



**2013-17 DELIVERY PROGRAM
2013-14 OPERATIONAL PLAN**

Organisational Performance Report – June 2014

Table of Contents

General Managers report on Organisational Performance	1
---	---

PROJECTS AND ACHIEVEMENTS

Organisational Reporting Outcomes.....	3
Organisational Achievements and Challenges	4
Exception Report	9
Six Monthly Progress Summary	22

FINANCIAL REVIEW

Financial Services Manager Report.....	50
Funding Summary	57
Significant Proposed Variations.....	58
Proposed Revoted Works	68
2013-14 Reserve Movements	78
Capital Projects progress report	80
Operating Projects progress report.....	96

QBRs

Contracts.....	104
Consultancy and Legal Expenses	105
Capital Budget.....	106
Cash & Investments	107
Income & Expenses (by program)	109
Income & Expenses	111

GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

Our new Delivery Program commenced on 1 July 2013 and over the past twelve months, Penrith City Council has performed well, with 98% of services, 85% of actions and 81% of our Capital and Operating projects on target or completed. Council has also been actively pursuing more jobs, regional transport links and the provision of infrastructure critical to support a growing Regional City.

Penrith Progression

An initiative of Penrith Business Alliance and Penrith City Council, Penrith Progression aims to be a catalyst for change, underpinning the urban renewal of Penrith City Centre. Former Premier Barry O'Farrell officially launched the project in February and close to 600 individuals and 135 organisations have registered to play their part in making it happen. We are currently running forums, focus groups and workshops to explore how we can build on our strengths and make the most of our economic advantages.



Penrith City Council's
General Manager – Alan
Stoneham

Science Park

Work has started on the Planning Proposal for Sydney Science Park. This will boost the local economy by providing an estimated 12,200 jobs, 10,000 university student placements and 3,400 dwellings. A gateway determination has been received from the Department of Planning & Environment, so we can start consulting with a wide range of public authorities, revise/update the planning proposal and go to public exhibition.

New Development

Almost 1400 Development Applications with a value of \$589 million has been approved by Council during the year, with major applications for the UWS Research Centre, the Cranebrook Shopping Centre, an 8 storey mixed use development at Kingswood and refrigerated warehouses at Emu Plains approved by the Joint Regional Planning Panel. Thornton, and Jordan Springs, Caddens and Mulgoa Rise are realising part of the 25,000 new homes due to be delivered in Penrith over the next 20 years.

The Stage 2 LEP is due to be gazetted very soon. This will set a city wide planning framework, unlocking development potential in several of our major centres and providing opportunities for major development including the Penrith Health and Education Precinct.

Regional Infrastructure

A growing city must be supported by infrastructure, and ensuring that we have the infrastructure and services we need to meet the needs of our community is a continual focus for Council. We are looking at the future design of the Penrith Interchange, to make sure it continues to provide an attractive and practical connection point for the surrounding communities. We are contributing to the planning for future transport corridors linking the North West growth centre to the South West, to maximise opportunities for economic growth. We have also supported submissions to the Federal Government advocating for funding for the Werrington Arterial.

Supporting our community

Our local community and our neighbours were affected by major bushfires in October. Council provided assistance both during the emergency and for some time after the event, helping Blue Mountains City Council clean up after the devastation, process applications and undertake inspections for new dwellings. We have run programs helping our community with more day to day issues, including health, social inclusion, children's education, companion animals and living sustainably. We have also hosted a variety of community events celebrating Australia Day, world environment day, national apology day, white ribbon day and international women's day, as well as events that support the culture and interests of our diverse community.

Recognition

Although never the reason we do things, it is always gratifying to receive recognition for a job well done. Over the past 12 months we have won awards for social inclusion, healthy communities, youth engagement, waste minimisation and reporting.

Preparing for the future

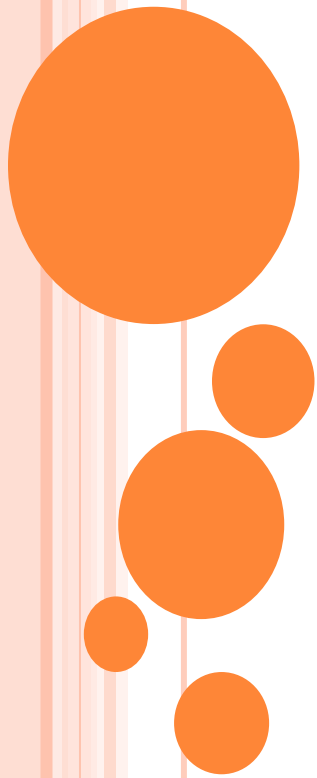
Records confirm that we are experiencing more extreme weather events that have the potential to impact our community through storms, flooding and heat waves. Council is undertaking a comprehensive research project to identify 'hot spots' within our City that could present health threats for residents during sustained periods of hot weather. Once this is complete, we will look at ways the potential affects could be reduced through a green cover strategy.

As an organisation, we know the challenges we face now in supporting our City as it grows will only increase in the future. We have commenced an organisation wide capacity review which will look at how we deliver our services, manage our assets and set our priorities. This is a comprehensive review that will take twelve months to complete. At the end of it we hope to have identified significant potential efficiencies which can be used to deliver on our vision of a vibrant, regional city.

We are committed to delivering value for your rates by building on our City's potential and supporting opportunities for the whole community. This Organisational Performance Report provides detailed information on how we have delivered on this commitment. More information is available on our website www.penrithcity.nsw.gov.au.



Alan Stoneham
General Manager



Projects and Achievements

Organisational Reporting Outcomes

At 30 June 2014, 98% of Council's 124 service activities 'on target' and performing well.

Table 1 provides a summary of Council's organisational performance.

98%	Service Activities	'on target'
85%	Actions	completed or 'on target'
77%	Capital projects	completed or 'on target'
87%	Operating projects	completed or 'on target'

Table 1 - Summary of Organisational Performance as at 30 June 2014

	On Target	Attention Required	At Risk	100%	Total
Performance Rating	✓	⚠	⊗	C	
Service Activities	121	3	-	-	124
Service Activities %	(98%)	(2%)			
Action	47	12	-	20	79
Action %	(60%)	(15%)		(25%)	
Capital Projects	17	34	-	100	151
Capital Projects %	(11%)	(23%)		(66%)	
Operating Projects	49	14	-	43	106
Operating Projects %	(46%)	(13%)		(41%)	
Total	234	63	-	163	460

Detailed comments on the items identified as 'requiring attention' or 'at risk' are outlined in the Exceptions Summary.

Organisational Achievements

Planning

Exciting progress has been made on the Planning Proposal for Sydney Science Park, which will boost the local economy by providing an estimated 12,200 jobs, 10,000 university student placements and 3,400 dwellings. A gateway determination has been received from the Department of Planning & Environment, so we can start consulting with a wide range of public authorities, revise/update the Planning Proposal and then put it on public exhibition for community feedback.

Development in North Penrith, Glenmore Park Stage 2 and Jordan Springs continues. These areas are delivering a range of housing types to give people a choice of styles and sizes to suit different needs.

In June 2014 Council made a submission to the State Government's proposal to protect a public transport corridor for the South West Rail Link extension. Council supports a corridor as part of a broader plan for Western Sydney that will connect the Growth Centres and the Broader Western Sydney Employment Area. This will help business make the most of transport options as well as making it easier for employees to get to work.

PENRITH

THE PROPOSED SYDNEY SCIENCE PARK WILL SET THE STANDARD FOR THE BROADER WESTERN SYDNEY EMPLOYMENT AREA AND AIMS TO:

- CREATE A CLUSTER OF LEADING SCIENCE BASED BUSINESSES, TERTIARY INSTITUTIONS, RESEARCH AND DEVELOPMENT PROVIDERS
- EMPLOY 12,200 PROFESSIONALS AND EDUCATE 10,000 STUDENTS
- DELIVER 3,400 RESIDENCES FOR STUDENTS AND WORKERS
- INCLUDE 440,000m² OF EMPLOYMENT AND EDUCATIONAL FLOOR SPACE
- BE THE EPICENTRE OF ADVANCED INNOVATION AROUND IMPORTANT PRINCIPLES OF FOOD SECURITY, ENERGY AND HEALTH

PENRITH CITY COUNCIL

Building our Economy

An initiative of the Penrith Business Alliance and Penrith Council, Penrith Progression is a collaborative process of active community and stakeholder participation to identify new economic, social and environmental drivers that will underpin the urban renewal of Penrith's City Centre. It will deliver an economic masterplan, place shaping framework and action plan including initiatives that have the potential to be a catalyst for change and renewal in the City Centre.

The project was officially launched to more than 250 business people by the former premier Barry O'Farrell on 7 February 2014. Over 590 individuals and 135 organisations have since registered to be part of the Penrith Progression. These organisations have been involved in a series of forums, workshops and focus groups to explore opportunities to build on our strengths and areas of economic comparative advantage.



Building our economy



A delegation of Penrith business people led by the Mayor visited China and Korea in May. During the visit the Mutual Co-operation Agreement between Penrith and Xicheng was re-affirmed.

International partnerships help increase understanding of different cultures and can strengthen ties between areas and open up new markets and business opportunities.

Events

St Marys Corner hosted *art everyday* in April. This free event for the community featured a dynamic program of creative activities, art exhibitions, performances, artist networking, workshops and presentations. This event was supported by St Marys Area Community Development Project, the Nepean District Lapidary Club, St Marys and District Historical Society, Nepean Potters Society, and the Philippine Language and Cultural Association.

St Marys Corner staff also provided extensive support to the ARTS WEST- St Marys Art & Craft Exhibition in April, coordinated by St Marys Area Community Development Project.



Events



World Environment Day saw around 300 people attend a day long event to raise environmental awareness within the community. It included environmental short films for children and adults as well as the interactive Catchment Clean Up game, wildlife shows, native plant giveaways and kids art and craft.

A National Apology Day event was held in the Pop Up Park to commemorate the anniversary of the federal government's National Apology to the Aboriginal Community. This anniversary attracted many participants including Councillors, Deerubbin Local Aboriginal Land Council, NSW Police force and members of community organisations and Aboriginal community members. The Mayor gave a formal speech and there was a planting of a 'sea of hands' provided by ANTAR. This event provided an opportunity to educate the community and local businesses about the experiences Aboriginal people have endured and also provided an opportunity for community members to express their regret. The event was supported by the Healing Foundation.



Awards



The Wearing the Crown project won the Youth Engagement Award at the Local Government Arts and Cultural Awards in June this year. The project was highlighted during a presentation at the Vivid Festival - Local Government Arts Conference.

Wearing the Crown gave young people the opportunity to actively participate in civic life through various creative means including photography and movement; creating digital comic book strips; song writing and recording, and making music film clips. Over 140 young people participated, contributing their experiences of place and aspirations to a rich array of stories.

The ideas and aspirations of young participants were incorporated into the North St Marys and Werrington Neighbourhood Action Plans. These plans are policies of Council which inform work undertaken in these suburbs between 2014 and 2018.

The Keep NSW Beautiful Sustainable Cities Awards Program is the state's leading community and environmental awards program for metropolitan areas.

The 'Green Bin Bloke' program won the Waste Minimisation Award, recognising our achievement in creating a character to engage with the local community to reduce contamination levels in recycling and organic waste. This forms part of Council's ongoing commitment to sustainability and providing residents with a leading waste service.



Council's 2012-13 Annual Report has won a Silver Award in the 2014 Australasian Reporting Awards, recognising the quality of the report in providing accurate, relevant and easily understandable information for our community.

Challenges

Changes to legislation continue to provide a challenge as council responds to both the changes and the need to inform the community. These changes have included the ongoing amendments to the planning system, changes to the Companion Animals Act and changes to traffic offences.

Reduced government funding for new entrant traineeship programs will impact the funds received by Council. This situation will be monitored so that the impact on training availability for all staff can be properly understood.

A review of our financial capacity has shown that, although in a good 'day to day' position we do not have the capacity to undertake major projects or absorb financial challenges if they occur. Additionally, we know that community expectations are changing and we need to be able to deliver the services our communities need at an appropriate level.



In response, an organisation wide capacity review has commenced, incorporating a review of business processes, a service review, an assets review and a priority setting framework. The findings of the capacity review will be used to update our long term financial strategies, aiming to position Council for future projects and initiatives that will build Penrith as a true regional city. It will also address ongoing challenges of delivering services to a growing city which are impacting on many services.

Organisational Performance Exceptions


1.1.3 Utilise Council's property portfolio to stimulate growth and development opportunities in the City

Rating	Description	Comment
	Operating Projects: Penrith Progression	REVOTE PROPOSED: Project Program extended out to October 2014 with concurrence of Governance Group.


2.1.1 Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements

Rating	Description	Comment
	Action: Undertake a fire safety program for the inspection of residential flat buildings including community consultation and the commencement of fire safety	The Fire Safety Team commenced the program by consulting with Real Estate Managing Agents. Approximately 25 premises have been inspected in the period with reports completed and notices and orders served. Council has been working with the owners to have matters resolved.
	Action: Implement an electronic DA process	Development of an electronic DA process is well under way with a number of components being delivered and others in progress including the capacity to lodge planning certificates and minor applications online.



2.1.2 Facilitate quality development that contributes to a growing regional City

Rating	Description	Comment
	Action: Conduct a forum with the development industry on ways to enhance the development application process	The forum with the development industry has been planned for 3 September to strengthen working relationships between the industry and council staff as well as providing an opportunity to network common issues which arise from the implementation of planning reforms, the new LEP, the recommendations of the DA Review and the changing market.


2.2.1 Maintain a contemporary framework of land use and contribution policies, strategies and statutory plans

Rating	Description	Comment
	Operating Projects: Urban Design (AREAS)	This project supports urban design outcomes in a number of areas including with the proposed Mirvac development in St Marys and a proposed upgrade of Penrith Railway Interchange. The proposed design for the upgrade of Penrith Railway Interchange will be finalised in the next quarter.



2.3.1 Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans

Rating	Description	Comment
	Operating Projects: Integrated Local Plan	Officers are liaising with the Department of Planning and Parliamentary Counsel's Office to finalise Stage 2 of the city-wide LEP. The Department of Planning is granting a 4 week deferred commencement date to most Councils to enable the updating of the Planning Certificate (s.149) system prior to commencement of the new LEP.
	Operating Projects: St Marys Village Precinct Planning	REVOTE PROPOSED: Three key studies for the St Marys Town Centre have been completed and will inform the development of a concept master plan to be drafted for consideration by Council.


3.2.3 Manage the Delivery of Council's major infrastructure projects

Rating	Description	Comment
	Service Activity	Due to adverse weather conditions and changes in community expectations following consultation, delivery of some major infrastructure projects required updating their programs to continue delivery during the financial year 2014-15


3.2.5 Optimise the efficient use of car parking spaces in the Penrith City Centre

Rating	Description	Comment
	Service Activity	The successful turnover of parking within the LGA city areas continues to improve with: Installation of parking sensors at Edward's Place Car park, this new system will be switched on mid to late July 2014. Successful implementation of the Parking Agreement with Station St Plaza.
	Capital Projects: Parking Pods	REVOTE PROPOSED: Some difficulty has been experienced regarding updates to technology resulting in a delay to supply. Pods are now scheduled for July installation following which maintenance and licensing costs will be invoiced.



3.2.7 Manage programs and initiatives that improve road safety, efficiency, and the parking network

Rating	Description	Comment
	Capital Projects: NSW Bike Plan River Cities Program (SRV)	REVOTE PROPOSED: Penrith City Council secured \$1.1m of State Funding for the continuation of works for the NSW Bike Plan River Cities Program in 2013-14. Council constructed \$2m of shared pedestrian / bicycle paths in 2013-14. Construction of the shared pedestrian / bicycle path linking Penrith to St Marys is progressing.



3.3.1 Construct, manage and maintain Council's roads, drains, bridges and paths



Rating	Description	Comment
	Capital Projects: Forrester Road North St Marys – Widening Investigations	REVOTE PROPOSED: Initial valuation of land required for road widening purposes undertaken. Further investigation regarding flood levels and road design heights required to further project.

4.1.2 Implement the Building Asset Renewal Program


Rating	Description	Comment
	Capital Projects: Bus Shelters Program	PROPOSED REVOTE: Work was delayed due to a clarification in access and signage requirements
	Action: Undertake the bus shelter program	Delayed due to clarification being required regarding access and signage requirements as well as consultation in regards to proposed locations.

4.1.5 Implement the Parks Asset Renewal Program


Rating	Description	Comment
	Capital Projects: T.A.F. Parks Asset Renewal Program	REVOTE PROPOSED: Majority of the program is complete. Floodlight Control Program is being rolled out across the City over two financial years. The project is well underway with over 60% of sites (28) complete. Program will continue to roll out until all sites are complete and operational.
	Capital Projects: Park Asset Renewal (SRV)	REVOTE PROPOSED: Majority of program complete. Project to upgrade floodlights on the recently upgraded netball courts at Boronia Park. North St Marys. Works could not be finalised in the current financial year due to contractor workload. Quotations obtained, with works to be completed by August.


Rating	Description	Comment
	<p>Action: Delivery a range of asset replacement projects across the City including playgrounds, fencing, lighting, pathways and ground renovations</p>	<p>The majority of works have been completed to a high standard with positive feedback received. Minor amounts carried over to allow finalisation early in the 2014-15 financial year.</p>
	<p>Capital Projects: Parkes Ave Furniture Paths Landscaping</p>	<p>REVOTE PROPOSED: Most of the works are completed, with the turfing of areas adjacent to new pathway outstanding.</p>

4.1.6 Manage trees across the City


Rating	Description	Comment
	<p>Action: Develop a City-wide tree management policy to inform tree owners on the management of trees</p>	<p>Draft document complete. Document includes tree management, tree selection, tree planting, tree maintenance and tree removal, within the framework created by the Tree Preservation Order and LEP / DCP. The document to be finalised in September 2014 and reported to Council for consideration.</p>

4.1.7 Maintain a Community Safety Plan for the City



Rating	Description	Comment
	<p>Capital Projects: Community Safety Program</p>	<p>A range of Community Safety projects continue to be progressed. The Walk Wise project continues with night-time safety audits completed to identify the potential for enhancements to lighting or way-finding to support night-time physical activity. A partnership is also being formalised with UWS for students to assist with the development of a mobile phone 'App' as part of the education component of this project. The Graffiti Education Awareness Program continues, with a total of 13 school sessions delivered this quarter. An event was held in the 'Pop-Up Park' on High Street, Penrith to raise awareness of the impacts of Domestic Violence in the Penrith community. The event was funded by a grant from Family and Community Services Women NSW. Five public space recycling bins were installed at Tench Reserve as part of Keep Australia Beautiful (KAB) Beverage Container Recycling Grant project under the Penrith Litter Management Strategy.</p> <p>Minor upgrades to bollards and fencing were installed in identified laneways in Erskine Park.</p>

Rating	Description	Comment
	Operating Projects: Penrith Litter Prevention Project	REVOTE PROPOSED The Penrith Litter Prevention Project continues to be progressed and is on target in accordance with project milestones to be achieved, however a revote is required for the remaining grant funding. This project has been funded by a grant from the NSW Environmental Protection Authority. Vandal resistant bins have been purchased for placement at Mark Leece Oval, St Clair and Ched Towns Reserve, Glenmore Park, to minimise littering by casual users at each location. Localised images have been taken to complement 'anti -litter' signage at each location as part of the NSW Government's new 'Hey Tosser' campaign, which is a renewed version of the previous 'Don't be a Tosser' campaign. Bins and signage will be installed at each location in the first quarter 2014-15.







4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains

Rating	Description	Comment
	Capital Projects: Better Boating Program	REVOTE PROPOSED: Kayak launch deck location modified following consultation. New location to be agreed (July 2014) so D&C contract can proceed. RMS concurrence on new location required due to Grant funding.


4.1.10 Manage the development of master plans and designs for Council's assets and public domain

Rating	Description	Comment
	Capital Projects: CBD Stormwater Design	REVOTE PROPOSED: A concept design and project cost was presented to the Policy Review Committee on 14 April for approval to proceed to a detailed design. Council's adopted drainage standard in 2006 for Urban Residential and Commercial/Industrial areas was amended by the Policy Review Committee on 14 April. LIRS application was submitted before 31 December 2013 to allow for 100% project funding which is due for assessment in June 2014 however is yet to be finalised.
	Capital Projects: City Centre Improvements (SRV)	REVOTE PROPOSED: Multiple projects funded under ongoing Special Rate Variation program. Detailed designs are currently being finalised for various components of St Marys implementation.


4.1.11 Manage the delivery of Council's major infrastructure projects

Rating	Description	Comment
	Service Activity	Due to adverse weather conditions and changes in community expectations following consultation, delivery of some major infrastructure projects required updating their programs to continue delivery during the financial year 2014-15.
	Capital Projects: Great River Walk Stage 7a - West Bank Construction Phase 3	REVOTE PROPOSED: Minor remaining expenditure on re-vegetation and weed control planned to close out project budget.
	Capital Projects: Penrith Station Commuter Carpark	REVOTE PROPOSED: Final permanent connection of fire system to Sydney water mains supply now possible. Resolution of technical details with Sydney Trains representatives now complete.
	Capital Projects: Great River Walk Stage 7b West Bank Construction Phase 4	REVOTE PROPOSED: Wet weather and unidentified utilities required redesign of storm water drainage caused delay. In addition, intentional damage of fresh concrete by walking over is also causing undue impact on the program.
	Capital Projects: Cranebrook Wetlands & Cumberland Plains	REVOTE PROPOSED: Client direction to consider alternative design options which are being considered by the external design consultants to finalise the detailed design.
	Capital Projects: Andrews Road Wetlands Project	REVOTE PROPOSED: Alternative drainage design required to facilitate level difference in the wetland to natural creek.


4.1.15 Implement the Public Amenity Replacement Program

Rating	Description	Comment
	Capital Projects: Public Amenity Replacement Program	Council's Public Toilet Replacement program delivered an upgraded toilet facility at East Lane, St Marys. Final construction is due to be completed by mid-July 2014. This new facility meets all Crime Prevention through environmental design principles & includes the provision of a new accessible facility. Planning & design for new upgraded public toilet facilities within Penrith Cemetery, Kingswood & Victoria Park, St Marys have progressed with construction tenders expected to be called by September/October 2014


4.1.16 Protect public lands and community facilities, and enforce compliance

Rating	Description	Comment
	<p>Operating Projects: Beverage Container Recycling</p>	<p>Recycling bins with signage have been installed at Tench Reserve. Audits of these recycling bins have shown the community are using the bins correctly, but not a great deal of recycling has been collected with bins only 25 % full on average. This trial will continue for a further 6 months with ongoing monitoring to determine the benefits of installation of public place recycling bins in high use passive recreation facilities.</p>


5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice

Rating	Description	Comment
	<p>Action: Undertake an education program for sedimentation and erosion control and builder's waste storage units on sites in the new residential release areas</p>	<p>Council has been responding appropriately to community concerns received, regarding sediment and erosion control issues in these areas.</p>



5.1.4 Contribute to the protection and enhancement of the City's natural environment

Rating	Description	Comment
	<p>Operating projects: Cranebrook Wetlands & Cumberland Plains</p>	<p>REVOTE PROPOSED: A Vegetation Management Plan (VMP) has been prepared to guide the restoration of the Regionally Significant wetland on Nepean St in Cranebrook. Tender documentation is being prepared for the Bushland and wetland restoration guided by the wetland and Bushland VMP's. Final designs and tender documentation has been prepared for a Raingarden on Soling Cres. This will treat stormwater quality before it enters the Endangered Cumberland Plain Woodland helping to ensure the bushland is protected. Final concept designs are being completed for the bioretention basin to the north of the wetland. This will improve water quality entering the wetland and ultimately Penrith Lakes. Modifications were made to the design of the wetland due to the discovery of a threatened bird species to ensure there will be no impact from the proposal.</p> <p>Recruitment has commenced for the Cranebrook Bushcare Group which will start in the later part of the year. An information stall was open at the Cranebrook Community Open Day in April where community members were able to sign up to the Bushcare group and email list, and find out information about the project.</p>





5.2.3 Manage resource recovery and waste collection services


Rating	Description	Comment
	Operating Projects: Civic Organics Collection and Composting Trial	REVOTE PROPOSED: An organics recycling collection service is being trialled in the Child Care Centres, Ripples Swimming Centres and the Civic Centre for the collection of food waste and garden vegetation. The bins are emptied weekly, and are recycled into compost. The trial is set to expand throughout the Civic Centre in the coming year.

5.3.2 Manage infrastructure and plant to ensure volunteers are provided with adequate resources




Rating	Description	Comment
	Capital Projects: Rural Fire Service Equip-Grant Funded	REVOTE PROPOSED: The RFS are still to provide a CAT 9 Striker Unit as Part of the 2013-14 financial year commitment to Penrith.
	Capital Projects: Londonderry Brigade Station Improvements	REVOTE PROPOSED: The RFS funding for this project will be carried over to the 2014-15 financial year to finalise the project. The new vehicle bay has been constructed and the existing building renovation is almost complete. It is expected that the project will be completed in July 2014, with the final claim for reimbursement of expenditure on the project submitted, through the Cumberland Zone office, to the RFS for processing and approval by 31 July 2014.

