



PENRITH

1 WE CAN WORK CLOSE TO HOME

2 WE PLAN FOR OUR FUTURE GROWTH

3 WE CAN GET AROUND THE CITY

4 WE HAVE SAFE, VIBRANT PLACES

5 WE CARE FOR OUR ENVIRONMENT

6 WE ARE HEALTHY AND SHARE STRONG
COMMUNITY SPIRIT

7 WE HAVE CONFIDENCE IN OUR COUNCIL

ORGANISATIONAL PERFORMANCE REPORT - DECEMBER 2014

2013 - 17 DELIVERY PROGRAM
2014 - 15 OPERATIONAL PLAN

PENRITH
CITY COUNCIL

penrithcity.nsw.gov.au

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GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

Council continues to deliver quality services and facilities while also laying the groundwork for a vibrant and sustainable future. Council's Delivery Program, including the 2014-15 Operational Plan, sets out how Council is working towards the outcomes our communities want to see delivered.



This report outlines our progress, highlights and challenges in achieving our Delivery Program 2013-17 for the six months, between 1 July 2014 to 31 December 2014. We have ended the second quarter of the 2014-15 Operational Plan tracking well with more than 96% of our 229 capital and operating projects on target or completed.

Council continues to foster economic growth and development in the City with our new communities of Jordan Springs, Caddens, Mulgoa Rise and Thornton well established. **During this period development worth \$322.3 million has been approved.** Council continues to be proactive, providing opportunities for the local industry and business community to liaise with Council on relevant issues, and enhance professional relationships with around 40 people who attended a Development Service forum held in September.

A survey of participants undertaken at the forum saw 83% rate the Council's Development Application (DA) Service as good or excellent.

In addition to new development we have maintained a strong focus on upgrading existing infrastructure, including four sports grounds being upgraded and four newly installed playgrounds. We've built 1.7km of new concrete pedestrian paths and 79,000sqm of roads.

The Penrith Progression Plan for Action will be launched in late February 2015. Council has been actively pursuing more jobs, investment and revitalisation of the Penrith City Centre through projects such as *Penrith Progression*. The Ideas and Opportunities Workshop held on 8 August explored economic drivers, potential areas of competitive advantage and future investment in the City Centre. The workshop drew on the ideas gathered at the public forum in May, and focus group sessions held in June.

The last step in the collaborative phase, the Penrith Progression 2014 Finale, on 10 December 2014 tested the thinking around opportunity precincts and catalyst projects for the City Centre with more than 50 key stakeholders.

Callisto Playground in Cranebrook was extensively upgraded after Cranebrook High students presented their ideas on how to improve the park for young people and build on existing strengths of their neighbourhood. Working collaboratively with the students has proven to be a powerful way to bring a new lease on life to a neighbourhood.

Caring for Penrith's environment and our precious water and biodiversity resources is everyone's responsibility. Council is committed to improving and maintaining the health of our waterways, and raising community awareness about water use, biodiversity and water conservation.

Council received an unprecedented 162 entries for its sixth annual Environmental Photography Competition in response to the theme *Water: The source of life*. All photographs were taken in the Penrith area, with special guest judge and award winning local photographer Matthew Everingham selected the winning entries.

Our Stormwater Education Program and Catchment Tours have seen more than 900 students discuss water quality issues and the impact of stormwater on waterways.

The launch of the Urban Heat Islands Project at the Joan Sutherland Performing Arts Centre on 3 December was the result of a unique, creative collaboration between Penrith City Council and students from Kingswood TAFE – Nepean Arts and Design.

The project provides an opportunity to start the conversation around the issues of urban heat and sustainability in a way that's both creative and educational with final year Advanced Diploma of Arts students producing works that depict their take on urban heat islands. The works were displayed in the foyer of the Joan Sutherland Performing Arts Centre and at the Sustainable Ethical Christmas Markets with Green Ups and Think Act Change in the Rocks in December 2014. We are committed to building on our City's potential and supporting opportunities for the whole community. This Organisational Performance Report provides detailed information on how we have delivered on this commitment. More information is available on our website www.penrithcity.nsw.gov.au.



