

## ORGANISATIONAL PERFORMANCE REPORT

- SEPTEMBER 2015

2013 - 17 DELIVERY PROGRAM 2015 - 16 OPERATIONAL PLAN



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## GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

It has been a significant start to 2015-16 for Penrith, not only did we celebrate 200 years since the City was established, we successfully launched a tourism campaign 'Penrith, the Adventure Capital' to promote the great attraction of the modern day Penrith.

As part of a year-long Bicentenary program of events, in September a time capsule containing various objects, documents and artefacts provided from local residents, was buried at a special ceremony at Thornton Estate. The capsule will remain in place for the next 200 years.



We also hosted a community festival in September with approximately 1000 local residents joining in the celebrations. This family friendly event included entertainment, market stalls and an array of historical elements.

Team Colyton, a pilot initiative which will seek to bring together residents and other community stakeholders to build on local community strengths and address local concerns, was launched on August.

An impressive 1036 vehicles attended our annual Electronic Waste drop off with approximately 40 tonnes of electronic waste collected for recycling.

The Jamison Park Community Health, Fitness, Sport and Events precinct was officially launched in September, with a range of interactive equipment and exercise stations to accommodate the whole family.

During this time of celebration, Council has continued to maintain a strong focus on delivering quality services to the community. We have ended our first quarter tracking well with 97% of our 211 capital and operating projects on target or completed.

This has been a great start to the new Operational Plan.

**Alan Stoneham** General Manager

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# FINANCIAL SERVICES MANAGER'S REPORT

## **Executive Summary**

This report covers the first quarter of the 2015-16 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council delivered a balanced budget in the adoption of the 2015-16 Operational Plan, which included a number of allocations to Reserves. The September quarter has presented a number of both positive and negative variations to the predicted annual budget as is often the case with this Review, as many of the estimates and assumptions included in the budget development are finalised. The combined result of these changes is a small projected surplus of \$48,422 for 2015-16 after the proposed allocations included in this review, including an allocation to the new Major Projects Reserve. This new allocation is a further implementation of the adopted strategies of the Financial Capacity Review that has underpinned our Long Term Financial Plan and "FIT" status and is considered an essential step in positioning Council to address any current and emerging priorities as part of future Quarterly Reviews.

The most notable variations in this review include additional development application (\$308,502) and rates (\$288,926) income, savings in debt servicing costs (\$181,055), and a decrease in the postage budget (\$73,075) as price rises which had been anticipated in July have been deferred until January 2016. These positive variations have in part been offset by additional funding to the Woodriff Gardens Tennis Facility redevelopment and an additional contribution to the National Growth Areas Alliance (\$33,084).

As reported to Council at the Ordinary Meeting of 28 September, advice was also received confirming Council's 2015-16 Financial Assistance Grant (FAG). The grant received for 2015-16 is \$10.9m, and is net \$710 below the estimate included in the 2015-16 budget. The previous Council report proposed that these changes be incorporated into the September Quarterly Review and this includes decreasing the general component by \$38,565 against general revenue, and increasing the roads budget by \$37,855 to match the actual FAG roads component received as has been Council practice in the past.

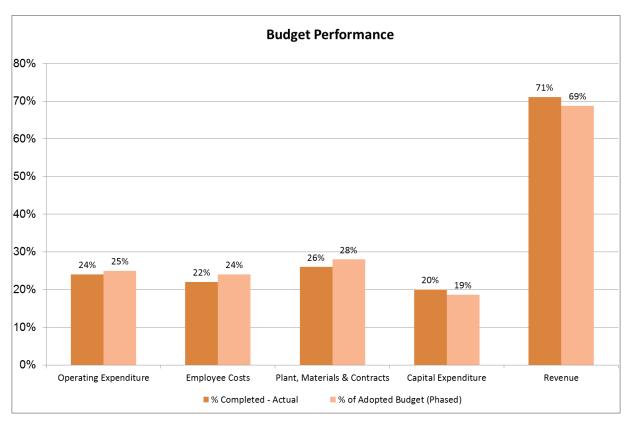
In developing the 2015-16 budget an amount of \$348,156 was retained in Reserve to allow for potential movements in the original budget assumptions, the majority and most significant of these assumptions have now been resolved and have not required these reserved funds to be used. At the Ordinary Meeting of 26 October the need for further funding to complete the upgrade to Woodriff Gardens Tennis Courts was identified. At this meeting the additional funding required of \$530,000 was approved through a combination of these reserved funds and the September Quarter surplus.

Each year the September Quarterly Review provides an opportunity to review the assumptions, forecasts and estimates included in the Original Budget. Council's Long Term Financial Plan (LTFP) was reviewed as part of our "Fit for the Future" application and identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. The June 2015 Quarterly Review included an allocation of \$1m to the new Major Projects Reserve. This review provides capacity to allocate a further \$500,000 to this Reserve bringing the current balance to \$1.5m ahead of any projects being confirmed.

Net organisational salary savings of \$228,030 have also been identified in this quarter. In keeping with Council's adopted practice these salary savings will be retained within the employee cost budget at this stage and not be reallocated. Council's LTFP has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings, once provision for current year payments are made, will be transferred to the ELE Reserve as part of the June 2016 Review.

The overall 2015-16 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.

	Operating Expenditure	Employee Costs	Plant, Materials & Contracts	Capital Expenditure	Revenue
% Completed - Actual % of Adopted	24%	22%	26%	20%	71%
Budget (Phased)	25%	24%	28%	19%	69%



#### **Budget Position**

The review recommends a number of both positive and negative adjustments to the adopted budget for 2015-16. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review, and adjustments adopted during the quarter, is a total surplus of \$48,422 for the quarter which results in a surplus of the same for the full year. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

#### **Net Employee Costs**

During the first quarter of 2015-16 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings net of those being retained by departments is a total of \$228,030.

It is proposed as part of the September Quarterly Review that the salary savings of \$228,030 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the ELE Reserve.

#### Rates - \$288,926 F (0.2%)

Additional rates income received due to more subdivisions occurring ahead of predicted timing in the long-term model, most recently in Jordan Springs towards the second half of the 2014-15 financial year, have resulted in additional income in 2015-16.

#### **Debt Servicing - \$181,055 F (2%)**

Savings in debt service costs have been achieved following the renegotiation of \$4.5m of existing loans that were originally borrowed at 7.3% being renewed in June 2015 at a record low interest rate of 2.84%. In addition, Council's 2015 loan program of \$5m was also borrowed at 2.84% for the first 2 years of its term, resulting in substantial savings in interest over original estimates.

#### Development Application (DA) Income - \$308,502 F (11%)

Development Application (DA) income is ahead of forecast for a number of reasons relating to the actual blend of applications submitted and also the value of development. There has been a double the number of multi-unit DA's with the average value of development \$1m above forecast. Similarly, the number of dual occupancy/secondary dwelling DAs is two and half times greater than that predicted. This has resulted in the overall growth in residential development being higher than originally estimated.

#### Postage - \$73,075 F (21%)

The postage budget was increased by 42% as part of the 2015-16 Budget development to allow for an expected price rise from July 2015. This increase as been deferred and Council has been advised that the price is now expected to increase by 4% from October and a further increase 41.8% from January 2016. The variation reflects the increased budget no longer required for the first half of the financial year.

#### Woodriff Gardens Facility Development - \$181,844 U

A report on the Woodriff Gardens Facility redevelopment was presented to the Council meeting held 26 October 2015 which outlined that a range of challenges have been encountered regarding the tennis court base and subgrade and that a significant budget variation of \$530,000 was required if the project is to be continued and to enable operational and tournament needs of NDTA and Tennis Australia. When developing the 2015-16 budget an amount of \$348,156 was retained in reserve to allow for movements in the assumptions included in the budget to be accommodated. Council approved the utilisation of these reserve funds together with \$181,844 from Council's surplus to address this variation in project costs.

#### Financial Assistance Grant - \$38,565 U (0.4%)

Advice has now been received confirming Council's 2015-16 Financial Assistance Grant. The Financial Assistance Grant (FAG) allocated this year is \$38,565 less than was estimated during the budget process for the General component and \$37,855 more than was estimated during the budget process for the Roads component. As reported to Council's Ordinary Meeting on 28 September 2015 it is proposed that these changes will be incorporated into the September Quarterly Review and that this will include adjusting the roads budget to match the actual FAG roads component received, as has been Council practice in the past.

#### National Growth Area's Alliance-\$33,084 U

Council is a member of the National Growth Areas Alliance (NGAA) which was established to provide a national voice for outer metropolitan growth areas about the infrastructure and service needs resulting from rapid population expansion with an annual fee of \$16,000. The NGAA is currently developing a campaign for infrastructure funding with each member Council agreeing to fund the NGAA over a 2 year period to undertake media activities, prepare material, undertake events and provide support to member Councils at a local level. Penrith Council's additional contribution to the NGAA for this campaign is \$33,084 per year for 2015-16 and for 2016-17.

#### Transfer to Major Projects Reserve - \$500,000 A

Council's Long Term Financial Plan (LTFP) has identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. It will enable Council to deliver or contribute to the delivery of the infrastructure our City needs into the future and could include Multi deck carparks, community facilities, open space improvements and sporting facilities. This review provides capacity to allocate a further \$500,000 to this Reserve ahead of any projects being confirmed.

#### Other variations with no impact on the surplus

#### Workers Compensation Premium – Decrease of \$124,950

The continuation of a strong and robust injury management program has resulted in a reduction in the number of hours lost and as a consequence a reduction in the cost of claims. This in turn has resulted in a base premium reduction for the four years from 2010 to 2014 as part of the annual review adjustments that are undertaken as part of Council's enrolment in Workcover's Burning Cost model. It is proposed that these savings are returned to the Workers Compensation Reserve.

#### S94 Developer Contributions - Net increase of \$982,510

Additional S94 Developer Contributions have been received due to development advancing earlier than expected and has resulted in additional contributions being received for the District Open Space, Local Open Space and Claremont Meadows S94 plans.

#### Software Licences – Increase of \$226,000

This variance mainly relates to increased Microsoft licence costs with the upgrade to Microsoft Office 2013 as part of the overall CONNECT project. The service provides outsourced/hosted services, the basis of our PABX replacement, and a new intranet while being able to adopt an "any device, anywhere" policy. The CONNECT project is a core component of the recently adopted ICT strategy. The budget is proposed to be increased in the September Quarterly Review funded from the Procedures and Systems Reserve.

#### Information Communication and Technology (ICT) Strategy - Increase of \$264,000

This variance relates to the current ICT department restructure and the continued implementation of the ICT Strategy. Significant progress has been made including migration to Office 365, a tender for telecommunications services and a new offsite data centre including data recovery. The funding proposed in the September Quarterly Review is from the Procedures and Systems Reserve which had been provisioned during 2014-15 in anticipation of these increased costs.