6.1.1 Manage and maintain the City's sports grounds, parks and open space




Rating	Description	Comment
	Operating Projects: Green Waste Mulcher	REVOTE PROPOSED: Mulching of green waste delayed due to availability of contractor. Work has commenced, scheduled for completion July 2014.
	Capital Projects: Jamison Park Field Lighting	REVOTE PROPOSED: Orders have been placed following the Tender process for the provision of a new substation and 100 lux lighting across 4 fields.
	Capital Projects: Werrington Creek Park Provision of New Facilities	REVOTE PROPOSED: Two sessions of community consultation undertaken to define project scope. Concept plan developed, orders placed for project elements - shade structures, BBQ's, pathways. Works to be completed over the first half of the 2014-15 financial year.
	Capital Projects: Erskine Park Road	REVOTE PROPOSED: Proposed fencing works now to be undertaken in conjunction with the replacement of the playground at Kestral Reserve, Erskine Park. The playground replacement is part of the 2014-15 Parks Asset Renewal Program.

Rating	Description	Comment
	Capital Projects: Victoria Park Masterplan Implementation	REVOTE PROPOSED: Following the final design consultation, quotes have been sought with orders placed for shade structures seating, and other furniture and playground elements. Design for new entry feature walls and new public toilet commenced. Works will commence onsite in the first quarter of the new financial year.




6.1.2 Resource and implement social programs that contribute to community wellbeing


Rating	Description	Comment
	Capital Projects: St Marys HACC Internet & Multimedia Laboratory	REVOTE PROPOSED: The St Marys Computer and Internet Hub were established at the St Marys Seniors Citizens Centre in 2012 with funds from NSW Ageing, Disability and Home Care. The University of the Third Age (U3A) has been running regular computer and internet courses for seniors at the centre. The remaining unspent funds from this project are being used to design and deliver multimedia training and services for people with disability. This is a new initiative and there have been some challenges and delays with finding appropriately skilled and experienced trainers to assist with the design and delivery of this last stage of the project.
	Operating Projects: Penrith Active Living And Community Participation	REVOTE PROPOSED: This two year project has been delayed as the result of an extended appointment process. The project timetable has been adjusted and is now back on-track to be completed by the end of 2015
	Action: Implement the active living and community participation project	The Penrith Active Living and Community Participation project runs for 2 years and will engage active seniors across the City in a range of community projects and programs that respond to resident priorities and contribute to health and wellbeing. The project has been branded as the Re-Imagine Ageing project and the Active Living Project Officer commenced in the position in late February following an extended recruitment process. A Project Plan for the first six months implementation process has been developed and the engagement of older residents across the City has commenced. A 'soft' launch of the project was undertaken during Council's Seniors Week 2014 concert at the Joan Sutherland Centre to promote the project.

6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure


Rating	Description	Comment
	Capital Projects: Library Special Purpose Projects -Building	REVOTE PROPOSED: All quotes and designs have been received and accepted. Refurbishments to be completed by 30 September 2014.
	Operating Projects: Digital Hubs Program	REVOTE PROPOSED: Additional trainers are scheduled to present classes in the current semester of the Digital Hub Program (new semester started in early July 2014). These revoted grant funds will assist with the payment of additional teachers/presenters.
	Capital Projects: Digital Hubs Program - Hardware/Software Component	REVOTE PROPOSED: Windows 7 software has just been installed on the PCs in the PC Training Room (June 2014). As a result, the electronic whiteboard can be activated to full capacity by a specialised technician - this was not possible previously due to outdated software. Revoted grant funding will be spent on the costs of upgrading the electronic whiteboard, as well as any required re-cabling.

6.1.6 Provide and maintain sport and recreation facilities that meet community needs


Rating	Description	Comment
	Capital Projects: Cranebrook Park Amenities and Car Park	Designs for an amenities building at Cranebrook Park are being finalised and a Development Application is being prepared. The construction of a car park at Cranebrook Park is dependent on the acquisition of stilling basin land adjacent to the park which is currently being transitioned from Penrith Lakes Development Corporation to State Government. Resolution of the car park development will affect the overall project budget and final funds available for the amenities building.
	Capital Projects: Gipps Street Recreation Area	Since adoption of the Gipps Street master plan Council has developed a project staging plan, quantity surveyor costs for each stage, management options study, concept designs for the amenities/pavilion building, an agronomy study, and the completion of designs for sporting fields, internal pathways and drainage for the site. Site evaluations and assessment to inform the further design work are ongoing.
	Action: Investigate the feasibility and potential sites for the installation of synthetic sports surfaces	REVOTE PROPOSED: An all-weather synthetic field strategy is currently being developed and is due for completion by the second week of August 2014. The project commencement was delayed while the necessary funds to engage a consultant were identified.

Rating	Description	Comment
	Action: Progress infrastructure design detail for Gipps Street community park	Since adoption of the Gipps Street master plan Council has developed a project staging plan, quantity surveyor costs for each stage, management options study, concept designs for the amenities/pavilion building, an agronomy study, and the completion of designs for sporting fields, internal pathways and drainage for the site. Site evaluations and assessment to inform the further design work required are ongoing.
	Capital Projects: Multi use Court - Berkshire Park	REVOTE PROPOSED: In consultation with the project's community representative, a revised project scope has had to be developed. In addition, it has been determined that the project to create a multi-sport court will be completed after an event to be held in the park in August. Commencement prior to this date could compromise the event if work is not completed. A contractor has been engaged to commence work in August 2014.
	Capital Projects: Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	REVOTE PROPOSED: Funds are available for the installation of floodlight poles. Council Officers have been waiting on approval from Endeavour Energy regarding the proposed location of these poles which is yet to be received.


6.1.7 Advocate for sport and recreation venues and services for the City

Rating	Description	Comment
	Operating Projects: Synthetic Sports Surfaces Study	An all-weather synthetic field strategy is currently being developed and is due for completion by the second week of August 2014. The project commencement was delayed while the necessary funds to engage a consultant were identified.




6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity

Rating	Description	Comment
	Capital Projects: Glenmore Parkway Entry Site	REVOTE PROPOSED: This project has been delayed due to a redesign process for new concept plans. The project will now be completed by the end of 2014.


6.3.1 Implement projects and activities to enhance the cultural vitality of the City

Rating	Description	Comment
	Action: Complete the Glenmore Park Public Art	The new concept design for the public art enhancements and benches has now been endorsed by the South Ward Councillors and the manufacture of the public art and related enhancements will begin by early August 2014. The project is expected to be completed by the end of 2014.


7.1.8 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services

Rating	Description	Comment
	Capital Projects: Corporate Procedure Systems	REVOTE PROPOSED: In the Asset Management System Project the Parks implementation continues to progress however has been slightly delayed due to 'Works order' software requirements and current testing of the mobility solution.
	Operating Projects: Website Maintenance	REVOTE PROPOSED: The Request for Quotes process was completed in May this year, pushing the work programme into the next financial year. A consultant has now been engaged and is due to complete the work by December 2014.
	Capital Projects: Desktop Hardware / Software	REVOTE PROPOSED: The rollout of new hardware to the Libraries has been delayed until the Win7 migration project has been completed due to resource availability. New PCs will be installed by 30 September 2014. The Win7 migration project was scheduled to be completed in the 2013-14 financial year however the project will now not be completed until August 2014. The main reason for the delay was the complexity involved in ensuring all of Council's corporate systems could be transferred to Win7.


7.2.3 Manage and maintain Council's fleet, plant and equipment

Rating	Description	Comment
	Capital Projects: Plant Replacement	PROPOSED REVOTE: All major Plant items received during 2013-14 including a grader, bobcat, 2 new tippers, mowers and an education truck for cleaning drainage pits and gross pollutant traps.

7.2.7 Identify ways to use resources more efficiently

Rating	Description	Comment
	<p>Operating Projects: Sustainability Programs (SRV)</p>	<p>PROPOSED REVOTE The proposed revote will enable the continuation of the current research program into the issue of heat and greencover across the City. This research spans both the 2013-14 and 2014-15 operational plan years, with the majority of expenditure to occur in 2014-15.</p>

7.3.2 Manage Council's corporate planning and engagement program

Rating	Description	Comment
	<p>Action: Establish and implement a regular program of community engagement through a review of the Community Engagement Strategy</p>	<p>The current Community Engagement Strategy meets the requirements of the legislation however it could be improved. The revised version will focus on facilitating ongoing engagement through a range of methods to provide the community with varied opportunities to connect with Council. It will also look to combine engagement opportunities to identify procedural efficiencies without compromising the quality of engagement.</p>

Outcome 1

WE CAN WORK CLOSE TO HOME



The message from our community about planning for the future was they would like more jobs close to home, particularly for young people.

Of our 83,465 employed local residents, close to 52,000 travel to work outside the local government area. Our population is growing faster than the number of jobs available in the region, so residents will have to travel longer distances (increasing travel costs and time away from family) to find work. This can affect the wellbeing of our community, and the health of individuals within it. Our aim is to support a balanced local economy delivering local jobs.

Council operates within a regional economy affected by national and international trends and events. Outcome 1 looks at how we (government, partners and Council) attract strategic investment, facilitate employment diversity and growth, promote job clusters and encourage local workforce skills and training so that we can be more resilient to changes in regional, national and international economic circumstances. It is also about providing our residents with a variety of employment opportunities.

Key growth industries in our region are health and wellbeing; arts/ culture/ communication; sustainability; logistics; innovation and manufacturing; finance and business. We need to target these industries to improve the number and diversity of jobs available, and build on the retail, hospitality and manufacturing opportunities that already exist.

The draft Metropolitan Strategy to 2031 aims for an additional 37,000 jobs, by 2031, in the West Sub-region. Council has a more aspirational goal for an additional 40,000 jobs in our City alone, by 2031 to reduce the gap between our number of workers and available jobs. An additional 2,663 jobs were delivered in the City between 2006 and 2011. Significant collaboration between all levels of government and business is required if we are to meet the employment demands of our community.

Strategy 1.1 – Diversify the region's economy and attract investment, particularly targeting new and emerging employment sectors

	Service Activities	Service
1.1.1	Build on our partnerships and alliances to achieve shared aspirations for the City's future	Regional Planning & Advocacy and City Partnerships
1.1.2	Market the City through campaigns that build on its strengths and identity	Marketing
1.1.3	Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management

Key Achievements

- In January 2014 Council was invited to input into the NGAA's Pre-Budget submission to the Federal Government, nominating the Werrington Arterial as a key transport infrastructure project for the region.
- The strong partnership with Lachlan Shire also continues to evolve with a diverse program of activities and initiatives continuing between the two regions.
- Our partnerships and alliances with our international partners continue to flourish following a successful visit to China and Korea by a delegation of local Penrith business people led by the Mayor. Major outcomes from the visit were the re-affirming of the Mutual Co-operation agreement between Penrith and Xicheng, People's Republic of China and the signing of two Memorandums of Understanding between the Penrith Business Alliance and both the Kunshan and Xicheng, People's Republic of China Chambers of Commerce.
- At a local level, the local Japanese community was highlighted with an inaugural cultural day at the St Marys Corner precinct called Bunka No Hi that featured performances, food tasting and examples of traditional Japanese culture.

Our relationship with the Korean Consul General also continued to develop and this year was again highlighted by the annual Korean Flag Raising ceremony held in October.

Challenges

- Ensuring we secure value for money in international partnerships.

Strategy 1.2 – Secure infrastructure that improves economic opportunities for existing and new business

	Service Activities	Service
1.2.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

Challenges

- Identifying a succinct program of achievable projects. Engaging with government to secure projects that contribute positively to the future of Penrith.

Strategy 1.3 – Support agriculture and local food production as a significant contributor to the region's economy

Service Activities	Service
1.3.1 Contribute to the health and wellbeing of the City's community	Environmental Health

Strategy 1.4 – Provide access to education and training to improve residents' ability to take advantage of current and future employment opportunities

Service Activities	Service
1.4.1 Deliver high quality children's services	Children's Services
1.4.2 Support families with young children through advocacy program	Children's Services
1.4.3 Implement education and participation programs for identified target groups	Children's Services
1.4.4 Deliver quality library services that respond to the community's information and leisure needs	Libraries

Key Achievements

- Building and Playground upgrades at Wattle Glenn, Ridge-ee-Didge, Tamara and Grays Lane Children's Centre.
- 85% of services received a rating of Meeting or Exceeding the National Quality Framework which is above the National average.
- Four Council services took part in a collaborative art project with Lewers Gallery with a focus on family friendly art experiences.
- Family Support Workers attending six Childcare services to provide vulnerable families with assistance.
- Four parent workshops were held for vulnerable families to provide strategies and contemporary parenting information.
- Imagination Library has been implemented in the North St Marys area in partnership with United Way and Mission Australia. Through this program each child receives a free book which is delivered to their home every month until they turn five years of age.
- All of Penrith City Council services are currently partaking in a monthly 'Read With Rooby' event to promote the Paint the Town REaD initiative throughout the local government area.
- Nine OSH services currently implementing the Active After School Program.
- 18 Long Day Care Centres implementing the Munch and Move program.
- Staff currently undertaking their third year in the ECT professional program.
- The Arts Kids program completed in 2013 was nominated for a Local Government Arts and Cultural award.

Challenges

- The utilisation for the long day care component has been lower than projected during the second half of the financial year which required significant rectification action. This has now increased to 90% (3% under target) which is a good outcome.

Outcome 2

WE PLAN FOR OUR FUTURE GROWTH



Managing growth emerged as the biggest issue of concern to our community through our engagement program. Generally, residents accepted that Penrith would grow, but wanted to make sure the things that make Penrith special are not lost, and that the necessary services and facilities grow with the population.

Outcome 2 seeks to ensure our City's future urban growth protects our rural lands, respects our heritage and provides housing choice that meets community needs with regard to supply, variety, type, design quality, sustainability and affordability without compromising the character and amenity of our neighbourhoods. Council's plan is for an additional 25,000 homes in the City between 2006 and 2031. Between 2006 and 2011, an additional 2,583 homes have been delivered in the City.

It is also important that services, facilities and infrastructure are provided in time to meet the needs of a growing population.

The Penrith Infrastructure Strategy has identified that \$4 billion worth of infrastructure (social and physical) is required to support past and planned growth in the City.

Strategy 2.1 – Facilitate development that encourages a range of housing types

	Service Activities	Service
2.1.1	Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements	Fire Safety Certification & Compliance
		Development Applications
2.1.2	Facilitate quality development that contributes to a growing regional City	Development Applications
2.1.3	Advocate Council's position and respond to planning legislation, building certification and related policies of government	Development Applications
		Fire Safety Certification & Compliance
2.1.4	Provide engineering advice for development applications, strategic planning and policy development	Development Engineering
2.1.5	Plan for and facilitate delivery of release areas and urban renewal in the City	City Planning

Key Achievements

- The Certification Team has built relationships with Developers and there has been a steady increase in the number of applications received.
- Council has received more multi-unit developments this year, this is a pleasing trend. There are more complex Class 2 to 9 applications in the pipeline and we hope to secure these as well. This all comes off the change in culture and presenting an open for business persona.
- 1,388 DAs determined for the year worth \$589 Million cost of development. This is an increase of some 62 applications over the previous year with effectively the same resources.
- 8 Major applications determined by the JRPP including: Cranebrook Shopping Centre, 8 Storey Mixed Use Development Kingswood, UWS Research Centre, Refrigerated Warehouses at Erskine Park and Waste Facilities at Dunheved and Emu Plains.
- Successful submissions to the Planning and Assessment Commission on Nepean Green (Masters at Parkview not approved) and Jacfin (Stages adjoining rural land not approved).
- Favourable Land and Environment Court decisions including Seventh Avenue Llandilo and Flipout.
- A total of 29 Urban Design Review Panel (UDRP) meetings and 131 Pre-lodgement meetings conducted for major developments on key sites including Twin Creeks resort accommodation, mixed used developments at GP2, Kingswood, Jordan Springs, Seniors Living at Thornton, WSC&SC, multideck carpark and apartments at Panthers, Motor Showroom Mulgoa Road, South Werrington Urban Village Masterplan, Residential Flat buildings, Shopping Centres at Cranebrook and Glenmore Park Town Centre Stage 2 and Masters Mulgoa Road.
- 11 development applications were presented to the access committee including for Open Space Areas in GP2 and Jordan Springs, WSC&SC, Thorndale Foundation, Cranebrook Shopping Centre and Fernhill.
- Input provided to the Planning and Sustainability team on Stage 2 DCP preparation.
- Ongoing Project Meetings with major stakeholders for GP2, Caddens and Jordan Springs.
- The development of new templates and conditions in the DA system ESS has assisted in improved work flow practices over this period.
- A range of housing types to meet community needs and achieve targeted dwelling numbers are now being realised in areas such as North Penrith, Glenmore Park Stage 2 and Jordan Springs.

- The Development Services Department takes up all opportunities to participate in dialogue and make submissions to the NSW Government on reforms to the NSW Planning system. The focus of the reform agenda has shifted with the proposed new Planning Act being placed on hold. Reforms are currently centred on revisions to exempt and complying development and the forwarding of the Department of Planning and Environment's initiatives for e-planning systems. To this end Council staff have attended a number of workshop discussions with the Department, viewed and trialled software systems which are under development and made submissions where the opportunity is available. Council has also continued to work with Local Government NSW regarding the implementation of the planning reforms and the certification system.

Challenges

- Whilst more DAs were determined than the previous year, the statistics indicate that we are struggling to keep pace with the number and complexity (value) of applications submitted. This will be difficult into the new financial year with an expected flood of new multi unit applications once the Stage 2 LEP gazetted.
- Resourcing Development Assessment as well as facilitating quality development through development enquiries pre-lodgement advice, Urban Design Review Panels, responding to Councillor Requests, reporting to the JRPP, reporting to Access Committee, reporting to the Heritage Committee all presents an ongoing challenge.
- Constant change and reforms to the planning system have significant impacts on the service as the reforms are exhibited and implemented. These affect both systems and resourcing and will require management to ensure service standards are maintained and assistance is provided to the industry and community.
- Ensuring that development approvals achieve the planned housing targets for new release areas.

Strategy 2.2 – Protect the City's natural areas, heritage and character

	Service Activities	Service
2.2.1	Maintain a contemporary framework of land use and contribution policies, strategies and statutory plans	City Planning
2.2.2	Undertake priority planning projects and statutory processes that contribute to Penrith's role as a Regional City	City Planning
2.2.3	Facilitate quality development that contributes to a growing regional City	Development Applications

Key Achievements

- The issue of a Gateway Determination from the Department of Planning & Environment for the Sydney Science Park Planning Proposal within four months of submission.
- Over the year the Heritage Advisory Service undertook 96 site visits to provide advice on potential developments affecting heritage buildings and contributed to pre-lodgement advice and provided comments on development applications.
- The Heritage Assistance fund which financially assists the owners and lessees of domestic heritage items such as buildings and houses saw funding assistance provided to five (5) projects for restoration works which were successfully completed.

Challenges

- The DCP is unlikely to be completed prior to the publication of the city-wide LEP due to urgent work on other projects such as the Second Airport, South West Rail Link Extension and Sydney Science Park. Therefore there will be a short time when no DCP will apply to the published LEP. Development Applications will be assessed based on merits existing DCP's and known proposed provisions for a short period of time

Strategy 2.3 Ensure services, facilities and infrastructure meet the needs of a growing population

	Service Activities	Service
2.3.1	Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans	City Planning
2.3.2	Respond to and influence planning legislation and related policies of government	Regional Planning and Advocacy
2.3.3	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

Challenges

- The DCP is unlikely to be completed prior to the publication of the city-wide LEP due to urgent work on other projects such as the Second Airport, South West Rail Link Extension and Sydney Science Park. Therefore there will be a short time when no DCP will apply to the published LEP. Development Applications will be assessed based on merits existing DCP's and known proposed provisions for a short period of time

Outcome 3

WE CAN GET AROUND THE CITY



Our community has told us they would like a strong focus on improving roads, public transport, footpaths and cycleways to reduce traffic congestion and enhance liveability and access around the City.

Most of our journeys rely on the road network, as the railway line crosses the city east to west but does not provide any north south links. Our original townships grew up along the railway, but the past 30 years of growth has spread out from these areas, isolated from public transport and therefore reliant on cars. Of Penrith's workforce and close to 52,000 travel to work outside the local government area. They rely on cross-City and cross-regional travel to get to work and this can be difficult with the existing public transport network.

An integrated shared pathway network is important in improving connections across the City and encouraging people to walk and cycle. Existing footpaths along the Nepean River and other major creek systems (Ropes Creek and South Creek) provide great opportunities for walking and cycling. Council will keep working with developers to deliver shared pathways for new communities which are linked to public open space, schools, shops, community facilities and public transport.

The efficient movement of freight is a key factor in building a strong economy. Currently, freight and passenger trains compete to use the same rail infrastructure and both are therefore constrained. Not only is expansion of the current railway network needed, but future rail corridors connecting Penrith to the north and south must be preserved before the opportunity is lost.

Outcome 3 targets the delivery of effective transport options for passengers and freight in the City and the region by Council and other levels of government.

Strategy 3.1 – Secure an effective public transport network

	Service Activities	Service
3.1.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.1.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

- Council officers have engaged ARUP consultants to consider future Penrith interchange design options in the context of the transport needs and the connectivity of the surrounding precinct.
- In June 2014 Council made a submission to the State Government's proposal to protect a public transport corridor for the South West Rail Link extension. Our submission strongly supports a corridor as part of a broader plan for Western Sydney that will connect the Growth Centres and the Broader Western Sydney Employment Area, maximising connectivity for economic growth and employment.

Strategy 3.2 – Provide a safe, efficient road network supported by parking

	Service Activities	Service
3.2.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.2.2	Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
3.2.3	Manage the delivery of Council's major infrastructure projects	Design & Project Management
3.2.4	Provide a certification service for development related civil assets	Development Engineering
3.2.5	Optimise the efficient use of car parking spaces in the Penrith City Centre	Regulatory Control
3.2.6	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety
3.2.7	Manage programs and initiatives that improve road safety, efficiency, and the parking network	Traffic Management & Road Safety
3.2.8	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

- A total of 15.6km of roadway and 6.3km of piped drainage, including 420 pits and a gross pollutant trap, were dedicated to Council as part of the development of new release areas.
- A complete road network survey of 1,062km of Council maintained roads was completed by experienced consultants in 2013-14 which supports the development of future roads programs.
- A total of 248,000 square meters of road (2.92% of Council's road network) have been resurfaced with asphaltic concrete during 2013-14. In addition, a total of 77,000 square metres of pavement rejuvenation of road has been carried out.
- A total of 362 tonnes of waste removed from the Stormwater Drainage system.
- Progress to installation of parking sensors at Edward's Place Car park, this new system will be switched on mid to late July 2014.

- Successful implementation of the parking agreement with Station St Plaza.
- Negotiations with Westfield Plaza to enter into a parking agreement.
- Adoption of two bicycles for the Parking officer to patrol the Penrith CBD and at times the Hospital precinct.
- \$1.1 million of 2014-15 State funding secured for the continuation of the River Cities Shared Pedestrian / Bicycle Path Program.
- Continuation of provision of a shared pedestrian / bicycle path provided linking Penrith and St Marys.
- 6 new bus shelters and 10 bus boarding areas were provided.
- Council's Road Safety Project delivered four successful road safety awareness campaigns. Council delivered \$799,191 of traffic safety improvement works in 2013-14.
- Council secured \$350,000 funding from the 2014-15 National Accident Black Spot Program for traffic safety improvement works.

Challenges

- Resolving the issue of Disability Discriminations Act compliance for bus stops and the level of responsibility for Council, Transport for NSW and bus operators. Council could be exposed to a potential financial burden to provide Disability Discriminations Act compliant bus stops within the time set to complete by 2020.

Strategy 3.3 – Improve the City's footpaths and shared pathway network

	Service Activities	Service
3.3.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.3.2	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety

Key Achievements

- A total of 3.1km of shared path has been constructed including 2.7km at several sections of the Great Western Highway between Kingswood and Werrington and 0.4km along Jamison Road near Tench Ave, Jamisontown.
- Total of 6.1km of pedestrian paths have been constructed in older established suburbs including Werrington County, Penrith, St Marys, Colyton and St Clair.
- Reconstructed 1.5km of shared path in Dukes Oval, Emu Plains,
- Constructed full width path paving in Maple Road, North St Marys at Chifley College
- Construction of 1.3km of shared path along the Great River Walk (River Road), Emu Plains from the M4 to Dewdney Road.
- \$1.1 million of 2014-15 State funding secured for the continuation of the River Cities Shared Pedestrian / Bicycle Path Program.
- Continuation of provision of a shared pedestrian / bicycle path provided linking Penrith and St Marys.

Strategy 3.4 – Improve critical cross regional transport connections

	Service Activities	Service
3.4.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.4.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

- In January 2014 Penrith Council participated in the National Growth Area Alliance's pre-budget submission to the Federal Government, advocating funding for the Werrington Arterial as a critical to the success of the Penrith Health and Education Precinct.

Strategy 3.5 – Secure an efficient, integrated and sustainable freight network

	Service Activities	Service
3.5.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.5.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

- In June 2014 Council made a submission to the State Government's proposal to protect a public transport corridor for the South West Rail Link extension.

Outcome 4

WE HAVE SAFE, VIBRANT PLACES



Outcome 4 recognises the importance our community places on feeling safe in our neighbourhoods and having clean, welcoming and vibrant public places. This covers both the physical aspects of our public domain – lighting, paving, somewhere to sit that is shady in summer and protected in winter – with the social aspects - restaurants, activities, events and festivals. It's about the neighbourhoods we live in and the places in the City we use and visit.

The character of our City has in part been shaped by its location, natural settings, rural landscapes and the Nepean River. It has also been shaped by a great lifestyle, close-knit community and family-friendly environment. The rural areas of the City provide opportunities for agricultural activities and rural-residential living. The urban areas are mostly

residential supported by local shopping centres, schools and parks.

