



**2013-17 DELIVERY PROGRAM  
2013-14 OPERATIONAL PLAN**

## **Organisational Performance Report – March 2014**

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# GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

The value of a local government lies in how it delivers contemporary services and facilities for its community while continuing to develop a vibrant City and a sustainable future. Council is proud of its reputation for talking and listening to our community and working with them to plan priorities for the City of Penrith.

Of Council's 248 capital and operating projects I am pleased to report that 88% are on target or completed, and in this report I detail organisational achievements including improvements and upgrades to sporting and park facilities and successful community events.

This Penrith Council quarterly report highlights a City embracing economic growth and housing diversity while balancing challenges in increased workloads and service levels - particularly in new release areas. A capacity review, scheduled for 2014-15, will be fundamental in responding to these challenges.

A number of planned capital and operating projects are being carried forward to future years. It is important that these projects are considered alongside the planned program for 2014-15 to ensure that all scheduled projects remain deliverable.

Council continues to provide value for rates and this report shows how we deliver for our community every day.



**Alan Stoneham**

A handwritten signature in black ink, which appears to read 'Alan Stoneham'. The signature is written in a cursive, flowing style.

General Manager

# INTRODUCTION




The Community Plan, Delivery Program and Operational Plan provide a solid blueprint for the City's sustainable future. The Delivery Program sets out Council's four year program of works, to achieve the community's long-term goals and aspirations for the City. The Operational Plan outlines Council's activities for the current year.

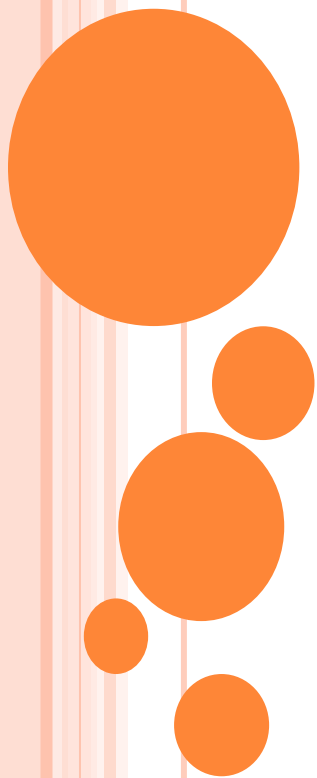
This report provides information on Council's progress, achievements and challenges for the third quarter of the 2013-14 Operational Plan. The focus is on operating and capital projects undertaken during the three months from 1 January 2014 to 31 March 2014, across Council's 44 services.

Details of significant budget variations, revotes and reserve movements are included in the Financial Summary Progress section of this document.

## Performance Measurement Framework

Council uses a traffic light rating to report on its performance.

 <p><b>Green</b> <b>On target</b></p>	<p>A project is on targeted for that 'year to date' (YTD) period.</p>
 <p><b>Amber</b> <b>Attention required</b></p>	<p>A project is requiring attention, and may be the subject of a proposed carry over or partial revote of works. A comment is required about the issue, the focus required, and what will be done to address it.</p>
 <p><b>Red</b> <b>At Risk</b></p>	<p>A project is at risk of non-completion, and may be the subject of a proposed carry over or partial revote of works. A comment is required about the issue, the focus required, and what will be done to address it.</p>







# **Projects and Achievements**

## Organisational Reporting Outcomes

At 31 March 2014, 88% of Council's 248 capital and operating projects were 'on target' and performing well. Table 1 provides a performance summary of Council's organisational performance.

86%	Capital projects	completed or 'on target'
92%	Operating projects	completed or 'on target'

*Table 1 – Summary of Organisational Performance as at 31 March 2014*

January – March 2014					Totals
					
	Completed	On Target	Attention Required	At Risk	
Capital Projects	53 (37%)	71 (49%)	20 (14%)		144
Operating Projects	23 (22%)	73 (70%)	8 (8%)		104
	76	144	28	0	248

## Organisational Achievements

There have been several project achievements during the three months from 1 January to 31 March 2014. A summary of these follows.

### Events

Celebrating the contributions of our senior residents takes pride of place every year during Seniors Week. This year two special concerts were held to celebrate Seniors Week; one in Memorial Hall, St Marys and in the Joan Sutherland Performing Arts Centre in Penrith. A total of 550 people attended including those from aged care facilities and day care groups. The high quality performances were very much enjoyed by all.



**Seniors Week Concert - Penrith**



In 2007 Mayor Pat Sheehy and Councillor Ross Fowler secured funds to produce the history book 'Penrith: Makings of a City'. On 7 March 2014 Mayor Ross Fowler and Emeritus Mayor Pat Sheehy AM jointly launched the finished product at a prestigious event in front of more than 100 dignitaries. The anticipated book was warmly welcomed and author Lorraine Stacker thanked Council for its continuing support of the project.

**'Penrith – Makings of a City' book launch**

Australia Day events continue to provide a great day of free entertainment for the Penrith Community. In 2014 a line up of top talent entertained crowds at the Sydney International Regatta Centre. Children's entertainment and a spectacular fireworks display ensured that there was something for everyone.



**Australia Day at Penrith International Regatta Centre**

## Sporting and park facilities upgrades

Many parks across the City have benefited from a range of improvements and upgrades. Projects completed during this reporting period include:

- Reconstruction of the sprint track at Saunders Oval, St Clair
- Reconstruction of playing fields at Parks Ave Sporting Complex, Werrington
- Sealing of carpark at Mark Leece Oval, St Clair
- Flood lighting upgrade at Hunter Fields, Emu Plains
- Irrigation system installed at Peppertree Reserve, Erskine Park
- Pathway installation at Denver Road Reserve, St Clair and Jamison Park, Penrith
- Sealing of 2 netball courts at Boronia Park, North St Marys



**Pathway link at Jamison Park, Penrith**

New and refurbished playgrounds at various locations including:

- Nash Street, South Penrith
- Phoenix Cres, Erskine Park
- Torquay Terrace, Glenmore Park



**New playground at Torquay Terrace, Glenmore Park**




## Organisation Performance - Exceptions


### Rating Description

### Comments / Remedial Action



#### 2.3.1 Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans







	Operating Projects: Integrated Local Plan	<p><b>PROPOSED REVOTE:</b> The Planning Proposal delivering the City-wide Local Environmental Plan (the City-wide Plan) was submitted to the NSW Government (NSW Planning and Infrastructure) in December 2013. Council is now waiting for the NSW Government to complete its processes and publish the City-wide Plan as law. Council is now preparing the detailed development controls required to support the City-wide Plan.</p> <p>The scope and detailed nature of the work required to complete the detailed development controls that will support the City-wide Plan, combined with the likely time frame of the publication of the City-wide Plan, indicates the need to continue the significant commitment of resource to this project.</p>
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#### 4.1.10 Manage the development of master plans and designs for Council's assets and public domain


	Capital Projects: City Centre Improvements (SRV)	<p><b>PROPOSED REVOTE:</b> Lineal Park in centre of High St is on hold pending outcome of independent evaluation of Triangle Park impacts. Given current concern regarding any reduction in on street parking, an intervention of this nature will need definitive support from stakeholders.</p> <p>Linear Plaza and Associated Public Art project cannot be commenced until direction regarding loss of parking is clarified as a result of Triangle Park Report.</p>
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#### 4.1.11 Manage the delivery of Council's major infrastructure projects


	Capital Projects: Tench Reserve Provision of new Facilities & Amenities	<p><b>PROPOSED REVOTE:</b> Consultancy for development of Vegetation Management Plan (VMP) is underway. Approval to put VMP on public exhibition to be sought at Ordinary meeting 23 June 2014. Remaining expenditure will be undertaken after VMP is approved, as it will guide all future works.</p>
	Capital Projects: River Road Reserve Provision of new Facilities	<p><b>PROPOSED REVOTE:</b> Consultancy for development of Vegetation Management Plan (VMP) is underway. Approval to put VMP on public exhibition to be sought at Ordinary meeting 23 June 2014. Remaining expenditure will be undertaken after VMP is approved, as it will guide all future works.</p>

	<p>Capital Projects: Regatta Park East Provision of new Facilities</p>	<p><b>PROPOSED REVOTE:</b> Consultancy for development of Vegetation Management Plan (VMP) is underway. Approval to put VMP on public exhibition to be sought at Ordinary meeting 23 June 2014. Remaining expenditure will be undertaken after VMP is approved, as it will guide all future works.</p>
	<p>Capital Projects: Regatta Park West Provide BBQ Facilities &amp; Shade Structure</p>	<p><b>PROPOSED REVOTE:</b> Consultancy for development of Vegetation Management Plan (VMP) is underway. Approval to put VMP on public exhibition to be sought at Ordinary meeting 23 June 2014. Remaining expenditure will be undertaken after VMP is approved, as it will guide all future works.</p>
	<p>Capital Projects: Great River Walk Stage 7b West Bank Construction Phase 4</p>	<p><b>PROPOSED REVOTE:</b> Wet weather delay. Unidentified utilities required redesign of storm water drainage. Drainage constructed to revised design. Contractor advised to speed up the progress of work</p>
	<p>Capital Projects: Bennett Wagon Enclosure - South Creek Park</p>	<p><b>PROPOSED REVOTE:</b> The design is being developed externally, consultation with internal stakeholders has been carried out and ongoing, costing and material selection (recycled) currently under way. Costing/Quote to be carried out ASAP, to initiate preliminary works and subsequent construction to commence by June 2014.</p>
	<p>Capital Projects: Cranebrook Wetlands &amp; Cumberland Plains - Capital</p>	<p><b>PROPOSED REVOTE:</b> Design workshop held with stakeholders and design concept agreed for detailed design. Design consultants given direction to incorporate stakeholder comments as appropriate. Given direction to speed up the design process.</p>
	<p>Capital Projects: Andrews Road Wetlands Project</p>	<p><b>PROPOSED REVOTE:</b> Design workshop held with stakeholders and design concept agreed for detailed design subject to impacts from utilities finalised. Design consultants given direction to incorporate stakeholder comments as appropriate. Given direction to locate underground services and speed up the design process.</p>


**4.1.15 Implement the Public Amenity Replacement Program**

	<p>Capital Projects: Public Amenity Replacement Program</p>	<p><b>PROPOSED REVOTE:</b> Although Council's Public Toilet Replacement program delivered upgraded toilet facilities across the City this financial year, work on the construction of an upgraded toilet facility at Penrith Cemetery is due to commence June 2014, however will not be completed until the first quarter of the 2014-15 financial year. A revote of funds to 2014/15 financial year is required for the completion of the Penrith General Cemetery toilet replacement.</p>
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**4.1.16 Protect public lands and community facilities, and enforce compliance**

	Operating Projects: Audit Ind Comm & Ag Activities	Resources have been realigned to higher priority programs during this reporting period. A review is currently underway and a positive outcome is expected for the June quarter.
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**4.1.2 Implement the Building Asset Renewal Program**

	Capital Projects: Building Asset Renewal Program (Pt AREAS)	Paint program on schedule. Several projects scheduled to occur at times to minimise impact on users of the facilities. Additional staff resources allocated to ensure delivery by 30 June of remaining projects
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**4.1.5 Implement the Parks Asset Renewal Program**

	Capital Projects: T.A.F. Parks Asset Renewal Program	<b>PROPOSED REVOTE:</b> The reconstruction of Greygums Oval No.2 could not be completed prior to the 2014 winter season. Accordingly the winter sporting groups who use the fields asked Council to undertake the work at seasons end, so that they could meet their members requirements. Funding for oval reconstruction at Greygums Oval to be carried over to the end of the 2014 winter season. Funding for Erskine Park High School to be returned to the TAF Reserve.
	Capital Projects: Park Asset Renewal (SRV)	<b>PROPOSED REVOTE:</b> The majority of the 24 projects will meet target with several currently under construction. One project (drainage Hickeys Lane) will be deferred to September 2014 due to the change of season and inability for the turf to recover over the winter. Funds need revoting to match the seasonal timing to allow the installation of the drainage works.



**4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains**

	Capital Projects: Penrith Civic Arts Precinct Design	Following loss of proposed RDAF5 funding due to change in Federal Government, budget has been significantly reduced and rapid redesign is underway to provide new plans for tender. External consultants have been engaged to undertaken seats and shade design, while internal resources will document ground plane and below with a view to issuing tender package start June. Seat and shade components will continue to be developed for separate tender following.
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**4.1.13 Improve levels of public safety and amenity across the City through quality public space maintenance**

	Operating Projects: Litter Management Strategy	An anti litter signage program is currently being planned for public spaces across the City. Further actions developed under the Litter Management Strategy continue to be scoped and developed. Funds to be returned to reserve until the level of resources are determined for 2014-15 financial year.
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**5.1.4 Contribute to the protection and enhancement of the City's natural environment**

	Operating Projects: Peachtree Bank Stabilisation Design	<b>PROPOSED REVOTE:</b> Design work is completed. The tender process has been completed and a contractor was recently selected. Works are due to commence in the first week of May and should be completed by the end of August 2014. There was a delay in the project due to the discovery of artefacts of archaeological significance at the site and the need to obtain a Heritage Permit from the Office of Environment and Heritage.
	Operating Projects: Cranebrook Wetlands & Cumberland Plains	<b>PROPOSED REVOTE:</b> A Vegetation Management Plan has been prepared for the approximate 10ha bushland area. The plan identifies management actions to improve the condition and extent of the Critically Endangered bushland over the life of the project. Concept designs have commenced for the restoration of the wetland area and the proposed raingarden. Local residents have also been surveyed about their knowledge and understanding of the bushland and wetland to assist in the design of effective community engagement activities and project evaluation. The grant funding / payment schedule has been determined by the grant authority. The project is generally on target, although there is a need to revote funds into the next financial years budget which will contribute to the on-ground works.


