

ORGANISATIONAL PERFORMANCE REPORT

- SEPTEMBER 2014

2013 - 17 DELIVERY PROGRAM 2014 - 15 OPERATIONAL PLAN



Table of Contents

General Managers report on Organisational Performance. Financial Services Manager Report		
PROJECTS AND ACHIEVEMENTS		
Organisational Achievements and Challenges	page	10
Organisational Reporting Outcomes	page	13
Exception Report	page	14
FINANCIAL REVIEW		
Funding Summary	page	16
Significant Proposed Variations	page	17
2013-14 Reserve Movements		
Capital Projects progress report	page	24
Operating Projects progress report	page	35
QBRS		
Contracts	page	42
Consultancy and Legal Expenses	page	43
Capital Budget		
Cash & Investments		
Income & Expenses (by program)		
Income & Expenses		

GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

Our City is a hub of development activity at the moment with continued development in Thornton, Jordan Springs, Caddens and Mulgoa Rise. The Stage 2 of the City-wide Local Environmental Plan (LEP) covering the City's urban areas has been significantly progressed throughout the quarter prior to being on display and is expected to be approved by the Minister for Planning by January 2015.

The Penrith Progression initiative is in full swing helping to build our economy. The Penrith Business Alliance and UWS are working together to develop the Digital Knowledge Portal, to assist small to medium businesses through sharing knowledge and information using digital media.

This quarter has seen a focus on continued upgrades of our parks and facilities, such as the Greygums oval reconstruction and irrigation system, as well as making our public facilities safe and accessible.

We have maintained a strong focus on sustainability, holding education programs for various local schools covering biodiversity and stormwater catchments. We engaged three local schools in bush regeneration to improve native biodiversity at Kanangra Reserve.

We have ended our first quarter tracking well with more than 98% of our 212 capital and operating projects on target or completed.

This is a great start to the new Operational Plan 2014-15.



Alan Stoneham

General Manager

FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

This report covers the first quarter of the 2014-15 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council delivered a balanced budget in the adoption of the 2014-15 Operational Plan. The September quarter has presented a number of both positive and negative variations to the predicted annual budget as is often the case in the September Review, as many of the estimates and assumptions included in the budget development are finalised. Including the proposed allocations the combined change is for a projected surplus of \$208,367 for 2014-15. The proposed allocations, including a transfer to Reserve and the building of provisions included in the original budget, are considered essential steps to position Council to address any current and emerging priorities as part of future Quarterly Reviews following the confirmation of the assumptions, forecasts and estimates that underpin the 2014-15 Budget.

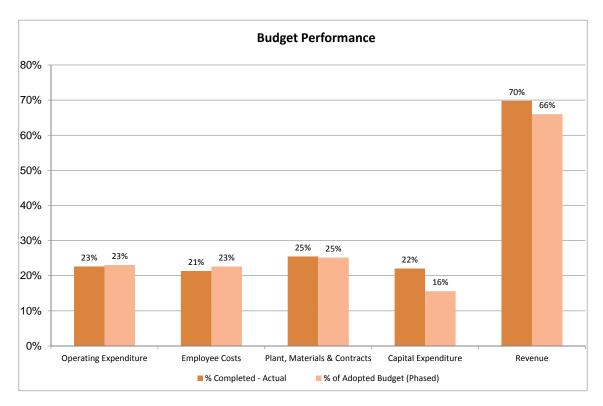
The Quarter's result comprises mainly positive variations to the original budget with the most notable being savings relating to debt servicing (\$316,671), additional rates income (\$123,600) and invested Development Services income (\$155,044). These positive variations have in part been offset by an adjustment to increase the estimate for street lighting budget (\$227,525) following finalisation of contracts and network expansions for 2014-15.

As reported to Council at the Ordinary Meeting of 29 September, advice was also received confirming Council's 2014-15 Financial Assistance Grant. The grant received is \$11.2m, and is net \$299,638 below the estimate included in the 2014-15 budget. The previous report noted that the development of the 2014-15 budget provided provisions to mitigate the impact of budget assumptions by placing funds into Reserve. It was determined at this Ordinary Meeting that the Financial Assistance Grant budget be adjusted to reflect this advice as part of the September Quarterly Review utilising funds in Reserve to minimise the negative impact.

Each year the September Quarterly Review provides an opportunity to review the assumptions, forecasts and estimates included in the Original Budget. At the time of finalising the 2014-15 budget there was uncertainty about the level of assistance that would be provided to pensioner rate subsidies following the Federal Budget. The adopted budget included a transfer from Reserve to provide for any shortfall, however confirmation has been received that no reduction will be made in 2014-15 and the review proposes that the \$123,000 be returned to Reserve. This will continue to ensure that Council retains the capacity to respond to any further variations to the budget assumptions, and once finalised, also provide potential capacity to respond to current and emerging priorities.

Net organisational salary savings of \$557,433, including \$267,762 relating to the finalisation of the award which was announced following the budget adoption, have also been identified in this quarter. In keeping with Council's adopted practice these salary savings will be retained within the employee cost budget at this stage and not be reallocated. Council's Long Term Financial Plan (LTFP) has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings, once provision for current year payments are made, will be transferred to the ELE Reserve as part of the June 2015 Review.

The completion of the overall 2014-15 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2014-15. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this Review, and adjustments adopted during the quarter, is a total surplus of \$208,367 for the quarter which results in a surplus of the same for the full year. Some of the more significant variations are listed below with their impact on the budget position (F – favourable, U – Unfavourable, and A - Allocation).

Net Employee Costs

During the first quarter of 2014-15 salary savings have been realised due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$289,671.

It is proposed that as part of the September Quarterly Review that these salary savings of \$289,671 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations.

In addition a further \$267,762 in salary savings relates to an adjustment required to reflect the difference in the 3.2% award increase for July 2014 that had been estimated at the time

the original budget was developed, and the 2.6% increase that was finally determined. These savings have also been retained in the employee cost area, with any combined yearend savings to be transferred to the ELE Reserve.

Net Debt Service - \$316,671 F (1.5%)

Savings in general revenue funded debt service costs have been achieved in the September budget review due to the record low interest rates negotiated on Council's June 2014 borrowing program. Interest rates were secured within a 4% - 4.5% range on new borrowings, representing savings on original budget estimates. Existing loans due for renewal in 2014 were also renegotiated at least 2.5% below their original interest rates.

Development Services Income - \$155,044 F (6%)

This variation relates to Development Application income exceeding the forecasted expectation with a number of significant development applications submitted before the end of September. Expenditure has also increased in response due to the scaling effect of the plan first levy payable and funding of additional resourcing demands. This has resulted in a net increase of \$155,044.

Pensioner Rate Subsidy - \$123,600 F (5%)

During 2014-15 budget preparations the Federal Government announced their proposal to terminate an agreement between the Federal Government and the States regarding funding for concessions. The agreement included a 5% Federal contribution for rating concessions for eligible pensioners. The NSW State Government has since confirmed that they will continue to provide the full subsidy in 2014-15. The budgeted income has now been increased to recognise an additional 5% subsidy.

Street Lighting - \$227,525 U (6%)

The budget for street lighting is based on estimated usage including numerous indexation factors for increases expected to occur to the various charge components. Actual costs for street lighting for the first quarter are above that estimated in the original budget process, this relates to numerous factors such as confirmed cost increases above those estimated and expansion of the network. The street lighting budget is proposed to be increased by \$300,000 as part of the September Quarterly Review to reflect the revised estimate of costs for the year. This is partly offset by a proposed \$72,475 transfer from Reserve.

RFS Operational Budget - \$27,606 U (30%)

The Rural Fire Services Headquarters have expanded the facility since it commenced operations at the Regentville Headquarters. Given the age of the facility, there is a demonstrated need to increase the budget to allow for newer communication equipment, IT solutions, and maintenance within the facility. The increased overall costs will be shared with Council and Fairfield City Council.

Penrith Business Alliance Review - \$25,000 U

Council's official Deed of Agreement with the Penrith Business Alliance (PBA) ceases on 30 November 2014. An independent review of the PBA is currently underway to consider its past performance and its future role in economic development for the City. A further report to tonight's meeting provides detail on the review and also proposes extending the current deed until 30 June 2015.

Transfer to Asset Reserve -\$123,600 A

During the development of the 2014-15 annual budget the Federal Government announced their proposal to terminate an agreement with the State Government regarding funding for concessions for eligible pensioners. This resulted in a 5% decrease in the pensioner subsidy which reduced the surplus and therefore transfer to Reserve in the original 2014-15 budget by \$123,600.

With the confirmation that the State Government will provide this 5% in 2014-15 it is proposed that this additional funding of \$123,600 be transferred to Reserve to provide capacity to respond to any further changes to assumptions to the original budget.

Other variations with no impact on the Surplus

Developer Contributions and Interest – Net increase of \$897,365

Additional Contributions have been received totalling \$737,487. This is largely due to a seniors living development that has advanced earlier than anticipated which has resulted in additional contributions (\$725,334) for the Werrington Enterprise Living and Learning (WELL). Some further infill and City Centre developments are occurring earlier than anticipated which has also resulted in additional contributions for the Footpath, and Civic Improvement Plan (CIP) Contribution Plans.

In addition, interest on Contribution reserves has also been increased by \$159,881. This is due to less expenditure than anticipated and additional contributions being received.

Local Open Space Parks Upgrades - Increase of \$475,000

Following a review of projects included in the Local Open Space Contributions Plan a number have been identified as now being prepared to proceed.

It is proposed to allocate \$475,000 from the Plan to implement the following works:

- Landscaping, shade, and playground (Mark Leece Oval)
- Field Lighting (Ridge Park)
- Irrigation Systems (Cook Park)
- Renovate grass sporting field surface (Ched Towns reserve and Greygums Oval)
- Pathway & Landscaping (Peppertree Oval)
- Park Furniture (Grassmere Reserve)
- Landscaping & Gardens (Egret Place)
- Pathway (Judges Park)
- Park Equipment Gym Gear (Myrtle Road Reserve)

Domestic Waste Management Income

Additional Income has been received in the following areas:

- Better Waste Recycling Grant Additional income of \$405,000 from the Better Waste and Recycling fund. This is a non-contestable grant awarded to Local Government under the Waste Less Recycle More program that replaces the WASIP program.
- Domestic Waste Vacant Land Income This increase of \$23,000 is attributed to subdivision of residential properties and commencement of vacant land charges for each property which is increased in comparison to estimates made for in this budget.
- Domestic Waste Management Income With the development of new homes, townhouses and units, more domestic waste services have commenced with an additional \$670,000 income now expected for the year. The Waste Services team focuses on providing the appropriate services to each household. Some households may require a larger service due to the number of people in their home, and as such select an option at a higher price. Work by the contamination management team has also been undertaken to identify unauthorised bins being presented for collection and commence additional services where required. As a result, additional income has been generated.

Children's Services Salaries - Decrease of \$415,000

In calculating salaries for 2014-15, the increase in the award was originally estimated at 3.20%. Following negotiations, the actual salaries award adopted by Penrith City Council was 2.60% being 0.60% lower than forecasted. This resulted in salary savings of \$95,000 for Children's Services. Of these savings \$30,000 will be applied to the implementation of the Adverse Working Conditions Allowance. This new allowance which is commencing from 2014-15 is applicable to Childcare Assistants, Aides and Trainees responsible for changing nappies at Childcare Centres.