The balance of rural and urban areas is what makes us different and shapes our identity. The City's 3 key major centres are the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. There are around 20 local shopping centres and 5 rural villages in the City with a number of smaller clusters of shops. Our centres offer a range of community services, retail, commercial, residential, educational, entertainment and cultural activities.

As the City grows our lifestyle needs change, but residents told us it was important to them that the character and sense of place in our centres and neighbourhoods is retained. Council is planning and implementing public domain projects to renew the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. It is working to activate the public areas adjacent to the River (e.g. Tench Reserve) and improve the connection from the Penrith City Centre to the Nepean River. Council has several programs that focus on revitalising the older established areas of the City.

Strategy 4.1 – Improve our public spaces and places

Service Activities	Service
4.1.1 Manage the construction, renewal and maintenance of Council's buildings and facilities	Building Maintenance & Construction
4.1.2 Implement the Building Asset Renewal Program	Building Maintenance & Construction
4.1.3 Manage and maintain cemeteries under the care and control of Council using adopted Plans of Management	Cemeteries
4.1.4 Manage and maintain the City's sports grounds, parks and open space	City Parks
4.1.5 Implement the Parks Asset Renewal Program	City Parks
4.1.6 Manage trees across the City	City Parks
4.1.7 Maintain a Community Safety Plan for the City	Community Safety
4.1.8 Provide security services to Council property and public areas	Community Safety
4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
4.1.10 Manage the development of master plans and designs for Council's assets and public domain	Design & Project Management
4.1.11 Manage the delivery of Council's major infrastructure projects	Design & Project Management
4.1.12 Provide advice on development proposals for streetscape improvements, parks and buildings	Design & Project Management
4.1.13 Improve levels of public safety and amenity across the City through quality public space maintenance	Public Domain Maintenance
4.1.14 Liaise with state and federal government agencies to reach agreements to delivery enhanced presentation and amenity of their property and infrastructure visible from public spaces	Public Domain Maintenance
4.1.15 Implement the Public Amenity Replacement Program	Public Domain Maintenance
4.1.16 Protect public lands and community facilities, and enforce compliance	Regulatory Control
4.1.17 Manage companion animal ownership	Regulatory Control

Key Achievements•

- LED lighting installed in various facilities across the city.
- Numerous photovoltaic systems installed, including a 40 Kw system at Glenmore Park Family Precinct and a large commercial hot water system at Penrith Whitewater.
- Sourcing and installing suitable LED replacement lighting to significantly reduce energy costs and improve lighting levels at the Kingswood depot, Civic Centre and Penrith Library.
- Refurbishment of Penrith Baby Health Centre, completed roof restoration work at the Joan Sutherland Performing Arts Centre.
- Restoration and repair of roads and gutters in the older Anglican Section of Penrith Cemetery.
- New playgrounds at Torquay Cres - Glenmore Park, Parkes Avenue Reserve - Werrington, Jack Jewery Reserve - St Marys, Tobruk Reserve - North St Marys.

- Upgraded floodlights at Eileen Cammack Reserve - South Penrith, Andromeda Oval - Cranebrook.
- Upgraded irrigation system at Peppertree Reserve - Erskine Park.
- Upgraded Playing Surface - Kevin Dwyer Oval.
- Management of 2,854 applications for tree removal and pruning.
- In-house expertise being utilised to undertake document checks to verify constructability. Seeking stakeholder comments and incorporating the requirements within the documentation before tendering and or in-house construction.
- Over 30,000m2 graffiti removed from the city from January - June 2014.
- 260 public laneways mowed and cleaned each month.
- 90 km of industrial area streets and city centre public car parks swept each night (6 nights per week).
- 70km of residential streets swept each weekday.
- Over 18 tonne of little litter collected and disposed of from across the city January - June 2014.
- Improved public amenity outcomes along the railway corridor in conjunction with Railcorp maintenance works
- New upgraded accessible toilet facility at East Lane, St Marys due to be opened 7 July 2014 and planning & design for upgraded public toilet facilities at Penrith Cemetery, Kingswood and Victoria Park. St Marys being finalised with construction due to commence towards the end of 2014.
- Council maintains a 92% re-home rate of animals impounded at the contracted Animal shelter. In March Council conducted a free micro chipping day for companion animals at Jamison Park and Companion Animal Officers attended three other locations to educate animal owners of their responsibilities when owning a domestic animal.

Challenges

- Managing increased community concerns following the tragic death of a child at Pitt Town Primary as a result of a falling tree limb.
- Meeting expectations of all stakeholders and deciding on final design layout.
- Effective 10 February 2014, NSW Councils have lost the ability to issue on the spot infringement notices for traditional heavy vehicle offences such as insecure loads and light traffic roads as these offences are now either repealed or covered under new legislation.

Immediate enquiries were made with both RMS and NHVR Senior staff in relation to the impact on Local Government with the introduction of the new NHVL and associated NSW Legislation changes.

Road Transport (General) Amendment (penalty Notice Offences) Regulation 2014 was Gazetted on Friday 13 June 2014. Although the legislation has now been passed RMS still have not approved any NSW Council Authorised Officers to carry out these activities under the Heavy Vehicle National Law (NSW).

Strategy 4.2 – Grow and revitalise our centres and neighbourhoods

Service Activities	Service
4.2.1 Manage neighbourhood facilities using adopted management practice	Neighbourhood Facilities Management
4.2.2 Implement the Neighbourhood Facilities Improvement Program	Neighbourhood Facilities Management
4.2.3 Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City	Place Management
4.2.4 Engage the community in identified priority established areas of the City	Place Management
4.2.5 Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City	Place Management
4.2.6 Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management
4.2.7 Manage the development of master plans and design for Council's assets and public domain	Design & Project Management

Key Achievements

- Online booking enquiries for Council's neighbourhood facilities (including neighbourhood centre, community centres, senior centres, youth centres and halls) increased from 24 bookings in 2012-13, to 203 bookings in the 2013-14 financial year. This was an increase of 745%. In addition the total number of regular bookings also increased from 9662 bookings to 9905 (2.5%). The annual Expression of Interest process for regular hirer was held for the second year in a row and for the first time included Council managed and non-Council managed facilities. The EOI process ensures fair and equitable decisions are made regarding priority of access for regular hirers.
- The recommendations of the City Centres Management Review has been finalised and a new governance model implemented. This involved the creation of two new corporations with boards that prepared triennial business plans which were supported by Council. Both corporations signed Deeds of Agreement to define the relationship and funding and presented their Triennial Business Plans to Council earlier in the 2013-14 year.
- Preparation, reporting to Council and exhibiting the draft Penrith Public Domain Manual. Which will ensure a long term standard of public domain infrastructure provision in the Penrith City Centre; a specific manual is also proposed for Kingswood.
- Preparation, reporting to Council the draft Kingswood Public Domain Manual. A policy to ensure a long term standard of public domain infrastructure provision in the commercial and health precincts of the Kingswood Centre.
- Preparation and reporting to Council the findings of the Dunheved Business Park Business Survey; and Revitalisation Strategy. This will ensure a standard of infrastructure provision that will, in the longer term, promote economic investment and job growth in the area.
- The Wearing the Crown Project won the Youth Engagement Award at the Local Government Arts and Cultural Awards held in June this year. The project was highlighted during a presentation at the Vivid Festival - Local Government Arts Conference.
- The Cranebrook Youth Leaders Forum was a highlight for the year. Young people spoke with passion about their ideas for the neighbourhood and especially about public space. The Mayor participated as part of a panel of local leaders and connected with the young people's aspirations. Young people later met with the Mayor and put forward their ideas and also made a formal submission to the Operational Plan which was successfully incorporated into the plan within existing resources. Young people presented at the Council meeting on June 23 and will now form an essential part of the project management team – making decisions on the design of the new playground space and participating in documenting the process.

- New equipment, shade, seating and landscaping elements have been installed at the reserve near Tobruk and Warrego Streets, North St Marys. The equipment has been well received by local residents who have enjoyed participating in a number of workshops and activities to inform the structure and form of the installed equipment. This small project has resulted in a lot of positive feedback from residents and greater connections and safety for children in this neighbourhood

Challenges

- Maintaining strong relationships with the Corporations as they implement their business plans independently of Council will require ongoing resources and support.
- A number of issues continue to arise at Colyton including ongoing vandalism in a recently installed playground. Partnership work continues with the St Clair Youth and Neighbourhood Team to try to work constructively with young people and their families.
- The Jack Jewry Reserve in St Marys continues to be a place that attracts after hours drinking and anti-social behaviour. The Neighbourhood Renewal team continues to be in touch with surrounding residents and work with the Community Safety and Parks teams to resolve issues as they arise. Ongoing discussion with St Marys Local Area Command will result in a greater Police presence in the area.

Outcome 5

WE CARE FOR OUR ENVIRONMENT



Our community have told us that protecting our river, creeks, waterways and bushland areas is important. They also want to be supported to use materials, energy and water resources efficiently.

One of Penrith's defining attributes is our natural environment including the beautiful waterways and stunning mountain views. Penrith has a diverse range of native species and ecological communities and contains approximately 17% of the remnant vegetation of the Cumberland Plain. This is the highest proportion within any council area. Penrith is also unique in that significant areas of remnant native vegetation occur on private land outside conservation reserves.

Council is the steward of approximately 1271ha of open space with an estimated 274ha of natural areas which have biodiversity value. To manage our environment for future generations we must balance growth with the need to preserve our natural environment, support agriculture and build on our local fresh food production and other rural activities.

A significant proportion of the City has the potential to be affected by flooding, especially along the Nepean River and South and Ropes Creeks. We are also likely to experience more severe weather events, in the coming years, such as heatwaves, storms and bushfires which will place additional demands on emergency services.

Heat is particularly an issue for Western Sydney, and Council is looking at ways to 'cool-down' the City. Council continues to lead by example in terms of reducing energy, waste, water use, and discouraging illegal dumping. Council has implemented energy and water savings plans, and installed efficient technology in Council owned properties.

The introduction of the full organics collection and composting service to households in our urban areas in 2009 has seen resource recovery rates increase from 20% to 65%. Council is committed to improving sustainable practices. We buy back compost produced from recycled organics for use in parks, gardens and playing fields.

We also deliver education and awareness programs to help our communities reduce their energy and water use and encourage them to live more sustainably. Caring for our environment seeks to achieve a healthier, better protected and well managed environment that responds to a changing climate.

Strategy 5.1 – Protect and improve our natural areas, the Nepean River and other waterways

Service Activities	Service
5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice	Regulatory Control
5.1.2 Manage and maintain Council owned natural areas	Bushland Management
5.1.3 Facilitate community involvement in bushland management	Bushland Management
5.1.4 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.1.5 Collaboratively manage illegal dumping across Western Sydney (RID Squad)	Regulatory Control

Key Achievements

- Eight schools assisting with planting within Council Reserves (approx 1400 trees and shrubs).
- The current number of volunteers is doing a fantastic job of assisting with weed control on all sites. More than 1000 hours of volunteering was undertaken within this financial year on nine Bushland sites.
- The Peach Tree Creek bank stabilisation project works have commenced.
- The annual macroinvertebrate study was undertaken in late March and early April. The report was received in June and is being reviewed. There was a change in approach in the assessment of the data this year with the development of regional specific guidelines to facilitate an improved comparison of water quality data. Monitoring confirmed the findings of previous studies, with the condition of aquatic ecosystems across the City ranging from highly degraded to fair, typical of urban streams.
- All preparation work for a revised Water Health Monitoring program is completed. Sampling is due to commence in the next quarter as a pilot focusing on the Dunheved Industrial Estate. The revised program has been designed to better integrate water health monitoring, environmental auditing and stormwater education.

Challenges

- Continuing challenge of attracting new volunteers to support the bushcare service, particularly making the links between people arguing about bushcare volunteering to actually commencing work.
- Working with other agencies to target offenders who are regular illegal dumpers and have strong networks to identify new illegal dumping sites.

Strategy 5.2 – Support our communities to live more sustainably and use resources wisely

	Service Activities	Service
5.2.1	Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.2.2	Implement a coordinated program of community engagement activities	Sustainability Planning
5.2.3	Manage resource recovery and waste collection services	Waste Management
5.2.4	Deliver education and communication programs	Waste Management

Key Achievements

- The Stormwater Education Program and Catchment Tours engaged 4 schools and 280 students on water quality issues and the impact of stormwater pollution on waterways. A World Environment Day event was also conducted to raise environmental awareness within the community, and included environmental short films for kids and adults as well as the interactive Catchment Clean Up game, wildlife shows, native plant giveaways and kids art and craft. Around 300 people attended the event throughout the day.
- A new educational brochure has also been produced titled 'On-Site Sewage Management Systems – What you need to know before you install or replace yours'. This brochure aims to assist property owners in the City who are intending to install a new OSSM system. It supports existing educational material for the program, including operational brochures for Aerated Wastewater Treatment Systems and land application systems.
- A Cranebrook Wetland and Bushland Restoration Project information stall was open at the Cranebrook Community Open Day in April. The stall also provided an opportunity for community members to sign up to a Bushcare group and email list. Participants at a the Cranebrook Family Fun Day event as well Seniors Week were surveyed to gauge the community's understanding of environmental issues affecting the wetland and bushland in the project area. Face to face visits have also been conducted in the project area and an information brochure has been produced for the community.
- A second Breakfast with the Birds event was held at The Weir Reserve in Penrith on 13th April. Over 25 local residents came along to learn about Penrith's birdlife and the value of the river for birds. The Cumberland and Blue Mountains Bird Observers Clubs provided expert advice and a unique insight into the many different birds found in the Penrith area. Excellent feedback was received from participants with a strong desire to see more or similar activities in the local area.
- Ripples Swimming Centres in Penrith and St Marys are making good use of the organics service, and are diverting organic waste from landfill. Childrens Services are continuing to use the organics service well and educating the children and families through example.
- Driver feedback allowed the Contamination Management team to identify two areas with high contamination in the green lidded bins, North St Marys and Cambridge Park. In North St Marys, four streets were selected for bin inspections and feedback over a period of 7 weeks. In week 1, 35 % of households were contaminating their bins. By week 7, most of the households that had been placing the incorrect items in their bins had changed with all households making improvements, and only 7% of households were making minor errors. In Cambridge Park, ten streets were selected for bin inspections and feedback over a period of 7 weeks. In week 1, 21 % of households were contamination their bins. By week 7, only 2 % of properties were making minor errors.
- A large number of unauthorised bins have been removed from properties. These unauthorised bins have a financial impact on Council and the community as costs for these are not recovered by the domestic waste charge. The removal of these bins by the contamination management team has directly resulted in a saving of \$10,000 since January 2014.

Strategy 5.3 – Minimise risks to our community from natural disasters

Service Activities	Service
5.3.1 Support emergency services and other agencies in preparing for and responding to emergencies	Emergency Services Management
5.3.2 Manage infrastructure and plant to ensure volunteers are provided with adequate resources	Emergency Services Management
5.3.3 Provide a strategic framework to manage floodplains and inform land use policy	Floodplain & Stormwater Management
5.3.4 Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues	Floodplain & Stormwater Management
5.3.5 Identify opportunities to respond to a changing climate	Sustainability Planning

Key Achievements

- Development of the Mainstream South Creek Flood Model and the Overland Flow detailed flood modelling for Penrith CBD and St Marys (Byrnes Creek) catchments are completed.
- Undertaking a rigorous research program to support the development of a comprehensive green cover strategy for Penrith City.

Challenges

- Continued and growing pressure regarding private development with the floodplain.
- Managing the impacts on the community, and finalisation at the Nepean River Flood Model as a result of the approved land form changes to Penrith Lakes.

Outcome 6

WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT



Outcome 6 focuses on messages from our community about the importance of encouraging health and wellbeing, as well as community pride and a sense of belonging. This was identified as the main reason why residents choose to stay in Penrith. Council seeks to celebrate our heritage, cultural diversity, build social inclusion and foster creativity, encouraging the participation and contribution of all people in the City.

Penrith has a proud community spirit and that is part of how we live and celebrate our achievements. Partnership, openness and a positive approach are what enable us to come together and achieve shared goals.

Council provides health, cultural and community programs and events for residents and priority groups to bring people together, make social connections and encourage community wellbeing. We actively support non-government community service providers and are responsible for food safety and hygiene in local eateries and restaurants.

Council has a number of libraries which provide hubs for access to information and life-long learning. We have a number of regional arts, entertainment and cultural facilities including the Joan Sutherland Performing Arts Centre, the Penrith Conservatorium of Music, the Q Theatre, and the Penrith Regional Gallery and Lewers Bequest. Major sporting venues include the Sydney International Regatta Centre the Penrith Whitewater Stadium, as well as the Penrith Panthers complex.

Council provides quality sports fields, parks and playgrounds which offer a range of recreational and social opportunities for our community. Penrith has a strong and proud sporting tradition, with a higher than average participation rate. Council provides venues for sports such as athletics, cricket, rugby league, soccer, baseball, netball, softball, tennis, swimming and touch football. Council's facilities provide opportunities for residents and visitors to the City to be physically active and improve their health.

Strategy 6.1 – Provide opportunities for our community to be healthy and active

Service Activities	Service
6.1.1 Manage and maintain the City's sports grounds, parks and open space	City Parks
6.1.2 Resource and implement social programs that contribute to community wellbeing	Community & Cultural Development
6.1.3 Contribute to the health and wellbeing of the City's community	Environmental Health
6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure	Libraries
6.1.5 Manage sport and recreation facilities, programs and services	Recreation & Leisure Facilities Management
6.1.6 Provide and maintain sport and recreation facilities that meet community needs	Recreation & Leisure Facilities Management
6.1.7 Advocate for sport and recreation venues and services for the City	Recreation & Leisure Facilities Management
6.1.8 Support sport and recreation partners and networks	Recreation & Leisure Facilities Management

Key Achievements

- Upgrades undertaken to a range of sportsgrounds and playground across the City to improve participation opportunities.
- Council's Environmental Health and Sustainability Departments presented a free Healthier Food Business Seminar focussing on Healthier Food and Finances. The seminar provided information to food shop owners and their staff on food safety, reducing waste, choosing healthier oils and a program for retail shops to save costs on water and electricity. It was also an opportunity for business owners/operators to network with other food businesses.
- Council's Senior Environmental Health Officer (Health Team) was invited by Environmental Health Australia to present on Penrith's experience in managing former clandestine drug labs notifications at a training course run by EHA on land contamination.
- Council's Health Team Leader has been asked to assist a NSW Health advisory group looking at the development of an online training module for local government Environmental Health Officers on public health emergency response.
- 3 Eat it to Beat it sessions were facilitated at St Clair, Llandilo, Londonderry primary schools to encourage healthier eating options.
- Tennis
 - Participation in AO Blitz Program
 - Significant Maintenance work taken place at St Marys Tennis Courts
- Aquatic Facilities
 - New programs at Penrith Ripples
 - Facility improvements at St Marys, with pool controller and minor maintenance repairs.
- St Clair Leisure Centre
 - New regular hirers
 - Largest income to date in the past 5 years.
 - Best budget outcome over the past 5 years.

Strategy 6.2 – Encourage social connections and promote inclusion in our community

Service Activities	Service
6.2.1 Implement education and participation programs for identified target groups	Children's Services
6.2.2 Develop effective responses to the social impacts of growth, redevelopment and change	Community & Cultural Development
6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity	Community & Cultural Development
6.2.4 Facilitate and resource community services networks to support social cohesion	Community & Cultural Development
6.2.5 Liaise with Aboriginal organisations and residents to develop initiatives that contribute to community strength	Community & Cultural Development
6.2.6 Conduct and support a program of events	Marketing

Key Achievements

- In partnership with the community sector, the working party convened by Council has developed an information resource kit to provide a more integrated response to the growing issue of squalor and hoarding. The information kit is a valuable source of information for both the agencies and the community and delivers more sustainable outcomes for households effected by squalor and hoarding.
- Council held a successful International Women's Day celebration together with the Penrith Women's Health Centre and a number of local community organisations and service providers at St Marys Memorial Hall on Wednesday 5 March. The event attracted more than 110 local women from diverse backgrounds and different ages who celebrated women's achievements by participating in an entertaining and educative morning of activities. The celebrations featured a number of performances and speeches as well as a display of posters prepared by local women at a workshop with artist Margo Gasbi. These posters expressed the International Women's Day theme, "Inspiring Change", and provided workshop participants with the opportunity to express their views on what actions are needed to achieve equality for women. The event attracted very positive feedback from the women who attended.
- Council also continued to actively contribute to the Nepean Blacktown Taskforce on Homelessness. This strategic forum enabled representatives from a range of community partners and government agencies to discuss and progress a range of initiatives to support homeless people in the region. This included two Homelessness Hubs which were well attended by homeless people and provided a one stop shop for participants to get the support services they needed.
- A National Apology Day event was held in the Pop Up Park to commemorate the anniversary of the Federal Governments National Apology to the Aboriginal Community. This anniversary attracted many participants including Councillors, Deerubbin Local Aboriginal Land Council, NSW Police force and members of community organisations and Aboriginal community members. The Mayor gave a formal speech and there was a planting of a 'sea of hands' provided by ANTAR. This was followed by a morning tea. This event provided an opportunity to educate the community and local businesses about the experiences Aboriginal people have endured. It also provided an opportunity for community members to express their regret. The event was supported by the Healing Foundation.

Strategy 6.3 – Support cultural development, activating places and creativity

	Service Activities	Service
6.3.1	Implement projects and activities to enhance the cultural vitality of the City	Community & Cultural Development

Key Achievements

- The Art Every day event at St Marys Corner in April 2014 was a successful full day free art event for the whole community featuring a dynamic program of creative activities, art exhibitions, performances, artist networking event, workshops and presentations. This event was supported by St Marys Area Community Development Project, the Nepean District Lapidary Club, St Marys and District Historical Society, Nepean Potters Society, and the Philippine Language and Cultural Association. Council officers at St Marys Corner also provided extensive support to the ARTS WEST- St Marys Art & Craft Exhibition in April, coordinated by St Marys Area Community Development Project.”

Outcome 7

WE HAVE CONFIDENCE IN OUR COUNCIL



This outcome focuses on Council as a leader in the region, and the way we operate as an organisation. Messages from our community reinforced the importance of making sure that Council's finances are sound and sustainable. We need to continue to be ethical and transparent in our decision-making, provide a fair and safe workplace, and manage our finances and assets responsibly. As an organisation Council will base its decisions on the principles of sustainability and social justice, and deliver our services in the context of agreed priorities, legislative requirements and our available resources.

Strategy 7.1 – Demonstrate transparency and ethical behaviour

Service Activities	Service
7.1.1 Manage Council's business planning	Business Improvement
7.1.2 Provide an accurate and timely planning information service	City Planning
7.1.3 Ensure that the organisation promotes ethical behaviour, risk management, transparent decision making and meets contemporary governance standards	Corporate Governance
7.1.4 Manage Council's corporate reporting	Corporate Planning
7.1.5 Manage Council's reporting system and meeting processes	Council & Corporate Support
7.1.6 Support the Councillors in meeting their statutory obligations and roles as community representatives	Council & Corporate Support
7.1.7 Support the organisation to meet corporate statutory obligations	Council & Corporate Support
7.1.8 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services	Information Technology
7.1.9 Provide Council with legal administration, conveyancing and advice services	Legal Services
7.1.10 Provide Council with dispute resolution, litigation and advocacy services	Legal Services
7.1.11 Manage Council's mapping and geographical information systems to support the organisation's effectiveness, and to comply with legislation	Mapping Information / GIS
7.1.12 Manage Council's property portfolio	Property Development & Management
7.1.13 Manage Council's Records Management program to ensure compliance	Records Management
7.1.14 Manage access applications to meet statutory requirements	Records Management
7.1.15 Support Council in managing enterprise risk and compliance	Risk Management & Insurance
7.1.16 Manage insurance and claims	Risk Management & Insurance
7.1.17 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.1.18 Support the organisation to meet statutory and regulatory requirements for employee relations, EEO and WHS	Workforce Development

Key Achievements

- Database recoding for Stage 2 of the City Wide LEP has been prepared and is waiting for pre-publication loading at the appropriate time.
- Council's 2012-13 Annual Report won a Silver Award in the 2014 Australasian Reporting Awards. This award recognises the quality of the report in providing the community with accurate, relevant and easily understandable information.
- Implementation of Wi-Fi at St Marys precinct for Senior citizens Centre and historical Society. The IT Security Policy Manual was externally reviewed and updated covering issues such as virtual server environment security.
- Upgrade of Storage Area Network (SAN) with solid state disk drives to allow faster access to data.

- Wi-Fi installation for Memory Park completed.
- Successful submission of grant application to NSW Government for the Smart Work Hub.
- 104 GIPA informal requests for internal plans and documents were received and processed within the statutory time frame.
- During the 2013/2014 review period a total of three workforce policies have been reviewed and two new policies have been created.
- During the reporting period, the newly reviewed outdoor skills and knowledge profiles have been implemented. All relevant outdoor staff has been given copies of their individual profiles. These profiles will result in improved alignment of the contemporary skills required to enable the workforce to deliver effective and efficient services. This program will also enable Council to identify and target specific training needs of these staff.
- During this reporting period, Council representatives on the Local Government NSW Award Working party have finalised consultations with other Councils regarding proposed changes to the Local Government State Award. Feedback received has enabled the Local Government NSW to create an employer log of claims to be presented to Local Government Unions. The new award will take effect in the next reporting period.
- A Parental Leave Morning Tea was held to enable these staff members to engage with their Managers and Supervisors with regard to an update of activities occurring within their respective departments and also across the organisation as a whole. Staff on parental leave were also provided with information regarding Council's policies that enable flexible return to work requests.
- During this period L & D have developed a draft program 'Communication to Build Respectful Workplaces - Prevention of Bullying & Harassment' for Managers & Supervisors; as well as a program for staff. This program will be delivered during the 2014/2015 financial year.