#### Capacity Improvement Program – Increase of \$286,258

The Capacity Improvement Program will implement the findings of the Capacity Review and the Fit for the Future Improvement Plan. Council is required to report annually against the Fit for the Future Improvement Plan from 2016 to 2020 as part of the Annual Report. The proposed funding redirects \$89,258 from the Capacity Review Program and allocates \$197,000 from Reserve.

#### Children's Services Childcare Fees - Increase of \$190,000

The current economic climate has seen actual utilisation rates for Long Day Care and Before and After School Care exceed utilisation targets for the July to September period. Increased staffing costs in Childcare Centres combined with adjustments to childcare pooled funds and reserves have partly offset the increase in income from Childcare Fees.

#### **Property Development**

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Model in the September Quarterly Review have a net result of \$7.7m (F) and include:

- Property Expenditure A number of planned property acquisitions identified to facilitate a future development site have been deferred pending further investigation. A number of constraints to the development, the feasibility of the Dunheved Link Road project have delayed planned expenditure. Offsetting these reductions in expenditure is the fit out of the Harris Street shop (St Marys Commuter Car Park) which is now planned to proceed along with further works that are able to be progressed in relation to the Opportunities Sites project.
- Property Income Income projections have been increased as a number of planned sales are now likely to be completed in 2015-16 ahead of their original schedule along with a number of new leases being completed in the first quarter providing additional income.

#### **Domestic Waste Management Income – Increase of \$885,163**

With the development of new homes, townhouses and units, more domestic waste services have commenced than originally anticipated. The Waste Services team focuses on providing the appropriate services to each household. Some households may require a larger service due to the number of people in their home, and as such select an option at a higher price. Work by the contamination management team has also been done to identify unauthorised bins being presented for collection and commenced additional services where required. As a result additional income is generated which is offset by a transfer to the Waste Reserve.

## **Key Performance Indicators**

#### **Unrestricted Current Ratio**

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of September 2015 this indicator was above the OLG's benchmark at 2.40:1, and once adjusted for internal borrowings remained above Council's adopted indicator and the OLG benchmark at 2.78:1.

#### **Unrestricted Available Cash**

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of September 2015 was \$20.5m, compared to \$12.7m in September 2014.

#### **Rates and Annual Charges Arrears**

Rates arrears are 3.34% as at September 2015, compared to 4.27% in September 2014. This is below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view to maintain this indicator below the benchmark.

#### **Summary**

Council's financial position remains sound with a surplus of \$48,422 projected for 2015-16. This Review and the proposed allocations to Reserve and the ELE provision continue to demonstrate Council's commitment to strong financial management.

Andrew Moore Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 September 2015 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.

Vicki O'Kelly

Malley

Executive Manager – Corporate Responsible Accounting Officer

## ORGANISATIONAL ACHIEVEMENTS

#### Penrith Celebrates its Bicentenary

2015 was a significant year for Penrith as it marked 200 years since the first government building was constructed and the City of Penrith was established. To celebrate this important and historic milestone, Council co-ordinated a year-long program of events for the community.

In August 2015 we celebrated the 200th anniversary of our first government building, a military depot on the site of the current Penrith Police Station in High Street. The building, constructed by William Cox became the centre around which the village (settlement) of Penrith grew. A dedication ceremony was held at the Penrith Police Station where a commemorative plaque was installed on the building to recognise the significance of this site in the history of our City.

Council ran a competition during the year to encourage local residents to suggest what objects, documents and artefacts should be included in a time capsule to reflect what life was like in Penrith in 2015. The time capsule was buried in September by the Mayor along with competition winners whose objects were included in the time capsule at a special ceremony at Thornton Estate. The time capsule will be opened in another 200 years in 2215.

Penrith has always had a strong and proud sporting tradition and some of the earliest photographs from our region are of people playing sport so during our Bicentenary year Council worked closely with our very own NRL team, the Penrith Panthers to arrange a special Bicentenary match against the Newcastle Knights to recognise our City's Bicentenary. Those attending the game received a special Bicentenary wristband and the field featured our Bicentenary hashtag #Penrith200 drawing attention to our important historic milestone to a national television audience.

Another major highlight of the Bicentenary year in Penrith was the development of a series of Bicentenary videos that were played across various social media platforms during the year as well as at many of our civic and community events. The videos featured well known and not so well known local identities who spoke passionately about what it is that they love about Penrith - our love of sport, our past, our river, our strong and innovative business community, our culture and our exciting future.

The keynote event of our Bicentenary year took place in September with a major community festival at Smith's Paddock, Thornton, a significant historical venue in our City and now home to one of our newest and most innovative housing estates. The event featured family entertainment, historical elements, children's activities and market stalls.

In addition to the specific Bicentenary program of events, other annual events in Council's events calendar, such as the Junior Mayor program adopted a Bicentenary theme. Other historical milestones such as the re-housing of the famous Bennett Wagons in South Creek Park, St Marys took place as did recognition of the 125<sup>th</sup> Anniversary of the Laying of the Foundation Stone for the First Electric Light Station in Penrith and the 125<sup>th</sup> Anniversary of the Switching on of Electric Light in Penrith. Along with the specific Bicentenary program, these events also contributed to making the Bicentenary year in Penrith one to remember for a long time to come.



#### **Keeping Penrith Clean**

#### Cleaning up development

With all the development taking place throughout the LGA, there has been an ongoing concern about excessive building waste and an increase in waste being dumped on building sites. Officers have been conducting proactive inspection work in the residential release areas of Jordan Springs, Thornton, Claremont Meadows and Mulgoa Rise. They have engaged directly with Builders and Subcontractors to improve the management of waste on building sites. This has resulted in a vast improvement in the presentation of sites from the street.

#### **Electronic waste collection**

Council held it annual Electronic Waste drop off event on Saturday 12 September at Jamison Park in South Penrith, an impressive 1036 vehicles attended with approximately 40 tonnes of electronic waste collected for recycling.

#### Graffiti

The Public Domain Maintenance service continues to manage the removal component of Council's Graffiti Minimisation Strategy. During the July - September period 15,298 sqm of graffiti was removed from Council buildings and public spaces across the LGA.

#### Launches

#### **Visit Penrith Website**

The Visit Penrith website launched in September. This website positions Penrith as the *Adventure Capital of NSW* and promotes all of the attractions, events, restaurants and accommodation in the area. This website is part of a long term Tourism Strategy which aims to increase visitation to Penrith as outlined in the Penrith Destination Management Plan 2015.

#### **Team Colyton**

Team Colyton was officially launched on Saturday 15 August at the Colyton Neighbourhood Centre. Team Colyton is a pilot initiative which will seek to bring together residents and other community stakeholders to build on local community strengths and address local concerns. This collective impact project is the pilot of a new model of service delivery for the Neighbourhood Renewal Program.



The launch celebration included a gourmet BBQ, performances and speeches by Clr Greenow on behalf of the Mayor and Member for Londonderry, Prue Car. The celebration was well attended by residents and other community stakeholders including various local small businesses, community services, schools and Colyton Church. Residents were able to talk through a number of concerns with staff and were encouraged to attend the upcoming Team Colyton meetings.

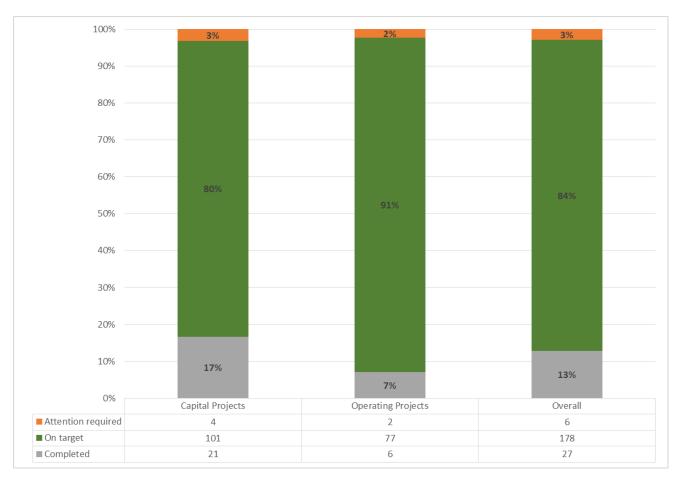
#### **Jamison Park**

The Jamison Park Community Health, Fitness, Sport and Events precinct was officially launched on 15 September 2015, this popular new recreational facility boasts a range of interactive equipment and exercise stations to accommodate the whole family.



## **Organisational Performance Exceptions**

Over the 3 months from 1 July 2015 to 30 September 2015, 97% of the projects identified for completion in 2015-16 have progressed as expected with 13% being completed and only 3% (6) experiencing delays.



Issues encountered that were not foreseen at the beginning of the period include access to funding and third party requirements. The information below outlines those projects which have experienced delays, the reason for the delay, and, where relevant, when the issue is expected to be resolved.

## Projects to be considered by CLT

#### Capital Projects (3, value \$0)

#### **Bus Shelters Program**

4.1.2 - Implement the Building Asset Renewal Program

Currently alternative options are being investigated that may fund the supply, installation and maintenance of bus shelters by third parties

#### **Erskine Park Business Entry Signage**

4.1.11 - Manage the delivery of Council's major infrastructure projects

The final Business Entry signage for Erskine Park has been delayed due to the land owners, RMS, opposing works on their land. Council is currently investigating if any other options are viable.

## **Woodriff Gardens Facility Development**

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

On commencement of the project to upgrade the courts it has emerged that the base of the courts requires significantly more repair than initially anticipated. Additional investigative studies have been commissioned which will offer options for treatment as well as the cost of these. The findings of the report, which are due in mid October, will determine the final scope of work and project program.

#### **Operating Projects (1, value \$0)**

#### Allen Place Ramp Removal and Deck Maintenance

3.2.2 - Provide designs and plans for Council's parks, buildings, roads and drains

A Public tender was advertised for the demolition of the ramps at Allen Place, however negotiations with the adjoining owner and subsequent Council resolution has resulted in changes to the scope and a significant delay while other legal and property processes are undertaken. The project will be readvertised as a new tender in an amended form in May 2016 in accordance with the most recent resolution of Council.

#### Resolved

#### Capital Projects (1, value \$0)

#### **Better Boating Program**

4.1.9 - Provide designs and plans for Council's parks, buildings, roads and drains

Council received funding under the 2013/14 Better Boating Program for boating access improvement to Nepean River. Part funding assistance was provided to design and construct a kayak deck and design development of improvements to the existing boat ramp.

Council then received further funding for jetty extension and associated trailer parking construction, however this funding agreement was delayed while the project was re-scoped to meet the constrained funding allocation being offered.

The revised funding agreement was established in August 2015 and design works are now underway.

