts</b>	59,845	2,150	628	341	53	63,017	(19,481)	43,536	59,996
<b>Depreciation</b>	22,796	0	0	0	0	22,796	1,447	24,244	24,244
<b>Legal Costs</b>	561	0	(5)	(24)	0	532	(325)	207	156
<b>Consultants</b>	3,707	1,569	1	215	0	5,493	17,355	22,848	6,439
<b>Other Expenses</b>	14,883	619	359	203	40	16,103	955	17,058	17,058
<b>Share of Interests in Joint Ventures</b>	850	0	0	0	0	850	948	1,798	1,798
<b>Total Expenses from Continuing Operations</b>	<b>196,167</b>	<b>4,644</b>	<b>1,248</b>	<b>(97)</b>	<b>93</b>	<b>202,054</b>	<b>(94)</b>	<b>201,960</b>	<b>201,960</b>
<b>Net Gain/(Loss) from the Disposal of Assets</b>	(486)	0	0	(33)	0	(519)	7,987	7,469	7,469
<b>Net Gain/(Loss) on Fair Value Adjustment</b>	0	0	0	0	0	0	3,753	3,753	3,753
<b>Net Operating Result from Continuing Operations</b>	<b>18,286</b>	<b>1,471</b>	<b>2,236</b>	<b>2,985</b>	<b>(63)</b>	<b>24,916</b>	<b>44,323</b>	<b>69,239</b>	<b>69,381</b>
<b>Net Operating Result before Capital Items</b>	<b>(4,947)</b>	<b>105</b>	<b>1,808</b>	<b>2,063</b>	<b>(63)</b>	<b>(1,033)</b>	<b>15,283</b>	<b>14,249</b>	<b>14,249</b>