Strategy 7.2 – Ensure our finances and assets are sustainable and services are delivered efficiently

Service Activities	Service
7.2.1 Manage Council's financial sustainability and meet statutory requirements	Financial Services
7.2.2 Coordinate Council's corporate research program with an integrated policy	Corporate Planning
7.2.3 Manage and maintain Council's fleet, plant and equipment	Plant Maintenance
7.2.4 Manage Council's property portfolio	Property Development & Management
7.2.5 Manage Council's procurement policies and procedures	Purchasing & Supply
7.2.6 Mainstream corporate sustainability	Sustainability Planning
7.2.7 Identify ways to use resources more efficiently	Sustainability Planning
7.2.8 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.2.9 Provide staff with opportunities for learning and development	Workforce Development
7.2.10 Manage Council's workers compensation and injury management	Workforce Development

Key Achievements

- City wide rating structure review completed.
- Financial Capacity Review undertaken with a number of recommendations developed and discussed with the Finance Working Party. This has informed the commencement of an organisation wide capacity review covering priorities, business processes, services and financial strategies.
- Implementation of new Tender Guidelines and purchasing threshold
- A new sustainable Buildings Policy for Penrith City endorsed by Council
- During this reporting period, Council has provided strategic advice to various departments in terms of restructuring their operations. Restructuring has positioned the organisation to improve efficiencies in terms of service delivery and reduced costs.
- The Education Assistance policy that provides for financial and/or study leave assistance has been reviewed and amended and will allow for an increased number of staff to access this benefit.
- Sustained savings have been achieved over the four years of the Retro-Paid Loss Scheme. Council's insurance premium for the 2013/14 financial year is \$854,032.62 compared to the projected cost of \$2,089,638 under the Basic Tariff Premium. It is anticipated that a refund on the previous three years premiums will be applied adding a further savings to Council.

Challenges

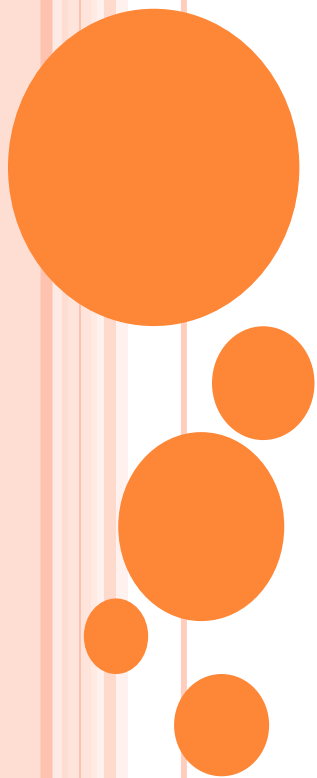
- Reduced government funding for new entrant traineeship programs will impact the funds received by Council that are currently used to provide other training opportunities for staff. This will continue to be monitored.

Strategy 7.3 – Provide opportunities for our community to participate in making decisions about the City's future

Service Activities	Service
7.3.1 Provide information about Council's services and policy positions	Communications
7.3.2 Manage Council's corporate planning and engagement program	Corporate Planning
7.3.3 Provide quality customer service and information on Council's services through Information Centres and agreed customer contact points	Customer Service
7.3.4 Provide an information service for visitors to the City	Marketing

Key Achievements

- The 2014-15 Operational Plan was adopted by Council on 23rd June 2014. This document outlines our budget and key activities for the coming financial year.



Financial Review

FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

This report covers the fourth quarter of the 2013-14 financial year. Details of significant variations, revotes, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council delivered a balanced budget in the adoption of the 2013-14 Operational Plan. As previously reported to Council, the predicted year end result as at March 2014 was a projected surplus of \$151,207 with variations in the first three quarters of the year being mainly positive variations to the original budget. The most notable of these included additional rates income (\$1,063,730), an increase to the 2013-14 Financial Assistance Grant (\$154,076), additional interest on investments (\$650,000) and DA Income (\$150,000). These were partly offset by an increase in Council's contribution to the superannuation defined benefits scheme (\$212,264) and an allocation for the proposed refurbishment and improvements planned for the former St Marys Council Chambers (\$250,000). In addition, a total of \$1,000,000 was transferred to Reserve in the first nine months of the year to ensure that Council retained the capacity to respond to any variations to budget assumptions, and provide capacity to respond to current and emerging priorities.

The predicted cumulative result for the year as at June 2014, after allowing for a number of proposed Reserve allocations is a small surplus of \$34,216. During the final quarter of 2013-14 the variations to budget continued to be mainly positive including employee cost savings, additional rates income (\$113,000), and additional interest on investments (\$285,000). Development related incomes (\$265,000), a reduction in contribution to Emergency Services Management (\$129,000), and operational savings in Public Domain Maintenance (\$212,000). These positive variations were partly offset by additional expenditure on Parks (\$224,000) and Building Operations (\$194,000). The predicted end of year result also proposes allocations be provided to provision for the Capacity Review (\$207,000), an allocation to the Legal Reserve (\$150,000), and continue to ensure that capacity is established for 2014-15 (\$400,000).

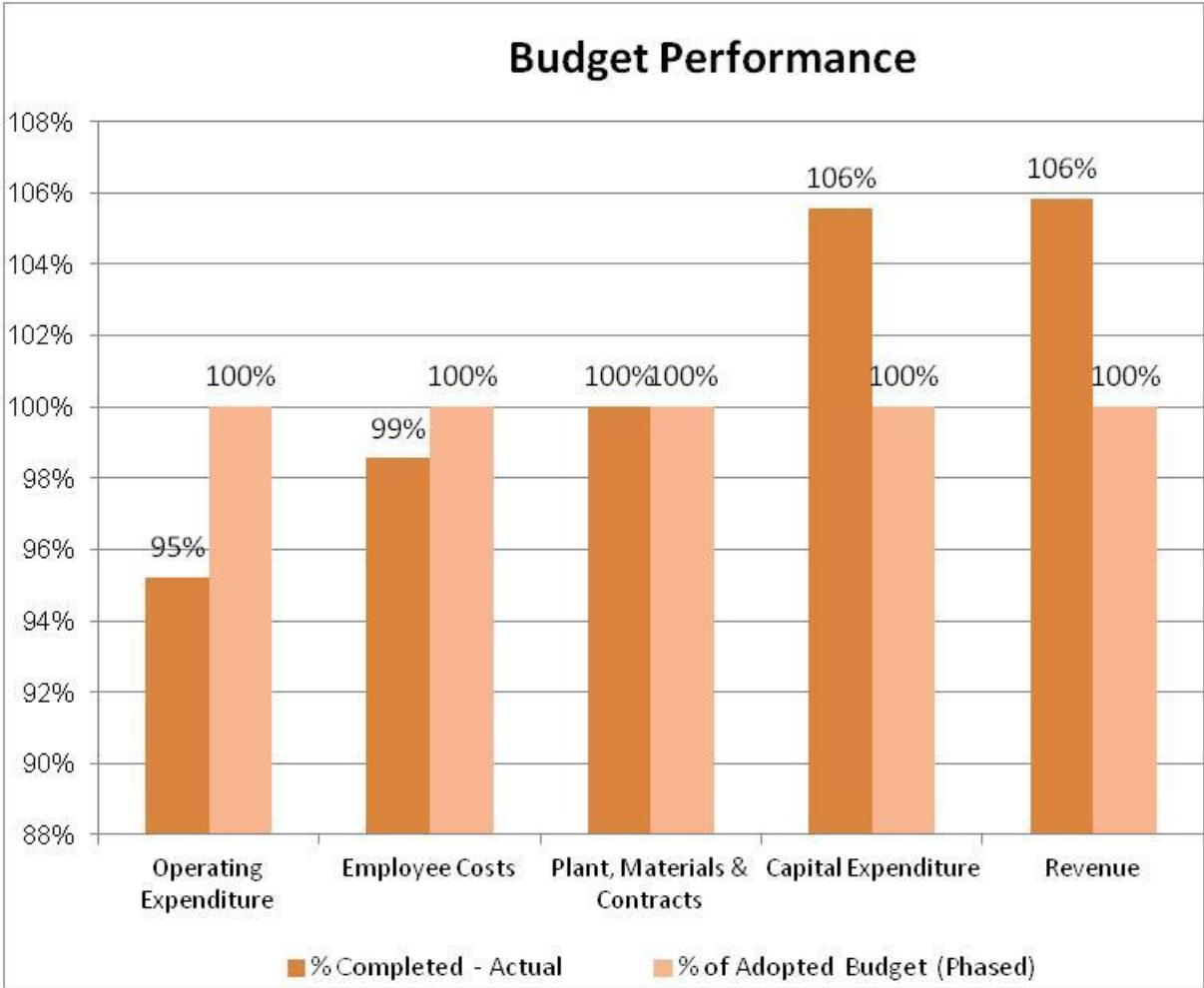
Council's long term financial plan has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required to comply with the policy and meet the organisational needs. The development of the 2014-15 Budget has commenced the implementation of this strategy. To assist with this implementation it is proposed that as part of the June Review that \$500,000 of the salary savings identified in this Review are transferred to the ELE Reserve.

Net Organisational salary savings have also been identified this quarter and when combined with the \$670,631 salary savings identified in the first three quarters and the additional allocation of \$500,000, included in the original budget, provided savings of \$1.3m following the end of year balancing.

This Review continues to demonstrate that Council remains in a sound and stable financial position, due in part to the recent SRV which focused on asset renewal and securing the right level of resources to ensure that Council's current services and service levels can be maintained. This financial sustainability has not been achieved without challenges in both the current and recent years. Council's capacity to accommodate additional priorities can only be achieved through the reprioritisation of current service levels. Future budgets continue to demonstrate Council's commitment to productivity improvements and this continued pursuit and actively managing programs ensures that Council will remain

financially sustainable and is building a sustainable long term platform. In addition Council's active management of its Rates Arrears and the implementation of a number of new initiatives to assist Ratepayers over the last 12-18 months, including SMS reminders for missed payments, has seen a significant reduction in Rates arrears as at 30 June 2014 with only 3.93% of rates remaining outstanding as compared to 4.89% for 30 June 2013.

The completion of the overall 2013-14 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2013-14. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this review is a deficit of \$136,905 for the quarter and results in a small surplus of \$34,216 being predicted as the cumulative result for the full year. Some of the more significant variations are listed below with their impact on the budget position (F – favourable, U – Unfavourable, and A - Allocation).

Net Employee Costs

The delivery of Council's 44 Services places a high reliance on Council's workforce and accordingly employee costs are a major component of the annual budget. Across any year there will also be occasions when there is a delay in filling vacancies and some savings have originated from these occurrences. As has been the experience in the past few years the actual costs relating to the retirement/resignation of long serving staff members has affected

the total employee costs budget. These additional costs have been partly offset by savings in other employee costs. Total salary savings identified in the first three quarters of 2013-14 totalled \$670,631, which once combined with the provision included in the original 2013-14 budget has been used to further offset these costs.

Council's ELE Reserve is used to provide for unusual changes in termination payments each year. The number of staff who might leave is difficult to predict, and the budget each year includes funding for average levels of retirements. A detailed review of retirement and termination predictions is carried out as part of developing the draft budget, to ensure that the Reserve contains adequate funding. Council policy is to maintain an amount of at least 20%, averaged over three years, of leave entitlements (excluding annual leave) in the Employee Leave Entitlements (ELE) Reserve. At the end of 2013-14 including the proposed transfer of \$500,000 included in this Review, the Reserve will hold \$5.3m or the equivalent of 23.52% of entitlements.

Superannuation costs for 2013-14 increased by a further \$68,154 over the June Quarter. This increase (0.9%) in superannuation mainly reflects payments for resignations and retirements which have varied to the estimates included in the original budget. In addition to this impact a further increase in superannuation costs is related to greater than budgeted contributions for those members in the Defined Benefits Scheme (DBS). Council currently has 129 employees that are members of the Defined Benefits Scheme (DBS) which requires members to contribute a percentage of their salary to superannuation. This percentage is reviewed and varied by the employees on an annual basis. Council's contribution is calculated based on the percentages nominated by employees. An increase in the percentages nominated by employees, in combination with the additional payments on resignation, has resulted in this increase in superannuation costs.

The final expected Workers Compensation Costs for 2013-14 was \$77,000 under budget (6%) with savings being transferred to the Workers Compensation Reserve which was established in 2010-11. The volatility of the premiums under the traditional Workers Compensation Model was one of the reasons that Council endorsed a move to the "Burning Cost" model for Workers Compensation insurance commencing in 2010-11. Under the "Burning Cost" model only actual claims costs form part of the premium calculation. Participation in WorkCover's Burning Cost Scheme provides additional incentive and reward for improvements in safety and injury management as it delivers significant monetary savings if current claims history is maintained or improved. The Workers Compensation Reserve has a predicted closing balance of \$1.6m as at 30 June 2014.

Interest on Investments - \$284,518 F (19%)

Untied interest on investments has exceeded budget in the June Quarterly Review due to the unrestricted portion of the portfolio being substantially higher than anticipated for most of the financial year. Earnings on Council's portfolio have continued to exceed the original 3.5% estimate due to the investments and bank term deposit interest rates remaining very competitive throughout the year and high returns from the floating rate notes in the portfolio, earning excellent margins above the Bank Bill Swap Rate.

Enhanced Public Domain Maintenance - \$212,639 F (6%)

Savings have primarily been through examining productivity improvements within the Public Domain Maintenance Service and the related proposal to re-align/redeploy a number of existing two Field Officer positions, combined with savings that have been achieved through greater plant utilisation.

Other savings arose from a reduction in the cost to respond to clean ups of multi unit dwellings e.g. dumped mattresses & household furniture and a reduction in the amount of these dumpings, as a result of concentrated education initiatives and improved level of servicing provided by our contractor, has resulted in significantly reduced waste disposal/removal costs.

The partnership with Mission Australia for the collection and recycling of dumped mattresses has also directly reduced disposal costs.

Infrastructure Fees - \$158,748 F (34%)

This additional income for Infrastructure Inspections, Road Opening Permits, Road and Footpath Closures, and Driveway Crossing Inspections is a result of activity with our release areas such as Glenmore Park, Waterside, and Jordan Springs in addition to the National Broadband Network rollout.

Development Related Income - \$137,000 F (5%)

Increased development activity above projections in the release areas continued throughout the last quarter of 2013-14 with greater confidence in residential development applications being received.

Additionally an increase in the number of Compliance Certificates being processed due to Council being appointed as the Certifying Authority for several large developments in Jordan Springs, North Penrith, Caddens Road, and Glenmore Park has provided some additional income along with Development Services increasing its share of the residential construction certificate market as a result of our 10 day approval offer for DA's in release areas where we will be the certificate provider.

Contribution to Emergency Services Management - \$128,919 F (7%)

The Ministry for Police and Emergency Services (MPES) contribution required by Council has come under budget due to State Government's budget saving initiatives introduced in the previous year across all emergency service groups which have produced significant operating cost savings. As a result, the NSW Government has passed these savings on to the local government and the insurance industry in the form of reduced contributions.

Rates - \$113,272 F (0.1%)

Estimated annual rating income is affected by development throughout the city (ie subdivisions) and is based on the rating available at a particular point in time. The increased income is the result of continued development occurring in Caddens, Jordan Springs and Werrington.

This income was predicted to be received in future years of Council's LTFFP and as such does not substantially increase Council's financial capacity in future years.

Parks - \$224,422 U (7%)

The Parks operational budget was overspent in 2013-14 due to oval irrigation undertaken in the month of February in response to a black beetle infestation. Following treatment twenty two sites were heavily irrigated to assist in killing the beetle and aided in turf recovery. Additional watering was also undertaken in response to climatic conditions.

In addition there were also increased costs associated with some tree removals along with a number of urgent reactive maintenance tasks that required attention including urgent electrical work (\$60,000), synthetic grass replacement due to vandalism (\$11,000) and urgent repairs to playgrounds (\$23,000).

Building Operations – Civic Buildings and Entities - \$193,737 U (7%)

A number of unscheduled items that have occurred throughout the year including: sewer and storm water drains replacement at the Ripples Centre, extensive electrical repairs/renewals throughout the Civic Centre, installation of theatre lighting at the JSPAC, and the hire of temporary portable air-conditioning units during the repairs of the Queen Street Centre's air-conditioning system.

Transfer to Reserve - \$400,000 A

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$400,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions including the 2014-15 Financial Assistance Grant, if needed. It may otherwise provide capacity to respond to some current and emerging priorities, including some of the priority resource requests that were unable to be funded in the original budget.

Transfer to Reserve (Capacity Review) - \$206,738 A

It is proposed to make an allocation to the 2014-15 Capacity Review, as part of the June Review that these funds will resource temporary staff within the organisation to complete the service and asset review along with engaging consultants to establish the external review framework. The service and assets reviews will identify service improvements, productivity gains and areas of potential savings that can be considered alongside future resource and priority planning.

Transfer to Legal Reserve - \$150,000 A

Recovery of in full of \$210,000 in legal costs to Council as a result of Land and Environment Court proceedings in 2012 from Dellara Pty Ltd has now become unlikely. The company is in administration and Council has been advised by the Administrator that it may only receive 15 cents in the dollar upon the winding up of the company. An allocation of \$150,000 is proposed to be transferred to the Legal Reserve to provision for the now likely shortfall in the expected recovery.

Other variations with no impact on the Surplus

Children's Services Childcare Fees – Decrease of \$65,000

The current economic climate has seen utilisation rates for Long Day Care and Preschool Care decline below target for the April to June period. Reduced discretionary expenditure and staffing costs combined with reduced transfers to childcare pooled funds and reserves has offset the decline in income from Childcare Fees.

Urgent Tree Removal - Increase of \$141,704

During the current financial year there has been a significant increase in the costs associated with urgent tree removal. The removal of urgent trees is undertaken by a contractor when the tree is too large for day labour to remove it or when there is immediate danger and no resource is available and a contractor is required.

The increase in costs has been a result of two major factors, the first is the impact of psyllid damage on the Grey Box Eucalypt population and an increased level of reporting by the Community.

In the 9 months from September 2013, the Parks Department has received 1,589 tree removal requests on public land, with 605 of these requiring removals. Given the increase in volume in 2013-14 an over expenditure in the Parks operational budget, it is proposed the program be funded from the Environment Reserve.

Property Development

Due to the nature of the property market a number of adjustments will be required each quarter to reflect the market conditions. Budget variation proposed for Property Development in the June Review have a net result of \$1.6m (U) and include:

- Property Expenditure – Planned expenditure for fit out of a number of properties has been delayed pending final lease negotiations and along with a rephasing of capital

expenditure relating to a development opportunity that will now be pursued and presented to Council in the first quarter of 2014-15.

- Property Income – sale of planned subdivision has now been delayed until 2014-15.

Revotes

In addition to these adjustments a total of \$3,483,244 of planned capital and operating projects are proposed for revote this quarter. The total value of revotes for the year to date (including the proposed revotes) is \$10,789,728 compared to \$7,177,611 for the same period last year. The more significant of these proposed revotes for the June Quarter are discussed below.

Jamison Park Field Lighting - \$363,552 (s94)

Work on the project commenced in late July 2014. Minor details were experienced in the initial stages of the project following the contract being awarded, however work is now well underway with the lighting upgrade now expected to be completed in September 2014.

Victoria Park Masterplan implementation - \$221,623 (s94)

Following the final design consultation, quotes have now been sought with orders placed for shade structures seating, and other furniture and playground elements. Design for new entry feature walls and new public toilet commenced. It is anticipated that the works will be fully completed in 2014-15.

CBD Stormwater Design and Construction - \$193,779 (SMSC)

Concept design and project costs have been prepared and presented to Council. The implementation of this project was originally forecast to run over a number of years however an opportunity to combine and accelerate the program delivery was presented through an application to the NSW Government's Local Infrastructure Renewal Scheme (LIRS). Pending the outcome of this application, which was expected in May 2014, finalisation and commencement has been delayed.

Great River Walk Stage 7b West Bank Construction Phase 4 - \$153,356 (Grant)

Work on the project commenced in late February 2014, however a combination of wet weather delays and unidentified utilities requiring the redesign of storm water drainage has resulted in original project schedule being re-phased. Redesigns have been completed and approved with construction under the revised design now well underway. It is now anticipated that the project will be completed in the first quarter 2014-15.

Penrith Progression - \$660,185 (Loan)

The work on Phase 3 of the Penrith Progression is now well advanced and as previously reported to Council a revised delivery timeframe for the completion of this phase will see work completed in the first half of 2014-15. Potential programs for phase 4 are currently being developed and will be the subject of a further report to Council to consider any potential advancement of phase 4.

Key Performance Indicators

Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of June 2014 this indicator was slightly below the OLG's benchmark at 1.37:1, and once adjusted for internal borrowings remained above Council's adopted indicator and the OLG benchmark at 1.69:1.

Unrestricted Available Cash

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of June 2014 was \$3.5m, compared to \$5.2m in June 2013.

Rates and Annual Charges Arrears

Rates arrears are 3.93% as at June 2014, compared to 4.89% in June 2013. This is also below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery to keep the indicator below the benchmark.

Long Term Financial Plan

Council adopted its new Resource Strategy, incorporating the updated Long Term Financial Plan (LTFP), at the Ordinary Meeting of Council held 24 June 2013. This update included a comprehensive review of the assumptions used in the LTFP and reflected the services and programs outlined in the Delivery Program. Following the approval of Council's Special Rate Variation Application to IPART in June 2011 the LTFP indicates that while there remain challenges ahead for Council, the Long Term Financial Sustainability, and in particular the continuation of existing services and service levels, has been addressed.

Summary

Council's financial position remains sound and with a surplus of \$34,216 projected for 2014-15 should Council endorse the proposed allocations included in this report. This review and the proposed allocations to Reserve and the ELE provision continue to demonstrate Council's commitment to strong financial management.