#### **Operating Projects (1, value \$0)**

#### On Site Sewer Management Strategy

5.2.1 - Contribute to the protection and enhancement of the City's natural environment

There are approximately 4300 On-site Sewage Management (OSSM) Systems across the City. The Program continues to focus on the assessment of installation and operational approvals, the auditing of non-domestic and non-complying systems and responding to customer requests.

For the 3 month period between July and September 2015, 54 applications/referrals were assessed for new OSSM systems or alterations to existing systems, 35 operational approvals were issued and 26 OSSM systems were investigated or audited during this period.

The OSSM program has needed to respond to changes in resourcing and this has seen a slip in the actual number of inspections carried out for the period. The Environment Health Officer vacancy will be re-advertised shortly, once the recruitment process is completed it expected that the inspection regime will return to normal.

## **Funding Summary**

	C Services	urrent Budge Untied	t Total	Propo Services	osed Variar Untied	nces Total	Reservices	evised Budge Untied	et Total
Operations from Ordinary Activities		Income			Income			Income	
Operating Expenditure									
Employee Costs	(90,316.3)	-	(90,316.3)	(617.3)	-	(617.3)	(90,933.7)	-	(90,933.7)
Interest Charges	(3,326.8)	-	(3,326.8)	430.6	-	430.6	(2,896.2)	-	(2,896.2)
Depreciation and Amortisation	(22,796.4)	-	(22,796.4)	-	-	-	(22,796.4)	-	(22,796.4)
Materials, Contracts and Other	(81,213.8)	-	(81,213.8)	(3,480.4)	-	(3,480.4)	(84,694.1)	-	(84,694.1)
Asset Utilisation and Overheads	329.8	-	329.8	220.6	-	220.6	550.4	-	550.4
Total Operating Expenditure	(197,323.5)	-	(197,323.5)	(3,446.5)	-	(3,446.5)	(200,770.0)	-	(200,770.0)
Operating Revenue									
Rates and Annual Charges	23,974.3	99,243.0	123,217.3	910.1	432.5	1,342.7	24,884.4	99,675.5	124,559.9
User Charges and Fees	39,343.7	263.5	39,607.3	1,620.6	-	1,620.6	40,964.3	263.5	41,227.9
Interest Income	697.3	1,490.2	2,187.5	-	(15.0)	(15.0)	697.3	1,475.2	2,172.5
Operating Grants and Contributions	16,441.0	10,867.9	27,308.9	1,186.3	(0.7)	1,185.6	17,627.4	10,867.2	28,494.5
Profit on Sale of Assets	(485.9)	-	(485.9)	-	-	-	(485.9)	-	(485.9)
Total Operating Revenue	79,970.4	111,864.6	191,835.1	3,717.1	416.8	4,133.9	83,687.5	112,281.4	195,969.0
Result before Capital Grants and Contributions	(117,353.1)	111,864.6	(5,488.5)	270.6	416.8	687.4	(117,082.5)	112,281.4	(4,801.1)
Capital Grants & Contributions	23,273.5	111,004.0	23,273.5	1,325.8	410.0	1,325.8	24,599.3	112,201.4	24,599.3
•	·	-		•	4400	·	•	-	
Operating Result	(94,079.6)	111,864.6	17,785.1	1,596.3	416.8	2,013.2	(92,483.2)	112,281.4	19,798.2
Funding Statement (Sources & Application)	05 500 0		05 500 0				05 500 0		05 500 0
Add back non funded items	25,528.0	-	25,528.0	-	-	-	25,528.0	-	25,528.0
Funds received from Sale of Assets	7,476.0	7 005 0	7,476.0	1,614.4	-	1,614.4	9,090.4	7.025.0	9,090.4
Loans Received	-	7,925.0	7,925.0	-	(40.4)	(40.4)	-	7,925.0	7,925.0
Budget (Surplus) / Deficit	27 220 2	(12 /12 7)	12 025 6	(F 026 6)	(48.4)	(48.4)	-	(48.4)	(48.4) 8,309.0
Funds Transferred (to)/from Reserves held	27,339.3	(13,413.7)	13,925.6	(5,026.6)	(590.0)	(5,616.6)	22,312.7	(14,003.7)	
Net Fund Available	(33,736.2)	106,375.9	72,639.7	(1,815.9)	(221.6)	(2,037.5)	(35,552.1)	106,154.3	70,602.2
Application of Funds	(0.1 === =)		(0.4. ==== =)	0.404.0		0.404.0	(50,000,0)		(50.000.0)
Assets Acquired	(61,557.7)	-	(61,557.7)	2,164.9	-	2,164.9	(59,392.8)	-	(59,392.8)
Internal Loans	211.9	-	211.9	28.5	-	28.5	240.4	-	240.4
Loan Repayments Made	(11,293.9)	-	(11,293.9)	(156.0)	-	(156.0)	(11,449.8)	-	(11,449.8)
Total Application Net Costs funded from Rates & Other	(72,639.7)	-	(72,639.7)	2,037.5	-	2,037.5	(70,602.2)	-	(70,602.2)
Untied Income	(106,375.9)	106,375.9	-	221.6	(221.6)	-	(106,154.3)	106,154.3	-

## **Significant Proposed Variations September 2015**

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Budget Variance Pos/(Neg)

#### **Account Description**

#### **City Parks**

#### **Woodriff Gardens Facility Development**

A report on the Woodriff Gardens Facility Development was presented to the committee of the whole on the 26th of October 2015 Outlined that a range of challenges have been encountered regarding the tennis court base and subgrade and that a significant budget variation of \$530,000 is required if the project is to be continued and to enable operational and tournament needs of NDTA and Tennis Australia. When developing the 2015-16 budget an amount of \$348,156 was retained in reserve to allow for movements in the assumptions included in the budget to be accommodated, it is proposed that these reserve funds now be utilised together with \$181,844 from Council's surplus for the September guarter to address this variation in project costs.

(181,844)

#### **Total City Parks**

(181,844)

#### **Development Applications**

#### **Development Application Income**

Development Application (DA) income is ahead of forecast for a number of reasons relating to the actual blend of applications submitted and also the value of development. There has been a double the number of multi-unit DA's with the average value of development \$1million above forecast. Similarly, the number of dual occupancy/secondary dwelling DAs is two and half times greater than that predicted. This overall growth in residential development is much higher than originally estimated.

308,502

#### **Total Development Applications**

308.502

#### **Financial Services**

#### **Debt Servicing**

The savings in debt service costs reported in the September review were achieved because over \$4.5 million in loans that had been borrowed at 7.3% were renegotiated in June 2015 at a record low interest rate of 2.84%. In addition, Council's 2015 loan program of \$5 million was also borrowed at 2.84% for the first 2 years its term, resulting in substantial savings in interest over original estimates.

181.055

#### **FBT Motor Vehicles**

Due to changes in rates for 2015-16 it is proposed to increase the estimated FBT – Motor Vehicles budget. This increase will provide additional capacity in the budget, however actual FBT figures will not be known until the finalisation of the FBT return in May 2016 as there are several factors that impact the FBT that Council pays.

(29,000)

#### **Total Financial Services**

152,055

## **Significant Proposed Variations September 2015**

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Budget Variance Pos/(Neg)

#### **Account Description**

**Regional Planning and Advocacy** 

#### **National Growth Area's Alliance**

Council is a member of the National Growth Areas Alliance (NGAA) which was established to provide a national voice for outer metropolitan growth areas about the infrastructure and service needs resulting from rapid population expansion with an annual fee of \$16,000. The NGAA is currently developing a campaign for infrastructure funding with each member Council agreeing to fund the NGAA over a 2 year period to undertake media activities, prepare material, undertake events and provide support to member Councils at a local level. Penrith Council's additional contribution to the NGAA for this campaign is \$33,084 per year for 2015-16 and for 2016-17.

(33.084)

#### **Total Regional Planning and Advocacy**

(33,084)

#### **Records Management**

#### **Postage**

The postage budget was increased by 42% for an expected price rise, which didn't commence from 1st July. Council has been advised that the price is expected to increase by 4% from October and a further increase 41.8% from the 4th January 2016. The increased budget not required for the 1st half of the financial year is proposed to be returned in the September Quarterly Review.

73.075

## **Total Records Management**

73,075

#### **General Revenue/Untied Income**

#### **Salary Savings**

During the first quarter of 2015-16 salary savings of \$228,030 have been realised primarily due to vacancies across a number of departments.

228,030

#### **Provision for Retirement/Resignations**

It is proposed that as part of the September Quarterly Review that salary savings identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

(228,030)

#### Rates

Additional rates income received due to more subdivisions occurring ahead of predicted timing in the long-term model, most recently in Jordan Springs towards the second half of the 2014-15 financial year, have resulted in additional income in 2015-16.

288,926

#### **Financial Assistance Grant**

## **Significant Proposed Variations September 2015**

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Budget
Variance
Pos/(Neg)

#### **Account Description**

Advice has now been received confirming Council's 2015-16 Financial Assistance Grant. The Financial Assistance Grant (FAG) allocated this year is \$38,565 less than was estimated during the budget process for the General component and \$37,855 more than was estimated during the budget process for the Roads component. As reported to council's Ordinary Meeting on 28 September 2015 It is proposed that these changes will be incorporated into the September Quarterly Review and that this will include adjusting the roads budget to match the actual FAG roads component received, as has been Council practice in the past.