**5.2.3 Manage resource recovery and waste collection services**

	Operating Projects: Civic Organics Collection and Composting Trial	The trial has commenced in Ripples Penrith, Ripples St Marys, and all Council child care centres collecting food waste and garden vegetation for weekly collection and composting. The Civic Centre now has a small formalised trial for food waste collection. In the 2014-15 financial year, this trial will be expanded to the whole Civic Centre with a review of the separation and collection of resources and waste. Funds to be returned to reserve until finalisation of trial and outcomes determined.
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### 6.1.1 Manage and maintain the City's sports grounds, parks and open space

	<p>Capital Projects: Jamison Park Provision of New Facilities</p>	<p><b>PROPOSED REVOTE:</b> Shade structures and fitness equipment to be completed. Design documentation complete, tender process to commence shortly. Works to be completed in the 2014-15 financial year.</p> <p>Tenders to be called for shade and fitness equipment elements. Works to commence in 2014-15 financial year.</p>
	<p>Capital Projects: Werrington Creek Park Provision of New Facilities</p>	<p><b>PROPOSED REVOTE:</b> Project will not be finalised in the current financial year. Public consultation complete and concept plan developed. Quotes currently being obtained for project elements. Works expected to commence in 4th quarter,</p> <p>Project delivery dependent on availability of trades / contractors. Planned to have the project complete in the first quarter of the 2014/15 financial year.</p>


### 6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure

	<p>Capital Projects: Library Special Purpose Prjcts - Building</p>	<p><b>PROPOSED REVOTE:</b> This annual grant funding from the State Library of NSW enables each public library to allocate funds to specific library projects – usually for building refurbishments, new technology or collection upgrades. Funding is provided at the beginning of each calendar year, hence the need to reallocate grant funds for the second half of the year when planning and pricing has been finalised. Seeking approval from the State Library of NSW to transfer funds to a different project.</p>
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## 6.1.6 Provide and maintain sport and recreation facilities that meet community needs

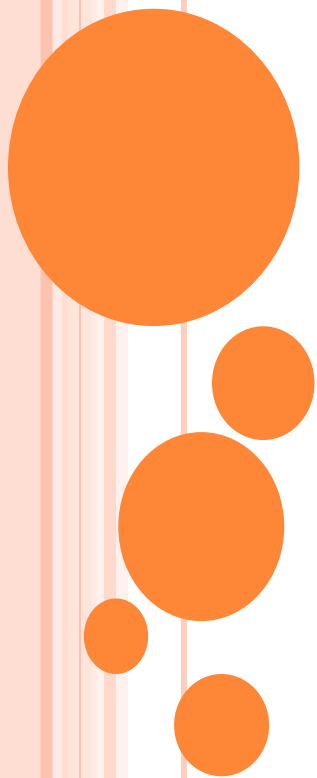
	<p>Capital Projects: South Creek Park Upgrade Blair Oval Athletics Facility</p>	<p><b>PROPOSED REVOTE:</b> A new amenities building, including canteen, to be shared by BMX and Athletics will be completed in May. The remaining new facilities including floodlights, storage, field event areas, shade, and spectator seating at Blair Oval Athletics Facility have been delayed until a determination is made about the location of an all weather athletics track in the City. An analysis of potential sites for an all weather athletics track, including Blair Oval, has been completed. This analysis has been undertaken in consultation with representatives from athletics clubs in the City, Little Athletics NSW and Athletics NSW as part of a All Weather Athletics Track Steering Committee. The results of the analysis are scheduled to be reported to Council in May. A report on the potential location of an all weather athletics track is scheduled to be presented to Council in May. Discussions have been held with the athletics club previously about the scope of work should Blair Oval not be identified as the location for the all weather athletics track.</p>
	<p>Capital Projects: Ripples Leisure Centre</p>	<p><b>PROPOSED REVOTE:</b> A facility master plan and business model has been developed for Ripples Leisure Centre which is to be provided for Council's consideration in May. Further progress with this project is dependent on the actions determined as a result of Council's review of the master plan and business model. Designs have been incorporated in the master plan for Ripples Leisure Centre. The extent to which these designs will be implemented are dependent on Council's review of the master plan and business model.</p>
	<p>Capital Projects: Gipps Street Recreation Area</p>	<p><b>PROPOSED REVOTE:</b> The project to complete detailed designs for the Gipps Street Masterplan is delayed while an engineering assessment is completed to establish the most appropriate locations and type of construction that can be accommodated on the site, as well as the best methodology to realise future facility development. Further designs to be undertaken in 2014-2015 once engineering tests are completed.</p>

**6.2.6 Conduct and support a program of events**

	<p>Operating Projects: City Marketing &amp; Events Sponsorship</p>	<p><b>PROPOSED REVOTE:</b> A major focus of this program was to be an upgrade of the Penrith Valley website to a new Penrith is Here website. This project has had to be deferred due to the need to upgrade Council’s web platforms. A number of alternative activities are being undertaken and will be reported at the end of the June quarter.</p>
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**7.1.1 Manage Council's business planning**

	<p>Operating Projects: Business Improvement</p>	<p><b>PROPOSED REVOTE:</b> To allocate funds for participation in the Local Government Operational and Management Effectiveness Price Waterhouse Coopers Survey. PCC will receive three annual reports that benchmark and track our operational performance over time with over 70 NSW local governments. The feedback reports provide detailed indicators against which we can better manage performance and target improvements. The Local Government Operational Management Effectiveness assessment will assist us improve strategic planning, decision making and management effectiveness.</p>
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# Financial Review



# FINANCIAL SERVICES MANAGER'S REPORT

## Executive Summary

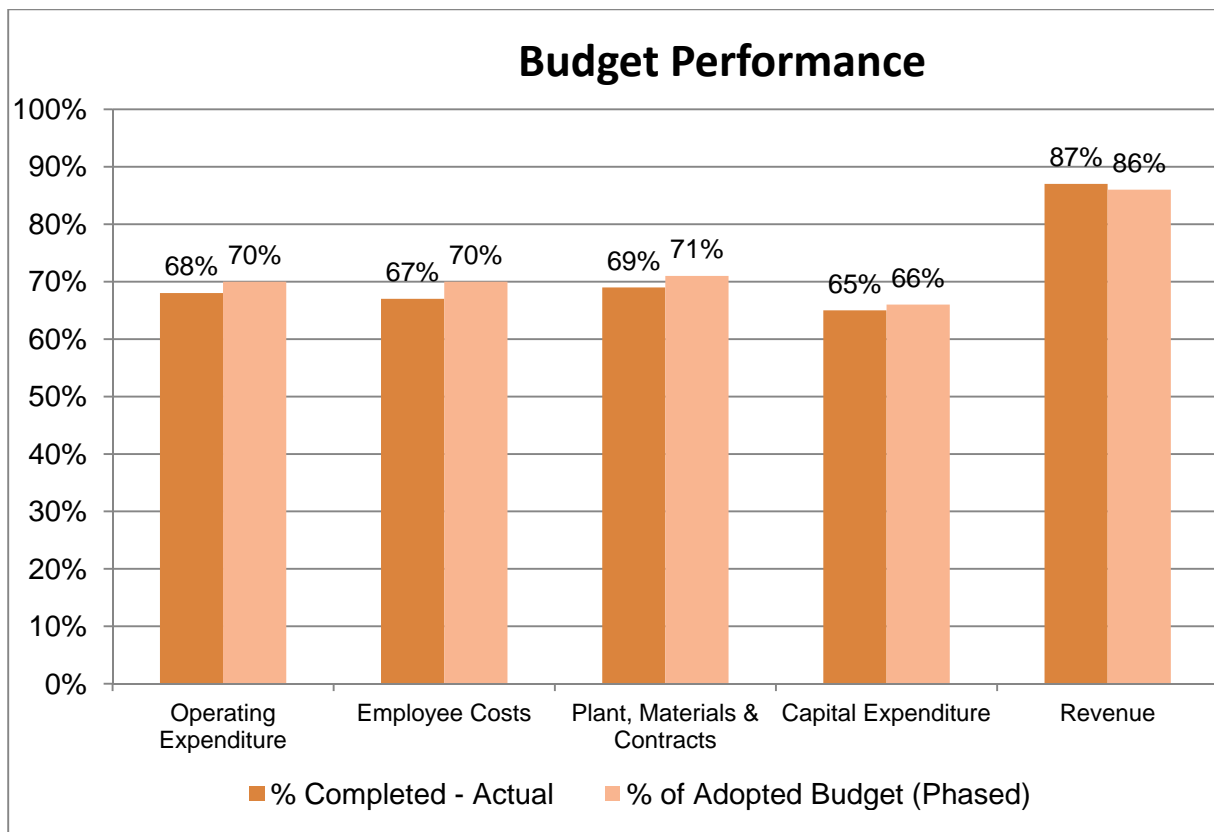
This report covers the third quarter of the 2013-14 financial year. Details of significant variations, revotes, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council delivered a balanced budget in the adoption of the 2013-14 Operational Plan. As previously reported to Council, the six-monthly result to December 2013 was a projected surplus of \$62,299 for the full year with variations in the first six months being mainly positive variations to the original budget. The most notable of these included additional rates income (\$884,825), an increase to this year's Financial Assistance Grant (\$154,076), and additional interest on investments (\$350,000). These positive variations allowed for an allocation for refurbishment and improvements at the former St Marys Council Chambers (\$250,000) to be made as part of the December Review. With a number of items still to be confirmed a transfer of \$700,000 was made to Reserve in the first six months of the year to ensure that Council retained the capacity to respond to any variations to these assumptions, and once finalised, provide potential capacity to respond to current and emerging priorities.

The March quarter again presented a positive result with a surplus of \$151,207 being projected for the full year. This result comprises both positive and negative variations to the original budget, with the most notable for the quarter being additional interest on investments (\$300,000), additional rates income (\$178,905), and DA income (\$150,000). These have been partly offset by an increase in Council's contribution to the superannuation defined benefits scheme (\$212,264). Once again, it is considered prudent to transfer surplus funds to Reserve (\$300,000) to ensure that Council retains the capacity to respond to variations to assumptions and estimates within the budget and provide potential capacity to respond to current and emerging priorities in future quarterly reviews or as part of the 2014-15 Operational Plan development, including the recent Federal Budget announcement that Council's Financial Assistance Grant will not be indexed over the next three years. This change is expected to result in a negative variation in 2014-15 of approximately \$281,000.

Net organisational salary savings of \$325,772 have also been identified in this quarter and in keeping with Council's adopted practice these salary savings will be retained within the employee cost budget at this stage and not be reallocated. Council's Long Term Financial Plan (LTFP) has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings, once provision for current year payments are made, will be transferred to the ELE Reserve as part of the June 2014 Review.

The completion of the overall 2013-14 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



## Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2013-14. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this review is a balanced budget for the quarter and results in a balanced budget predicted for the full year at this stage. Some of the more significant variations are listed below with their impact on the budget position (F – favourable, U – Unfavourable and A – Allocation).

### Net Salary Savings

During the third quarter of 2013-14 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$325,772.

It is proposed that as part of the March Quarterly Review that salary savings of \$325,772 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

### Superannuation – Increase of \$212,264 U (3%)

Council's contribution for those employees still in the Defined Benefits Scheme (129 employees) is influenced by the percentage contribution by the employees. This annual election by the employees and changes to Council's contribution rates, including the additional contribution required to fund deficits resulting from the GFC, have been advised by Local Government Super. This adjustment reflects the most recent change, which has been also included in the draft 2014-15 budget currently on exhibition.

**Rates – \$178,905 F (0.2%)**

Estimated annual rating income is affected by development throughout the city (i.e. subdivisions) and is based on the rating data available at a particular point in time. The increased income is the result of continued developments occurring in Luddenham, Penrith (Thornton), Jordan Springs, and Glenmore Park (Stage 2).

This income was predicted to be received in future years of Council's LTFP and as such does not substantially increase Council's financial capacity in future years.

**Interest on Investments – \$300,000 F (24%)**

The estimate for untied interest on investments has been increased in the March Quarterly Review as the unrestricted portion of the portfolio has been higher than anticipated. Earnings on Council's portfolio have exceeded the original 3.5% estimate due to investments in bank term deposits and floating rate notes returning excellent margins above the Bank Bill Swap Rate.

In addition, the estimate for interest payable on S94 Reserves has been reduced in this review. The \$14m transfer to the NSW Government for the Erskine Park Link Road has now been agreed to. As reported to Council on 30 September 2013, it was agreed that the funds be transferred to the Department of Planning and Infrastructure to complete the project and therefore interest for the last quarter has been retained as untied income.

**Transfer to Reserve - \$300,000 A (43%)**

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$300,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions, if needed, and will otherwise provide capacity to respond to some current and emerging priorities, including some of the priority resource requests that were unable to be funded in the original budget.

**DA Income - \$100,000 F (49.44%)**

Additional DA income is now forecast as a result of an increase in the overall value of development being proposed, the number of DA's received, and a cluster of major applications being proposed within the City. The most notable contributors to this trend have been a number of major applications proposed including the St Marys Rugby League Club, Cranebrook Shopping Centre, CID Development in St Marys and the Fernhill Estate Masterplan. The development activity is forecast to continue throughout this year and as the economic climate within the region improves together with the release of the new Local Environmental Plan for the City it is envisaged that this trend will continue.

**Employee Opinion Survey – \$66,473 U**

Following on from the May 2012 Employee Opinion Survey, a further survey was conducted in November 2013. The purpose of the 2013 survey was to continue to gauge the level of employee satisfaction across the organisation while also identifying areas that are working well and areas where continuous improvements could be achieved. The survey provides an important opportunity for staff to make a positive contribution to the workplace and a confidential forum to highlight areas where the organisation can achieve greater productivity.

**Subdivision Certificates – \$50,000 F (25.33%)**

A contributing factor to the development activity within the City has been the activation of the residential release areas. The release of new residential lots for dwellings has taken place more rapidly than earlier predictions had forecast. Individual land release areas have all stated that keeping pace with the demand has been a challenge. Subsequently Council has

approved a larger number of lots for development which is indicative of the subdivisions income received over the previous budgets.

### **Swimming Pool Inspections –\$26,284U (201%)**

In March 2014, the Office of Local Government deferred the requirement for all properties being sold or leased to have a current swimming pool compliance certificate until 29 April 2015. It is anticipated that these types of inspections will be in the order of 1,000 inspections per year. As a result of the deferral by 12 months of the requirement for inspections the anticipated income included in the 2013-14 budget has been removed.

## **Other variations with no impact on the Surplus**

### **Children’s Services Childcare Fees – Decrease of \$850,000**

The current economic climate has seen utilisation rates for Long Day Care and Preschool Care decline below target for the January to March period. It is common for utilisation to be down during this period and it is envisaged to improve in the upcoming June quarter. Reduced discretionary expenditure, adjustments to childcare pooled funds and reserves, and staffing costs in Childcare Centres are expected to offset the decline in income from Childcare Fees.

### **Property Development**

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect the market conditions. Budget variations proposed for Property Development in the March Review have a net result of \$27,927 (U) and include:

Property Expenditure – Planned expenditure on the Old Council Chambers (Penrith) has been delayed until 2014-15 to accommodate a review of Penrith’s post-war modern buildings that is currently being undertaken. In addition expenditure forecast for the Dunheved Rd Link Road project has also been re-phased to 2014-15 pending the finalisation of agreements with other stakeholders.

Property Income – Estimates for income have been reduced following the rephrasing of the timing of two property sales that are currently negotiated that are now expected to be finalised in 2014-15.

### **S94 Developer Contributions – Net increase of \$512,856**

Income on S94 Development Contribution Plans is influenced by the level of activity in the property market. Income levels based on historical records are estimated and adjusted for any known subdivision activity that is programmed by the development companies that Council regularly engages with.

The majority of this variation (\$521,501) relates to additional S94 contributions received where the anticipated development in release areas and infill areas are now expected to be exceeded by actual development. This increase in development activity is expected to result in additional contributions of \$448,350 for the Local Open Space and District Open Space, with the remaining increase spread across the Cultural Facilities, Footpath Construction and Glenmore Park Stage 2 plans. These increases have been offset by a small reduction in the anticipated income for the Waterside s94 plan.

### **Glenmore Park Stage 2 Voluntary Planning Agreement (VPA) Contributions – Increase of \$223,642**

This relates to the anticipated receipt of the third instalments for the Employment Contributions under the Voluntary Planning Agreement No. 1 for the development of Glenmore Park Stage 2. This payment was not originally phased for 2013-14, with these contributions forming the funding model for the Penrith Progression.

**Litter Management Strategy (WaSIP Contribution \$187,124)**

An anti litter signage program is currently being planned for public spaces across the City. With further actions being developed following the recent adoption of the Litter Management Strategy it is proposed to use these funds in 2014-15 to allow for the implementation of these actions.

**Digital Hubs Grant Income – Increase \$99,000**

A review of this project has identified additional grant funding will be received this financial year. The budget has been adjusted to reflect the total grant income that is expected to be received this financial year but does not increase the overall income received over the life of the project.

**Contamination Strategy – Green Bin Bloke (WaSIP Contribution \$80,000)**

The contamination strategy program commenced in early 2012 and focuses on increasing community knowledge and correcting behaviours in using the different waste bins. This program aims to maintain and improve the high resource recovery outcomes for domestic waste management and it is proposed that these remaining funds be returned to Reserve to allow this program to continue in 2014-15.