Alan Stoneham
General Manager

FINANCIAL SERVICES MANAGER'S REPORT

Executive Summary

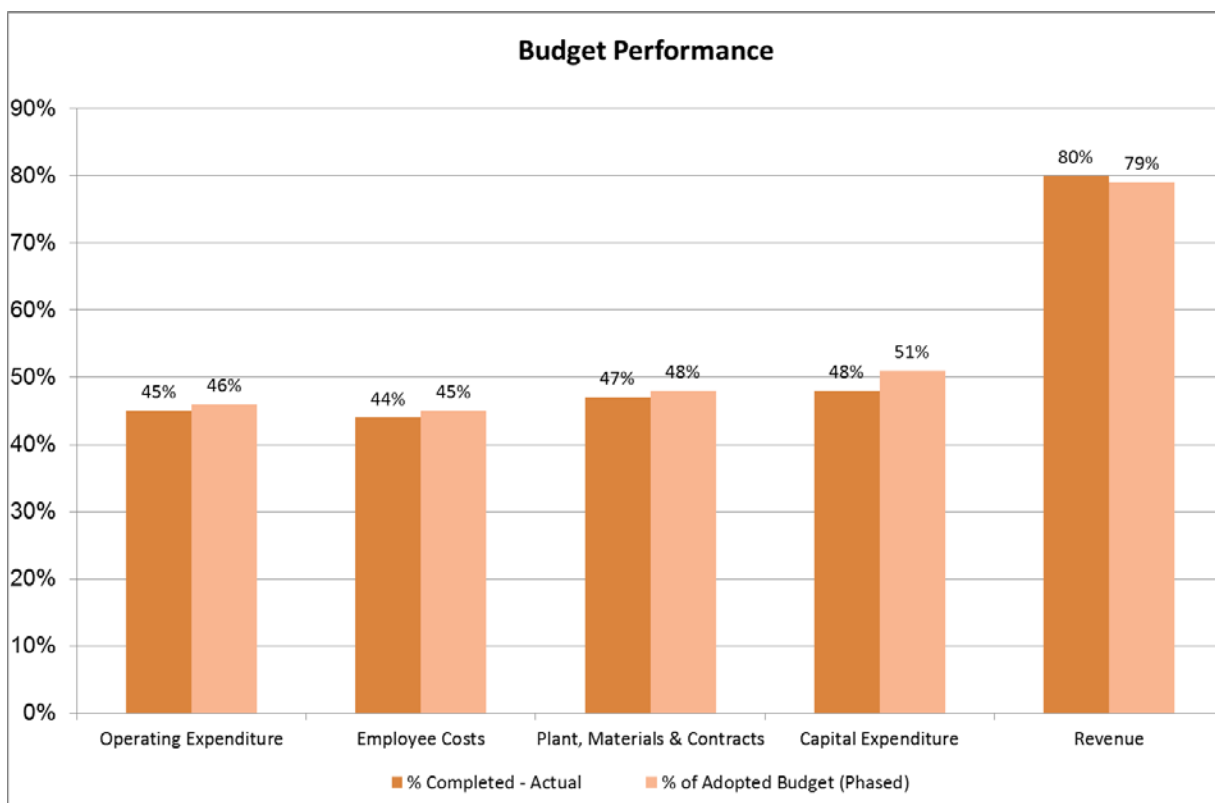
This report covers the second quarter of the 2014-15 financial year. Details of significant variations, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

As previously reported in the September Quarterly Review Council delivered a balanced budget in the adoption of the 2014-15 Operational Plan. The September quarter reported some significant variations to the predicted annual budget, including a number of proposed allocations that once adopted provided for a projected surplus of \$208,367 for 2014-15. The September Quarter's result comprised mainly positive variations to the original budget with the most notable being savings relating to debt servicing (\$316,671), additional pensioner rebates (\$123,600) and Development Services income (\$155,044). These positive variations were partly offset by an adjustment to an increase in the estimate for street lighting budget (\$227,525) following finalisation of contracts and network expansions for 2014-15. With a number of items still to be confirmed at this time an allocation of \$123,600 was made to Reserve in the September Quarterly Review to ensure that Council retained the capacity to respond to any variations to budget assumptions and to provide potential capacity to respond to current and emerging priorities.

