



PENRITH

1 WE CAN WORK CLOSE TO HOME

2 WE PLAN FOR OUR FUTURE GROWTH

3 WE CAN GET AROUND THE CITY

4 WE HAVE SAFE, VIBRANT PLACES

5 WE CARE FOR OUR ENVIRONMENT

6 WE ARE HEALTHY AND SHARE STRONG
COMMUNITY SPIRIT

7 WE HAVE CONFIDENCE IN OUR COUNCIL

ORGANISATIONAL PERFORMANCE REPORT - JUNE 2015

2013 - 17 DELIVERY PROGRAM
2014 - 15 OPERATIONAL PLAN

PENRITH
CITY COUNCIL

penrithcity.nsw.gov.au

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GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

This report outlines our progress, highlights and challenges in achieving our Delivery Program 2013-17 from 1 January to 30 June 2015. We have ended the 2014-15 Operational Plan period well, with 96% of our service activities on target. Of the 346 actions and projects we set out to do at the beginning of the year, 81% are either on track or completed.

Development in Penrith has continued to thrive. Penrith's new urban release areas and the newly endorsed City-wide LEP have seen a significant increase in the number of large scale development proposals. A diversity of housing types including townhouses and apartments are now being approved and built in Glenmore Park Stage 2, Jordan Springs and Thornton.

We have delivered a range of community initiated, grant funded projects. Completion of the new Community Health, Fitness, Sport and Events precinct at Jamison Park is a highlight, with community use of the whole park increasing thanks to the new facilities.

Penrith was pleased to welcome the Mayoral delegation from Xicheng District, Peoples Republic of China in March, who met with local business representatives to look for opportunities for new business collaborations between our two cities. The citizens of Penrith were also presented with a memorial statue as a mark of the esteem in which Xicheng hold their relationship with our City - this memorial statue has been erected in the gardens at the entrance of the Civic Centre.

Council's new Advocacy Program, '*Building a better future*', was launched in January in time for the March elections. This program has been well received and has seen commitment from the state government on a number of key projects that will help us secure vital infrastructure and services to meet the needs of our growing population.

Planning for the future is still a key focus for Council, with our organisation-wide capacity review well underway. This comprehensive review is looking at how we deliver our services, manage our assets and set our priorities. The commencement of this review placed us in good stead for preparing our Fit for the Future submission, lodged with the Independent Pricing and Regulatory Tribunal in June. Penrith was also pleased to provide assistance to our friends at Lachlan Shire in preparing their submission.

This Organisational Performance Report provides detailed information on how we have delivered on our commitments to the community. For more information, visit our website www.penrithcity.nsw.gov.au.



Alan Stoneham
General Manager



FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

This report covers the final quarter of the 2014-15 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

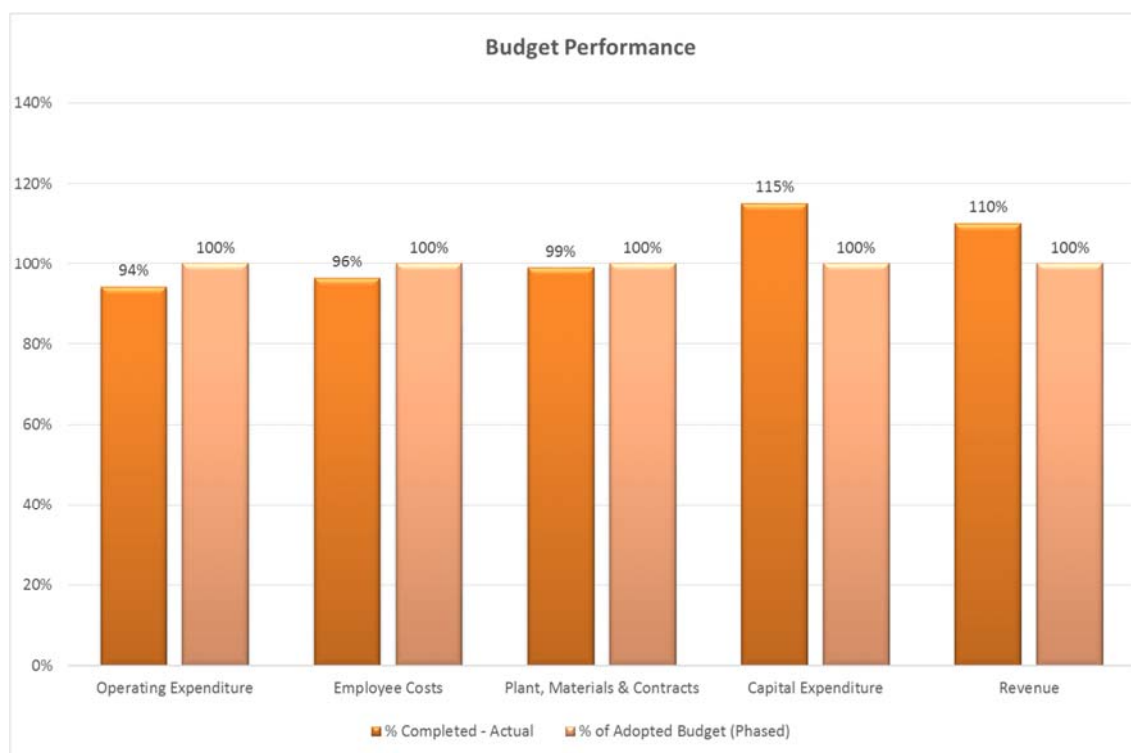
Council delivered a balanced budget in the adoption of the 2014-15 Operational Plan. As previously reported to Council, the predicted year end result as at March 2015 was a surplus of \$200,321 with variations in the first three quarters of the year being mainly positive variations to the original budget. The most notable of these included additional rates income (\$543,865), additional interest on investments (\$450,000), additional DA Income (\$259,841) and savings on Contribution to Emergency Services Management (\$237,557). These were partly offset by an increase in Council's subsidy to Penrith Aquatic and Leisure Ltd (\$240,000) and Street Lighting (\$227,525), and an allocation to commence the implementation of Council's ICT Strategy initially through telephony upgrades (\$200,000). In addition, a total of \$1,298,397 was transferred to Reserve in the first nine months of the year to ensure that Council retained the capacity to respond to any variations to budget assumptions, and provide capacity to respond to current and emerging priorities.

The predicted cumulative result for the year as at June 2015, after allowing for a number of proposed Reserve allocations is a surplus of \$218,408. During the final quarter of 2014-15 the variations to budget continued to be mainly positive including employee cost savings, additional rates income (\$402,133), interest on investments (\$318,190), Development Related income (\$228,522), increased City Works income (\$217,047), and savings in both Street Lighting (\$413,315) which offset increases experienced in the first nine months of the year and Parks operational expenditure (\$345,727). These positive variations were partly offset by additional expenditure on Building Operations (\$469,027) and Plant Maintenance (\$165,118). The predicted end of year result also proposes allocations be made to the Legal Reserve (\$519,877) to reflect both trends and known litigation expenses, seed funding to advance the development of designs for a 1,300 space multi deck carpark in the Penrith CBD (\$1,200,000), continued investment in ICT upgrades to drive efficiency and productivity (\$400,000) and a further transfer to Reserve (\$1,707,000) to ensure that capacity is established for 2015-16 to fund current and emerging priorities.

Council's Long Term Financial Plan (LTFP) has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented over a number of years. Council is committed to ensuring that sufficient provision is made for ELE and therefore as in previous years it is proposed the net remaining salary savings of \$356,786, after current year payments, are transferred to the ELE Reserve as part of this review.

This review highlights the strengthening financial sustainability that underpinned Council's recent Fit for the Future submission and has been foreshadowed in the LTFP in recent years. Continued commitment to the strategy endorsed by the Financial Capacity Review and proposed 2016-17 Special Rate Variation (SRV) will continue to reinforce Council's financial sustainability and Regional City role.

In addition to these adjustments a total of \$3.8m of revotes are proposed as a result of the June Quarter Review as the works have not been completed in the financial year. Further details on proposed major variations and revotes are provided later in this report.



	<i>Operating Expenditure</i>	<i>Employee Costs</i>	<i>Plant, Materials & Contracts</i>	<i>Capital Expenditure</i>	<i>Revenue</i>
% Completed - Actual	94%	96%	99%	115%	110%
% of Adopted Budget (Phased)	100%	100%	100%	100%	100%

Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2014-15. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this review is a surplus of \$62,737 for the quarter and results in a surplus budget of \$218,408 being predicted for the full year at this stage. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Net Employee Costs

The delivery of Council's 44 Services places a high reliance on Council's workforce and accordingly employee costs are a major component of the annual budget. Across any year there will also be occasions when there is a delay in filling vacancies and some savings have originated from these occurrences. As has been the experience in the past few years the actual costs relating to the retirement/resignation of long serving staff members has affected the total employee costs budget, however these costs have been offset by savings in other employee costs and total salary savings identified in the first three quarters of 2014-15 totalled \$1.1m, which once combined with the provision included in the original 2014-15 budget have resulted net employee cost savings, after end of year balancing, of \$356,786 which has been transferred to the Employee Leave Entitlements (ELE) Reserve.

Council's ELE Reserve is used to provide for unusual changes in resignation/retirement payments each year. The number of staff who might leave is difficult to predict, and the budget each year includes funding for average levels of retirements. A detailed review of retirement and resignation projections is carried out as part of developing the draft budget each year to ensure that the Reserve contains adequate funding. Council policy is to maintain an amount of at least 20%, averaged over three years, of leave entitlements (excluding annual leave) in the ELE Reserve. At the end of 2014-15 including the proposed transfer of \$356,786 in this Review, the Reserve will hold \$5.7m or the equivalent of 25.98% of entitlements.

Superannuation costs for 2014-15 increased by a further \$157,985 over the June Quarter. This increase (2%) in superannuation mainly reflects payments for resignations and retirements which have varied to the estimates included in the original budget. Council currently has 115 employees that are members of the Defined Benefits Scheme (DBS) which requires members to contribute a percentage of their salary to superannuation. This percentage is reviewed and varied by the employees on an annual basis each April. Council's contribution is calculated based on the percentages nominated by employees. An increase in the percentages nominated by employees, in combination with the additional payments on resignation, has resulted in this increase in superannuation costs.

Workers Compensation Costs for 2014-15 were \$20,000 over budget (3%) and funded from the Workers Compensation Reserve which was established in 2010-11. This reserve is used to manage Council's involvement in the "Burning Cost" model. Under this model only actual claims costs form part of the premium calculation and balanced over a 4 year period through the reserve. Participation in WorkCover's Burning Cost Scheme provides additional incentive and reward for improvements in safety and injury management as it delivers significant monetary savings if current claims history is maintained or improved. The Workers Compensation Reserve has a predicted closing balance of \$2.3m as at 30 June 2015.

Investments Recovered - \$1,219,877 F

This variance relates to Council recently settling its dispute with a former investment adviser over advice received in relation to a number of investments prior to the Global Financial Crisis (GFC). The case involved advice to invest \$2m in certain financial products which have failed, and a further \$3m in financial products which now have a significantly delayed maturity date. These funds are proposed to be transferred to reserve (Legal \$219,877, to cover the legal costs incurred, and Asset \$1m) in the June Quarterly Review.

Street Lighting - \$413,315 F (12%)

Street Lighting Costs were lower than budgeted by \$207,000 due in part to a larger than anticipated refund for charges incurred in the change of suppliers at the beginning of the financial year. Further contributing to the variance is The Traffic Route Light Subsidy Scheme payment received from the RMS which was \$206,000 greater than budgeted. The subsidy budget is based on historical amounts received and Council has no knowledge or control over the amount to be received each year. Roads and Maritime Services has recently completed a review of eligible street lighting inventory and subsidy payments from 2014-15 are based on the revised inventory.

Rates - \$402,133 F (0.43%)

Additional rates income is due to more subdivisions occurring ahead of predicted timing in the long-term model, most recently in Jordan Springs resulting in additional income generated in the current year. There were also three properties on postponed rates which have now been developed and the postponed rates and interest charges paid in full.

Parks – \$345,727 F (10%)

This variance has resulted from a number of Materials & Contractors budgets being saved due to a decrease in reactive maintenance costs and amended work practices with staff now trained in playground softfall repairs delivering the service at a much cheaper rate than contractors. Water costs are also below budget as a result of decreased water usage for the year. Savings have also been achieved in plant hire throughout the year compared to the original budget.

Interest on Investments - \$318,190 F (24%)

Additional untied interest of \$318,190 has been achieved due to the return on Council's investments exceeding benchmark throughout the final quarter of the year combined with the unrestricted portion of the portfolio being higher than anticipated. Although the cash rate was reduced to 2% in May and had been at record low levels all year, Council's portfolio earned an average 3.38% due to investments in bank term deposits and floating rate notes that are achieving high returns.

Plant Replacement - \$265,821 F (22%)

Some Plant item purchases were deferred during the financial year subject to recommendations and observations made from the Plant Optimisation Study which was reliant on the installation of GPS in a range of Council's Plant during 2014-15.

Development Applications Income - \$228,522 F (9%)

Increased development activity has continued throughout 2014-15 driven by the Gazettal of Penrith LEP2010. This has seen an increase in the estimated cost of development associated with increased applications for new residential flat buildings. This trend is expected to continue throughout 2015-16.

City Works Income - \$217,047 F (59%)

Sustained increased activity throughout the financial year has seen additional income from fees and charges generated by this activity in Council's release areas.

Building Maintenance & Operations - \$469,027 U (16%)

A reconciliation of Council's building register found that there were a number of assets that were decommissioned in 2014-15. A total write-off of \$317,000 for these assets was required to account for this in Council's registers. The remaining variance is attributed to the additional unscheduled maintenance works across the buildings portfolio including works at the Joan Sutherland Performing Arts Centre, Penrith Regional Gallery, and Ripples facilities. Significant electrical maintenance/repair works, as a result of hazard assessments, have been undertaken at these centres.

Transfer to Reserve - \$3,307,000 A

The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$1,707,000 be transferred to Reserve to provide capacity to respond to these assumptions if needed. In addition it is proposed to reserve further funds to emerging priorities and advance the development of designs for a 1,300 space multi deck carpark in the Penrith CBD (\$1,200,000) and ICT infrastructure upgrades and improvements (\$400,000) that were unable to be funded in the original 2015-16 budget.

Transfer to Legal Reserve - \$519,877 A

Additional income of \$219,877 from the Investments Recovered has been transferred to the reserve and used to fund additional project expenditure in the June Quarterly Review relating to a number of planning and environment appeals before the courts during the reporting period. A further \$300,000 has been allocated to increase the reserve balance for next financial year in line with trends for additional projected expenditure.

Other variations with no impact on the surplus

Children's Services Childcare Fees – \$129,000 (Reserve)

The current economic climate has seen utilisation rates for Long Day Care and Preschool Care decline below target for the April to June period. Reduced discretionary expenditure and staffing costs combined with reduced transfers to childcare pooled funds and reserves has offset the decline in income from Childcare Fees.

Property Development

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed for Property Development in the June Quarterly Review have a net result of \$2.8m and include:

- Property Expenditure – Planned expenditure for the fit out - Harris Street shop (St Marys commuter car park) has been deferred to 2015-16 along with a planned property purchase on Richmond Road, Cambridge Park no longer being pursued. In addition preparation for the Dunheved Link Road has progressed and is in subject of a separate report to tonight's meeting. Other planned activity around opportunity sites has been deferred.
- Property Income – No significant adjustments have been required in this review.

Ripples Subsidy - \$200,000

The Board of Penrith Aquatic and Leisure Ltd (PAL) at its meeting on 31 March 2015 resolved to approach Council for an additional subsidy for the current financial year. The subsidy was increased by \$240,000 as part of the March Quarterly review with a further \$200,000 placed in reserve as a contingency. This \$200,000 was required to be paid to Ripples during the fourth quarter to ensure sufficient liquidity was maintained.

Cemeteries Income - \$262,000

Higher than anticipated demand has seen cemeteries income being \$262,000 above the revised budget for the year. This additional revenue is placed in the cemeteries reserve to fund the ongoing operation of the cemeteries service.

Domestic Waste Management \$211,000

To improve resource recovery of the various waste streams, Council and contractor, Suez, regularly assess truckloads to determine opportunities for further resource recovery. During 2014-15, it was identified that certain truckloads of residual garbage meet characteristic requirements for lower cost tipping. This coupled with improvements to the composting program has resulted in a variance in the Organics Composting and Residual Waste Processing in line with savings made on tipping of waste to landfill. There is a variance in additional clean-ups as more residents are booking this service than previously.

Land Recognition - \$12,415,000

This variance relates to the recognition of the value of Land Under Roads dedicated to Council in 2014-15 plans primarily through subdivider dedication in our release areas.

Subdivider Contributions for Roads and Drainage (Dedications) - \$4,198,000

The net impact of roads and drainage dedications for the June Quarter is above the original estimates. This increase is the result of continued high development activity in the Caddens, Glenmore Park Stage 2 and Jordan Springs release areas. This has seen over 3,300 metres of road and 2,824 metres of drainage dedicated in the June Quarter.

Developer Contributions - \$529,000

Additional s94 Developer Contributions have been received (\$1.1m) due to development advancing earlier than anticipated. These contributions have primarily been for the District Open Space and the Civic Improvement s94 plans.

This has been partly offset by a reduction in WELL s94 contributions received (\$600,000) due to a recent amendment to a Development application that removed the condition that required the payment of contributions. This determination was made following legal advice again the legality of levying contributions for developments covered by the State Environmental Planning Policy (Seniors Living) 2004 and Ministerial Direction on the same issued 14 September 2007

Information and Communication Technology (ICT) Strategy - \$172,735

This variance relates to the engagement of the Acting Chief Information Officer and commencement of the implementation of Council's ICT Strategy. This initial work has been funded by current salary savings and capacity in the Corporate and Systems Reserve, however Council has also made provision elsewhere in this review and in the development of the 2015-16 budget for significant ICT infrastructure upgrades and investment over the next six to nine months to ensure our drive for productivity and enhanced customer experiences are facilitated.

Library Book Write-off - \$193,725

A comprehensive review of Council's library book assets has been undertaken as part of this review. An adjustment of \$193,725 has been proposed from the asset register. This write off includes a number of prior year adjustments.

Community Buildings Write-off - \$485,266

During the year-end process, an additional 2 buildings were identified as being demolished during the year – Victoria Street Community Cottage (destroyed by fire), and 12 North Street (demolished). These write-offs were processed as part of year-end adjustments with a total impact of \$485,266 which is to be funded from Insurance Reserve and Property Development Reserve.

Revotes

In addition to these adjustments a total of \$3,837,854 of planned capital projects are proposed for revote this quarter. The total value of revotes for the year to date (including the proposed June revotes) is \$10,730,164 compared to \$10,789,728 for the same period last year. Some of the more significant Revotes for the June Quarter are discussed below.

Jamison Park Upgrades \$554,194 - (s94)

The recent upgrades at Jamison Park are nearing completion and have included floodlighting upgrades, construction of the active zone, new playground, field reconstruction and amenities/storage/kitchen upgrades. The proposed revote is to provide for the remaining works to be completed in 2015-16.

Kingsway Sporting Complex and Blair Oval All Weather Athletics - \$344,000 – (s94)

There has been a reduced scope for the Kingsway Sporting Complex due to budget limitations causing a minor delay completing the design. The design will include flexibility to allow for future amenity building expansion and takes into account construction of buildings, fields and tracks within a flood zone.

Andrews Road Wetlands Project - \$250,000 – (Reserve)

The Andrews Road Bio Retention System will improve water quality of storm water from the surrounding established suburbs before it enters the Waterside development and ultimately passes through to the Penrith Lakes. This project has experienced slight delays due to weather conditions and is expected to be completed in the first quarter of 2015-16. There is a minimum 6 month establishment period for the landscaping elements before the bio retention wetland will be fully operational with stormwater flows diverted around it until then.

Better Boating Program - \$198,495 - (General Revenue/Grant/s94/Reserve)

The Better Boating Grant was funded by RMS; however there has been a significant delay while agreement has been reached with the various other parts of RMS regarding the positioning and scope for both the proposed Boat Ramp design and Small Craft water access deck. Agreed designs for both components are now proceeding.

Urban Drainage Construction Program - \$171,457 - (General Revenue)

The drainage program is substantially completed with 10 out of 12 projects delivered, however the completion of two projects have been delayed due to wet weather. Construction of a Gross Pollutant Trap (GPT) and associated drainage clearing work in Llandilo Road and repair works to the Great River Walk Boardwalk near Weir reserve were affected due to the continuous wet weather in the last quarter of 2014/15 restricting site access.

Contractors had been engaged to complete the Construction of the GPT and associated drainage clearing work in Llandilo Road, with an expected completion date of September 2015. The contractors engaged to complete the repair works to the Great River Walk Boardwalk expect completion by September 2015.

CBD Stormwater Design - \$153,215 - (Reserve)

Council adopted a drainage improvement strategy for the Penrith CBD following flood modelling. Council Officers developed a number of drainage improvement strategies and a design consultant has been engaged to undertake detailed design of the proposed works.

Utility services impacts have been identified as part of the design and design layouts have been amended following extensive consultation with all utility authorities. Completed designs will be tendered for construction in a single stage.

Key Performance Indicators

Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of June 2015 this indicator was above the OLG's benchmark at 1.64:1 (before finalisation of year-end), and once adjusted for internal borrowings remained above Council's adopted indicator and the OLG benchmark at 1.95:1 (before finalisation of year-end).

Unrestricted Available Cash

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of June 2015 was \$3m (before finalisation of year-end), compared to \$2.3m in June 2014.

Rates and Annual Charges Arrears

Rates arrears are 3.76% as at June 2015, compared to 3.87% in June 2014. This is below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view to maintain this indicator below the benchmark.

Summary

Council's financial position remains sound with a surplus of \$218,408 projected for 2014-15. This Review and the proposed allocations to Reserve and the ELE provision continue to demonstrate Council's commitment to strong financial management.



Andrew Moore
Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 June 2015 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



Vicki O'Kelly
Executive Manager – Corporate
Responsible Accounting Officer

PROJECTS & ACHIEVEMENTS

Organisational Achievements

Parks and Recreation

The Jamison Park Community Health, Fitness, Sport and Events precinct has already achieved outstanding results. The ClubGRANTS funded project has:

- created a recreational space in an area of the park that had no amenity and consequently no or low levels of visitation. This space now includes play, seniors health and fitness, outdoor gym and multi-court area equipment adjacent to an existing skate park.
- created amenity for clubs using the park, helping them operate more efficiently and safely, and become more sustainable.
- increased the capacity of the sports fields to accommodate more use by clubs, schools, and community groups. Additional floodlights have lit previously unlit or poorly lit areas, while surface reconstruction has led to safer more durable pitches on which to play.
- Created an environment which provides additional amenity and support to events held in the park such as the regional NAIDOC Day event.



Figure 1 - Jamison Park exercise area

Visitation rates were expected to increase by around 10% with the completion of this project, however this estimate is being exceeded. More people are visiting not just the new facilities but also the walking circuit, netball courts and other facilities at the venue.

A number of other community initiated grant funded capital works projects that have been completed in the second half of this financial year. These include:

- reconstruction of Greygums Oval No.2 - Cranebrook
- reconstruction of Parkes Avenue Reserve - Werrington
- reconstruction of 1 field at Ched Towns Reserve - Glenmore Park
- upgrade of Leonay Oval
- installation of a new shade awning and concrete forecourt at Jamison Park Netball Complex
- installation of sub surface drainage at Hickeys Lane Reserve that will improve surface carrying capacity and performance
- installation of irrigation tanks at Boronia Park and Bill Ball Oval
- upgrade and installation of new cricket practice wickets at Cook and Banks Reserve and upgrade to floodlighting at Cec Blinkhorn Reserve, Colyton
- upgrade to the canteen at Leonay Oval and Hunter Fields to service Emu Plains Rugby League, Athletics and Football Clubs, as well as many schools and special events using the facility.



Figure 2 - Jamison Park - Activities and equipment

State Election Advocacy Program

Council's Advocacy Program, *Building a better future* was launched in January for the March elections. Through this program Council continues to actively pursue key infrastructure and services to meet the needs of the growing population.