Andrew Moore
Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 30 June 2014 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



Vicki O'Kelly
Executive Manager Corporate
Responsible Accounting Officer

Funding Summary

	Current Budget Services	Current Budget Untied Income	Current Budget Total	Proposed Variances Services	Proposed Untied Services	Proposed Variances Total	Revised Budget Services	Revised Budget Untied Income	Revised Budget Total
Operations from Ordinary Activities									
Operating Expenditure									
Employee Costs	(82,478.0)	-	(82,478.0)	1,004.0	-	1,004.0	(81,473.9)	-	(81,473.9)
Interest Charges	(3,840.2)	-	(3,840.2)	14.7	-	14.7	(3,825.5)	-	(3,825.5)
Depreciation and Amortisation	(23,989.4)	-	(23,989.4)	4,287.4	-	4,287.4	(19,702.0)	-	(19,702.0)
Materials, Contracts and Other	(94,197.7)	-	(94,197.7)	4,767.0	-	4,767.0	(89,430.7)	-	(89,430.7)
Asset Utilisation and Overheads	2,320.6	-	2,320.6	(259.3)	-	(259.3)	2,061.3	-	2,061.3
Total Operating Expenditure	(202,184.7)	-	(202,184.7)	9,813.8	-	9,813.8	(192,370.8)	-	(192,370.8)
Operations from Ordinary Activities									
Operating Revenue									
Rates and Annual Charges	20,740.2	91,169.1	111,909.3	64.6	93.3	157.8	20,804.8	91,262.4	112,067.2
User Charges and Fees	39,023.8	451.2	39,475.1	1,263.4	409.8	1,673.2	40,287.2	861.1	41,148.3
Interest Income	596.1	1,899.8	2,495.9	34.3	387.2	421.6	630.4	2,287.0	2,917.5
Operating Grants and Contributions	16,197.4	5,827.4	22,024.8	1,961.4	-	1,961.4	18,158.8	5,827.4	23,986.2
Profit on Sale of Assets	(523.1)	-	(523.1)	102.1	-	102.1	(421.0)	-	(421.0)
Total Operating Revenue	76,034.4	99,347.6	175,381.9	3,425.8	890.4	4,316.1	79,460.1	100,237.9	179,698.1
Result before Capital Grants and Contributions	(126,150.3)	99,347.6	(26,802.7)	13,239.6	890.4	14,130.0	(112,910.7)	100,237.9	(12,672.8)
Capital Grants & Contributions	28,919.4	-	28,919.4	7,040.6	-	7,040.6	35,960.0	-	35,960.0
Operating Result	(97,230.9)	99,347.6	2,116.7	20,280.2	890.4	21,170.5	(76,950.7)	100,237.9	23,287.2
Funding Statement (Sources & Application)									
Add back non funded items	26,522.3	-	26,522.3	(6,510.6)	(414.9)	(6,925.5)	20,011.7	(414.9)	19,596.8
Funds received from Sale of Assets	4,969.8	-	4,969.8	(3,324.9)	-	(3,324.9)	1,644.8	-	1,644.8
Loans Received	-	10,201.2	10,201.2	-	-	-	-	10,201.2	10,201.2
Budget (Surplus) / Deficit	-	(171.1)	(171.1)	-	136.9	136.9	-	(34.2)	(34.2)
Funds Transferred (to)/from Reserves held	32,183.2	(14,036.1)	18,147.0	(6,916.3)	(480.8)	(7,397.1)	25,266.9	(14,516.9)	10,750.0
Net Fund Available	(33,555.6)	95,341.5	61,785.9	3,528.3	131.6	3,659.9	(30,027.3)	95,473.1	65,445.8
Application of Funds									
Assets Acquired	(53,019.9)	-	(53,019.9)	(3,445.7)	-	(3,445.7)	(56,465.6)	-	(56,465.6)
Internal Loans	280.6	-	280.6	(209.1)	-	(209.1)	71.5	-	71.5
Loan Repayments Made	(9,046.6)	-	(9,046.6)	(5.2)	-	(5.2)	(9,051.7)	-	(9,051.7)
Total Application	(61,785.9)	-	(61,785.9)	(3,659.9)	-	(3,659.9)	(65,445.8)	-	(65,445.8)
Net Costs funded from Rates & Other Untied Income	(95,341.5)	95,341.5	-	(131.6)	131.6	-	(95,473.1)	95,473.1	-

Significant Proposed Variations – June 2014

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)	
Building Approvals and Certificates		
<u>Construction Certificates - Income</u>		
<i>The Development Services department has offered a 10 day approval time frame for DA's for dwellings in release areas on the basis that Council will retain the Construction Certificate. This has resulted in an increase in the market share for residential construction.</i>	30,940	
<u>Environmental Compliance Levy- Income</u>		
<i>An increase in the number of Development Applications (over \$50,000) over the original forecast has resulted in the amount of income for this levy exceeding the budget.</i>	61,806	
Total Building Approvals and Certificates		92,746
Building Maintenance		
<u>Building Asset Renewal Project</u>		
<i>Council no longer recovers building maintenance expenditure from the Joan Sutherland Performing Arts Centre due to a change in policy. As part of the building's maintenance backlog: lighting and theatre equipment replacements, in addition to Concert Hall Amenities were required. This was not originally part of the 2013-14 Buildings Asset Renewal Program, but was deemed necessary to maintain an agreed upon service level.</i>	(26,287)	
<u>Building Operations - Civic Buildings and Entities</u>		
<i>A number of unscheduled items that have occurred throughout the year including: sewer and storm water drains replacement at the Ripples Centre, extensive electrical repairs/renewals throughout the Civic Centre, installation of theatre lighting at the JSPAC, and the hire of temporary portable air-conditioning units during the repairs of the Queen Street Centre's air-conditioning system.</i>	(193,737)	
<u>Building Operations - Community Buildings</u>		
<i>This variance relates to security and electricity costs. The security budget includes provision for call outs and casual patrols, these provisions were not required to be fully utilised during the year resulting in savings. The budget for electricity is based on estimated usage, however actual usage has been below that estimated at the time the budget was created resulting in savings.</i>	66,835	
<u>Bus Shelters</u>		
<i>This variance relates to surplus 2013-14 Bus Shelter allocation achieved due to cost savings related to Shelter and Slab construction/works. All scheduled 2013-14 works have been completed except for one due to the shelter frame being damage during shipping by the manufacturer.</i>	38,474	
Total Building Maintenance		(114,715)

Account Description	Budget Variance Pos/(Neg)	
Children's Services		
<u>Children's Services Coordination - Employee Costs</u>		
<i>Salary savings for June Quarter due to CSDO position being appointed to position at 23 hrs/week however the budget was for 35hrs/week.</i>	22,063	
<u>Children's Services Coordination - Movement in ELE</u>		
<i>This variation reflects the movement in Employee Leave entitlements for Children's Services (CS). From 2013-14 the component of \$17,905 relating to staff employed by the Children's Services Cooperative has been funded by the CS ELE reserve with the component of \$87,457 for the internal children's services coordination unit continuing to be applied against general revenue.</i>	(87,457)	
<u>Glenmore Pk - Child and Family Centre</u>		
<i>Utilisation of 100% was achieved in the June quarter for Glenmore Park Child and Family Centre representing an increase of 6% from the original utilisation target of 94% for this centre. This positive outcome has allowed additional income to be recovered from parent fees thereby reducing the subsidy required from council by \$22,199.</i>	22,199	
		(43,195)
Parks Management and Maintenance		
<u>Parks - Operational Expenditure</u>		
<i>Significant over expenditure on water during 2013-14 primarily relates to oval irrigation undertaken in the month of February in response to a black beetle infestation. Twenty two sites were affected. Sites were sprayed and then heavily irrigated (25ml). The high volume of irrigation assisted in killing the beetle and aided in turf recovery. Without this action all 22 fields would have been unable to be used in the 2014 winter sporting season. Additional watering was also undertaken in response to climatic conditions. A number of leaks were also detected and Parks staff have implemented a number of actions to address these and other identified issues which will result in better managed water usage in the future. The next major issue was the significant increase in costs associated with urgent tree removal during the year. Finally, a number of urgent reactive maintenance tasks were completed at a significant cost, e.g.\$60,000 in urgent electrical work, \$11,000 in synthetic grass replacement due to vandalism, \$23,000 in urgent repairs to playgrounds.</i>	(224,422)	
<u>Parks - Asset Renewal</u>		
<i>During the 2013-14 financial year the surface and lighting were embellished at the netball facilities at Londonderry Park. As this work fits within the scope of work identified in the S94 Local open space plan the funding of the project was able to be changed from general revenue to s94 as part of the June Quarterly Review.</i>	29,830	
		(194,592)

Account Description	Budget Variance Pos/(Neg)	
Civil Construction and Maintenance		
<u>Road Resealing/Resheeting</u>		
<i>The Road Resealing and Resheeting program is over budget by \$48,155. This overrun is due to the road rejuvenation scheme that has delivered over 75,000sqm in aspen and 25,000sqm in carbonate sealing. Critical works were also identified during the last quarter in the Cambridge Park area that required urgent attention which has also contributed to the overexpenditure.</i>	(48,155)	
<u>The Driftway - Roads Maintenance</u>		
<i>Penrith City Council and Hawkesbury City Council share costs of the Driftway maintenance 50/50. This year was Hawkesbury Council's turn to be responsible for maintenance work. Council's share for the work totalled \$5,121 for the year.</i>	27,879	
<u>Infrastructure Fees</u>		
<i>This additional income for Infrastructure Inspection, Road Opening Permit, Road and Footpath Closure, and Driveway Crossing Inspections is a result of increased income directly related to activity in large development areas such as Glenmore Park, Waterside, and Jordon Springs in addition to the National Broadband Network rollout. The additional income has been returned to the surplus. This is expected to continue as favourable economic conditions support continued development in these areas.</i>	158,748	
<u>Roads Maintenance and Drainage</u>		
<i>The first half of this variation relates to excess employee leave entitlements for City Works outdoor staff in the Roads and Drainage areas. City Works co-ordinators are aware of the issue and proactively engaging staff members with near or above excessive leave levels. The second half of the variation is a result of year-end charge out of under recovered workers compensation. There have been no new major cases of WH&S issues in the past three quarters.</i>	(75,746)	
Total Civil Construction and Maintenance		62,726
Community and Cultural		
<u>Community Resources - Development Officer</u>		
<i>Salary savings were generated following the appointment of the incumbent to the newly created Active Ageing Projects Officer position during the recruitment and appointment process. The outcomes specified in the grant funding agreement with the NSW Department Family and Community Services were achieved.</i>	25,580	
Total Community and Cultural		25,580
Customer Service		
<u>Customer Service - Employee Costs</u>		
<i>This relates to various positions salaries which are vacant due to resignations, maternity leave, part time arrangements or secondments to other departments from the Customer Service section. Recruitment to fill these positions is ongoing and savings for the final quarter have been returned to the surplus.</i>	32,003	
Total Customer Service		32,003
Project Management		
<u>Project Management - Employee Costs</u>		
<i>Salary savings for the June Quarter relating to two vacant positions- Urban Designer and Engineering Assistant, with recruitment for the two positions completed in July 2014.</i>	36,228	
Total Project Management		36,228

Account Description	Budget Variance Pos/(Neg)	
Development Applications		
<u>DA (Non-Contestable) - Newspaper Advertising Income</u>		
<i>This additional income represents a minor variance to the budgeted income for the Development Application area. Advertising - Newspaper Advertising income has increased due to the type of development received.</i>	20,615	
<u>DA (Non-Contestable) - Income</u>		
<i>Development activity in the release areas continued in 2013-14 with greater confidence in residential development being reflected in some large scale development applications.</i>	34,789	
<u>DA (Non-Contestable) - Operational Costs</u>		
<i>Savings achieved as a consequence of taking a more conservative approach to expenditure throughout the year and the impact of staff vacancies.</i>	24,957	
	Total Development Applications	80,361
Development Engineering		
<u>Development Engineering Advice - Income</u>		
<i>An increase in the number of Compliance Certificates being processed over the original forecasted amount has resulted in the amount of income received being in excess of the predicted budget. This is due to Council being appointed as the Certifying Authority for several large developments in Jordan Springs, North Penrith, Caddens Road, and Glenmore Park. In addition, favourable economic conditions have stimulated growth in this area, resulting in an increase in residential subdivision activity.</i>	49,578	
	Total Development Engineering	49,578
Emergency Services Management		
<u>RFS Zone Headquarters- Grant</u>		
<i>Payment to Council from the Ministry of Police and Emergency Services for reimbursable items provided to the Rural Fire Services was less than budgeted for. The NSW Rural Fire Fighting Fund budget is an estimate for which Council has no control over the expenditure.</i>	(28,320)	
<u>Contribution to Emergency Services Management</u>		
<i>The Ministry for Police and Emergency Services (MPES) contribution required from Council has come under budget due to State Government's budget saving initiatives introduced in the previous year across all emergency service groups which have produced significant operating cost savings. As a result, the NSW Government has passed these savings on to the local governments and the insurance industry in the form of reduced contributions.</i>	128,919	
	Total Emergency Services Management	100,599
Health Services		
<u>Public Health Services - Operational Costs</u>		
<i>Savings achieved as a consequence of taking a more conservative approach to expenditure throughout the year to balance the department budget.</i>	27,834	
	Total Health Services	27,834

Account Description	Budget Variance Pos/(Neg)	
Financial Services		
<u>Financial Services - Employee Costs</u>		
<i>This salary savings represents 3 staff vacancies within the department for the final quarter of the year which are currently in the process of being recruited.</i>	53,520	
<u>Movement in Fair Value - Investments</u>		
<i>In past years Council's investment and loan portfolio has been recorded at face value for all reporting purposes. However, in the 2013 Annual Statements, the fair/market value of two of Council's investments and an interest free Government advance were reported in order to comply with audit requirements. The variance of \$157,000 was written down and each subsequent year the net change between face and fair value will be adjusted back to profit and loss until it is repaid in full. As the independent market valuation of the two investments has increased since 2013, a net gain of \$77,000 is reported.</i>	77,483	
<u>LIRS Round 2 Subsidy</u>		
<i>Updated funding of debt service repayments to recognise LIRS Round 2 interest subsidy that Council succeeded in securing for the \$913,000 AREA's loan and the \$4,200,000 City Centres Renewal and Improvement Program (CCRIP) loans.</i>	73,760	
<u>s603 Certificates</u>		
<i>The growth in developments during 2013-14 occurred faster than anticipated, resulting in more property sales and more rate certificates requested.</i>	28,807	
<u>Investigate Grant Funding Opportunities</u>		
<i>This position has been vacant for the majority of 2013-14 while a review has been undertaken to determine the best model for achieving maximum access to grant funding opportunities. It is expected that a decision will be made in the first quarter with respect to resourcing this function.</i>	24,809	
<u>Bad and Doubtful Debts Written Off</u>		
<i>Provision for bad and doubtful debts adjusted to actual written off for 2013-14.</i>	21,093	
<u>Transfer to Doubtful Debts (net change)</u>		
<i>As part of the year end process a review of current and prior year Doubtful Debts was undertaken in line with accounting standards and this has resulted in a net decrease in the provision being required.</i>	54,009	
<u>Superannuation</u>		
<i>This small increase (0.9%) in superannuation mainly reflects payments for terminations during the year which were not included in the original estimates. In addition to the impact of termination payments on superannuation the further increase in superannuation costs is related to greater than budgeted contributions for those members in the Defined Benefits Scheme (DBS).</i>	(68,154)	
<u>Movement in ELE Provision for 2013-14</u>		
<i>This variation reflects the movement in Employee Leave entitlements, increased resignations/retirements, and the impact of leave balances throughout the organisation. Each year this provision is updated to include future wages increases, on-costs, and expected retirements. As such, this is traditionally a difficult area to accurately predict, however during the year salary savings due to vacancies have been directed towards this area lessening the impact at year end.</i>	(435,269)	
Total Financial Services		(169,942)

Account Description	Budget Variance Pos/(Neg)	
Fleet and Plant Management		
<u>Depot Operations- Materials</u>		
<i>Over-expenditure is largely due to the Depot Improvement Program currently underway across both the Kingswood and Copeland sites. This has resulted in higher than budgeted consultancy and waste removal contract services. The program is estimated to continue into the final quarter of 2014-15</i>	(31,782)	
Total Fleet and Plant Management		(31,782)
Information Technology		
<u>Information Technology - Employee Costs</u>		
<i>This relates to a vacant position in the Media Liaison section. Recruitment to fill this position is currently in progress.</i>	23,602	
<u>Digital Economy Strategy</u>		
<i>The Digital Economy strategy had an unspent budget of \$62,211 at the end of June 2014 due to a project officer vacancy. An amount of \$31,371 was returned to the surplus and \$30,840 was transferred to a reserve for future expenditure. The current estimate to complete the 40 recommendations of Digital Economy Strategy is in the planning and prioritization stage with the Steering Committee. In 2014-15 the focus will be on the Teleworking Smart Hub, Public WiFi, Social Inclusion and Teleworking Policies. Other priorities for 2014-15 and beyond will be set and reviewed by the steering committee in at their quarterly meetings. It is envisaged that the 2014-15 priorities will be defined at the October 2014 meeting with expenditure estimated at \$182,000 excluding salaries and is being reported to 30 June 2015. Next years budget currently has \$150,000 excluding salaries to fund the identified strategies and is due to be completed by 30 June 2015.</i>	31,371	
Total Information Technology		54,973
Legal Services		
<u>Transfer to Legal Reserve</u>		
<i>A debtor owes a balance of approximately \$210,000 in legal costs to Council as a result of Land and Environment Court proceedings in 2012. The company is in administration and Council has been advised by the Administrator that it may only receive 15 cents in the dollar upon the winding up of the company. The \$150,000 is proposed to be transferred to the Legal Reserve to provide funds in the event that there is a shortfall in the expected recovery of funds.</i>	(150,000)	
Total Legal Services		(150,000)

Account Description	Budget Variance Pos/(Neg)	
Libraries		
<u>Libraries - Employee Costs</u>		
<i>This variance relates to an over estimation of the additional cost for the Library to maintain essential staffing levels. A review of the Library salary budgets in 2012-13 revealed the budget for employee costs to maintain the minimum essential staffing levels for the Library was insufficient and a restructure of the Library salaries budget was undertaken. This change came into effect at the start of 2013-14, however a further review this year has indicated that not only is the Library being more efficient in how they cover off on staffing levels when employees are on leave, but also indicates that the budget for additional hours including Saturday and Sunday loadings have been over-estimated. The budget for 2014-15 is currently being reviewed and will be reduced to better reflect the true cost of Library staffing.</i>	50,343	
<u>Libraries - Operational costs</u>		
<i>Savings were achieved through a more conservative approach to operational spending this financial year.</i>	27,093	
<u>Library Resources</u>		
<i>This variance mostly relates to payment of the subscriptions that were adjusted at the end of year for pre-payments made for 2014-15.</i>	46,860	
<u>Books for Resale</u>		
<i>Library historical publications "Makings of a City" has been recognised as new inventory.</i>	68,000	
	Total Libraries	192,296
Marketing		
<u>Marketing - Employee Costs</u>		
<i>This relates to various positions which are vacant due to resignations, maternity leave, part-time arrangements from the Tourism, Marketing and Public Relations sections. Recruitment to fill these positions is currently in progress.</i>	50,072	
	Total Marketing	50,072
Media Relations		
<u>Corporate Advertising</u>		
<i>This variance mostly relates to the salary component of the project budget, where an additional part-time staff resource is currently vacant and savings returned to the surplus in the June Quarterly Review. This budget and staffing is currently being reviewed.</i>	28,089	
	Total Media Relations	28,089
Neighbourhood Facilities		
<u>Neighbourhood Facilities - Employee Costs</u>		
<i>A review of Neighbourhood Facility cleaning requirements is currently being undertaken, one cleaner position remains vacant with contractors taking on additional work to compensate while the review is being undertaken. There has also been closer monitoring of required cleaning frequencies. Also contributing to the savings is the transfer of responsibility for cleaning one facility to the licensee.</i>	53,851	
	Total Neighbourhood Facilities	53,851

Account Description	Budget Variance Pos/(Neg)	
Release Area Planning		
<u>S149 Certificates</u>		
<i>Income for S149 certificates in any given year is predominantly a product of the level of activity in the property market. Income levels based on historical records are estimated and adjusted for any known subdivision activity that is anticipated to occur within the LGA. During 2013-14 the anticipated level of development was exceeded by actual development. Continuing low interest rates have also boosted the property market. These factors have resulted in an additional \$38,788F being received in s149 certificate income this year.</i>	38,788	
<u>City Planning - Employee Costs</u>		
<i>In October 2013, the position of City Planning Coordinator was awarded to an internal candidate following an external competitive process. These salary savings were generated through the vacancy created in the successful candidate's previous position until it was filled in December 2013.</i>	25,962	
<u>Integrated Local Plan</u>		
<i>Delays in the production and exhibition of the new City- wide DCP to support the City-wide LEP have occurred due to the diversion of staff resources to various high priority projects during the year. The production and exhibition of the City wide DCP will now occur early in 2014-15 and the associated costs will be covered by the annual budget allocation.</i>	20,363	
Total Release Area Planning		85,113
Public Domain Maintenance		
<u>Enhanced Public Domain Team</u>		
<i>In examining productivity improvements within the Public Domain Maintenance Service and the related proposal to re-align/redeploy two Field Officer positions remained vacant over a number of months. Savings were also achieved in plant hire utilisation. Further savings were achieved by a reduction in the amount of dumpings, as a result of concentrated education initiatives and improved level of servicing provided by contractors which has resulted in significantly reduced waste disposal/removal costs. The partnership with Mission Australia for the collection and recycling of dumped mattresses has also directly reduced disposal costs.</i>	212,639	
<u>Public Conveniences - Employee Costs</u>		
<i>Overtime and use of casuals required to maintain an acceptable level of service has resulted in over-expenditure. A review of the service has been undertaken with the result being the cleaning of a portion of facilities being put to tender which will result in a more cost-effective service delivery.</i>	(44,738)	
Total Public Domain Maintenance		167,901

Account Description	Budget Variance Pos/(Neg)	
Regulatory Control		
<u>Companion Animals Commission</u>		
<i>The companion animal's commission is directly proportionate to the number of animals registered by council which was higher than anticipated for the 2013-14 financial year.</i>	34,436	
<u>Compliance Services - Employee Costs</u>		
<i>This variance is due to a maternity leave position that was not fully replaced, and a Technical Officer vacancy, that impacted this area for the bulk of the year. The officer on maternity leave will return in August 2014 and the Technical Officer vacancy has now been filled.</i>	105,942	
<u>RID Squad - Fleet Management</u>		
<i>Net Savings achieved in relation to the management of vehicles provided for RID squad operations.</i>	25,913	
	Total Regulatory Control	166,291
Corporate Planning		
<u>Transfer to Reserve - Capacity Review</u>		
<i>These funds will resource temporary positions within the OPD Department to complete the service and asset review. The service and assets reviews will identify service improvements, productivity gains and areas of potential savings to go towards resourcing future council priorities.</i>	(206,738)	
	Total Corporate Planning	(206,738)
Sustainability Planning		
<u>Sustainability Planning - Employee Costs</u>		
<i>This variation relates to salary savings for a senior position on maternity leave which was not fully replaced during the period.</i>	31,658	
	Total Sustainability Planning	31,658
Waste Management		
<u>Litter Bin Contract</u>		
<i>Collection of Street Litter Bin waste had less tonnage collected during the year than estimated resulting in a saving.</i>	23,488	
	Total Waste Management	23,488
Workforce Development		
<u>Corporate Training Budget</u>		
<i>The Corporate Training Budget was underspent by \$38,000 of which \$27,000 relates to the budget set aside to assist staff to attend external courses that was not fully utilised. The remaining \$10,000 is attributable to printing material cost savings from the internal print room and the provision of internal courses which varies year to year, last financial year the Corporate Training Budget was fully spent.</i>	38,297	
	Total Workforce Development	38,297

Account Description	Budget Variance Pos/(Neg)	
General Revenue/Untied Income		
<u>Rates</u>		
<i>Additional rates income is due to developments occurring in Caddens, Werrington and St Marys which had been predicted in the long-term models for latter years. This has resulted in additional income being generated in the current year; however it does not substantially increase financial capacity in future years.</i>	113,272	
<u>Interest on Investments</u>		
<i>Untied interest on investments has exceeded budget in the June Quarterly Review due to the unrestricted portion of the portfolio being substantially higher than anticipated for most of the financial year. An amount of \$14 million from the Erskine Park S94 Plan was expected to be transferred to the Department of Planning and Infrastructure following the 30 September 2013 Council decision. However, the funds were retained by Council until late June pending receipt of relevant documentation, and continued to earn interest during that time. In addition, bank term deposit interest rates have remained very competitive throughout the year. Together with the high returns from the floating rate notes in the portfolio, earnings have exceeded the 3.5% estimate throughout the year.</i>	284,518	
<u>Transfer to ELE Reserve</u>		
<i>During the year salary savings were retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. It is now proposed that remaining savings at year end be transferred to the Employee Leave Entitlement (ELE) Reserve.</i>	(500,000)	
<u>Transfer to Reserve</u>		
<i>The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$400,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions including the 2014-15 Financial Assistance Grant, if needed, and will otherwise provide capacity to respond to some current and emerging priorities, including some of the priority resource requests that were unable to be funded in the original budget.</i>	(400,000)	
Total General Revenue/Untied Income		(502,210)
Total Variances over \$20k		(13,490)
Other Variances under \$20k		(122,328)
1st Quarter Variances to adopted budget reported to Council		53,542
2nd Quarter Variances to adopted budget reported to Council		9,757
3rd Quarter Variances to adopted budget reported to Council		87,908
4th Quarter Variances to adopted budget reported to Council		19,914
Original 2013-14 Budget Surplus/(Deficit)		0
Net Predicted Surplus/(Deficit) for 2013-14		34,216

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPTIAL PROJECTS							
<u>City Works</u>							
Plant Replacement	97,407	97,407	-		1,347,325	1,184,058	163,267
Bus Shelter Program	29,338	29,338	-		85,000	17,188	67,812
Rural Fire Services Equipment Grant Funded	105,000	-	105,000	Grant/Sales	399,219	294,219	105,000
Londonderry Brigade Station Improvements	24,924	-	24,924	Grant	250,000	225,076	24,924
Forrester Road North St Marys – Widening Investigations	18,000	18,000	-		20,000	2,000	18,000
TOTAL CITY WORKS	274,669	144,745	129,924		2,101,544	1,722,541	379,003
<u>Community and Cultural Development</u>							-
St Marys HACC Internet & Multimedia Laboratory	5,780		5,780	Grant	10,000	4,220	5,780
Glenmore Parkway Entry Site	11,900		11,900	S94	15,000	3,100	11,900
TOTAL Community and Cultural Development	17,680	-	17,680		25,000	7,320	17,680

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPTIAL PROJECTS							
<u>Engineering Services</u>							
NSW Bike Plan River Cities Program SRV	173,456		173,456	SRV	2,424,192	2,250,736	173,456
TOTAL ENGINEERING SERVICES	173,456	-	173,456		2,424,192	2,250,736	173,456
<u>Information Management and Technology</u>							
Desktop Hardware/Software	114,039		114,039	Reserve	493,511	379,472	114,039
Asset Management Systems	36,535		36,535	Reserve	504,013	450,849	53,164
TOTAL INFORMATION MANAGEMENT AND TECHNOLOGY	150,574	-	150,574		997,524	830,321	167,203
<u>Library Services</u>							
Library Special Purpose Projects - Building	3,797		3,797	Grant	12,135	8,338	3,797
Digital Hubs Program - Hardware/Software Component	3,529		3,529	Grant	60,792	57,263	3,529
TOTAL LIBRARY SERVICES	7,326	-	7,326		72,927	65,601	7,326

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPTIAL PROJECTS							
<i>Major Projects</i>							
City Centre Improvements (SRV)	35,652	-	35,652	Reserve	1,013,036	935,944	77,092
Great River Walk Stage 7a - West Bank Construction Phase 3	6,943		6,943	Grant	389,984	383,041	6,943
Penrith Station Commuter Carpark	42,962	-	42,962	Grant	52,862	9,900	42,962
Great River Walk Stage 7b - West Bank Construction Phase 4	153,356	-	153,356	Grant	700,843	547,487	153,356
Cranebrook Wetlands & Cumberland Plains – Capital	49,817	-	49,817	Reserve	100,000	50,183	49,817
Andrews Road Wetlands Project	3,360	-	3,360	Reserve	54,750	51,390	3,360
Better Boating Program	11,500	-	11,500	Grant	20,000	8,500	11,500
CBD Stormwater Design & Construction	193,779	-	193,779	Reserve	237,620	43,842	193,778
TOTAL MAJOR PROJECTS	497,369	-	497,369		2,569,095	2,030,287	538,808