The December quarter again presented a positive result with a surplus of \$203,590 at this stage being projected for the full year. This result comprises both positive and negative variations to the original budget, with the most notable for the December Quarter being additional interest on investments (\$250,000), and debt service savings (\$54,019), which have been partly offset by proposed improvements to the Kitchen at Penrith Regional Gallery (\$27,500). In addition it is noted that work to commence the Parking Management Strategy, the only outstanding high priority project bid remaining from 2013-14 Resource Allocation Request Process (RAR), is now ready to advance. Funding has previously been identified and identified in the Asset Reserve. While this project was originally for inclusion in the Draft 2015-16 Budget it is able to commence earlier than anticipated and will require some funds to be brought forward as part of the March Review. Once again, it is considered prudent to transfer surplus funds to Reserve (\$250,000) to ensure that Council retains the capacity to respond to variations to assumptions and estimates within the budget and provide potential capacity to respond to current and emerging priorities in future quarterly reviews or as part of the 2015-16 Operational Plan development.

Net organisational salary savings of \$304,153 have also been identified in this quarter, and in keeping with Council's adopted practice these salary savings will be retained within the employee cost budget at this stage and not be reallocated. Council's Long Term Financial Plan (LTFP) has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings, once provision for current year payments are made, will be transferred to the ELE Reserve as part of the June 2015 Review.

The completion of the overall 2014-15 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2014-15. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this review is a balanced budget for the quarter and results in a balanced budget predicted for the full year at this stage. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable, U – Unfavourable and A - Allocation).

Net Employee Costs - \$304,153 F (0.3%)

During the second quarter of 2014-15 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$304,153.

It is proposed that as part of the December Quarterly Review that salary savings of \$304,153 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for resignations and retirements. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

Interest on Investments –\$250,000 F (29%)

Interest rates remained steady for the first half of the 2014-15 financial year despite market expectations of a significant fall. The unrestricted part of the portfolio has been consistently higher than was originally estimated and has performed well above benchmark. As a result the budget for untied interest on investments is proposed to be increased by \$250,000 for the full year in the December Quarterly Review.

Debt Servicing –\$54,019F (2%)

In November 2014, following Council's successful interest subsidy application under the LIRS program, a \$5,700,000 loan to accelerate the CBD drainage program was drawn down. The funds were borrowed at 3.65% and the LIRS subsidy of 3% offsets the bulk of the interest costs with the Stormwater Management Charge providing the balance of debt service funding for the loan.

While the CBD Drainage loan will have no impact on Council's general fund, however minor adjustments to reserve funding for existing loans have resulted in a \$54,019 saving for the December Quarterly Review.

Penrith Regional Gallery Kitchen - \$27,500 U (1.3%)

The Penrith Regional Gallery is part of the Penrith Performing and Visual Arts (PP&VA) and has been providing a café service at the site for the last 12 to 18 months. To ensure that the café can continue to be expanded and address all compliance requirements a grease trap is proposed to be installed and monitored by Sydney Water.

Council is responsible for all building maintenance and building asset renewal for the Penrith Regional Gallery. However, the current 2014-15 program does not include an allocation for the purchase of this item. Further internal Council discussions have confirmed that a grease trap is a capital item and therefore that it is the responsibility of Council to provide funding.

Transfer to Asset Reserve -\$250,000 A (81%)

The development of the annual budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$250,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions, if needed, and will otherwise provide capacity to respond to some current and emerging priorities, and any priority needs for the 2015-16 budget.

Other variations with no impact on the Surplus

Children's Services Salaries – Increase of \$335,000

The December quarter has seen higher than forecasted utilisation levels at Council's Long Day Care Centres necessitating an increase to the Children's Services salaries budget of \$335,000 due to the employment of additional staff to meet licensing requirements. Funding for these salaries will be provided from additional income from Parent Fees as well as reductions to Children's Services pooled funds and reserves.

Children's Services Playground Upgrade - Increase of \$60,000

The Children's Services Compliance Program has identified the necessity to upgrade the playground at Erskine Park Children's Centre. These capital works will include rectifying the pavement and bike track in the 0-5 play space, excavation works, tree/root management as well as the implementation of sustainable play spaces with a new bike area and cubby house. These works which will occur over the remainder of the financial year will be funded from the Children's Services Playground Upgrade reserve.