To date the program has resulted in:

- allocation of \$187,500 under the Metropolitan Greenspace Program for Stage 1 planning for Regatta Park
- commitment of \$5 million to plan the widening of Mulgoa Road, from Andrews Road to Glenmore Parkway
- commitment of \$12 million towards the construction of the Western Sydney Sports and Community Centre at Panthers
- commitment of more than \$1 billion for a Western Sydney Rail Upgrade Program to improve the current network and provide additional and faster services for the T1 Western Line including Penrith and Parramatta
- \$30 million dedicated to Western Sydney Arts and Cultural funding
- allocation of \$500,000 under the ClubGRANT program for audio visual equipment and theatre lighting at the JSPAC
- commitment of an additional 300 commuter carparking spaces at Penrith station
- allocation of \$800,000 under the Regional Boating Plan to upgrade the boat ramp, upgrade parking and improve access at Tench Reserve
- allocation of \$77,000 for lighting upgrades at Patterson Oval and Myrtle Road fields

Child Care

Children's Services is committed to providing stimulating and engaging environments for children to grow and develop as well as support for the parents of the children who attend our centres.

During this reporting period:

- Jamisontown, Stepping Stones, Platypus Playground and Kindana Children's Centres received upgrades to playgrounds and buildings
- Gumbirra Children's Centre took the total of our centres meeting or exceeding the National Quality Standard (NQS) to 81%, which is well above the national average
- Council strengthened the Munch and Move program, a NSW Health initiative, in 18 of our Long Day Care Centres
- Seven male educators in Children's services across Penrith, Blacktown and Campbelltown Councils participated in Council's Children's Services Male Mentoring Program.



Figure 3 - Children from Erskine Park Childcare Centre learning about healthy choices

Two of our services, Wattle Glenn and Strauss Road Children's Centres worked closely with NSW Health to develop a short centre based video case study that will be used as a training tool Australia wide in all Early Childhood Services. The video case study highlights the key messages for families around healthy eating for children and healthy lifestyle choices for families showcasing children and educators in both our services.

Partnerships

A Mayoral delegation from Xicheng District, Peoples Republic of China visited Penrith in March 2015. The highlight of the visit was the presentation of a memorial statue to the citizens of Penrith demonstrating the esteem in which Xicheng holds the relationship with Penrith.

A number of activities were facilitated between Lachlan Shire and Penrith Performing and Visual Arts (PP&VA) including:

- Condobolin High School students participating in the 2015 Flannofest
- Aboriginal artwork from Lachlan Shire featured in the River to River exhibition at the Penrith Regional Gallery
- The production of “Twinkle Twinkle” was taken to Lachlan and included workshops, rehearsals and performances with children across the Shire.



Figure 4 - District Mayor of Xicheng, Mr. Wang Shaofeng and Councillor Ross Fowler, OAM

Condobolin High School also participated in the annual Victor Change Science Awards.

There were also professional exchange visits between Lachlan and Penrith. A Lachlan Shire staff member spent a week in Penrith Council's Building and Development team to build skills and knowledge. Council staff also visited Lachlan to provide assistance in preparing their 'Fit for the Future' submission.

Events



Figure 5 - Circus activities at the Cinema in the Park

A comprehensive program of civic and community of 37 community and civic events were delivered from January through to June. Highlights included the annual Junior Mayor program, civic receptions for the Wallabies Rugby Union team and world champion canoe/kayak paddler, Jessica Fox, a flag raising ceremony at the St Marys Corner community and cultural precinct, and a series of events commemorating the Centenary of the ANZACS.

We also commemorated the 125th anniversary of the Foundation Stone being laid for the First Electric Light Station in Penrith.

Our successful community events program included our first Cinema in the Park event at Regatta Park, Emu Plains

and five citizenship ceremonies that saw 337 people become new Australian citizens.



Figure 6 - Australia Day 2015



Figure 7 – Alannah Hader (left) Junior Mayor 2014 from Corpus Christi Catholic Primary and Jesse Penza (right) Junior Mayor 2015 from Holy Family School.

Environmental Awareness

Raising community awareness about the environment, biodiversity and stormwater has continued over the last six months with nine primary schools from across the LGA participating in the Stormwater Education Program. Two catchment tours saw two schools assist in planting 700 native trees within our local reserves.

Year 11 Geography students from Covenant Christian School visited Penrith Council as part of their field study into the Hawkesbury-Nepean River. The students are studying interactions in the biophysical environment, including how humans interact with the environment and how we manage our activities to minimise problems and maximise sustainability. Most of the students have had little exposure to the Hawkesbury-Nepean

system and the excursion is tailored to help them understand its significance, the issues that affect it, and Penrith Council's role in its management.



Figure 8 - Students from Orchard Hills public school

Hello Colyton

The Neighbourhood Renewal Program ran a series of 'Hello Colyton' events this year in March, May and June. These events were held across public spaces in Colyton such as Kevin Maley Reserve and Barr and Bass Park to meet with residents, hear their ideas for their area and sound out the idea of developing 'Team Colyton'. Each event is staged slightly differently with activities such as soccer, kite building, lantern making, reading tent, music, craft and face painting all being popular.



Figure 9 - Family of sporting enthusiasts at the Hello Colyton event

The events are free and have been popular with children, young people and families with the last event in May at Barr and Bass Park attracting more than 100 residents. The Mayor, Councillor Ross Fowler OAM officially launched the Penrith Mayoral Challenge at Bennett Rd Public School Colyton, where he challenged participants to design an inclusive park for everyone in Colyton.

Awards

Our 2013-14 Annual Report was awarded Silver in the Australasian Reporting Awards. This is the second year in a row our Annual Report has won a Silver Award, reflecting our ongoing commitment to quality reporting to the community.

Seniors Week celebrations

- In March, Council again organised two local concerts during Seniors Week to celebrate the contribution that seniors make to the Penrith community.
- On 17 March a concert for older frail-aged residents was held at the fully accessible St Marys Corner Memorial Hall with a second larger concert held at the Joan on 19 March. Both concerts featured performances from local artists and school children. Council also provided small grants to support community activities encouraging participation of older people in community life. In 2015 this included 'Cuppa of Experience', 'Fun, Fitness and the Pelvic Floor' and the first stage of the 'Never too Old to Flash' project culminating in a seniors 'flash mob' event at Westfield Penrith in July.

Roads and Pathways

Paths

Council's pedestrian and shared path network has been significantly improved over the past year. State government funding has assisted in the construction of 2.5km of pedestrian paths and 3km of shared paths; 22.2km of pedestrian paths and 8.1km of shared paths have been constructed by developers and 1.1km of Council's path paving network has been widened/upgraded.

These works include:

- shared path along the Great Western Highway, Emu Plains from River Road to Russell Street
- 100,000sqm of pavement rejuvenation in Glenmore Park.
- reconstruction of the walking track around Dukes Oval, Emu Plains.
- path paving upgrades at several schools including on Monfarville Street, St Marys, Forbes Street, Emu Plains and John Batman Ave, Werrington County.

Roads

Improvements across Council's road network include:

- road safety improvement works completed along Glossop Street, St Marys with intersection upgrades at Brisbane Street and Adelaide Street
- a total of 14.6 km of roadway and 10.1 km of piped drainage, including 690 pits and 2 gross pollutant traps were dedicated to Council as part of the development of new release areas.
- road reconstruction work has been undertaken on sections of Castle Road, Orchard Hills; St Thomas Road, Mulgoa; Russell Street Emu Plains; Dunheved Road, Werrington County and Swallow Drive, Erskine Park.

Challenges

Council has faced a number of challenges over the past 6 months resulting from both our own decisions to promote financial sustainability and decisions made by other authorities.

The Office of Local Government announced 'Fit for the Future' in November 2014, with all councils across NSW to make submissions on seven financial benchmarks by 30 June, 2015. Fit for the Future is part of the overall reform agenda through which the Office of Local Government is looking to secure local government's financial sustainability in the long term. Although not a target for amalgamation, preparing Council's submission was nonetheless a significant piece of work. Council's submission demonstrates that we will meet all 7 benchmarks by 2018/19, however acting on the identified improvements to ensure this occurs will be an ongoing challenge for the next few years.

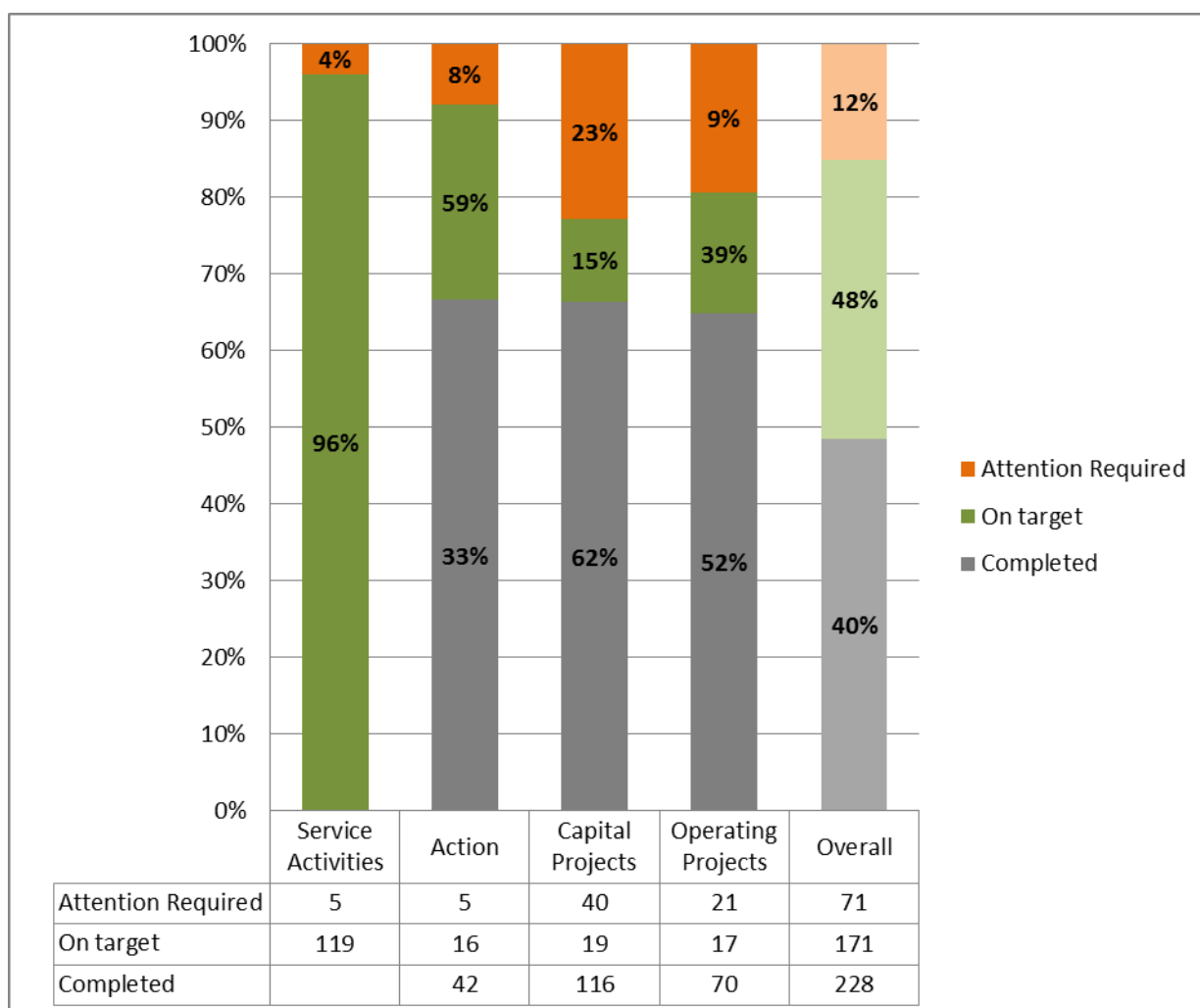
Three Development Applications generated significant community interest - places of public worship at Kemps Creek (Clifton Avenue and Mamre Road) and a residential flat building at Glenmore Park (Glengarry Drive). Ensuring that due process was followed in assessing these applications, taking account of public comment (in favour and opposed) while still adhering to the legal framework for applications required a coordinated approach across council.

Maintaining the current level of service and engagement with the development industry has been a challenge as there has been a significant increase in the number of large-scale proposals lodged since late February coinciding with the commencement of Stage 2 of Council's City-wide LEP. The Development Applications service will continue to look at how to deliver the level of service needed by the industry while still protecting the unique nature of Penrith.

The announcement that the Western Sydney Airport will go ahead has continued to present challenges, as we work to have a more proactive relationship the relevant Government agencies and key stakeholders to ensure the proposed airport and associated infrastructure bring maximum benefits to Penrith and Western Sydney.

Organisational Performance Exceptions

Over the 6 months from 1 January 2015 to 30 June 2015 96% of Council's 124 Services Activities have progressed as planned. Of the 346 projects and actions identified for completion in 2014-15, 81% are on track with 228 completed and 52 on target.



Issues encountered that were not foreseen at the beginning of the period include inclement weather and third party requirements. The information below outlines those projects which have experienced delays, the reason for the delay, and, where relevant, when the issue is expected to be resolved.

Projects that have experienced delays

Actions

Implement an electronic DA process

2.1.1b Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements

The Development Services Department, in conjunction with other Departments of Council has already implemented many of the steps required to deliver an electronic DA process. These include

- Council is a participant in the Electronic Housing Code - a State Government sponsored system to manage the complying development application process electronically from end to end
- Implementation of electronic systems to undertake planning enquiries, track applications and undertake assessments electronically (ICON)
- Implementation of software and equipment to enable assessment and administration officers to view, manipulate, mark up and stamp plans electronically (Trapeze)
- Embarked on an e-property project to enable applications to be submitted online. This project is to be completed in stages with 149, 603 and OSN applications due to go live in September 2015.
- Council has established a secure large file transfer system which can be used to send and receive large plans and documents and is being utilised in dispatching DA determinations.

The lodgement piece of the project is experiencing delays due to resourcing and the need for comprehensive project planning across the organisation as well as support from ICT.

Current ICT projects will support and enhance the electronic DA process as they are rolled out.

Undertake a fire safety program for the inspection of residential flat buildings including community consultation and the commencement of fire safety

2.1.1b Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements

Council has maintained the annual fire safety statement program for the year with fifteen new premises inspected for fire safety upgrading during the period. Many of these were notified to Council from Fire & Rescue NSW as a result of complaints from the general public. While there is no set amount of inspections the aim to achieve at least 25 for the year additional resources to the Fire Safety Team will enable better results next year.

Finalise implementation of strategy risk management framework

7.1.14 Support Council in managing enterprise risk and compliance

There has been a slight delay in finalising the Strategic Risk Management Plan due to a request for further workshopping by Council Management. Although there has been a delay strategies have been developed to ensure that the Strategic Risk Management Framework is completed. Notwithstanding this, the risk management and internal control systems are operating effectively and efficiently in all material respects.

Council's Corporate Leadership Team has resolved to workshop the Business Risks of the Council by 31 August 2015 and to consider Capacity (Strategic Risks) after the Workshop is held. Once these Risks have been identified, they will be reviewed as part of the Risk Register review, according to the Risk Action Framework.

It is estimated that the Strategic Risk Management Framework will be completed by 30 June 2016.

Capital Projects

Kingsway Sporting Complex and Blair Oval All Weather Athletics Facility (Revote \$344,000)

3.2.2 Provide designs and plans for Council's parks, buildings, roads and drains

There has been a reduced scope for the Kingsway Sporting Complex due to budget limitations causing a minor delay completing the design. The design will include flexibility to allow for future amenity building expansion and takes into account construction of buildings, fields and tracks within flood zone.

Parking Pods (Revote \$13,270)

3.2.5 Optimise the efficient use of car parking spaces in the Penrith City Centre

This project is now due for roll-out however delays were experienced in the application of the software component. This is expected to be finalised in August.

Purchase orders have been raised for all components both soft and hardware. Final delivery of software now confirmed for August-as such roll over of final funds payment requested

Erskine Business Park Footpath Construction (s94) (Revote \$15,000)

3.3.1 Construct, manage and maintain Council's roads, drains, bridges and paths

A total of 760 metres of footpath has been constructed in Quarry Road and James Erskine Drive, Erskine Park. The progress of the last 100 metre section of the footpath in James Erskine Drive was affected due to continuous wet weather and a delay in the adjustment of Telstra pits by the engaged contractor. This section will be constructed following Telstra pit adjustments to suit the required path levels.

Forrester Road North St Marys – Widening Investigations (Revote \$18,000)

3.3.1 Construct, manage and maintain Council's roads, drains, bridges and paths

This project is pending Blacktown City Councils design cost and agreement on scope, including preparation of a brief, for both bridge duplication at Ropes Creek and road duplication along Forrester Road between Ropes Crossing Boulevard and Ellsworth Road. The bridge is a shared asset and historically Blacktown City Council has maintained the bridge and Penrith City Council have re-imbursed for 50% of the costs.

Shared Pathways (SRV) (Revote \$139,801)

3.3.1 Construct, manage and maintain Council's roads, drains, bridges and paths

The Design and Construction of the Shared Path Bridge contract adjacent to Jamison Road at Peachtree Creek was awarded to Steel Works Engineering in March 2015. There has been a slight delay in the commencement of this project due to continuous wet weather in the last quarter of 2014/15, and the requirement of obtaining a dredging permit from Fisheries NSW. There was also a design modification to the bridge piles to satisfy the site conditions.

Construction of the shared path bridge works commenced in June, after modifying the original bridge design to satisfy the site conditions and obtaining the dredging permit from Fisheries NSW.

A total of 200 metres length of concrete shared path has been constructed approaching the bridge location.

Urban Drainage Construction Program (Revote \$171,457)

3.3.1 Construct, manage and maintain Council's roads, drains, bridges and paths

The drainage program is substantially completed with 10 out of 12 projects delivered, however the completion of two projects have been delayed due to wet weather.

Construction of a Gross Pollutant Trap (GPT) and associated drainage clearing work in Llandilo Road and repair works to the Great River Walk Board Walk near Weir reserve were affected due to the continuous wet weather in the last quarter of 2014/15 restricting site access.

Contractors had been engaged to complete the Construction of the GPT and associated drainage clearing work in Llandilo Road, with an expected completion date of September 2015. The contractors engaged to complete the repair works to the Great River Walk Boardwalk expect completion by September 2015.

Better Boating Program (Revote \$198,495)

4.1.9 - Provide designs and plans for Council's parks, buildings, roads and drains

The Better Boating Grant was funded by RMS; however there has been a significant delay while agreement has been reached with the various other parts of RMS regarding the positioning and scope for both the proposed Boat Ramp design and Small Craft water access deck. Agreed designs for both components are now proceeding.

CBD Stormwater Design (Revote \$153,215)

4.1.10 Manage the development of master plans and designs for Council's assets and public domain

Council adopted a drainage improvement strategy for the Penrith CBD following flood modelling. Council Officers developed a number of drainage improvement strategies and a design consultant has been engaged to undertake detailed design of the proposed works.

Utility services impacts have been identified as part of the design and design layouts been amended following extensive consultation with all utility authorities. Completed designs will be tendered for construction in a single stage.

City Centre Improvements (SRV) (Revote \$38,379)

4.1.10 - Manage the development of master plans and designs for Council's assets and public domain

CBD projects have been delayed this year due to a range of reasons. The primary expenditure in St Marys was to be the pedestrian lighting scheme which was unable to proceed after receiving unfavourable tenders. The result was a decision to combine the lighting into the larger streetscape project which has resulted in much greater cost effectiveness and will result in an overall acceleration of the budget spend in comparison to program, despite the initial 12 month delay. The St Marys streetscape tender was awarded on 27 July 2015 and will achieve an accelerated implementation.

Accessible Ramp and Toilet - St Marys Old Council Chambers (Revote \$73,800)

4.1.11 Manage the delivery of Council's major infrastructure projects

There has been a slight delay while obtaining approved DA and Construction Certificate including heritage assessment. Due to the age of the building, additional Fire and Safety upgrades are also now required as part of the works.

Construction approvals have now been obtained and the contract for the works was awarded in July 2015.

Cranebrook Wetlands & Cumberland Plains (Revote \$8,320)

4.1.11 - Manage the delivery of Council's major infrastructure projects

The initial high level concept design for the wetland was proven to be unworkable so an alternative scheme was developed to achieve the aims of the project with a different concept. Consultant is revising the detailed design of the wetland outlet pipe to achieve better hydraulic performance and lower long term maintenance cost while taking into account Penrith Lakes Development Corporation restrictions on access to their land (downstream). The amended design is currently being finalised before the construction tender can be advertised.

Andrews Road Wetlands Project (Revote \$250,000)

4.1.11 Manage the delivery of Council's major infrastructure projects

The Andrews Road Bio Retention System will improve water quality of storm water from the surrounding established suburbs before it enters the Waterside development and ultimately passes through to the Penrith Lakes. This project has experienced slight delays due to weather conditions and is expected to be completed by the end of July. There is a minimum 6 month establishment period for the landscaping elements before the bio retention wetland will be fully operational with stormwater flows diverted around it until then.

Bennett Wagon Enclosure - South Creek Park (Revote \$80,000)

4.1.11 Manage the delivery of Council's major infrastructure projects

This project has experienced slight delays due to challenges in sourcing sound recycled materials and wet weather conditions. The work on the Bennett Wagon enclosure is due to be completed by the end of July 2015 with public opening scheduled for 3 September 2015.

Glenmore Park Stage 2 (Revote \$71,738)

4.1.11 Manage the delivery of Council's major infrastructure projects

The Glenmore Park (Mulgoa Rise) new development area requires two playing fields and an amenities block constructed using Voluntary Planning Agreement (VPA) contributions.

Stage 1 of the playing fields on the southern side of old Bradley Street were constructed by the developer and are now complete.

The design and construction project management works of Stage 2 of the northern fields and amenities block is being undertaken by Council and additional internal resources are being utilised to complete two tenders. It will be a challenge to complete the construction of the northern playing fields before the next winter playing session starts.

Public Amenity Replacement Program (Revote \$26,965)

4.1.15 Implement the Public Amenity Replacement Program

The construction of a new public toilet facility at Penrith Cemetery, Kingswood was delayed due to a specialist hydrologist report that was received regarding the best septic waste removal system to deploy as part of the overall construction program. The required Development Application is due to be lodged by the end of July 2015.

Works on building a new public toilet facility within Victoria Park, St Marys is due to commence before the end of July 2015, following the recent awarding of this construction project.

Bus Shelters Program (Revote \$58,315)

4.1.2 Implement the Building Asset Renewal Program

Council is required to develop a plan to upgrade all of its existing shelters that are not accessible in accordance with Department of Transport requirements; this has caused a slight delay due to the design requirements. A standard design has now been adopted to meet the Disability Discrimination Act which includes an option for community/marketing signage.

Tender documents are being prepared for the supply and installation of the bus shelters.

Emu Plains Cemetery - New Granite Ashes Wall (Revote \$63,500)

4.1.3 Manage and maintain cemeteries under the care and control of Council using adopted Plans of Management

An appropriate design for a Columbarium Ashes Wall and suitable site has been identified for the Emu Plains Cemetery. As the Emu Plains Cemetery is owned by the Crown Lands Department, they are required to give consent for the development.

An application has been submitted for their consent to allow this project to proceed, Crown Lands Department have advised that the application is being processed.

Drainage Works Hickeys Lane Penrith (Revote \$15,612)

4.1.5 Implement the Parks Asset Renewal Program

There has been a slight delay in completing the drainage work at Hickeys Lane Penrith due to winter sporting season requirements.

Minor works to be carried over for completion at the end of the 2015 winter sporting season when there is no impact on the sporting club. This is anticipated to take place in September 2015.

Synthetic Surfaces All (Various locations) (Revote \$14,874)

4.1.5 Implement the Parks Asset Renewal Program

These final works have been delayed due to the re-construction of the adjoining sportsgrounds at Jamison Park. A further delay is currently being experienced due to the availability of the contractor to complete the works. The resurfacing of the new cricket wickets are now expected to be undertaken in July.

The contractor has been booked to complete the remaining work in the second half of July.

Community Safety Program (Revote \$7,714)

4.1.7 Maintain a Community Safety Plan for the City

As part of the Walk Wise program, stage 1 of the solar lighting project along a section of footpath in Jamison Park was completed. The lighting aims to enhance personal safety for people using the park at night for leisure and fitness. Stages 2 and 3 of solar lighting installation will commence in the first quarter 2015/16.