**Civic Organics Collection & Composting Trial (WaSIP Contribution \$145,000)**

The trial has commenced in Ripples Penrith, Ripples St Marys, and all Council child care centres collecting food waste and garden vegetation for weekly collection and composting. The Civic Centre now has a small formalised trial for food waste collection. It is proposed to return these remaining funds to Reserve to allow for a consideration of their reallocation in 2014-15. These considerations could include the expansion of this initiative to the whole Civic Centre with a review of the separation and collection of resources and waste being undertaken in conjunction with the Sustainability Steering Committee and City Works.

**Revotes**

In addition to these adjustments a total of \$2,854,054 of planned capital and operating projects are proposed for revote this quarter. The total value of revotes for the year to date (including the proposed revotes) is \$7,306,484 compared to \$2,673,435 for the same period last year. The more significant of these proposed revotes for the March Quarter are discussed below.

**Great River Walk Stage 7b West Bank Construction Phase 4 - \$627,020 (s94)**

Work on the project commenced in late February 2014, however a combination of wet weather delays and unidentified utilities requiring the redesign of storm water drainage has resulted in original project schedule being re-phased. Redesigns have been completed and approved with construction under the revised design now well underway. It is now anticipated that the project will be completed in the first quarter 2014-15.

**City Centres Renewal and Improvements - \$450,350 (SRV)**

The Linear Plaza and associated Public Art project is on hold pending the outcome of an independent evaluation of the Triangle Park impacts. This is due to current concerns regarding any reduction in on-street parking. Further information including an overview of the full City Centres Renewal and Improvement Program is planned to be presented to Councillors in early 2014-15.

**Jamison Park Provision of New Facilities - \$412,000 (s94)**

This project involves the installation of Shade and fitness equipment elements in Jamison Park. Tenders for this project are underway with the works now expected to be carried out in 2014-15.

**Bennett Wagon Enclosure - South Creek Park - \$201,648 (Contribution - WaSIP)**

The Bennet Wagon Enclosure design is being developed externally whilst internal stakeholders are being engaged for consultation regarding the costing and material selection (recycled) of the enclosure. Construction is expected to commence by the end of June 2014 with completion by November 2014.

**Library Special Purpose Projects (Building) - \$164,569 (Grant)**

These remaining funds form part of the annual grant funding from the State Library of NSW. This grant program enables each public library to allocate funds to specific library projects – usually for building refurbishments, new technology or collection upgrades. Funding is provided at the beginning of each calendar year, hence the need to reallocate grant funds for the second half of the year when planning and pricing has been finalised.

**Werrington Creek Park Provision of New Facilities (S94 \$150,000)**

Public consultation for this project has now been completed and a concept plan developed. It is anticipated that contracts for the work will be entered into before the end of the year with works to be completed in the first quarter of 2014-15.

**Key Performance Indicators****Unrestricted Current Ratio**

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of March 2014 this indicator was slightly below the OLG's benchmark at 1.47:1, and once adjusted for internal borrowings remained above Council's adopted indicator and the OLG benchmark at 1.71:1.

**Unrestricted Available Cash**

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of March 2014 was \$25.8m, compared to \$3.1m in March 2013.

**Rates and Annual Charges Arrears**

Rates arrears are 4.91% as at March 2014, compared to 5.42% in March 2013. This is also below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery to keep the indicator below the benchmark.

**Long Term Financial Plan**

Council adopted its new Resource Strategy, incorporating the updated Long Term Financial Plan (LTFP), at the Ordinary Meeting of Council held 24 June 2013. This update included a comprehensive review of the assumptions used in the LTFP and reflected the services and programs outlined in the Delivery Program. Following the approval of Council's Special Rate Variation Application to IPART in June 2011 the LTFP indicates that while there remain challenges ahead for Council, the Long Term Financial Sustainability, and in particular the continuation of existing services and service levels, has been addressed.

**Summary**

Council's financial position remains sound with a surplus of \$151,207 projected for 2013-14. This review and the proposed allocations to Reserve and the ELE provision continue to demonstrate Council's commitment to strong financial management.



**Andrew Moore**  
**Financial Services Manager**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 March 2014 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



**Vicki O'Kelly**  
**Executive Manager Corporate**  
**Responsible Accounting Officer**

## Funding Summary

	Current Budget Services	Current Budget Untied Income	Current Budget Total	Proposed Variances Services	Proposed Variances Untied Income	Proposed Variances Total	Revised Budget Services	Revised Budget Untied Income	Revised Budget Total
<b>Operations from Ordinary Activities</b>									
<b>Operating Expenditure</b>									
Employee Costs	(82,807.3)	-	(82,807.3)	329.4	-	329.4	(82,478.0)	-	(82,478.0)
Interest Charges	(3,840.2)	-	(3,840.2)	-	-	-	(3,840.2)	-	(3,840.2)
Depreciation and Amortisation	(23,989.4)	-	(23,989.4)	-	-	-	(23,989.4)	-	(23,989.4)
Materials, Contracts and Other	(93,670.3)	-	(93,670.3)	(12.9)	-	(12.9)	(93,683.2)	-	(93,683.2)
Asset Utilisation and Overheads	1,665.3	-	1,665.3	120.8	-	120.8	1,786.1	-	1,786.1
<b>Total Operating Expenditure</b>	<b>(202,641.9)</b>	<b>-</b>	<b>(202,641.9)</b>	<b>437.3</b>	<b>-</b>	<b>437.3</b>	<b>(202,204.6)</b>	<b>-</b>	<b>(202,204.6)</b>
<b>Operating Revenue</b>									
Rates and Annual Charges	20,794.5	90,989.2	111,783.7	(54.3)	179.9	125.6	20,740.2	91,169.1	111,909.3
User Charges and Fees	39,335.4	374.9	39,710.3	(314.1)	76.4	(237.7)	39,021.3	451.2	39,472.6
Interest Income	567.8	1,623.5	2,191.3	28.3	276.3	304.5	596.1	1,899.8	2,495.9
Operating Grants and Contributions	15,843.3	5,827.4	21,670.7	353.1	-	353.1	16,196.4	5,827.4	22,023.8
Profit on Sale of Assets	(533.0)	-	(533.0)	9.9	-	9.9	(523.1)	-	(523.1)
<b>Total Operating Revenue</b>	<b>76,008.0</b>	<b>98,815.0</b>	<b>174,822.9</b>	<b>22.9</b>	<b>532.6</b>	<b>555.5</b>	<b>76,030.9</b>	<b>99,347.6</b>	<b>175,378.4</b>
Result before Capital Grants and Contributions	<b>(126,633.9)</b>	<b>98,815.0</b>	<b>(27,819.0)</b>	<b>460.2</b>	<b>532.6</b>	<b>992.8</b>	<b>(126,173.7)</b>	<b>99,347.6</b>	<b>(26,826.2)</b>
Capital Grants & Contributions	27,768.6	-	27,768.6	1,150.8	-	1,150.8	28,919.4	-	28,919.4
<b>Operating Result</b>	<b>(98,865.3)</b>	<b>98,815.0</b>	<b>(50.3)</b>	<b>1,611.0</b>	<b>532.6</b>	<b>2,143.6</b>	<b>(97,254.3)</b>	<b>99,347.6</b>	<b>2,093.3</b>
<b>Funding Statement (Sources &amp; Application)</b>									
Add back non funded items	26,522.3	-	26,522.3	-	-	-	26,522.3	-	26,522.3
Funds received from Sale of Assets	6,546.6	-	6,546.6	(1,576.8)	-	(1,576.8)	4,969.8	-	4,969.8
Loans Received	-	10,201.2	10,201.2	-	-	-	-	10,201.2	10,201.2
Budget (Surplus) / Deficit	-	(72.1)	(72.1)	-	(79.1)	(79.1)	-	(151.2)	(151.2)
Funds Transferred (to)/from Reserves held	36,299.8	(13,724.4)	22,575.4	(4,116.7)	(311.7)	(4,428.4)	32,183.2	(14,036.1)	18,147.0
<b>Net Fund Available</b>	<b>(29,496.6)</b>	<b>95,219.6</b>	<b>65,723.0</b>	<b>(4,082.4)</b>	<b>141.8</b>	<b>(3,940.7)</b>	<b>(33,579.1)</b>	<b>95,361.4</b>	<b>61,782.4</b>
<b>Application of Funds</b>									
Assets Acquired	(56,888.4)	-	(56,888.4)	3,872.0	-	3,872.0	(53,016.4)	-	(53,016.4)
Internal Loans	211.9	-	211.9	68.7	-	68.7	280.6	-	280.6
Loan Repayments Made	(9,046.6)	-	(9,046.6)	-	-	-	(9,046.6)	-	(9,046.6)
<b>Total Application</b>	<b>(65,723.0)</b>	<b>-</b>	<b>(65,723.0)</b>	<b>3,940.7</b>	<b>-</b>	<b>3,940.7</b>	<b>(61,782.4)</b>	<b>-</b>	<b>(61,782.4)</b>
<b>Net Costs funded from Rates &amp; Other Untied Income</b>	<b>(95,219.6)</b>	<b>95,219.6</b>	<b>-</b>	<b>(141.8)</b>	<b>141.8</b>	<b>-</b>	<b>(95,361.4)</b>	<b>95,361.4</b>	<b>-</b>



## Significant Proposed Variations

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/neg	Budget Variance Pos/neg
<b>DA Applications</b>		
<b>DA Applications Income</b>		
The DA income in comparison to the proposed budget has increased due to 3 factors. These being the overall value of development being proposed, the number of DA's received, and a cluster of major applications being proposed within the City. This years budget essentially adopted the assumptions and forecast for the previous year and in comparison with the budget in 2012-13 at this time in the budget cycle there have been an additional 216 applications received with an additional cost of development of \$110m. Throughout the year there have been a number of major applications proposed such as the St Marys Rugby League Club, the Cranebrook shopping centre, the CID Development in St Marys, and the Fernhill Estate Masterplan. The development activity is forecast to continue throughout this year and as the economic climate within the region improves together with the release of the new Local Environmental Plan for the City it is envisaged that the DA area is likely to grow.	100,000	
<b>Subdivision Certificates Income</b>		
A contributing factor to the development activity within the City has been the activation of the residential release areas. The release of new residential lots for dwellings has taken place more rapidly than earlier predictions had forecast. Council has approved a large number of lots for development which is indicative of the subdivisions income received over the previous budgets. Part of the development phase is to build the subdivisions and then seek subdivision certificates in order to place newly created lots on the market. The increase in subdivision certificates is a reflection on the market cycle from lot creation through the planning assessment stage to actual lot delivery. The increase in income is a measure of development investment and growth in the City.	50,000	
<b>Total Development Applications Income</b>		<b>150,000</b>
<b>Regulatory Control</b>		
<b>Swimming Pool Inspections</b>		
In March 2014, the Department of Local Government changed the requirements for the sale and lease of property requiring a swimming pool compliance certificate. These have now been delayed until 29 April 2015. This means Council cannot gain revenue from these inspections. It was anticipated that these inspections would be in the order of 1000 per year. At this stage the program has completed community consultation and set templates for the inspection program which will commence from 29 April 2014.	(26,284)	
<b>Total Regulatory Control</b>		<b>26,284</b>

<b>Account Description</b>	<b>Budget Variance Pos/neg</b>	<b>Budget Variance Pos/neg</b>
<b>Workforce Development</b>		
<u>Employee Opinion Survey</u>		
Following on from the 2012 Employee Opinion Survey(EOS), Council decided to conduct a follow up survey in November 2013. The purpose of the 2013 survey was to continue to gauge the level of employee satisfaction across the organisation while also identifying areas that are working well and areas where continuous improvements could be achieved. As this EOS was not included in the Corporate Training Budget for 2013-2014, a budget adjustment has been requested to ensure that education assistance, vocational training costs and other mandatory and job specific training expenses were still able to be met in this financial year.	(66,473)	
<b>Total Workforce Development</b>		<b>(66,473)</b>
<b>General Revenue/Untied Income</b>		
<u>Interest on Investments</u>		
The estimate for untied interest on investments has been increased in the March Quarterly Review as the unrestricted portion of the portfolio has once again been higher than anticipated. Funds from the \$14million Erskine Park Plan that was rescinded in September 2013 have not yet been transferred to the Department of Planning and Infrastructure so interest for the last two quarters has been retained as untied income. In addition, earnings on Council's portfolio continue to exceed the original 3.5% estimate due to investments in bank term deposits and floating rate notes returning a good margin above the Bank Bill Swap Rate.	300,000	
<u>Rates</u>		
Additional rates income is due to developments occurring in Luddenham, Penrith (Thornton), Jordan Springs, and Glenmore Park which had been predicted in the long-term models for latter years. This has resulted in additional income being generated in the current year, however it does not substantially increase financial capacity in future years.	178,905	
<u>Superannuation</u>		
During the preparation of the 2012-13 financial statements, an issue with the interpretation of the additional contribution required to fund deficits with the defined benefits scheme was identified. The clarification and application of this amount required an increase in the original budget allocation for superannuation in 2013-14. No change is required for the draft 2014-15 budget.	(212,264)	
<u>Salary Savings</u>		
Net Salary Savings for the March quarter due to staff vacancies	325,772	
<u>Provision for Retirement/Resignations</u>		
It is proposed that as part of the March Quarterly Review that salary savings of \$325,772 identified are retained within the employee costs	(325,772)	

<b>Account Description</b>	<b>Budget Variance Pos/neg</b>	<b>Budget Variance Pos/neg</b>
area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve		
<u>Transfer to Reserve</u>		
The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$300,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions, if needed, and will otherwise provide capacity to respond to some current and emerging priorities, including some of the priority resource requests that were unable to be funded in the original budget.	(300,000)	
<b>Total General Revenue/Untied Income</b>		<b>(33,359)</b>
<b>Total Variances over \$20k</b>		<b>23,884</b>
<b>Other Variances under \$20k</b>		<b>55,214</b>
<b>March 2014 Quarter Surplus/(Deficit)</b>		<b>79,098</b>
<b>1st Quarter Variances to adopted budget reported to Council</b>		<b>53,542</b>
<b>2nd Quarter Variances to adopted budget reported to Council</b>		<b>9,757</b>
<b>3rd Quarter Variances to adopted budget reported to Council</b>		<b>8,810</b>
<b>Original 2013-14 Budget Surplus/(Deficit)</b>		<b>0</b>
<b>Net Predicted Surplus/(Deficit) for 2013-14</b>		<b>151,207</b>

## Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
<b>CAPITAL PROJECTS</b>							
<b>Library Services</b>							
▪ Library Special Purpose Projects -Building	164,569		164,569	Grant	176,704	733	175,971
<b>TOTAL LIBRARY SERVICES</b>	<b>164,569</b>	<b>-</b>	<b>164,569</b>		<b>176,704</b>	<b>733</b>	<b>175,971</b>
<b>Major Projects</b>							
▪ City Centre Improvements (SRV)	450,350	-	450,350	SRV	1,460,686	751,552	709,134
▪ Tench Reserve Provision of new Facilities & Amenities	68,498	-	68,498	S94	90,144	47	90,097
▪ River Road Reserve Provision of new Facilities	39,191	-	39,191	S94	48,685	-	48,685
▪ Regatta Park East Provision of new Facilities	45,439	-	45,439	S94	50,755	-	50,755
▪ Regatta Park West Provide BBQ Facilities & Shade Structure	8,481	-	8,481	S94	10,000	-	10,000
▪ Great River Walk Stage 7b West Bank Construction Phase 4	627,020	-	627,020	S94	1,322,715	2,118	1,320,597
▪ Bennett Wagon Enclosure - South Creek Park	201,648	-	201,648	WaSIP	25,000	17,582	207,418
▪ Cranebrook Wetlands & Cumberland Plains - Capital	70,000	-	70,000	Grant	170,000	33,506	136,494
▪ Andrews Road Wetlands Project	8,000	-	8,000	SMSC	62,750	29,917	32,833
<b>TOTAL MAJOR PROJECTS</b>	<b>1,518,627</b>	<b>-</b>	<b>1,518,627</b>		<b>3,440,735</b>	<b>834,722</b>	<b>2,606,013</b>

### Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
<b>CAPITAL PROJECTS</b>							
<b>Parks</b>							
▪ Greygums Oval Reconstruction & Electronic Scoreboard	21,000		21,000	TAF	627,727	133,627	494,100
▪ Drainage Works Hickeys Lane Penrith	50,000	50,000			686,995	423,198	263,797
▪ Jamison Park Provision of New Facilities	412,000		412,000	S94	707,000	84,500	622,500
▪ Werrington Creek Park Provision of New Facilities	150,000		150,000	S94	361,000	11,642	349,358
<b>TOTAL PARKS</b>	<b>633,000</b>	<b>50,000</b>	<b>583,000</b>		<b>2,382,722</b>	<b>652,967</b>	<b>1,729,755</b>
<b>Public Domain Amenity &amp; Safety</b>							
▪ Public Amenity Replacement Program	100,000	100,000			503,918	216,429	287,489
<b>TOTAL PUBLIC DOMAIN AMENITY &amp; SAFETY</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>503,918</b>	<b>216,429</b>	<b>287,489</b>
<b>Recreation Management</b>							
▪ South Creek Park Upgrade Blair Oval Athletics Facility	18,600		18,600	S94	50,000	26,400	23,600
▪ Ripples Leisure Centre	50,000		50,000	S94	76,000	19,321	56,680
▪ Gipps Street Recreation Area	46,340		46,340	S94	100,000	11,000	89,000
<b>TOTAL RECREATION MANAGEMENT</b>	<b>114,940</b>	<b>-</b>	<b>114,940</b>		<b>226,000</b>	<b>56,721</b>	<b>169,280</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>2,531,136</b>	<b>150,000</b>	<b>2,381,136</b>	<b>-</b>	<b>6,730,079</b>	<b>1,761,571</b>	<b>4,968,508</b>

## Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
<b>OPERATING PROJECTS</b>							
<b>City Marketing</b>							
▪ Penrith is Here Website	73,022	73,022			80,000	6,978	73,022
<b>TOTAL CITY MARKETING</b>	<b>73,022</b>	<b>73,022</b>	<b>-</b>		<b>80,000</b>	<b>6,978</b>	<b>73,022</b>
<b>City Planning</b>							
▪ Integrated Local Plan	100,662		100,662	Grant	225,662	93,467	132,195
<b>TOTAL CITY PLANNING</b>	<b>100,662</b>	<b>-</b>	<b>100,662</b>		<b>225,662</b>	<b>93,467</b>	<b>132,195</b>
<b>Environmental Health</b>							
▪ Cranebrook Wetlands & Cumberland Plains	43,000		43,000	Grant	60,000	9,170	50,830
▪ Peachtree Bank Stabilisation Design	60,000		60,000	EEP Reserve	451,316	67,645	383,671
<b>TOTAL ENVIRONMENTAL HEALTH</b>	<b>103,000</b>	<b>-</b>	<b>103,000</b>	<b>-</b>	<b>511,316</b>	<b>76,815</b>	<b>434,501</b>
<b>Organisational Planning &amp; Development</b>							
▪ Louise Petchell Sustainability Scholarships	4,234	4,234			6,328	2,094	4,234
▪ Business Improvement	42,000	42,000			61,329	-	61,329
<b>TOTAL ORGANISATIONAL PLANNING &amp; DEVELOPMENT</b>	<b>46,234</b>	<b>46,234</b>	<b>-</b>	<b>-</b>	<b>67,657</b>	<b>2,094</b>	<b>65,563</b>
<b>TOTAL OPERATING PROJECTS</b>	<b>322,918</b>	<b>119,256</b>	<b>203,662</b>	<b>-</b>	<b>884,635</b>	<b>179,354</b>	<b>705,281</b>
<b>TOTAL PROPOSED REVOTES</b>	<b>2,854,054</b>	<b>269,256</b>	<b>2,584,798</b>		<b>7,614,714</b>	<b>1,940,925</b>	<b>5,673,789</b>

## Reserve Movements Budget

(Estimates for period ended 31 March 2014)

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>Internal Reserves</b>				
Alister Brass Foundation	71,405	-	-	71,405
Asset Renewal & Established Areas Strategy	120,892	4,979,253	4,957,582	142,563
Asset Reserve	2,105,745	7,599,516	7,027,380	2,677,881
Bicentenary Celebrations & Civic Events	3,000	-	-	3,000
Carparking/Traffic Facilities	-	23,356	5,000	18,356
Cemetery Reserve	216,664	84,694	83,759	217,599
Children's Services Reserves	162,460	-	35,354	127,106
Corporate Procedures and Systems Reserve	843,550	1,434,805	1,823,680	454,675
Election Reserve	106,768	125,000	-	231,768
Employee's Leave Entitlements	4,800,048	-	-	4,800,048
Environmental Awareness Programs	81,282	49,168	24,406	106,044
Environmental Program Reserves	953,790	-	528,029	425,761
Environmental Protection	26,167	-	-	26,167
Financial Assistance Grant in Advance	5,704,243	-	5,704,243	-
Grant Funded Projects Reserve	298,567	49,999	28,785	319,781
History of Penrith	11,148	-	11,148	-
Insurance Reserve	2,112,382	572,201	499,985	2,184,598
International Relationships	83,090	-	-	83,090
Legal Reserve	219,084	-	-	219,084
New District Library Resources	100,000	150,000	-	250,000
OOSH Bus Fleet Replacement Program	116,623	58,500	19,980	155,143
Penrith Pool Capital Upgrade Reserve	-	15,000	-	15,000
Plant & Motor Vehicle Replacement Res.	597,053	1,092,802	788,142	901,713
Property Development Reserve	2,271,701	7,709,713	7,198,131	2,783,283
Recreation Reserve	75,081	(19,209)	8,359	47,513
Revote Reserve	1,191,268	127,256	1,049,268	269,256
S377 Committee Closure Proceeds	93,750	-	12,000	81,750
Salary System Training & Development Res	164,369	-	-	164,369
Samuel Marsden Road Riding Facility	4,018	-	2,702	1,316
Stormwater Management Service Charge	780,557	1,776,087	1,190,464	1,366,180
Sustainability Revolving Fund	310,555	195,000	105,582	399,973
Voted Works	350,243	159,000	232,014	277,229
<b>Total Internal Reserves</b>	<b>23,975,503</b>	<b>26,182,141</b>	<b>31,335,993</b>	<b>18,821,651</b>
Baseball Facilities	(9,800)	2,800	-	(7,000)
Costs to Advance Next Years Projects	(120,458)	64,759	282,640	(338,339)
RID Squad	(265,404)	133,323	34,770	(166,851)
Ripples	(89,618)	68,700	-	(20,918)
Whitewater Canoe Slalom	(120,935)	209,130	209,571	(121,376)
<b>Total Internal Loans</b>	<b>(606,215)</b>	<b>478,712</b>	<b>526,981</b>	<b>(654,484)</b>
Section 94 in deficit internal loan	(7,938,835)	-	1,186,418	(9,125,253)
<b>Total Internal Reserves &amp; Loans</b>	<b>15,430,453</b>	<b>26,660,853</b>	<b>33,049,392</b>	<b>9,041,914</b>

## Reserve Movements Budget continued

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>External Reserves</b>				
Civic Improvement S94	(2,217,829)	-	-	(2,217,829)
Claremont Meadows S94	(13,654)	-	452,398	(466,052)
Cultural Facilities S94	(3,535,843)	175,540	483,025	(3,843,328)
Erskine Business Park S94	17,162,693	185,566	14,181,564	3,166,695
Erskine Pk Residential Area S94	311,750	3,946	231,089	84,607
Footpath Construction S94	69,676	45,016	76,979	37,713
Glenmore Park S94	594,794	6,439	448,650	152,583
Glenmore Park Stage 2 S94	(381,955)	122,680	187,218	(446,493)
Kingswood Neighbourhood Centre S94	(72,625)	8,450	-	(64,175)
Lambridge Industrial Estate S94	(1,716,929)	-	370,446	(2,087,375)
Library Facilities S94	-	3,784	-	3,784
Mt Vernon S94	39,852	210	40,062	(1)
Penrith City District Open Space S94	8,139,849	2,257,023	1,301,375	9,095,497
Penrith City Local Open Space S94	577,520	499,559	349,381	727,697
Waterside S94	500,402	10,188	17,802	492,788
WELL Precinct	691,513	8,469	142,908	557,074
Funding for S94 Plans in deficit	7,938,835	-	(1,186,418)	9,125,253
<b>Total Section 94 Reserves</b>	<b>28,088,048</b>	<b>3,326,869</b>	<b>17,096,480</b>	<b>14,318,438</b>
Other External Reserves				
Waste Disposal Reserve	2,249,668	3,213,838	2,260,462	3,203,044
Environment / Sullage Reserve	559,273	793,808	846,938	506,143
Unexpended Loans	6,133,411	7,105,498	5,027,379	8,211,530
Unexpended Grants	1,882,758	10,153,130	10,786,865	1,249,023
Contributions	6,714,117	3,668,028	3,659,611	6,722,534
Waste and Sustainability Improvement Payments	1,459,865	-	841,207	618,658
<b>Total Other External Reserves</b>	<b>18,999,092</b>	<b>24,934,302</b>	<b>23,422,462</b>	<b>20,510,932</b>
<b>Total External Reserves</b>	<b>47,087,141</b>	<b>28,261,171</b>	<b>40,518,942</b>	<b>34,829,370</b>
Other Internal Reserves/Committees				
Children's Services Cooperative Reserves	759,121	345,367	125,641	978,847
Other (Committees)	484,163	26,661	-	510,824
Bonds & Deposits	2,753,049	-	-	2,753,049
<b>Total Other Internal Reserves</b>	<b>3,996,333</b>	<b>372,028</b>	<b>125,641</b>	<b>4,242,720</b>
<b>Total Controlled Entity Reserve Movements</b>	<b>-</b>	<b>252,881</b>	<b>-</b>	<b>252,881</b>
<b>RESERVE MOVEMENTS PER BUDGET</b>		<b>55,546,933</b>	<b>73,693,974</b>	



## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Building Maintenance &amp; Construction</b>							
Various	Bus Shelters Program	CW	85,000		85,000		-12,150
Penrith LGA	Building Asset Renewal (SRV)	CW	1,820,578	(109,782)	1,710,796	22,738	
Penrith LGA	<i>NHC and Hall Refurbishments</i>	CW				229,380	83,802
Penrith LGA	<i>Childcare Centres Various Works</i>	CW				158,000	23,714
Penrith LGA	<i>Spotlight Access Ramp and Car Park Safety Upgrade</i>	CW				42,062	42,062
Penrith	<i>Penrith Regional Gallery Kitchen</i>	CW				8,312	8,312
Penrith LGA	<i>Annual Paint Program</i>	CW				235,000	117,753
Penrith Council	<i>Civic Centre Access Card System</i>	CW				75,000	
Penrith Council	<i>Civic Centre Air Conditioning System Design</i>	CW				81,200	81,200
Kingswood	<i>Depot Fire Services Hydrant Installation</i>	CW				2,650	2,650
Kingswood	<i>Penrith Nursery - Toilet Refurbishment</i>	CW				25,000	
Llandilo	<i>RFS Llandilo - Driveway Footpath Replacement</i>	CW				10,000	
St Marys	<i>St Marys Historical Society</i>	CW				8,405	8,405
Penrith	<i>University of the Third Age</i>	CW				6,995	6,995
St Clair	<i>St Clair Library Kitchen Refurbishment</i>	CW				11,310	11,310
St Marys	<i>St Marys Senior Citizens Floor Refurbishment</i>	CW				6,240	6,240
Penrith LGA	<i>Sport and Recreation Facilities Various Works</i>	CW				197,712	101,181
Penrith	<i>Penrith Baby Health Centre Refurbishment</i>	CW				35,000	
Penrith Council	<i>Computer Room Air Conditioning Upgrade</i>	CW				120,000	
Penrith CBD	<i>Joan Sutherland P.A. – Roof Restoration</i>	CW				110,000	49,770
Penrith	<i>Penrith White Water – Replacement of Hot Water Units</i>	CW				44,299	44,299
Civic Centre	<i>Civic Centre Kitchenette Refurbishment</i>	CW				100,000	
St Marys	<i>Queen Street Centre Refurbishment</i>	CW				70,000	
Penrith	<i>JSPAC Concert Hall Amenities</i>	CW				63,493	
Penrith	<i>CARES Air Con Upgrade</i>	CW				12,000	
St Clair	<i>St Clair Library Carpet</i>	CW				20,000	
St Clair	<i>St Clair Youth Internal Paint</i>	CW				16,000	
Penrith LGA	Install Sustainable energy technologies - council facilities	CW	56,390		56,390		56,390
Nth Penrith	Bus Shelters - Lemongrove	CW	66,000		66,000		

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	SRF Lighting Upgrade 2013-14	CW	110,582		110,582		
Kingswood	<i>Kingswood Depot Internal Lighting Upgrade</i>	CW				32,616	21,616
Civic Centre	<i>Civic Centre Downlights</i>	CW				12,942	23,561
Civic Centre	<i>Civic Centre Atrium Lights</i>	CW				20,547	30,329
Civic Centre	<i>Library Lights</i>	CW				25,859	
Civic Centre	<i>Civic Centre Uplights</i>	CW				18,618	12,794
<b>TOTAL BUILDING MAINTENANCE &amp; CONSTRUCTION</b>			2,138,550		2,028,768		720,231
<b>Cemeteries</b>							
Penrith	Penrith General Cemetary - Enhancements	PDA&S	68,759	15,000	83,759		71,255
<b>TOTAL CEMETERIES</b>			68,759		83,759		71,255
<b>Children's Services</b>							
Various	Building Upgrades	CS	136,736	(42,800)	93,936	93,936	32,439
Various	CS IT Replacement Capital	CS	23,084	300	23,384	23,384	23,384
Penrith LGA	OOSH Bus Fleet Replacement	CS	95,000	(47,975)	47,025		47,025
Various	CS Playground Upgrades	CS	352,273	7,487	359,760	359,760	137,694
Penrith LGA	Children's Centres - Building Signage	CS	50,000	(50,000)			
St Marys	SAACS Program - Capital Items	CS		7,104	7,104		4,254
<b>TOTAL CHILDREN'S SERVICES</b>			657,093		531,209		244,796
<b>City Parks</b>							
Various	Land Recognition	PCMM	4,309,449		4,309,449		
Various	<i>Land Recognition - LUR</i>	PCMM					4,309,449
Penrith LGA	T.A.F. Parks Asset Renewal Program	PA	627,727	(88,023)	539,704		3,231
Penrith LGA	<i>Floodlight Control Project</i>	PA				214,000	576
Jordan Springs	<i>Regional Playground All Abilities Northern Oval Precinct</i>	PA				150,000	
Werrington	<i>Renovate Sporting Field Surface - Parkes Ave Werrington</i>	PA				57,727	25,522
St Marys	<i>Fencing and Bollards Monfraville Oval</i>	PA				5,000	4,480