Workers Compensation Premium – Decrease of \$60,204

The continuation of a strong and robust injury management program has resulted in a reduction in the number of hours lost and as a consequence a reduction in the cost of claims. This in turn has resulted in a base premium reduction for 2014-15 with the savings to be returned to the Workers Compensation Reserve.

Insurance Premiums Management–Decrease \$234,000

Council is a founding member of Westpool which provides a number of Council's insurance covers. This disbursement represents a return of equity based on Westpool's capital adequacy ratios. Westpool is an outstanding example of resource sharing and cooperation amongst local government authorities and is proposed that these funds will be returned to the Insurance Reserve.

Property Development

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect market conditions. Major budget variations proposed to the Property Development Model in the December Quarterly Review have a net result of \$725.552 F and include:

Property Expenditure:

- Queen St, St Marys – Following acquisition of this commercial property refurbishment is required to be undertaken. Works include installation of air conditioner, electrical upgrade to main switchboard, removal of external wall to activate Coachman's Park, upgrade of cool room services, and external roof repairs.
- Contribution to Parks upgrades – Telecommunications rental income previously raised and outstanding is currently in dispute, with legal action being commenced. It is proposed that expenditure of this income be removed from the 2014-15 Operational Plan pending the outcome of debt recovery actions.
- Contribution to City Centres Improvements – The reprioritisation and amalgamation of works for the Penrith City Centre improvements and rephasing resulting from the redesign of the Civic Arts Precinct has seen some expenditure now recast to 2015-16.
- Surplus Open Space - The decision to realign this project and adjust project timeframes has resulted in a re-phasing of planned consultancy expenditure to 2015-16. Significant progress has been made this year with the communications and engagement strategy, and open space assessment framework all to be completed in early 2015.

Urgent Tree Removal - \$226,000 increase

During the first 6 months of the current financial year Parks has received 1079 requests for tree maintenance on public land. This represents a 28% increase on the same period last year. This increase has primarily been due to a number of significant storm events and the accompanying high winds. There are also still a significant number of Grey Box Eucalypts that are in poor condition due to ongoing psyllid infestation and as such are susceptible for failure in storm events.

The additional funds from the Environment Reserve proposed as part of the December Quarterly Review is to cover the cost of contractors on the basis that the rate of requests (removal / pruning) remains constant for the remainder of the financial year. Should the rate return to 2013-14 levels not all funds will be expended.

Werrington Creek Park Provision of New Facilities - \$83,000 increase

The provision of these works at Werrington Creek Park including additional picnic facilities and amenities is funded by the District Open Space Contributions plan. An increase in the scope to be undertaken at this time has resulted in additional funding of \$83,000 being required.

Developer Contributions– Net increase of \$214,340

Additional Developers Contributions have been received totalling \$214,340. This is largely due to early full payment of the Urban Growth voluntary planning agreement (VPA) for the Knoll development.

Depreciation (Library Books) - \$300,334 increase

Following a detailed review of library books holding disposals and depreciation an adjustment is proposed for 2014-15. This adjustment will be included in Council's 2014-15 Financial Statements. The revised library depreciation disposal methodology for library books will now also be included in future year's original budgets.

Domestic Waste Management Income - \$160,344 increase

With the development of new homes, townhouses and units, more domestic waste services are commenced. This combined with some households ordering for a larger service due to the number of people in their home, and work by the contamination management team to identify unauthorised bins being presented for collection has resulted in additional income being generated. A budget adjustment is proposed in the December Quarterly Review to recognise this additional income.

Revotes

In addition to these adjustments a total of \$4,543,201 of planned capital projects are proposed for revote this quarter. The total value of revotes for the year to date (including the proposed December revotes) is \$4,543,201 compared to \$4,452,430 for the same period last year. Revotes for the December Quarter are discussed below.

Cranebrook Wetlands & Cumberland Plains - \$801,319 (Grant)

The Preliminary concept has changed significantly as a result has detailed survey works and the amended concept is now being modelled to validate revised water improvement outcomes. These revisions have impacted the projects delivery with completion now anticipated by June 2016.