CCTV installations at Castlereagh Cemetery and Devlin Road, at the river, were delayed due to a newer and more advanced model of the cameras becoming available while our order was being processed. The new cameras were considered more advantageous to Council and the new order superseded that previously placed resulting in a few weeks delay awaiting their arrival.

Neighbourhood Renewal (SRV) (Revote \$45,832)

4.2.5 Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City

This program has contributed to a number of positive outcomes for residents in the past 6 months including shade and playground upgrades in North St Marys, Werrington and St Marys. Due to the demand on other services schedules, delivery of some projects has been delayed, the relevant projects are planned for delivery in the first quarter of the 2015-16 financial year including:

- Improvements to the Memorial Site at Jack Jewry Reserve
- a footpath link on Sherringham Rd Cranebrook
- completion the Penrith Mayoral Challenge which will see children and young people redesign Barr and Bass park in Colyton for the whole of the community.

These works are funded through the Neighbourhood Renewal Program and will be delivered by the Parks and City Works Departments. Action has been taken to manage the delivery of a number of projects which are funded through the Neighbourhood Renewal Program and delivered by the Parks Department and City Works Department.

Castlereagh Community Quarantine Fund (Revote \$22,321)

5.3.1 Support emergency services and other agencies in preparing for and responding to emergencies

The building and equipment enhancement programs have experienced delay due to weather, volunteer commitments in assisting other emergency combat agencies and equipment/contractor availability. It is expected that the Grant funding will fully expended by 30 September 2015.

All works are continuing and are expected to be completed by the end of the next quarter.

RFS Support Vehicles (Revote \$65,000)

5.3.2 Manage infrastructure and plant to ensure volunteers are provided with adequate resources

The Rural Fire Service have experienced a delay in the delivery of the support vehicle for the Regentville Brigade. It is expected to arrive prior to the fire season in September 2015.

Interactive Active Zone - Tench Reserve (Revote \$62,631)

6.1.1 Manage and maintain the City's sports grounds, parks and open space

Installation of the new playground, pathways, and picnic shelter has been completed.

There has been a slight delay with the installation of WiFi for this area, discussions are being held with Telstra to address technical challenges and to enable this element of the project to proceed.

Victoria Park Masterplan Implementation (Revote \$59,650)

6.1.1 Manage and maintain the City's sports grounds, parks and open space

The bulk of this project has been delivered with additional playground equipment, shade shelters, BBQ and landscaping, these have been well received by the community and put to good use.

There has been a slight delay in completing the project due to the specialised nature with regard to the walls, rendering and the heritage status of the park.

A contractor has been engaged to commence remaining works in July which see two feature walls constructed on the Northern end of the Park including landscaping.

Waste Avoidance Signage in Parks (Revote \$15,000)

6.1.1 Manage and maintain the City's sports grounds, parks and open space

Work commenced with Waste Services in relation to sign design, wording and location for signage in parks and reserves that supports waste avoidance and celebrate outcomes achieved, particularly in relation to the use of recycled organic material in parks and sportsgrounds.. Anticipate that works will be completed in August 2015.

Werrington Creek Park Provision of New Facilities (Revote \$35,999)

6.1.1 Manage and maintain the City's sports grounds, parks and open space

The Werrington Pedestrian Bridge replacement, as part of the overall upgrade works at Werrington Lake has been delayed by the contractor, however construction is now underway. Works originally scheduled to commence in February will not be completed until late July.

Chameleon Reserve Amenity Building (Revote \$27,479)

6.1.6 Provide and maintain sport and recreation facilities that meet community needs

Slight - Funding / Amenity resited due to land zoning

Designs have been developed for the provision of an amenity building at Chameleon Reserve. Cost estimates have been received indicate additional funds are required to deliver the project. Opportunities to account for the funding shortfall are being investigated.

Temporary toilets have been placed on-site while preparations are undertaken for the delivery of the permanent amenity building which, dependent on funding availability, will be completed in 2015-6.

Jamison Park Upgrade (Revote \$554,194)

The project to upgrade Jamison Park has seen the completion of a new playground, active zone, reconstruction of 4 new sports fields, floodlight upgrades, amenity upgrades and field reconstruction. A further stage of improvements in the park is currently being developed. These improvements will be for projects identified in Council's District Open Space s94 Developer Contributions Plan.

St Clair Hawks Cricket Nets (Revote \$3,063)

6.1.6 Provide and maintain sport and recreation facilities that meet community needs

This project at Lukes Lane Reserve St Clair was partially funded from grants received by the St Clair Hawkes cricket club. Fencing and concreting works were completed prior to 30 June with work to lay a new synthetic surface scheduled for the first week of July 2015. The revote amount of 3,063 is for the synthetic surface.

Greygums Oval - New Electronic Scoreboard (Revote \$26,475)

6.1.6 Provide and maintain sport and recreation facilities that meet community needs

The style of the scoreboard was confirmed by the Growing Grey Gums Development Committee, after extensive investigations. Orders have been placed for the manufacture of the frame and scoreboard inserts. Delivery, installation and connection is due to take place at the end of August 2015.

Kevin Dwyer - Floodlight Canteen Field & Security Upgrades (Revote \$90,978)

6.1.6 Provide and maintain sport and recreation facilities that meet community needs

Slight - Weather

Field reconstruction, installation of security fencing and a canteen renewal has been completed. The floodlight installation component of the project has been delayed through waiting for approvals from Endeavour Energy and inclement weather preventing access to the field. Easement and footings have been prepared for the installation and the floodlight infrastructure is available, with the project to be completed as soon as ground conditions allow a crane to access the facility.

Floodlight Upgrade Myrtle Road (Revote \$500)

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

Detailed lighting designs have been completed for floodlight upgrades at Myrtle Road Reserve. The designs were completed within budget and the \$500 remaining will be transferred to the budget allocated for the installation of the lights.

SMRRF upgrades and construction of accessible indoor arena (Revote \$40,365)

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

Engineering designs have been completed for the project to provide accessible spectator areas at the Samuel Marsden Road Riding Facility. A contractor has been appointed to undertake the construction which will be completed in July 2015.

Rance Oval Amenities Upgrade (Revote \$1400)

6.1.6 - Provide and maintain sport and recreation facilities that meet community needs

Designs have been completed for the first stage of providing an amenities building at Rance Oval. This stage will realise changing areas and a kitchenette. The designs have been achieved within budget with the remaining funds required as part of the budget for construction. Council, Penrith Grade Cricket Club and the NSW State Government are all making financial contributions to the project.

Glenmore Parkway Entry Site (Revote \$25,581)

6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity

This is a Section 94 funded project. With the public art elements of the project completed and launched in December 2014 all that remains is the final landscaping. The Parks Service has responsibility for this last component of the project. Some of the existing trees in the Glenmore Park entry site are being removed and relocated to a more suitable location. Due to wet weather and tree stock availability, the additional landscaping has been slightly delayed. Work is expected to be completed in mid-August

Civic Centre Cabling (Revote \$100,000)

7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services

Majority of the cable laying work is complete; however, the testing is currently under way to meet the appropriate requirements as per the cabling standards and tender requirements.

The progress is being closely monitored to ensure that the appropriate actions are being taken by the supplier to meet the project requirements.

Records Management System Upgrade (Revote \$37,211)

7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services

The purchase of the Enterprise Content Management (ECM) System upgrade is necessary to enable improved functionality, benefits and efficiencies in recordkeeping within Council. This includes upgrade to the same platform as other Technology One systems and Microsoft Office, as well as integration between them; it will also have the capability for ECM to perform on mobile devices. A revote of \$37,211 is required from the budget allocation for this upgrade.

The upgrade implementation has been delayed due to a revised project plan that incorporates the need to implement and roll out to the organisation at the same time as the ICT Office 365 project.

Plant Replacement (Revote \$97,407)

7.2.4 Manage and maintain Council's fleet, plant and equipment

Some Plant item purchases were deferred during 2014/15 subject to recommendations and observations made from the Plant Optimisation Study which was reliant on the installation of GPS in a range of Councils Plant during 2014/15.

Visit Penrith Website (Revote \$76,499)

7.3.4 Provide an information service for visitors to the City

The Tourism website is being built to be compatible with the .gov site so we can access information between sites. This includes calendars and other Council information; it is state of the art capability. The tourism website is in the final stage of build, it will finish in mid-August and launched by Tourism Minister Ayres at a tourism function on 3rd September.

The delay was the result of a few last minute changes to the .gov site which then pushed the delivery of the tourism site out by a few months.

Operating Projects

Allen Place Ramp Removal and Deck Maintenance (Revote \$29,151)

3.2.2 Provide designs and plans for Council's parks, buildings, roads and drains

Negotiations with the adjoining property owner has delayed the project, however a tender for the demolition of the Allen Place ramps was advertised on 10 July 2015 to address the public safety issues posed by the ramps.

The future of the current deck parking areas then needs to be determined given that a significant maintenance expense is required to retain them, and a larger expenditure would be required to either demolish them or provide replacement vehicle access ramps to make the decks usable once more. Subject to Council approval the tender for the ramp demolition could be awarded at the 24 August Ordinary meeting with demolition to commence in September 2015.

Road Safety Project (Revote \$2,000)

3.2.7 Manage programs and initiatives that improve road safety, efficiency, and the parking network

Council is continuing to work with the RMS and the Nepean Hospital to finalise project. It has been identified that there is a problem with the phasing of the new pedestrian lights at the Parker Street Blackspot project site. The RMS were requested by Council on 2 March 2015 to shorten the time that pedestrians have to wait for a green light, but this change has not yet happened. Council can only carry out the educational project following the completion of these changes by the RMS. This project will be completed by the first quarter of the 2015-16 financial year

Asset Management Improvement Program Review

4.1.2 Implement the Building Asset Renewal Program (Revote \$23,100)

A consultant was engaged in late 2014/15 to review Special Schedule 7 asset data for Council's Fit For Future submission, assist in the development of Council's Asset Management Strategy and review Council's Asset Management Plans. The review for Fit For the Future was completed by 30 June and the remainder of the consultant's work is due to be completed by 31 December 2015.

Greygums Oval Clubhouse Design

4.1.4 Manage and maintain the City's sports grounds, parks and open space (Revote \$18,000)

Requests to amend the delivery of the designs from Major Projects & Designs from in-house to external design consultants have delayed the progress of this project. The current quotes received from external consultants exceed available budget anticipated by MP&D.

It was anticipated that this project may form part of the NSW State Government election commitments, which was not realised. The project has been listed for consideration as part of the States Future Needs of Sport Project.

RMS Local Roads Package (Revote \$39,056)

4.1.11 Manage the delivery of Council's major infrastructure projects

This funding is to prepare round 2 construction funding applications. The submission date has been extended and the scope of works on Northern Road has also been impacted by the adjoining RMS project which has now committed to take over the round 2 component of several key intersections.

The project program has been adjusted to take into account amended brief from RMS and extended time frame for submission of the funding applications.

Responsible Pet Ownership (Revote \$12,307)

4.1.17 Manage companion animal ownership

The "Chip Play and Stay" program is a Department of Local Government funded initiative to provide for the microchipping, desexing and promotion of responsible pet ownership.

To date 10 dogs & 17 cats have been de-sexed through Animal Welfare League, 14 animals were micro chipped, and 24 dogs were referred to the kennel club for further training. The program is on target to achieve the set goals with funding allocated for Certificates to be awarded to participants.

This is an ongoing grant funded project with approved program due for completion in 2015/16.

Urban Design (AREAS) (Revote \$28,636)

4.2.3 Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City

The Penrith Night Time Economy Study & Strategy has commenced in this quarter. This project addresses one of the recommendations of the Penrith Progression Plan for Action. It aims to identify a suite of interventions that Council and other stakeholders may make to improve and strengthen the City Centre's evening economy and attractiveness as a place for people to use. The project has commenced later in the year than first anticipated and requires a revote for completion in the next quarter.

Neighbourhood Renewal Projects (AREAS) (Revote \$15,000)

4.2.4 Engage the community in identified priority established areas of the City

The current program has been completed this year with savings due to staff vacancies in the period. It is proposed to revote \$15,000 for the purpose of undertaking program activities in Colyton in the next quarter. These program activities include a number of workshops leading into the launch of Team Colyton. Program activities including a number of workshops leading into the launch of Team Colyton will be undertaken in July and August.

Water Sensitive Urban Design Capacity Building

5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice (Revote \$10,408)

The aim of the funding allocation is to develop and build Council's capacity in the design, construction and maintenance of Water Sensitive Urban Design (WSUD) infrastructure. This will be achieved through an in-house training course for relevant staff members.

Following an assessment of quotations, a preferred consultant has been selected. However, they were not available to do the works prior to the end of June (due to other commitments). We anticipate the training will be completed during August/September 2015.

Revegetation of Reserves (Revote \$8,328)

5.1.2 Manage and maintain Council owned natural areas

Local Land Services has provided funding over 24 months for revegetation projects throughout the Penrith Local Government Area. The focus has been on Gow Park Mulgoa, Werrington Lake edge Werrington, Peppermint Reserve Kingswood and Lincoln Park Cambridge Park.

Capacity building activities have included an open morning at Ropes Creek including a wildlife display and a 'Trees for Mum' planting day in May. Works for this project will be completed by December 2015, 6 month ahead of schedule.

Gipps Street – Monitor Leachate

5.1.4 Contribute to the protection and enhancement of the City's natural environment (Revote \$93,943)

The internal Gipps Street Steering Group has requested that further investigations be undertaken at Gipps Street Reserve in an effort to resolve the ongoing environmental management issues being experienced on the site. These investigations are required to guide Council in future management of the site and to enable the Reserve to be used by the public in the future.

Cranebrook Wetlands & Cumberland Plains (Revote \$106,200)

5.1.4 Contribute to the protection and enhancement of the City's natural environment

Bush regeneration contractors continue to work at the Cranebrook site undertaking weed removal and bush regeneration in the Cumberland Plain Woodland and the Freshwater Wetland. There has been significant work on managing the Class 4 noxious weed Blackberry, woody weeds and African Lovegrass. The works being undertaken will benefit threatened species including the Cumberland Plain Land Snail and the Spiked Rice Flower by improving the quality and amount of available habitat.

This is 4 year grant project is on schedule and the revoted funds are for works which were scheduled to occur over 2 years in accordance with the tender.

Innovation Officer (Revote \$32,821)

5.2.3 Manage resource recovery and waste collection services

This is a project funded position with funding approved until 2017. Revote will provide for continuity within the grant funding process.

Kingswood Park Rehabilitation Project (Revote \$50,157)

6.1.1 Manage and maintain the City's sports grounds, parks and open space

This is a three-year Environmental Trust grant. During the 2014-2015 financial year tenders were called and the successful tenderer started works in April 2015. The project is on target for scheduled completion, funds need to be carried over into year 2 and year 3 to complete the program

Digital Economy Strategy Implementation (Revote \$7,810)

7.1.7 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services

There has been a slight delay due to pending consultancy invoices, WiFi and Smart Hub grant payments. A Consultant has been engaged to assist with business case for next innovation initiative.

Risk and Remediation (Revote \$57,811)

7.1.7 - Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services

A revote is required as delivery of this projects is reliant on the outcome of the Telco tender which is being reported to the 27 July 2015 Ordinary Meeting.

Capacity Review

7.2.1 Support organisational development and change initiatives (Revote \$33,655)

These funds will be spent on staff and resourcing to implement recommendations for business improvements identified through the Capacity Review Program.

Strategic Research and Planning (Revote \$21,731)

7.2.2 Coordinate Council's corporate research program with an integrated policy

The planned community engagement process was delayed due to conflicting resourcing requirements and the need to clarify the exact nature of the engagement in relation to both Fit for the Future and the potential Special Rate Variation. The engagement has commenced and will continue through 2015-16 using a variety of engagement methods.

A revised engagement strategy has been developed which will provide required information on levels of service for asset based services, community priorities and community expectations. This program has commenced through an online platform, and will continue through the Community Panel, additional online engagement, and additional city wide engagement opportunities.

Plant Management & Optimisation Study

7.2.4 Manage and maintain Council's fleet, plant and equipment (Revote \$74,960)

A consultant has been engaged to undertake a Plant Management and Optimisation study. Works were delayed during 2014/15 as GPS was installed on a 150 items of plant to provide data to assist in the study. The consultant is re-commencing the project in July 2015, utilising data generated from the GPS.

Sustainability Programs (SRV) (Revote \$10,000)

7.2.8 Identify ways to use resources more efficiently

Overall, significant progress has been made in the Sustainability program over the reporting period. The draft Cooling the City Strategy, and Community Gardens Policy and Guidelines are now complete and awaiting final consideration by Council. Corporate and community engagement has also been strength, with significant networks and relationships strengthened with our key partners both internal and external to Council. Resource management has also continued to be a focus with enhancements made to our reporting and management capabilities.

The proposed revote will allow the completion of a joint project with Parks to undertake a valuation and inventory of street trees within priority heat vulnerable areas. The project has commenced and is scheduled for completion within the first half of the 2015-16 financial year.

The project has commenced and the \$10,000 allocated to this project by Parks will be expended within the first half of the next financial year.

Website Maintenance

7.3.4 Provide an information service for visitors to the City (Revote \$12,740)

The corporate web site platform upgrade project is substantially complete, however the contractor has some outstanding work regarding the as built documentation which is to be completed before the final payment can be made. The remaining funds are requested to be revoted in the June Quarterly Review for final payment.

Outcome 1

WE CAN WORK CLOSE TO HOME



The message from our community about planning for the future was they would like more jobs close to home, particularly for young people.

Of our 83,465 employed local residents, close to 52,000 travel to work outside the local government area. Our population is growing faster than the number of jobs available in the region, so residents will have to travel longer distances (increasing travel costs and time away from family) to find work. This can affect the wellbeing of our community, and the health of individuals within it. Our aim is to support a balanced local economy delivering local jobs.

Council operates within a regional economy affected by national and international trends and events. Outcome 1 looks at how we (government, partners and Council) attract strategic investment, facilitate employment diversity and growth, promote job clusters and encourage local workforce skills and training so that we can be more resilient to changes in regional, national and international economic circumstances. It is also about providing our residents with a variety of employment opportunities.

Key growth industries in our region are health and wellbeing; arts/ culture/communication; sustainability; logistics; innovation and manufacturing; finance and business. We need to target these industries to improve the number and diversity of jobs available, and build on the retail, hospitality and manufacturing opportunities that already exist.

The draft Metropolitan Strategy to 2031 aims for an additional 37,000 jobs, by 2031, in the West Sub-region. Council has a more aspirational goal for an additional 40,000 jobs in our City alone, by 2031 to reduce the gap between our number of workers and available jobs. An additional 2,663 jobs were delivered in the City between 2006 and 2011. Significant collaboration between all levels of government and business is required if we are to meet the employment demands of our community.

Strategy 1.1 – Diversify the region's economy and attract investment, particularly targeting new and emerging employment sectors

Service Activities	Service
1.1.1 Build on our partnerships and alliances to achieve shared aspirations for the City's future	Regional Planning & Advocacy and City Partnerships
1.1.2 Market the City through campaigns that build on its strengths and identity	Marketing
1.1.3 Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management

Key Achievements

Marketing

- There have been a number of campaigns initiated including marketing and communications support for the Penrith Progression, the Digital Economy Strategy and the development of an intensive tourism campaign.

Werrington Corporate Park

- The \$30m Werrington Park Corporate Centre was officially opened on 16 April 2015. The Centre was a joint project between the University of Western Sydney, Penrith Business Alliance and Penrith City Council, with Federal Government funding under the Suburban Jobs Program.

Penrith Health and Education Precinct

- Penrith Health and Education Precinct and Penrith City Centre were both prioritised as 'Strategic Centres' for targeted investment in the State Government's metropolitan strategy 'A Plan for Growing Sydney' in December 2014. We are currently participating with the Department of Planning and Environment in a review of the barriers to economic growth facing these centres.

Partnerships

- A new education initiative between Penrith and Fujieda was undertaken that saw Fujieda Elementary School and Llandilo Public School join together in a formal school-to-school partnership to explore each other's culture mainly through technology such as skyping. Another new initiative still in its very early stages has seen connections established between the Penrith RSL Junior Rugby Club and the Hakusan City Rugby Football Association with a view to undertaking sporting exchanges between the clubs in the future
- 29 Kinjo University students visited Penrith in March 2015 for four days to learn about childcare operations in Australia, the largest visit to date through this biennial program
- A number of activities were facilitated between Lachlan Shire and Penrith Performing and Visual Arts (PP&VA) including Condobolin High School students participating in the 2014 Flannofest at the Joan Sutherland Performing Arts Centre and the River to River exhibition at the Penrith Regional Gallery that featured Aboriginal artworks from Lachlan Shire. Also as part of the "On the Road" cultural program the production of "Twinkle Twinkle" was taken to Lachlan and included workshops, rehearsals and performances with children across the Shire. Condobolin High School also participated in the annual Victor Change Science Awards presentation

Penrith Progression

- A Property Advisory Panel has been established and Council officers have commenced the implementation of the Penrith Progression.

Challenges

- Securing health and education-related land uses and infrastructure around Nepean Hospital and University of Western Sydney.
- Linking the Penrith Health and Education Precinct with future transport corridors.

Strategy 1.2 – Secure infrastructure that improves economic opportunities for existing and new business

Service Activities	Service
1.2.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

Key Achievements

State Election Advocacy Program

- In response to Council's State Election advocacy earlier this year, Council has secured State government commitment for the expansion of the commuter car park at Penrith Station and for the commencement of planning for the widening of Mulgoa Road.

Challenges

- Refreshing the City-wide advocacy program, engaging and empowering partners and creating effective strategies that will attract significant investment and support for Penrith City and its community

Strategy 1.3 – Support agriculture and local food production as a significant contributor to the region's economy

Service Activities	Service
1.3.1 Contribute to the health and wellbeing of the City's community	Environmental Health

Strategy 1.4 – Provide access to education and training to improve residents' ability to take advantage of current and future employment opportunities

Service Activities	Service
1.4.1 Deliver high quality children's services	Children's Services
1.4.2 Support families with young children through advocacy program	Children's Services
1.4.3 Implement education and participation programs for identified target groups	Children's Services
1.4.4 Deliver quality library services that respond to the community's information and leisure needs	Libraries

Key Achievements

Child Care

- Second round funding under the Long Day Care Professional Development Program.
- Utilisation rates for Before School Care and After School Care well above target.
- Building and playground upgrades at Jamisontown, Stepping Stones, Platypus Playground and Kindana Children's Centres.
- 81% of services received a rating of Meeting or Exceeding the National Quality Standard which is above the National average
- Federal gap funding of \$215,347 to replace Child Care Links funding.
- Indigenous Advancement federal funding of \$154,500.
- State funding of \$63,368 for children with a disability.
- 18 Long Day Care Centres implementing the Munch and Move program.
- Seven male educators and staff participating in the male mentoring program.
- An increase in the number of children from an Aboriginal and Torres Strait Islander children attending a Council children's service.

Library Services

- There has been 26,940 items added to the library collection over the last twelve months, including 3,203 digital download items for Overdrive. The collection supported 713,765 loans for the year 2014-2015. While there has been an 8.5% decline in physical item loans from the branches over the year, there has been a corresponding increase of 37% in digital downloads.
- The final program participant analysis (provided by Nepean Community College bookings) showed that over the 2 and a half years of the Digital Hub Program that:
 - 5,061 individuals attended more than 45 free courses offered
 - 1,049 group sessions conducted
 - 1,081 individuals attended one-to-one sessions
 - 1,681 were over 60 years old (91 of these were over 80 years old)
 - 173 identified themselves as having a disability
 - 996 indicated they were not employed
 - 1,097 left school at year 10 or below
 - 265 spoke another language at home other than English

Additionally, funding provided the Library with new, state-of-the-art equipment for the PC Training Room and will allow the continuation of the Digital Help Desk. The Digital Help Desk will provide technology training on a one-to-one basis by rostered library staff.

Outcome 2

WE PLAN FOR OUR FUTURE GROWTH



Managing growth emerged as the biggest issue of concern to our community through our engagement program. Generally, residents accepted that Penrith would grow, but wanted to make sure the things that make Penrith special are not lost, and that the necessary services and facilities grow with the population.

Outcome 2 seeks to ensure our City's future urban growth protects our rural lands, respects our heritage and provides housing choice that meets community needs with regard to supply, variety, type, design quality, sustainability and affordability without compromising the character and amenity of our neighbourhoods. Council's plan is for an additional 25,000 homes in the City between 2006 and 2031. Between 2006 and 2011, an additional 2,583 homes have been delivered in the City.