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Sth Penrith	<i>Fencing and Bollards Eileen Cammack Res</i>	PA				5,000	
St Clair	<i>Renovate Grass Sporting Field Surfaces Saunders Oval</i>	PA				28,977	9,254
St Clair	<i>Seal Carpark Mark Leece</i>	PA				50,000	58,264
Cranebrook	<i>Andromeda Oval Irrigation Tank (club matching this)</i>	PA				13,000	16,200
Penrith LGA	<i>Kico Playground Audit</i>	PA				16,000	16,100
Penrith LGA	Park Asset Renewal (SRV)	PA	686,995	(87,636)	599,359		504
Penrith LGA	<i>Jack Jewry Reserve Playground Equipment Renewal</i>	PA				15,000	1,500
Penrith LGA	<i>Various Cricket Wicket Surfaces</i>	PA				25,000	46,993
Werrington	<i>Playground Parkes Avenue Werrington</i>	PA				75,000	
Emu Plains	<i>Playground Clissold Reserve - Refurb Emu Plains</i>	PA				14,000	
Sth Penrith	<i>Playground Pioneer Park South Penrith</i>	PA				14,000	14,000
Erskine Park	<i>Playground Spica Place Reserve - Refurb Erskine Park</i>	PA				14,000	14,000
North St Marys	<i>Playground Tobruk &amp; Warrego Nth St Marys</i>	PA				75,000	73,500
Emu Plains	<i>Field Lighting Hunter Fields Emu Plains</i>	PA				40,000	39,892
Sth Penrith	<i>Field Lighting Eileen Cammack South Penrith</i>	PA				100,000	32,191
Penrith	<i>Irrigation systems Parker Street Automatic Penrith</i>	PA				6,500	11,764
Erskine Park	<i>Litter bins and storage unit Peppertree Reserve Erskine Park</i>	PA				1,000	851
Kingswood	<i>Fencing &amp; Bollards Chapman Gardens Kingswood</i>	PA				12,000	8,660
Emu Plains	<i>Fencing &amp; Bollards Weir Reserve Emu Plains</i>	PA				16,000	15,690
Werrington	<i>Fencing &amp; Bollards Harold Corr Oval Werrington</i>	PA				17,000	12,848
Kingswood	<i>Fencing &amp; Bollards Oag Crescent Kingswood</i>	PA				6,995	6,278
Colyton	<i>Renovate grass sporting field surfaces Kevin Dwyer Park</i>	PA					32,295
St Marys	<i>Cricket Practice Nets Shepherd St St Marys</i>	PA				2,500	2,044
Various	<i>Fountain &amp; Pumps Various Various</i>	PA				20,000	8,794
Cambridge Park	<i>Cricket Practice Nets Paterson Oval Cambridge Park</i>	PA				10,000	
Penrith	<i>Pergola Structure Woodriff Park Penrith</i>	PA				28,000	18,200
Glenmore Park	<i>Torquay Terrace Playground - Glenmore Park</i>	PA				60,000	60,000
St Marys	<i>Boronia Park Lighting Renewal</i>	PA				17,364	
Londonderry	<i>Londonderry Netball Court Re-Surfacing</i>	PA				30,000	23,195
Glenmore Park	Glenmore Park S94 Funded Capital Works	PA	224,079	4,350	228,429		

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	<i>Renew Play Equipment Soft Fall and Seats Laguna Dr Res</i>	PA				26,505	26,505
Glenmore Park	<i>Playground Equipment - Ched Town Reserve</i>	PA				194,424	194,424
Penrith LGA	<i>Install Rubish Bins at 3 Locations</i>	PA				7,500	6,876
Penrith	Cook & Banks Reserve Sub Surface Irrigation	PA	119,000		119,000		112,308
Colyton	Upgrade Surfaces and Floodlighting - Shepherd Street Park	PA	87,356		87,356		87,356
Penrith	Parker Street Playing Fields Resurfacing	PA	7,461		7,461		7,461
Jamisontown	Jamison Park Field Lighting	PA	434,850		434,850		24,574
Penrith	Jamison Park Provision of New Facilities	PA	707,000	(412,000)	295,000		
Sth Penrith	<i>Carpark 30 Spaces Jamison Park South Penrith</i>	PA				200,000	8,550
Sth Penrith	<i>Shared Pathway Jamison Park South Penrith</i>	PA				95,000	75,950
Werrington	Werrington Creek Park Provision of New Facilities	PA	361,000	(150,000)	211,000		
Werrington	<i>Picnic Facilities Werrington Creek Werrington</i>	PA				161,000	
Werrington	<i>Additional Amenities Werrington Creek Werrington</i>	PA				50,000	11,642
St Marys	Victoria Park Masterplan Implementation	PA	224,123		224,123		
Cranebrook	Field Lighting Andromeda Oval Cranebrook	PA	100,000	24,985	124,985		7,769
St Clair	Playground Denver Rd Reserve St Clair	PA	75,000		75,000		3,024
Erskine Park	Park Improvements - Erskine Park S94	PA	60,000		60,000		
Erskine Park	<i>Pacific Road &amp; Phoenix Crescent</i>	PA				45,000	45,000
Erskine Park	<i>Erskine Park Road</i>	PA				10,000	
Erskine Park	<i>Fantail Crescent</i>	PA				5,000	4,330
Sth Penrith	Playgrounds in South Penrith and Jamisontown	PA	37,000		37,000		37,000
Sth Penrith	Provision of Playground Nash St South Penrith	PA	37,000		37,000		37,000
<b>TOTAL CITY PARKS</b>			8,098,040		7,389,716		5,556,042
<b>Civil Construction &amp; Maintenance</b>							
Various	Urban Drainage Construction Program	CW	216,886		216,886		4,763
Berkshire Park	<i>Second Road - Berkshire Park</i>	CW				75,886	101,278
Kingswood	<i>Great Western Highway Kingswood</i>	CW				141,000	90,235
Various	Construction of Bicycle Facilities	CW	30,000		30,000		29,880

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Kerb & Guttering	CW	205,000		205,000	198	
Kemps Creek	<i>Salisbury Ave from Elizabeth Dr to 200m</i>	CW				87,212	5,457
St Marys	<i>Valance Street Links Rd 16</i>	CW				70,000	70,198
St Clair	<i>Explorers Way Ashwick Circuit/Fuller Pl</i>	CW				47,590	47,590
Various	Traffic & Transport Facilities Program	CW	147,839		147,839		228
Penrith LGA	<i>Traffic Surveys</i>	CW				17,200	11,516
Kingswood	<i>Copeland Street Kingswood - Phillip Street</i>	CW				20,000	19,681
Cranebrook	<i>Andromeda Drive the Northern Road MIST</i>	CW				687	687
St Marys	<i>Refuge Island at Sydney St &amp; Adelaide St</i>	CW				20,000	21,532
St Marys	<i>MIST at Shepherd St &amp; Hewitt St</i>	CW				30,000	31,998
Werrington	<i>Pedestrian Refuge Werrington Rd &amp; The Kingsway</i>	CW		17,938	17,938	20,000	19,555
Glenmore Park	<i>Speed Hump in Town Terrace Glenmore Park</i>	CW				4,190	290
Oxley Park	<i>Tadpole Islands – Melbourne St Oxley Park</i>	CW				35,762	2,930
Various	Dedication - Subdivision Roads	CW	13,000,000	465,000	13,465,000		13,464,283
Various	Dedication - Drainage Works	CW	6,000,000		6,000,000		2,374,963
Llandilo	Rural Roads Widening - Llandilo Road	CW	156,000		156,000		
Various	Roads Reconstruction (2)	CW	2,054,100		2,054,100		
Penrith	<i>Derby Street Penrith - Doonmore St to Colless St</i>	CW					-14,847
Penrith	<i>Cemetery</i>	CW				52,269	52,269
Werrington Cty	<i>Dunheved Rd - 300m East of John Batman Ave</i>	CW				321,795	308,212
Glenmore Park	<i>Buyu Rd - Muru Dr to Wari Ave</i>	CW				71,283	71,283
Glenmore Park	<i>Kiber Dr - Minneck Cl to Binnit Pl</i>	CW				69,481	69,481
Glenmore Park	<i>Muru Dr - Kiber Dr to Womra Cr</i>	CW				126,868	126,868
St Clair	<i>Banks Dr - St Clair Ave to Mamre Rd</i>	CW				243,898	243,898
St Clair	<i>Endeavour Rd - Moore St to Banks Dr</i>	CW				280,384	280,384
Colyton	<i>Roper Rd - Carlisle Ave to Hewitt St</i>	CW				500,000	18,985
St Clair	<i>Salamander St - Marne Pl to Rotorua Rd</i>	CW				39,262	39,262
Erskine Park	<i>Swallow Dr - Pegasus to Sennar Rd</i>	CW				222,554	222,554
St Marys	<i>Valance St - No 16 to Links Rd</i>	CW				126,306	126,306
Various	Path Paving Program	CW	226,979		226,979	226,979	226,979

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Developer Funded Works	CW	68,521		68,521	150,570	0
Glenmore Park	<i>Harold Bentley Way</i>	CW				49,430	
C'mont Meadows	<i>Heaton Ave &amp; Watsford Cct Final Seal</i>	CW				19,091	
Glenmore Park	<i>Glenmore Ridge Dr Glenmore Ridge</i>	CW				-24,735	
Glenmore Park	<i>Foothills Tce Glenmore Ridge</i>	CW				-15,328	
Glenmore Park	<i>Sandstone Ave Glenmore Ridge</i>	CW				-19,482	
Glenmore Park	<i>Crossley Ave Glenmore Ridge</i>	CW				-9,958	
Glenmore Park	<i>Gallinulla Pl Glenmore Ridge</i>	CW				-27,799	
Glenmore Park	<i>Loch Ave Glenmore Ridge</i>	CW				-12,301	
Glenmore Park	<i>Tall Trees Dr Glenmore Ridge</i>	CW				-26,328	
Glenmore Park	<i>Sunrise Terrace Glenmore Park</i>	CW				-14,640	
Penrith LGA	Shared Pathways (SRV)	CW	140,000		140,000		209
Penrith	<i>Jamison Rd and York Rd - Pedestrian Refuge Island</i>	CW				80,000	80,000
Penrith	<i>Jamison Rd Shared Pathway - Between Tench Ave and Wilson Ln</i>	CW				60,000	59,565
Glenmore Park	Glenmore Park S94 Stage 1 Capital Works	CW	137,147	(5,491)	131,656		
Glenmore Park	<i>Footpath - Massey Way</i>	CW				1,242	1,242
Glenmore Park	<i>Footpath - Glenmore Parkway Woodland-Candlebark Crt</i>	CW				9,017	3,650
Glenmore Park	<i>Footpath - Muru Drive</i>	CW				12,069	12,069
Glenmore Park	<i>Footpath - Aberdeen Cir &amp; Prestwick Tce</i>	CW				44,435	44,435
Glenmore Park	<i>Footpath - Dyllwynia Dr</i>	CW				42,895	42,895
Glenmore Park	<i>Footpath - Surveyors Creek Fields</i>	CW				7,911	7,911
Glenmore Park	<i>Footpath - Candlebark Cir</i>	CW				12,088	12,088
Glenmore Park	<i>Footpath - Lady Jamison Dr</i>	CW				3,885	3,885
Glenmore Park	<i>Footpath - Blue Hills Dr</i>	CW				3,605	3,482
Penrith	Tench Reserve Car Park Improvement	CW	652		652		926
Penrith LGA	Urban Drainage Construction Program	CW	207,000		207,000		5,852
Oxley Park	<i>Adelaide St Drainage Inlet Reconstruction</i>	CW				12,000	
Londonderry	<i>Hughes St Dish Drain Recon at Londonderry Rd Intersection</i>	CW				50,000	49,942
Orchard Hills	<i>Verdelho Way Construct Concrete V-Drain</i>	CW				60,000	13,462
Cambridge Park	<i>Wembly Avenue Construct Surge Pit Outside No11</i>	CW				50,000	

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	<i>Old Bathurst Rd Underpass Pit Cover Modification</i>	CW				25,000	2,500
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CW				10,000	1,494
St Marys	Links Rd Drainage Kerb & Gutter	CW	481,000		481,000		481,000
Erskine Park	Path Paving - Erskine Park S94	CW	17,500	(10,000)	7,500		
Erskine Park	<i>Whipbird Place Laneway</i>	CW				7,500	3,723
Wallacia	Blaxland Crossing Bridge - Silverdale Rd to Nepean River	CW	32,370		32,370		
Penrith	Union Road Carpark Improvement	CW	60,114		60,114		62,064
Penrith Council	Civic Centre Turning Circle	CW	45,000		45,000		
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	20,000		20,000		
Mount Vernon	Kerrs Road & Mt Vernon Road Intersection S94	CW	34,461		34,461		34,461
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			23,280,569		23,748,016		18,995,555
<b>Community &amp; Cultural Development</b>							
Various	Disabled Access Improvements	C&CD	36,000	8,868	44,868		14,778
Penrith	St Marys HACC Internet & Multimedia Laboratory	C&CD	10,000		10,000		4,220
Glenmore Park	Glenmore PK Child & Family Prec (MP) S94	C&CD	144,900		144,900		736
Glenmore Park	<i>Solar Panel Installation</i>	C&CD				144,900	120,000
Glenmore Park	Glenmore Parkway Entry Site	C&CD	15,000		15,000		
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			205,900		214,768		139,734
<b>Community Safety</b>							
Various	Community Safety Program	PDA&S	190,886	(500)	190,386		119,806
	CPTED Graffiti Hotspot Program	PDA&S	8,531		8,531		8,531
<b>TOTAL COMMUNITY SAFETY</b>			199,417		198,917		128,337
<b>Council &amp; Corporate Support</b>							
Civic Centre	Council Chamber Audio Visual Equip	GOV		19,000	19,000		

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL COUNCIL &amp; CORPORATE SUPPORT</b>			0		19,000		0
<b>Design &amp; Project Management</b>							
Various	CBD Stormwater Design	MP	237,620		237,620		43,842
	Penrith Civic Arts Precinct Design	MP	47,000	(7,560)	39,440		39,440
Various	Penrith Station Commuter Carpark	MP	21,490	31,372	52,862	21,490	900
Erskine Park	Erskine Park/Mamre Rd Intersection Upgrade Construction	MP	12,645		12,645		12,645
Werrington	WELL Infrastructure Fund	MP		4,773	4,773		4,772
St Marys	Coachmans Park Drainage Design & Construction	MP	74,706		74,706		7,536
St Marys	<i>Contract Tendered</i>	MP				15,000	-19,740
St Marys	<i>Contract Variations</i>	MP					19,740
St Marys	<i>Contingency</i>	MP				59,706	
Penrith	114 Henry St Refurbishment	MP	13,319		13,319		13,319
Penrith LGA	City Centre Improvements (SRV)	MP	1,460,686	(447,650)	1,013,036		
St Marys	<i>Coachmans Park Landscape Design and Construction</i>	MP				622,967	578,506
Penrith	<i>Lighting Design High St Penrith</i>	MP				32,231	7,028
St Marys	<i>St Marys CBD Masterplan</i>	MP				46,269	44,545
Penrith	<i>Penrith CBD - Temporary Triangle Park Design and Implementat</i>	MP				92,000	103,960
Penrith	<i>Penrith CBD - High St Linear Plaza Design and Implementation</i>	MP				1,273	1,273
St Marys CBD	<i>St Marys CBD - Design Consultancy</i>	MP				218,296	12,240
Penrith	<i>Penrith Civic Arts Precinct - Mondo</i>	MP					4,000
Emu Plains	Great River Walk Stage 7a - West Bank Construction Phase 3	MP	389,984		389,984		376,445
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	90,144	(68,498)	21,646		47
Emu Plains	River Road Reserve Provision of new Facilities	MP	48,685	(39,191)	9,494		
Emu Plains	Regatta Park East Provision of new Facilities	MP	50,755	(45,439)	5,316		
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	10,000	(8,481)	1,519		
Penrith	Great River Walk Provide Circuit on both sides of River	MP	1,322,716	(623,000)	699,716		2,118



## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	225,000	(201,648)	23,352		17,582
St Marys	Victoria Park Rotunda Restoration	MP	79,329		79,329		79,329
Glenmore Park	Ched Towns Upgrade Accessible Toilet	MP	30,500	(4,665)	25,835		25,835
Glenmore Park	Surveyors Creek Upgrade Accessible Toilet	MP	15,500	(2,057)	13,443		13,443
Erskine Pk Ind	Erskine Business Park Re-Face Lettering	MP	3,770		3,770		3,770
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	170,000	(70,000)	100,000	120,000	33,506
Cranebrook	<i>Stormwater Improvement Program - Council Contribution</i>	MP				50,000	
Cranebrook	Andrews Road Wetlands Project	MP	62,750	(8,000)	54,750		29,917
Penrith	Better Boating Program	MP	20,000		20,000		
Penrith LGA	Replacement of Survey Equipment	MP		31,000	31,000		31,000
Penrith LGA	Ripples Roof Replacement	MP		1,025	1,025		1,025
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>			4,386,599		2,928,580		1,488,021
<b>Emergency Services Management</b>							
Various	SES Equipment Priority List	CW	20,000		20,000		15,285
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	1,637,455		1,637,455		52,861
Penrith LGA	RFS Support Vehicles	CW	196,000		196,000		
Londonderry	Londonderry Brigade Station Improvements	CW	250,000		250,000		139,502
<b>TOTAL EMERGENCY SERVICES MANAGEMENT</b>			2,103,455		2,103,455		207,649
<b>Environmental Health</b>							
Penrith	Gipps Street Reserve - Leachate Treatment Sys	EH	10,247		10,247		9,904
Penrith LGA	Stormwater Work Improvement Program	EH		11,705	11,705		
<b>TOTAL ENVIRONMENTAL HEALTH</b>			10,247		21,952		9,904
<b>Financial Services</b>							
Penrith Council	Motor Vehicle Purchases	FS	2,060,450	(128,111)	1,932,339		
Penrith Council	<i>Council Packaged Vehicles</i>	FS					398,610
Penrith Council	<i>Leaseback Vehicles</i>	FS					1,322,229

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL FINANCIAL SERVICES</b>			2,060,450		1,932,339		1,720,839
<b>Plant Maintenance</b>							
Penrith Council	Plant Replacement	CW	1,347,325		1,347,325		753,387
<b>TOTAL PLANT MAINTENANCE</b>			1,347,325		1,347,325		753,387
<b>Information Technology</b>							
Penrith Council	Corporate Procedure Systems	ICT	504,013		504,013		
Civic Centre	<i>Asset Management Systems</i>	ICT				124,481	65,630
Civic Centre	<i>Server Infrastructure</i>	ICT				200,000	56,848
Civic Centre	<i>Network Equipment Upgrade</i>	ICT				50,000	31,531
Civic Centre	<i>3D Model Upgrade</i>	ICT				30,000	30,000
Civic Centre	<i>Trapeze Licences</i>	ICT				76,532	67,754
Civic Centre	<i>CEB IT Business Alignment</i>	ICT				23,000	20,909
Penrith Council	DLGP Customer Services Engagement - Capital	ICT	84,259		84,259	9,353	
Penrith Council	<i>Videoconferencing Solution Hardware/Software</i>	ICT				19,791	15,755
Penrith Council	<i>Implementation Configuration and Integration of</i>	ICT				10,533	5,143
Penrith Council	<i>Project management</i>	ICT				50,997	10,290
Penrith Council	<i>Capital Renovation for Videoconferencing Suite</i>	ICT				1,118	1,470
Penrith Council	<i>Contingency (Grant Funds)</i>	ICT				1,580	
Penrith Council	<i>Capital Equipment for Video Conferencing</i>	ICT				9,593	9,593
Various	Desktop Hardware / Software	ICT	480,500	13,011	493,511	480,500	84,664
Penrith Council	Network Equipment Upgrade	ICT		478	478		
<b>TOTAL INFORMATION TECHNOLOGY</b>			1,068,772		1,082,261		399,586
<b>Libraries</b>							
Penrith Council	Library Resources - Capital	LS	709,910	(100,000)	609,910		
Penrith Council	<i>Library Book Purchases (Annual)</i>	LS					433,867
Civic Centre	Library Special Purpose Prjcts -Building	LS	176,704	(164,569)	12,135		733

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Digital Hubs Program - Hardware/Software Component	LS	49,335	11,457	60,792		51,307
	<b>TOTAL LIBRARIES</b>		935,949		682,837		485,907
<b>Neighbourhood Facilities Management</b>							
Erskine Park	Erskine Park CC & Hall Sustainability Project	PDA&S	32,527		32,527		32,527
Erskine Park	Air Conditioning - Erskine Park Community Hall	PDA&S	55,750		55,750		43,750
Penrith	Office Equipment - Penrith Valley Seniors	PDA&S	3,762		3,762		3,762
Erskine Park	Replace Sliding Doors - Erskine Park Hall	PDA&S	11,500		11,500		11,500
Various	Neighbourhood Centres/Halls Improvements	PDA&S	82,155	3,132	85,287		26,741
	<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>		185,694		188,826		118,280
<b>Place Management</b>							
Penrith LGA	Neighbourhood Renewal (SRV)	PM	240,000	(50,000)	190,000	168,638	18,660
St Marys	<i>Camira Street St Marys Footpath</i>	PM				17,900	17,900
St Marys	<i>Kalang Ave St Marys Footpath</i>	PM				3,462	3,462
Civic Centre	Place Management Office Refurnishment	PM		15,000	15,000		
	<b>TOTAL PLACE MANAGEMENT</b>		240,000		205,000		40,022
<b>Property Development &amp; Management</b>							
Various	Land Acquisition - Planning Purposes	PD					277
Various	Property Development Expenditure Project (1)	PD	2,312,930	(1,737,328)	575,602	575,602	23,120
Various	Property Development Expenditure Project (2)	PD	2,435,000	15,267	2,450,267	2,450,267	2,054,120
	<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>		4,747,930		3,025,869		2,077,517
<b>Public Domain Maintenance</b>							
Penrith LGA	Public Amenity Replacement Program	PDA&S	503,918	(85,000)	418,918		216,429
	<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>		503,918		418,918		216,429

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Records Management</b>							
Penrith	Records Capital Equipment Purchases	GOV	26,442		26,442		
Penrith	<i>Stuffer</i>	GOV					13,575
Penrith	<i>Franker</i>	GOV					12,867
<b>TOTAL RECORDS MANAGEMENT</b>			26,442		26,442		26,442
<b>Recreation &amp; Leisure Facilities Management</b>							
St Marys	Facility Development at South Creek Park BMX Track	REC	318,500		318,500		126,544
Glenmore Park	Glenmore Park Health and Fitness Trail	REC	1,300		1,300		1,300
Cranebrook	Cranebrook Park Amenities and Car Park	REC	15,000		15,000		
Penrith	Weir Reserve Pontoon Upgrade	REC	2,329		2,329		2,329
Leonay	Leonay Oval Amenities	REC	62,043		62,043		62,043
St Marys	South Creek Park Upgrade Blair Oval Athletics Facility	REC	50,000	(18,600)	31,400		19,000
St Marys	<i>Floodlights South Creek Park St Marys</i>	REC				31,400	7,400
St Marys	Ripples Leisure Centre	REC	76,000	(50,000)	26,000		19,321
C'mont Meadows	Gipps Street Recreation Area	REC	100,000	(46,340)	53,660		11,000
Penrith	Install Shade Structures at Penrith Swimming Centre	REC	50,000		50,000		48,578
Oxley Park	Canteen Upgrade - Blair Oval	REC	58,366	11,370	69,736		
Oxley Park	Canteen Upgrade - Ridge Park	REC	58,366	(11,370)	46,996		46,996
Cranebrook	Andromeda Oval Upgrade to Drainage & Playing Surface	REC	38,600		38,600		32,182
Cranebrook	Sherringham Fields - Upgrade to Lighting and Playing Surface	REC	24,224		24,224		19,304
St Marys	Under Cover Awning at Cook Park St Marys	REC	39,940		39,940		39,940
Kingswood	Doug Rennie Upgrade to Canteen	REC	58,533		58,533		58,533
Erskine Park	Outdoor Gym and Walking Circuit - Colorado Dive Park	REC	111,000		111,000		12,150
Erskine Park	Storage Facility at Peppertree Reserve Erskine Park	REC	94,277		94,277		93,905
St Marys	Sealed Netball Courts Boronia Park	REC	70,781	3,082	73,863		73,863
St Marys	Cook Park Soccer Upgrade	REC	47,875		47,875		47,845
Orchard Hills	Refurbish the SMRRF Indoor riding arena surface	REC	46,670	1,500	48,170		48,034
Glenmore Park	Surveyors Creek Softball Batting Cages	REC	65,520		65,520		

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Dukes Oval Kitchenette Upgrade	REC	24,281		24,281		22,653
Cranebrook	Andrews Rd Baseball facility Fencing	REC		26,000	26,000		
Jamisontown	Jamison Park Shade Structure and Canteen Upgrade	REC		58,050	58,050		58,050
Berkshire Park	Multi use Court - Berkshire Park	REC	6,000		6,000		
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	REC		225,707	225,707		
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			1,419,605		1,619,004		850,970
<b>Regulatory Control</b>							
Penrith Council	RID Squad Motor Vehicle Purchases	W&CP	78,426	(702)	77,724		77,724
Penrith	Parking Pods	W&CP		34,440	34,440		
<b>TOTAL REGULATORY CONTROL</b>			78,426		112,164		77,724
<b>Traffic Management &amp; Road Safety</b>							
Various	LTC / Urgent Traffic Facilities	ES	84,191	(17,938)	66,253	84,191	66,253
Various	National Black Spot Program	ES	220,000		220,000		
Penrith	<i>Roundabout Doonmore St &amp; Stafford St Penrith</i>	ES				180,000	181,555
St Marys	<i>Raised Island Canberra St and Sydney St - St Marys</i>	ES				40,000	28,250
Penrith	NSW Bike Plan River Cities Program (SRV)	ES	2,327,525		2,327,525		11,580
Penrith LGA	<i>Year 3 Mulgoa Road – Batt St to Glenmore Pwy'</i>	ES				35,000	35,469
Penrith LGA	<i>Design &amp; Construction of GWH Path Northern Rd to St Marys</i>	ES				80,000	59,354
Various	<i>Design &amp; Investigations various locations</i>	ES				35,000	22,400
Penrith	<i>Mulgoa Road Bridge (Surveyors Creek)</i>	ES				327,000	245,376
St Marys	<i>Footbridge over South Creek GWH St Marys</i>	ES				162,000	161,358
Werrington	<i>GWH construction UWS entry to Gipps St</i>	ES				56,000	57,099
Werrington	<i>GWH Gipps ST to Reserve St</i>	ES				279,000	102,800
St Marys	<i>Year 4 GWH - Parker St to Queen St</i>	ES				1,000,000	562,835
Various	<i>Civil Works Associated with Traffic Signal Improvement Work</i>	ES				96,667	96,667
Kingswood	<i>Relocation of Power Poles</i>	ES				44,000	42,001
Kingswood	<i>GWH UWS Bridge to Entrance</i>	ES				212,858	

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	St Marys CBD HPAA 40km/h scheme (SRV)	ES	154,761		154,761		
St Marys	<i>Station St Mid Block Between Coles and End of Bus Bay</i>	ES				48,946	38
St Marys	<i>Phillip Street Raised Marked foot crossing</i>	ES				12,312	13,082
St Marys	<i>Queen St Between GWH and King St (near King)</i>	ES				554	554
St Marys	<i>Chapel Street Near East Lane</i>	ES				3,436	3,436
St Marys	<i>King Street Near East Lane</i>	ES				19,190	19,190
St Marys	<i>Survey &amp; Design</i>	ES				7,310	7,310
St Marys	<i>Project Management</i>	ES				6,196	6,196
St Marys	<i>Half road treatment Queen St near GWH</i>	ES				56,817	54,766
Various	State Black Spot Program	ES	330,000		330,000		
St Clair	<i>Raised Island at McIntyre Ave/Mamre Rd (St Clair)</i>	ES				40,000	22,574
St Clair	<i>Banks Drive Pedestrian Refuge with Kerb Blisters (St Clair)</i>	ES				40,000	45,655
Sth Penrith	<i>Maxwell St/Aspin St Roundabout (South Penrith)</i>	ES				250,000	145,245
	<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>		3,116,477		3,098,539		1,991,043
<b>Workforce Development</b>							
Various	OH&S Risk Management Purchase of Equipment	WD	8,772		8,772		8,772
	<b>TOTAL WORKFORCE DEVELOPMENT</b>		8,772		8,772		8,772
	<b>TOTAL CAPITAL PROJECTS</b>		<b>56,888,389</b>		<b>53,016,436</b>		<b>36,328,441</b>

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Bushland Management</b>							
Penrith	Weir Reserve Enhancement	PA	27,803		27,803		20,175
St Marys	Ropes Creek Protection & Enhancement	PA	18,793		18,793		15,951
<b>TOTAL BUSHLAND MANAGEMENT</b>			46,596		46,596		36,126
<b>Children's Services</b>							
Various	CS Repair & Replace Equipment Operating	CS	11,117	2,903	14,020	14,020	14,020
<b>TOTAL CHILDREN'S SERVICES</b>			11,117		14,020		14,020
<b>City Parks</b>							
Penrith LGA	Green Waste Mulcher	PA	20,000		20,000		
Penrith Council	Implement Plans of Management (SRV)	PA	115,806		115,806		90,629
Penrith LGA	Control of Aquatic Plants (SRV)	PA	5,000		5,000		4,000
<b>TOTAL CITY PARKS</b>			140,806		140,806		94,629
<b>City Partnerships</b>							
Various	International Relations	CM	73,709		73,709		12,998
<b>TOTAL CITY PARTNERSHIPS</b>			73,709		73,709		12,998
<b>Civil Construction &amp; Maintenance</b>							
Various	Rural Roads Resealing	CW	59,500		59,500		59,500
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,645,825		4,645,825		2,572,262
Various	Traffic Facilities - Regulatory	CW	435,000		435,000		289,123
Various	Roads Maintenance - Roads to Recovery	CW	1,038,529		1,038,529		
Llandilo	<i>Seventh Ave - Second Ave to Chn 280 (Public School)</i>	CW				125,442	125,442
Llandilo	<i>Seventh Ave - Third Ave to No 233</i>	CW				152,926	152,926
Llandilo	<i>Sixth Ave - Second Ave to Third Ave</i>	CW				284,521	284,521
Penrith	<i>Derby St - Castlereagh St to Doonmore St</i>	CW				331,549	9,078