Accessible Ramp and Toilet - St Marys Old Council Chambers – \$175,000 (Reserve)

Planning and design has continued and it is anticipated that a Construction Certificate will be submitted in late February 2015. Given planned use of the precinct for the ANZAC 100 year commemoration it is not proposed to commence work on site until after ANZAC Day. The construction schedule has been developed to commence following these events in consultation with the Historical society, with completion now anticipated in October 2015.

City Centre Improvements, Penrith (High St Linear Plaza Design and Implementation) – \$948,264 (SRV Reserve)

Following expansive Community and Councillor Consultation prioritisation of works for Penrith across the next five years have been finalised. This has included a package to forward fund the prioritised works and has resulted the in High St Central and Lineal Plaza being scheduled for implementation in the 2016-17 (\$928,000), further design works to be undertaken in 2015-16. With construction commencing early in 2016-17 and completed by June 2017.

City Centre Improvements, St Marys – (Paving, Furniture and Trees) –\$918,618 (SRV Reserve)

The Queen Street renewal works are now expected to be valued at more than \$4million, and delivered alongside other planned projects, which will now commence in the 1st quarter of 2015-16. The project will now incorporate lighting and the amalgamation of the two projects will result in a more efficient construction package and a more competitive tender outcome.

Penrith Civic Arts Precinct (Mondo) – \$1,700,000 (Loan Reserve)

The Civic Arts Precinct (Mondo) design concept was endorsed at a recent Councillor Briefing, and can now be developed for tender and stakeholder approval. Construction is set to commence in early 2015-16 and be completed in June 2016.

Key Performance Indicators

Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Office of Local Government (OLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of December 2014 this indicator was slightly below the OLG's benchmark at 1.45:1, and once adjusted for internal borrowings remained above Council's adopted indicator and the OLG benchmark at 1.86:1.

Unrestricted Available Cash

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of December 2014 was \$20.6m, compared to \$31m in December 2013.

Rates and Annual Charges Arrears

Rates arrears are 3.78% as at December 2014, compared to 4.21% in December 2013. This is below Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view to maintain this indicator below the benchmark.

Summary

Council's financial position remains sound with a surplus of \$203,590 projected for 2014-15. This Review and the proposed allocations to Reserve and the ELE provision continue to demonstrate Council's commitment to strong financial management.



Andrew Moore
Financial Services Manager

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 December 2014 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



Vicki O'Kelly
Acting Assistant General Manager – Chief Financial Officer
Responsible Accounting Officer

PROJECTS & ACHIEVEMENTS

Organisational Achievements

Environment & Education

Urban Heat Islands

The Urban Heat Islands - Sustainability, Education and Creativity project was completed in this period in partnership with Nepean Arts and Design Centre and Kingwood – Western Sydney Institute of TAFE.

Using a range of creative mediums including digital media this project highlighted sustainability challenges in current forms of urban development. The creative outcomes of this initiative were showcased as part of the "On Islands Festival" Exhibition held at the Eramboo Artists Environment Centre at Terrey Hills. This Festival involved 70 artists in 27 different creative collaborations. This exciting connection offered the opportunity for the Urban Heat Island project to blossom, showcasing Penrith Council as a leader in sustainability and cultural development. This also enabled local and regional emerging artists to be part of a large creative environmental exhibition, raising their artistic profile and networks. The Urban Heat

Island Project was screened at the Rocks, Sydney - Sustainable Christmas Market held in December 2014. Evening screenings of the Urban Heat Islands project were also held at The Joan Sutherland Centre in December 2014.

Figure 1 - Image from Sophie Temmhoff's film clip "Quiet"



Environmental Photography Competition

Council ran its sixth annual community Environmental Photography Competition to celebrate National Water Week and Biodiversity Month. Over 160 high quality entries were received covering this year's theme "*Water: the Source of Life*".

The winners were announced at an awards ceremony in November. A community workshop was held in the lead up to the photo competition at Blue Hills Wetland in Glenmore Park to engage the community on catchment health issues and to help them capture images showing the life our waterways support.