It is also important that services, facilities and infrastructure are provided in time to meet the needs of a growing population.

The Penrith Infrastructure Strategy has identified that \$4 billion worth of infrastructure (social and physical) is required to support past and planned growth in the City.

Strategy 2.1 – Facilitate development that encourages a range of housing types

	Service Activities	Service
2.1.1	Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements	Fire Safety Certification & Compliance Development Applications
2.1.2	Facilitate quality development that contributes to a growing regional City	Development Applications
2.1.3	Advocate Council's position and respond to planning legislation, building certification and related policies of government	Development Applications Fire Safety Certification & Compliance
2.1.4	Provide engineering advice for development applications, strategic planning and policy development	Development Engineering
2.1.5	Plan for and facilitate delivery of release areas and urban renewal in the City	City Planning

Key Achievements

Major Proposals

- The Joint Regional Planning Panel approved a total of 4 applications for major proposals in accordance with our recommendation, including the Western Sydney Community & Sports Centre (Panthers Precinct), alterations and additions to St Marys Rugby League Club, seniors living housing at Thornton and affordable housing residential flat building at Phillip Street, St Marys.
- Major proposals determined under delegation included the Stage 1 residential apartments in the Thornton village centre, Thornton Hall restoration works and child care centre and Twin Creeks resort accommodation.

Development Services

- Council staff have attended a number of workshop discussions with the Department of Planning and viewed and trialled software systems to facilitate better use of electronic technology in development assessment.

Housing and Development

- A diversity of housing types including townhouses and apartments are now being approved and built in Glenmore Park Stage 2, Jordan Springs and Thornton.
- A total of 20 applications were reported to Council for determination (14 applications for Planning approval DAs; 6 applications for Building approval DAs), including the Fernhill Picnic Races, places of public worship at Kemps Creek (Clifton Avenue and Mamre Road), residential flat building at Glenmore Park (Glengarry Drive), haulage road for St Marys Central Precinct, Jordan Springs eastern village lake and Jordan Springs Village 6 residential subdivision.

Challenges

- Significant community interest in places of public worship at Kemps Creek (Clifton Avenue and Mamre Road) and residential flat building at Glenmore Park (Glengarry Drive).
- Ongoing management of release area subdivision stages and open space areas.

- Land and Environment Court appeals for Penrith Lakes subdivisions, Castlereagh truck parking, places of public worship at Kemps Creek (Clifton Avenue and Mamre Road) and residential flat building at Glenmore Park (Glengarry Drive).
- Maintaining the current level of service and engagement with the industry as there has been a significant increase in the number of large-scale proposals lodged since late February and coinciding with the commencement of Stage 2 of Council's City-wide LEP.

Strategy 2.2 – Protect the City's natural areas, heritage and character

Service Activities	Service
2.2.1 Maintain a contemporary framework of land use and contribution policies, strategies and statutory plans	City Planning
2.2.2 Undertake priority planning projects and statutory processes that contribute to Penrith's role as a Regional City	City Planning
2.2.3 Facilitate quality development that contributes to a growing regional City	Development Applications

Key Achievements

- The Gateway Determination to proceed with the deferred Areas LEP was received on 18 May 2015.
- On 25 May 2015, Council took a position on the proposed airport, resolving to accept the Federal Government's decision to build an airport on the Government owned land at Badgerys Creek subject to the precondition that the Sydney Airport Curfew Act 1995 be amended to become the Sydney Airports Curfew Act and that it apply to both Sydney and the future Western Sydney Airports.

Challenges

- To work more proactively with the relevant Government agencies and other key stakeholders to ensure the proposed airport and associated infrastructure bring maximum benefits and uplift to Penrith and Western Sydney.

Strategy 2.3 Ensure services, facilities and infrastructure meet the needs of a growing population

Service Activities	Service
2.3.1 Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans	City Planning
2.3.2 Respond to and influence planning legislation and related policies of government	Regional Planning and Advocacy
2.3.3 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

Outcome 3

WE CAN GET AROUND THE CITY



Our community has told us they would like a strong focus on improving roads, public transport, footpaths and cycleways to reduce traffic congestion and enhance liveability and access around the City.

Most of our journeys rely on the road network, as the railway line crosses the city east to west but does not provide any north south links. Our original townships grew up along the railway, but the past 30 years of growth has spread out from these areas, isolated from public transport and therefore reliant on cars. Of Penrith's workforce and close to 52,000 travel to work outside the local government area. They rely on cross-City and cross-regional travel to get to work and this can be difficult with the existing public transport network.

An integrated shared pathway network is important in improving connections across the City and encouraging people to walk and cycle. Existing footpaths along the Nepean River and other major creek systems (Ropes Creek and South Creek) provide great opportunities for walking and cycling. Council will keep working with developers to deliver shared pathways for new communities which are linked to public open space, schools, shops, community facilities and public transport.

The efficient movement of freight is a key factor in building a strong economy. Currently, freight and passenger trains compete to use the same rail infrastructure and both are therefore constrained. Not only is expansion of the current railway network needed, but future rail corridors connecting Penrith to the north and south must be preserved before the opportunity is lost.

Outcome 3 targets the delivery of effective transport options for passengers and freight in the City and the region by Council and other levels of government.

Strategy 3.1 – Secure an effective public transport network

Service Activities	Service
3.1.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.1.2 Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Strategy 3.2 – Provide a safe, efficient road network supported by parking

Service Activities	Service
3.2.1 Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.2.2 Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
3.2.3 Manage the delivery of Council's major infrastructure projects	Design & Project Management
3.2.4 Provide a certification service for development related civil assets	Development Engineering
3.2.5 Optimise the efficient use of car parking spaces in the Penrith City Centre	Regulatory Control
3.2.6 Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety
3.2.7 Manage programs and initiatives that improve road safety, efficiency, and the parking network	Traffic Management & Road Safety
3.2.8 Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

Roads & Drains

- A total of 14.6 km of roadway and 10.1 km of piped drainage, including 690 pits and 2 gross pollutant traps were dedicated to Council as part of the development of new release areas. A further 22.2 km of pedestrian paths and 8.1 km of shared paths were constructed by developers.
- Road safety improvement works have been completed along Glossop Street, St Marys with intersection upgrades at Brisbane Street and Adelaide Street which were funded under the Federal Black Spot Program.
- Road reconstruction work has been undertaken on sections of Castle Road, Orchard Hills; St Thomas Road, Mulgoa; Russell Street Emu Plains; Dunheved Road, Werrington County and Swallow Drive, Erskine Park.
- Drainage improvement works have been undertaken in Hinxman Road, Castlereagh.
- Water Street, Werrington has been sealed and drainage improvement works also undertaken.
- A total of 488 tonnes of waste was removed from the stormwater drainage system.
- Design programs have been delivered to meet the project delivery timeframes.
- Design & Projects team maintained a consistent approach to achieving project delivery time frames despite changing project scopes.

- A total 100,000sqm of pavement rejuvenation was carried out in Glenmore Park.

Paths

- The reconstruction of the walking track around Dukes Oval, Emu Plains has been completed.
- A total of 2.5 km of pedestrian path and 3.0 km of shared path have been constructed by Council. This includes a shared path along the Great Western Highway, Emu Plains from River Road to Russell Street.
- Path paving upgrade works have been completed at several schools including on Monfarville Street, St Marys, Forbes Street, Emu Plains and John Batman Ave, Werrington County.

Challenges

- Meeting expectations of funding administration authorities, where clearly written documentation for delivery conditions are not known.
- Finding feasible design solutions where limited funding is available for drainage improvement works to meet the expectations of rural residents, where land terrain is naturally flat.

Strategy 3.3 – Improve the City's footpaths and shared pathway network

	Service Activities	Service
3.3.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.3.2	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety

Strategy 3.4 – Improve critical cross regional transport connections

	Service Activities	Service
3.4.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.4.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Strategy 3.5 – Secure an efficient, integrated and sustainable freight network

	Service Activities	Service
3.5.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.5.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Outcome 4

WE HAVE SAFE, VIBRANT PLACES



Outcome 4 recognises the importance our community places on feeling safe in our neighbourhoods and having clean, welcoming and vibrant public places. This covers both the physical aspects of our public domain – lighting, paving, somewhere to sit that is shady in summer and protected in winter – with the social aspects - restaurants, activities, events and festivals. It's about the neighbourhoods we live in and the places in the City we use and visit.

The character of our City has in part been shaped by its location, natural settings, rural landscapes and the Nepean River. It has also been shaped by a great lifestyle, close-knit community and family-friendly environment. The rural areas of the City provide opportunities for agricultural activities and rural-residential living. The urban areas are mostly residential supported by local shopping centres, schools and parks.

The balance of rural and urban areas is what makes us different and shapes our identity. The City's 3 key major centres are the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. There are around 20 local shopping centres and 5 rural villages in the City with a number of smaller clusters of shops. Our centres offer a range of community services, retail, commercial, residential, educational, entertainment and cultural activities.

As the City grows our lifestyle needs change, but residents told us it was important to them that the character and sense of place in our centres and neighbourhoods is retained. Council is planning and implementing public domain projects to renew the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. It is working to activate the public areas adjacent to the River (e.g. Tench Reserve) and improve the connection from the Penrith City Centre to the Nepean River. Council has several programs that focus on revitalising the older established areas of the City.

Strategy 4.1 – Improve our public spaces and places

	Service Activities	Service
4.1.1	Manage the construction, renewal and maintenance of Council's buildings and facilities	Building Maintenance & Construction
4.1.2	Implement the Building Asset Renewal Program	Building Maintenance & Construction
4.1.3	Manage and maintain cemeteries under the care and control of Council using adopted Plans of Management	Cemeteries
4.1.4	Manage and maintain the City's sports grounds, parks and open space	City Parks
4.1.5	Implement the Parks Asset Renewal Program	City Parks
4.1.6	Manage trees across the City	City Parks
4.1.7	Maintain a Community Safety Plan for the City	Community Safety
4.1.8	Provide security services to Council property and public areas	Community Safety
4.1.9	Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
4.1.10	Manage the development of master plans and designs for Council's assets and public domain	Design & Project Management
4.1.11	Manage the delivery of Council's major infrastructure projects	Design & Project Management
4.1.12	Provide advice on development proposals for streetscape improvements, parks and buildings	Design & Project Management
4.1.13	Improve levels of public safety and amenity across the City through quality public space maintenance	Public Domain Maintenance
4.1.14	Liaise with state and federal government agencies to reach agreements to delivery enhanced presentation and amenity of their property and infrastructure visible from public spaces	Public Domain Maintenance
4.1.15	Implement the Public Amenity Replacement Program	Public Domain Maintenance
4.1.16	Protect public lands and community facilities, and enforce compliance	Regulatory Control
4.1.17	Manage companion animal ownership	Regulatory Control

Key Achievements

Buildings and halls

- Access to the Joan Sutherland Performing Arts Centre has been improved with the installation of two sets of automatic doors.
- Roofing upgrades have been completed at the Whitewater Stadium.
- The roof has been replaced at Wallacia Hall.
- Canteen upgrades have been completed at Hunter Fields, Emu Plains and at The Kingsway, St Marys.
- The toilet at Judges Place has been refurbished and the exterior of the Judges Place car park has been repainted.
- Further LED lighting installations have been undertaken at the Civic Centre.

Cemeteries

- Acceptance of appropriate Columbarium Wall for Emu Plains Cemetery providing further interment options for the community.

Landscape

- Recycled material utilised to mulch a range of landscaped areas across the City

Parks

- Works completed to date include additional play equipment, shade shelters, BBQ, fencing and landscaping. These have been well received by the community and put to good use.
- Power supply upgraded to support ongoing conduct of civic events.
- New playground at Clissold Reserve - Emu Plains, Andromeda Drive Reserve - Cranebrook

Sporting facilities

- Upgrade of Leonay Oval and Jamison Park Ovals No. 1 to 4.
- Installation of subsurface drainage at Hickeys Lane Rugby League Field.
- Reconstruction of Parkes Avenue Oval – Werrington.

Challenges

- There are still a large number of trees suffering from psyllid damage across the City. These trees will generate an ongoing maintenance liability for a number of years.

Strategy 4.2 – Grow and revitalise our centres and neighbourhoods

	Service Activities	Service
4.2.1	Manage neighbourhood facilities using adopted management practice	Neighbourhood Facilities Management
4.2.2	Implement the Neighbourhood Facilities Improvement Program	Neighbourhood Facilities Management
4.2.3	Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City	Place Management
4.2.4	Engage the community in identified priority established areas of the City	Place Management
4.2.5	Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City	Place Management
4.2.6	Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management
4.2.7	Manage the development of master plans and design for Council's assets and public domain	Design & Project Management

Key Achievements

Revitalising places

- Council has supported the revitalisation of centres within the City by achieving the following outcomes in the past 6 months:
 - maintaining constructive relationship management with the Penrith CBD & St Marys Town Centre Corporations
 - preparation of the final evaluation report on the Penrith Pop Up Park
 - completion of the City Park Review Study
 - commencement of the Penrith Night Time Economy Study & Strategy

Engaging the community

- On May 27 the Mayor, Councillor Ross Fowler OAM officially launched the Penrith Mayoral Challenge at Bennett Rd Public School Colyton. The Mayor challenged participants to design a park which can cater for all people living in their neighbourhood. The project has attracted significant attention from local press and positive feedback from local families.
- The third and final Hello Colyton event held in Barr and Bass Park Colyton was a highlight in June with over 100 residents attending. Children and adults came together to play soccer, build kites and lanterns, as well as contributing ideas for the redevelopment of the park as part of the Penrith Mayoral Challenge.
- Two outstanding events were held this quarter in the Magnetic Place Program. With her first ever grant, local artist Emma Sputnik hosted the Visual Picnic in Wainwright Park,

Kingswood for 150 people from the local community. The second event was held at North St Marys Public School where arts organisation, The Song Room, partnered with the school to deliver a unique project that offered parents the opportunity to connect with each other, develop new skills and co-create a permanent artwork. On 18 June 2015 the works were officially launched with a full school assembly where students performed a mass drumming piece to celebrate the project.

- The community of Werrington has participated in a number of community engagement activities relating to upgrades to Werrington Lakes which were completed in 2014. To compliment the success of these enhancements and in line with community feedback the Neighbourhood Renewal team has coordinated two public art processes during the April-June 2015 quarter which will be installed in July 2015. These include a number of beautiful works by artist Tim Johnman, which celebrate local native animals that can be found around the lake in life size sculpture. These works will be integrated into an educational walking trail coordinated by Councils Environmental Health team and frequently utilised by local schools. The works will create a sense of wonder and joy, adding further value to the Werrington Lakes site. The Neighbourhood Renewal team has also been working with young people who frequent the Werrington Youth Centre and have been developing a mural artwork with local artist Sharline Spice Bezzina on the east facing wall of the Centre. Many residents walk past the Centre each day and through to the lake, the mural will provide a beautiful entry statement to Werrington Lakes and will contribute to a sense of belonging for young participants.

Challenges

- The trial for improving parking management in the northern precinct of the Dunheved Business Park is complex and involves working with property and business owners, drivers and the co-ordination of Council resources. This will be a longer term project.

Outcome 5

WE CARE FOR OUR ENVIRONMENT



Our community have told us that protecting our river, creeks, waterways and bushland areas is important. They also want to be supported to use materials, energy and water resources efficiently.

One of Penrith's defining attributes is our natural environment including the beautiful waterways and stunning mountain views. Penrith has a diverse range of native species and ecological communities and contains approximately 17% of the remnant vegetation of the Cumberland Plain. This is the highest proportion within any council area. Penrith is also unique in that significant areas of remnant native vegetation occur on private land outside conservation reserves.

Council is the steward of approximately 1271ha of open space with an estimated 274ha of natural areas which have biodiversity value. To manage our environment for future generations we must balance growth with the need to preserve our natural environment, support agriculture and build on our local fresh food production and other rural activities.

A significant proportion of the City has the potential to be affected by flooding, especially along the Nepean River and South and Ropes Creeks. We are also likely to experience more severe weather events, in the coming years, such as heatwaves, storms and bushfires which will place additional demands on emergency services.

Heat is particularly an issue for Western Sydney, and Council is looking at ways to 'cool-down' the City. Council continues to lead by example in terms of reducing energy, waste, water use, and discouraging illegal dumping. Council has implemented energy and water savings plans, and installed efficient technology in Council owned properties.

The introduction of the full organics collection and composting service to households in our urban areas in 2009 has seen resource recovery rates increase from 20% to 65%. Council is committed to improving sustainable practices. We buy back compost produced from recycled organics for use in parks, gardens and playing fields.

We also deliver education and awareness programs to help our communities reduce their energy and water use and encourage them to live more sustainably. Caring for our environment seeks to achieve a healthier, better protected and well managed environment that responds to a changing climate.

Strategy 5.1 – Protect and improve our natural areas, the Nepean River and other waterways

Service Activities	Service
5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice	Regulatory Control
5.1.2 Manage and maintain Council owned natural areas	Bushland Management
5.1.3 Facilitate community involvement in bushland management	Bushland Management
5.1.4 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.1.5 Collaboratively manage illegal dumping across Western Sydney (RID Squad)	Regulatory Control

Key Achievements

Vegetation

- Reducing entry from unauthorised vehicles, de-compaction of tracks to stimulate natural regeneration to occur and signage to educate the local community with regard to the endangered vegetation community at Castlereagh Reserve.
- The removal of the introduced weed African Love Grass has been the main focus of works at three reserves, with 800 native Kangaroo grasses were planted at Boronia Reserve.
- Support for works at Gow Park Mulgoa, Werrington Lake edge Werrington, Peppermint Reserve Kingswood, and Lincoln Park Cambridge Park have included the provision of associated materials e.g. site preparation, 3400 plants, 2000 tree guards, soil conditioner, mulch, post planting watering and weeding.
- Construction of the Andrews Road bioretention project is nearly completed with vegetation now being planted within the system. Construction is expected to be completed during July resulting in improved stormwater quality in the Penrith Lakes Catchment.
- New trail markers have been designed and fabricated for the Werrington Environmental Education Trail. The markers have been sculpted in stainless steel by a renowned artist and will be installed throughout Werrington Park.

Cumberland Plain Woodland

- As part of the \$1.8 million in funding from the federal government for the restoration of the regionally significant Wetland 156 in Cranebrook, work continues on the restoration of the wetland and adjacent Cumberland Plain Woodland. Detailed designs are being prepared for the construction of a Water Treatment Wetland are nearly complete. A review of Environmental Factors for the proposed works has been finalised.
- Community engagement activities continued in relation to the Cranebrook Wetland and Bushland Restoration Project, with interpretive signage being designed for the raingarden at Soling Crescent. Bush regeneration contractors continue to work at the Cranebrook Wetland and Bushland restoration site with works being undertaken benefitting threatened species including the Cumberland Plain Land Snail and the Spiked Rice Flower by improving the quality and amount of available habitat.

Waste

- For the 3 month period between April and June 2015 73 applications/referrals were assessed for new OSSM systems or alterations to existing systems, 706 operational approvals were issued and 46 OSSM systems were investigated/audited during this period. For the 2014-2015 financial year 240 applications/referrals were assessed for new OSSM systems or alterations to existing systems, 1255 operational approvals were issued and 115 OSSM systems were investigated/audited during this period.

Waterways

- The Stormwater Education Program engaged 667 students from 9 primary schools on water conservation issues and the impact of stormwater pollution on waterways through interactive workshops run by Keep NSW Beautiful. A Stormwater presentation was also delivered to Year 11 Geography students. Catchment Tours continued with 2 schools participating this quarter, resulting in around 700 native trees being planted in our local reserves.
- This year's macroinvertebrate sampling is in line with previous years studies undertaken as part of Council Waterways Health Monitoring Program. The results of the study are used as a reporting indicator on water health which remains stable.
- A Catchment Monitoring Program was undertaken in the Dunheved Industrial Estate. The samples collected through this program are analysed in Council's internal laboratory with data being used to assess land use impacts on waterways and identify any potential sources of pollution. This program integrates with Council's Stormwater Education initiatives to increase water health awareness within the program area.
- Extensive water quality monitoring was conducted along South Creek following pollution caused by the major industrial fire at Severn Street North St Marys on 17 January 2015. The results were published on Council's website.
- Work continues to protect and improve the biodiversity of the City. This involves the assessment of development that has the potential to impact on biodiversity values, communication with both internal and external stakeholders on biodiversity related issues and the development of educational resources for engagement with staff and the community.

Education and Events

- A Night Nature Walk was held on Wednesday 8th April at Agnes Banks Nature Reserve in partnership with National Parks Wildlife Service (NPWS). 20 people from the local community attended. A second walk at Mulgoa Nature Reserve was planned but was unable to proceed due to rain. Signage has been installed at several key locations along the Glenmore Park Biodiversity Corridor to inform motorists about the possibility of fauna crossing and to raise awareness about the importance of the corridor.

Strategy 5.2 – Support our communities to live more sustainably and use resources wisely

Service Activities	Service
5.2.1 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.2.2 Implement a coordinated program of community engagement activities	Sustainability Planning
5.2.3 Manage resource recovery and waste collection services	Waste Management
5.2.4 Deliver education and communication programs	Waste Management

Key Achievements

Education and engagement

- The Stormwater Education Program engaged 9 primary schools and 667 students on water conservation issues and the impact of stormwater pollution on waterways through interactive workshops run by Keep NSW Beautiful. A Stormwater presentation was also delivered to Year 11 Geography students. Catchment Tours continued with 2 schools participating this quarter, resulting in around 700 native trees being planted in our local reserves.
- Community engagement activities continued in relation to the Cranebrook Wetland and Bushland Restoration Project, with interpretive signage being designed for the raingarden at Soling Crescent. New trail markers have been designed and fabricated for the Werrington Environmental Education Trail. The markers have been sculpted in stainless steel by a renowned artist and will be installed throughout Werrington Park.

Strategy 5.3 – Minimise risks to our community from natural disasters

Service Activities	Service
5.3.1 Support emergency services and other agencies in preparing for and responding to emergencies	Emergency Services Management
5.3.2 Manage infrastructure and plant to ensure volunteers are provided with adequate resources	Emergency Services Management
5.3.3 Provide a strategic framework to manage floodplains and inform land use policy	Floodplain & Stormwater Management
5.3.4 Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues	Floodplain & Stormwater Management
5.3.5 Identify opportunities to respond to a changing climate	Sustainability Planning

Outcome 6

WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT



Outcome 6 focuses on messages from our community about the importance of encouraging health and wellbeing, as well as community pride and a sense of belonging. This was identified as the main reason why residents choose to stay in Penrith. Council seeks to celebrate our heritage, cultural diversity, build social inclusion and foster creativity, encouraging the participation and contribution of all people in the City.

Penrith has a proud community spirit and that is part of how we live and celebrate our achievements. Partnership, openness and a positive approach are what enable us to come together and achieve shared goals.

Council provides health, cultural and community programs and events for residents and priority groups to bring people together, make social connections and encourage community wellbeing. We actively support non-government community service providers and are responsible for food safety and hygiene in local eateries and restaurants.

Council has a number of libraries which provide hubs for access to information and life-long learning. We have a number of regional arts, entertainment and cultural facilities including the Joan Sutherland Performing Arts Centre, the Penrith Conservatorium of Music, the Q Theatre, and the Penrith Regional Gallery and Lewers Bequest. Major sporting venues include the Sydney International Regatta Centre the Penrith Whitewater Stadium, as well as the Penrith Panthers complex.

Council provides quality sports fields, parks and playgrounds which offer a range of recreational and social opportunities for our community. Penrith has a strong and proud sporting tradition, with a higher than average participation rate. Council provides venues for sports such as athletics, cricket, rugby league, soccer, baseball, netball, softball, tennis, swimming and touch football. Council's facilities provide opportunities for residents and visitors to the City to be physically active and improve their health.