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Sth Penrith	<i>Tukara Rd - York Rd to Bickley Rd</i>	CW				144,091	144,091
Londonderry	The Driftway - Road Maintenance	CW	33,000		33,000		
Various	Shared Pathways Maintenance (SRV)	CW	320,000		320,000	320,000	276,927
Various	Maintenance of GPT Constructions	CW	322,000		322,000		191,780
Various	Road Shoulder Works	CW	36,386		36,386		36,386
Penrith LGA	Road Network Survey	CW	27,123		27,123		27,123
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			6,917,363		6,917,363		4,169,158
<b>Community &amp; Cultural Development</b>							
Civic Centre	Computerised Community Directory System	C&CD	3,000		3,000		2,727
Various	Migrant Access Worker	C&CD	76,595	3,451	80,046	80,046	58,274
Penrith LGA	Cultural Development Officer - City	C&CD	98,743	3,000	101,743	90,743	56,016
Penrith LGA	<i>Artfiles</i>	C&CD				11,000	1,782
Penrith LGA	Seniors Week	C&CD		2,940	2,940		258
Penrith LGA	Social Planning Coordination (SRV)	C&CD	111,674		111,674		76,338
Penrith	Penrith Active Living and Community Participation	C&CD	30,579		30,579		7,372
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			320,591		329,982		202,768
<b>Community Safety</b>							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	244,113		244,113		135,991
Penrith CBD	The Mondo Community Safety Project	PDA&S	52,821	10,087	62,908		55,320
Glenmore Park	Glenmore Park s94 Green Screening	PDA&S	2,896	(1,629)	1,267		1,267
Various	Penrith Litter Prevention Project	PDA&S		39,500	39,500		
<b>TOTAL COMMUNITY SAFETY</b>			299,830		347,788		192,579
<b>Council &amp; Corporate Support</b>							
Penrith Council	Constitutional Recognition of Local Gov - Contributions	EX	10,656	(21,998)	-11,342		-11,342
<b>TOTAL COUNCIL &amp; CORPORATE SUPPORT</b>			10,656		-11,342		-11,342



## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Design &amp; Project Management</b>							
Emu Plains	Great River Walk Liveable Cities - River Road	MP	110,679	(4,020)	106,659		
Emu Plains	<i>Structural Engineering Design Path</i>	MP				13,965	13,935
Emu Plains	<i>Surveys</i>	MP					1,800
Emu Plains	<i>Landscape Design</i>	MP				8,000	8,000
Emu Plains	<i>Public Artist Fees</i>	MP				60,183	59,183
Emu Plains	<i>Rivers Edge Deck and Step Access</i>	MP				1,721	1,721
Emu Plains	<i>Access Ramp Walkway</i>	MP				12,040	12,040
Emu Plains	<i>Fees - Approvals Advertising</i>	MP				6,612	7,630
Emu Plains	<i>Project Management</i>	MP				2,350	2,350
Emu Plains	<i>Contingency</i>	MP				5,808	
Penrith	Nepean River Precinct Design	MP	37,534		37,534		34,847
	<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>		148,213		144,193		141,506
<b>Development Applications</b>							
Penrith LGA	Environmental Planning (SRV)	DS	93,508	(14,000)	79,508		41,578
	<b>TOTAL DEVELOPMENT APPLICATIONS</b>		93,508		79,508		41,578
<b>Environmental Health</b>							
Penrith LGA	On Site Sewer Management Strategy	EH	192,214		192,214		100,431
Penrith LGA	Biodiversity Strategy	EH	20,000		20,000		3,795
Penrith LGA	Integrated Catchment Management	EH	116,000		116,000		76,850
Penrith LGA	Natural Systems Resourcing (SRV)	EH	103,789		103,789		81,379
Penrith LGA	Waterways Health Monitoring Program	EH	35,000		35,000		4,709
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EH	60,000	(43,000)	17,000		9,710
	<b>TOTAL ENVIRONMENTAL HEALTH</b>		527,003		484,003		276,874
<b>Financial Services</b>							
Penrith Council	Investigate Grant Funding Opportunities	FS	82,115	(23,626)	58,489		32,560

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL FINANCIAL SERVICES</b>			82,115		58,489		32,560
<b>Floodplain &amp; Stormwater Management</b>							
Penrith LGA	Penrith Overland Flood Flow Study (RV)	ES	28,000		28,000		
Penrith LGA	<i>Nepean River Flood Study</i>	ES				23,000	11,193
Penrith LGA	<i>South Creek Flood Study</i>	ES				5,000	2,100
Penrith LGA	Catchment Management Floodplain Drainage	ES	30,171		30,171		
Penrith LGA	<i>Catchment Management Floodplain Drainage</i>	ES				8,785	
St Marys	<i>Area 1 - St Marys</i>	ES				15,154	
Penrith CBD	<i>Areas 2 and 3 Penrith CBD</i>	ES				6,232	
Penrith LGA	Floodplain Management Resourcing	ES	109,009		109,009		83,411
<b>TOTAL FLOODPLAIN &amp; STORMWATER MANAGEMENT</b>			167,180		167,180		96,703
<b>Information Technology</b>							
Penrith Council	Website Maintenance	CM	87,298		87,298		44,119
Penrith Council	DLGP Customer Services Engagement - Operational	ICT	279,341		279,341	-9,353	
Penrith Council	<i>Videoconferencing Solution Licensing - 2 Years</i>	ICT				22,900	18,170
Penrith Council	<i>Business Process Adaptation and Application</i>	ICT				19,500	
Penrith Council	<i>User Acceptance Testing and Cutover to New Service</i>	ICT				28,110	902
Penrith Council	<i>Staff Training</i>	ICT				54,181	7,740
Penrith Council	<i>Marketing Communications and Change Management</i>	ICT				31,600	22,136
Penrith Council	<i>General Administration Staff Support</i>	ICT				7,800	7,800
Penrith Council	<i>Senior Management Governance and Reporting</i>	ICT				93,806	93,806
Penrith Council	<i>ICT Personnel and Support</i>	ICT				0	
Penrith Council	<i>Marketing Communications</i>	ICT				7,300	
Penrith Council	<i>Contingency (Council Funds)</i>	ICT				4,792	
Penrith Council	Digital Economy Strategy Implementation	ICT	192,603	(45,000)	147,603		45,718
<b>TOTAL INFORMATION TECHNOLOGY</b>			559,242		514,242		240,391

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Libraries</b>							
Civic Centre	History of Penrith (Volume 2)	LS	11,148	15,963	27,111		16,146
Various	Library Special Purps Prjcts -Promotion	LS	48,011		48,011		29,885
Penrith Council	Library Resources - Operating	LS	220,000		220,000		114,529
Penrith	Digital Hubs Program	LS	83,164	32,157	115,321		79,897
Penrith	Travelling Exhibition Your Community Heritage	LS		1,885	1,885		960
	<b>TOTAL LIBRARIES</b>		362,323		412,328		241,417
<b>Business Improvement</b>							
Civic Centre	ICT - Productivity Projects	OPD	15,000		15,000		7,527
Penrith Council	Business Improvement	OPD	61,329	(42,000)	19,329		
	<b>TOTAL BUSINESS IMPROVEMENT</b>		76,329		34,329		7,527
<b>Marketing</b>							
Various	City Marketing & Events Sponsorship	CM	165,000	(73,022)	91,978	150,000	47,523
Penrith LGA	2013 Bicentenary Celebrations	CM	14,192		14,192		114
Penrith LGA	<i>Breakfast Launch and Trek</i>	CM				7,096	7,096
Penrith LGA	<i>Bicentenary Festival</i>	CM				7,096	7,096
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000		3,000		
Penrith LGA	Australia Day	CM	196,953	2,500	199,453		193,147
	<b>TOTAL MARKETING</b>		379,145		308,623		254,976
<b>Communications</b>							
Penrith LGA	Corporate Advertising	CM	100,904		100,904		44,649
	<b>TOTAL COMMUNICATIONS</b>		100,904		100,904		44,649
<b>Regional Planning and Advocacy</b>							
Penrith LGA	Penrith Business Alliance	CP	517,260		517,260		516,000

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Advocacy Programme	CP	5,000	4,470	9,470	9,470	
	<b>TOTAL REGIONAL PLANNING AND ADVOCACY</b>		522,260		526,730		516,000
<b>Neighbourhood Facilities Management</b>							
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000		3,000		540
	<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>		3,000		3,000		540
<b>Place Management</b>							
Penrith LGA	Urban Design (AREAS)	PM	163,942	(15,000)	148,942	118,942	27,587
Penrith LGA	<i>Penrith Interchange</i>	PM				30,000	
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	377,885		377,885		196,077
Various	Neighbourhood Renewal Projects (AREAS)	PM	146,487		146,487	78,421	46,924
Penrith LGA	<i>Employment and Enterprise Program</i>	PM				68,066	16,372
Various	New Neighbourhood Communities Resourcing (SRV)	PM	108,104		108,104		85,426
Penrith LGA	Magnetic Places (SRV)	PM		50,000	50,000		43,500
	<b>TOTAL PLACE MANAGEMENT</b>		796,418		831,418		415,886
<b>City Planning</b>							
Penrith Council	Externally Commissioned Studies	CP	13,000		13,000		
Various	Integrated Local Plan	CP	225,662	(100,662)	125,000		93,467
Erskine Park	Lenore Drive Extension	CP	14,140,000		14,140,000		14,140,000
St Marys CBD	St Marys Village Precinct Planning	CP	132,810		132,810		110,978
Luddenham	Sydney Science Park Resourcing	CP	27,000	(15,000)	12,000		
Penrith LGA	The Future of Penrith	CP	18,083	(17,083)	1,000		1,000
Penrith LGA	New Communities Resourcing (SRV)	CP	119,890		119,890		94,597
	<b>TOTAL CITY PLANNING</b>		14,676,445		14,543,700		14,440,042
<b>Property Development &amp; Management</b>							
Various	Property Development Operational Project	PD	198,496	(30,000)	168,496	168,496	97,804

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Penrith Progression	MP	1,508,200		1,508,200		35,326
Penrith LGA	<i>Start RFQ</i>	MP				48,200	
Penrith LGA	<i>Prep for ROI</i>	MP				349,000	393,492
Penrith LGA	<i>ROI and Baseline Info</i>	MP				346,000	90,801
Penrith LGA	<i>Prep for Stakeholders Workshops</i>	MP				363,000	
Penrith LGA	<i>Produce EDM PSF &amp; Delivery Plan</i>	MP				402,000	
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			1,706,696		1,676,696		617,422
<b>Public Domain Maintenance</b>							
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,792,993		3,792,993		2,688,356
Penrith LGA	Enhanced Public Domain (SRV)	PDA&S	160,000		160,000		128,420
Penrith LGA	Litter Management Strategy	PDA&S	208,141	(187,124)	21,017		11,017
Penrith	Beverage Container Recycling	PDA&S	9,091		9,091		9,020
<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>			4,170,225		3,983,101		2,836,813
<b>Recreation &amp; Leisure Facilities Management</b>							
Penrith LGA	Western Sydney Academy of Sport	REC	12,000		12,000		12,000
Penrith LGA	Aquatic Feasability Study	REC	10,575		10,575		10,575
Penrith LGA	Into Tennis Program	REC	6,750		6,750		5,000
Penrith LGA	Regional Centre Tennis Business Planning	REC	25,600	(9,500)	16,100		13,405
Penrith LGA	Synthetic Sports Surfaces Study	REC	10,000		10,000		
Penrith LGA	NRL Harmony Day	REC	9,000		9,000		
Penrith LGA	Park Run	REC	2,000		2,000		
Penrith	Woodriff Tennis Court Repair - Easter Tennis	REC	4,500		4,500		
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			80,425		70,925		40,980
<b>Regulatory Control</b>							
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	119,674		119,674		89,119
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000		10,000		9,262

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Castlereagh	Clean Up of Illegal Dumping on Deerubbin Land	W&CP	18,349		18,349		18,349
<b>TOTAL REGULATORY CONTROL</b>			148,023		148,023		116,729
<b>Risk Management &amp; Insurance</b>							
Penrith Council	2013-14 Injury Claims	RM&I	5,000	41,019	46,019	25,000	
Penrith Council	<i>Richens 29662</i>	RM&I				8,393	8,393
Penrith Council	<i>Zaika Indian 29749</i>	RM&I				1,469	1,469
Penrith Council	<i>Karamolegos 29738</i>	RM&I				1,157	1,157
Penrith Council	<i>PL Williams 29740</i>	RM&I				5,000	
Penrith Council	<i>PL Miller 29383</i>	RM&I				5,000	
<b>TOTAL RISK MANAGEMENT &amp; INSURANCE</b>			5,000		46,019		11,019
<b>Corporate Planning</b>							
Various	Strategic Research and Planning	OPD	62,946		62,946		38,404
<b>TOTAL CORPORATE PLANNING</b>			62,946		62,946		38,404
<b>Sustainability Planning</b>							
Penrith LGA	Sustainability Programs (SRV)	OPD	66,997		66,997		17,849
Penrith LGA	Sustainability Resourcing (SRV)	OPD	289,795		289,795		223,237
<b>TOTAL SUSTAINABILITY PLANNING</b>			356,792		356,792		241,085
<b>Traffic Management &amp; Road Safety</b>							
Penrith LGA	Road Safety Project	ES	13,500	2,348	15,848		
Penrith LGA	<i>Speeding</i>	ES				2,032	
Penrith LGA	<i>Drink Driving</i>	ES				4,695	
Penrith LGA	<i>Occupant Restraints (Seatbelts)</i>	ES				5,191	1,900
Penrith LGA	<i>GLS (Graduated Licensing Scheme)</i>	ES				2,939	803
Penrith LGA	<i>General Road Safety</i>	ES				830	830

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 March, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>			13,500		15,848		3,533
<b>Waste Management</b>							
Various	AWT Processing - Parks & Street Litterbins	W&CP	50,000		50,000		
Penrith LGA	<i>AWT Processing - Parks &amp; Street Litterbins</i>	W&CP					45,952
Various	Biodegradable Bags - Purchase & Delivery	W&CP	1,000,000		1,000,000		585,611
Penrith LGA	E - Waste	W&CP	160,000		160,000		33,109
Penrith Council	Inter Office Sustainability Program	W&CP					0
Penrith LGA	Contamination Strategy - Green Bin Bloke	W&CP	451,789	(80,000)	371,789		248,836
Penrith Council	Civic Organics Collection and Composting Trial	W&CP	150,000	(145,000)	5,000		897
Llandilo	Illegal Dumping Deerubbin Land Stage 3 Cleanup	W&CP	50,000		50,000		
<b>TOTAL WASTE MANAGEMENT</b>			1,861,789		1,636,789		914,404
<b>Workforce Development</b>							
Various	Corporate Training Budget	WD	295,000	(26,566)	268,434	295,000	154,018
Penrith Council	Management & Leadership Development Prog	WD	50,000	6,566	56,566		56,566
Penrith Council	Traineeship Program	WD	9,971	5,595	15,566		15,538
Various	Skills & Knowledge Assessment Process	WD	11,448		11,448		4,952
Penrith Council	Skills Shortages Scholarship Program	WD	21,000		21,000		13,000
<b>TOTAL WORKFORCE DEVELOPMENT</b>			387,419		373,014		244,074
<b>TOTAL OPERATING PROJECTS</b>			<b>35,107,568</b>		<b>34,437,722</b>		<b>26,526,046</b>