(38,565)

#### **Transfer to Major Projects Reserve**

Council's Long Term Financial Plan (LTFP) has identified the need to establish a Major Projects Reserve to support investment in major Regional City Infrastructure as our City grows. It will enable Council to deliver or contribute to the delivery of the infrastructure our City needs into the future and could include Multi deck carparks, community facilities, open space improvements and sporting facilities. This review provides capacity to allocate \$500,000 to this reserve ahead of any projects being confirmed

(500,000)

Total General Revenue/Untied Income	(249,639)
Total Variances over \$20k	69,065

Other Variances under \$20k (20,643)

September 2015 Quarter Surplus/(Deficit) 48,422

1st Quarter Variances to adopted budget reported to Council

Original 2015-16 Budget Surplus/(Deficit)

Net Predicted Surplus/(Deficit) for 2015-16 48,422

## **Reserve Movements Budget**

			Budgeted	
	Opening	Budgeted	Transfer	Closing
Reserve	Balance	Transfers To	From	Balance
INTERNAL RESERVES				
Alister Brass Foundation	76,944	2,500	-	79,444
Asset Renewal & Established Areas Strategy	847,284	5,329,882	6,025,857	151,309
Asset Reserve	10,921,172	(485,272)	5,668,133	4,767,766
Bicentenary Celebrations & Civic Events	33,000	· _	30,000	3,000
Carparking/Traffic Facilities	97,425	360,710	-	458,135
Cemetery Reserve	675,593	151,406	65,213	761,785
Children's Services Reserves	61,560	-	10,000	51,560
City Planning	46,632	114,128	79,281	81,479
Corporate Procedures and Systems	307,654	2,517,928	2,825,582	-
Election Reserve	360,143	170,000	-	530,143
Employee's Leave Entitlements	5,656,834	-	-	5,656,834
Environmental Awareness Programs	215,790	47,751	120,000	143,541
Environmental Protection	2,494	-	-	2,494
Grant Funded Projects Reserve	365,277	50,000	191,945	223,332
Insurance Reserve	3,437,181	577,763	667,686	3,347,258
International Relationships	61,584	-	-	61,584
Legal Reserve	502,078	-	-	502,078
Major Projects Reserve	-	1,500,000	-	1,500,000
New District Library Resources	205,938	100,000	-	305,938
OOSH Bus Fleet Replacement Program	191,872	40,500	50,000	182,372
Plant & Motor Vehicle Replacement Res.	1,561,238	693,337	879,644	1,374,931
Property Development Reserve	7,981,128	10,902,757	8,946,182	9,937,702
Recreation Reserve	3,881	(26,104)	-	(22,223)
Revote Reserve	909,672	_	909,672	_
S377 Committee Closure Proceeds	83,084	-	-	83,084
Salary System Training & Development Res	164,369	-	-	164,369
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
Stormwater Management Service Charge	1,265,727	1,877,647	2,946,734	196,640
Sustainability Revolving Fund	562,134	270,676	340,886	491,924
Town Centre Review and Administration	37,718	-	-	37,718
Voted Works	365,551	159,000	70,372	454,179
Total Internal Reserves	37,002,409	24,354,608	29,827,187	31,529,830
INTERNAL LOANS				
Baseball Facilities	(4,200)	2,800	_	(1,400)
Costs to Advance Next Years Projects	(36,806)	2,701	127,797	(161,902)
RID Squad	(128,982)			(128,982)
Woodriff Gardens Facility Development	-	28,500	142,500	(114,000)
Whitewater Canoe Slalom	(566,018)	209,130	194,421	(551,309)
Total Internal Loans	(736,006)	243,131	464,718	(957,593)
Section 94 in deficit internal loan	(9,016,633)		807,966	(9,824,599)
TOTAL INTERNAL RESERVES & LOANS	27,249,770	24,597,739	31,099,871	20,747,638
I O I AL INT LINIAL INLULINALO & LOANS	21,243,110	4 <del>7</del> ,531,133	31,033,071	20,171,030

**Reserve Movements Budget** 

Reserve Movements Budge			Budgeted	
	Opening	Budgeted	Transfer	Closing
Reserve	Balance	Transfers To	From	Balance
EXTERNAL RESERVES				
Section 94				
Civic Improvement S94	(1,700,980)	_	_	(1,700,980)
Claremont Meadows S94	(918,537)	430,864	393,560	(881,233)
Cultural Facilities S94	(3,705,585)	168,000	414,675	(3,952,260)
Erskine Business Park S94	3,009,920	41,146	732,800	2,318,266
Erskine Pk Residential Area S94	98,242	250	72,300	26,192
Footpath Construction S94	21,055	210	14,267	6,999
Glenmore Park S94	25,846	186	25,581	451
Glenmore Park Stage 2 S94	(195,506)	782,897	252,633	334,758
Kingswood Neighbourhood Centre S94	(38,435)	7,250	· <u>-</u>	(31,185)
Lambridge Industrial Estate S94	(2,457,590)	· -	364,834	(2,822,424)
Library Facilities S94	· -	1,023	1,023	· -
Penrith City District Open Space S94	14,034,851	2,491,544	2,313,346	14,213,049
Penrith City Local Open Space S94	980,637	412,191	696,853	695,975
Waterside S94	510,654	6,887	2,953	514,589
WELL Precinct	516,514	16,912	969,943	(436,517)
Funding for S94 Plans in deficit	9,016,633	-	(807,966)	9,824,599
<b>Total Section 94 Reserves</b>	19,197,719	4,359,361	5,446,802	18,110,278
Other External Reserves				
Waste Disposal Reserve	5,879,937	4,557,035	2,274,905	8,162,068
Environment / Sullage Reserve	106,352	841,746	847,802	100,296
Unexpended Loans	13,848,438	5,898,000	4,609,370	15,137,068
Unexpended Grants	3,006,726	10,672,760	13,284,257	395,229
Contributions	8,013,660	3,029,114	4,188,055	6,854,719
Waste and Sustainability Improvement				
Payments	790,550	405,612	1,196,162	-
Total Other External Reserves	31,645,664	25,404,267	26,400,551	30,649,380
Total EXTERNAL RESERVES	50,843,383	29,763,628	31,847,353	48,759,658
Other Internal Reserves/Committees				
Children's Services Cooperative Reserves	1,103,602	88,773	94,223	1,098,153
Other (Committees)	427,216	26,661	-	453,877
Bonds & Deposits	4,059,784	-	-	4,059,784
Total Other Internal Reserves	5,590,602	115,434	94,223	5,611,813
GRAND TOTAL OF RESERVES	83,683,755	54,476,802	63,041,447	75,119,109
Controlled Entity				
Total Controlled Entity Reserve Movements	_	255,634		255,634
RESERVE MOVEMENTS PER BUDGET	-	· · · · · · · · · · · · · · · · · · ·	62 044 447	200,004
RESERVE MOVEMENTS PER BUDGET		54,732,436	63,041,447	

		Resp	Adopted	Proposed	Revised	Estimated Project	
Location	Description	Officer	Budget	Variances	Budget	Cost	PTD Expenditure
Building Maintenance						Oost	Experialtare
Various	Bus Shelters Program	CW	143,315		143,315		1,034
Various	Shelters	CW	,		,		58,316
Penrith LGA	Building Asset Renewal (SRV)	CW	2,697,872	(20,000)	2,677,872	600,000	,
Penrith LGA	Annual Paint Program	CW		, ,			53,056
Civic Centre	Civic Centre Space Evaluation	CW					2,550
Various	Annual Paint Contracts (51 Facilities) Various	CW				255,000	
Civic Centre	Refurbishment of Toilets Civic Centre	CW				157,000	
Civic Centre	Building Management System Replacement Civic Centre	CW				200,000	
Emu Plains	Veranda Posts Replacement Arms of Australia Inn	CW				25,000	
Various	RFS Various Works Various	CW				20,000	
JSPAC	Borland Foyer Ladies Toilets Refurbishment JSPAC	CW				65,000	136
JSPAC	Air Con Upgrade JSPAC	CW				200,000	101,250
JSPAC	Theatre Lighting and Audio Upgrade* JSPAC	CW				100,000	11,055
Penrith	Repainting Judges Carpark	CW				50,000	
Werrington	Ceiling Replacement Yoorami	CW				30,000	
St Marys	Kindergarten Roof Replacement St Marys	CW				40,000	55,244
St Marys	Carpet Replacement Koala Corner	CW				5,000	
St Clair	Carpet Replacement Kindana B&A	CW				15,000	
Sth Penrith	Carpet & Vinyl Replacement Carita	CW				20,000	24,930
Sth Penrith	Carpet & External Paint Tandara	CW				20,000	
Sth Penrith	Kitchen Upgrade Platypus	CW				60,000	
St Marys	Kindergarten Staff Bathroom Refurb St Marys	CW				30,000	
Werrington	Staff Bathroom Refurb Yoorami	CW				30,000	
Emu Plains	Floor Replacement Melrose Hall	CW				100,000	
Emu Plains	Roof, Gutters, and Drainage Melrose Hall	CW				60,000	
St Clair	Retaining Wall Autumn Leaf Parade NHC	CW				15,000	
C'mont Meadows	Kitchen replacement Claremont Meadows	CW				60,000	
St Clair	Pavilion - Replacement of Roof Cook Park	CW				40,000	
Leonay	Veranda Posts, Paint, and Roof Restorations Leonay Oval	CW				60,000 Page 19	of 45

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
Location	Description		J		•	Cost	Expenditure
Cranebrook	Baseball Canteen Upgrade Andrews Road	CW				60,000	40,433
St Clair	Toilet Refurbishment St Clair	CW				100,000	1,600
Ripples	Outdoor Pool Tiles Temporary Repairs Ripples Aquatic Centre	CW				10,000	
Ripples	Female Toilet and Changeroom Refurbishment Ripples Hydrother	CW				40,000	
Ripples	Pool Tiles Temporary Repairs Penrith Pool	CW				10,000	
Ripples	New Heatpump Penrith Pool	CW				120,000	
Pen Whitewater	Stabilise Gabion Baskets Whitewater Stadium	CW				100,872	
Penrith	JSPAC Theatre Lighting and Audio Upgrades	CW	500,000		500,000		
Glenmore Park	Glenmore Park Child & Family Centre - Air conditioning	CW		40,000	40,000		
	TOTAL BUILDING MAINTENANCE & CONSTRUCTION		3,341,187		3,361,187		349,603
Cemeteries							
Emu Plains	Emu Plains Cemetery - New Granite Ashes Wall	PDA&S	63,500	1,713	65,213		1,713
	TOTAL CEMETERIES		63,500		65,213		1,713
Children's Services							
Various	Building Upgrades	CS	150,000	100,871	250,871	200,871	6,988
Various	CS IT Replacement Capital	CS	25,460	(2)	25,458	25,458	25,458
Penrith LGA	OOSH Bus Fleet Replacement	CS	95,000		95,000		
Various	CS Whitegoods Replacement - Capital	CS		8,900	8,900	8,900	
Various	CS Playground Upgrades	CS	195,000	98,561	293,561	293,561	19,158
	TOTAL CHILDREN'S SERVICES		465,460		673,790		51,604
City Parks							
Penrith LGA	T.A.F. Parks Asset Renewal Program	PA	100,000	(100,000)			
Penrith LGA	Park Asset Renewal (SRV)	PA	722,986	(102,500)	620,486		430
Various	Fountain & Pumps Various Various	PA				20,000	