Strategy 6.1 – Provide opportunities for our community to be healthy and active

Service Activities	Service
6.1.1 Manage and maintain the City's sports grounds, parks and open space	City Parks
6.1.2 Resource and implement social programs that contribute to community wellbeing	Community & Cultural Development
6.1.3 Contribute to the health and wellbeing of the City's community	Environmental Health
6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure	Libraries
6.1.5 Manage sport and recreation facilities, programs and services	Recreation & Leisure Facilities Management
6.1.6 Provide and maintain sport and recreation facilities that meet community needs	Recreation & Leisure Facilities Management
6.1.7 Advocate for sport and recreation venues and services for the City	Recreation & Leisure Facilities Management
6.1.8 Support sport and recreation partners and networks	Recreation & Leisure Facilities Management

Key Achievements

Sports and recreation

- Reconstruction of 4 fields at Jamison Park using recycled organic material.
- Reconstruction of Greygums Oval No.2 - Cranebrook
- Reconstruction of Parkes Avenue Reserve - Werrington
- Reconstruction of 1 field at Ched Towns Reserve - Glenmore Park
- St Clair Leisure Centre has increased its participation and attendance in all programs and services, and will continue to build on the existing platform of programs and services. A business case is currently being developed to continue to improve the services provided at the centre, by providing health and fitness related activities.
- An online booking system has been installed at Emu Plains Tennis Courts, which allows users to book a court at Emu Plains Tennis Courts any time or anywhere.

Education and events

- One 'Eat it to Beat it' Fruit and Vege session and two healthy lunch box sessions were conducted in conjunction with the Cancer Council NSW at Castlereagh and St Marys reaching 45 parents. This program is aimed at parents of school children to encourage healthier eating.
- A quit smoking session was delivered for depot staff in May in partnership with NMB Local Health District and QUIT Education Service as part of World No Tobacco Day 2015. 24 staff attended and 18 attempted to quit or reduce smoking. So far 3 staff have quit for several weeks.
- A bus trip was organised and delivered for older people in partnership with Community and Cultural Development Active Ageing Officer. The day included demonstrations by a local personal trainer of gym equipment at two locations to encourage the use of equipment and two Farmgate visits. Both components of the day were very well received. A second demonstration is being planned for later in the year.

Food safety

- An audit was conducted of 33 food shops that use oil for deep frying to identify how many food shops use unhealthy oil. Just under half (15) shops used Cottonseed or other oil high in saturated fat. Options to encourage shops to use healthier oil are being investigated.
- Council co-hosted the Joint Central West/North West/Far West/Western Sydney Regional Food Surveillance meeting on 29 April 2015.

Library Services

- Children's activities at library
Penrith Library Service continues to provide a mixture of free and paid activities for children from the ages of 0 to 14 years old. These include:
 - Free Activities for children under 5 years old:
 - Paid Activities for pre-schoolers and primary school children including midweek extravaganza and holiday activities:
 - Children's Newsletter (4 times a year) comes out at least five to six weeks before the holidays providing all the information.
 - Annual Special Events and Activities, including National Simultaneous Story time in May, HSC lectures in June, Book Week in August, Children's Week in October, Sydney Writers' Festival – Children's author in November
- Library digitisation projects
The digitisation of the Library's extensive local history photograph collection is proceeding on schedule. More than 5,000 digitised photographs are now available on the Penrith in Pictures website as well as through the National Library's Catalogue. These images will be incorporated into the Penrith Library catalogue when we convert to the new Library Management System, Spydus (Civica) in 2015-2016. This will be of significant benefit for the community in locating historical information and images.
- Toy library headquarters moves to St Marys library
The Toy library continues to be an important service for young children via library branch sessions, as well as a home delivery service to handicapped children and their carer's, unable to leave home. For this group of clients, the Toy Library purchases special needs toys, including switch toys. These adapted toys are often the first opportunity a child with a disability is given to independently control something by either the action or sound they make. For children with a disability, an adapted battery toy can be much more than play.

Strategy 6.2 – Encourage social connections and promote inclusion in our community

	Service Activities	Service
6.2.1	Implement education and participation programs for identified target groups	Children's Services
6.2.2	Develop effective responses to the social impacts of growth, redevelopment and change	Community & Cultural Development
6.2.3	Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity	Community & Cultural Development
6.2.4	Facilitate and resource community services networks to support social cohesion	Community & Cultural Development
6.2.5	Liaise with Aboriginal organisations and residents to develop initiatives that contribute to community strength	Community & Cultural Development
6.2.6	Conduct and support a program of events	Marketing

Key Achievements

- The Cranebrook Neighbourhood Advisory Board (NAB) meet bi-monthly and are supported by Council. Issues identified at the planning day that Council facilitated include violence, drug use (ICE) and family impacts, youth services, domestic violence, food security and employment. Services are working together as a collective to work on these issues that have significant impacts and challenges for the community. A major focus of the NAB in 2015 has been the future of the Cranebrook Shopping centre and ensuring the voices of local residents are heard by Council and other stakeholders.

Childcare

- 106 Aboriginal children currently utilise a Penrith City Council Children's service.
- Over 275 families access mobile playvan on a weekly basis.

Community Events

- On Thursday 19 March 2015 over 350 older residents were treated to a variety of outstanding musical, dance and circus performances at the Joan Sutherland Performing Arts Centre to celebrate Senior's Week 2015. The event showcased local school talent from the Nepean Performing and Creative Arts High School and was capped-off with a wonderful musical performance by the three TenOz. The feedback from attendees was overwhelmingly positive including comments that the event was the 'best ever' and 'excellent'.
- Penrith Migrant Interagency (PMI) meets regularly to discuss issues for multicultural communities. The PMI planning day, facilitated by Council officers, identified a range of issues for the culturally and linguistically diverse (CALD) community including domestic violence, generational cultural disharmony, education and employment and community activities. PMI has held a range of successful activities including Harmony Day and Refugee Week.
- A comprehensive program of civic and community events were delivered during the year that helped showcase the City and celebrate the achievements of past and present residents. The highlights of the community events program included four Sunday Siestas and two Music by the River events as well as an inaugural and successful Cinema in the Park event held at Regatta Park, Emu Plains. The program also included nine citizenship ceremonies that saw 637 people become new Australian citizens.

Strategy 6.3 – Support cultural development, activating places and creativity

	Service Activities	Service
6.3.1	Implement projects and activities to enhance the cultural vitality of the City	Community & Cultural Development

Key Achievements

- The Art West – Art Exhibition St Marys was held on the 1st May 2015 at the St Marys Community Centre. Council provided significant support to the St Marys Area Community Development Project, the lead organisation for this initiative. Partners for the exhibition included the University 3rd Age and the Nepean Potters. This was a very successful exhibition with over 100 exhibits.

Outcome 7

WE HAVE CONFIDENCE IN OUR COUNCIL



This outcome focuses on Council as a leader in the region, and the way we operate as an organisation. Messages from our community reinforced the importance of making sure that Council's finances are sound and sustainable. We need to continue to be ethical and transparent in our decision-making, provide a fair and safe workplace, and manage our finances and assets responsibly. As an organisation Council will base its decisions on the principles of sustainability and social justice, and deliver our services in the context of agreed priorities, legislative requirements and our available resources.

Strategy 7.1 – Demonstrate transparency and ethical behaviour

	Service Activities	Service
7.1.1	Manage Council's business planning	Business Improvement
7.1.2	Provide an accurate and timely planning information service	City Planning
7.1.3	Ensure that the organisation promotes ethical behaviour, risk management, transparent decision making and meets contemporary governance standards	Corporate Governance
7.1.4	Manage Council's corporate reporting	Corporate Planning
7.1.5	Manage Council's reporting system and meeting processes	Council & Corporate Support
7.1.6	Support the Councillors in meeting their statutory obligations and roles as community representatives	Council & Corporate Support
7.1.7	Support the organisation to meet corporate statutory obligations	Council & Corporate Support
7.1.8	Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services	Information Technology
7.1.9	Provide Council with legal administration, conveyancing and advice services	Legal Services
7.1.10	Provide Council with dispute resolution, litigation and advocacy services	Legal Services
7.1.11	Manage Council's mapping and geographical information systems to support the organisation's effectiveness, and to comply with legislation	Mapping Information / GIS
7.1.12	Manage Council's property portfolio	Property Development & Management
7.1.13	Manage Council's Records Management program to ensure compliance	Records Management
7.1.14	Manage access applications to meet statutory requirements	Records Management
7.1.15	Support Council in managing enterprise risk and compliance	Risk Management & Insurance
7.1.16	Manage insurance and claims	Risk Management & Insurance
7.1.17	Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.1.18	Support the organisation to meet statutory and regulatory requirements for employee relations, EEO and WHS	Workforce Development

Key Achievements

Awards

- The 2013-14 Annual Report was awarded a Silver Award in the Australasian Reporting Awards. This is the second year in a row our Annual Report has won a Silver Award reflecting the ongoing commitment to quality reporting to the community.
- Two Risk Management Excellence Awards were received in 2014 (Westpool and UIP Member's Choice).

Legal matters

- The successful mediation of a major litigation matter where Council was paid in excess of \$1.2m in damages. Council was successful in the pursuit of a long standing environmental compliance matter, where the Court ordered a landowner to remove 110 head of cattle from his property. Council was also successful and obtaining a costs order in that matter.
- Council was also successful in defending an appeal to the District Court from a Local Court decision.

Improving systems

- Data for the new Asset Management System has been completed for upload and trial of the system will begin shortly.

- Commencement of the digitisation of Consents Stage 1 and transfer of first State archives consignment.
- New technology in the areas of 3d modelling and Web Map Services is being adopted and developed.

Staff support

- Envisage seminars were held for 250 mature aged workers.
- We have implemented our EEO Management Plan 2015 – 2017.

Challenges

- To continue to meet the expanding demands for legal services with existing resources.
- Council's main IT supplier, Technology 1, has announced significant changes to the way their software will interact with GIS. This may lead to major changes in the GIS software we use.

Strategy 7.2 – Ensure our finances and assets are sustainable and services are delivered efficiently

Service Activities	Service
7.2.1 Manage Council's financial sustainability and meet statutory requirements	Financial Services
7.2.2 Coordinate Council's corporate research program with an integrated policy	Corporate Planning
7.2.3 Manage and maintain Council's fleet, plant and equipment	Plant Maintenance
7.2.4 Manage Council's property portfolio	Property Development & Management
7.2.5 Manage Council's procurement policies and procedures	Purchasing & Supply
7.2.6 Mainstream corporate sustainability	Sustainability Planning
7.2.7 Identify ways to use resources more efficiently	Sustainability Planning
7.2.8 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.2.9 Provide staff with opportunities for learning and development	Workforce Development
7.2.10 Manage Council's workers compensation and injury management	Workforce Development

Key Achievements

Asset Management

- 19 plant items were replaced during 2014/15, including two Toro 5910 tractors, 6 trailers, 3 tippers, a scrubber and a high pressure cleaner unit. In excess of 950 scheduled services were performed on Council owned plant as well as 80 services on RFS/SES plant and vehicles. GPS has now been installed on 150 items of plant, providing for increased theft protection and staff safety.
- Council officers have established new outdoor licence agreements that will create greater efficiencies to Council and the customers.

Staff support

- Implementation of the Penrith City Council Enterprise Agreement 2014-2017.
- Prevention of Bullying and Harassment Training, commenced roll out during this reporting period.

Strategy 7.3 – Provide opportunities for our community to participate in making decisions about the City's future

Service Activities	Service
7.3.1 Provide information about Council's services and policy positions	Communications
7.3.2 Manage Council's corporate planning and engagement program	Corporate Planning
7.3.3 Provide quality customer service and information on Council's services through Information Centres and agreed customer contact points	Customer Service
7.3.4 Provide an information service for visitors to the City	Marketing

Key Achievements

Access to information

- Corporate advertising has been placed when appropriate to support Council campaigns, services, positions and events.
- There has been a great deal of work done in this area including the publication of the new Penrith Visitor Guide, the building of a new website to be launched by the Minister in September, the investigation of touch screen technology and the completion of a Destination Management Plan for Penrith.

FINANCIAL REVIEW

FUNDING SUMMARY

	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operations from Ordinary Activities									
Operating Expenditure									
Employee Costs	(86,673.5)	-	(86,673.5)	3,244.4	-	3,244.4	(83,429.1)	-	(83,429.1)
Interest Charges	(3,449.9)	-	(3,449.9)	15.5	-	15.5	(3,434.4)	-	(3,434.4)
Depreciation and Amortisation	(26,625.3)	-	(26,625.3)	4,710.6	-	4,710.6	(21,914.7)	-	(21,914.7)
Materials, Contracts and Other	(80,247.8)	-	(80,247.8)	3,014.3	-	3,014.3	(77,233.6)	-	(77,233.6)
Asset Utilisation and Overheads	697.4	-	697.4	(71.9)	-	(71.9)	625.5	-	625.5
Total Operating Expenditure	(196,299.2)	-	(196,299.2)	10,913.0	-	10,913.0	(185,386.2)	-	(185,386.2)
Operating Revenue									
Rates and Annual Charges	22,797.7	96,524.9	119,322.6	(9.6)	365.6	356.0	22,788.1	96,890.5	119,678.6
User Charges and Fees	40,611.6	295.0	40,906.6	860.9	1,228.7	2,089.6	41,472.5	1,523.7	42,996.2
Interest Income	549.9	1,764.6	2,314.4	162.1	344.8	506.9	712.0	2,109.4	2,821.4
Operating Grants and Contributions	19,667.3	11,247.0	30,914.3	253.1	-	253.1	19,920.4	11,247.0	31,167.3
Profit on Sale of Assets	(485.9)	-	(485.9)	2,067.4	-	2,067.4	1,581.6	-	1,581.6
Total Operating Revenue	83,140.6	109,831.5	192,972.0	3,333.9	1,939.1	5,273.0	86,474.5	111,770.6	198,245.1
Result before Capital Grants and Contributions	(113,158.6)	109,831.5	(3,327.1)	14,246.9	1,939.1	16,186.0	(98,911.7)	111,770.6	12,858.8
Capital Grants & Contributions	29,978.8	-	29,978.8	16,601.1	-	16,601.1	46,579.9	-	46,579.9
Operating Result	(83,179.8)	109,831.5	26,651.7	30,848.0	1,939.1	32,787.1	(52,331.8)	111,770.6	59,438.8
Funding Statement (Sources & Application)									
Add back non funded items	29,264.1	-	29,264.1	(7,578.5)	-	(7,578.5)	21,685.6	-	21,685.6
Funds received from Sale of Assets	9,875.9	-	9,875.9	(2,040.3)	-	(2,040.3)	7,835.6	-	7,835.6
Loans Received	-	10,663.0	10,663.0	-	-	-	-	10,663.0	10,663.0
Budget (Surplus) / Deficit	-	(155.7)	(155.7)	-	(62.7)	(62.7)	-	(218.4)	(218.4)
Funds Transferred (to)/from Reserves held	7,694.8	(22,521.2)	(14,826.4)	(9,755.7)	(3,320.4)	(13,076.1)	(2,060.8)	(25,841.7)	(27,902.5)
Net Fund Available	(36,345.0)	97,817.6	61,472.6	11,473.5	(1,444.1)	10,029.4	(24,871.5)	96,373.5	71,502.0
Application of Funds									
Assets Acquired	(51,015.0)	-	(51,015.0)	(9,919.9)	-	(9,919.9)	(60,934.9)	-	(60,934.9)
Internal Loans	232.8	-	232.8	(209.1)	-	(209.1)	23.7	-	23.7
Loan Repayments Made	(10,690.4)	-	(10,690.4)	99.6	-	99.6	(10,590.8)	-	(10,590.8)
Total Application	(61,472.6)	-	(61,472.6)	(10,029.4)	-	(10,029.4)	(71,502.0)	-	(71,502.0)
Net Costs funded from Rates & Other Untied Income	(97,817.6)	97,817.6	-	1,444.1	(1,444.1)	-	(96,373.5)	96,373.5	-

Significant Proposed Variations- June 2015

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
BUILDING APPROVALS & CERTIFICATES	
<u>Development Services Operational Expenses</u>	
This savings is due to the increased use of electronic information and processes and staff vacancies resulting in expenditure on materials being below budget.	37,286
<u>Fire Safety Statement Income</u>	
The increase in income can be attributed to additional fines, more audit inspections, and follow up on fees for the late submission of certificates.	44,885
Total BUILDING APPROVALS & CERTIFICATES	82,171
BUILDING MAINTENANCE	
<u>Building Maintenance & Operations</u>	
A reconciliation of Council's building register found that there were a number of assets that were decommissioned in 2014-15. A total write-off of \$317,000 for these assets was required to account for this in Council's registers. The remaining variance is attributed to the additional unscheduled maintenance works across the buildings portfolio including works at the Joan Sutherland Performing Arts Centre, Penrith Regional Gallery, and Ripples facilities. Significant electrical maintenance/repair works, as a result of hazard assessments, have been undertaken at these centres.	(469,027)
Total BUILDING MAINTENANCE	(469,027)
PARKS	
<u>Parks Operational Expenses</u>	
This variance has resulted from a number of Materials & Contractors budgets being saved due to a decrease in reactive maintenance costs and amended work practices with staff now trained in playground softfall repairs delivering the service at a much cheaper rate than contractors. Water costs are also below budget as a result of decreased water usage for the year. Savings have also been achieved in plant hire throughout the year compared to the original budget.	345,727
Total PARKS	345,727
CIVIL CONSTRUCTION & MAINTENANCE	
<u>City Works Income</u>	
Sustained increased activity throughout the financial year has seen additional income from fees and charges generated by this activity in Council's release areas.	217,047

Significant Proposed Variations- June 2015

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
<u>City Works Materials</u>	
Cost savings represent underspending in the department's discretionary operational budget for stationery, printer usage charges and miscellaneous items.	23,169
<u>Road Resealing/Resheeting</u>	
This Program has been completed as per 2014-15 Operational Plan with a total of 132,664 square metres of road pavement resurfaced. Savings are a result of efficiencies in procurement.	34,531
<u>Construction of Bicycle Facilities</u>	
The majority of planned construction works has been completed as part of the shared use path bridge works on Jamison Road, Jamisontown with savings achieved.	28,492
<u>Drainage Maintenance</u>	
Staff vacancies in the drainage operations area meant fewer resources to undertake Council maintenance of drainage infrastructure. All priority works identified for the year have been addressed, with a large portion of prioritised works integrated into the Urban Drainage Program. This savings offsets additional expenditure in roads maintenance as a majority of path restorations works involved kerb and drainage renewals.	84,089
Total CIVIL CONSTRUCTION & MAINTENANCE	387,328
PUBLIC DOMAIN MAINTENANCE	
<u>Street Lighting</u>	
Street Lighting Costs were lower than budgeted by \$207,000 due in part to a larger than anticipated refund for charges incurred in the change of suppliers at the beginning of the financial year. Further contributing to the variance is The Traffic Route Light Subsidy Scheme payment received from the RMS which was \$206,000 greater than budgeted. The subsidy budget is based on historical amounts received and Council has no knowledge or control over the amount to be received each year. Roads and Maritime Services has recently completed a review of eligible street lighting inventory and subsidy payments from 2014-15 are based on the revised inventory.	413,315
<u>Building Operations</u>	
Building Operations has achieved savings across a number of areas including Security Contractors, Cleaning Contractors , Internal Plant Hire, and Materials.	91,733
Total PUBLIC DOMAIN MAINTENANCE	505,048

Significant Proposed Variations- June 2015

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
DEVELOPMENT APPLICATIONS	
<u>Development Services Consultants</u>	
There has been a reduction in reliance on external specialists and external independent reviews through use of internal specialists for vegetation and development assessment consulting resourcing vacancies.	34,882
<u>Development Application Income</u>	
Increased development activity has continued throughout 2014-15 driven by the Gazettal of Penrith LEP2010. This has seen an increase in the estimated cost of development associated with increased applications for new residential flat buildings. This trend is expected to continue throughout 2015-16.	228,522
Total DEVELOPMENT APPLICATIONS	263,404
DEVELOPMENT ENGINEERING	
<u>Development Engineering Advice Income</u>	
As the Certifying Authority for large developments such as Caddens, Glenmore Park Stage 2, and Jordan Springs, Council has had a large number of Compliance Certificate applications above the forecasted budget. Current economic conditions have also sustained the increase in residential subdivision activity.	48,118
Total DEVELOPMENT ENGINEERING	48,118
EMERGENCY SERVICES MANAGEMENT	
<u>RFS Operations</u>	
NSW Fire and Rescue reimbursement for Rural Fire Services 'Volunteer & Statewide Support (VASS) Maintenance & Repairs' expenditure for the previous financial year exceeded budgeted receipt. Reimbursement is based on 11.7% of actual VASS costs in addition to actual maintenance and repairs expenditure. Payment is usually received in December of the following year.	52,860
Total EMERGENCY SERVICES MANAGEMENT	52,860
ENVIRONMENTAL PROTECTION	
<u>Environmental Health Operational Expenses</u>	
Material costs are below budget due to increased use of electronic information/processes as well as staff vacancies for most of the financial year which led to the Public Health Unit not being able to complete all programs. These positions have now been filled.	20,216
Total ENVIRONMENTAL PROTECTION	20,216

Significant Proposed Variations- June 2015

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
FINANCIAL SERVICES	
<u>Financial Support - Operational Expenses</u>	
Savings achieved as a consequence of taking a more conservative approach to departmental expenditure throughout the year.	27,644
Total FINANCIAL SERVICES	27,644
FLEET MANAGEMENT	
<u>Depot Operational Expenses</u>	
A consultant has been engaged to undertake a Plant Management and Optimisation study. Works were delayed during 2014-15 as GPS systems were installed on a 150 items of plant to provide data to assist in the study. The consultant is re-commencing the project in July 2015, utilising data generated from the GPS. Contractor cost savings have been achieved as there were no further variations to the contract engagement. Savings on materials were also achieved in this area.	62,705
<u>Plant Replacement</u>	
Some Plant item purchases were deferred during the financial year subject to recommendations and observations made from the Plant Optimisation Study which was reliant on the installation of GPS in a range of Councils Plant during 2014-15.	265,821
<u>Motor Vehicle Operational Expenses</u>	
The management of the light vehicle fleet has resulted in a net savings for the year with the main contributor being fuel and oil which has been significantly below estimate during the year.	22,119
<u>Plant Maintenance</u>	
Plant maintenance expenditure for the servicing of Council assets exceeded budget by \$165,000. Particular assets of note include a platform truck, street sweeper, and a flood/storm rescue truck (SES). Costs associated with the rescue truck have been recovered from the State Emergency Services as part of the ongoing Council/SES partnership agreement.	(165,118)
Total FLEET MANAGEMENT	185,527
LEGAL SERVICES	
<u>Transfer to Legal Reserve</u>	
Additional income of \$219,877 from the Investments Recovered has been transferred to the reserve and used to fund additional project expenditure in the June Quarterly Review relating to a number of planning and environment appeals before the courts during the reporting period. A further \$300,000 has been allocated to increase the reserve balance for next financial year in line with trends for additional projected expenditure.	(519,877)
Total LEGAL SERVICES	(519,877)

Significant Proposed Variations- June 2015

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
LIBRARIES	
<u>Library Income</u>	
The main areas of increased income relate to photocopy sales and Internet income. Increased usage of photocopiers seems to have grown due to prices being kept to a minimum, including members of the public being required to complete forms for everything from employment, government department reporting and or personal use. Library patrons now have to access the web sites either through Paynet (i.e. fee based Internet access) or Freenet (i.e. free access to library electronic research resources and all government and educational websites) where they have to print out the forms and complete information. The library offers free scanning via the photocopiers but patrons they then have to attach to an online recruitment site or email which requires internet usage and time.	23,952
Total LIBRARIES	23,952
PLANNING POLICIES & PLACES	
<u>S149 Certificate Income</u>	
S149 certificate income is predominantly a product of the level of activity in the property market, with the current very low interest rates continuing to boost that market. As a result property transactions and development are anticipated to exceed original estimated income levels, which are based on historical records and adjusted for any known subdivision activity that is anticipated to occur within the LGA	31,193
Total PLANNING POLICIES & PLACES	31,193
RECORDS & DOCUMENT MANAGEMENT	
<u>Postage</u>	
Council has achieved savings from postage costs mainly due to the purchase of a franking machine rather than leasing the machine. This has generated an annual operational cost saving of \$19,000 p.a. Council has also made savings from moving away from the DX mail service with an annual cost saving of \$10,000. The annual budget has been adjusted in 2015-16 to reflect these ongoing operational savings.	32,261
Total RECORDS & DOCUMENT MANAGEMENT	32,261
ANIMAL CONTROL	
<u>Companion Animals Commission</u>	
Waste and Community Protection have now trained all administration officers in the Animal Services applications providing for consistent and efficient service of registration requirements. Penrith's reputation as an efficient processor has led to increased Companion Animal registration from out of area resulting in higher commission returns to Council.	36,795