## CONTRACTS

### Part A - Contracts Listing - contracts entered into during the quarter

<b>Contractor</b>	<b>Contract Number</b>	<b>Contract Purpose</b>	<b>Contract Value</b>	<b>Start Date</b>	<b>Exp Date</b>	<b>Details of Contract</b>	<b>Budgeted (Y/N)</b>	<b>Notes</b>
Newleaf Community Renewal	RFT13/14-01	Provision of Ground & Lawn Maintenance Services	\$115,500 pa	14-Jan-2014	14-Jan-2017	2 x 1 year extension options	Y	
Boral Resources (NSW) Pty Ltd / Hi Quality Waste Management Pty Ltd	RFT13/14-03	Quarry Products New	\$2,762,500 pa Total for RFT13/14-03	20-Jan-2014	20-Jan-2017	2 x 1 year extension options	Y	
Hi Quality Waste Management Pty Ltd / Boral Resources (NSW) Pty Ltd	RFT13/14-03	Quarry Products Recycled	\$2,762,500 pa Total for RFT13/14-03	20-Jan-2014	20-Jan-2017	2 x 1 year extension options	Y	
Hi Quality Waste Management Pty Ltd / Australian Native Landscapes Pty Ltd	RFT13/14-03	Top Soil	\$2,762,500 pa Total for RFT13/14-03	20-Jan-2014	20-Jan-2017	2 x 1 year extension options	Y	
A & J Pattern Turf / Sustainable Turf Renovations and Equipment	RFT13/14-03	Turf	\$2,762,500 pa Total for RFT13/14-03	20-Jan-2014	20-Jan-2017	2 x 1 year extension options	Y	
Astec Mulch Pty Ltd / Australian Native Landscapes Pty Ltd	RFT13/14-03	Playground Soft Fall	\$2,762,500 pa Total for RFT13/14-03	20-Jan-2014	20-Jan-2017	2 x 1 year extension options	Y	
Creative Recreation Solutions Pty Ltd	RFT13/14-03	Synthetic Turf – Adjacent to Pathways	\$2,762,500 pa Total for RFT13/14-03	20-Jan-2014	20-Jan-2017	2 x 1 year extension options	Y	
Synthetic Grass and Rubber Surfaces Australia Pty Ltd	RFT13/14-03	Synthetic Turf – Cricket Pitches and Long Jump Run-ups	\$2,762,500 pa Total for RFT13/14-03	20-Jan-2014	20-Jan-2017	2 x 1 year extension options	Y	

#### Comments

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.



## CONSULTANCY AND LEGAL EXPENSES

Expense	Notes	YTD Expenditure (Actual dollars)	Budgeted Y/N
Consultancies		\$2,586,404	Y
Legal Fees		\$561,815	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

**Comments:**

**Notes:**

## CAPITAL BUDGET

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Capital Funding</b>									
Rates & Other Untied Funding	32,599	93	4,545	(23)	0	37,214	207	37,422	29,181
Capital Grants & Contributions	9,453	4,118	(1,583)	(47)	0	11,941	(1,819)	10,121	4,735
<i>Internal Restrictions</i>									
Renewals	1,745	777	(832)	0	0	1,690	(61)	1,629	700
New Assets	5,119	770	(152)	29	0	5,766	(1,687)	4,079	2,112
External Restrictions	4,384	170	120	0	0	4,674	(600)	4,074	2,354
<i>Other Capital Funding Sources</i>									
Loans	410	2,491	0	0	0	2,901	5	2,906	2,165
<i>Income from Sale of Assets</i>									
Plant & Equipment	1,220	343	0	0	0	1,563	83	1,646	915
Land & Buildings	0	186	0	0	0	186	0	186	0
<b>Total Capital Funding</b>	<b>54,930</b>	<b>8,948</b>	<b>2,098</b>	<b>(41)</b>	<b>0</b>	<b>65,935</b>	<b>(3,872)</b>	<b>62,063</b>	<b>42,162</b>
<b>Capital Expenditure</b>									
<i>New Assets</i>									
Plant & Equipment	4,897	1,365	436	0	0	6,698	(167)	6,530	3,492
Land & Buildings	3,195	3,306	4,007	6	0	10,513	(1,980)	8,534	7,226
Roads, Bridges, Footpaths	22,401	2,501	488	0	0	25,390	(173)	25,216	19,473
Other	7,213	155	(2,624)	(72)	0	4,672	(745)	3,928	1,318
<i>Renewals</i>									
Plant & Equipment	95	0	0	0	0	95	(48)	47	47
Land & Buildings	5,576	660	514	6	0	6,757	(708)	6,049	2,930
Roads, Bridges, Footpaths	2,054	162	46	0	0	2,262	0	2,262	1,609
Other	752	499	(770)	20	0	501	(51)	450	233
Loan Repayments (principal)	8,747	300	0	0	0	9,047	0	9,047	5,834
<b>Total Capital Expenditure</b>	<b>54,930</b>	<b>8,948</b>	<b>2,098</b>	<b>(41)</b>	<b>0</b>	<b>65,935</b>	<b>(3,872)</b>	<b>62,063</b>	<b>42,162</b>

## CASH & INVESTMENTS

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Externally Restricted</b>									
Developer Contributions	14,698	(14,283)	2,766	72	0	3,253	1,940	5,193	6,663
Restricted Contributions for Works	7,965	(1,386)	(253)	0	0	6,326	1,015	7,341	7,740
Unexpended Grants	2,741	(1,693)	(225)	0	0	823	426	1,249	1,848
Unexpended Loan Funds	6,046	2,117	53	0	0	8,216	(5)	8,212	5,630
Other Externally Restricted	3,468	69	172	0	0	3,709	0	3,709	3,450
<b>Total Externally Restricted</b>	<b>34,918</b>	<b>(15,176)</b>	<b>2,512</b>	<b>72</b>	<b>0</b>	<b>22,327</b>	<b>3,377</b>	<b>25,704</b>	<b>25,331</b>
<b>Internally Restricted</b>									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	22,520	(7,050)	2,619	6	0	18,094	1,052	19,146	19,589
Security Bonds & Deposits	2,753	0	0	0	0	2,753	0	2,753	3,126
<b>Total Internally Restricted</b>	<b>25,273</b>	<b>(7,050)</b>	<b>2,619</b>	<b>6</b>	<b>0</b>	<b>20,847</b>	<b>1,052</b>	<b>21,899</b>	<b>22,715</b>
<b>Unrestricted</b>	<b>5,170</b>	<b>33,515</b>	<b>(5,189)</b>	<b>(2,819)</b>	<b>0</b>	<b>30,675</b>	<b>(4,428)</b>	<b>26,247</b>	<b>25,804</b>
<b>Total Cash &amp; Investments</b>	<b>65,361</b>	<b>11,289</b>	<b>(58)</b>	<b>(2,741)</b>	<b>0</b>	<b>73,850</b>	<b>0</b>	<b>73,850</b>	<b>73,850</b>

## CASH & INVESTMENTS continued

### Comment on Cash and Investments Position

The official cash rate has remained unchanged at 2.5% since August 2013, however earnings on Council's investment portfolio have exceeded 3.5% due to the holdings in FRNs that return a good margin above the BBSW. With interest rates forecast to remain at current levels for some time, and the unrestricted portion of the portfolio currently higher than estimated, the budget for untied interest income will be increased in the March review.

### Recommended Changes to Revised Budget

Increase budget for untied interest income by \$300,000.

### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

<b>Externally Restricted Assets</b>	\$
Section 94 Developer contributions	6,663,270
Restricted Contributions for Works	7,740,132
Unexpended Grants	1,847,590
Unexpended Loans	5,629,690
Other externally Restricted	3,450,652

<b>Internally Restricted Assets</b>	
Internal Reserves	19,588,508
Security Bonds and Deposits	3,126,078
Unrestricted Invested Funds	25,804,467
	<b>73,850,387</b>

### Cash:

Council's Cash Book and Bank Statements have been reconciled as at 31 March 2014.

### Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Floating rate Notes Investment Group	9,158,026
Current Investment Group	400,000
Term Investment Group	64,000,000
	<b>73,588,026</b>
Special purpose grant accounts	0
General Fund Bank Account	292,361
	<b>73,850,387</b>

### INCOME & EXPENSES (by program)

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Income</b>									
Childrens Services	19,581	(168)	23	0	0	19,436	(847)	18,589	13,806
Planning and Advocacy	2,903	730	202	0	0	3,836	801	4,636	3,851
Community Facilities	1,248	(12)	0	14	0	1,251	20	1,271	1,071
Community Information and Events	18	2	2	0	0	22	(17)	5	12
Community Well Being	2,510	3	(34)	0	0	2,479	(1)	2,478	195
Corporate Finance	5,510	(10)	127	42	0	5,669	(26)	5,643	4,269
Corporate Governance	16	0	21	0	0	37	25	62	51
Corporate Support	49	0	0	0	0	49	11	60	27
Corporate Workforce	155	0	0	0	0	155	0	155	125
Development Applications	3,393	17	9	0	0	3,419	74	3,493	2,720
Environmental and Health Management	301	31	154	0	0	486	7	493	349
Libraries	753	66	(12)	0	0	807	107	913	801
Major Infrastructure Projects & Design	100	238	270	20	0	628	20	648	329
Public Spaces and Community Safety	314	(4)	7	0	0	317	33	350	39
Roads, Footpaths and Buildings	22,249	59	457	0	0	22,766	784	23,550	19,291
Sport and Recreation	6,287	420	45	0	0	6,752	66	6,818	540
Traffic, Parking and Drainage	1,737	118	0	0	0	1,855	3	1,857	708
Waste and Community Protection	27,608	983	1,345	0	0	29,936	4	29,940	26,924
Parks	131	(55)	4,333	0	0	4,409	103	4,512	4,401
Sustainability	4	(4)	0	0	0	0	0	0	0
General Revenue	102,832	(4,417)	400	0	0	98,815	533	99,348	97,687
<b>Total Income from Continuing Operations</b>	<b>197,701</b>	<b>(2,003)</b>	<b>7,350</b>	<b>76</b>	<b>0</b>	<b>203,125</b>	<b>1,696</b>	<b>204,821</b>	<b>177,196</b>

## INCOME & EXPENSES (by program)

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
<b>Expenses</b>									
Childrens Services	20,951	(102)	(452)	0	0	20,398	(632)	19,766	14,297
Planning and Advocacy	4,097	14,599	686	0	0	19,383	(149)	19,234	17,851
Community Facilities	2,092	47	60	0	0	2,199	23	2,222	1,697
Community Information and Events	4,636	7	6	15	0	4,663	(153)	4,510	3,206
Community Well Being	6,602	69	(553)	0	0	6,118	3	6,121	1,627
Corporate Finance	12,517	2,874	(277)	0	0	15,114	627	15,741	9,737
Corporate Governance	5,075	(474)	(13)	0	0	4,589	43	4,632	3,420
Corporate Support	1,860	207	17	0	0	2,084	(87)	1,998	1,186
Corporate Workforce	2,859	(19)	5	0	0	2,845	210	3,056	2,140
Development Applications	8,126	77	16	0	0	8,219	(67)	8,152	5,840
Environmental and Health Management	3,052	248	84	0	0	3,384	(97)	3,286	2,095
Libraries	7,682	58	74	0	0	7,814	(71)	7,743	5,650
Major Infrastructure Projects & Design	1,388	163	(4)	0	0	1,547	(20)	1,527	1,245
Public Spaces and Community Safety	20,080	(3,171)	(232)	0	0	16,676	(130)	16,546	11,905
Roads, Footpaths and Buildings	41,484	(11,589)	(266)	0	0	29,629	365	29,994	18,282
Sport and Recreation	8,723	66	37	16	0	8,841	38	8,879	4,249
Strategic Planning	605	(47)	8	0	0	566	(2)	564	362
Traffic, Parking and Drainage	3,032	118	40	0	0	3,190	(9)	3,181	2,300
Waste and Community Protection	30,217	773	842	0	0	31,832	(211)	31,621	21,236
Parks	12,467	318	33	0	0	12,818	(111)	12,707	9,438
Sustainability	816	(84)	(1)	0	0	731	(7)	723	482
<b>Total Expenses from Continuing Operations</b>	<b>198,362</b>	<b>4,138</b>	<b>111</b>	<b>31</b>	<b>0</b>	<b>202,642</b>	<b>(437)</b>	<b>202,205</b>	<b>138,245</b>
Net Gain/(Loss) from the Disposal of Assets	(533)	0	0	0	0	(533)	10	(523)	(430)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
<b>Net Operating Result from Continuing Operations</b>	<b>(1,194)</b>	<b>(6,142)</b>	<b>7,239</b>	<b>46</b>	<b>0</b>	<b>(50)</b>	<b>2,144</b>	<b>2,093</b>	<b>38,521</b>

## INCOME & EXPENSES

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
<b>Income</b>									
Rates & Annual Charges	110,524	1,088	172	0	0	111,784	126	111,909	111,978
User Fees & Charges	32,776	220	264	0	0	33,260	(375)	32,885	19,742
Interest & Investment Revenue	2,002	(35)	225	0	0	2,191	305	2,496	2,180
Other Revenues	5,759	(66)	707	51	0	6,450	137	6,588	6,021
Grants & Contributions - Operating	24,071	(4,493)	1,167	26	0	20,771	353	21,124	14,271
Grants & Contributions - Capital									
- Other	19,825	730	4,750	0	0	25,305	638	25,943	20,507
- Contributions (S94)	1,845	553	66	0	0	2,464	513	2,977	2,496
Share of Interests in Joint Ventures	900	0	0	0	0	900	0	900	0
<b>Total Income from Continuing Operations</b>	<b>197,701</b>	<b>(2,003)</b>	<b>7,350</b>	<b>76</b>	<b>0</b>	<b>203,125</b>	<b>1,696</b>	<b>204,821</b>	<b>177,196</b>
<b>Expenses</b>									
Employee Costs	82,777	394	(364)	0	0	82,807	(329)	82,478	55,667
Borrowing Costs	3,934	(94)	0	0	0	3,840	0	3,840	2,459
Materials & Contracts	52,825	3,961	(177)	31	0	56,640	(301)	56,339	32,495
Depreciation	39,029	(15,040)	0	0	0	23,989	0	23,989	16,384
Legal Costs	573	0	21	0	0	595	31	626	140
Consultants	2,347	543	228	0	0	3,118	247	3,365	2,139
Other Expenses	16,025	14,375	402	0	0	30,802	(85)	30,718	28,961
Share of Interests in Joint Ventures	850	0	0	0	0	850	0	850	0
<b>Total Expenses from Continuing Operations</b>	<b>198,362</b>	<b>4,138</b>	<b>111</b>	<b>31</b>	<b>0</b>	<b>202,642</b>	<b>(437)</b>	<b>202,205</b>	<b>138,245</b>
Net Gain/(Loss) from the Disposal of Assets	(533)	0	0	0	0	(533)	10	(523)	(430)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
<b>Net Operating Result from Continuing Operations</b>	<b>(1,194)</b>	<b>(6,142)</b>	<b>7,239</b>	<b>46</b>	<b>0</b>	<b>(50)</b>	<b>2,144</b>	<b>2,093</b>	<b>38,521</b>
<b>Net Operating Result before Capital Items</b>	<b>(22,864)</b>	<b>(7,424)</b>	<b>2,423</b>	<b>46</b>	<b>0</b>	<b>(27,819)</b>	<b>993</b>	<b>(26,826)</b>	<b>15,518</b>