A further \$35,000 is necessary for the Working with Children Check which is mandatory for all staff having face-to-face contact with children. The Working with Children Check is a prerequisite for all Childcare Staff commencing employment with Penrith City Council and is renewed every 5 years for the Children's Services workforce. The remaining savings of \$30,000 will be transferred to the Children's Services Reserve to provide for ELE balancing at year end.

Further savings of \$320,000 have also emerged during the first quarter of the 2014-15 financial year as there have been several vacancies across Children's Centres for Cluster Directors, Teachers, Assistants and Aides. Salary savings arising from these vacancies have been transferred to Children's Services pooled funds and reserves to allow capital works to occur on various centre buildings and playgrounds over the remainder of the financial year.

South Creek Park Upgrade Blair Oval Athletics Facility - Decrease of \$478,600 (s94 Reserve)

Council has determined that South Creek Park is the preferred site for the future construction of an all-weather athletics track. This is proposed to be included as part of a Round 1 National Stronger Regions Fund application, being considered by a separate report to tonight's meeting. It is proposed to retaining \$25,000 of the 2014-15 allocation to continue progress the design while this application is being considered.

Cranebrook Park Amenities and Carpark - Decrease of \$403,751 (s94 Reserve)

The amenities building at Cranebrook Park is currently awaiting DA approval from the Department of Lands. The construction of a car park at Cranebrook Park is dependent on the acquisition of the stilling basin land adjacent to the park. Resolution of the car park development will affect the overall project budget and timing. It is proposed that all \$20,000 of the current allocation be retained, with the remaining funds being returned to reserve pending confirmation of project timing and funding requirements.

Property Development

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Model in the September Quarterly Review have a net result of \$1m (F) and include:

Property Expenditure:

- Old Council Chambers Planned expenditure has now been moved to 2015-16 as this project incorporates heritage issues which are the subject of a review of Penrith's post-war modern buildings that is currently being undertaken.
- Opportunity Sites Project A budget in 2014-15 has been established for this project in the September Quarterly Review.
- Proposed Community Building The bulk of the project costs have now been moved to 2015-16 to reflect the expected timing of the individual stages of this project.

• Debt Servicing – A net increase in interest and principal repayments following loan being negotiated for 2014-15 in relation to recent property purchases.

Property Income:

• Estimates for property sale income have been reduced following the rephasing of a property sale which is currently subject to negotiations and is now proceeding in 2015-16.

Capacity Review – Increase of \$338,160 (Reserve and Operational budget)

The Capacity Review provides a unique opportunity for Council to invest in a strategic review of what we do, what we can continue to do, and how we will do it. As a growing Regional City we have already identified that the demands on Council in the future will continue to outstrip our capacity. Funding has been transferred in the September Quarterly Review from Reserve and reallocated operational budgets to provide for additional staffing resources and consultants to conduct organisational wide service reviews, asset management plans, community engagement and a priority review of services. The Capacity Review is anticipated to be completed by August 2015.

Financial Assistance Grant - Net Decrease of \$299,638

As reported to Council at the Ordinary Meeting of 29 September, advice has now been received confirming Council's 2014-15 Financial Assistance Grant. The grant received will be \$11.2m, and is net \$299,638 below the estimate included in the 2014-15 budget. It was endorsed at the 29 September Ordinary Meeting that the Financial Assistance Grant budget be adjusted to reflect this advice as part of the September Quarterly Review utilising funds in Reserve to offset the negative impact.

Ripples Leisure Centre – Decrease of \$370,000 (Reserve)

A draft master plan and business model for the future development and operation of Ripples has been developed. These plans will be presented to the Board of Management of Penrith Aquatic and Leisure Ltd and a report will be provided to Council outlining the decision of the Board. As a result of finalising this process, it has been determined that it will not be possible to commence any construction work in relation to the master plan in 2014-15.

Workers Compensation Premium – Decrease of \$212,000 (Reserve)

A savings in the expected Workers Compensation costs for 2014-15 of \$212,000 is due to a proactive injury management system which has resulted in the reduction in the number of lost time hours. This is reflected in the adjustments for prior year's claims which have recently been advised. Savings have been transferred to the Workers Compensation Reserve to provide funding for any adjustments that may occur in the future.

Gipps Street Recreation Area – Decrease of \$201,340 (Reserve)

Ground stability investigations have recently been completed and site design considerations need to be completed before significant expenditure of funds takes place. Further design work will be completed in 2014-15 to project timings.

Shared Pathway SRV (Capital) – Increase of \$140,000 (SRV)

As part of Council's "Penrith Accessible Trails Hierarchy Strategy" (PATHS), approx 570m of asphalt shared-use path has been constructed at the western end of Jamison Road, between Tench Reserve and Blaikie Road, Jamisontown. To continue this path to Mulgoa Road, a small steel bridge for pedestrians and cyclists is required over Peach Tree Creek, as the existing road bridge is too narrow to provide a safe, two-way crossing beside the travel lanes. A new bridge is estimated to cost \$240,000. Current SRV annual funding for PATHS is \$140,000 and it is proposed to forward fund the 2015-16 allocation to allow for tender, design, and construction of the bridge in 2014-15.

Bennett Wagons – Increase of \$130,000 (Reserve and Contribution)

The Bennett Wagons project at South Creek Park has been designed utilising reuse and recycling components so as to meet the requirements of the WaSIP funding. Projects of this nature are heavily dependent on the timely availability of suitable recycled material and the design has been costed using the expertise of the specialist consultant and Council's nominated building contractor.

After considerable research by all parties regarding the main structural members for the facility, along with a number of other items, a variation of \$130,000 is required to ensure completion of the facility. Design review has been undertaken so as to minimize this variation and several design elements have been re-specified or in some cases removed entirely.

Library Management System – Decrease \$180,796 (Reserve)

Savings within the 2014-15 library resources budget have been identified and set aside to fund the Library Management System project which is expected to go out to tender early 2015.

Cemeteries Income - Increase of \$90,000

Cemeteries Income has increased in the first quarter of 2014-15 following the introduction of the ability to pre-purchase plots. The budget is proposed to be increased by \$90,000 as part of the September Quarterly Review with the funds being transferred to the Cemeteries Reserve. It is expected that this initial increase will taper off throughout the year.

Key Performance Indicators

Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of September 2014 this indicator was above the OLG's benchmark at 2.12:1, and once adjusted for internal borrowings remained above Council's adopted indicator and the OLG benchmark at 2.67:1.

Unrestricted Available Cash

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of September 2014 was \$12.7m, compared to \$14m in September 2013.

Rates and Annual Charges Arrears

Rates arrears are 5.42% as at September 2014, compared to 5.54% in September 2013. This is slightly above Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view of returning this indicator below the benchmark.

Summary

Council's financial position remains sound with a surplus of \$208,367 projected for 2014-15. This Review and the proposed allocations to Reserve and the ELE provision continue to demonstrate Council's commitment to strong financial management.

Geraldine Brown

Acting Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 September 2014 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.

Andrew Moore

Acting Executive Manager Corporate
Acting Responsible Accounting Officer

ORGANISATIONAL ACHIEVEMENTS

Bush Regeneration

The Bush Regeneration team has been working consistently ensuring noxious weeds are controlled and to improve the native plant biodiversity at Kanangra Reserve by increasing the number of Eucalyptus moluccana (Grey Box),

With the help of three local schools, Llandilo Public School, Samuel Terry School and Braddock School we have planted 600 trees and shrubs in total.

Figure 1 - Students at Kanangra Reserve



Sporting and park facilities

Council has been providing support to the Erskine Park Eagles Netball Club who has been successful in receiving the maximum grant from NSW Communities Department of Sport and Recreation – Facilities and Participation. This will ensure the delivery of a program that will enable 160 netball members, plus many more community members the ability to participate in regular physical activity at the reserve.

A number of park enhancement projects have been the focus of recent months. The Tobruk and Warrego Reserve playground has been completed as part of the Magical Playspaces project.

The feedback from residents is very positive and the park is being well looked after by local children.



Awards

Penrith City Council has been announced as one of two finalists for the International Association of Public Participation Australia Core Value Awards, for Organisation of the Year. The submission for the awards was developed by the Community Engagement Officer and involved collecting information from across various departments. The winner will be announced in October.

A rare find

Indigenous heritage artifacts were discovered during the Review Environmental Factors process of the Peachtree Creek bank stabilisation design.

In accordance with the Office of Environmental Heritage, an archaeological investigation was undertaken at a specified point in excavation works; samples were collected by consultants and sent to labs for dating.

Supporting local business

The Penrith Business Alliance and UWS are working together to develop the Digital Knowledge Portal, an advanced tool kit designed to assist small medium businesses through sharing knowledge and information using digital media. The portal is scheduled to be launched in December this year.

Focus on facilities

Council's Public Amenity Replacement Program delivered an upgraded public toilet facility at East Lane, St Marys. The new facility meets all Crime Prevention through Environmental Design principles and includes the provision of a new accessible facility. It was opened for public use in July 2014.

The planning and design for three new upgraded public toilet facilities at Penrith Cemetery, Kingswood and Victoria Park, St Marys is progressing.



CHALLENGES

There are significant delays by the Department of Planning and Environment in consideration of our request for an amendment to the Gateway Determination for the Sydney Science Park. This may affect the exhibition of the Planning Proposal taking place prior to the end of the year.

The sustained high activity within several new release areas including Glenmore Park Stage 2, Caddens, Thornton and Jordan Springs has meant multiple projects running at once. Resourcing has had to be carefully programmed to meet expected levels of service.

INTRODUCTION

The Community Plan, Delivery Program and Operational Plan provide a solid blueprint for the City's sustainable future. The Delivery Program sets out Council's four year program of works, to achieve the community's long-term goals and aspirations for the City. The 2014-15 Operational Plan outlines Council's activities for the current year.

This report provides information on Council's progress, achievements and challenges for the first quarter of the 2014-15 Operational Plan. The focus is on operating and capital projects undertaken during the three months from 1 July 2014 to 30 September 2014, across Council's 44 services.

Details of significant budget variations and reserve movements are included in the Financial Summary Progress section of this document.

Performance Measurement Framework

Council uses traffic light rating to report on its performance.



A project is on target for that year to date (YTD) period.

Green on target



A project is requiring attention, and may be the subject of a proposed carry over or partial revote of works. A comment is required about the issue, the focus required, and what will be done to address it.



At Risk

A project is at risk of non-completion, and may be the subject of a proposed carry over or partial revote of works. A comment is required about the issue, the focus required, and what will be done to address it.

ORGANISATIONAL REPORTING OUTCOMES

At 30 September 2014 98% of Council's 212 total projects were 'on target' and performing well.

This report provides information on Council's progress, achievements and challenges for the first quarter of the 2014-15 Operational Plan. The focus is on operating and capital projects undertaken during the three months from 1 July 2014 to 30 September 2014, across Council's 44 services.

Details of significant budget variations and reserve movements are included in the Financial Summary Progress section of this document.