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPTIAL PROJECTS							
<u>Parks</u>							
TAF Parks Asset Renewal - Floodlight Control Project	61,418	-	61,418	Reserve	214,000	152,582	61,418
Parks Asset Renewal - Boronia Park Lighting Renewal	17,364	17,364			17,364	0	17,364
Werrington Creek Park Provision of new facilities	178,708		178,708	S94	211,000	32,292	178,708
Jamison Park Field Lighting	363,552	191,000	172,552	S94	434,850	71,298	363,552
Victoria Park Masterplan Implementation	221,623		221,623	S94	224,123	2,500	221,623
Parkes Ave Furniture Paths Landscaping	5,992		5,992	S94	89,000	83,008	5,992
Parks Improvements Erskine Park Road	10,000		10,000	S94	10,000	0	10,000
TOTAL PARKS	858,657	208,364	650,293		1,200,337	341,680	858,657
<u>Recreation Management</u>							
Multi use Court - Berkshire Park	6,000	-	6,000	VW	6,000	0.00	6,000
Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	91,478	-	91,478	SRV/TAF	225,707	134,229	91,478
TOTAL RECREATION MANAGEMENT	97,478	-	97,478		231,707	134,229	97,478

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPTIAL PROJECTS							
<i>Waste & Community Protection</i>							
Parking Pods	26,440	26,440			34,440	8,000	26,440
TOTAL WASTE & COMMUNITY PROTECTION	26,440	26,440	-		34,440	8,000	26,440
TOTAL CAPITAL PROJECTS	2,103,649	379,549	1,724,100		9,656,766	7,390,715	2,266,051

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
OPERATING PROJECTS							
<u>City Marketing</u>							
Website Maintenance	105,515	105,515			173,222	67,707	105,515
TOTAL CITY MARKETING	105,515	105,515	-		173,222	67,707	105,515
<u>City Planning</u>							
Review of Advocacy Framework and Advocacy Support	12,339	12,339	-		54,000	41,661	12,339
St Marys Village Precinct Planning	18,957	-	18,957	Contribution	132,810	113,853	18,957
TOTAL CITY PLANNING	31,296	12,339	18,957		186,810	155,514	31,296
<u>City Works</u>							
Plant Management and Optimisation Study	55,240	55,240	-		60,375	5,135	55,240
RMS Pedestrian Fence - Parker Street and Great Western Highway	87,640	-	87,640	Contribution	220,000	132,360	87,640
TOTAL CITY WORKS	142,880	55,240	87,640		280,375	137,495	142,880
<u>Community & Cultural Development</u>							
Penrith Active Living and Community Participation	6,027	-	6,027	Lemongrove Reserve	30,579	24,552	6,027
TOTAL COMMUNITY & CULTURAL DEVLEOPMENT SERVICES	6,027	-	6,027	-	30,579	24,552	6,027

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
OPERATING PROJECTS							
<u>Development Services</u>							
Independent Consultant Review Fernhill Development	50,626	50,626			110,000	45,028	64,972
TOTAL Development Services	50,626	50,626	-	-	110,000	45,028	64,972
<u>Engineering Services</u>							
Catchment Management Floodplain Drainage	10,052	-	10,052	Reserve	30,171	14,459	15,712
TOTAL ENGINEERING SERVICES	10,052	-	10,052		30,171	14,459	15,712
<u>Environmental Health</u>							
Water Sensitive Urban Design (WSUD) Capacity Building	5,496		5,496	SMSC	20,000	14,504	5,496
Gipps Street - Monitoring Leachate	29,009		29,009	Waste Res	182,030	153,021	29,009
Peachtree Creek bank Stabilisation Design	192,806		192,806	Reserve	391,316	198,510	192,806
Cranebrook Wetlands & Cumberland Plains	2,418		2,418	Grant	17,000	14,582	2,418
TOTAL ENVIRONMENTAL HEALTH	229,729	-	229,729	-	610,346	380,617	229,729

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
OPERATING PROJECTS							
<u>Internal Audit</u>							
Internal Audit Program	19,028	19,028			35,025	15,997	19,028
TOTAL INTERNAL AUDIT	19,028	19,028	-	-	35,025	15,997	19,028
<u>Library Services</u>							
Digital Hubs Program	2,583	-	2,583	Grant	115,321	112,738	2,583
TOTAL LIBRARY SERVICES	2,583	-	2,583		115,321	112,738	2,583
<u>Major Projects</u>							
Penrith Progression	660,185		660,185	Loan	1,508,200	848,015	660,185
TOTAL MAJOR PROJECTS	660,185	-	660,185		1,508,200	848,015	660,185
<u>Organisational Planning & Development</u>							
Sustainability Programs (SRV)	20,000		20,000	SRV	66,997	37,871	29,126
TOTAL ORGANISATIONAL PLANNING & DEVELOPMENT	20,000	-	20,000	-	66,997	37,871	29,126

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
OPERATING PROJECTS							
<u>Parks</u>							
Green Waste Mulcher	10,000	10,000	-		20,000	10,000	10,000
TOTAL PARKS	10,000	10,000	-	-	20,000	10,000	10,000
<u>Place Management</u>							
Urban Design (AREAS)	15,000	-	15,000	AREAS	149,842	31,740	118,102
TOTAL PLACE MANAGEMENT	15,000	-	15,000	-	149,842	31,740	118,102
<u>Public Domain Amenity & Safety</u>							
Penrith Litter Prevention Project	10,666		10,666	Grant	39,500	28,834	10,666
TOTAL PUBLIC DOMAIN AMENITY & SAFETY	10,666	-	10,666		39,500	28,834	10,666
<u>Recreation Management</u>							
Synthetic Sports Surfaces Study	18,000	11,570	6,430	Rec Reserve	18,000	-	18,000
TOTAL RECREATION MANAGEMENT	18,000	11,570	6,430		18,000	-	18,000

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
OPERATING PROJECTS							
<u>Waste & Community Protection</u>							
Illegal Dumping Deerubbin Land Stage 3 Cleanup	6,230		6,230	Grant	50,000	43,770	6,230
Civic Organics Collection and Composting trail	2,599		2,599	Contribution	5,000	2,401	2,599
Contamination Strategy- Green Bin Bloke	39,179		39,179	Contribution	371,789	332,610	39,179
TOTAL WASTE & COMMUNITY PROTECTION	48,008	-	48,008	-	426,789	378,781	48,008
TOTAL OPERATING PROJECTS	1,379,595	264,318	1,115,277		3,801,177	2,289,348	1,511,829
TOTAL PROPOSED REVOTES	3,483,244	643,867	2,839,377		13,457,943	9,680,063	3,777,880

Reserve Movements Budget
(Estimates for period ended 30 June 2014)

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Internal Reserves				
Alister Brass Foundation	71,405	2,736	-	74,141
Asset Renewal & Established Areas Strategy	120,892	5,099,253	4,724,931	495,214
Asset Reserve	2,105,745	8,226,338	6,706,089	3,625,994
Bicentenary Celebrations & Civic Events	3,000	-	-	3,000
Carparking/Traffic Facilities	-	12,499	4,545	7,954
Cemetery Reserve	216,664	123,738	81,775	258,627
Children's Services Reserves	162,460	20,000	36,233	146,227
Corporate Procedures and Systems Reserve	843,550	1,622,635	1,616,070	850,115
Election Reserve	106,768	125,000	-	231,768
Employee's Leave Entitlements	4,800,048	500,000	-	5,300,048
Environmental Awareness Programs	81,282	64,884	29,950	116,216
Environmental Program Reserves	953,790	-	335,223	618,567
Environmental Protection	26,167	466	-	26,633
Financial Assistance Grant in Advance	5,704,243	-	5,704,243	-
Grant Funded Projects Reserve	298,567	49,999	23,236	325,330
History of Penrith	11,148	-	11,148	-
Insurance Reserve	2,112,382	1,110,149	583,016	2,639,515
International Relationships	83,090	7,424	35,357	55,157
Legal Reserve	219,084	150,000	96,723	272,361
New District Library Resources	100,000	79,778	-	179,778
OOSH Bus Fleet Replacement Program	116,623	58,500	19,980	155,143
Penrith Pool Capital Upgrade Reserve	-	15,000	3,250	11,750
Plant & Motor Vehicle Replacement Res	597,053	1,322,498	716,325	1,203,226
Property Development Reserve	2,271,701	5,095,506	6,156,763	1,210,444
Recreation Reserve	75,081	(30,272)	6,609	38,200
Revote Reserve	1,191,268	518,383	796,528	913,123
S377 Committee Closure Proceeds	93,749	-	12,000	81,749
Salary System Training & Development Res	164,369	-	-	164,369
Samuel Marsden Road Riding Facility	4,018	-	2,566	1,452
Stormwater Management Service Charge	780,557	1,776,187	827,072	1,729,672
Sustainability Revolving Fund	310,555	195,000	103,845	401,710
Town Centre Review and Administration	-	18,471	-	18,471
Voted Works	350,242	159,000	226,014	283,228
Total Internal Reserves	23,975,502	26,323,172	28,859,491	21,439,184
Internal Loans				
Baseball Facilities	(9,800)	2,800	-	(7,000)
Costs to Advance Next Years Projects	(120,458)	66,759	23,200	(76,899)
RID Squad	(265,404)	133,323	35,479	(167,560)
Whitewater Canoe Slalom	(120,935)	-	209,571	(330,506)
Total Internal Loans	606,215	271,582	268,250	(602,883)
Section 94 in deficit internal loan	(7,938,835)		803,568	(8,742,403)
Total Internal Reserves & Loans	15,430,452	26,594,754	29,931,309	12,093,898

Reserve Movements Budget continued

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
External Reserves				
Civic Improvement S94	(2,217,829)	-	-	(2,217,829)
Claremont Meadows S94	(13,654)	-	452,398	(466,052)
Cultural Facilities S94	(3,535,843)	234,749	181,539	(3,482,633)
Erskine Business Park S94	17,162,693	143,659	14,181,564	3,124,788
Erskine Pk Residential Area S94	311,750	3,797	215,819	99,728
Footpath Construction S94	69,676	48,168	76,979	40,865
Glenmore Park S94	594,794	4,629	434,712	164,711
Glenmore Park Stage 2 S94	(381,955)	144,100	187,218	(425,073)
Kingswood Neighbourhood Centre S94	(72,625)	9,184	-	(63,441)
Lambridge Industrial Estate S94	(1,716,929)	-	370,446	(2,087,375)
Library Facilities S94	-	3,783	3,782	-
Mt Vernon S94	39,852	9,232	49,084	-
Penrith City District Open Space S94	8,139,849	2,952,376	892,786	10,199,439
Penrith City Local Open Space S94	577,520	575,844	249,576	903,787
Waterside S94	500,402	9,096	1,600	507,898
WELL Precinct	691,513	11,516	136,688	566,341
Funding for S94 Plans in deficit	7,938,835	-	(803,568)	8,742,403
Total Section 94 Reserves	28,088,048	4,150,132	16,630,623	15,607,557
Other External Reserves				
Waste Disposal Reserve	2,249,668	3,108,299	1,737,040	3,620,927
Environment / Sullage Reserve	559,273	822,665	1,015,295	366,643
Unexpended Loans	6,133,411	6,975,237	4,645,404	8,463,244
Unexpended Grants	1,882,758	9,681,245	9,625,994	1,938,009
Contributions	6,714,117	4,866,580	3,842,251	7,738,446
Waste and Sustainability Improvement Payments	1,459,865	-	792,680	667,185
Total Other External Reserves	18,999,092	25,454,026	21,658,664	22,794,454
Total External Reserves	47,087,140	29,604,158	38,289,287	38,402,011
Other Internal Reserves/Committees				
Children's Services Cooperative Reserves	759,121	367,780	156,889	970,012
Other (Committees)	484,163	(32,702)	-	451,461
Bonds & Deposits	2,753,049	-	-	2,753,049
Total Other Internal Reserves	3,996,333	335,078	156,889	4,174,522
Grand Total of Reserves	66,513,926	56,533,991	68,377,485	54,670,431
Controlled Entity				
Total Controlled Entity Reserve Movements	-	1,251,148	-	1,251,148
RESERVE MOVEMENTS PER BUDGET		57,785,139	68,377,485	

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Building Maintenance & Construction							
Various	Bus Shelters Program	CW	85,000	(67,812)	17,188		-12,150
Various	<i>Shelters</i>	CW				80,000	29,338
Various	<i>Slabs</i>	CW				5,000	
Penrith LGA	Building Asset Renewal (SRV)	CW	1,710,796	75,514	1,786,310	738	1,077
Penrith LGA	<i>NHC and Hall Refurbishments</i>	CW				229,380	213,196
Penrith LGA	<i>Childcare Centres Various Works</i>	CW				144,000	187,449
Penrith LGA	<i>Spotlight Access Ramp and Car Park Safety Upgrade</i>	CW				42,062	42,062
Penrith	<i>Penrith Regional Gallery Kitchen</i>	CW				8,312	8,312
Penrith LGA	<i>Annual Paint Program</i>	CW				235,000	218,555
St Marys	<i>Queen St Centre - Office Refurbishment</i>	CW				7,166	11,069
Penrith Council	<i>Civic Centre Access Card System</i>	CW				84,833	87,482
Penrith Council	<i>Civic Centre Air Conditioning System Design</i>	CW				81,200	81,200
Kingswood	<i>Depot Fire Services Hydrant Installation</i>	CW				2,650	2,650
Kingswood	<i>Penrith Nursery - Toilet Refurbishment</i>	CW				25,000	47,700
Llandilo	<i>RFS Llandilo - Driveway Footpath Replacement</i>	CW				10,000	29,480
St Marys	<i>St Marys Historical Society</i>	CW				8,405	8,405
Penrith	<i>University of the Third Age</i>	CW				6,995	6,995
St Clair	<i>St Clair Library Kitchen Refurbishment</i>	CW				11,310	11,310
St Marys	<i>St Marys Senior Citizens Floor Refurbishment</i>	CW				6,240	6,240
Penrith	<i>Performing Arts Centre Air Conditioning</i>	CW					2,200
Penrith LGA	<i>Sport and Recreation Facilities Various Works</i>	CW				184,712	135,131
Penrith	<i>Penrith Baby Health Centre Refurbishment</i>	CW				35,000	79,002
Penrith Council	<i>Computer Room Air Conditioning Upgrade</i>	CW				20,000	20,000
Penrith CBD	<i>Joan Sutherland P.A. – Roof Restoration</i>	CW				105,903	105,903
Penrith	<i>Penrith White Water – Replacement of Hot Water Units</i>	CW				44,299	44,299
Civic Centre	<i>Civic Centre Kitchenette Refurbishment</i>	CW				100,000	109,543
St Marys	<i>Queen Street Centre Refurbishment</i>	CW				38,341	71,537
Penrith	<i>JSPAC Concert Hall Amenities</i>	CW				58,256	58,226
Penrith	<i>CARES Air Con Upgrade</i>	CW				9,520	9,520

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	<i>St Clair Library Carpet</i>	CW				527	527
St Clair	<i>St Clair Youth Internal Paint</i>	CW				9,300	9,300
Penrith	<i>Whitewater External Light Replacement</i>	CW				22,000	23,530
Penrith	<i>JSPAC Lighting Replacement</i>	CW				44,000	20,840
Kingswood	<i>Depot Store Kitchen Replacement</i>	CW				9,867	9,956
St Marys	<i>Ripples Hydrotherapy Boiler Replacement</i>	CW				30,000	8,541
Penrith	<i>Schools Boatshed Box Gutter Replacement</i>	CW				10,780	10,780
St Clair	<i>St Clair Recreation Driveway for NSWFB</i>	CW				35,000	25,200
Civic Centre	<i>Civic Centre UV Lights and Filter Media Frames</i>	CW				50,000	50,118
Civic Centre	<i>Civic Centre Furniture</i>	CW					9,733
Civic Centre	<i>Civic Centre Ceilings</i>	CW					19,241
Penrith LGA	Install Sustainable energy technologies - council facilities	CW	56,390		56,390		56,390
Nth Penrith	Bus Shelters - Lemongrove	CW	66,000		66,000		20,729
Nth Penrith	<i>Shelters</i>	CW				46,000	
Nth Penrith	<i>Slabs</i>	CW				20,000	45,271
Various	SRF Lighting Upgrade 2013-14	CW	110,582	(1,737)	108,845		20,546
Kingswood	<i>Kingswood Depot Internal Lighting Upgrade</i>	CW				32,616	21,616
Civic Centre	<i>Civic Centre Downlights</i>	CW				12,942	23,561
Civic Centre	<i>Civic Centre Atrium Lights</i>	CW				20,547	30,329
Civic Centre	<i>Library Lights</i>	CW				25,859	
Civic Centre	<i>Civic Centre Uplights</i>	CW				18,618	12,794
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			2,028,768		2,034,733		2,034,732
Cemeteries							
Penrith	Penrith General Cemetery - Enhancements	PDA&S	83,759	(1,984)	81,775		81,775
TOTAL CEMETERIES			83,759		81,775		81,775
Children's Services							
Various	Building Upgrades	CS	93,936	(51,926)	42,010	93,936	42,010

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	CS IT Replacement Capital	CS	23,384		23,384	23,384	23,384
Penrith LGA	OOSH Bus Fleet Replacement	CS	47,025		47,025		47,025
Various	CS Playground Upgrades	CS	359,760	(15,868)	343,892	359,760	343,892
St Marys	SAACS Program - Capital Items	CS	7,104		7,104		7,104
TOTAL CHILDREN'S SERVICES			531,209		463,415		463,415
City Parks							
Various	Land Recognition	PA	4,309,449		4,309,449		
Various	<i>Land Recognition - Community (D)</i>	PA		450,000	450,000		450,000
Various	<i>Land Recognition - LUR</i>	PA		4,331,313	4,331,313		8,640,762
Penrith LGA	T.A.F. Parks Asset Renewal Program	PA	539,704	(80,354)	459,350		3,231
Penrith LGA	<i>Floodlight Control Project</i>	PA				214,000	152,582
Jordan Springs	<i>Regional Playground All Abilities Northern Oval Precinct</i>	PA				150,000	150,000
Werrington	<i>Renovate Sporting Field Surface - Parkes Ave Werrington</i>	PA				57,727	33,938
St Marys	<i>Fencing and Bollards Monfraville Oval</i>	PA				5,000	4,480
Sth Penrith	<i>Fencing and Bollards Eileen Cammack Res</i>	PA				5,000	4,330
St Clair	<i>Renovate Grass Sporting Field Surfaces Saunders Oval</i>	PA				28,977	10,310
St Clair	<i>Seal Carpark Mark Leece</i>	PA				50,000	62,103
Cranebrook	<i>Andromeda Oval Irrigation Tank (club matching this)</i>	PA				22,091	22,276
Penrith LGA	<i>Kico Playground Audit</i>	PA				16,000	16,100
Penrith LGA	Park Asset Renewal (SRV)	PA	599,359	(31,102)	568,257		504
Penrith LGA	<i>Jack Jewry Reserve Playground Equipment Renewal</i>	PA				15,000	17,899
Penrith LGA	<i>Various Cricket Wicket Surfaces</i>	PA				39,000	46,993
Werrington	<i>Playground Parkes Avenue Werrington</i>	PA				75,000	75,000
Sth Penrith	<i>Playground Pioneer Park South Penrith</i>	PA				14,000	14,000
Erskine Park	<i>Playground Spica Place Reserve - Refurb Erskine Park</i>	PA				14,000	14,000
North St Marys	<i>Playground Tobruk & Warrego Nth St Marys</i>	PA				75,000	79,480
Emu Plains	<i>Field Lighting Hunter Fields Emu Plains</i>	PA				40,000	39,892
Sth Penrith	<i>Field Lighting Eileen Cammack South Penrith</i>	PA				100,000	89,943
Penrith	<i>Irrigation systems Parker Street Automatic Penrith</i>	PA				6,500	11,764

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Erskine Park	<i>Litter bins and storage unit Peppertree Reserve Erskine Park</i>	PA				1,000	851
Kingswood	<i>Fencing & Bollards Chapman Gardens Kingswood</i>	PA				12,000	8,660
Emu Plains	<i>Fencing & Bollards Weir Reserve Emu Plains</i>	PA				16,000	15,690
Werrington	<i>Fencing & Bollards Harold Corr Oval Werrington</i>	PA				17,000	12,848
Kingswood	<i>Fencing & Bollards Oag Crescent Kingswood</i>	PA				6,995	6,278
St Marys	<i>Cricket Practice Nets Shepherd St St Marys</i>	PA				2,500	2,044
Various	<i>Fountain & Pumps Various Various</i>	PA				20,000	19,877
Cambridge Park	<i>Cricket Practice Nets Paterson Oval Cambridge Park</i>	PA				10,000	1,480
Werrington	<i>Bridge renewal Werrington lakes</i>	PA				28,000	18,200
Glenmore Park	<i>Torquay Terrace Playground - Glenmore Park</i>	PA				60,000	63,024
St Marys	<i>Boronia Park Lighting Renewal</i>	PA				17,364	
Londonderry	<i>Londonderry Netball Court Re-Surfacing</i>	PA				30,000	29,830
Glenmore Park	Glenmore Park S94 Funded Capital Works	PA	228,429		228,429		
Glenmore Park	<i>Renew Play Equipment Soft Fall and Seats Laguna Dr Res</i>	PA				26,505	26,505
Glenmore Park	<i>Playground Equipment - Ched Town Reserve</i>	PA				194,424	194,424
Penrith LGA	<i>Install Rubish Bins at 3 Locations</i>	PA				7,500	7,500
Penrith	Cook & Banks Reserve Sub Surface Irrigation	PA	119,000	(6,692)	112,308		112,308
Colyton	Upgrade Surfaces and Floodlighting - Shepherd Street Park	PA	87,356	250	87,606		87,606
Penrith	Parker Street Playing Fields Resurfacing	PA	7,461		7,461		7,461
Jamisontown	Jamison Park Field Lighting	PA	434,850	(363,552)	71,298		71,298
Penrith	Jamison Park Provision of New Facilities	PA	295,000	(30,769)	264,231		
Sth Penrith	<i>Carpark 30 Spaces Jamison Park South Penrith</i>	PA				200,000	157,119
Sth Penrith	<i>Shared Pathway Jamison Park South Penrith</i>	PA				95,000	87,513
Sth Penrith	<i>Fitness Equipment Jamison Park South Penrith</i>	PA					19,598
Werrington	Werrington Creek Park Provision of New Facilities	PA	211,000	(178,708)	32,292		
Werrington	<i>Picnic Facilities Werrington Creek Werrington</i>	PA				161,000	
Werrington	<i>Additional Amenities Werrington Creek Werrington</i>	PA				50,000	32,292
St Marys	Victoria Park Masterplan Implementation	PA	224,123	(221,623)	2,500		2,500
Cranebrook	Field Lighting Andromeda Oval Cranebrook	PA	124,985	(31,578)	93,407		93,407
St Clair	Playground Denver Rd Reserve St Clair	PA	75,000	(1,881)	73,119		73,119

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Erskine Park	Park Improvements - Erskine Park S94	PA	60,000	(10,670)	49,330		
Erskine Park	<i>Pacific Road & Phoenix Crescent</i>	PA				45,000	45,000
Erskine Park	<i>Erskine Park Road</i>	PA				10,000	
Erskine Park	<i>Fantail Crescent</i>	PA				5,000	4,330
Werrington	Parkes Ave Furniture Paths Landscaping	PA		83,008	83,008		83,008
St Clair	Landscaping works at Dorothy Radford Reserve St Clair	PA		4,125	4,125		4,125
Sth Penrith	Playgrounds in South Penrith and Jamisontown	PA	37,000		37,000		37,000
Sth Penrith	Provision of Playground Nash St South Penrith	PA	37,000		37,000		37,000
TOTAL CITY PARKS			7,389,716		11,301,483		11,301,482
Civil Construction & Maintenance							
Various	Urban Drainage Construction Program	CW	216,886	4,154	221,040		4,763
Berkshire Park	<i>Second Road - Berkshire Park</i>	CW				75,886	101,278
Kingswood	<i>Great Western Highway Kingswood</i>	CW				141,000	114,998
Various	Construction of Bicycle Facilities	CW	30,000		30,000		30,000
Various	Kerb & Guttering	CW	205,000	9,206	214,206	198	
Kemps Creek	<i>Salisbury Ave from Elizabeth Dr to 200m</i>	CW				87,212	96,418
St Marys	<i>Valance Street Links Rd 16</i>	CW				70,000	70,198
St Clair	<i>Explorers Way Ashwick Circuit/Fuller Pl</i>	CW				47,590	47,590
Various	Traffic & Transport Facilities Program	CW	147,839	297	148,136		228
Penrith LGA	<i>Traffic Surveys</i>	CW				17,200	20,841
Kingswood	<i>Copeland Street Kingswood - Phillip Street</i>	CW				20,000	19,620
Cranebrook	<i>Andromeda Drive the Northern Road MIST</i>	CW				687	687
St Marys	<i>Refuge Island at Sydney St & Adelaide St</i>	CW				20,000	21,532
St Marys	<i>MIST at Shepherd St & Hewitt St</i>	CW				30,000	31,998
Werrington	<i>Pedestrian Refuge Werrington Rd & The Kingsway</i>	CW	17,938		17,938	17,669	19,555
Glenmore Park	<i>Speed Hump in Town Terrace Glenmore Park</i>	CW				4,190	4,190
Oxley Park	<i>Tadpole Islands – Melbourne St Oxley Park</i>	CW				35,762	26,218
Penrith	<i>Median Extension Belmore St Penrith</i>	CW				20,269	21,205
Various	Dedication - Subdivision Roads	CW	13,465,000	5,029,243	18,494,243		18,494,243