		Resp	Adopted	Proposed	Revised	Estimated Project	
		Officer	Budget	Variances	Budget	-	PTD
<b>Location</b> Penrith	<b>Description</b> Drainage Works Hickeys Lane Penrith	PA				<b>Cost</b> 15,612	Expenditure 13,200
Penrith	Shelters & Structures (Tench Reserve)	PA				15,000	
Glenmore Park	Water Pumps and Fountains (Glenmore Loch)	PA					28
Various	Synthetic Surfaces All (Various locations)	PA				36,874	7,671
Cranebrook	Playground - Greygums Oval	PA				75,000	
Glenmore Park	Playground - Lexington & Topeka	PA				37,500	
Colyton	Playground - Schultz St Reserve	PA				37,500	
Mulgoa	Field Lighting - Gow Park	PA				125,000	
Kingswood	Field Lighting - Doug Rennie	PA				50,000	
Sth Penrith	Irrigation / Drainage - Jamison Park No.s 8 & 9	PA				34,000	
Cambridge Park	Irrigation / Drainage - Paterson Oval	PA				3,000	
Various	Fencing - Ched Towns, Wattle Ave, Tench Res, Leonay	PA				40,000	
Oxley Park	Renovate field surface - Ridge Park 1 & 2	PA				80,000	2,000
Various	Furniture / Seating - Various Locations	PA				15,000	
Cranebrook	Litter Bins - Greygums Oval	PA				1,000	
Emu Plains	Netball Courts - Hunter Fields - Reseal & Remark	PA				24,000	
Kingswood	Back Stops / Dugouts - Chapman Gardens	PA				8,000	
Emu Plains	Cricket Sight Screens - Darcy Smith	PA				3,000	
Werrington	Werrington Creek Park Provision of New Facilities	PA	35,999		35,999		
Werrington	Pedestrian Bridge upgrade	PA				35,999	27,650
St Marys	Victoria Park Masterplan Implementation	PA	59,650		59,650		1,428
Cranebrook	Andromeda Oval Drainage	PA	49,285		49,285		45,465
Various	Local Open Space s94 funded capital works	PA	25,000	(22,484)	2,516		
Penrith LGA	Waste Avoidance Signage in Parks	PA	15,000	50,000	65,000		
Penrith	Interactive Active Zone - Tench Reserve	PA	62,631		62,631		60,023
Colyton	Playground, shade and landscaping Kevin Dwyer Park Colyton	PA	63,500		63,500		
Kingswood	Playground and shade Peppermint reserve Kingswood	PA	100,000	37,500	137,500		
Cambridge Gdens	New Playground Coronation Grove Cambridge Gardens	PA	70,000		70,000		
St Marys	Drainage - Cook Park, St Marys	PA	38,000		38,000		
						Page 21	of 45

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cranebrook	New Floodlights - Greygums Oval, Cranebrook	PA	69,000		69,000	0031	Experiantare
Werrington Cty	Warburton Cres playground Shade	PA		24,500	24,500		25,500
Sth Penrith	Floodlights	PA				135,465	
	TOTAL CITY PARKS		1,411,051		1,298,067		183,396
Civil Construction & Ma	aintenance						
Various	Construction of Bicycle Facilities	CW	30,000		30,000		
Various	Kerb & Guttering	CW	413,000		413,000		
Cranebrook	Andrews Road - Andrews Rd Rugby Park Access Rd	CW				150,000	
St Clair	Explorers Way - Int. Bennett Road and Explorers Way	CW				75,000	
Emu Plains	Forbes St - Cnr Bedford Road	CW				60,000	
St Marys	Power St - Roadside car park	CW				60,000	26,787
Various	Various Priority Projects in LGA	CW				68,000	
Various	Dedication - Subdivision Roads	CW	13,000,000		13,000,000		3,704,447
Various	Dedication - Drainage Works	CW	6,000,000		6,000,000		2,502,293
Llandilo	Rural Roads Widening	CW	156,000		156,000		156,000
Various	Roads Reconstruction (2)	CW	2,054,100		2,054,100		
Londonderry	The Driftway - 200 meters from the last year work	CW				100,000	
Mulgoa	Chain A Pond Road - 500 meters from existing stabilisation	CW				180,000	
Kemps Creek	Clifton Avenue - Elizabeth Drive to # 442	CW				199,000	
Cambridge Park	Dunheved Road - Richmond Road to Trinity Drive	CW				600,000	
Werrington Cty	Dunheved Road - Existing new asphalt to Christie Street	CW				400,000	
Cambridge Gdens	Trinity Drive - Various	CW				96,200	
Penrith	Evan Street - Keith Street to #204 Far Boundary	CW				128,900	
Kingswood	Morley Ave - The Great Western Highway to the end of road	CW				350,000	
Various	Path Paving Program	CW	164,267		164,267	164,267	
Penrith LGA	Developer Funded Works	CW		329,919	329,919		
Penrith LGA	Shared Pathways (SRV)	CW	329,801		329,801		166,180
Penrith LGA	Urban Drainage Construction Program	CW	761,457		761,457	68,743	

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
<b>Location</b> Londonderry	<b>Description</b> Hughes St Dish Drain Recon at Londonderry Rd Intersection	CW	J		J	Cost	Expenditure 2,428
Emu Plains	GRW Board Walk Pedestrian Bridge	CW				42,714	22,903
Castlereagh	Hinxman Road Drainage	CW				60,000	180
Penrith	Glass recycle factory driveway - drainage	CW				85,000	
Colyton	Hewitt St - Between Tanderra and Allambi Streets	CW				50,000	6,617
Emu Plains	McKeller Street - Pipe Upgrade	CW				200,000	
St Clair	St Clair Avenue - at roundabout	CW				60,000	
Glenmore Park	Surveyors Creek Road - Int. Muru Dr and Surveyors Creek	CW				75,000	
Various	Various Streets Drainage/K&G	CW				82,000	26,174
Emu Plains	Forbes St provide additional stormwater pit	CW				38,000	
Various	Traffic and Transport Facilities Program	CW	308,174		308,174	3,174	4,683
Londonderry	Traffic Surveys	CW					2,850
St Marys	St Marys Southwest Precinct (Traffic Calming)	CW				130,000	
Glenmore Park	Glenmore Parkway (Pedestrian Facility)	CW				15,000	
Sth Penrith	Batt Street (Roundabout)	CW				160,000	
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	18,000		18,000		
Erskine Pk Ind	Erskine Business Park Footpath Construction (s94)	CW	15,000	633,542	648,542		781
Erskine Pk Ind	James Erskine Drive	CW					7,514
Penrith LGA	Restoration of Poor Condition Path Paving	CW		500,000	500,000		
Penrith LGA	My Idea Numbering of Parking Bays	CW		6,033	6,033		
Penrith	Penrith CBD Regulatory Signage	CW		30,000	30,000		
	TOTAL CIVIL CONSTRUCTION & MAINTENANCE		23,249,799		24,749,293		6,629,836
Community & Cultur	al Development						
Various	Disabled Access Improvements	C&CD	35,000		35,000		
Glenmore Park	Glenmore Parkway Entry Site	C&CD	25,581		25,581		
Glenmore Park	Landscaping	C&CD					398
	TOTAL COMMUNITY & CULTURAL DEVELOPMENT		60,581		60,581		398

Location Community Safety	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Community Safety Program	PDA&S	199,580		199,580		78,356
Various	Safer Streets Public Space CCTV Program	PDA&S	299,880		299,880		,
Penrith LGA	Energy Efficient Street Lighting	PDA&S		331,000	331,000		
	TOTAL COMMUNITY SAFETY		499,460		830,460		78,356
Design & Project Manage	ment						
Various	CBD Stormwater Design	MP	695,008	(500,000)	195,008		26,238
Penrith LGA	City Centre Improvements (SRV)	MP	4,672,505	, ,	4,672,505		,
Penrith	Penrith CBD - Temporary Triangle Park Design and	MP				3,900	
St Marys CBD	Implementat St Marys CBD - Design Consultancy	MP				71,119	4,369
Penrith	Penrith Civic Arts Precinct - Mondo	MP					11,250
Penrith CBD	Penrith CBD – Wayfinding Strategy	MP				50,000	13,500
St Marys CBD	St Marys CBD - Heritage Interpretation Plan	MP				4,050	
St Marys CBD	St Marys CBD - Queen Street	MP				4,543,436	44,892
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	650,000		650,000		21,500
Emu Plains	River Road Reserve Provision of new Facilities	MP	285,000		285,000		
Emu Plains	Regatta Park East Provision of new Facilities	MP	130,000		130,000		19,130
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	44,400		44,400		
Penrith	Great River Walk Provide Circuit on both sides of River	MP		6,156	6,156		
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	80,000	16,684	96,684		129,025
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	809,639	200,000	1,009,639		2,389
Cranebrook	Andrews Road Wetlands Project	MP	250,000		250,000		49,959
St Marys	Accessible Ramp and Toilet - St Marys Old Council Chambers	MP	248,800		248,800		1,300
Penrith	Better Boating Program	MP	1,148,495		1,148,495		
Glenmore Park	Glenmore Park Stage 2	MP	71,738		71,738		6,710
Erskine Pk Ind	Erskine Park Business Entry Signage	MP		150	150		150

		Resp	Adopted	Proposed	Revised	Estimated Project	
	<b>.</b>	Officer	Budget	Variances	Budget	•	PTD
<b>Location</b> Penrith	<b>Description</b> Penrith CBD Drainage Upgrade Program (LIRS)	MP	750,000	500,000	1,250,000	Cost	Expenditure
St Marys	Kingsway Sporting Complex and Blair Oval All Weather	MP	344,000		344,000		119,400
Penrith LGA	Athleti Our River Path Play Planning	MP	375,000		375,000		2,650
Penrith	Great River Walk Resting Places	MP		50,758	50,758		19,669
	TOTAL DESIGN & PROJECT MANAGEMENT		10,554,585		10,828,333		472,130
Emergency Services M	Management						
Various	Castlereagh Community Quarantine Fund	CW	22,321		22,321		
Castlereagh	Castlereagh - Vehicle Bay Fit-out	CW					16,107
Castlereagh	Castlereagh - Building Extension Final Stage	CW					6,055
Various	SES Equipment Priority List	CW	20,000		20,000		330
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	550,980		550,980		
Penrith LGA	RFS Support Vehicles	CW	65,000		65,000		
Llandilo	Provision Concrete Slab Llandilo RFS	CW	8,000		8,000		8,000
	TOTAL EMERGENCY SERVICES MANAGEMENT		666,301		666,301		30,492
Financial Services							
Penrith Council	Motor Vehicle Purchases	FS	3,555,000	33,441	3,588,441		
Penrith Council	Council Packaged Vehicles	FS					205,866
Penrith Council	Leaseback Vehicles	FS					354,179
Civic Centre	Cashroom Airtube System Repairs	FS		16,540	16,540		1,545
	TOTAL FINANCIAL SERVICES		3,555,000		3,604,981		561,589
Plant Maintenance							
Penrith Council	Plant Replacement	CW	1,187,557	33,412	1,220,969		148,787
	TOTAL PLANT MAINTENANCE		1,187,557		1,220,969		148,787