Significant Proposed Variations- June 2015

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
<u>Animal Fines</u>	
Council maintains the consistency of the animal regulatory and registration compliance program. This increase is a result of this program, compliance with the requirements for responsible pet ownership and the carry over from outstanding payments received for previous infringements.	54,715
Total ANIMAL CONTROL	91,510
WORKFORCE DEVELOPMENT	
<u>Skills and Knowledge</u>	
Significant savings due to the reduced use of consultants to assess the Skills and Knowledge of staff and increased in-house approach. The annual budget has been reduced to \$10,000 in 2015-16 to reflect the on-going savings.	22,918
Total WORKFORCE DEVELOPMENT	22,918
GENREAL REVENUE UNTIED INCOME	
<u>Net Salary Savings</u>	
During the final quarter of 2014-15 salary savings of \$2,003,986 have been realised offset by additional superannuation payments of \$157,985 and adjustments to on-cost recovery of \$104,822 as part of the year end balancing process.	1,741,179
<u>Movement in ELE Provision</u>	
This variation reflects the movement in Employee Leave entitlements, increased resignations/retirements, and the impact of leave balances throughout the organisation. Each year this provision is updated to include future wages increases, on-costs, and expected retirements. This is traditionally a difficult area to accurately predict and it is proposed that salary savings due to vacancies be directed towards this area lessening the impact at year end	(1,384,393)
<u>Transfer to ELE Reserve</u>	
It is proposed as part of the June Quarterly Review that net employee costs savings identified are transferred to the Employee Leave Entitlement (ELE) Reserve.	(356,786)
<u>Investments Recovered</u>	
This variance relates to Council recently settling its dispute with a former investment adviser over advice received in relation to a number of investments prior to the Global Financial Crisis (GFC). The case involved advice to invest \$2m in certain financial products which have failed, and a further \$3m in financial products which now have a significantly delayed maturity date. These funds are proposed to be transferred to reserve (Legal \$219,877 and Asset \$1m) in the June Quarterly Review.	1,219,877

Significant Proposed Variations- June 2015

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)
<u>Rates Income</u>	
Additional rates income is due to greater subdivisions occurring ahead of predicted timing in the long-term model, most recently in Jordan Springs resulting in additional income generated in the current year. There were also three properties on postponed rates which have now been developed and the postponed rates and interest charges paid in full.	402,133
<u>Interest on Investments</u>	
Additional untied interest of \$318,190 has been achieved due to the return on Council's investments exceeded benchmark throughout the final quarter of the year combined with the unrestricted portion of the portfolio being higher than anticipated. Although the cash rate was reduced to 2% in May and had been at records low levels all year, Council's portfolio earned an average 3.38% due to investments in bank term deposits and floating rate notes that are achieving high returns.	318,190
<u>Transfer to Reserve</u>	
The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$1,707,000 be transferred to Reserve to provide capacity to respond to these assumptions if needed. In addition it is proposed to reserve further funds to emerging priorities and advance the development of designs for a 1,300 space multi deck carpark in the Penrith CBD (\$1,200,000) and ICT infrastructure upgrades and improvements (\$400,000) that were unable to be funded in the original 2015-16 budget.	(3,307,000)
Total General Revenue/Untied Income	(1,366,800)
Total Variances over \$20k	(235,827)
Other Variances under \$20k	298,564
June 2015 Quarter Surplus/(Deficit)	62,737
1st Quarter Variances to adopted budget reported to Council	208,367
2nd Quarter Variances to adopted budget reported to Council	(4,777)
3rd Quarter Variances to adopted budget reported to Council	(3,269)
4th Quarter Variances to adopted budget reported to Council	(44,650)
Original 2014-15 Budget Surplus/(Deficit)	-
Net Predicted Surplus/(Deficit) for 2014-15	218,408

PROPOSED REVOTED WORKS

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
CAPITAL PROJECTS							
CITY WORKS							
Plant Replacement	97,407	97,407	-		1,187,557	798,839	388,718
Bus Shelters Program	58,315	58,315	-		171,174	112,859	58,315
Shared Pathways (SRV)	139,801	-	139,801	SRV	283,743	143,942	139,801
Urban Drainage Construction Program	171,457	171,457	-		831,490	660,033	171,457
Forrester Road North St Marys – Widening Investigations	18,000	18,000	-		18,000	-	18,000
Castlereagh Community (Quarantine) Fund	22,321	-	22,321	Grant	198,595	176,274	22,321
Erskine Business Park Footpath Construction (s94)	15,000	-	15,000	s94	145,000	74,855	70,145
RFS Support Vehicles	65,000	-	65,000	Grant	181,000	116,000	65,000
TOTAL CITY WORKS	587,301	345,179	242,122		3,016,559	2,082,803	933,756
CORPORATE COMMUNICATIONS & MARKETING							
Visit Penrith Website	76,499	69,233	7,266	Reserve	99,233	22,734	76,499
TOTAL CORPORATE COMMUNICATIONS & MARKETING	76,499	69,233	7,266		99,233	22,734	76,499
CULTURAL & COMMUNITY DEVELOPMENT							
Glenmore Parkway Entry Site	25,581	-	25,581	s94	134,258	108,677	25,581
TOTAL CULTURAL & COMMUNITY DEVELOPMENT	25,581	-	25,581		134,258	108,677	25,581
DESIGN & PROJECTS							
CBD Stormwater Design & Construction	153,215	-	153,215	Reserve	203,779	50,564	153,215
City Centre Improvements (SRV)	38,379	-	38,379	SRV	275,421	237,042	38,379
Bennett Wagon Enclosure - South Creek Park	80,000	-	80,000	Reserve	331,648	234,964	96,684
Cranebrook Wetlands & Cumberland Plains - Capital	8,320	-	8,320	Grant	103,916	95,596	8,320
Andrews Road Wetlands Project	250,000	-	250,000	Reserve	1,567,624	1,209,400	358,224
Accessible Ramp and Toilet - St Marys Old Council Chambers	73,800	-	73,800	Reserve	75,000	1,200	73,800
Better Boating Program	198,495	33,000	165,495	Grant/Res/s94	211,500	13,005	198,495
Glenmore Park Stage 2 - Playing Fields and Amenities	71,738	-	71,738	s94 Reserve	292,740	221,002	71,738
Kingsway Sporting Complex and Blair Oval All Weather Athletics	344,000	-	344,000	s94 Reserve	421,000	77,000	344,000
TOTAL DESIGN & PROJECTS	1,217,947	33,000	1,184,947		3,482,628	2,139,773	1,342,855

PROPOSED REVOTED WORKS

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
INFORMATION MANAGEMENT & TECHNOLOGY							
Records Management System Upgrade	37,211	-	37,211	Reserve	50,240	13,029	37,211
Civic Centre Cabling Upgrade	100,000		100,000	Reserve	504,743	404,743	100,000
TOTAL INFORMATION MANAGEMENT & TECHNOLOGY	137,211	-	137,211		554,983	417,772	137,211
PARKS							
Drainage Works Hickeys Lane Penrith	15,612		15,612	SRV	78,805	63,193	15,612
Synthetic Surfaces All (Various locations)	14,874		14,874	SRV	21,000	6,126	14,874
Werrington Creek Park Provision of New Facilities	35,999		35,999	S94	483,708	447,709	35,999
Victoria Park Masterplan Implementation	59,650		59,650	S94	283,623	223,973	59,650
Waste Avoidance Signage in parks	15,000		15,000	Contribution	15,000	-	15,000
Interactive Active Zone - Tench Reserve	62,631		62,631	SRV	182,500	119,869	62,631
TOTAL PARKS	203,766	-	203,766		1,064,636	860,870	203,766
PLACE MANAGEMENT							
Neighbourhood Renewal (SRV)	45,832		45,832	SRV	109,123	63,291	45,832
TOTAL PLACE MANAGEMENT	45,832	-	45,832		109,123	63,291	45,832
PUBLIC DOMAIN AMENITY & SAFETY							
Community Safety Program	7,714	7,714			202,101	194,387	7,714
Public Amenity Replacement Program	26,965		26,965	SRV	40,000	13,035	26,965
Emu Plains Cemetery - New Granite Ashes Wall	63,500		63,500	Reserve	63,500	-	63,500
TOTAL PUBLIC DOMAIN AMENITY & SAFETY	98,179	7,714	90,465		305,601	207,422	98,179
RECREATION MANAGEMENT							
Greygums Oval - New Electronic Scoreboard	26,475		26,475	Contribution	35,000	8,525	26,475
Chameleon Reserve Amenity Building	27,479	27,479			29,100	1,621	27,479
Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	90,978		90,978	Cont / SRV	91,478	500	90,978
Rance Oval Amenities Upgrade	1,400		1,400	s94	1,400	-	1,400
Jamison Park Upgrades	554,194		554,194	s94	2,130,610	1,576,416	554,194
SMRRF upgrades and construction of accessible indoor arena	40,365		40,365	Contribution	40,865	500	40,365
Floodlight Upgrade Myrtle Road	500		500	Grant	9,500	9,000	500
St Clair Hawks Cricket Nets	3,063	3,063			51,893	48,830	3,063

PROPOSED REVOTED WORKS

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
TOTAL RECREATION MANAGEMENT	744,454	30,542	713,912		2,389,846	1,645,392	744,454
WASTE & COMMUNITY PROTECTION							
Parking Pods	13,270	13,270			26,440	13,170	13,270
TOTAL WASTE & COMMUNITY PROTECTION	13,270	13,270	-		26,440	13,170	13,270
TOTAL CAPITAL PROJECTS	3,150,040	498,938	2,651,102		11,183,307	7,561,904	3,621,403
OPERATING PROJECTS							
CITY WORKS							
Plant Management & Optimisation Study	74,960	74,960	-		77,835	2,875	74,960
Asset Management Improvement Program Review	23,100	23,100	-		46,200	23,100	23,100
TOTAL CITY WORKS	98,060	98,060	-		124,035	25,975	98,060
CORPORATE COMMUNICATIONS & MARKETING							
Website Maintenance	12,740	12,740			150,855	138,115	12,740
TOTAL CORPORATE COMMUNICATIONS & MARKETING	12,740	12,740	-		150,855	138,115	12,740
DESIGN & PROJECTS							
RMS Local Roads Package	39,056	-	39,056	Grant	700,000	660,944	39,056
Allen Place Ramp Removal and Deck Maintenance	29,151	-	29,151	Reserve	50,000	20,849	29,151
TOTAL DESIGN & PROJECTS	68,207	-	68,207		750,000	681,793	68,207
ENGINEERING SERVICES							
Road Safety Project	2,000	-	2,000	Grant	18,508	16,508	2,000
TOTAL ENGINEERING SERVICES	2,000	-	2,000		18,508	16,508	2,000
ENVIRONMENTAL HEALTH							
Gipps Street - Monitor Leachate	93,943		93,943	Reserve	281,451	187,508	93,943
Cranebrook Wetlands & Cumberland Plains	106,200		106,200	Grant	300,000	193,800	106,200
Water Sensitive Urban Design (WSUD)	10,408		10,408	Reserve	19,911	9,503	10,408
TOTAL ENVIRONMENTAL HEALTH	210,551	-	210,551		601,362	390,811	210,551
INFORMATION MANAGEMENT & TECHNOLOGY							
Risk and Remediation	57,811	-	57,811	Reserve	100,000	42,189	57,811

PROPOSED REVOTED WORKS

Description	Revote Amount	General Revenue	Other Funding	Other Funding Source	Budget	Actual	Balance
Digital Economy Strategy Implementation	7,810	-	7,810	Reserve	136,859	129,049	7,810
TOTAL INFORMATION MANAGEMENT & TECHNOLOGY	65,621	-	65,621		236,859	171,238	65,621
ORGANISATIONAL PLANNING & DEVELOPMENT							
Strategic Research and Planning	21,731	21,731			70,500	48,769	21,731
Capacity Review	33,655		33,655	Reserve	363,160	329,505	33,655
Sustainability Programs	10,000		10,000	SRV	78,000	61,579	16,421
TOTAL ORGANISATIONAL PLANNING & DEVELOPMENT	65,386	21,731	43,655		511,660	439,853	71,807
PARKS							
Revegetation of Reserves	8,328		8,328	Grant	40,000	31,672	8,328
Kingswood Park Rehabilitation Project	50,157		50,157	Grant / Reserve	60,000	9,843	50,157
TOTAL PARKS	58,485	-	58,485		100,000	41,515	58,485
PLACE MANAGEMENT							
Urban Design (AREAS)	28,636	-	28,636	AREAs	183,860	107,379	76,481
Neighbourhood Renewal Projects (AREAs)	15,000	-	15,000	AREAs	125,241	109,172	16,069
TOTAL PLACE MANAGEMENT	43,636	-	43,636		309,101	216,551	92,550
RECREATION MANAGEMENT							
Greygums Oval Clubhouse Design	18,000		18,000	s94	18,000	-	18,000
TOTAL RECREATION MANAGEMENT	18,000	-	18,000		18,000	-	18,000
WASTE & COMMUNITY PROTECTION							
Responsible Pet Ownership	12,307		12,307	Grant	15,000	2,693	12,307
Innovation Officer	32,821		32,821	Contribution	45,000	12,179	32,821
TOTAL WASTE & COMMUNITY PROTECTION	45,128	-	45,128		60,000	14,872	45,128
TOTAL OPERATING PROJECTS	687,814	132,531	555,283		2,880,380	2,137,231	743,149
TOTAL PROPOSED REVOTES	3,837,854	631,469	3,206,385		14,063,687	9,699,135	4,364,552

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
INTERNAL RESERVES				
Alister Brass Foundation	74,141	2,803	-	76,944
Asset Renewal & Established Areas Strategy	495,214	5,197,932	4,845,863	847,283
Asset Reserve	3,625,994	12,831,461	5,536,284	10,921,171
Bicentenary Celebrations & Civic Events	3,000	30,000	-	33,000
Carparking/Traffic Facilities	7,954	96,846	7,375	97,425
Cemetery Reserve	258,627	426,040	9,075	675,592
Children's Services Reserves	146,227	40,000	124,667	61,560
City Planning	-	46,632	-	46,632
Corporate Procedures and Systems Reserve	850,115	1,474,519	2,016,980	307,654
Election Reserve	231,768	128,375	-	360,143
Employee's Leave Entitlements	5,300,048	356,786	-	5,656,834
Environmental Awareness Programs	116,216	99,573	-	215,789
Environmental Program Reserves	618,567	-	618,567	-
Environmental Protection	26,633	-	24,139	2,494
Grant Funded Projects Reserve	325,330	49,999	10,052	365,277
Insurance Reserve	2,639,515	1,463,976	666,310	3,437,181
International Relationships	55,157	9,072	2,645	61,584
Legal Reserve	272,361	629,886	400,169	502,078
New District Library Resources	179,778	219,885	193,725	205,938
OOSH Bus Fleet Replacement Program	155,143	58,500	21,771	191,872
Penrith Pool Capital Upgrade Reserve	11,750	(11,750)	-	-
Plant & Motor Vehicle Replacement Res.	1,203,226	770,587	412,575	1,561,238
Property Development Reserve	1,210,445	12,629,289	5,858,607	7,981,127
Recreation Reserve	38,199	(32,545)	1,774	3,880
Revote Reserve	913,123	689,712	693,163	909,672
S377 Committee Closure Proceeds	81,749	1,334	-	83,083
Salary System Training & Development Res	164,369	-	-	164,369
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
Stormwater Management Service Charge	1,729,673	1,782,471	2,246,418	1,265,726
Sustainability Revolving Fund	401,710	229,334	68,910	562,134
Town Centre Review and Administration	18,471	19,247	-	37,718
Voted Works	283,228	159,000	76,677	365,551
Total Internal Reserves	21,439,185	39,398,963	23,835,746	37,002,402
INTERNAL LOANS				
Baseball Facilities	(7,000)	2,800	-	(4,200)
Costs to Advance Next Years Projects	(76,899)	68,799	28,706	(36,806)
RID Squad	(167,561)	51,079	12,500	(128,982)
Ripples	(20,918)	20,918	-	-
Whitewater Canoe Slalom	(330,506)	-	235,512	(566,018)
Total Internal Loans	(602,884)	143,596	276,718	(736,006)
Section 94 in deficit internal loan	(8,742,403)	-	274,230	(9,016,633)
TOTAL INTERNAL RESERVES & LOANS	12,093,898	39,542,559	24,386,694	27,249,763
EXTERNAL RESERVES				
Section 94				
Civic Improvement S94	(2,217,829)	516,849	-	(1,700,980)
Claremont Meadows S94	(466,052)	-	452,485	(918,537)
Cultural Facilities S94	(3,482,633)	260,004	482,956	(3,705,585)
Erskine Business Park S94	3,124,788	54,119	168,987	3,009,920
Erskine Pk Residential Area S94	99,728	1,748	3,234	98,242

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Footpath Construction S94	40,866	22,442	42,252	21,055
Glenmore Park S94	164,710	1,098	139,963	25,846
Glenmore Park Stage 2 S94	(425,073)	629,112	399,545	(195,506)
Kingswood Neighbourhood Centre S94	(63,441)	25,006	-	(38,435)
Lambridge Industrial Estate S94	(2,087,375)	-	370,215	(2,457,590)
Penrith City District Open Space S94	10,199,439	5,642,810	1,807,398	14,034,851
Penrith City Local Open Space S94	903,788	705,589	628,740	980,637
St Marys Town Centre	-	7,412	7,412	-
Waterside S94	507,897	9,001	6,244	510,654
WELL Precinct	566,341	50,173	100,000	516,514
Funding for S94 Plans in deficit	8,742,403	-	(274,230)	9,016,633
Total Section 94 Reserves	15,607,557	7,925,363	4,335,201	19,197,719
Other External Reserves				
Waste Disposal Reserve	3,620,927	4,087,081	1,828,072	5,879,937
Environment / Sullage Reserve	366,643	837,213	1,097,504	106,352
Unexpended Loans	8,463,244	7,657,711	2,272,517	13,848,438
Unexpended Grants	1,938,008	13,094,350	12,025,634	3,006,724
Contributions	7,738,448	3,462,631	3,187,419	8,013,659
Waste and Sustainability Improvement Payments	667,185	854,086	730,721	790,550
Total Other External Reserves	22,794,455	29,993,072	21,141,867	31,645,660
Total EXTERNAL RESERVES	38,402,012	37,918,434	25,477,068	50,843,379
Other Internal Reserves/Committees				
Children's Services Cooperative Reserves	970,012	309,034	175,443	1,103,603
Other (Committees)	451,461	(24,721)	-	426,740
Bonds & Deposits	3,238,385	-	-	3,238,385
Total Other Internal Reserves	4,659,857	284,313	175,443	4,768,728
GRAND TOTAL OF RESERVES	55,155,768	77,745,307	50,039,205	82,861,870
Controlled Entity				
Total Controlled Entity Reserve Movements	-	241,987	-	241,987
RESERVE MOVEMENTS PER BUDGET		77,987,294	50,039,205	

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
CAPITAL PROJECTS							
Building Maintenance & Construction							
Various	Bus Shelters Program	CW	171,174	(58,315)	112,859		
Various	<i>Shelters</i>	CW				125,769	67,454
Penrith Council	<i>Bus Infrastructure Audit</i>	CW				45,405	45,405
Penrith LGA	Building Asset Renewal (SRV)	CW	1,515,609	(769)	1,514,840	816	
Penrith LGA	<i>NHC and Hall Refurbishments</i>	CW				146,893	163,693
Penrith LGA	<i>Sporting Facilities - Canteen Upgrades</i>	CW				200,000	169,178
Penrith LGA	<i>Childcare Centres Various Works</i>	CW				38,923	49,293
Penrith LGA	<i>Annual Paint Program</i>	CW				225,364	261,089
Penrith Council	<i>Civic Centre Access Card System</i>	CW				80,000	64,505
Kingswood	<i>Depot Store Kitchen Replacement</i>	CW				3,562	3,562
St Marys	<i>Ripples Hydrotherapy Boiler Replacement</i>	CW					33,355
Civic Centre	<i>Civic Centre Ceilings & BMS</i>	CW				107,269	127,955
Penrith	<i>Judges Carpark Painting</i>	CW				48,662	45,000
Penrith	<i>Judges Carpark Toilet Upgrade</i>	CW				80,000	111,079
Penrith	<i>Penrith Pool Plant Works</i>	CW				35,450	15,450
St Marys	<i>Ripples Hydrotherapy Walls/Windows</i>	CW				70,224	69,576
St Marys	<i>Ripples Hydrotherapy Plant Works</i>	CW				34,941	32,271
St Marys	<i>Queen St Stage 2 Office Refurbishment</i>	CW				100,000	
St Marys	<i>Ripples Ceiling</i>	CW				49,607	49,607
Penrith	<i>JSPAC Airconditioning</i>	CW				61,143	61,143
St Clair	<i>St Clair Recreation Centre Bathroom Upgrade</i>	CW				26,550	29,170
Penrith	<i>Penrith Senior Citizens Repair wall in plant/room kitchen</i>	CW				5,200	5,200
Werrington	<i>Werrington Youth - Replace clear polycarbonate roof sheets</i>	CW				781	781
Various	<i>Public Toilets - Repaint selected facilities</i>	CW				13,000	13,000
Civic Centre	<i>Civic Centre - Nepean Room - Briefing Tables</i>	CW				4,865	4,865
Penrith	<i>Whitewater Soffit Lining</i>	CW				81,801	81,801
Regional Gallery	<i>Lewers Gallery Kitchen – Greasetrap</i>	CW				29,838	29,838
Civic Centre	<i>Civic Centre Space Evaluation</i>	CW				35,000	27,950

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Pool Renovations	CW				12,720	39,780
Emu Plains	Penrith Regional Gallery – Air Conditioning Noise Compliance	CW				23,000	25,700
Various	SRF Lighting Upgrade 2013-14	CW	68,910		68,910		
St Clair	St Clair Sport & Recreation Centre Lighting Upgrade	CW					68,910
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			1,755,693		1,696,609		1,696,610
Cemeteries							
Emu Plains	Emu Plains Cemetery - New Granite Ashes Wall	PDA&S	63,500	(63,500)			
TOTAL CEMETERIES			63,500		-		-
Children's Services							
Various	Building Upgrades	CS	219,703	55,143	274,846	219,703	274,846
Various	CS IT Replacement Capital	CS	25,458		25,458	25,458	25,458
Penrith LGA	OOSH Bus Fleet Replacement	CS	47,407		47,407		47,407
Various	CS Whitegoods Replacement - Capital	CS	4,955		4,955	4,955	4,955
Various	CS Playground Upgrades	CS	224,874	15,419	240,293	224,874	240,293
Penrith LGA	Children's Centres - Building Signage	CS	50,000	(26,584)	23,416		23,416
Various	CS Timber Maintenance Program	CS	18,815		18,815	18,815	18,815
TOTAL CHILDREN'S SERVICES			591,212		635,190		635,190
City Parks							
Various	Land Recognition	PA		12,415,185	12,415,185		
Various	Land Recognition - Community (D)	PA					526,000
Various	Land Recognition - LUR	PA					11,889,185
Penrith LGA	T.A.F. Parks Asset Renewal Program	PA	216,600	(8,309)	208,291		
Penrith LGA	Floodlight Control Project	PA				148,418	153,065
Cranebrook	Irrigation Systems (Greygums Oval Tank & Pump)	PA				30,000	23,099
Werrington	Parkes Avenue Field 2 reconstruction	PA				38,182	32,127
Penrith LGA	Park Asset Renewal (SRV)	PA	468,917	(70,101)	398,816		
Sth Penrith	Field Lighting Eileen Cammack South Penrith	PA				4,053	4,053
Penrith	Drainage Works Hickeys Lane Penrith	PA				78,805	63,193
St Marys	Boronia Park Lighting Renewal	PA				17,364	17,363
Erskine Park	Playground/Shade/Landscaping (Kestral Ave Reserve)	PA				75,000	76,488