97%	Capital projects	completed or 'on target'
99%	Operating projects	completed or 'on target'

Table 1 – Summary of Organisational Performance as at 30 September 2014

September 2014			Totals		
	С	✓	_	×	
	Completed	On Target	Attention Required	At Risk	
Capital Projects	12 (9%)	116 (88%)	4 (3%)	0	132
Operating Projects	3 (4%)	76 (95%)	1 (1%)	0	80
	15	192	5	0	212

Organisation Performance - Exceptions

Rating	Description	Comment / Remedial Action
--------	-------------	---------------------------

1.2.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth

We continue to advocate on Council's behalf directly to Government and in conjunction with our regional and subregional partners for our identified advocacy priorities. In particular, this period has seen significant submissions and representations made in relation to the - South West Rail Corridor Extension - Werrington Arterial - Jane Street Extension - Badgerys Creek airport - Broader Western Sydney Employment Area SEPP **Operating Projects:** Amendment **Advocacy Programme** - Rebuilding NSW initiative of State Government. We continue to provide strong input to key issues through our membership of the NGAA, Committee for Sydney, the Employment Lands Task Force, WSROC and the Greater Western Sydney Leadership Forum. Representations through local Members are required to ensure that adequate time is available for Council to formulate submissions and other responses to critical The resourcing needed to deliver our advocacy program is currently under review.

4.1.10 Manage the development of master plans and designs for Council's assets and public domain

1	Capital Projects: City Centre Improvements (SRV)	Overall implementation plan for City and Town Centres to be formally approved prior to substantive works being undertaken. Councillor briefing regarding proposed implementation plan was held in Sept 14 with prioritisation discussed and the associated funding models have subsequently been developed for final approval. Requested re-design of Civic Arts Precinct has impacted proposed program for that project significantly but revised design concepts are being prepared for Councillor briefing in December. Approval of finalised implementation and funding strategy will allow implementation program to commence.
---	---	--

4.1.11 Manage the delivery of Council's major infrastructure projects

Capital Projects: Cranebrook Wetlands & Cumberland Plains - Capital	The alternate Option 3 (cost effective) with a wetland located at north end of the site has been presented and approved by the key stakeholders. The consultant advanced and completed the design of the vegetation component of Wetland 156 in early June 2014. The detail design documentation will be submitted for review. The consultant has been requested to provide detail design drawings for review. And a revised program is to be provided.
Capital Projects: Accessible Ramp and Toilet - St Marys Old Council Chambers	Final design sign off still to be finalised with client. Potential construction program impacts to be assessed, particularly working towards/around ANZAC Centenary 2015. Review of program & procurement plan

4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains

	Capital Projects: Better Boating Program	Public consultation was undertaken involving stakeholders and their input included in an overall plan. Design consultants were engaged to undertake concept and detailed design options. Quotes were sought for a Design and Construct contract for a Kayak Launching Deck to suit the revised location. Further consultation with NSW Rowing required. Seek approvals from the Roads and Maritime Services (RMS) Property Section for land owners consent, and modify the Kayak deck which is not to exceed 3.0 m into the river.
--	---	--

Funding Summary

Current Budget Proposed Variances Revised Budget

	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
Operations from Ordinary Activities									
Operating Expenditure Employee Costs Interest Charges Depreciation and Amortisation Materials, Contracts and Other Asset Utilisation and Overheads Total Operating Expenditure Operating Revenue	(87,597.0) (3,874.4) (26,324.9) (75,741.6) 705.0 (192,832.9)	- - - - -	(87,597.0) (3,874.4) (26,324.9) (75,741.6) 705.0 (192,832.9)	481.1 527.4 (3,195.1) (16.0) (2,202.6)	- - - - -	481.1 527.4 - (3,195.1) (16.0) (2,202.6)	(87,115.9) (3,347.0) (26,324.9) (78,936.7) 688.9 (195,035.5)	- - - -	(87,115.9) (3,347.0) (26,324.9) (78,936.7) 688.9 (195,035.5)
Rates and Annual Charges User Charges and Fees Interest Income Operating Grants and Contributions Profit on Sale of Assets Total Operating Revenue Result before Capital Grants and	21,857.0 38,437.0 269.4 16,103.6 (485.9) 76,181.1	95,994.4 425.0 1,333.9 11,546.6 -	117,851.4 38,862.0 1,603.3 27,650.2 (485.9) 185,481.0	689.4 1,179.6 165.1 1,439.4 - 3,473.4	15.1 (31.2) (299.6) - (315.7)	704.5 1,179.6 133.9 1,139.7 - 3,157.7	22,546.4 39,616.5 434.5 17,543.0 (485.9) 79,654.5	96,009.5 425.0 1,302.7 11,247.0 - 108,984.2	118,555.9 40,041.5 1,737.2 28,790.0 (485.9) 188,638.7
Contributions Capital Grants & Contributions Operating Result	(116,651.8) 23,663.3 (92,988.5)	109,299.9 - 109,299.9	(7,351.9) 23,663.3 16,311.5	1,270.7 1,759.2 3,030.0	(315.7) (315.7)	955.0 1,759.2 2,714.2	(115,381.0) 25,422.5 (89,958.5)	108,984.2 - 108,984.2	(6,396.8) 25,422.5 19,025.7
Funding Statement (Sources & Application) Add back non funded items Funds received from Sale of	28,985.1	-	28,985.1	(21.5)	-	(21.5)	28,963.7	-	28,963.7
Assets Loans Received Budget (Surplus) / Deficit Funds Transferred (to)/from	10,719.5 - -	4,113.0 (21.8)	10,719.5 4,113.0 (21.8)	126.0 - -	- (186.6)	126.0 - (186.6)	10,845.5 - -	4,113.0 (208.4)	10,845.5 4,113.0 (208.4)
Reserves held Net Fund Available Application of Funds	21,036.8 (32,247.1)	(15,182.6) 98,208.5	5,854.2 65,961.5	(2,630.5) 504.0	413.4 (88.9)	(2,217.1) 415.1	18,406.3 (31,743.1)	(14,769.2) 98,119.7	3,637.1 66,376.6
Assets Acquired Internal Loans Loan Repayments Made Total Application	(56,365.8) 232.8 (9,828.6) (65,961.5)	:	(56,365.8) 232.8 (9,828.6) (65,961.5)	91.3 - (506.4) (415.1)	- - - -	91.3 (506.4) (415.1)	(56,274.5) 232.8 (10,335.0) (66,376.6)	- - -	(56,274.5) 232.8 (10,335.0) (66,376.6)
Net Costs funded from Rates & Other Untied Income	(98,208.5)	98,208.5	-	88.9	(88.9)	0.0	(98,119.7)	98,119.7	-

Significant Proposed Variations- September 2014

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	-	Budget Va Pos/(Neg)	riance
Community Safety			
Street Lighting			
occur to the various charge components. Actual costs for original budget process, this relates to numerous factors expansion of the network. The street lighting budget is process.	re including numerous indexation factors for increases expected to restreet lighting for the first quarter are above that estimated in the such as confirmed cost increases above those estimated and roposed to be increased by \$300,000 as part of the September for the year. This is partly offset by a proposed \$72,475 transfer	(227,525)	
	Total Community Safety		(227,525)
Development Applications			
<u>Development Services Income</u>			
development applications submitted before the end of Se	e exceeding the forecasted expectation with a number of significant eptember. Expenditure has also increased in response due to the fadditional resourcing demands. This has resulted in a net increase	155,044	
	Total Development Applications		155,044
Emergency Services Management			
RFS Operational Budget			
Headquarters. Given the age of the facility, there is a der	e facility since it commenced operations at the Regentville monstrated need to increase the budget to allow for newer e within the facility. Cost sharing agreements with Blacktown City and 12% split respectively.	(20,923)	

	Total Emergency Services Management		(20,923)
Financial Services			
Debt Servicing			
record low interest rates negotiated on Council's June 20	ove been achieved in the September budget review due to the 014 borrowing program. Interest rates were secured within a 4% - original budget estimates. Existing loans due for renewal in 2014 interest rates.	316,671	
Pensioner Rebate			
	ment announced their proposal to terminate an agreement between	123,600	
contribution for rating concessions for eligible pensioners continue to provide the full subsidy in 2014-15. The budg	ig for concessions. The agreement included a 5% Federal state. The NSW State Government has since confirmed that they will neted income has now been increased to recognise an additional		
	s. The NSW State Government has since confirmed that they will		440,271
contribution for rating concessions for eligible pensioners continue to provide the full subsidy in 2014-15. The budg 5% subsidy.	s. The NSW State Government has since confirmed that they will neted income has now been increased to recognise an additional		440,271
contribution for rating concessions for eligible pensioners continue to provide the full subsidy in 2014-15. The budg	Total Financial Services		440,271
contribution for rating concessions for eligible pensioners continue to provide the full subsidy in 2014-15. The budg 5% subsidy. Marketing Economic Evaluation for Events and Community and Cu Penrith City Council will participate in an economic study	Total Financial Services	(20,000)	440,271

Regional Planning			
Penrith Business Alliance Review			
	iness Alliance (PBA) ceases on 30 November 2014. An consider its past performance and its future role in economic eting provides detail on the review and also proposes extending the	(25,000)	
	Total Regional Planning		(25,000)
General Revenue/Untied Income			
Salary Savings			
number of departments. A further \$267,762 in salary sav	,671 have been realised primarily due to vacancies across a rings relates to an adjustment required to reflect the difference in mated at the time the original budget was developed, and the 2.6%	557,433	
Provision for Retirement/Resignations			
	view that salary savings identified are retained within the employee ng and to supplement the budget for terminations. Any remaining loyee Leave Entitlement (ELE) Reserve.	(557,433)	

Transfer to Reserve			
agreement with the State Government regarding fundir	the Federal Government announced their proposal to terminate an ing for concessions for eligible pensioners. This resulted in a 5% curplus and therefore transfer to Reserve in the original 2014-15	(123,600)	
	ovide this 5% in 2014-15 it is proposed that this additional funding of to respond to any further changes to assumptions to the original		
	Total General Revenue/Untied Income		(123,600)
	Total Variances over \$20k		178,267
	Other Variances under \$20k		8,320
	September 2014 Quarter Surplus/(Deficit)		186,587
	1st Quarter Variances to adopted budget reported to Council		21,780
	Original 2014-15 Budget Surplus/(Deficit)		0
	Net Predicted Surplus/(Deficit) for 2014-15		208,367