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Dedication - Drainage Works	CW	6,000,000	(2,371,136)	3,628,864		3,628,864
Llandilo	Rural Roads Widening	CW	156,000		156,000		156,000
Various	Roads Reconstruction (2)	CW	2,054,100		2,054,100		
Penrith	<i>Derby Street Penrith - Doonmore St to Colless St</i>	CW					-14,847
Penrith	<i>Cemetery</i>	CW				52,269	52,269
Werrington Cty	<i>Dunheved Rd - 300m East of John Batman Ave</i>	CW				321,795	308,212
Glenmore Park	<i>Buyu Rd - Muru Dr to Wari Ave</i>	CW				71,283	71,283
Glenmore Park	<i>Kiber Dr - Minneck Cl to Binnit Pl</i>	CW				69,481	69,481
Glenmore Park	<i>Muru Dr - Kiber Dr to Womra Cr</i>	CW				126,868	126,868
St Clair	<i>Banks Dr - St Clair Ave to Mamre Rd</i>	CW				243,898	243,898
St Clair	<i>Endeavour Rd - Moore St to Banks Dr</i>	CW				280,384	280,384
Colyton	<i>Roper Rd - Carlisle Ave to Hewitt St</i>	CW				500,000	528,429
St Clair	<i>Salamander St - Marne Pl to Rotorua Rd</i>	CW				39,262	39,262
Erskine Park	<i>Swallow Dr - Pegasus to Sennar Rd</i>	CW				222,554	222,554
St Marys	<i>Valance St - No 16 to Links Rd</i>	CW				126,306	126,306
Various	Path Paving Program	CW	226,979		226,979	226,979	226,979
Penrith LGA	Developer Funded Works	CW	68,521	124,686	193,207		0
Glenmore Park	<i>Harold Bentley Way</i>	CW				68,521	51,871
Glenmore Park	<i>Binyang Ave Glenmore Ridge</i>	CW					13,588
Glenmore Park	<i>Bluestone Dr Glenmore Ridge</i>	CW					40,488
Glenmore Park	<i>Deerubbin Dr Glenmore Ridge</i>	CW					32,049
Glenmore Park	<i>Oriri Ave Glenmore Ridge</i>	CW					19,543
Glenmore Park	<i>Risus Ave Glenmore Ridge</i>	CW					23,852
Glenmore Park	<i>Horti St Glenmore Ridge</i>	CW					11,816
Penrith LGA	Shared Pathways (SRV)	CW	140,000	(426)	139,574		
Penrith	<i>Jamison Rd and York Rd - Pedestrian Refuge Island</i>	CW				80,000	80,000
Penrith	<i>Jamison Rd Shared Pathway - Between Tench Ave and Wilson Ln</i>	CW				60,000	59,574
Glenmore Park	Glenmore Park S94 Stage 1 Capital Works	CW	131,656		131,656		
Glenmore Park	<i>Footpath - Massey Way</i>	CW				1,242	1,242
Glenmore Park	<i>Footpath - Glenmore Parkway Woodland-Candlebark Crt</i>	CW				3,526	3,650

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Glenmore Park	<i>Footpath - Muru Drive</i>	CW				12,069	12,069
Glenmore Park	<i>Footpath - Aberdeen Cir & Prestwick Tce</i>	CW				44,435	44,435
Glenmore Park	<i>Footpath - Dyllwynia Dr</i>	CW				42,895	42,895
Glenmore Park	<i>Footpath - Surveyors Creek Fields</i>	CW				7,911	7,911
Glenmore Park	<i>Footpath - Candlebark Cir</i>	CW				12,088	12,088
Glenmore Park	<i>Footpath - Lady Jamison Dr</i>	CW				3,885	3,885
Glenmore Park	<i>Footpath - Blue Hills Dr</i>	CW				3,605	3,482
Penrith	Tench Reserve Car Park Improvement	CW	652	274	926		926
Penrith LGA	Urban Drainage Construction Program	CW	207,000	(15,914)	191,086		8,000
Oxley Park	<i>Adelaide St Drainage Inlet Reconstruction</i>	CW				12,000	16,999
Londonderry	<i>Hughes St Dish Drain Recon at Londonderry Rd Intersection</i>	CW				50,000	53,727
Orchard Hills	<i>Verdelho Way Construct Concrete V-Drain</i>	CW				60,000	15,123
Cambridge Park	<i>Wembly Avenue Construct Surge Pit Outside No11</i>	CW					3,000
Emu Plains	<i>Old Bathurst Rd Underpass Pit Cover Modification</i>	CW				25,000	9,000
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CW				10,000	10,000
Castlereagh	<i>Hinxman Road Drainage</i>	CW					2,760
Werrington	<i>Water Street Werrington</i>	CW				50,000	68,966
C'mont Meadows	<i>Brahms Way Between 4 - 6</i>	CW					3,512
St Marys	Links Rd Drainage Kerb & Gutter	CW	481,000		481,000		481,000
Erskine Park	Path Paving - Erskine Park S94	CW	7,500	(2,405)	5,095		1,000
Erskine Park	<i>Whipbird Place Laneway</i>	CW				7,500	4,095
Wallacia	Blaxland Crossing Bridge - Silverdale Rd to Nepean River	CW	32,370	(4,916)	27,454		27,454
Penrith	Union Road Carpark Improvement	CW	60,114	1,950	62,064		62,064
Penrith Council	Civic Centre Turning Circle	CW	45,000	(3,347)	41,653		41,653
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	20,000	(18,000)	2,000		2,000
Mount Vernon	Kerrs Road & Mt Vernon Road Intersection S94	CW	34,461		34,461		34,461
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			23,748,016		26,501,682		26,501,683

Community & Cultural Development

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Disabled Access Improvements	C&CD	44,868	697	45,565		45,565
Penrith	St Marys HACC Internet & Multimedia Laboratory	C&CD	10,000	(5,780)	4,220		4,220
Penrith Council	Community and Cultural Development Capital Purchases	C&CD		2,473	2,473		2,473
Glenmore Park	Glenmore PK Child & Family Prec (MP) S94	C&CD	144,900	(21,789)	123,111		736
Glenmore Park	<i>Solar Panel Installation</i>	C&CD				121,486	122,375
Glenmore Park	Glenmore Parkway Entry Site	C&CD	15,000	(11,900)	3,100		3,100
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			214,768		178,469		178,468
Community Safety							
Various	Community Safety Program	PDA&S	190,386	(8,406)	181,980		181,980
	CPTED Graffiti Hotspot Program	PDA&S	8,531		8,531		8,531
TOTAL COMMUNITY SAFETY			198,917		190,511		190,511
Council & Corporate Support							
Civic Centre	Council Chamber Audio Visual Equip	GOV	19,000	(1,540)	17,460		17,460
TOTAL COUNCIL & CORPORATE SUPPORT			19,000		17,460		17,460
Design & Project Management							
Various	CBD Stormwater Design	MP	237,620	(193,779)	43,841		43,842
	Penrith Civic Arts Precinct Design	MP	39,440		39,440		39,440
Various	Penrith Station Commuter Carpark	MP	52,862	(42,962)	9,900	52,862	9,900
Erskine Park	Erskine Park/Mamre Rd Intersection Upgrade Construction	MP	12,645		12,645		12,645
Werrington	WELL Infrastructure Fund	MP	4,773	(1)	4,772		4,772
St Marys	Coachmans Park Drainage Design & Construction	MP	74,706	(66,770)	7,936		7,936
St Marys	<i>Contract Tendered</i>	MP				15,000	-19,740
St Marys	<i>Contract Variations</i>	MP					19,740
St Marys	<i>Contingency</i>	MP				59,706	
Penrith	114 Henry St Refurbishment	MP	13,319		13,319		13,319
Penrith LGA	City Centre Improvements (SRV)	MP	1,013,036	(77,092)	935,944		

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	<i>Coachmans Park Landscape Design and Construction</i>	MP				622,967	585,418
Penrith	<i>Lighting Design High St Penrith</i>	MP				7,028	7,028
Sth Penrith	<i>Riley Street (Between High St and Henry St) Upgrade</i>	MP					130
St Marys	<i>St Marys CBD Masterplan</i>	MP				46,269	44,545
Penrith	<i>Penrith CBD - Temporary Triangle Park Design and Implementat</i>	MP				127,784	161,582
Penrith	<i>Penrith CBD - High St Linear Plaza Design and Implementation</i>	MP				1,273	2,007
St Marys CBD	<i>St Marys CBD - Design Consultancy</i>	MP				158,059	98,825
Penrith	<i>Penrith Civic Arts Precinct - Mondo</i>	MP				49,656	36,409
Emu Plains	Great River Walk Stage 7a - West Bank Construction Phase 3	MP	389,984	(6,943)	383,041		383,041
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	21,646	(1,447)	20,199		20,200
Emu Plains	River Road Reserve Provision of new Facilities	MP	9,494	(655)	8,839		8,839
Emu Plains	Regatta Park East Provision of new Facilities	MP	5,316	(366)	4,950		4,950
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	1,519	(105)	1,414		1,414
Penrith	Great River Walk Provide Circuit on both sides of River	MP	699,716	(152,229)	547,487		547,487
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	23,352	3,827	27,179		27,179
St Marys	Victoria Park Rotunda Restoration	MP	79,329		79,329		79,329
Glenmore Park	Ched Towns Upgrade Accessible Toilet	MP	25,835		25,835		25,835
Glenmore Park	Surveyors Creek Upgrade Accessible Toilet	MP	13,443		13,443		13,443
Erskine Pk Ind	Erskine Business Park Re-Face Lettering	MP	3,770		3,770		3,770
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	100,000	(49,817)	50,183	90,000	42,843
Cranebrook	<i>Stormwater Improvement Program - Council Contribution</i>	MP				10,000	7,340
Cranebrook	Andrews Road Wetlands Project	MP	54,750	(3,360)	51,390		51,390
Penrith	Better Boating Program	MP	20,000	(11,500)	8,500		8,500
Penrith LGA	Replacement of Survey Equipment	MP	31,000		31,000		31,000
Penrith LGA	Ripples Roof Replacement	MP	1,025		1,025		1,025
TOTAL DESIGN & PROJECT MANAGEMENT			2,928,580		2,325,381		2,325,380

Emergency Services Management

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	SES Equipment Priority List	CW	20,000	(3,222)	16,778		16,778
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	1,637,455	(1,343,236)	294,219		294,219
Penrith LGA	RFS Support Vehicles	CW	196,000	(3,139)	192,861		192,861
Londonderry	Londonderry Brigade Station Improvements	CW	250,000	(24,924)	225,076		225,076
TOTAL EMERGENCY SERVICES MANAGEMENT			2,103,455		728,934		728,934
Environmental Health							
Penrith	Gipps Street Reserve - Leachate Treatment Sys	EH	10,247	(343)	9,904		9,904
Penrith LGA	Stormwater Work Improvement Program	EH	11,705	(11,705)			
TOTAL ENVIRONMENTAL HEALTH			21,952		9,904		9,904
Financial Services							
Penrith Council	Motor Vehicle Purchases	FS	1,932,339	4,710	1,937,049		
Penrith Council	<i>Council Packaged Vehicles</i>	FS					502,563
Penrith Council	<i>Leaseback Vehicles</i>	FS					1,434,486
TOTAL FINANCIAL SERVICES			1,932,339		1,937,049		1,937,049
Plant Maintenance							
Penrith Council	Plant Replacement	CW	1,347,325	(163,267)	1,184,058		1,184,058
TOTAL PLANT MAINTENANCE			1,347,325		1,184,058		1,184,058
Information Technology							
Penrith Council	Corporate Procedure Systems	ICT	504,013	(53,164)	450,849		
Civic Centre	<i>Asset Management Systems</i>	ICT				124,481	87,946
Civic Centre	<i>Server Infrastructure</i>	ICT				200,000	202,101
Civic Centre	<i>Network Equipment Upgrade</i>	ICT				50,000	42,139
Civic Centre	<i>3D Model Upgrade</i>	ICT				30,000	30,000
Civic Centre	<i>Trapeze Licences</i>	ICT				76,532	67,754
Civic Centre	<i>CEB IT Business Alignment</i>	ICT				23,000	20,909

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	DLGP Customer Services Engagement - Capital	ICT	84,259	(41,986)	42,273		
Penrith Council	<i>Videoconferencing Solution Hardware/Software</i>	ICT				19,791	15,755
Penrith Council	<i>Implementation Configuration and Integration of</i>	ICT				10,533	14,757
Penrith Council	<i>Project management</i>	ICT				50,757	10,290
Penrith Council	<i>Capital Renovation for Videoconferencing Suite</i>	ICT				1,118	1,470
Penrith Council	<i>Contingency (Grant Funds)</i>	ICT				1,580	
Various	Desktop Hardware / Software	ICT	493,511	(114,039)	379,472	493,511	379,472
Penrith Council	Network Equipment Upgrade	ICT	478	(478)			
TOTAL INFORMATION TECHNOLOGY			1,082,261		872,594		872,593
Libraries							
Penrith Council	Library Resources - Capital	LS	609,910	70,222	680,132		
Penrith Council	<i>Library Book Purchases (Annual)</i>	LS					680,133
Civic Centre	Library Special Purpose Prjcts -Building	LS	12,135	(3,797)	8,338		8,338
Penrith	Digital Hubs Program - Hardware/Software Component	LS	60,792	(3,529)	57,263		57,263
Penrith LGA	Library Capital Purchases	LS		2,282	2,282		2,282
Penrith LGA	Toy Library Capital Purchases	LS		11,279	11,279		11,279
TOTAL LIBRARIES			682,837		759,294		759,294
Neighbourhood Facilities Management							
Various	Community Halls - Assets Purchased	PDA&S		15,221	15,221		15,221
Erskine Park	Erskine Park CC & Hall Sustainability Project	PDA&S	32,527		32,527		32,527
Erskine Park	Air Conditioning - Erskine Park Community Hall	PDA&S	55,750		55,750		55,750
Penrith	Office Equipment - Penrith Valley Seniors	PDA&S	3,762		3,762		3,762
Erskine Park	Replace Sliding Doors - Erskine Park Hall	PDA&S	11,500		11,500		11,500
Various	Neighbourhood Centres/Halls Improvements	PDA&S	85,287	2,961	88,248		88,248
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			188,826		207,008		207,008

Place Management

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Neighbourhood Renewal (SRV)	PM	190,000	(11,307)	178,693	189,038	157,330
St Marys	<i>Camira Street St Marys Footpath</i>	PM				17,900	17,900
St Marys	<i>Kalang Ave St Marys Footpath</i>	PM				3,462	3,462
Civic Centre	Place Management Office Refurnishment	PM	15,000	(740)	14,260		14,260
TOTAL PLACE MANAGEMENT			205,000		192,953		192,953
Property Development & Management							
Various	Property Development Expenditure Project (1)	PD	575,602	(248,459)	327,143	575,602	327,143
Various	Property Development Expenditure Project (2)	PD	2,453,767	(399,647)	2,054,120	2,453,767	2,054,120
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			3,029,369		2,381,263		2,381,262
Public Domain Maintenance							
Penrith LGA	Public Amenity Replacement Program	PDA&S	418,918	(9,163)	409,755		409,755
TOTAL PUBLIC DOMAIN MAINTENANCE			418,918		409,755		409,755
Records Management							
Penrith	Records Capital Equipment Purchases	GOV	26,442		26,442		
Penrith	<i>Stuffer</i>	GOV					13,575
Penrith	<i>Franker</i>	GOV					12,867
TOTAL RECORDS MANAGEMENT			26,442		26,442		26,442
Recreation & Leisure Facilities Management							
Penrith	Penrith Swim Centre Capital Items	REC		3,250	3,250		3,250
St Marys	Facility Development at South Creek Park BMX Track	REC	318,500		318,500		318,500
Glenmore Park	Glenmore Park Health and Fitness Trail	REC	1,300		1,300		1,300
Cranebrook	Cranebrook Park Amenities and Car Park	REC	15,000	(13,400)	1,600		1,600
Penrith	Weir Reserve Pontoon Upgrade	REC	2,329		2,329		2,329
Leonay	Leonay Oval Amenities	REC	62,043	300	62,343		62,343
St Marys	South Creek Park Upgrade Blair Oval Athletics Facility	REC	31,400	(125)	31,275		

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	<i>Floodlights South Creek Park St Marys</i>	REC				31,400	9,650
St Marys	<i>Event Area South Creek Park St Marys</i>	REC					21,625
St Marys	Ripples Leisure Centre	REC	26,000	(3,608)	22,392		22,392
C'mont Meadows	Gipps Street Recreation Area	REC	53,660	(15,000)	38,660		38,660
Penrith	Install Shade Structures at Penrith Swimming Centre	REC	50,000		50,000		50,000
Oxley Park	Canteen Upgrade - Blair Oval	REC	69,736	(2,530)	67,206		67,206
Oxley Park	Canteen Upgrade - Ridge Park	REC	46,996	(9)	46,987		46,987
Cranebrook	Andromeda Oval Upgrade to Drainage & Playing Surface	REC	38,600		38,600		38,600
Cranebrook	Sherringham Fields - Upgrade to Lighting and Playing Surface	REC	24,224		24,224		24,224
St Marys	Under Cover Awning at Cook Park St Marys	REC	39,940		39,940		39,940
Kingswood	Doug Rennie Upgrade to Canteen	REC	58,533		58,533		58,533
Erskine Park	Outdoor Gym and Walking Circuit - Colorado Dive Park	REC	111,000	2,805	113,805		113,805
Erskine Park	Storage Facility at Peppertree Reserve Erskine Park	REC	94,277	(243)	94,034		94,034
St Marys	Sealed Netball Courts Boronia Park	REC	73,863		73,863		73,863
St Marys	Cook Park Soccer Upgrade	REC	47,875	26,576	74,451		74,451
Orchard Hills	Refurbish the SMRRF Indoor riding arena surface	REC	48,170	(136)	48,034		48,034
Glenmore Park	Surveyors Creek Softball Batting Cages	REC	65,520	(2,220)	63,300		63,300
Emu Plains	Dukes Oval Kitchenette Upgrade	REC	24,281		24,281		24,280
Cranebrook	Andrews Rd Baseball facility Fencing	REC	26,000	290	26,290		26,290
Jamisontown	Jamison Park Shade Structure and Canteen Upgrade	REC	58,050		58,050		58,050
Cranebrook	Greygums Oval Shade Awning	REC		34,475	34,475		34,476
Berkshire Park	Multi use Court - Berkshire Park	REC	6,000	(6,000)			
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	REC	225,707	(91,478)	134,229		134,229
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			1,619,004		1,551,951		1,551,951
Regulatory Control							
Penrith Council	RID Squad Motor Vehicle Purchases	W&CP	77,724	709	78,433		78,433
Penrith	Parking Pods	W&CP	34,440	(26,440)	8,000		8,000

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL REGULATORY CONTROL			112,164		86,433		86,433
Traffic Management & Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	66,253	2,519	68,772	66,253	68,772
Various	National Black Spot Program	ES	220,000		220,000		
Penrith	<i>Roundabout Doonmore St & Stafford St Penrith</i>	ES				180,000	180,000
St Marys	<i>Raised Island Canberra St and Sydney St - St Marys</i>	ES				40,000	40,000
Penrith	NSW Bike Plan River Cities Program (SRV)	ES	2,327,525	(76,789)	2,250,736		11,580
Penrith LGA	<i>Year 3 Mulgoa Road – Batt St to Glenmore Pwy'</i>	ES				35,000	35,971
Penrith LGA	<i>Design & Construction of GWH Path Northern Rd to St Marys</i>	ES				80,000	59,354
Various	<i>Design & Investigations various locations</i>	ES				35,000	22,400
Penrith	<i>Mulgoa Road Bridge (Surveyors Creek)</i>	ES				327,000	245,376
St Marys	<i>Footbridge over South Creek GWH St Marys</i>	ES				162,000	161,358
Werrington	<i>GWH construction UWS entry to Gipps St</i>	ES				56,000	61,394
Werrington	<i>GWH Gipps ST to Reserve St</i>	ES				279,000	105,884
St Marys	<i>Year 4 GWH - Parker St to Queen St</i>	ES				1,000,000	1,198,035
Various	<i>Civil Works Associated with Traffic Signal Improvement Work</i>	ES				96,667	108,733
Kingswood	<i>Relocation of Power Poles</i>	ES				44,000	43,261
Kingswood	<i>GWH UWS Bridge to Entrance</i>	ES				212,858	197,389
St Marys	St Marys CBD HPAA 40km/h scheme (SRV)	ES	154,761	(10,000)	144,761		9,279
St Marys	<i>Station St Mid Block Between Coles and End of Bus Bay</i>	ES				38	38
St Marys	<i>Phillip Street Raised Marked foot crossing</i>	ES				12,312	12,312
St Marys	<i>Queen St Between GWH and King St (near King)</i>	ES				554	554
St Marys	<i>Chapel Street Near East Lane</i>	ES				3,436	3,436
St Marys	<i>King Street Near East Lane</i>	ES				19,190	19,190
St Marys	<i>Survey & Design</i>	ES				7,310	7,310
St Marys	<i>Project Management</i>	ES				6,196	6,826
St Marys	<i>Half road treatment Queen St near GWH</i>	ES				56,817	54,766
St Marys	<i>Improvement works associated with HPAA scheme</i>	ES				48,908	31,050
Various	State Black Spot Program	ES	330,000		330,000		

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	<i>Raised Island at McIntyre Ave/Mamre Rd (St Clair)</i>	ES				30,000	30,000
St Clair	<i>Banks Drive Pedestrian Refuge with Kerb Blisters (St Clair)</i>	ES				50,000	50,000
Sth Penrith	<i>Maxwell St/Aspin St Roundabout (South Penrith)</i>	ES				250,000	250,000
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			3,098,539		3,014,269		3,014,268
Workforce Development							
Various	OH&S Risk Management Purchase of Equipment	WD	8,772		8,772		8,772
TOTAL WORKFORCE DEVELOPMENT			8,772		8,772		8,772
TOTAL CAPITAL PROJECTS			53,019,936		56,465,588		56,465,584

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Bushland Management							
Penrith	Weir Reserve Enhancement	PA	27,803		27,803		27,803
St Marys	Ropes Creek Protection & Enhancement	PA	18,793		18,793		18,793
TOTAL BUSHLAND MANAGEMENT			46,596		46,596		46,596
Children's Services							
Various	CS Repair & Replace Equipment Operating	CS	14,020		14,020	14,020	14,020
TOTAL CHILDREN'S SERVICES			14,020		14,020		14,020
City Parks							
Penrith LGA	Green Waste Mulcher	PA	20,000	(10,000)	10,000		10,000
Penrith Council	Implement Plans of Management (SRV)	PA	115,806	4,516	120,322		120,322
Penrith LGA	Control of Aquatic Plants (SRV)	PA	5,000		5,000		5,000
TOTAL CITY PARKS			140,806		135,322		135,322
City Partnerships							
Various	International Relations	CM	73,709	35,357	109,066		109,066
TOTAL CITY PARTNERSHIPS			73,709		109,066		109,066
Civil Construction & Maintenance							
Various	Rural Roads Resealing	CW	59,500		59,500		59,500
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,645,825	48,155	4,693,980		4,693,980
Various	Traffic Facilities - Regulatory	CW	435,000	1,349	436,349		436,349
Various	Roads Maintenance - Roads to Recovery	CW	1,038,529	1	1,038,530		
Llandilo	<i>Seventh Ave - Second Ave to Chn 280 (Public School)</i>	CW				125,442	125,442
Llandilo	<i>Seventh Ave - Third Ave to No 233</i>	CW				152,926	152,926
Llandilo	<i>Sixth Ave - Second Ave to Third Ave</i>	CW				284,521	284,521
Penrith	<i>Derby St - Castlereagh St to Doonmore St</i>	CW				331,549	331,549

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Sth Penrith	<i>Tukara Rd - York Rd to Bickley Rd</i>	CW				144,091	144,093
Londonderry	The Driftway - Road Maintenance	CW	33,000	(27,879)	5,121		5,121
Various	Shared Pathways Maintenance (SRV)	CW	320,000	320	320,320	320,000	320,320
Various	Maintenance of GPT Constructions	CW	322,000	(44,265)	277,735		277,735
Various	Road Shoulder Works	CW	36,386		36,386		36,386
Penrith LGA	Road Network Survey	CW	27,123		27,123		27,123
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			6,917,363		6,895,044		6,895,045
Community & Cultural Development							
Civic Centre	Computerised Community Directory System	C&CD	3,000	(273)	2,727		2,727
Penrith LGA	Cultural Development Officer - City	C&CD	101,743	(7,826)	93,917	90,743	86,372
Penrith LGA	<i>Artfiles</i>	C&CD				11,000	7,545
Penrith LGA	Seniors Week	C&CD	2,940	(1,105)	1,835		1,835
Penrith LGA	Social Planning Coordination (SRV)	C&CD	111,674	(8,646)	103,028		103,028
Penrith	Penrith Active Living and Community Participation	C&CD	30,579	(6,027)	24,552		24,552
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			249,936		226,059		226,060
Community Safety							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	244,113	(36,699)	207,414		207,414
Penrith CBD	The Mondo Community Safety Project	PDA&S	62,908	(376)	62,532		62,532
Glenmore Park	Glenmore Park s94 Green Screening	PDA&S	1,267		1,267		1,267
Various	Penrith Litter Prevention Project	PDA&S	39,500	(10,666)	28,834		28,834
TOTAL COMMUNITY SAFETY			347,788		300,047		300,047
Council & Corporate Support							
Penrith Council	Constitutional Recognition of Local Gov - Contributions	EX	(11,342)		-11,342		-11,342
TOTAL COUNCIL & CORPORATE SUPPORT			-11,342		-11,342		-11,342
Design & Project Management							