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for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Playground/Shade/Landscaping (Clissold Reserve)	PA				75,000	84,065
Cranebrook	Playground/Shade/Landscaping (Andromeda Drive Oval)	PA				75,000	75,000
Various	Sportsground/Field Lighting (Switchboards Various)	PA				30,000	23,837
Werrington	Fencing (Harold Corr Oval)	PA				9,500	10,678
Leonay	Renovate grass sporting field surface (Leonay top and mini)	PA				50,000	26,184
Colyton	Litter Bins (Roper Road Reserve)	PA				1,000	904
Glenmore Park	Water Pumps and Fountains (Glenmore Loch)	PA				10,000	10,927
Various	Synthetic Surfaces All (Various locations)	PA				21,000	6,126
Various	Throwing Cages (Various)	PA				6,000	
Jamisontown	Jamison Park Field Lighting	PA	379,399	(236)	379,163		379,163
Penrith	Jamison Park Provision of New Facilities	PA	2,384		2,384		
Sth Penrith	Carpark 30 Spaces Jamison Park South Penrith	PA				2,384	2,384
Werrington	Werrington Creek Park Provision of New Facilities	PA	456,708	(8,999)	447,709		
Werrington	Picnic Facilities Werrington Creek Werrington	PA				161,000	154,405
Werrington	Additional Amenities Werrington Creek Werrington	PA				250,708	255,804
Werrington	Pedestrian Bridge upgrade	PA				72,000	37,500
St Marys	Victoria Park Masterplan Implementation	PA	283,623	(59,650)	223,973		223,973
Erskine Park	Park Improvements - Erskine Park S94	PA	3,234		3,234		
Erskine Park	Erskine Park Road	PA				3,234	3,235
Cranebrook	Andromeda Oval Drainage	PA	1,200		1,200		1,200
Cranebrook	Greygums Oval Field Reconstruction	PA	65,000	(1,578)	63,422		63,422
Werrington	Parkes Ave Furniture Paths Landscaping	PA	5,992	(1,465)	4,527		4,527
Various	Local Open Space s94 funded capital works	PA	370,000	(60,498)	309,502		
St Clair	Playground/Shade/Landscaping (Mark Leece Oval)	PA				60,000	62,870
Colyton	Sportsground/Field Lighting (Ridge Park Cec Blinkhorn)	PA				66,000	42,200
St Marys	Irrigation Systems (Cook Park)	PA				68,000	90,484
Glenmore Park	Renovate grass sporting field surface (Ched Towns)	PA				53,000	26,463
Erskine Park	Pathway & Landscaping (Peppertree Oval)	PA				65,000	61,468
Erskine Park	Park Furniture (Grassmere Reserve)	PA				10,000	4,480
C'mont Meadows	Landscaping & Gardens (Egret Place)	PA				15,000	1,538
Penrith	Pathway (Judges Park)	PA				13,000	

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Project Supervision (Various)	PA				20,000	20,000
Penrith LGA	Waste Avoidance Signage in Parks	PA	15,000	(15,000)			
Penrith	Interactive Active Zone - Tench Reserve	PA	182,500	(62,631)	119,869		119,869
Penrith	Poppy Park - Provision of Power Supply	PA	6,000		6,000		6,000
TOTAL CITY PARKS			2,456,557		14,583,275		14,583,279
Civil Construction & Maintenance							
Various	Construction of Bicycle Facilities	CW	30,000	(28,492)	1,508		1,508
Various	Kerb & Guttering	CW	221,510	15,433	236,943		
Kemps Creek	Salisbury Ave from Elizabeth Dr to 200m	CW				2,238	528
Colyton	Chelsea Place (Intersection with Bennet Road)	CW				53,953	53,953
Londonderry	Kenmare Rd (From existing Gutter)	CW				177,317	182,463
Various	Dedication - Subdivision Roads	CW	14,553,908	3,008,206	17,562,114		17,562,114
Various	Dedication - Drainage Works	CW	6,000,000	1,189,296	7,189,296		7,189,296
Llandilo	Rural Roads Widening	CW	156,000		156,000		156,000
Various	Roads Reconstruction (2)	CW	2,124,100	1,016	2,125,116		
Londonderry	The Driftway Londonderry - 200m West of Londonderry Rd	CW				150,000	150,508
Orchard Hills	Castle Road (Kingswood Rd - Ulm Rd)	CW				334,467	334,467
Mulgoa	St Thomas Road (Kings Hill Rd - Mulgoa Rd)	CW				192,909	193,417
Emu Plains	Russel St (Old Bathurst Road - Kite Street)	CW				600,000	600,000
Kingswood	Victoria Street (Walter St - Sandringham Ave - Richmond Rd)	CW				234,590	234,590
Werrington Cty	Dunheved Rd (Existing Asphalt - Christie St)	CW				420,937	420,937
Londonderry	The Driftway - 200 meters from the last year work	CW				191,197	191,197
Various	Path Paving Program	CW	218,252	(226)	218,026	218,252	218,026
Penrith LGA	Developer Funded Works	CW	87,377	(4)	87,373		
Glenmore Park	Binyang Ave Glenmore Ridge	CW				10,831	10,830
Glenmore Park	Bluestone Dr Glenmore Ridge	CW				29,661	29,660
Glenmore Park	Deerubbin Dr Glenmore Ridge	CW				6,803	6,802
Glenmore Park	Glenmore Ridge Dr Glenmore Ridge	CW				29,853	29,852
Glenmore Park	Risus Ave Glenmore Ridge	CW				10,229	10,228
Penrith LGA	Shared Pathways (SRV)	CW	283,743	(139,801)	143,942		143,942

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	Glenmore Park S94 Stage 1 Capital Works	CW	31,330	(44)	31,286		
Glenmore Park	Footpath - Massey Way	CW				11,330	11,341
Glenmore Park	Coronet Terrace Footpath	CW				20,000	19,945
Penrith LGA	Urban Drainage Construction Program	CW	831,490	(171,457)	660,033		2,075
Oxley Park	Adelaide St Drainage Inlet Reconstruction	CW					(551)
Cambridge Park	Wembly Avenue Construct Surge Pit Outside No11	CW				2,826	2,826
Emu Plains	Old Bathurst Rd Underpass Pit Cover Modification	CW				103,339	103,339
Emu Plains	GRW Board Walk Pedestrian Bridge	CW				75,000	10,278
Castlereagh	Hinxman Road Drainage	CW				120,000	169,493
Werrington	Water Street Werrington	CW				101,015	101,015
C'mont Meadows	Brahms Way Between 4 - 6	CW				35,000	35,000
Cambridge Park	Barker St No.12 Construction of additional drainage pit	CW				39,310	39,310
Berkshire Park	Llandilo Rd (Eastern side at Richmond Rd Intersection)	CW				52,000	52,000
Castlereagh	Church Street (opp 101 Culvert widening)	CW				70,000	48,506
Londonderry	Torkington Rd (Increase culvert size improve tailout drain)	CW					609
Berkshire Park	Llandilo Road (Southern side at Richmond Road Intersection)	CW				198,000	64,993
St Marys	Smith Street	CW				35,000	31,141
Wallacia	Blaxland Crossing Bridge - Silverdale Rd to Nepean River	CW	10,200	1,020	11,220		11,220
Various	Traffic and Transport Facilities Program	CW	360,746	(7,236)	353,510		15,393
C'mont Meadows	Caddens Rd (Speed Hump and MIST at Caddens/Gipps St)	CW				80,000	48,976
Kingswood	Derby St (Hospital Entrance Pedestrian Facility and Fencing)	CW				130,000	120,946
St Clair	Blackwell Ave (Speed Hump 3 Nos and possible Blisters)	CW				55,000	58,167
C'mont Meadows	Gipps St (Pedestrian Refuge at Sunflower Drive)	CW				1,500	1,500
Jamisontown	Tench Av (Speed Hump)	CW				10,000	10,235
St Marys	Pages Rd (Speed Hump)	CW				10,000	10,235
C'mont Meadows	Vivaldi Cres (Pedestrian Walkthrough)	CW				15,000	15,250
Emu Plains	Russell St, Forbes St (Median Island)	CW				28,500	25,100
Londonderry	Londonderry Rd, Boscobel Rd (Rural Median Island)	CW				20,764	29,717
Londonderry	Traffic Surveys	CW				9,982	17,991
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	18,000	(18,000)			
Erskine Pk Ind	Erskine Business Park Footpath Construction (s94)	CW	145,000	(58,279)	86,721		31,467

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for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Erskine Pk Ind	Quarry Road	CW					13,628
Erskine Pk Ind	James Erskine Drive	CW					41,626
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			25,071,656		28,863,088		28,863,089
Community & Cultural Development							
Various	Disabled Access Improvements	C&CD	35,000	1,516	36,516		36,516
Penrith	St Marys HACC Internet & Multimedia Laboratory	C&CD	15,452	(142)	15,310		15,310
Penrith Council	Community and Cultural Development Capital Purchases	C&CD		4,890	4,890		4,890
Penrith LGA	Purchase of item for Lewers Gallery	C&CD	2,000		2,000		2,000
Glenmore Park	Glenmore PK Child & Family Prec (MP) S94	C&CD	65,660	(150)	65,510		
Glenmore Park	Fitout - Community Facility	C&CD				1,000	850
Glenmore Park	Childcare Carpark	C&CD				64,660	64,660
Glenmore Park	Glenmore Parkway Entry Site	C&CD	120,578	(11,901)	108,677		
Glenmore Park	Public Artwork	C&CD				90,821	90,821
Glenmore Park	Landscaping	C&CD				43,437	17,856
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			238,690		232,903		232,903
Community Safety							
Various	Community Safety Program	PDA&S	190,686	3,701	194,387		194,387
Various	Safer Streets Public Space CCTV Program	PDA&S	120		120		120
TOTAL COMMUNITY SAFETY			190,806		194,507		194,507
Design & Project Management							
Various	CBD Stormwater Design	MP	203,779	(153,215)	50,564		50,564
Various	Penrith Station Commuter Carpark	MP	42,962		42,962		42,962
Penrith LGA	City Centre Improvements (SRV)	MP	275,421	(38,379)	237,042		
St Marys	Coachmans Park Landscape Design and Construction	MP				1,568	1,466
Penrith	Penrith CBD - Temporary Triangle Park Design and Implementat	MP				31,103	26,453
St Marys CBD	St Marys CBD - Design Consultancy	MP				1,500	1,500
St Marys CBD	St Marys CBD - Paving Furniture Trees	MP				43,059	43,560
Penrith	Penrith Civic Arts Precinct - Mondo	MP				62,153	59,138
Penrith CBD	Penrith CBD – Wayfinding Strategy	MP				89,950	37,000
St Marys CBD	St Marys CBD - Heritage Interpretation Plan	MP				45,313	41,452

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for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys CBD	<i>Queen St St Marys Special Places</i>	MP				775	26,474
Emu Plains	Great River Walk Stage 7a - West Bank Construction Phase 3	MP	7,293		7,293		7,293
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	2,872	1,048	3,920		3,920
Emu Plains	River Road Reserve Provision of new Facilities	MP	1,220	460	1,680		1,680
Emu Plains	Regatta Park East Provision of new Facilities	MP	683	258	941		941
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	195	74	269		269
Penrith	Great River Walk Provide Circuit on both sides of River	MP	856,959	(97,758)	759,201		759,201
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	331,648	(96,684)	234,964		234,964
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	103,916	(8,320)	95,596	52,017	32,121
Cranebrook	Stormwater Improvement Program - Council Contribution	MP				51,899	63,475
Cranebrook	<i>Andrews Road Wetlands Project</i>	MP	1,567,624	(358,224)	1,209,400		1,209,400
St Marys	Accessible Ramp and Toilet - St Marys Old Council Chambers	MP	75,000	(73,800)	1,200		1,200
Penrith	Better Boating Program	MP	211,500	(198,495)	13,005		13,005
Glenmore Park	Glenmore Park Stage 2	MP	288,740	(67,738)	221,002		221,002
Erskine Pk Ind	Erskine Park Business Entry Signage	MP	2,500		2,500		
Erskine Pk Ind	Survey - Lenore Drive Sign	MP				2,500	2,500
St Marys	<i>Kingsway Sporting Complex and Blair Oval All Weather Athleti</i>	MP	421,000	(344,000)	77,000		77,000
Kingswood	Kingswood Cemetery Amenity Reconstruction	MP		1,900	1,900		1,900
TOTAL DESIGN & PROJECT MANAGEMENT			4,393,312		2,960,439		2,960,440
Emergency Services Management							
Various	Castlereagh Community Quarantine Fund	CW	198,595	(22,321)	176,274		121
Berkshire Park	<i>Berkshire Park - Station Renovations</i>	CW				7,000	6,700
Londonderry	<i>Londonderry - Station & training Fit-out</i>	CW				25,000	25,000
Londonderry	<i>Londonderry - Solar Panels & Rain Water Tanks</i>	CW				18,600	18,278
Londonderry	<i>Londonderry - Enhanced Fire Fighter Equipment</i>	CW				11,000	11,348
Londonderry	<i>Londonderry - Workshop Fit-Out</i>	CW				16,119	15,997
Castlereagh	<i>Castlereagh - Firefly FF-9H Lighting Tower Trailer</i>	CW				21,700	21,700
Castlereagh	<i>Castlereagh - Vehicle Bay Fit-out</i>	CW				25,000	11,721
Llandilo	<i>Llandilo - Awning Installation</i>	CW				12,000	10,909
Llandilo	<i>Llandilo - Station Roller Door</i>	CW				16,000	14,429

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Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Castlereagh	<i>Castlereagh - Building Extension Final Stage</i>	CW				25,000	18,945
Berkshire Park	<i>Berkshire Pk Station Enhancements Safety & Comm Education</i>	CW				21,176	21,125
Various	SES Equipment Priority List	CW	36,565	(19,816)	16,749		16,749
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	295,000	65,000	360,000		360,000
Penrith LGA	RFS Support Vehicles	CW	181,000	(65,000)	116,000		116,000
Londonderry	Londonderry Brigade Station Improvements	CW	24,924	(953)	23,971		23,972
TOTAL EMERGENCY SERVICES MANAGEMENT			736,084		692,994		692,994
Financial Services							
Penrith Council	Motor Vehicle Purchases	FS	1,854,750	(473,584)	1,381,166		
Penrith Council	<i>Council Packaged Vehicles</i>	FS					177,198
Penrith Council	<i>Leaseback Vehicles</i>	FS				(458,349)	1,203,968
Civic Centre	Civic Centre level 1 office reconfiguration	FS	29,567		29,567		29,566
Civic Centre	Financial Services - Scanner for A/c Payable	FS	6,126		6,126		6,126
TOTAL FINANCIAL SERVICES			1,890,443		1,416,859		1,416,858
Plant Maintenance							
Penrith Council	Plant Replacement	CW	1,187,557	(363,228)	824,329		824,329
Kingswood	Plant Onboard Weighing System	CW	10,296	(10,296)			
Kingswood	Scan Tool	CW	5,100	(510)	4,590		4,590
TOTAL PLANT MAINTENANCE			1,202,953		828,919		828,919
Information Technology							
Penrith Council	Corporate Procedure Systems	ICT	334,638	(40,682)	293,956		
Civic Centre	<i>Asset Management Systems</i>	ICT				26,898	26,898
Civic Centre	<i>Server Infrastructure</i>	ICT				206,000	198,058
Civic Centre	<i>Network Equipment Upgrade</i>	ICT				51,500	55,971
Civic Centre	<i>Records Management System Upgrade</i>	ICT				50,240	13,029
Various	Desktop Hardware / Software	ICT	465,386	(61,959)	403,427		403,427
Penrith Council	Civic Centre Cabling	ICT	504,743	(100,000)	404,743		404,743
Civic Centre	Telephony Upgrade	ICT		27,541	27,541		27,541
TOTAL INFORMATION TECHNOLOGY			1,304,767		1,129,667		1,129,667

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for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Libraries							
Penrith Council	Library Resources - Capital	LS	609,910	(69,171)	540,739		
Penrith Council	<i>Library Book Purchases (Annual)</i>	LS					516,938
Penrith Council	<i>Library Digitisation</i>	LS					23,801
Civic Centre	Library Special Purpose Prjcts -Building	LS	22,479	(1,772)	20,707		20,707
Penrith	Digital Hubs Program - Hardware/Software Component	LS	147	(147)			
Penrith LGA	Library Capital Purchases	LS	18,358	1,263	19,621		19,621
Penrith LGA	Toy Library Capital Purchases	LS	11,421	(63)	11,358		11,358
TOTAL LIBRARIES			662,315		592,425		592,425
Marketing							
Penrith Council	Corporate Communications and Marketing Capital Equipment	CM	7,602		7,602		7,602
Penrith LGA	Visit Penrith Website	CM		22,734	22,734		22,734
TOTAL MARKETING			7,602		30,336		30,336
Neighbourhood Facilities Management							
Various	Community Halls - Assets Purchased	PDA&S		8,626	8,626		8,626
Penrith LGA	Neighbourhood Facilities Booking and Event Management Replac	PDA&S	50,000	(9,000)	41,000		41,000
Various	Neighbourhood Centres/Halls Improvements	PDA&S	99,048	5,616	104,664		104,664
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			149,048		154,290		154,290
Place Management							
Various	Neighbourhood Renewal (SRV)	PM	109,123	(45,832)	63,291	109,123	63,291
Various	Callisto Playground Enhancement Project	PM	155,349		155,349	155,349	155,349
Penrith Council	Place Management Capital Purchases	PM	2,987		2,987		2,987
TOTAL PLACE MANAGEMENT			267,459		221,627		221,627
Property Development & Management							
Various	Property Development Expenditure Project (1)	PD	1,839,218	(1,681,826)	157,392	1,839,218	157,392
Various	Property Development Expenditure Project (2)	PD	1,602,605	(660,206)	942,399	1,600,605	942,399
Civic Centre	CRE Portfolio Management System (PDM)	PD	27,500	(27,500)		27,500	
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			3,469,323		1,099,791		1,099,791

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Public Domain Maintenance							
Penrith LGA	Public Amenity Replacement Program	PDA&S	40,000	(26,965)	13,035		13,035
TOTAL PUBLIC DOMAIN MAINTENANCE			40,000		13,035		13,035
Records Management							
Penrith	Records Capital Equipment Purchases	GOV	14,264	7,486	21,750		10,311
Penrith	<i>Large format scanner for ECM</i>	GOV					11,439
TOTAL RECORDS MANAGEMENT			14,264		21,750		21,750
Recreation & Leisure Facilities Management							
St Marys	Facility Development at South Creek Park BMX Track	REC		785	785		785
Cranebrook	Cranebrook Park Amenities and Car Park	REC	20,000	(16,604)	3,396		3,396
St Marys	Ripples Leisure Centre	REC	5,512		5,512		5,512
Cranebrook	Greygums Oval - New Electronic Scoreboard	REC	35,000	(26,475)	8,525		8,525
Jamisontown	Jamison Park Shade Structure and Canteen Upgrade	REC	152,224	600	152,824		152,824
Berkshire Park	Multi use Court - Berkshire Park	REC	39,619		39,619		39,619
Erskine Park	Chameleon Reserve Amenity Building	REC	29,100	(27,479)	1,621		1,621
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	REC	91,478	(90,978)	500		500
Glenmore Park	Blue Hills Storage Facility	REC	39,000	(5,326)	33,674		33,674
Werrington	Rance Oval Amenities Upgrade	REC	1,400	(1,400)			
St Marys	Monfarville Batting Cage and Bull Pen	REC	25,136		25,136		25,136
Sth Penrith	Jamison Park Upgrades	REC	2,130,610	(554,194)	1,576,416		
Sth Penrith	Activity Zone	REC				589,197	574,640
Sth Penrith	Playground	REC				185,837	186,538
Sth Penrith	<i>Floodlights</i>	REC				574,000	410,302
Sth Penrith	<i>Field Upgrades</i>	REC				328,680	197,641
Sth Penrith	<i>Amenity Building Upgrades/Extension</i>	REC				209,761	206,986
Sth Penrith	<i>Design & Contingency</i>	REC				47,776	310
Sth Penrith	<i>Public Art</i>	REC				40,359	
Sth Penrith	<i>to be allocated -future works</i>	REC				155,000	
St Clair	<i>Mark Leece Field Upgrade</i>	REC	20,000	(2,510)	17,490		17,490

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
North St Marys	<i>Boronia Park – 2 Mini & Mod Fields Reconstruction</i>	REC	16,400	(200)	16,200		16,200
Orchard Hills	SMRRF upgrades and construction of accessible indoor arena	REC	40,865	(40,365)	500		500
Berkshire Park Claremont Meadows	Combination Goal Posts at Berkshire Park	REC	6,325	(2,689)	3,636		3,636
Penrith	Floodlight Upgrade Myrtle Road	REC	9,500	(500)	9,000		9,000
St Clair	Grounds Redevelopment - Andrews Road Baseball Complex	REC	2,700		2,700		2,700
	St Clair Hawks Cricket Nets	REC		48,830	48,830		48,830
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			2,664,869		1,946,364		1,946,365
Regulatory Control							
Penrith	Parking Pods	W&CP	26,440	(13,270)	13,170		13,170
TOTAL REGULATORY CONTROL			26,440		13,170		13,170
Traffic Management & Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	76,194	4,833	81,027	76,194	81,027
Various	National Black Spot Program	ES	565,000	(1,215)	563,785		
St Marys	<i>Griffiths St and Viney St - Raised Island & Signage</i>	ES				25,000	25,000
Llandilo	<i>Ninth Ave - 100m west of Third to Second Ave - Various Works</i>	ES				90,000	90,285
North St Marys	<i>Glossop and King St & Brisbane and Adelaide St - Various Wor</i>	ES				450,000	448,500
Penrith	NSW Bike Plan River Cities Program (SRV)	ES	3,173,456	(213,735)	2,959,721	207,619	1,601
Penrith LGA	<i>Design & Construction of GWH Path Northern Rd to St Marys</i>	ES				20,837	18,798
Werrington	<i>GWH construction UWS entry to Gipps St</i>	ES					1,228
St Marys	<i>Year 4 GWH - Parker St to Queen St</i>	ES				85,000	82,152
Kingswood	<i>GWH UWS Bridge to Entrance</i>	ES				360,000	355,943
Emu Plains	<i>Year 5 GWH Emu Plains - SUP between River Rd & Russel St</i>	ES				1,000,000	1,000,000
St Marys	<i>Year 5 GWH St Marys - separated bridge over South Creek</i>	ES				1,500,000	1,500,000
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			3,814,650		3,604,533		3,604,534
Workforce Development							
Various	OH&S Risk Management Purchase of Equipment	WD	3,399	(277)	3,122		3,122
TOTAL WORKFORCE DEVELOPMENT			3,399		3,122		3,122
TOTAL CAPITAL PROJECTS			51,015,042		60,934,893		60,934,901

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
OPERATING PROJECTS							
Building Maintenance & Construction							
Wallacia	Wallacia Progress Hall - Repairs	CW	46,300	(825)	45,475		45,475
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			46,300		45,475		45,475
Bushland Management							
Various	Bush Regeneration Boronia Kanangra and Peppermint Reserves	PA	17,273	2	17,275		17,275
Various	Revegetation of Reserves	PA	40,000	(8,328)	31,672		31,671
Nth Penrith	Kingswood Park Rehabilitation Project	PA	60,000	(50,157)	9,843		9,843
Castlereagh	Castlereagh Reserve rehabilitation and revegetation	PA	10,000	1,166	11,166		11,167
TOTAL BUSHLAND MANAGEMENT			127,273		69,956		69,956
Cemeteries							
Emu Plains	Emu Plains Cemetery - Geophysical Investigation	PDA&S	9,075		9,075		9,075
TOTAL CEMETERIES			9,075		9,075		9,075
Children's Services							
Various	CS Repair & Replace Equipment Operating	CS	13,008	18,070	31,078	13,008	31,078
TOTAL CHILDREN'S SERVICES			13,008		31,078		31,078
City Parks							
Penrith LGA	Green Waste Mulcher	PA	30,000	(3,000)	27,000		27,000
Penrith Council	Implement Plans of Management (SRV)	PA	178,376	(1,212)	177,164		177,165
Penrith LGA	Control of Aquatic Plants (SRV)	PA	5,000	1,500	6,500		6,500
TOTAL CITY PARKS			213,376		210,664		210,665
City Partnerships							
Various	International Relations	CM	75,699	(5,567)	70,132		70,132
TOTAL CITY PARTNERSHIPS			75,699		70,132		70,132
Civil Construction & Maintenance							
Various	Rural Roads Resealing	CW	485,900		485,900		485,900
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,448,564	(34,531)	4,414,033		4,414,033
Various	Traffic Facilities - Regulatory	CW	444,000	(418)	443,582		443,582