2014-15 Reserve Movements Budget Estimates for period ended 30 June 2015

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Internal Reserves	Dalalice	Transiers TO	Transier From	Dalance
Alister Brass Foundation	74,141	2,400	-	76,541
Asset Renewal & Established Areas Strategy	495,214	5,197,932	5,204,432	488,714
Asset Reserve	3,625,994	7,899,482	8,659,769	2,865,707
Bicentenary Celebrations & Civic Events	3,000	30,000	-	33,000
Carparking/Traffic Facilities	7,954	38,197	5,000	41,151
Cemetery Reserve	258,627	166,385	-	425,012
Children's Services Reserves	146,227	-	10,000	136,227
Corporate Procedures and Systems Reserve	850,115	1,373,366	1,801,788	421,693
Election Reserve	231,768	128,375	-	360,143
Employee's Leave Entitlements	5,300,048	-	-	5,300,048
Environmental Awareness Programs	116,216	17,564	-	133,780
Environmental Program Reserves	618,567	-	618,567	-
Environmental Protection	26,633	-	-	26,633
Grant Funded Projects Reserve	325,330	49,999	110,052	265,277
Insurance Reserve	2,639,515	611,001	735,014	2,515,502
International Relationships	55,157	-	-	55,157
Legal Reserve	272,361	-	-	272,361
New District Library Resources	179,778	150,000	-	329,778
OOSH Bus Fleet Replacement Program	155,143	58,500	50,000	163,643
Penrith Pool Capital Upgrade Reserve	11,750	15,000	-	26,750
Plant & Motor Vehicle Replacement Res.	1,203,226	693,337	825,075	1,071,487
Property Development Reserve	1,210,445	13,428,812	9,656,577	4,982,680
Recreation Reserve	38,199	(399)	6,430	31,370
Revote Reserve	913,123	· ,	885,123	28,000
S377 Committee Closure Proceeds	81,749	-	-	81,749
Salary System Training & Development Res	164,369	-	-	164,369
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
Stormwater Management Service Charge	1,729,673	1,773,736	3,390,493	112,916
Sustainability Revolving Fund	401,710	216,308	68,910	549,108
Town Centre Review and Administration	18,471	· -	· -	18,471
Voted Works	283,228	159,000	25,640	416,588
Total Internal Reserves	21,439,185	32,008,994	32,052,870	21,395,309

2014-15 Reserve Movements Budget Estimates for period ended 30 June 2015

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Internal Loans				
Baseball Facilities	(7,000)	2,800	-	(4,200)
Costs to Advance Next Years Projects	(76,899)	68,799	512,750	(520,850)
RID Squad	(167,561)	64,212	12,500	(115,849)
Ripples	(20,918)	20,918	-	-
Whitewater Canoe Slalom	(330,506)	209,130	194,816	(316,192)
Total Internal Loans	(602,884)	365,859	720,066	(957,091)
Section 94 in deficit internal loan	(8,742,403)		819,224	(9,561,627)
Total Internal Reserves & Loans	12,093,898	32,374,853	33,592,160	10,876,591
External Reserves				
Civic Improvement S94	(2,217,829)	7,791	-	(2,210,038)
Claremont Meadows S94	(466,052)	376,054	451,362	(541,360)
Cultural Facilities S94	(3,482,633)	159,600	482,956	(3,805,989)
Erskine Business Park S94	3,124,788	35,365	80,500	3,079,653
Erskine Pk Residential Area S94	99,728	381	82,300	17,809
Footpath Construction S94	40,866	4,535	28,800	16,601
Glenmore Park S94	164,710	439	126,908	38,241
Glenmore Park Stage 2 S94	(425,073)	113,358	178,544	(490,259)
Kingswood Neighbourhood Centre S94	(63,441)	7,050	-	(56,391)
Lambridge Industrial Estate S94	(2,087,375)	-	370,215	(2,457,590)
Penrith City District Open Space S94	10,199,439	2,255,397	2,736,677	9,718,159
Penrith City Local Open Space S94	903,788	433,333	847,153	489,968
Waterside S94	507,897	18,359	22,874	503,382
WELL Precinct	566,341	738,809	100,000	1,205,150
Funding for S94 Plans in deficit	8,742,403	-	(819,224)	9,561,627
Total Section 94 Reserves	15,607,557	4,150,471	4,689,065	15,068,963

2014-15 Reserve Movements Budget Estimates for period ended 30 June 2015

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Other External Reserves				
Waste Disposal Reserve	3,620,927	3,843,974	2,238,105	5,226,797
Environment / Sullage Reserve	366,643	825,150	851,006	340,787
Unexpended Loans	8,463,244	1,075,732	3,465,646	6,073,330
Unexpended Grants	1,938,009	11,316,172	12,349,282	904,898
Contributions	7,738,447	3,157,265	3,618,282	7,277,430
Waste and Sustainability Improvement Payments	667,185	854,086	717,185	804,086
Total Other External Reserves	22,794,455	21,072,378	23,239,506	20,627,327
Total External Reserves	38,402,012	25,222,849	27,928,571	35,696,291
Other Internal Reserves/Committees				
Children's Services Cooperative Reserves	970,012	96,436	48,029	1,018,419
Other (Committees)	451,461	26,661	-	478,122
Bonds & Deposits	3,238,385	-	-	3,238,385
Total Other Internal Reserves	4,659,858	123,097	48,029	4,734,926
Grand Total of Reserves	55,155,768	57,720,799	61,568,760	51,307,807
Controlled Entity				
Total Controlled Entity Reserve Movements	-	210,864	-	210,864
RESERVE MOVEMENTS PER BUDGET		57,931,663	61,568,760	

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Building Maintenance &	· · · · · · · · · · · · · · · · · · ·						
Various	Bus Shelters Program	CW	114,338	40,000	154,338		22,796
Various	Shelters	CW				114,338	
Penrith Council	Bus Infrastructure Audit	CW				40,000	
Kingswood	Depot Improvements	CW					1,062
Penrith LGA	Building Asset Renewal (SRV)	CW	2,063,938	16,200	2,080,138		
Penrith LGA	NHC and Hall Refurbishments	CW				146,000	15,505
Penrith LGA	Sporting Facilities - Canteen Upgrades	CW				200,000	33,000
Penrith LGA	Childcare Centres Various Works	CW				38,000	
Penrith LGA	Annual Paint Program	CW				200,000	58,250
Penrith Council	Civic Centre Access Card System	CW				80,000	-5,242
Kingswood	Depot Fire Services Hydrant Installation	CW				111,000	
Kingswood	Depot Store Kitchen Replacement	CW					92
Civic Centre	Civic Centre Ceilings & BMS	CW				120,000	31,978
Penrith	Judges Carpark Painting	CW				45,000	
Penrith	Judges Carpark Toilet Upgrade	CW				80,000	1,500
Penrith	Penrith Pool Plant Works	CW				20,000	
St Marys	Ripples Hydrotherapy Walls/Windows	CW				70,000	
St Marys	Ripples Hydrotherapy Plant Works	CW				20,000	6,530
St Marys	Queen St Stage 2 Office Refurbishment	CW				100,000	
St Marys	Ripples Ceiling	CW				40,000	22,000
Penrith	JSPAC Airconditioning	CW				600,000	5,235
St Clair	St Clair Recreation Centre Bathroom Upgrade	CW				110,000	
Penrith	Penrith Senior Citizens Repair wall in plant/room kitchen	CW				40,000	
Werrington	Werrington Youth - Replace clear polycarbonate roof sheets	CW				10,000	781
Various	Public Toilets - Repaint selected facilities	CW				13,938	13,000
Regentville	Rural Fire Brigades - Matching Funds	CW				20,000	
Civic Centre	Civic Centre - Nepean Room - Briefing Tables	CW				6,000	
Various	SRF Lighting Upgrade 2013-14	CW	69,910	(1,000)	68,910		
St Clair	St Clair Sport & Recreation Centre Lighting Upgrade	CW					68,910

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
	TOTAL BUILDING MAINTENANCE & CONSTRUCTION		2,248,186		2,303,386		275,396
Children's Services							
Various	Building Upgrades	CS	295,000		295,000	295,000	
Various	CS IT Replacement Capital	CS	24,000		24,000	24,000	
Penrith LGA	OOSH Bus Fleet Replacement	CS	95,000		95,000		
Various	CS Playground Upgrades	CS	250,000	3,200	253,200	253,200	840
Penrith LGA	Children's Centres - Building Signage	CS	50,000		50,000		
Various	CS Timber Maintenance Program	CS		15,110	15,110	15,110	
	TOTAL CHILDREN'S SERVICES		714,000		732,310		840
City Parks							
Penrith LGA	T.A.F. Parks Asset Renewal Program	PA	182,418	34,182	216,600		
Penrith LGA	Floodlight Control Project	PA				138,418	141,879
Cranebrook	Irrigation Systems (Greygums Oval Tank & Pump)	PA				30,000	
St Clair	Renovate grass sporting field surfaces Mark Leece Oval	PA				10,000	
Werrington	Parkes Avenue Field 2 reconstruction	PA				38,182	842
Penrith LGA	Park Asset Renewal (SRV)	PA	842,364	(262,000)	580,364		
Sth Penrith	Field Lighting Eileen Cammack South Penrith	PA					4,053
Penrith	Drainage Works Hickeys Lane Penrith	PA				95,000	
St Marys	Boronia Park Lighting Renewal	PA				17,364	12,503
Erskine Park	Playground/Shade/Landscaping (Kestral Ave Reserve)	PA				75,000	
Jamisontown	Playground/Shade/Landscaping (Tench Reserve North)	PA				88,500	
Emu Plains	Playground/Shade/Landscaping (Clissold Reserve)	PA				75,000	
Cranebrook	Playground/Shade/Landscaping (Andromeda Drive Oval)	PA				75,000	
Various	Sportsground/Field Lighting (Switchboards Various)	PA				30,000	4,377
Werrington	Fencing (Harold Corr Oval)	PA				9,500	10,678
Leonay	Renovate grass sporting field surface (Leonay top and mini)	PA				50,000	377
Penrith	Furniture/Seating/Shade/BBQ (Tench Reserve)	PA				27,000	

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Colyton	Litter Bins (Roper Road Reserve)	PA				1,000	
Glenmore Park	Water Pumps and Fountains (Glenmore Loch)	PA				10,000	
Various	Synthetic Surfaces All (Various locations)	PA				21,000	
Penrith	Throwing Cages (Parker Street)	PA				6,000	
Jamisontown	Jamison Park Field Lighting	PA	363,552		363,552		276,885
Penrith	Jamison Park Provision of New Facilities	PA	412,000	(409,616)	2,384		
Sth Penrith	Carpark 30 Spaces Jamison Park South Penrith	PA					2,644
Werrington	Werrington Creek Park Provision of New Facilities	PA	328,708		328,708		
Werrington	Picnic Facilities Werrington Creek Werrington	PA				161,000	23,512
Werrington	Additional Amenities Werrington Creek Werrington	PA				167,708	74,180
St Marys	The Kingsway Playing Fields	PA	300,000		300,000		
St Marys	Victoria Park Masterplan Implementation	PA	221,623	62,000	283,623		78,066
Erskine Park	Park Improvements - Erskine Park S94	PA	10,000		10,000		
Erskine Park	Erskine Park Road	PA				10,000	
Cranebrook	Andromeda Oval Drainage	PA	25,500		25,500		
Cranebrook	Greygums Oval Field Reconstruction	PA	30,168	34,832	65,000		
Werrington	Parkes Ave Furniture Paths Landscaping	PA	5,992		5,992		4,527
Various	Local Open Space s94 funded capital works	PA		445,000	445,000		
St Clair	Playground/Shade/Landscaping (Mark Leece Oval)	PA				60,000	
Colyton	Sportsground/Field Lighting (Ridge Park Cec Blinkhorn)	PA				66,000	
St Marys	Irrigation Systems (Cook Park)	PA				93,000	3,500
Glenmore Park	Renovate grass sporting field surface (Ched Towns)	PA				53,000	
Cranebrook	Renovate grass sporting field surface (Greygums Oval)	PA					16,200
Erskine Park	Pathway & Landscaping (Peppertree Oval)	PA				65,000	
Erskine Park	Park Furniture (Grassmere Reserve)	PA				10,000	
C'mont Meadows	Landscaping & Gardens (Egret Place)	PA				15,000	
Penrith	Pathway (Judges Park)	PA				13,000	
C'mont Meadows	Park Equipment Gym Gear (Myrtle Road Reserve)	PA				50,000	
Various	Project Supervision (Various)	PA				20,000	