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Great River Walk Liveable Cities - River Road	MP	106,659		106,659		
Emu Plains	<i>Structural Engineering Design Path</i>	MP				13,965	13,935
Emu Plains	<i>Surveys</i>	MP					1,800
Emu Plains	<i>Landscape Design</i>	MP				8,000	8,000
Emu Plains	<i>Public Artist Fees</i>	MP				60,183	59,183
Emu Plains	<i>Rivers Edge Deck and Step Access</i>	MP				1,721	1,721
Emu Plains	<i>Access Ramp Walkway</i>	MP				12,040	12,040
Emu Plains	<i>Fees - Approvals Advertising</i>	MP				6,612	7,630
Emu Plains	<i>Project Management</i>	MP				2,350	2,350
Emu Plains	<i>Contingency</i>	MP				1,788	
Penrith	Nepean River Precinct Design	MP	37,534	(2,687)	34,847		34,847
TOTAL DESIGN & PROJECT MANAGEMENT			144,193		141,506		141,506
Development Applications							
Penrith LGA	Environmental Planning (SRV)	DS	79,508	(15,487)	64,021		64,021
TOTAL DEVELOPMENT APPLICATIONS			79,508		64,021		64,021
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	EH	192,214	(38,811)	153,403		153,403
Penrith LGA	Biodiversity Strategy	EH	20,000	(1,159)	18,841		18,841
Penrith LGA	Integrated Catchment Management	EH	116,000	12,910	128,910		128,910
Penrith LGA	Natural Systems Resourcing (SRV)	EH	103,789	5,256	109,045		109,045
Penrith LGA	Waterways Health Monitoring Program	EH	35,000	(4,690)	30,310		30,311
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EH	17,000	(2,418)	14,582		14,582
TOTAL ENVIRONMENTAL HEALTH			484,003		455,091		455,091
Financial Services							
Penrith Council	Investigate Grant Funding Opportunities	FS	58,489	(25,930)	32,559		32,560

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL FINANCIAL SERVICES			58,489		32,559		32,560
Floodplain & Stormwater Management							
Penrith LGA	Penrith Overland Flood Flow Study (RV)	ES	28,000	5,490	33,490		
Penrith LGA	<i>Nepean River Flood Study</i>	ES				23,610	23,610
Penrith LGA	<i>South Creek Flood Study</i>	ES				9,879	9,880
Penrith LGA	Catchment Management Floodplain Drainage	ES	30,171	(15,712)	14,459		
Penrith LGA	<i>Catchment Management Floodplain Drainage</i>	ES				10,054	
St Marys	<i>Area 1 - St Marys</i>	ES				13,327	13,327
Penrith CBD	<i>Areas 2 and 3 Penrith CBD</i>	ES				1,131	1,131
Penrith LGA	Floodplain Management Resourcing	ES	109,009	2,375	111,384		111,384
TOTAL FLOODPLAIN & STORMWATER MANAGEMENT			167,180		159,333		159,332
Information Technology							
Penrith Council	Website Maintenance	CM	87,298	(19,591)	67,707		67,707
Penrith Council	DLGP Customer Services Engagement - Operational	ICT	279,341	(105,760)	173,581		
Penrith Council	<i>Videoconferencing Solution Licensing - 2 Years</i>	ICT				22,900	18,170
Penrith Council	<i>Business Process Adaptation and Application</i>	ICT				19,500	1,780
Penrith Council	<i>User Acceptance Testing and Cutover to New Service</i>	ICT				28,110	902
Penrith Council	<i>Staff Training</i>	ICT				54,181	16,760
Penrith Council	<i>Marketing Communications and Change Management</i>	ICT				31,600	26,149
Penrith Council	<i>General Administration Staff Support</i>	ICT				7,800	7,800
Penrith Council	<i>Senior Management Governance and Reporting</i>	ICT				93,806	93,806
Penrith Council	<i>ICT Personnel and Support</i>	ICT				0	
Penrith Council	<i>Marketing Communications</i>	ICT				7,300	8,214
Penrith Council	<i>Contingency (Council Funds)</i>	ICT				14,144	
Penrith Council	Digital Economy Strategy Implementation	ICT	147,603	(62,211)	85,392		85,392
TOTAL INFORMATION TECHNOLOGY			514,242		326,680		326,680

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Libraries							
Civic Centre	History of Penrith (Volume 2)	LS	27,111	(390)	26,721		22,238
Civic Centre	<i>History of Penrith Volume 1 Dharug & Dungaree write off</i>	LS					4,482
Various	Library Special Purps Prjcts -Promotion	LS	48,011	(3,593)	44,418		44,418
Penrith Council	Library Resources - Operating	LS	220,000	(48,489)	171,511		171,511
Penrith	Digital Hubs Program	LS	115,321	(2,583)	112,738		112,738
Penrith	Travelling Exhibition Your Community Heritage	LS	1,885		1,885		1,885
	TOTAL LIBRARIES		412,328		357,273		357,271
Business Improvement							
Civic Centre	ICT - Productivity Projects	OPD	15,000	388	15,388		15,388
Penrith Council	Business Improvement	OPD	19,329	(19,329)			12,000
Penrith Council	<i>LG O&M Survey</i>	OPD		28,650	28,650		16,650
	TOTAL BUSINESS IMPROVEMENT		34,329		44,038		44,038
Marketing							
Various	City Marketing & Events Sponsorship	CM	91,978	(7,684)	84,294	91,978	84,294
Penrith LGA	2013 Bicentenary Celebrations	CM	14,192	114	14,306		114
Penrith LGA	<i>Breakfast Launch and Trek</i>	CM				7,096	7,096
Penrith LGA	<i>Bicentenary Festival</i>	CM				7,096	7,096
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000	(273)	2,727		2,727
Penrith LGA	Australia Day	CM	199,453	26,371	225,824		225,824
	TOTAL MARKETING		308,623		327,151		327,151
Communications							
Penrith LGA	Corporate Advertising	CM	100,904	(28,089)	72,815		72,815
	TOTAL COMMUNICATIONS		100,904		72,815		72,815

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Regional Planning and Advocacy							
Penrith LGA	Penrith Business Alliance	CP	517,260		517,260		517,260
Various	Advocacy Programme	CP	9,470	(5,000)	4,470	9,470	4,470
TOTAL REGIONAL PLANNING AND ADVOCACY			526,730		521,730		521,730
Neighbourhood Facilities Management							
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000	(996)	2,004		2,004
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			3,000		2,004		2,004
Place Management							
Penrith LGA	Urban Design (AREAS)	PM	148,942	(117,202)	31,740	118,942	16,740
Penrith LGA	<i>Penrith Interchange</i>	PM				30,000	15,000
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	377,885	(100,036)	277,849		277,849
Various	Neighbourhood Renewal Projects (AREAS)	PM	146,487	(40,534)	105,953	58,021	76,497
Penrith LGA	<i>Employment and Enterprise Program</i>	PM				68,066	29,456
Various	New Neighbourhood Communities Resourcing (SRV)	PM	108,104	6,773	114,877		114,877
Penrith LGA	Magnetic Places (SRV)	PM	50,000	(900)	49,100		49,100
TOTAL PLACE MANAGEMENT			831,418		579,519		579,518
City Planning							
Penrith Council	Externally Commissioned Studies	CP	13,000	(400)	12,600		12,600
Various	Integrated Local Plan	CP	125,000	(16,279)	108,721		108,722
Erskine Park	Lenore Drive Extension	CP	14,140,000		14,140,000		14,140,000
St Marys CBD	St Marys Village Precinct Planning	CP	132,810	(18,957)	113,853		113,853
Luddenham	Sydney Science Park Resourcing	CP	12,000	(12,000)			
Penrith LGA	The Future of Penrith	CP	1,000		1,000		1,000
Penrith LGA	New Communities Resourcing (SRV)	CP	119,890	(5,928)	113,962		113,962
TOTAL CITY PLANNING			14,543,700		14,490,136		14,490,136

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Property Development & Management							
Various	Property Development Operational Project	PD	168,496	(70,472)	98,024	168,496	98,024
Penrith LGA	Penrith Progression	MP	1,508,200	(660,185)	848,015		115,957
Penrith LGA	<i>Start RFQ</i>	MP				48,200	
Penrith LGA	<i>Prep for ROI</i>	MP				349,000	398,662
Penrith LGA	<i>ROI and Baseline Info</i>	MP				346,000	113,281
Penrith LGA	<i>Prep for Stakeholders Workshops</i>	MP				363,000	169,932
Penrith LGA	<i>Produce EDM PSF & Delivery Plan</i>	MP				402,000	50,184
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			1,676,696		946,039		946,039
Public Domain Maintenance							
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,792,993	(327,103)	3,465,890		3,465,889
Penrith LGA	Enhanced Public Domain (SRV)	PDA&S	160,000	15,178	175,178		175,178
Penrith LGA	Litter Management Strategy	PDA&S	21,017	(4,951)	16,066		16,066
Penrith	Beverage Container Recycling	PDA&S	9,091		9,091		9,091
TOTAL PUBLIC DOMAIN MAINTENANCE			3,983,101		3,666,225		3,666,224
Recreation & Leisure Facilities Management							
Penrith LGA	Western Sydney Academy of Sport	REC	12,000		12,000		12,000
Penrith	Penrith Stadium Precinct Masterplan	REC		29,325	29,325		29,325
Penrith LGA	Aquatic Feasibility Study	REC	10,575		10,575		10,575
Penrith LGA	Into Tennis Program	REC	6,750	(1,750)	5,000		5,000
Penrith LGA	Regional Centre Tennis Business Planning	REC	16,100	(2,695)	13,405		13,405
Penrith LGA	Synthetic Sports Surfaces Study	REC	10,000	(10,000)			
Penrith LGA	NRL Harmony Day	REC	9,000		9,000		9,000
Penrith LGA	Park Run	REC	2,000		2,000		2,000
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			66,425		81,305		81,305
Regulatory Control							

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	119,674	1,205	120,879		120,878
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000	(738)	9,262		9,262
Castlereagh	Clean Up of Illegal Dumping on Deerubbin Land	W&CP	18,349		18,349		18,349
TOTAL REGULATORY CONTROL			148,023		148,490		148,489
Corporate Planning							
Various	Strategic Research and Planning	OPD	62,946	(20,692)	42,254		42,254
TOTAL CORPORATE PLANNING			62,946		42,254		42,254
Sustainability Planning							
Penrith LGA	Sustainability Programs (SRV)	OPD	66,997	(29,126)	37,871		37,871
Penrith LGA	Sustainability Resourcing (SRV)	OPD	289,795	9,215	299,010		299,010
TOTAL SUSTAINABILITY PLANNING			356,792		336,881		336,881
Traffic Management & Road Safety							
Penrith LGA	Road Safety Project	ES	15,848	(1,044)	14,804		
Penrith LGA	<i>Speeding</i>	ES				2,032	2,000
Penrith LGA	<i>Drink Driving</i>	ES				4,695	4,000
Penrith LGA	<i>Occupant Restraints (Seatbelts)</i>	ES				5,311	4,235
Penrith LGA	<i>GLS (Graduated Licensing Scheme)</i>	ES				2,980	3,739
Penrith LGA	<i>General Road Safety</i>	ES				830	830
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			15,848		14,804		14,804
Waste Management							
Various	AWT Processing - Parks & Street Litterbins	W&CP	50,000		50,000		
Penrith LGA	<i>AWT Processing - Parks & Street Litterbins</i>	W&CP					50,000
Various	Biodegradable Bags - Purchase & Delivery	W&CP	1,000,000	(214,572)	785,428		785,429
Penrith LGA	E - Waste	W&CP	160,000	(124,934)	35,066		35,066
Penrith Council	Inter Office Sustainability Program	W&CP					0

OPERATING PROJECTS PROGRESS REPORT

for the Period to 30 June, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Contamination Strategy - Green Bin Bloke	W&CP	371,789	(39,179)	332,610		332,610
Penrith Council	Civic Organics Collection and Composting Trial	W&CP	5,000	(2,599)	2,401		2,401
Llandilo	Illegal Dumping Deerubbin Land Stage 3 Cleanup	W&CP	50,000	(6,230)	43,770		43,770
TOTAL WASTE MANAGEMENT			1,636,789		1,249,275		1,249,276
Workforce Development							
Various	Corporate Training Budget	WD	268,434	(60,848)	207,586	268,434	207,586
Penrith Council	Management & Leadership Development Prog	WD	56,566		56,566		56,566
Penrith Council	Traineeship Program	WD	15,566	477	16,043		16,043
Various	Skills & Knowledge Assessment Process	WD	11,448	(1,534)	9,914		9,914
Penrith Council	Skills Shortages Scholarship Program	WD	21,000	(8,000)	13,000		13,000
TOTAL WORKFORCE DEVELOPMENT			373,014		303,109		303,110
TOTAL OPERATING PROJECTS			34,307,157		32,077,050		32,077,047

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

<i>Contractor</i>	<i>Contract Number</i>	<i>Contract Purpose</i>	<i>Contract Value</i>	<i>Start Date</i>	<i>Exp Date</i>	<i>Details of Contract</i>	<i>Budgeted (Y/N)</i>	<i>Notes</i>
Hix Group	RFT13/14-04	Provision of Floodlight Control System for Sportsgrounds	\$249,590.00	29-Apr-2014	NA		Y	
Cockerill Contracting	RFT13/14-08	Bank Stabilisation Works of Peach Tree Creek, Penrith	\$233,765.00	11-Apr-2014	NA		Y	
Hix Group	RFT13/14-09	Construction of a padmount substation, and the supply and the supply of 100 Lux floodlighting to fields No 4 at Jamison Park South Penrith	\$377,933.00	27-May-2014	NA		Y	

Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

CONSULTANCY AND LEGAL EXPENSES

Expense	Notes	YTD Expenditure (Actual dollars)	Budgeted Y/N
Consultancies		\$ 4,313,125.70	Y
Legal Fees		\$ 760,177.00	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments:

Notes:

CAPITAL BUDGET

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	32,599	93	4,545	184	0	37,422	7,441	44,863	44,863
Capital Grants & Contributions	9,453	4,118	(1,583)	(1,866)	0	10,121	(1,618)	8,503	8,503
Internal Restrictions									
- Renewals	1,745	777	(832)	(61)	0	1,629	(44)	1,586	1,586
- New Assets	5,119	770	(152)	(1,658)	4	4,083	(1,202)	2,881	2,881
External Restrictions	4,384	170	120	(600)	0	4,074	(500)	3,574	3,574
Other Capital Funding Sources									
- Loans	410	2,491	0	5	0	2,906	(22)	2,884	2,884
Income from Sale of Assets									
- Plant & Equipment	1,220	343	0	83	0	1,646	(419)	1,226	1,227
- Land & Buildings	0	186	0	0	0	186	(186)	0	0
Total Capital Funding	54,930	8,948	2,098	(3,913)	4	62,066	3,451	65,517	65,517
Capital Expenditure									
New Assets									
- Plant & Equipment	4,897	1,365	436	(167)	0	6,530	(1,495)	5,035	5,035
- Land & Buildings	3,195	3,306	4,007	(1,974)	4	8,537	4,093	12,630	12,630
- Roads, Bridges, Footpaths	22,401	2,501	488	(173)	0	25,216	2,505	27,721	27,721
- Other	7,213	155	(2,624)	(817)	0	3,928	(1,384)	2,544	2,544
Renewals									
- Plant & Equipment	95	0	0	(48)	0	47	15	62	62
- Land & Buildings	5,576	660	514	(702)	0	6,049	(320)	5,729	5,729
- Roads, Bridges, Footpaths	2,054	162	46	0	0	2,262	118	2,381	2,381
- Other	752	499	(770)	(31)	0	450	(86)	364	364
Loan Repayments (principal)	8,747	300	0	0	0	9,047	5	9,052	9,052
Total Capital Expenditure	54,930	8,948	2,098	(3,913)	4	62,066	3,451	65,517	65,517

CASH & INVESTMENTS

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Externally Restricted									
Developer Contributions	14,698	(14,283)	2,766	2,013	0	5,193	1,672	6,865	6,865
Restricted Contributions for Works	7,965	(1,386)	(253)	1,015	1	7,342	1,063	8,406	8,406
Unexpended Grants	2,741	(1,693)	(225)	426	0	1,249	689	1,938	1,938
Unexpended Loan Funds	6,046	2,117	53	(5)	0	8,212	252	8,463	8,463
Other Externally Restricted	3,468	69	172	0	0	3,709	278	3,988	3,988
Total Externally Restricted	34,918	(15,176)	2,512	3,449	1	25,705	3,954	29,660	29,660
Internally Restricted									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	22,520	(7,050)	2,619	1,057	(1)	19,145	2,661	21,806	21,806
Security Bonds & Deposits	2,753	0	0	0	0	2,753	0	2,753	3,238
Total Internally Restricted	25,273	(7,050)	2,619	1,057	(1)	21,898	2,661	24,559	25,044
Unrestricted	5,169	33,514	(5,189)	(7,247)	(17,908)	8,339	(6,616)	1,723	1,238
Total Cash & Investments	65,361	11,289	(58)	(2,741)	(17,908)	55,942	0	55,942	55,942

CASH & INVESTMENTS continued

Comment on Cash and Investments Position

Untied interest on investments has exceeded budget each quarter of the 2013/14 financial year due to the unrestricted portion of the portfolio being substantially higher than anticipated. An amount of \$14 million from the Erskine Park S94 Plan was expected to be transferred to the Department Of Planning and Infrastructure following the Council decision on 30 September 2013. However the funds were retained by Council until late June pending receipt of relevant documentation and continued to earn interest during that time.

In addition, bank term deposit interest rates have remained very competitive throughout the year. Together with the high returns from the floating rate notes in the portfolio, earnings have exceeded the 3.5% estimate throughout the year.

Recommended Changes to Revised Budget

A surplus of untied investment income was achieved.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Externally Restricted Assets	\$
Section 94 Developer contributions	6,865,155
Restricted Contributions for Works	8,405,632
Unexpended Grants	1,938,009
Unexpended Loan Funds	8,463,244
Other externally Restricted	3,987,570
Internally Restricted Assets	
Internal Reserves	21,806,313
Security Bonds and Deposits	3,238,385
Unrestricted Invested Funds	<u>1,238,093</u>
	<u>55,942,401</u>

Cash:

Council's Cash Book and Bank Statements have been reconciled as at 30 June 2014.

Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Floating rate Notes Investment Group	10,383,792
Current Investment Group	750,000
Term Investment Group	44,000,000
Special purpose grant accounts	0
General Fund Bank Account	<u>808,609</u>
	<u>55,942,401</u>

INCOME & EXPENSES (by program)

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Income									
Children's Services	19,581	(168)	23	(847)	0	18,589	67	18,656	18,656
Planning and Advocacy	2,903	730	202	801	0	4,636	1,057	5,693	5,693
Community Facilities	1,248	(12)	0	34	0	1,271	277	1,548	1,548
Community Information and Events	18	2	2	(17)	0	5	5	10	10
Community Well Being	2,510	3	(34)	(1)	1	2,479	(422)	2,057	2,057
Corporate Finance	5,510	(10)	127	16	3	5,645	1,281	6,926	6,926
Corporate Governance	16	0	21	25	0	62	(3)	59	59
Corporate Support	49	0	0	11	0	60	(92)	(32)	(32)
Corporate Workforce	155	0	0	0	0	155	22	177	177
Development Applications	3,393	17	9	74	0	3,493	395	3,888	3,888
Environmental and Health Management	301	31	154	7	0	493	111	605	605
Libraries	753	66	(12)	107	0	913	39	952	952
Major Infrastructure Projects & Design	100	238	270	40	0	648	(123)	525	525
Public Spaces and Community Safety	314	(4)	7	33	0	350	(1)	349	349
Roads, Footpaths and Buildings	22,249	59	457	784	0	23,550	3,541	27,091	27,093
Sport and Recreation	6,287	420	45	66	0	6,818	(596)	6,222	6,222
Traffic, Parking and Drainage	1,737	118	0	3	0	1,857	175	2,033	2,033
Waste and Community Protection	27,608	983	1,345	4	0	29,940	(299)	29,641	29,641
Parks	131	(55)	4,333	103	0	4,512	4,851	9,363	9,363
Sustainability	4	(4)	0	0	0	0	0	0	0
General Revenue	102,832	(4,417)	400	533	0	99,348	475	99,823	99,823
Total Income from Continuing Operations	197,701	(2,003)	7,350	1,773	4	204,824	10,762	215,587	215,589

INCOME & EXPENSES (by program)

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Expenses									
Children's Services	20,951	(102)	(452)	(632)	0	19,766	(141)	19,625	19,625
Planning and Advocacy	4,097	14,599	686	(149)	0	19,234	(352)	18,882	18,882
Community Facilities	2,092	47	60	23	0	2,222	197	2,419	2,419
Community Information and Events	4,636	7	6	(138)	0	4,510	(108)	4,402	4,402
Community Well Being	6,602	69	(553)	3	0	6,121	(653)	5,468	5,468
Corporate Finance	12,517	2,874	(277)	627	(20)	15,721	(4,042)	11,679	11,679
Corporate Governance	5,075	(474)	(13)	43	0	4,632	(3)	4,629	4,629
Corporate Support	1,860	207	17	(87)	0	1,998	(313)	1,684	1,684
Corporate Workforce	2,859	(19)	5	210	0	3,056	(72)	2,984	2,984
Development Applications	8,126	77	16	(67)	0	8,152	25	8,177	8,177
Environmental and Health Management	3,052	248	84	(97)	0	3,286	(214)	3,073	3,073
Libraries	7,682	58	74	(71)	0	7,743	(159)	7,584	7,584
Major Infrastructure Projects & Design	1,388	163	(4)	(20)	0	1,527	(12)	1,516	1,516
Public Spaces and Community Safety	20,080	(3,171)	(232)	(130)	0	16,546	(3,187)	13,359	13,359
Roads, Footpaths and Buildings	41,484	(11,589)	(266)	365	0	29,994	(646)	29,348	29,348
Sport and Recreation	8,723	66	37	53	0	8,879	(311)	8,568	8,568
Strategic Planning	605	(47)	8	(2)	0	564	(90)	474	474
Traffic, Parking and Drainage	3,032	118	40	(9)	0	3,181	90	3,271	3,271
Waste and Community Protection	30,217	773	842	(211)	0	31,621	(349)	31,272	31,272
Parks	12,467	318	33	(111)	0	12,707	579	13,287	13,287
Sustainability	816	(84)	(1)	(7)	0	723	(53)	670	670
Total Expenses from Continuing Operations	198,362	4,138	111	(407)	(20)	202,185	(9,814)	192,371	192,371
Net Gain/(Loss) from the Disposal of Assets	(533)	0	0	10	0	(523)	102	(421)	(421)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	492	492	492
Net Operating Result from Continuing Operations	(1,194)	(6,142)	7,239	2,190	23	2,117	21,171	23,287	23,289

INCOME & EXPENSES

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Income									
Rates & Annual Charges	110,524	1,088	172	126	0	111,909	158	112,067	112,067
User Fees & Charges	32,776	220	264	(375)	0	32,885	890	33,775	33,777
Interest & Investment Revenue	2,002	(35)	225	305	0	2,496	422	2,917	2,917
Other Revenues	5,759	(66)	707	188	3	6,590	291	6,881	6,881
Grants & Contributions - Operating	24,071	(4,493)	1,167	379	1	21,125	841	21,966	21,966
Grants & Contributions - Capital									
- Other	19,825	730	4,750	638	0	25,943	6,228	32,171	32,171
- Contributions (S94)	1,845	553	66	513	0	2,977	813	3,789	3,789
Share of Interests in Joint Ventures	900	0	0	0	0	900	1,120	2,020	2,020
Total Income from Continuing Operations	197,701	(2,003)	7,350	1,773	4	204,824	10,762	215,587	215,589
Expenses									
Employee Costs	82,777	394	(364)	(329)	0	82,478	(1,004)	81,474	81,474
Borrowing Costs	3,934	(94)	0	0	0	3,840	(15)	3,826	3,826
Materials & Contracts	52,825	3,961	(177)	(271)	(20)	56,319	(22,130)	34,189	48,166
Depreciation	39,029	(15,040)	0	0	0	23,989	(4,287)	19,702	19,702
Legal Costs	573	0	21	31	0	626	91	716	175
Consultants	2,347	543	228	247	0	3,365	13,987	17,352	3,916
Other Expenses	16,025	14,375	402	(85)	0	30,718	3,529	34,247	34,247
Share of Interests in Joint Ventures	850	0	0	0	0	850	16	866	866
Total Expenses from Continuing Operations	198,362	4,138	111	(407)	(20)	202,185	(9,814)	192,371	192,371
Net Gain/(Loss) from the Disposal of Assets	(533)	0	0	10	0	(523)	102	(421)	(421)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	492	492	492
Net Operating Result from Continuing Operations	(1,194)	(6,142)	7,239	2,190	23	2,117	21,171	23,287	23,289
Net Operating Result before Capital Items	(22,864)	(7,424)	2,423	1,039	23	(26,803)	14,130	(12,673)	(12,671)