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Roads Maintenance - Roads to Recovery	CW	1,052,766		1,052,766		
Cambridge Park	<i>Wrench Street – Victoria St to Cambridge St</i>	CW				335,766	335,766
Kemps Creek	<i>Bakers Lane – Mamre Rd</i>	CW				180,000	180,000
Llandilo	<i>Sixth Avenue – Terrybrook Rd to Third Av</i>	CW				181,776	181,776
Llandilo	<i>Eight Avenue – Terrybrook Rd to Third Av</i>	CW				150,948	150,948
Llandilo	<i>Ninth Avenue – Second Av to Third Av</i>	CW				204,276	204,276
Londonderry	The Driftway - Road Maintenance	CW	66,000		66,000		66,000
Various	Shared Pathways Maintenance (SRV)	CW	320,000		320,000		320,000
Various	Maintenance of GPT Constructions	CW	330,000	254	330,254		330,254
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			7,147,230		7,112,535		7,112,535
Community & Cultural Development							
Civic Centre	Computerised Community Directory System	C&CD	4,157		4,157		4,157
Penrith LGA	Cultural Development Officer - City	C&CD	125,133	3,281	128,414	120,041	125,070
Penrith LGA	<i>Artfiles</i>	C&CD				5,092	3,343
Penrith LGA	No Boundaries	C&CD	4,322	(1,635)	2,687		181
Penrith LGA	<i>Nepean No Boundaries Art Group</i>	C&CD					2,505
Penrith LGA	Social Planning Coordination (SRV)	C&CD	113,912	3,693	117,605		117,605
Penrith	Penrith Active Living and Community Participation	C&CD	67,229	(4,391)	62,838		62,838
Penrith LGA	Penrith Homelessness Summit	C&CD	7,954	480	8,434		8,434
Penrith LGA	Memorable Tales	C&CD	5,358		5,358		5,358
Penrith	Penrith Performing Visual Arts 25th Anniversary Event	C&CD	30,000		30,000		30,000
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			358,065		359,493		359,491
Community Safety							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	251,436	(66,698)	184,738		184,747
Various	Penrith Litter Prevention Project	PDA&S	15,666		15,666		15,666
TOTAL COMMUNITY SAFETY			267,102		200,404		200,413
Design & Project Management							
Penrith LGA	RMS Local Roads Package	MP	700,000	(39,056)	660,944		660,944
Penrith	Allen Place Ramp Removal and Deck Maintenance	MP	50,000	(29,151)	20,849		20,849
TOTAL DESIGN & PROJECT MANAGEMENT			750,000		681,793		681,793

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Development Applications							
Penrith LGA	Environmental Planning (SRV)	DS	91,941	1,213	93,154		93,154
TOTAL DEVELOPMENT APPLICATIONS			91,941		93,154		93,154
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	EH	192,214	(52,691)	139,523		139,523
Penrith LGA	Biodiversity Strategy	EH	20,000	(1,833)	18,167		18,167
Penrith LGA	Integrated Catchment Management	EH	129,617	(8,672)	120,945		120,945
Penrith LGA	Natural Systems Resourcing (SRV)	EH	105,716	(4,730)	100,986		100,986
Penrith LGA	Waterways Health Monitoring Program	EH	35,000	(157)	34,843		34,844
Penrith	Peachtree Creek Bank Stabilisation Design	EH	618,567	(49,099)	569,468		51,900
Penrith	<i>Peachtree Creek Bank Stabilisation Design</i>	EH					517,568
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EH	300,000	(106,200)	193,800		193,800
TOTAL ENVIRONMENTAL HEALTH			1,401,114		1,177,732		1,177,733
Financial Services							
Penrith Council	Investigate Grant Funding Opportunities	FS	24,762	(24,752)	10		10
TOTAL FINANCIAL SERVICES			24,762		10		10
Floodplain & Stormwater Management							
Penrith LGA	Penrith Overland Flood Flow Study (RV)	ES	8,510		8,510		
Penrith LGA	<i>South Creek Flood Study</i>	ES				8,510	8,510
Penrith LGA	Catchment Management Floodplain Drainage	ES	7,216	4,419	11,635		
Penrith LGA	<i>Catchment Management Floodplain Drainage</i>	ES				7,216	
Penrith CBD	<i>Areas 2 and 3 Penrith CBD</i>	ES					11,635
Penrith LGA	Floodplain Management Resourcing	ES	114,937	(762)	114,175		114,175
TOTAL FLOODPLAIN & STORMWATER MANAGEMENT			130,663		134,320		134,320
Information Technology							
Penrith Council	Website Maintenance	CM	150,855	(12,740)	138,115		138,115
Penrith Council	Digital Economy Strategy Implementation	ICT	166,859	(37,810)	129,049		129,049
Penrith Council	Risk and Remediation	ICT	100,000	(57,811)	42,189		42,189
TOTAL INFORMATION TECHNOLOGY			417,714		309,353		309,353

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Libraries							
Various	Library Special Purps Prjcts -Promotion	LS	13,814	631	14,445		14,445
Penrith Council	Library Resources - Operating	LS	220,000	(714)	219,286		219,286
Penrith	Digital Hubs Program	LS	88,851	7,294	96,145		96,146
TOTAL LIBRARIES			322,665		329,876		329,877
Business Improvement							
Penrith Council	Business Improvement	OPD	49,080	(8,255)	40,825	15,000	7,245
Penrith Council	LG O&M Survey	OPD		26,952	26,952	16,670	16,670
Penrith Council	GEM PwC Tool	OPD		(26,952)	(26,952)	17,410	16,910
TOTAL BUSINESS IMPROVEMENT			49,080		40,825		40,825
Marketing							
Penrith Council	Home/Front 100 Year Commemoration	CM	5,000		5,000		5,000
Penrith Council	ANZAC Day Dawn Service at Memory Park	CM	6,000		6,000		6,000
Various	City Marketing & Events Sponsorship	CM	195,022	(14,750)	180,272		180,272
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000	95	3,095		3,095
Penrith LGA	Australia Day	CM	224,551	(1,565)	222,986		222,985
Penrith	Australia Day Sponsorships (In Kind Contributions)	CM	77,899		77,899		77,899
TOTAL MARKETING			511,472		495,252		495,251
Communications							
Penrith LGA	Corporate Advertising	CM	101,732	(2,667)	99,065		99,065
TOTAL COMMUNICATIONS			101,732		99,065		99,065
Regional Planning and Advocacy							
Various	Penrith Business Alliance	CP	620,049	2,000	622,049	620,049	622,049
Various	Advocacy Programme	CP	5,000	(469)	4,531		4,531
Penrith LGA	Penrith Progression Strategy	CP		69,068	69,068		69,068
	Penrith Progression Stage 4	CP		2,000	2,000		
	<i>Living Well Precinct</i>	CP					2,000
Penrith LGA	Economic Development Strategy	CP	4,650		4,650		4,650
TOTAL REGIONAL PLANNING AND ADVOCACY			629,699		702,298		702,298

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Neighbourhood Facilities Management							
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000	65	3,065		3,065
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			3,000		3,065		3,065
Place Management							
Various	Urban Design (AREAS)	PM	183,860	(76,480)	107,380	183,860	107,379
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	319,410	3,017	322,427	319,410	322,426
Various	Neighbourhood Renewal Projects (AREAS)	PM	125,241	(16,069)	109,172	125,241	109,172
Various	New Neighbourhood Communities Resourcing (SRV)	PM	110,877	(14,699)	96,178		96,178
Penrith LGA	Magnetic Places (SRV)	PM	50,000	(376)	49,624		49,624
TOTAL PLACE MANAGEMENT			789,388		684,781		684,779
City Planning							
Penrith Council	Externally Commissioned Studies	CP	45,830	(1,722)	44,108		44,108
Various	Integrated Local Plan	CP	125,000	(19,325)	105,675		105,675
St Marys CBD	St Marys Village Precinct Planning	CP	22,292	1,734	24,026		24,026
Luddenham	Sydney Science Park Resourcing	CP	92,791	(48,826)	43,965		43,965
Penrith LGA	New Communities Resourcing (SRV)	CP	121,929	(11,322)	110,607		110,607
Badgerys Creek	Badgerys Creek Airport	CP		6,752	6,752		6,752
TOTAL CITY PLANNING			407,842		335,133		335,133
Property Development & Management							
Various	Property Development Operational Project	PD	110,000	(31,841)	78,159	115,600	78,159
Penrith LGA	Penrith Progression	MP	418,221		418,221	114,441	87,293
Penrith LGA	<i>Prep for ROI</i>	MP					87
Penrith LGA	<i>Prep for Stakeholders Workshops</i>	MP				170,495	163,359
Penrith LGA	<i>Produce EDM PSF & Delivery Plan</i>	MP				133,285	167,483
Various	Opportunity Sites Project	PD	160,000	(158,775)	1,225	160,000	1,225
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			688,221		497,605		497,606
Public Domain Maintenance							
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,681,691	(257,727)	3,423,964		3,423,963
Penrith LGA	Enhanced Public Domain (SRV)	PDA&S	160,000	30,005	190,005		190,004

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL PUBLIC DOMAIN MAINTENANCE			3,841,691		3,613,969		3,613,967
Recreation & Leisure Facilities Management							
Penrith LGA	Western Sydney Academy of Sport	REC	12,000		12,000		12,000
Penrith LGA	Synthetic Sports Surfaces Study	REC	20,695	(4,656)	16,039		16,039
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			32,695		28,039		28,039
Regulatory Control							
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	121,412	(7,242)	114,170		114,169
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000	1,592	11,592		11,592
Cranebrook	Responsible Pet Ownership	W&CP	15,000	(12,307)	2,693		2,693
Penrith LGA	Illegal Dumping Compliance	W&CP	110,000	91	110,091		110,091
Civic Centre	Compliance Evidence Assistance/Training	W&CP	9,667		9,667		9,667
TOTAL REGULATORY CONTROL			266,079		248,213		248,212
Corporate Planning							
Various	Strategic Research and Planning	OPD	70,500	(21,731)	48,769	70,500	48,769
TOTAL CORPORATE PLANNING			70,500		48,769		48,769
Sustainability Planning							
Penrith LGA	Sustainability Programs (SRV)	OPD	58,000	3,579	61,579		61,579
Penrith LGA	Sustainability Resourcing (SRV)	OPD	296,809	(1,376)	295,433		295,433
TOTAL SUSTAINABILITY PLANNING			354,809		357,012		357,012
Traffic Management & Road Safety							
Penrith LGA	Road Safety Project	ES	15,500	1,008	16,508		
Penrith LGA	Occupant Restraints (Seatbelts)	ES				3,000	3,920
Penrith LGA	GLS (Graduated Licensing Scheme)	ES				1,500	1,715
Penrith LGA	General Road Safety	ES				3,319	4,026
Penrith LGA	Don't Rush Campaign	ES				4,400	4,736
Penrith LGA	Supporting Liquor Accord Drink Driving Prevention	ES				2,100	2,027
Penrith LGA	Campaigns Supporting Blackspot Application	ES				2,000	85
Penrith	Penrith City Centre Parking Strategy	ES	6,830		6,830		6,830
Penrith LGA	Planning for Extension to the Penrith CBD	ES		14,500	14,500		14,500

PROJECTS PROGRESS REPORT

for the Period to 30 June, 2015

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			22,330		37,838		37,839
Waste Management							
Various	Biodegradable Bags - Purchase & Delivery	W&CP	845,000	13,524	858,524		858,524
Penrith LGA	E - Waste	W&CP	160,000	(129,357)	30,643		30,643
Penrith LGA	Contamination Strategy - Green Bin Bloke	W&CP	301,179	2	301,181		301,181
Penrith Council	Civic Organics Collection and Composting Trial	W&CP	4,358	(93)	4,265		4,265
Llandilo	Illegal Dumping Deerubbin Land Stage 3 Cleanup	W&CP	6,230		6,230		6,230
Civic Centre	The Arts & Waste Minimisation (TAWM)	W&CP	10,000		10,000		10,000
Civic Centre	Innovation Officer	W&CP	45,000	(32,821)	12,179		12,179
TOTAL WASTE MANAGEMENT			1,371,767		1,223,022		1,223,022
Workforce Development							
Various	Corporate Training Budget	WD	239,000	(2,160)	236,840	239,000	236,840
Penrith Council	Management & Leadership Development Prog	WD	40,000	420	40,420		40,420
Penrith Council	Traineeship Program	WD	41,000	9,328	50,328		50,328
Various	Skills & Knowledge Assessment Process	WD	30,000	(22,918)	7,082		7,082
Penrith Council	Skills Shortages Scholarship Program	WD	13,000	(13,000)			
TOTAL WORKFORCE DEVELOPMENT			363,000		334,670		334,670
TOTAL OPERATING PROJECTS			20,899,292		19,584,606		19,584,612

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

<i>Contractor</i>	<i>Contract Number</i>	<i>Contract Purpose</i>	<i>Contract Value</i>	<i>Start Date</i>	<i>Exp Date</i>	<i>Details of Contract</i>	<i>Budgeted (Y/N)</i>
Barnson Pty Ltd	RFT14/15-17	Kingsway Sporting and Blair Oval	\$420,000	14-Apr-2015	30-Nov-2015	No extensions	Y
RMK Investments Pty Ud ATF Kidd Family Trust T/A Australian Election Company	RFT14/15-19	Election Services	\$762,000	10-Apr-2015	31-Oct-2016	NA	Y
Oculus Landscape Architecture	RFT4/15-21	Design & documentation of special places, Queen St, St Marys	\$155,500	04-May-2015	15-Nov-2016	No extension options	Y

Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

CONSULTANCY AND LEGAL EXPENSES

Expense	Notes	YTD Expenditure (Actual dollars)	Budgeted Y/N
Consultancies	X	\$6,689,397.00	Y
Legal Fees	X	\$935,716.00	y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

CAPITAL BUDGET

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Capital Funding									
Rates & Other Untied Funding	33,474	(214)	218	(126)	1,529	34,881	15,653	50,534	50,534
Capital Grants & Contributions	7,820	5,339	71	(79)	0	13,152	(1,467)	11,685	11,685
Internal Restrictions									
- Renewals	6,057	91	(2,481)	(330)	0	3,338	(569)	2,769	2,769
- New Assets	6,142	(674)	63	(212)	(136)	5,182	(3,501)	1,682	1,682
External Restrictions	4,160	611	(1,934)	(364)	0	2,474	(617)	1,857	1,857
Other Capital Funding Sources									
- Loans	1,343	850	(882)	(138)	0	1,172	0	1,172	1,172
Income from Sale of Assets									
- Plant & Equipment	1,136	35	(137)	0	0	1,034	26	1,060	1,060
- Land & Buildings	0	439	0	8	25	472	295	767	767
Total Capital Funding	60,132	6,477	(5,082)	(1,240)	1,418	61,705	9,820	71,526	71,526
Capital Expenditure									
New Assets									
- Plant & Equipment	3,813	309	(173)	44	0	3,994	(929)	3,065	3,065
- Land & Buildings	5,671	(903)	142	(611)	4	4,303	9,908	14,211	14,211
- Roads, Bridges, Footpaths	21,612	3,468	20	144	1,414	26,658	3,698	30,356	30,356
- Other Infrastructure	3,540	2,735	83	171	0	6,530	(1,720)	4,809	4,809
- Library Books	710	(100)	0	0	0	610	(69)	541	541
- Other	0	14	2	204	0	220	(39)	182	182
Renewals									
- Plant & Equipment	95	50	0	(48)	0	97	27	125	125
- Land & Buildings	8,574	197	(3,691)	(1,362)	0	3,718	(331)	3,388	3,388
- Roads, Bridges, Footpaths	2,054	70	0	98	0	2,222	2	2,224	2,224
- Other Infrastructure	4,234	131	(1,821)	120	0	2,664	(628)	2,036	2,036
Loan Repayments (principal)	9,829	506	355	0	0	10,690	(100)	10,591	10,591
Total Capital Expenditure	60,132	6,477	(5,082)	(1,240)	1,418	61,705	9,820	71,526	71,526

CASH & INVESTMENTS

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Externally Restricted									
Developer Contributions	4,896	612	106	2,926	(0)	8,540	1,641	10,181	10,181
Restricted Contributions for Works	7,896	185	(447)	470	0	8,104	700	8,804	8,804
Unexpended Grants	1,292	(387)	853	829	355	2,943	64	3,007	3,007
Unexpended Loan Funds	7,593	(1,520)	7,432	407	0	13,913	(64)	13,848	13,848
Other Externally Restricted	5,039	528	(66)	205	0	5,707	279	5,986	5,986
Total Externally Restricted	26,717	(582)	7,880	4,837	355	39,207	2,620	41,827	41,827
Internally Restricted									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	23,630	(2,173)	3,589	1,632	191	26,869	10,501	37,370	37,370
Security Bonds & Deposits	3,264	93	213	160	330	4,060	0	4,060	4,060
Total Internally Restricted	26,894	(2,080)	3,802	1,792	521	30,929	10,501	41,430	41,430
Unrestricted	608	20,397	(1,783)	(7,158)	3,681	15,745	(13,121)	2,623	2,623
Total Cash & Investments	54,219	17,734	9,899	(529)	4,557	85,880	0	85,880	85,880

CASH & INVESTMENTS continued

Comment on Cash and Investments Position

Council's investment portfolio has continued to perform well above benchmark this quarter, despite the decrease in the official cash rate to 2.00% in May. Invested funds held in the portfolio have also been consistently higher during the year than originally estimated and, although the budget for untied interest on investments was increased by \$200,000 in the March review, a surplus in excess of \$200,000 is reported for June.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Externally Restricted Assets	\$
Section 94 Developer contributions	10,218,275
Restricted Contributions for Works	8,781,834
Unexpended Grants	3,465,277
Unexpended Loans	13,858,039
Other externally Restricted	6,072,881
Internally Restricted Assets	
Internal Reserves	34,434,840
Security Bonds and Deposits	4,059,784
Unrestricted Invested Funds	4,988,737
	85,879,667

Cash:

Council's Cash Book and Bank Statements have been reconciled as at 30 June 2015.

Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

Floating rate Notes Investment Group	16,975,036
Current Investment Group	3,200,000
Term Investment Group	65,500,000
	85,675,036
General Fund Bank Account	204,631
	85,879,667

INCOME & EXPENSES (by program)

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Income									
Childrens Services	20,251	(8)	268	(89)	205	20,628	(73)	20,555	20,555
Planning and Advocacy	4,867	823	271	2,927	0	8,887	715	9,603	9,603
Community Facilities	1,262	90	0	90	0	1,442	312	1,754	1,754
Community Information and Events	8	3	15	80	0	106	(4)	101	101
Community Well Being	2,313	(31)	(1)	4	0	2,286	(111)	2,176	2,176
Corporate Finance	4,489	340	310	(20)	0	5,119	137	5,256	5,256
Corporate Governance	16	0	29	0	0	45	12	57	57
Corporate Support	12	66	0	0	0	78	12	90	90
Corporate Workforce	129	(0)	(37)	0	0	93	50	143	143
Development Applications	3,315	432	7	294	0	4,048	377	4,425	4,425
Environmental and Health Management	301	1,324	12	102	0	1,740	78	1,818	1,818
Libraries	786	10	24	12	0	832	24	856	856
Major Infrastructure Projects & Design	62	0	119	900	0	1,081	(397)	684	684
Public Spaces and Community Safety	320	285	63	(110)	0	557	208	765	765
Roads, Footpaths and Buildings	22,434	130	14	53	1,704	24,336	4,905	29,241	29,241
Sport and Recreation	6,538	1,007	113	(123)	0	7,535	(860)	6,674	6,674
Strategic Planning	0	0	0	0	0	0	0	0	0
Traffic, Parking and Drainage	1,678	1,767	0	88	0	3,532	69	3,601	3,601
Waste and Community Protection	29,121	1,301	317	222	0	30,961	135	31,096	31,096
Parks	50	70	0	125	0	245	12,449	12,694	12,694
Sustainability	0	0	0	54	0	54	0	54	54
General Revenue	109,300	(316)	170	677	0	109,831	1,939	111,771	111,771
Total Income from Continuing Operations	207,253	7,294	1,695	5,285	1,909	223,437	19,978	243,415	243,415

INCOME & EXPENSES (by program)

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Expenses									
Childrens Services	22,194	(472)	432	(490)	0	21,664	(70)	21,594	21,594
Planning and Advocacy	5,628	32	(73)	(90)	5	5,501	(140)	5,360	5,360
Community Facilities	2,099	(7)	3	95	0	2,190	96	2,286	2,286
Community Information and Events	4,573	(12)	(6)	42	4	4,601	(103)	4,499	4,499
Community Well Being	5,835	5	(1)	4	0	5,842	(276)	5,566	5,566
Corporate Finance	13,509	1,949	(230)	27	0	15,255	(3,937)	11,317	11,317
Corporate Governance	4,891	15	29	40	0	4,975	(6)	4,970	4,970
Corporate Support	900	414	25	130	0	1,469	30	1,499	1,499
Corporate Workforce	2,854	(14)	(0)	(38)	0	2,802	(13)	2,789	2,789
Development Applications	7,855	406	150	32	0	8,443	(134)	8,309	8,309
Environmental and Health Management	3,702	419	565	(372)	0	4,314	(476)	3,838	3,838
Libraries	7,295	(202)	296	(33)	0	7,355	325	7,680	7,680
Major Infrastructure Projects & Design	1,336	56	53	616	0	2,060	(167)	1,893	1,893
Public Spaces and Community Safety	16,413	280	(55)	(241)	0	16,396	(1,819)	14,577	14,577
Roads, Footpaths and Buildings	34,051	153	182	(57)	0	34,330	(3,113)	31,217	31,217
Sport and Recreation	8,720	(19)	10	6	6	8,722	(519)	8,203	8,203
Strategic Planning	482	336	24	3	0	845	(29)	816	816
Traffic, Parking and Drainage	3,195	(4)	254	(210)	0	3,236	(14)	3,221	3,221
Waste and Community Protection	31,640	252	152	(228)	0	31,816	(76)	31,740	31,740
Parks	13,362	157	209	(41)	0	13,687	(459)	13,227	13,227
Sustainability	745	15	9	28	0	797	(13)	784	784
Total Expenses from Continuing Operations	191,280	3,756	2,028	(779)	15	196,299	(10,913)	185,386	185,386
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	2,067	1,582	1,582
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	(172)	(172)	(172)
Net Operating Result from Continuing Operations	15,488	3,538	(333)	6,065	1,895	26,652	32,787	59,439	59,439

INCOME & EXPENSES

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Income									
Rates & Annual Charges	117,914	704	210	556	0	119,385	356	119,741	119,741
User Fees & Charges	33,293	684	388	389	0	34,753	462	35,215	35,215
Interest & Investment Revenue	1,603	134	257	320	0	2,314	507	2,821	2,821
Other Revenues	5,533	469	(67)	155	0	6,091	1,799	7,890	7,890
Grants & Contributions - Operating	24,896	2,994	735	1,034	355	30,014	253	30,267	30,267
Grants & Contributions - Capital									
- Other	19,874	1,571	(43)	(59)	1,554	22,897	16,075	38,972	38,972
- Contributions (S94)	3,240	737	214	2,891	0	7,082	526	7,608	7,608
Share of Interests in Joint Ventures	900	0	0	0	0	900	0	900	900
Total Income from Continuing Operations	207,253	7,294	1,695	5,285	1,909	223,437	19,978	243,415	243,415
Expenses									
Employee Costs	87,597	(481)	96	(538)	0	86,674	(3,244)	83,429	83,429
Borrowing Costs	3,874	(527)	103	0	0	3,450	(15)	3,434	3,434
Materials & Contracts	54,035	2,111	1,797	(407)	0	57,536	(15,793)	41,743	54,512
Depreciation	26,325	0	300	0	0	26,625	(4,711)	21,915	21,915
Legal Costs	558	0	(60)	21	0	519	(46)	473	108
Consultants	2,865	1,372	(178)	262	5	4,325	12,700	17,025	4,621
Other Expenses	15,175	1,282	(30)	(117)	10	16,320	197	16,517	16,517
Share of Interests in Joint Ventures	850	0	0	0	0	850	0	850	850
Total Expenses from Continuing Operations	191,280	3,756	2,028	(779)	15	196,299	(10,913)	185,386	185,386
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	2,067	1,582	1,582
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	(172)	(172)	(172)
Net Operating Result from Continuing Operations	15,488	3,538	(333)	6,065	1,895	26,652	32,787	59,439	59,439
Net Operating Result before Capital Items	(7,626)	1,229	(505)	3,233	341	(3,327)	16,186	12,859	12,859