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
	TOTAL CITY PARKS		2,722,325		2,626,723		654,223
Civil Construction & Ma	intenance						
Various	Construction of Bicycle Facilities	CW	30,000		30,000		
Various	Kerb & Guttering	CW	413,000		413,000	312,000	
Colyton	Chelsea Place (Intersection with Bennet Road)	CW				50,000	7,268
Londonderry	Kenmare Rd (From existing Gutter)	CW				51,000	
Various	Dedication - Subdivision Roads	CW	13,000,000		13,000,000		8,389,920
Various	Dedication - Drainage Works	CW	6,000,000		6,000,000		1,175,067
Llandilo	Rural Roads Widening	CW	156,000		156,000		
Various	Roads Reconstruction (2)	CW	2,054,100	70,000	2,124,100	130,000	
Londonderry	The Driftway Londonderry - 200m West of Londonderry Rd	CW				140,000	
Orchard Hills	Castle Road (kingswood Rd - Ulm Rd)	CW				360,000	
Mulgoa	St Thomas Road (Kings Hill Rd - Mulgoa Rd)	CW				200,300	3,325
Emu Plains	Russel St (Old Bathurst Road - Kite Street)	CW				500,000	
Kingswood	Victoria Street (Walter St - Sandringham Ave - Richmond Rd)	CW				216,600	234,534
Werrington Cty	Dunheved Rd (Existing Asphalt - Christie St)	CW				400,000	
Erskine Park	Swallow Dr (Fantail - Cockatoo and Warbler - Erskine Park)	CW				177,200	
Various	Path Paving Program	CW	178,800		178,800	178,800	100,392
Penrith LGA	Shared Pathways (SRV)	CW	140,000	140,000	280,000		
Glenmore Park	Glenmore Park S94 Stage 1 Capital Works	CW		6,330	6,330		
Glenmore Park	Footpath - Massey Way	CW					6,330
Penrith LGA	Urban Drainage Construction Program	CW	590,000	50,000	640,000		6,829
Oxley Park	Adelaide St Drainage Inlet Reconstruction	CW					-551
Cambridge Park	Wembly Avenue Construct Surge Pit Outside No11	CW					2,826
Emu Plains	Old Bathurst Rd Underpass Pit Cover Modification	CW				50,000	98,483
Emu Plains	GRW Board Walk Pedestrian Bridge	CW				75,000	
Castlereagh	Hinxman Road Drainage	CW				40,000	4,800
Werrington	Water Street Werrington	CW				100,000	92,602
C'mont Meadows	Brahms Way Between 4 - 6	CW				35,000	50,253
Organisational Perfo	rmance Report - September 2014					Page 27	of 49

for the Period to 30 September, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Cambridge Park	Barker St No.12 Construction of additional drainage pit	CW				35,000	37,806
Berkshire Park	Llandilo Rd (Eastern side at Richmond Rd Intersection)	CW				52,000	62,646
Castlereagh	Church Street (opp 101 Culvert widening)	CW				70,000	
Londonderry	Nutt Road (Increase culvert size at Torkington Rd)	CW				55,000	
Londonderry	Torkington Rd (Increase culvert size improve tailout drain)	CW				128,000	
Various	Traffic and Transport Facilities Program	CW	300,746	60,000	360,746		2,850
C'mont Meadows	Caddens Rd (Speed Hump and MIST at Caddens/Gipps St)	CW				100,000	5,200
Kingswood	Derby St (Hospital Entrance Pedestrian Facility and Fencing)	CW				110,746	
St Clair	Blackwell Ave (Speed Hump 3 Nos and possible Blisters)	CW				60,000	
C'mont Meadows	Gipps St (Pedestrian Refuge at Sunflower Drive)	CW				30,000	1,500
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	18,000		18,000		
	TOTAL CIVIL CONSTRUCTION & MAINTENANCE		22,880,646		23,206,976		10,282,080
Community & Cultural Do	evelopment						
Various	Disabled Access Improvements	C&CD	35,000		35,000		9
Penrith	St Marys HACC Internet & Multimedia Laboratory	C&CD	5,780		5,780		1,450
Penrith Council	Community and Cultural Development Capital Purchases	C&CD					1,362
Glenmore Park	Glenmore PK Child & Family Prec (MP) S94	C&CD	42,691	(230)	42,461		
Glenmore Park	Fitout - Community Facility	C&CD				1,000	
Glenmore Park	Childcare Carpark	C&CD				41,691	
Glenmore Park	Glenmore Parkway Entry Site	C&CD	85,578	35,000	120,578		55,520
	TOTAL COMMUNITY & CULTURAL DEVELOPMENT		169,049		203,819		58,341
Community Safety							
Various	Community Safety Program	PDA&S	191,866	(25,260)	166,606		42,791
Various	Safer Streets Public Space CCTV Program	PDA&S	55,000		55,000		
	TOTAL COMMUNITY SAFETY		246,866		221,606		42,791

Design & Project Management

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	CBD Stormwater Design	MP	293,779		293,779		7,530
Various	Penrith Station Commuter Carpark	MP	42,962		42,962		46,348
Penrith LGA	City Centre Improvements (SRV)	MP	4,096,002	(53,699)	4,042,303		,
St Marys	Coachmans Park Landscape Design and Construction	MP	, ,	,		1,568	1,119
Penrith	Penrith CBD - Temporary Triangle Park Design and Implementat	MP				3,853	4,603
Penrith	Penrith CBD - High St Linear Plaza Design and Implementation	MP				829,646	
Penrith	Penrith CBD - Public Art for Linear Plaza	MP				25,000	
Penrith	Penrith CBD - Allen Place Undercroft	MP				81,000	
St Marys CBD	St Marys CBD - Pedestrian Lighting	MP				800,000	13,416
Penrith	Penrith Civic Arts Precinct - Mondo	MP				1,850,000	48,569
St Marys CBD	St Marys CBD – Station Plaza	MP				150,000	
Penrith CBD	Penrith CBD – Wayfinding Strategy	MP				94,950	
St Marys CBD	St Marys CBD - Heritage Interpretation Plan	MP				45,050	20,550
Penrith LGA	Unallocated	MP				214,935	
Emu Plains	Great River Walk Stage 7a - West Bank Construction Phase 3	MP	6,943	753	7,696		
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	68,498		68,498		90
Emu Plains	River Road Reserve Provision of new Facilities	MP	39,191		39,191		0
Emu Plains	Regatta Park East Provision of new Facilities	MP	45,439		45,439		
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	8,481		8,481		
Penrith	Great River Walk Provide Circuit on both sides of River	MP	780,376	76,180	856,556		606,111
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	201,648	130,000	331,648		420
Glenmore Park	Surveyors Creek Upgrade Accessible Toilet	MP					0
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	1,469,817		1,469,817	1,277,157	35,880
Cranebrook	Stormwater Improvement Program - Council Contribution	MP				192,660	2,440
Cranebrook	Andrews Road Wetlands Project	MP	1,817,624		1,817,624		31,140
St Marys	Accessible Ramp and Toilet - St Marys Old Council Chambers	MP	250,000		250,000		
Penrith	Better Boating Program	MP	211,500		211,500		
Glenmore Park	Glenmore Park Stage 2	MP		280,000	280,000		
Organisational Perfo	rmance Report - September 2014					Page 29	of 49

Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL DESIGN & PROJECT MANAGEMENT		9,332,260		9,765,494		818,216
ement						
Castlereagh Community Quarantine Fund	CW	198,595		198,595		
Berkshire Park - Station Renovations	CW				7,000	
Londonderry - Station & training Fit-out	CW				25,000	
Londonderry - Solar Panels & Rain Water Tanks	CW				18,600	
Londonderry - Enhanced Fire Fighter Equipment	CW				11,000	7,273
Londonderry - Workshop Fit-Out	CW				16,119	
Castlereagh - Firefly FF-9H Lighting Tower Trailer	CW				21,700	
Castlereagh - Vehicle Bay Fit-out	CW				25,000	
Llandilo - Awning Installation	CW				12,000	
Llandilo - Station Roller Door	CW				16,000	
Castlereagh - Building Extension Final Stage	CW				25,000	
Berkshire Pk Station Enhancements Safety & Comm Education	CW				21,176	2,491
SES Equipment Priority List	CW	20,000	16,565	36,565		550
Rural Fire Service Equip-Grant Funded	CW	655,980		655,980		
Londonderry Brigade Station Improvements	CW	24,924		24,924		19,382
TOTAL EMERGENCY SERVICES MANAGEMENT		899,499		916,064		29,696
Stormwater Work Improvement Program	EH	383,991	(11,015)	372,976		
TOTAL ENVIRONMENTAL HEALTH		383,991		372,976		0
Motor Vehicle Purchases	FS	1,850,000		1,850,000		
Leaseback Vehicles	FS					368,699
Civic Centre level 1 office reconfiguration	FS		30,000	30,000		
	ement Castlereagh Community Quarantine Fund Berkshire Park - Station Renovations Londonderry - Station & training Fit-out Londonderry - Solar Panels & Rain Water Tanks Londonderry - Enhanced Fire Fighter Equipment Londonderry - Workshop Fit-Out Castlereagh - Firefly FF-9H Lighting Tower Trailer Castlereagh - Vehicle Bay Fit-out Llandilo - Awning Installation Llandilo - Station Roller Door Castlereagh - Building Extension Final Stage Berkshire Pk Station Enhancements Safety & Comm Education SES Equipment Priority List Rural Fire Service Equip-Grant Funded Londonderry Brigade Station Improvements TOTAL EMERGENCY SERVICES MANAGEMENT Motor Vehicle Purchases Leaseback Vehicles	TOTAL DESIGN & PROJECT MANAGEMENT Tement Castlereagh Community Quarantine Fund CW Berkshire Park - Station Renovations CW Londonderry - Station & training Fit-out CW Londonderry - Solar Panels & Rain Water Tanks CW Londonderry - Enhanced Fire Fighter Equipment CW Londonderry - Workshop Fit-Out CW Castlereagh - Firefly FF-9H Lighting Tower Trailer CW Castlereagh - Vehicle Bay Fit-out CW Llandilo - Awning Installation CW Llandilo - Station Roller Door CW Castlereagh - Building Extension Final Stage CW Berkshire Pk Station Enhancements Safety & Comm CW Education SES Equipment Priority List CW Rural Fire Service Equip-Grant Funded CW Londonderry Brigade Station Improvements CW TOTAL EMERGENCY SERVICES MANAGEMENT Motor Vehicle Purchases FS Leaseback Vehicles FS	TOTAL DESIGN & PROJECT MANAGEMENT Perment Castlereagh Community Quarantine Fund CW 198,595 Berkshire Park - Station Renovations CW Londonderry - Station & training Fit-out CW Londonderry - Solar Panels & Rain Water Tanks CW Londonderry - Enhanced Fire Fighter Equipment CW Castlereagh - Firefly FF-9H Lighting Tower Trailer CW Castlereagh - Vehicle Bay Fit-out CW Llandilo - Awning Installation CW Llandilo - Station Roller Door CW Castlereagh - Building Extension Final Stage CW Berkshire Pk Station Enhancements Safety & Comm CW Education SES Equipment Priority List CW 20,000 Rural Fire Service Equip-Grant Funded CW 655,980 Londonderry Brigade Station Improvements CW 24,924 TOTAL EMERGENCY SERVICES MANAGEMENT Motor Vehicle Purchases FS 1,850,000 Motor Vehicle Purchases FS 1,850,000	TOTAL DESIGN & PROJECT MANAGEMENT Page 3332,260 TOTAL DESIGN & PROJECT MANAGEMENT Castlereagh Community Quarantine Fund Castlereagh Community Quarantine Fund Castlereagh Community Quarantine Fund Castlereagh Station Renovations Londonderry - Station & training Fit-out Londonderry - Station & Renovations CW Londonderry - Solar Panels & Rain Water Tanks CW Londonderry - Enhanced Fire Fighter Equipment CW Castlereagh - Firefly FF-9H Lighting Tower Trailer CW Castlereagh - Vehicle Bay Fit-out CW Llandilo - Awning Installation CW Llandilo - Awning Installation CW Education SEE Equipment Priority List CW Education SEE Squipment Priority List CW CM Education CW Education SEE Squipment Priority List CW CW CASTLEREAGN-Firefly SET-SHANAGEMENT SET Squipment Priority List CW CW CASTLEREAGN-STANAGEMENT Stormwater Work Improvements CW CASTLEREAGN-STANAGEMENT Stormwater Work Improvement Program EH 383,991 Motor Vehicle Purchases FS 1,850,000 Leaseback Vehicles	TOTAL DESIGN & PROJECT MANAGEMENT TOTAL DESIGN & PROJECT MANAGEMENT Sement Castlereagh Community Quarantine Fund CW 198,595 Berkshire Park - Station Renovations Londonderry - Station & training Fit-out Londonderry - Station & training Fit-out Londonderry - Solar Panels & Rain Water Tanks CW Londonderry - Workshop Fit-Out Cow Castlereagh - Firefly FF-9H Lighting Tower Trailer CW Llandilo - Awning Installation CW Castlereagh - Pelnicle Bay Fit-out Llandilo - Station Roller Door Castlereagh - Building Extension Final Stage Berkshire Pk Station Enhancements Safety & Comm Education SES Equipment Priority List CW 20,000 CW 555,980 Londonderry Brigade Station Improvements CW 24,924 TOTAL EMERGENCY SERVICES MANAGEMENT Motor Vehicle Purchases FS 1,850,000 1,850,000 Leaseback Vehicles FS 1,850,000 1,850,000	Description Description