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
Location	Description		_			Cost	Expenditure
Penrith Council	Corporate Procedure Systems	ICT	294,711	(257,500)	37,211		
Various	Desktop Hardware / Software	ICT	350,200	2,223	352,423		206,509
Penrith Council	Server Infrastructure	ICT		206,000	206,000		77,598
Penrith Council	Network Equipment Upgrade	ICT		51,500	51,500		26,832
Penrith Council	Civic Centre Cabling	ICT	100,000		100,000		74,763
Civic Centre	Telephony Upgrade	ICT	200,000	130,000	330,000		247,922
Penrith Council	Connect Project	ICT					23,193
Penrith Council	Air conditioning IT Server Room	ICT		9,886	9,886		9,886
Penrith LGA	Communication Data & Connections (Capital)	ICT		154,421	154,421		
	TOTAL INFORMATION TECHNOLOGY		944,911		1,241,441		666,704
Libraries							
Penrith Council	Library Resources - Capital	LS	689,688	(29,778)	659,910		
Penrith Council	Library Book Purchases (Annual)	LS					91,352
Penrith Council	Library Digitisation	LS					7,264
Civic Centre	Library Special Purpose Prjcts -Building	LS	164,768	1,141	165,909		3,460
Penrith Council	Library Management System	LS	80,000	2,500	82,500		
Penrith LGA	Toy Library Capital Purchases	LS		2,900	2,900		
	TOTAL LIBRARIES		934,456		911,219		102,076
Marketing							
Penrith Council	Corporate Communications and Marketing Capital	CM		1,465	1,465		1,465
Penrith LGA	Equipment Visit Penrith Website	CM	76,499		76,499		75,468
	TOTAL MARKETING		76,499		77,964		76,933
Regional Planning and	d Advocacy						
Penrith Council	Economic Development Initiatives Capital Purchases	EIM		3,104	3,104		3,104
	TOTAL REGIONAL PLANNING AND ADVOCACY		0		3,104		3,104
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		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
Location	Description		<b>3</b>		3	Cost	Expenditure
Neighbourhood Fa	acilities Management						
Various	Neighbourhood Centres/Halls Improvements	PDA&S	89,000		89,000		6,013
	TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT		89,000		89,000		6,013
Place Managemen	nt						
Various	Neighbourhood Renewal (SRV)	PM	235,832	(19,000)	216,832	216,832	17,175
Penrith LGA	Mayoral Youth Challenge	PM	108,000	14,000	122,000		
Colyton	Barr and Bass Park Colyton	PM				114,000	5,225
Colyton	BBQ Barr and Bass Reserve	PM				8,000	
	TOTAL PLACE MANAGEMENT		343,832		338,832		22,401
Property Develop	ment & Management						
Various	Land Acquisition - Planning Purposes	PD	4,592,000	(4,592,000)			
Various	Property Development Expenditure Project (1)	PD	2,982,000	(2,444,000)	538,000	538,000	66,191
Various	Land Aquisition S94	PD	2,600,000	242,381	2,842,381	2,842,381	2,842,381
Various	Property Development Expenditure Project (2)	PD	268,500	503,000	771,500	771,500	83,328
Civic Centre	CRE Portfolio Management System (PDM)	PD		27,500	27,500	27,500	
	TOTAL PROPERTY DEVELOPMENT & MANAGEMENT		10,442,500		4,179,381		2,991,901
Public Domain Ma	iintenance						
Penrith LGA	Public Amenity Replacement Program	PDA&S	566,965		566,965		78,120
	TOTAL PUBLIC DOMAIN MAINTENANCE		566,965		566,965		78,120
Recreation & Leis	ure Facilities Management						
Cranebrook	Greygums Oval - New Electronic Scoreboard	REC	26,475		26,475		8,525
Erskine Park	Chameleon Reserve Amenity Building	REC	127,479		127,479		6,213
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security	REC	90,978		90,978		
						Page 27	of 45

		Resp	Adopted	Proposed	Revised	Estimated Project	
		Officer	Budget	Variances	Budget	1 10,000	PTD
Location	Description					Cost	Expenditure
Werrington	Upgrades Rance Oval Amenities Upgrade	REC	1,400	242,215	243,615		1,400
Sth Penrith	Jamison Park Upgrades	REC	554,194	,	554,194		·
Sth Penrith	Activity Zone	REC					3,605
Sth Penrith	Floodlights	REC					140,501
Sth Penrith	Amenity Building Upgrades/Extension	REC					54
North St Marys	Boronia Park – 2 Mini & Mod Fields Reconstruction	REC	73,200		73,200		10,063
Orchard Hills	SMRRF upgrades and construction of accessible indoor	REC	40,365		40,365		
Claremont Meadows	arena Floodlight Upgrade Myrtle Road	REC	106,000		106,000		1,500
Cambridge Park	Floodlight Upgrade Paterson Oval	REC	52,980	20,000	72,980		10,500
Penrith	Grounds Redevelopment - Andrews Road Baseball	REC	64,605		64,605		78
Claremont Meadows	Complex Park Gym Equipment Myrtle rd reserve Claremont Meadows	REC	50,000		50,000		47,780
St Clair	St Clair Hawks Cricket Nets	REC	3,063		3,063		3,063
Orchard Hills	Various Fencing Works At Samuel Marsden Baseball	REC	17,000		17,000		11,410
Penrith	Complex Woodriff Gardens Facility Development	REC		1,032,500	1,032,500		55,365
Llandilo	Wilson Park Half-Court Basketball Court	REC		27,360	27,360		27,360
Glenmore Park	Floodlighting For Surveyors Creek Softball Batting Cage	REC		36,679	36,679		26,620
Glenmore Park	Ched Towns Facility Embellishments	REC		76,000	76,000		
Penrith	Andrews Road Rugby Canteen Replacement	REC		70,600	70,600		
St Clair	St Clair Recreation Centre Equipment Purchases	REC		1,647	1,647		1,647
Cranebrook	Grey Gums Oval Upgrade Long Jump Run Ups and Ceiling Install	REC		13,636	13,636		
TOTAL REG	CREATION & LEISURE FACILITIES MANAGEMENT		1,207,739		2,728,376		355,684
Regulatory Control							
Penrith Council	RID Squad Motor Vehicle Purchases	W&CP	240,000		240,000		
Penrith	Parking Pods	W&CP	13,270		13,270		12,250
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		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
Location	Description TOTAL REGULATORY CONTROL	Omicei	253,270	variances	253,270	Cost	Expenditure 12,250
Traffic Management &	& Road Safety						
Various	LTC / Urgent Traffic Facilities	ES	78,076		78,076	78,076	9,969
Various	National Black Spot Program	ES	400,000		400,000		
North St Marys	Glossop and King St & Brisbane and Adelaide St - Various Wor	ES					2,415
Cambridge Park	Dunheved Rd and Tasman St	ES				60,000	18,848
Llandilo	Terrybrook Rd and Fifth Avenue	ES				40,000	
Werrington	Parkes Ave - Victoria St to Werrington Rd	ES				80,000	57,567
North St Marys	Kurrajong Rd and Boronia Rd	ES				60,000	
Kingswood	Gascoigne St and Phillip St	ES				160,000	700
Penrith	NSW Bike Plan River Cities Program (SRV)	ES	865,000		865,000	500,000	
St Marys	Year 4 GWH - Parker St to Queen St	ES					522
Kingswood	GWH UWS Bridge to Entrance	ES					185
Emu Plains	Year 5 GWH Emu Plains - SUP between River Rd & Russel St	ES					26,784
St Marys	Year 5 GWH St Marys - separated bridge over South Creek	ES					10,370
Penrith	Jane St design of SUP and intersection at Westfield	ES				120,000	
Penrith	Jane St relocation of street light	ES				165,000	
Penrith	Nepean Avenue design and planning options	ES				80,000	5,280
Various	State Black Spot Program	ES	301,000		301,000		
Mulgoa	Kings Hill Rd - Chain-O'Ponds Rd to Northern Rd	ES				166,000	22,011
Penrith	Richmond Rd and Cooper St	ES				135,000	23,466
	TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY		1,644,076		1,644,076		178,117
	TOTAL CAPITAL PROJECTS		61,557,729		59,392,803		13,001,208

## **OPERATING PROJECTS PROGRESS REPORT**

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Bushland Management</b>	•						•
Various	Revegetation of Reserves	PA	8,328		8,328		3,412
Nth Penrith	Kingswood Park Rehabilitation Project	PA	90,157		90,157		48,185
	TOTAL BUSHLAND MANAGEMENT		98,485		98,485		51,596
Children's Services							
Various	CS Repair & Replace Equipment Operating	CS		26,543	26,543	26,543	17,555
	TOTAL CHILDREN'S SERVICES		0		26,543		17,555
City Parks							
Penrith LGA	Green Waste Mulcher	PA	20,000		20,000		20,752
Penrith Council	Implement Plans of Management (SRV)	PA	176,538		176,538		41,836
Penrith LGA	Control of Aquatic Plants (SRV)	PA	5,000		5,000		3,000
	TOTAL CITY PARKS		201,538		201,538		65,587
City Partnerships							
Various	International Relations	CM	77,569	(738)	76,831		46,179
	TOTAL CITY PARTNERSHIPS		77,569		76,831		46,179
Civil Construction & Ma	aintenance						
Various	Rural Roads Resealing	CW	59,500		59,500		10,032
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,941,598		4,941,598		1,356,409
Various	Traffic Facilities - Regulatory	CW	453,000		453,000		59,205
Various	Roads Maintenance - Roads to Recovery	CW	2,105,531	902,041	3,007,572		
Berkshire Park	Third Road - Llandilo Road to 600m east of Llandilo Road	CW				200,000	
Colyton	Hewitt Street - Roper Road to Carpenter Street	CW				204,100	
Regentville	Batt St - Various	CW				317,531	
Kemps Creek	Bakers Lane - Complete section from previous years	CW				313,000	
Llandilo	Fourth Avenue - Third Avenue to 500 west of Third Avenue	CW				195,000 Page 30	889 of 45

## **OPERATING PROJECTS PROGRESS REPORT**

		Resp	Adopted	Proposed	Revised	Estimated Project	
Location	Description	Officer	Budget	Variances	Budget	Cost	PTD Expenditure
Llandilo	Terrybrook Road - Third Avenue to Ninth Avenue	CW				250,000	Lapenditure
St Clair	Moore Street - Various	CW				126,200	
Llandilo	Eighth Avenue - Secone Ave to Third Ave	CW				150,300	
St Marys	Carpenter Street - Adams Crescent to Shultz Street	CW				349,400	
Londonderry	The Driftway - Road Maintenance	CW	33,000		33,000	,	
Various	Shared Pathways Maintenance (SRV)	CW	320,000		320,000	320,000	253,953
Various	Maintenance of GPT Constructions	CW	340,000		340,000	•	66,926
	TOTAL CIVIL CONSTRUCTION & MAINTENANCE		8,252,629		9,154,670		1,747,414
Community & Cultur	ral Development						
Civic Centre	Computerised Community Directory System	C&CD	4,500		4,500		4,000
Penrith LGA	Cultural Development Officer - City	C&CD	7,000		7,000		26
Penrith LGA	Artfiles	C&CD					212
Penrith LGA	No Boundaries	C&CD		10,635	10,635		
Penrith LGA	Social Planning Coordination (SRV)	C&CD	117,695		117,695		31,418
Penrith	Penrith Active Living and Community Participation	C&CD	38,008	4,391	42,399		18,384
	TOTAL COMMUNITY & CULTURAL DEVELOPMENT		167,203		182,229		54,041
Community Safety							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	257,470		257,470		17,188
	TOTAL COMMUNITY SAFETY		257,470		257,470		17,188
Design & Project Ma	anagement						
Penrith LGA	RMS Local Roads Package	MP	439,056		439,056		321,881
Penrith	Allen Place Ramp Removal and Deck Maintenance	MP	279,151		279,151		2,863
Penrith LGA	City Centre Car Parking Strategy Decked Car Park	MP	100,000		100,000		35,000
	TOTAL DESIGN & PROJECT MANAGEMENT		818,207		818,207		359,744