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Location	Description						
	TOTAL FINANCIAL SERVICES		1,850,000		1,880,000		368,699
Plant Maintenance							
Penrith Council	Plant Replacement	CW	1,187,557		1,187,557		48,481
	TOTAL PLANT MAINTENANCE		1,187,557		1,187,557		48,481
Information Technology							
Penrith Council	Corporate Procedure Systems	ICT	319,067	(25,032)	294,035		
Civic Centre	Asset Management Systems	ICT				36,535	14,468
Civic Centre	Server Infrastructure	ICT				206,000	50,777
Civic Centre	Network Equipment Upgrade	ICT				51,500	4,277
Civic Centre	Trapeze Licences	ICT				25,032	
Civic Centre	CEB IT Business Alignment	ICT				23,000	
Various	Desktop Hardware / Software	ICT	464,239	500	464,739		71,832
Penrith Council	Civic Centre Cabling	ICT	200,000		200,000		
	TOTAL INFORMATION TECHNOLOGY		983,306		958,774		141,354
Libraries							
Penrith Council	Library Resources - Capital	LS	709,910	(100,000)	609,910		
Penrith Council	Library Book Purchases (Annual)	LS					69,823
Civic Centre	Library Special Purpose Prjcts -Building	LS	268,366	(80,796)	187,570		10,737
Penrith	Digital Hubs Program - Hardware/Software Component	LS	23,298	(10,017)	13,281		147
Penrith LGA	Library Capital Purchases	LS		3,358	3,358		3,358
Penrith LGA	Toy Library Capital Purchases	LS		10,712	10,712		767
	TOTAL LIBRARIES		1,001,574		824,831		84,833
Marketing							
Penrith Council	Corporate Communications and Marketing Capital Equipment	СМ		7,602	7,602		7,602

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
	TOTAL MARKETING		0		7,602		7,602
Neighbourhood Facilitie	es Management						
Penrith LGA	Neighbourhood Facilities Booking and Event Management Replac	PDA&S		50,000	50,000		
Various	Neighbourhood Centres/Halls Improvements	PDA&S	89,000		89,000		11,508
	TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT		89,000		139,000		11,508
Place Management							
Various	Neighbourhood Renewal (SRV)	PM	160,000	(4,166)	155,834		13,360
Various	Callisto Playground Enhancement Project	PM	142,138	30,000	172,138	172,138	11,120
Penrith Council	Place Management Capital Purchases	PM		1,535	1,535		1,535
	TOTAL PLACE MANAGEMENT		302,138		329,507		26,015
Property Development &	& Management						
Various	Property Development Expenditure Project (1)	PD	1,889,000	(115,000)	1,774,000	1,774,000	3,013
Various	Property Development Expenditure Project (2)	PD	3,360,000	(1,466,553)	1,893,447	2,743,447	4,697
Civic Centre	CRE Portfolio Management System (PDM)	PD		27,500	27,500	27,500	
	TOTAL PROPERTY DEVELOPMENT & MANAGEMENT		5,249,000		3,694,947		7,710
Public Domain Maintena	ance						
Penrith LGA	Public Amenity Replacement Program	PDA&S	340,000		340,000		10,335
	TOTAL PUBLIC DOMAIN MAINTENANCE		340,000		340,000		10,335
Records Management							
Penrith	Records Capital Equipment Purchases	GOV		18,852	18,852		
Penrith	Large format scanner for ECM	GOV					11,439
	TOTAL RECORDS MANAGEMENT		0		18,852		11,439

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 September, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
	Facilities Management						
St Marys	Facility Development at South Creek Park BMX Track	REC					-27,919
Cranebrook	Cranebrook Park Amenities and Car Park	REC	423,751	(403,751)	20,000		1,400
St Marys	South Creek Park Upgrade Blair Oval Athletics Facility	REC	503,600	(478,600)	25,000		
St Marys	Ripples Leisure Centre	REC	380,000	(370,000)	10,000		4,180
C'mont Meadows	Gipps Street Recreation Area	REC	221,340	(201,340)	20,000		
Cranebrook	Greygums Oval - New Electronic Scoreboard	REC	15,000	16,000	31,000		
Erskine Park	Outdoor Gym and Walking Circuit - Colorado Dive Park	REC					872
Jamisontown	Jamison Park Shade Structure and Canteen Upgrade	REC	120,000	30,000	150,000		
Berkshire Park	Multi use Court - Berkshire Park	REC	41,000	(1,381)	39,619		11,735
Erskine Park	Chameleon Reserve Amenity Building	REC	129,100		129,100		
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	REC	91,478		91,478		
Glenmore Park	Blue Hills Storage Facility	REC		39,000	39,000		753
St Marys	Monfarville Batting Cage and Bull Pen	REC		23,500	23,500		
Sth Penrith	Jamison Park Upgrades	REC		2,103,170	2,103,170		
Sth Penrith	Activity Zone	REC				548,533	
Sth Penrith	Playground	REC				165,837	
Sth Penrith	Floodlights	REC				580,000	33,850
Sth Penrith	Field Upgrades	REC				328,680	10,074
Sth Penrith	Amenity Building Upgrades/Extension	REC				290,120	
Sth Penrith	Design & Contingency	REC				190,000	
St Clair	Mark Leece Field Upgrade	REC		20,000	20,000		
	TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT		1,925,269		2,701,867		34,944
Regulatory Control							
Penrith	Parking Pods	W&CP	26,440		26,440		9,220
	TOTAL REGULATORY CONTROL		26,440		26,440		9,220

Traffic Management & Road Safety

CAPITAL PROJECTS PROGRESS REPORT

Location	Description		Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	LTC / Urgent Traffic Facilities	ES	76,194		76,194	76,194	1,000
Various	National Black Spot Program	ES	565,000		565,000		668
St Marys	Griffiths St and Viney St - Raised Island & Signage	ES				25,000	1,000
Llandilo	Ninth Ave - 100m west of Third to Second Ave - Various Works	ES				90,000	
North St Marys	Glossop and King St & Brisbane and Adelaide St - Various Wor	ES				450,000	70,628
Penrith	NSW Bike Plan River Cities Program (SRV)	ES	3,173,456		3,173,456	207,619	1,279
Penrith LGA	Design & Construction of GWH Path Northern Rd to St Marys	ES	ES			20,837	18,798
St Marys	Year 4 GWH - Parker St to Queen St	ES				85,000	82,674
Kingswood	GWH UWS Bridge to Entrance	ES				360,000	249,496
Emu Plains	Year 5 GWH Emu Plains - SUP between River Rd & Russel St	ES				1,000,000	
St Marys	Year 5 GWH St Marys - separated bridge over South Creek	ES				1,500,000	36,000
St Marys	Phillip Street Raised Marked foot crossing	ES					770
St Marys	Improvement works associated with HPAA scheme	ES					1,762
	TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY		3,814,650		3,814,650		464,075
Workforce Development							
Various	OH&S Risk Management Purchase of Equipment	WD		1,122	1,122		1,122
	TOTAL WORKFORCE DEVELOPMENT		0		1,122		1,122
	TOTAL CAPITAL PROJECTS		56,365,756		56,274,503		13,388,921

		Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project	PTD
Location	Description					Cost	Expenditure
Building Maintenance &							
Wallacia	Wallacia Progress Hall - Repairs	CW	46,300		46,300		45,400
	TOTAL BUILDING MAINTENANCE & CONSTRUCTION		46,300		46,300		45,400
Bushland Management							
Various	Bush Regeneration Boronia Kanangra and Peppermint Reserves	PA		17,273	17,273		
Various	Revegetation of Reserves	PA		40,000	40,000		2,989
Nth Penrith	Kingswood Park Rehabilitation Project	PA	60,000		60,000		
Castlereagh	Castlereagh Reserve rehabilitation and revegetation	PA	10,000		10,000		
	TOTAL BUSHLAND MANAGEMENT		70,000		127,273		2,989
City Parks							
Penrith LGA	Green Waste Mulcher	PA	30,000		30,000		9,500
Penrith Council	Implement Plans of Management (SRV)	PA	153,376	25,000	178,376		40,739
Penrith LGA	Control of Aquatic Plants (SRV)	PA	5,000		5,000		
	TOTAL CITY PARKS		188,376		213,376		50,239
City Partnerships							
Various	International Relations	CM	75,699		75,699		18,476
	TOTAL CITY PARTNERSHIPS		75,699		75,699		18,476
Civil Construction & Mai	ntenance						
Various	Rural Roads Resealing	CW	485,900		485,900		315,435
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,448,564		4,448,564		756,815
Various	Traffic Facilities - Regulatory	CW	444,000		444,000		73,181
Various	Roads Maintenance - Roads to Recovery	CW	1,038,529		1,038,529		
Sth Penrith	York Road South Penrith - Birmingham Rd to Price St	CW					958
Londonderry	The Driftway - Road Maintenance	CW	66,000		66,000		
Organisational Perfor	mance Report - September 2014					Page 35	of 49