## **OPERATING PROJECTS PROGRESS REPORT**

		Resp Officer	Adopted	Proposed Variances	Revised	Estimated Project	PTD
Location	Description	Officer	Budget	variances	Budget	Cost	Expenditure
Development Application	s						
Penrith LGA	Environmental Planning (SRV)	DS	93,618		93,618		23,858
	TOTAL DEVELOPMENT APPLICATIONS		93,618		93,618		23,858
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	DS	192,214		192,214		40,946
Penrith LGA	Biodiversity Strategy	DS	20,000		20,000		275
Penrith LGA	Integrated Catchment Management	DS	133,139		133,139		32,352
Penrith LGA	Natural Systems Resourcing (SRV)	DS	112,807		112,807		30,234
Penrith LGA	Waterways Health Monitoring Program	DS	35,000		35,000		1,140
Cranebrook	Cranebrook Wetlands & Cumberland Plains	DS	736,200	(200,000)	536,200		53,234
Penrith	Peachtree Ck Vegetation Management	DS		10,000	10,000		
Penrith LGA	Gross Pollution traps Audit	DS		60,000	60,000		
	TOTAL ENVIRONMENTAL HEALTH		1,229,360		1,099,360		158,181
Financial Services							
Penrith Council	Investigate Grant Funding Opportunities	FS	99,749	(24,200)	75,549		
	TOTAL FINANCIAL SERVICES		99,749		75,549		0
Floodplain & Stormwater	Management						
Penrith LGA	Catchment Management Floodplain Drainage	ES		6,523	6,523		3,200
Penrith LGA	Floodplain Management Resourcing	ES	117,459		117,459		29,310
Penrith LGA	Flood Studies SMSC	ES	450,000		450,000		
TOTA	L FLOODPLAIN & STORMWATER MANAGEMENT		567,459		573,982		32,510
Information Technology							
Penrith Council	Website Maintenance	CM	58,330	(20,000)	38,330		
Penrith Council	Digital Economy Strategy Implementation	ICT	238,154		238,154		51,406
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for the Period to 30 September, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Risk and Remediation	ICT	57,811	35,000	92,811	OOSI	82,052
	TOTAL INFORMATION TECHNOLOGY		354,295		369,295		133,458
Libraries							
Various	Library Special Purps Pricts - Promotion	LS	15,611		15,611		2,206
Penrith Council	Library Resources - Operating	LS	220,000		220,000		99,172
	TOTAL LIBRARIES		235,611		235,611		101,377
<b>Business Improvement</b>							
Penrith Council	Capacity Improvement Program	OPD	31,660	286,258	317,918	15,000	559
Penrith Council	LG O&M Survey	OPD				16,660	16,660
Penrith Council	Certificate IV Competitive Systems and Practices	OPD				55,000	
Penrith Council	Business Process Mapping Software	OPD				60,000	
Penrith Council	Staff Resources	OPD				82,000	
	TOTAL BUSINESS IMPROVEMENT		31,660		317,918		17,219
Marketing							
Various	City Marketing & Events Sponsorship	CM	122,000	35,600	157,600		120,879
Various	Penrith Brand Implementation Program	CM		4,800	4,800		
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000		3,000		
Penrith LGA	Australia Day	CM	177,000		177,000		17,536
	TOTAL MARKETING		302,000		342,400		138,416
Communications							
Penrith LGA	Corporate Advertising	CM	102,453	45,000	147,453		75,532
	TOTAL COMMUNICATIONS		102,453		147,453		75,532

**Regional Planning and Advocacy** 

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
<b>Location</b> Various	Description Penrith Business Alliance	EIM	537,804	(33,441)	504,363	Cost	Expenditure 3,900
Various	Advocacy Programme	CP	5,000	10,000	15,000	15,000	300
Penrith LGA	Penrith Progression Strategy	EIM	198,827	(46,158)	152,669	,	-18,874
	Penrith Progression Stage 4	EIM	180,000	47,500	227,500		
	Living Well Precinct (Strategy) - Stage 1	EIM				17,500	17,500
	Feasibilty Study for Hotel Business Case	EIM				30,000	
	Living Well Precinct (EOI)- Stage 2	EIM				180,000	5,000
Penrith LGA	Economic Development Strategy	EIM	64,027		64,027		54,367
	TOTAL REGIONAL PLANNING AND ADVOCACY		985,658		963,559		62,194
Neighbourhood Faci	lities Management						
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000		3,000		176
	TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT		3,000		3,000		176
Place Management							
Various	Urban Design (AREAS)	PM	201,548		201,548	201,548	21,492
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	410,569		410,569	410,569	111,295
Various	Neighbourhood Renewal Projects (AREAS)	PM	53,232		53,232	53,232	17,731
Penrith LGA	Magnetic Places (SRV)	PM	50,000		50,000		628
	TOTAL PLACE MANAGEMENT		715,349		715,349		151,146
City Planning							
Penrith Council	Externally Commissioned Studies	CP	15,000		15,000		13,636
Various	Integrated Local Plan	CP	125,000		125,000		27,486
St Marys CBD	St Marys Village Precinct Planning	CP		12,973	12,973		12,973
Luddenham	Sydney Science Park Resourcing	CP		13,919	13,919		1,545
	TOTAL CITY PLANNING		140,000		166,892		55,641

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
Location	Description					Cost	Expenditure
Various	Property Development Operational Project	PD	155,000	78,000	233,000	233,000	54,756
Various	Opportunity Sites Project	PD	35,000	422,630	457,630	457,630	9,025
	TOTAL PROPERTY DEVELOPMENT & MANAGEMENT		190,000		690,630		63,781
Public Domain Ma	aintenance						
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,742,851	191,663	3,934,514		865,717
Penrith LGA	Enhanced Public Domain (SRV)	PDA&S	149,069		149,069		61,840
	TOTAL PUBLIC DOMAIN MAINTENANCE		3,891,920		4,083,583		927,557
Recreation & Leis	ure Facilities Management						
Penrith LGA	Western Sydney Academy of Sport	REC	12,000		12,000		11,750
Penrith LGA	Synthetic Surface Design	REC		40,000	40,000		
Penrith LGA	Recreational & Leisure Strategy	REC		150,000	150,000		
то	TAL RECREATION & LEISURE FACILITIES MANAGEMENT		12,000		202,000		11,750
Regulatory Contro	ol .						
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	132,241		132,241		35,717
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000		10,000		2,444
Cranebrook	Responsible Pet Ownership	W&CP	12,307		12,307		4,594
Penrith LGA	Illegal Dumping Compliance	W&CP					-11,345
Civic Centre	Online Waste Planning & Data Collection	W&CP	15,000		15,000		
Civic Centre	Illegal Dumping & Waste Disposal- Urban Estates	W&CP	224,086		224,086		30,268
Civic Centre	Compliance Evidence Assistance/Training	W&CP	40,333		40,333		
	TOTAL REGULATORY CONTROL		433,967		433,967		61,678
Corporate Plannir	ng						
Various	Strategic Research and Planning	OPD	61,731		61,731		
	TOTAL CORPORATE PLANNING		61,731		61,731	Page 35	0 i of 45

		Resp	Adopted	Proposed	Revised	Estimated Project	DTD
Location	Description	Officer	Budget	Variances	Budget	Cost	PTD Expenditure
Sustainability Planning							
Penrith LGA	Sustainability Programs (SRV)	OPD	68,000		68,000		4,849
Penrith LGA	Sustainability Resourcing (SRV)	OPD	311,968		311,968		83,526
	TOTAL SUSTAINABILITY PLANNING		379,968		379,968		88,374
Traffic Management & Ro	oad Safety						
Penrith LGA	Road Safety Project	ES	17,500		17,500	4,500	
Penrith LGA	Occupant Restraints (Seatbelts)	ES				3,000	
Penrith LGA	GLS (Graduated Licensing Scheme)	ES				1,500	
Penrith LGA	Don't Rush Campaign	ES				4,400	
Penrith LGA	Supporting Liquor Accord Drink Driving Prevention	ES				2,100	
Penrith LGA	Campaigns Supporting Blackspot Application	ES				2,000	
Penrith	Penrith City Centre Parking Strategy	ES	143,170		143,170		
	TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY		160,670		160,670		0
Waste Management							
Various	Biodegradable Bags - Purchase & Delivery	W&CP	850,000		850,000		206,014
Penrith LGA	E - Waste	W&CP	160,000		160,000		8,292
Civic Centre	Resource Recovery Field Team (RRFT)	W&CP	300,000	100,000	400,000		78,771
Civic Centre	The Arts & Waste Minimisation (TAWM)	W&CP	30,000	50,000	80,000		42,182
Civic Centre	Innovation Officer	W&CP	97,821	100,000	197,821		21,722
Penrith LGA	Tech - Waste Recycling Stations	W&CP		105,612	105,612		
	TOTAL WASTE MANAGEMENT		1,437,821		1,793,433		356,982
Workforce Development							
Various	Corporate Training Budget	WD	245,000		245,000	245,000	48,177
Penrith Council	Management & Leadership Development Prog	WD	50,000		50,000		2,500
Penrith Council	Traineeship Program	WD	39,000		39,000	Page 36	895 6 of 45

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Skills & Knowledge Assessment Process	WD	10,000		10,000		1,327
	TOTAL WORKFORCE DEVELOPMENT		344,000		344,000		52,900
	TOTAL OPERATING PROJECTS		21,645,390		24,069,941		4,872,034

### **CONTRACTS**

Part A - Contracts listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract Value	Start Date	Exp Date	Details of Contract	Budgeted (Y/N)
Various	LGP15-16-20A	Corporate Wardrobe	Dependent on usage	01-Jul-2015	30-Jun- 2017	2 x 1 year extension options available	Y
Star Property Maintenance	RFT14/15-23	Provision of Ground & Lawn Maintenance Services	\$87,500 pa	14-Jul-2015	15-Jul-2018	2 x 1 year extension options	Y
HAS Services Pty Ltd	RFT14/15-25	Mechanical Services Upgrade for the Joan	\$1,335,000	14-Jul-2015	15-Jul-2016		Y
Hargraves Urban	RFT14/15-28	Public Domain Upgrade, Queen Street St Marys	\$4,760,000	30-Jul-2015	30-Jul-2016		Y

#### Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

### **CONSULTANCY AND LEGAL EXPENSES**

Expense	Notes	YTD Expenditure (Actual dollars)	Budgeted Y/N
Consultancies		\$1,320,268.00	Υ
Legal Fees		\$196,697.00	Υ

#### **Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

# **CAPITAL BUDGET**

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied	39,186	0	0	0	0	39,186	253	39,439	8,869
Funding									
Capital Grants &	8,647	2,429	0	0	0	11,076	2,854	13,930	1,502
Contributions									
Internal Restrictions									
- Renewals	2,491	507	0	0	0	2,998	1,369	4,367	459
- New Assets	7,822	2,903	0	0	0	10,725	(6,563)	4,162	557
External Restrictions	2,028	831	0	0	0	2,859	0	2,859	285
Other Capital Funding									
Sources									
- Loans	3,841	0	0	0	0	3,841	3	3,844	2,042
Income from Sale of Assets									
- Plant & Equipment	1,948	0	0	0	0	1,948	33	1,982	254
- Land & Buildings	220	0	0	0	0	220	41	261	0
Total Capital Funding	66,182	6,670	0	0	0	72,852	(2,009)	70,843	13,967
Capital Expenditure									
New Assets									
- Plant & Equipment	5,794	200	0	0	0	5,993	(149)	5,844	744
- Land & Buildings	8,189	2,679	0	0	0	10,868	(6,273)	4,595	3,131
- Roads, Bridges, Footpaths	22,251	155	0	0	0	22,405	646	23,051	6,752
- Other Infrastructure	4,571	1,615	0	0	0	6,187	85	6,271	958
- Library Books	690	0	0	0	0	690	(30)	660	99
- Other	0	147	0	0	0	147	275	422	220
Renewals									
- Plant & Equipment	295	0	0	0	0	295	406	701	356
- Land & Buildings	9,963	330	0	0	0	10,294	254	10,547	540
- Roads, Bridges, Footpaths	2,054	0	0	0	0	2,054	860	2,914	0
- Other Infrastructure	1,082	1,543	0	0	0	2,625	1,686	4,311	203
- Other	0	0	0	0	0	0	76	76	0
Loan Repayments (principal)	11,294	0	0	0	0	11,294	156	11,450	965
Total Capital Expenditure	66,182	6,670	0	0	0	72,852	(2,009)	70,843	13,967

### **CASH & INVESTMENTS**

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	9,580	(1,293)	0	0	0	8,288	(2)	8,286	10,479
Restricted Contributions for Works	8,048	(99)	0	0	0	7,949	(1,094)	6,855	9,780
Unexpended Grants	1,064	(845)	0	0	0	219	176	395	2,977
Unexpended Loan Funds	15,094	0	0	0	0	15,094	43	15,137	11,704
Other Externally Restricted	7,552	(94)	0	0	0	7,458	805	8,262	6,736
Total Externally Restricted	41,338	(2,330)	0	0	0	39,007	(72)	38,935	41,676
Internally Restricted									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	30,767	(4,760)	0	0	0	26,007	5,664	31,670	37,410
Security Bonds & Deposits	4,060	271	0	0	0	4,331	0	4,331	4,331
Total Internally Restricted	34,827	(4,489)	0	0	0	30,338	5,664	36,001	41,741
Unrestricted	13,460	21,114	0	0	0	34,574	(5,592)	28,983	20,501
Total Cash & Investments	89,624	14,295	0	0	0	103,919	0	103,919	103,919

#### **CASH & INVESTMENTS continued**

#### **Comment on Cash and Investments Position**

Council's investment portfolio has continued to perform well above benchmark this quarter, despite interest rates remaining at record low levels and the possibility of falling even further. Invested funds held in the portfolio are currently higher than recent years and therefore earnings are on target to achieve or possibly exceed current budget estimates.

#### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Externally Restricted Assets	\$
Section 94 Developer contributions	10,479,463
Restricted Contributions for Works	9,680,165
Unexpended Grants	2,976,590
Unexpended Loans	11,704,061
Other externally Restricted	6,736,219
Internally Restricted Assets	
Internal Reserves	37,410,090
Security Bonds and Deposits	4,331,019
Unrestricted Invested Funds	20,502,123
	103,919,730

#### Cash:

Council's Cash Book and Bank Statements have been reconciled as at 30 September 2015.

#### Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Floating rate Notes Investment Group	16,930,429
Current Investment Group	7,850,000
Term Investment Group	78,800,000
	103,580,429
General Fund Bank Account	339,301
	103.919.730

# **INCOME & EXPENSES (by program)**

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income	Buuget	σερι αιι	Dec Qu	iviai Qti	Julie Qu	Buuget	Buuget	Buuget	
Childrens Services	21,257	173	0	0	0	21,430	128	21,557	5,910
Planning and Advocacy	4,769	0	0	0	0	4,769	927	5,696	2,259
Community Facilities	1,540	0	0	0	0	1,540	0	1,540	464
Community Information and Events	8	0	0	0	0	8	36	44	39
Community Well Being	2,047	0	0	0	0	2,047	209	2,256	86
Corporate Finance	4,684	38	0	0	0	4,722	248	4,970	(1,074)
Corporate Governance	13	0	0	0	0	13	0	13	9
Corporate Support	44	0	0	0	0	44	0	44	17
Corporate Workforce	120	0	0	0	0	120	0	120	20
Development Applications	3,425	0	0	0	0	3,425	626	4,051	1,443
Environmental and Health Management	573	0	0	0	0	573	10	583	140
Libraries	824	0	0	0	0	824	(37)	787	92
Major Infrastructure Projects & Design	200	323	0	0	0	523	0	523	370
Public Spaces and Community Safety	432	0	0	0	0	432	0	432	7
Roads, Footpaths and Buildings	23,922	58	0	0	0	23,980	922	24,902	6,895
Sport and Recreation	6,238	56	0	0	0	6,294	319	6,613	177
Traffic, Parking and Drainage	1,491	8	0	0	0	1,499	144	1,643	378
Waste and Community Protection	31,393	0	0	0	0	31,393	1,492	32,886	28,564
Parks	66	0	0	0	0	66	18	84	71
Sustainability	27	0	0	0	0	27	0	27	0
General Revenue	111,865	0	0	0	0	111,865	417	112,281	107,471
Total Income from Continuing Operations	214,939	656	0	0	0	215,594	5,460	221,054	153,337

# **INCOME & EXPENSES (by program)**

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Expenses	Buagei	Sept Qti	Dec Qu	Mai Qu	Julie Qu	Бийдеі	Buaget	Биадеі	עוז
Childrens Services	22,907	173	0	0	0	23,080	95	23,175	5,524
Planning and Advocacy	5,557	224	0	0	0	5,780	(31)	5,749	1,464
Community Facilities	2,172	0	0	0	0	2,172	1	2,174	596
Community Information and Events	4,380	6	0	0	0	4,386	61	4,447	1,203
Community Well Being	5,678	14	0	0	0	5,691	59	5,750	575
Corporate Finance	14,268	0	0	0	0	14,268	1,514	15,782	3,369
Corporate Governance	4,998	0	0	0	0	4,998	17	5,015	1,173
Corporate Support	2,260	78	0	0	0	2,339	430	2,769	1,260
Corporate Workforce	2,952	0	0	0	0	2,952	(2)	2,950	680
Development Applications	8,372	0	0	0	0	8,372	283	8,655	2,010
Environmental and Health Management	3,630	211	0	0	0	3,841	(13)	3,828	765
Libraries	6,998	0	0	0	0	6,998	(10)	6,988	1,801
Major Infrastructure Projects & Design	2,125	68	0	0	0	2,193	0	2,193	781
Public Spaces and Community Safety	14,837	0	0	0	0	14,837	(366)	14,471	3,605
Roads, Footpaths and Buildings	33,887	156	0	0	0	34,043	779	34,822	7,122
Sport and Recreation	8,210	43	0	0	0	8,253	225	8,478	1,775
Strategic Planning	809	55	0	0	0	864	(16)	848	234
Traffic, Parking and Drainage	3,891	10	0	0	0	3,901	13	3,913	819
Waste and Community Protection	33,844	45	0	0	0	33,890	377	34,267	8,235
Parks	13,606	58	0	0	0	13,665	42	13,707	3,255
Sustainability	786	15	0	0	0	801	(13)	788	169
Total Expenses from Continuing Operations	196,167	1,157	0	0	0	197,324	3,447	200,770	46,416
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	0	(486)	(132)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
Net Operating Result from Continuing Operations	18,286	(501)	0	0	0	17,785	2,013	19,798	106,788

### **INCOME & EXPENSES**

(\$'000)	Original	Approve Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed	Projected	Actual YTD
Income	Budget	Sept Qti	Dec Qu	Mai Qu	Julie Qti	Бийдег	Budget	Budget	עוז
Rates & Annual Charges	123,280	0	0	0	0	123,280	1,343	124,622	124,829
User Fees & Charges	34,788	0	0	0	0	34,788	884	35,672	8,368
Interest & Investment Revenue	2,187	0	0	0	0	2,187	(15)	2,172	750
Other Revenues	4,719	38	0	0	0	4,757	737	5,494	2,230
Grants & Contributions - Operating	25,832	577	0	0	0	26,409	1,186	27,595	9,557
Grants & Contributions - Capital	,					,	,	·	•
- Other	20,092	41	0	0	0	20,133	343	20,476	6,347
- Contributions (S94)	3,141	0	0	0	0	3,141	983	4,123	1,255
Share of Interests in Joint Ventures	900	0	0	0	0	900	0	900	0
Total Income from Continuing Operations	214,939	656	0	0	0	215,594	5,460	221,054	153,337
Expenses	·					,	,	·	•
Employee Costs	90,197	120	0	0	0	90,316	617	90,934	19,915
Borrowing Costs	3,327	0	0	0	0	3,327	(431)	2,896	220
Materials & Contracts	59,845	477	0	0	0	60,322	1,667	61,989	12,922
Depreciation	22,796	0	0	0	0	22,796	0	22,796	5,624
Legal Costs	561	0	0	0	0	561	0	561	38
Consultants	3,707	574	0	0	0	4,282	960	5,242	1,007
Other Expenses	14,883	(14)	0	0	0	14,869	633	15,502	6,690
Share of Interests in Joint Ventures	850	0	0	0	0	850	0	850	0
Total Expenses from Continuing Operations	196,167	1,157	0	0	0	197,324	3,447	200,770	46,416
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	0	(486)	(132)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
Net Operating Result from Continuing	18,286	(501)	0	0	0	17,785	2,013	19,798	106,788
Operations									
Net Operating Result before Capital Items	(4,947)	(542)	0	0	0	(5,488)	687	(4,801)	99,186