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Shared Pathways Maintenance (SRV)	CW	320,000		320,000	320,000	176,618
Various	Maintenance of GPT Constructions	CW	335,420		335,420		41,242
	TOTAL CIVIL CONSTRUCTION & MAINTENANCE		7,138,413		7,138,413	_	1,364,249
Community & Cultural I	Development						
Civic Centre	Computerised Community Directory System	C&CD	3,000		3,000		2,727
Penrith LGA	Cultural Development Officer - City	C&CD	125,811	(678)	125,133	118,811	32,064
Penrith LGA	Artfiles	C&CD				7,000	708
Penrith LGA	Seniors Week	C&CD	1,000	(1,000)			
Penrith LGA	No Boundaries	C&CD		4,322	4,322		
Penrith LGA	Nepean No Boundaries Art Group	C&CD					450
Penrith LGA	Social Planning Coordination (SRV)	C&CD	114,564	(652)	113,912		30,392
Penrith	Penrith Active Living and Community Participation	C&CD	68,587		68,587		15,260
Penrith LGA	Penrith Homelessness Summit	C&CD	6,000	1,954	7,954		6,231
Penrith LGA	Memorable Tales	C&CD		4,000	4,000		
Penrith	Penrith Performing Visual Arts 25th Anniversary Event	C&CD	30,000		30,000		30,000
	TOTAL COMMUNITY & CULTURAL DEVELOPMENT		348,962		356,908	_	117,834
Community Safety							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	251,436		251,436		11,944
Various	Penrith Litter Prevention Project	PDA&S	15,666		15,666		637
	TOTAL COMMUNITY SAFETY		267,102		267,102	-	12,581
Development Application	ons						
Penrith LGA	Environmental Planning (SRV)	DS	92,457	(516)	91,941		23,311
	TOTAL DEVELOPMENT APPLICATIONS		92,457		91,941	_	23,311
Environmental Health							
Penrith LGA On Site Sewer Management Strategy Organisational Performance Report - September 2014		EH	192,214		192,214	Page 36 of	35,759 f 49

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Biodiversity Strategy	EH	20,000		20,000		649
Penrith LGA	Integrated Catchment Management	EH	130,181	(564)	129,617		28,696
Penrith LGA	Natural Systems Resourcing (SRV)	EH	106,298	(582)	105,716		17,937
Penrith LGA	Waterways Health Monitoring Program	EH	35,000		35,000		5,400
Penrith	Peachtree Creek Bank Stabilisation Design	EH	618,567		618,567		
Penrith	Peachtree Creek Bank Stabilisation Design	EH					191,200
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EH	135,418		135,418		4,271
	TOTAL ENVIRONMENTAL HEALTH		1,237,678		1,236,532		283,912
Financial Services							
Penrith Council	Investigate Grant Funding Opportunities	FS	100,582	(25,010)	75,572		10
	TOTAL FINANCIAL SERVICES		100,582		75,572		10
Floodplain & Stormwat	er Management						
Penrith LGA	South Creek Flood Study	ES					1,164
Penrith LGA	Catchment Management Floodplain Drainage	ES	10,052		10,052		
Penrith LGA	Catchment Management Floodplain Drainage	ES				10,053	
Penrith CBD	Areas 2 and 3 Penrith CBD	ES					12,100
Penrith LGA	Floodplain Management Resourcing	ES	115,596	(659)	114,937		28,499
	TOTAL FLOODPLAIN & STORMWATER MANAGEMENT		125,648		124,989		41,763
Information Technology	у						
Penrith Council	Website Maintenance	CM	151,105		151,105		31,288
Penrith Council	Digital Economy Strategy Implementation	ICT	256,226		256,226		30,100
	TOTAL INFORMATION TECHNOLOGY		407,331		407,331		61,388
Libraries							
Various	Library Special Purps Prjcts -Promotion	LS	13,491		13,491		2,069
Penrith Council Organisational Perfo	Library Resources - Operating prmance Report - September 2014	LS	220,000		220,000	Page 37	79,533 of 49

for the Period to 30 September, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Digital Hubs Program	LS	77,800	(2,583)	75,217		20,945
	TOTAL LIBRARIES		311,291		308,708		102,547
Business Improvement							
Penrith Council	Business Improvement	OPD	29,000		29,000		1,870
Penrith Council	LG O&M Survey	OPD					16,670
	TOTAL BUSINESS IMPROVEMENT		29,000		29,000		18,540
Marketing							
Various	City Marketing & Events Sponsorship	CM	195,022		195,022	195,022	19,925
Penrith Council	Cancer Council Relay for Life Sponsorshp	СМ	3,000		3,000		
Penrith LGA	Australia Day	СМ	177,000		177,000		
	TOTAL MARKETING		375,022		375,022		19,925
Communications							
Penrith LGA	Corporate Advertising	СМ	101,732		101,732		33,585
	TOTAL COMMUNICATIONS		101,732		101,732		33,585
Regional Planning and A	Advocacy						
Various	Penrith Business Alliance	CP	595,049	25,000	620,049	620,049	297,525
Various	Advocacy Programme	СР	5,000		5,000		
	TOTAL REGIONAL PLANNING AND ADVOCACY		600,049		625,049		297,525
Neighbourhood Facilitie	es Management						
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000		3,000		409
	TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT		3,000		3,000		409

Place Management

Location	Para de Maria	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Location Various	Description Urban Design (AREAS)	PM	183,860		183,860	183,860	24,690
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	455,569	(50,035)	405,534	405,534	58,229
Various	Neighbourhood Renewal Projects (AREAS)	PM	84,534	40,707	125,241	125,241	9,346
Various	New Neighbourhood Communities Resourcing (SRV)	PM	110,877	40,707	110,877	123,241	15,357
Penrith LGA	Magnetic Places (SRV)	PM	50,000		50,000		331
Pelillii LGA	Magnetic Flaces (SRV)	FIVI	50,000		50,000		331
	TOTAL PLACE MANAGEMENT		884,840		875,512		107,953
City Planning							
Penrith Council	Externally Commissioned Studies	CP	15,000	7,705	22,705		7,705
Various	Integrated Local Plan	CP	225,662		225,662		25,049
St Marys CBD	St Marys Village Precinct Planning	CP	18,957		18,957		
Luddenham	Sydney Science Park Resourcing	CP	80,791	12,000	92,791		4,855
Penrith LGA	New Communities Resourcing (SRV)	CP	123,399	(1,470)	121,929		29,515
	TOTAL CITY PLANNING		463,809		482,044		67,124
Property Development &	& Management						
Various	Property Development Operational Project	PD	15,000	15,000	30,000	30,000	2,007
Penrith LGA	Penrith Progression	MP	660,185		660,185	356,405	43,815
Penrith LGA	Prep for ROI	MP					83
Penrith LGA	Prep for Stakeholders Workshops	MP				170,495	37,689
Penrith LGA	Produce EDM PSF & Delivery Plan	MP				133,285	59,031
Penrith LGA	Opportunity Sites Project	PD		160,000	160,000		
Penrith LGA	Property Consultancy	PD				15,000	
Penrith LGA	Planning Consultancy	PD				20,000	
Penrith LGA	Retail Demand Study	PD				10,000	
Penrith LGA	Recreation Study	PD				10,000	
Penrith LGA	Master Planning Consultant	PD				15,000	
Penrith LGA	Legal	PD				10,000	
Penrith LGA	Traffic Studies	PD				10,000	

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Community Engagement	PD				10,000	
Penrith LGA	Misc Expenditure	PD				10,000	
Penrith LGA	Council Costs	PD				50,000	
	TOTAL PROPERTY DEVELOPMENT & MANAGEMENT		675,185		850,185		142,624
Public Domain Maintena	ance						
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,789,187		3,789,187		816,537
Penrith LGA	Enhanced Public Domain (SRV)	PDA&S	160,000		160,000		43,005
	TOTAL PUBLIC DOMAIN MAINTENANCE		3,949,187		3,949,187		859,542
Recreation & Leisure Fa	acilities Management						
Penrith LGA	Western Sydney Academy of Sport	REC	12,000		12,000		12,000
Penrith LGA	Synthetic Sports Surfaces Study	REC	18,000	2,695	20,695		16,039
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			30,000		32,695		28,039
Regulatory Control							
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	122,064	(652)	121,412		27,128
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000		10,000		345
Penrith LGA	Illegal Dumping Compliance	W&CP		110,000	110,000		
	TOTAL REGULATORY CONTROL		132,064		241,412		27,473
Corporate Planning							
Various	Strategic Research and Planning	OPD	40,000		40,000		7,798
	TOTAL CORPORATE PLANNING		40,000		40,000		7,798
Sustainability Planning							
Penrith LGA	Sustainability Programs (SRV)	OPD	78,000		78,000		7,893
Penrith LGA	Sustainability Resourcing (SRV)	OPD	298,605	(1,796)	296,809		70,901

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Location	TOTAL SUSTAINABILITY PLANNING		376,605		374,809		78,794
	, 6 , 12 6 6 6 7 11 7 12 11 11 11 12 11 11 12 11 11 12 11 11		370,003		374,009		70,794
Traffic Management & Ro	oad Safety						
Penrith LGA	Road Safety Project	ES	14,000	1,500	15,500		
Penrith LGA	GLS (Graduated Licensing Scheme)	ES					689
	TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY		14,000		15,500		689
Waste Management							
Various	Biodegradable Bags - Purchase & Delivery	W&CP	845,000		845,000		190,850
Penrith LGA	E - Waste	W&CP	160,000		160,000		4,899
Penrith LGA	Contamination Strategy - Green Bin Bloke	W&CP	39,179	260,000	299,179		66,822
Penrith Council	Civic Organics Collection and Composting Trial	W&CP	2,599	3,759	6,358		290
Llandilo	Illegal Dumping Deerubbin Land Stage 3 Cleanup	W&CP	6,230		6,230		
	TOTAL WASTE MANAGEMENT		1,053,008		1,316,767		262,861
Workforce Development							
Various	Corporate Training Budget	WD	295,000		295,000	295,000	56,268
Penrith Council	Management & Leadership Development Prog	WD	50,000		50,000		9,903
Penrith Council	Traineeship Program	WD	7,000		7,000		5,870
Various	Skills & Knowledge Assessment Process	WD	10,000	20,000	30,000		1,936
Penrith Council	Skills Shortages Scholarship Program	WD	21,000		21,000		
	TOTAL WORKFORCE DEVELOPMENT		383,000		403,000		73,976
	TOTAL OPERATING PROJECTS		19,520,340		20,185,058		4,151,557

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract Value	Start Date	Exp Date	Details of Contract	Budgeted (Y/N)	Notes
Power Direct	LGP13/14-01	Retail Supply of Electricity (Small Sites)	\$650,000 pa	01-Jul- 2014	31-Dec- 2016	No Extensions available	Y	
PF Concrete	RFT13/14-10	Supply and Delivery of Premixed Concrete	\$427,390 pa	13- Aug- 2014	13-Aug- 2017	2 x 1 year extension options	Y	

Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

CONSULTANCY AND LEGAL EXPENSES

Budget review for the quarter ended 30th September 2014

Expense	Notes	xpenditure al dollars)	Budgeted Y/N
Consultancies		\$ 570,176.00	Y
Legal Fees		\$ 133,384.00	Υ

Definition of a consultant:

Notes:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

contractors.			
Comments:			

CAPITAL BUDGET

(\$'000)	Original Budget	Sept Qtr	Dec Qtr	Mar Qtr	June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	33,474	(253)	0	0	0	33,221	40	33,260	11,864
Capital Grants & Contributions	7,820	4,125	0	0	0	11,945	1,215	13,160	1,329
Internal Restrictions									
- Renewals	6,057	53	0	0	0	6,110	38	6,148	236
- New Assets	6,142	360	0	0	0	6,502	(1,035)	5,467	454
External Restrictions	4,160	639	0	0	0	4,800	(28)	4,772	333
Other Capital Funding Sources									
- Loans	1,343	850	0	0	0	2,193	0	2,192	41
Income from Sale of Assets									
- Plant & Equipment	1,136	35	0	0	0	1,171	0	1,171	159
- Land & Buildings	0	253	0	0	0	253	186	439	0
Total Capital Funding	60,132	6,062	0	0	0	66,194	415	66,609	14,416
Capital Expenditure									
New Assets									
- Plant & Equipment	4,523	242	0	0	0	4,766	(33)	4,732	577
- Land & Buildings	5,671	931	0	0	0	6,602	(1,834)	4,768	51
- Roads, Bridges, Footpaths	21,612	3,185	0	0	0	24,797	283	25,080	10,763
- Other	3,540	1,198	0	0	0	4,738	1,551	6,289	1,042
Renewals									
- Plant & Equipment	95	0	0	0	0	95	50	145	0
- Land & Buildings	8,574	429	0	0	0	9,004	(232)	8,771	581
- Roads, Bridges, Footpaths	2,054	0	0	0	0	2,054	70	2,124	238
- Other	4,234	77	0	0	0	4,311	54	4,365	136
Loan Repayments (principal)	9,829	0	0	0	0	9,829	506	10,335	1,027
Total Capital Expenditure	60,132	6,062	0	0	0	66,194	415	66,609	14,416

CASH & INVESTMENTS

(\$'000)	Original Budget	Sept Qtr	Dec Qtr	Mar Qtr	June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	4,896	(601)	0	0	0	4,295	1,212	5,507	7,658
Restricted Contributions for Works	7,896	(251)	0	0	0	7,646	436	8,082	8,824
Unexpended Grants	1,292	(1,195)	0	0	0	97	808	905	2,717
Unexpended Loan Funds	7,593	(1,510)	0	0	0	6,083	(10)	6,073	8,168
Other Externally Restricted	5,039	(29)	0	0	0	5,010	557	5,568	4,326
Total Externally Restricted	26,717	(3,586)	0	0	0	23,131	3,003	26,135	31,693
Internally Restricted									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	23,630	(1,387)	0	0	0	22,243	(786)	21,457	24,223
Security Bonds & Deposits	3,238	0	0	0	0	3,238	0	3,238	3,358
Total Internally Restricted	26,868	(1,387)	0	0	0	25,481	(786)	24,695	27,580
Unrestricted	634	22,706	0	0	0	23,340	(2,217)	21,123	12,680
Total Cash & Investments	54,219	17,734				71,953	0	71,953	71,953

CASH & INVESTMENTS continued

Comment on Cash and Investments Position

The official cash rate has remained unchanged at 2.5% since August 2013, however earnings on Council's investment portfolio currently exceed 3.5% due to term deposits and FRNs paying a good margin above the BBSW. Changes to banking regulations due to be introduced on 1 January 2015 will, however, result in short term rates falling sharply but, as the unrestricted portion of the portfolio is currently slightly higher than estimated, earnings should remain on target for the year.

Recommended Changes to Revised Budget

No change

Statements:

Futamally Destricted Assets

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Externally Restricted Assets	\$
Section 94 Developer contributions	7,657,899
Restricted Contributions for Works	8,824,296
Unexpended Grants	2,717,174
Unexpended Loans	8,167,686
Other externally Restricted	4,325,599
Internally Restricted Assets	
Internal Reserves	24,222,752
Security Bonds and Deposits	3,357,624
Unrestricted Invested Funds	12,679,591
	71,952,621

Cash:

Council's Cash Book and Bank Statements have been reconciled as at 30 September 2014.

Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Floating rate Notes Investment Group	12,105,384
Current Investment Group	2,500,000
Term Investment Group	57,000,000
	71,605,384
General Fund Bank Account	347,237
	<u>71,952,621</u>

INCOME & EXPENSES (by program)

(\$'000)	Original Budget	Sept Qtr	Dec Qtr	Mar Qtr	June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Childrens Services	20,251	0	0	0	0	20,251	(8)	20,243	5,502
Planning and Advocacy	4,867	0	0	0	0	4,867	823	5,690	2,254
Community Facilities	1,262	0	0	0	0	1,262	90	1,352	453
Community Information and Events	8	0	0	0	0	8	3	11	3
Community Well Being	2,313	0	0	0	0	2,313	(31)	2,283	69
Corporate Finance	4,489	(26)	0	0	0	4,463	366	4,829	(1,008)
Corporate Governance	16	0	0	0	0	16	0	16	10
Corporate Support	12	66	0	0	0	78	0	78	43
Corporate Workforce	129	0	0	0	0	129	(0)	129	49
Development Applications	3,315	0	0	0	0	3,315	432	3,747	1,282
Environmental and Health Management	301	0	0	0	0	301	1,324	1,625	371
Libraries	786	0	0	0	0	786	10	796	93
Major Infrastructure Projects & Design	62	0	0	0	0	62	0	62	0
Public Spaces and Community Safety	320	285	0	0	0	605	0	605	186
Roads, Footpaths and Buildings	22,434	39	0	0	0	22,473	91	22,565	10,277
Sport and Recreation	6,538	0	0	0	0	6,538	1,007	7,545	87
Strategic Planning	0	0	0	0	0	0	0	0	0
Traffic, Parking and Drainage	1,678	1,765	0	0	0	3,443	2	3,444	204
Waste and Community Protection Parks	29,121 50	199 50	0 0	0 0	0 0	29,320 100	1,103 20	30,422 120	26,342 71
Sustainability	0	0	0	0	0	0	0	0	0
General Revenue	109,300	0	0	0	0	109,300	(316)	108,984	99,840
Total Income from Continuing Operations	207,253	2,377	0	0	0	209,630	4,917	214,547	146,127

INCOME & EXPENSES (by program) ctd...

(\$'000)	Original Budget	Sept Qtr	Dec Qtr	Mar Qtr	June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Expenses									
Childrens Services	22,194	0	0	0	0	22,194	(472)	21,722	5,074
Planning and Advocacy	5,628	46	0	0	0	5,674	(14)	5,659	1,605
Community Facilities	2,099	0	0	0	0	2,099	(7)	2,092	551
Community Information and Events	4,573	5	0	0	0	4,578	(17)	4,561	1,093
Community Well Being	5,835	13	0	0	0	5,848	(8)	5,840	549
Corporate Finance	13,509	638	0	0	0	14,148	1,311	15,459	3,220
Corporate Governance	4,891	19	0	0	0	4,910	(4)	4,906	1,170
Corporate Support	900	176	0	0	0	1,076	238	1,314	589
Corporate Workforce	2,854	0	0	0	0	2,854	(14)	2,840	712
Development Applications	7,855	51	0	0	0	7,906	355	8,261	1,941
Environmental and Health Management Libraries	3,702 7,295	230 3	0 0	0	0	3,932 7,297	189 (205)	4,121 7,092	917 1,831
Major Infrastructure Projects & Design	1,336	0	0	0	0	1,336	56	1,392	215
Public Spaces and Community Safety	16,413	11	0	0	0	16,423	269	16,692	3,857
Roads, Footpaths and Buildings	34,051	182	0	0	0	34,233	(27)	34,206	6,610
Sport and Recreation	8,720	22	0	0	0	8,742	(41)	8,701	1,894
Strategic Planning	482	0	0	0	0	482	333	815	129
Traffic, Parking and Drainage	3,195	10	0	0	0	3,205	(14)	3,192	774
Waste and Community Protection Parks	31,640 13,362	48 80	0 0	0 0	0 0	31,688 13,442	204 76	31,892 13,518	7,050 3,244
Sustainability	745	20	0	0	0	765	(3)	761	164
Total Expenses from Continuing Operations	191,280	1,553	0	0	0	192,833	2,203	195,036	43,188
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	0	(486)	(103)
Net Gain/(Loss) on Fair Value Adjustment	Ó	0	0	0	0	Ó	0	Ó	Ó
Net Operating Result from Continuing Operations	15,488	824	0	0	0	16,311	2,714	19,026	102,837

		INC	OME & EXF	PENSES					
(\$'000)	Original Budget	Sept Qtr	Dec Qtr	Mar Qtr	June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Income									
Rates & Annual Charges	117,851	0	0	0	0	117,851	704	118,556	119,046
User Fees & Charges	33,355	0	0	0	0	33,355	684	34,039	7,813
Interest & Investment Revenue	1,603	0	0	0	0	1,603	134	1,737	598
Other Revenues	5,533	(26)	0	0	0	5,507	496	6,003	2,196
Grants & Contributions - Operating	24,896	1,854	0	0	0	26,750	1,140	27,890	5,031
Grants & Contributions - Capital									
- Other	19,874	549	0	0	0	20,423	1,022	21,445	10,028
- Contributions (S94)	3,240	0	0	0	0	3,240	737	3,977	1,415
Share of Interests in Joint Ventures	900	0	0	0	0	900	0	900	0
Total Income from Continuing Operations	207,253	2,377	0	0	0	209,630	4,917	214,547	146,127
Expenses									
Employee Costs	87,597	0	0	0	0	87,597	(481)	87,116	18,785
Borrowing Costs	3,874	0	0	0	0	3,874	(527)	3,347	326
Materials & Contracts	54,035	961	0	0	0	54,997	1,149	56,146	10,872
Depreciation	26,325	0	0	0	0	26,325	0	26,325	5,809
Legal Costs	558	0	0	0	0	558	0	558	26
Consultants	2,865	370	0	0	0	3,234	1,002	4,237	451
Other Expenses	15,175	222	0	0	0	15,397	1,060	16,457	6,918
Share of Interests in Joint Ventures	850	0	0	0	0	850	0	850	0
Total Expenses from Continuing Operations	191,280	1,553	0	0	0	192,833	2,203	195,036	43,188
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	0	(486)	(103)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
Net Operating Result from Continuing Operations	15,488	824	0	0	0	16,311	2,714	19,026	102,837
Net Operating Result before Capital Items	(7,626)	274	0	0	0	(7,352)	955	(6,397)	91,394