Figure 2 – Winning Photo of the Open Category 2014 taken at Penrith Lakes by amateur Photographer Yan Zhang



Improving environmental awareness

Council has continued to promote community awareness about stormwater, biodiversity and the environment. During the six months leading to December 2014 there have been several initiatives focusing on education such as:

- Stormwater Education Program and Catchment Tours for 14 schools and more than 900 students to discuss water quality issues and the impact of stormwater pollution on waterways. As part of the Catchment Tours over 1,100 native trees were planted in our local reserves. Student kits were distributed to the participants to further the learning outcomes.
- Four Biodiversity and Catchment lessons in local schools in August as part of the Keep Australia Beautiful campaign. These lessons saw 340 students learn about the impact of our actions on biodiversity, water quality and what they can do to help protect our plants, animals and waterways.
- Two Night Nature Walks were held in partnership with the NSW National Parks and Wildlife Service. The first was held in the Mulgoa Nature Reserve and second in the Agnes Banks Nature Reserve. Both walks were attended by approximately 20 people who they learned about the reserves and the native animals that live there.

Figure 3 - Londonderry Primary School at Warragamba Dam on their Catchment Tour



Cranebrook Wetland and Cumberland Plain Woodland restoration project

In 2013 Council secured a \$1.8 million Federal Government restoration grant to fund the restoration of 20 hectares of bush and wetlands.

Urban development had seen reduced water flow into Cranebrook Wetland and increased weed growth. During this reporting period Council has approved the tender for the bush regeneration services project. This will allow the engagement of a contractor to undertake the bushland and wetland restoration over the next three years.

Figure 4 - Cranebrook wetland restoration site



Bushcare has started on the site including two bushcare volunteer days. Council will continue to appeal for additional volunteers to support the existing group of 20 volunteers. Volunteer activities to date have included training, weeding and rubbish removal.

Signing the Walk 21 Charter



The Walk 21 Conference brought health advocates together to discuss more walkable neighbourhoods. The Mayor signed the charter on behalf of Council which includes objectives such as Inclusive Mobility, Integrated Networks, Less Crime, promotion of Walking, Spaces for People, Spatial Planning, Supported Authorities and Reducing Road Danger.

Parks

The Callisto Playground Enhancement Project was a real community effort, that saw students from Cranebrook High School given the opportunity to actively participate in the decision making process.

The students formed the Cranebrook Youth Leadership Forum and pitched their ideas to Council for building on the strengths of their neighbourhood and how to make it a better place for young people.

The park enhancements were launched at a community celebration organised in conjunction with young people from Cranebrook High School.

Figure 6 - Cranebrook Youth Leadership Forum



Figure 5 - Mayor with Cranebrook High Schools, School Captain Rory O'Connor and star student Michaela Price cutting the ribbon to open the park



Over 100 people attended as the Mayor and young people involved in the project spoke about the achievements and pride associated with the Callisto Playground in the local community.

This was an exceptional outcome demonstrating collaboration between Council, Cranebrook High School, local community organisations and the community of Cranebrook.

Awards

Highly Commended

In October 2014 the International Association of Public Participation held their annual awards where Penrith City Council was a finalist in the Organisation of the Year category and received a highly commended recognising the many ways we engage with our community.

Council was Highly Commended in the Planning Institute of Australia's Great Place Award category for the Penrith Trial Park. The Pop Up Park was recognised for its success in turning a poor quality space into a fantastic public meeting space. The judges described the Park as an exemplar of Council working with community to deliver something special.

ALIA NSW Public Libraries Marketing Events Award

Penrith City Library received the ALIA (Australian Library and Information Association) NSW Public Libraries Marketing Events Award for the Summer Membership Drive, which resulted in an additional 1,958 members joining the library.

We also received an Honourable Mention in the Programs Category for the E-connect Home Library Outreach Service. Home Library Service staff and volunteers go out to the homes of housebound library members to assist them to download or use eBooks and audiobooks through the library's digital download service.

Figure 7 - Jenni Pollard, Wendy Connell, Heather Chaffey and Tanya Jackson receiving the IAP2 award



Events and Tourism



Adventure Capital

To raise Penrith's profile as a tourist destination, the Adventure Capital strategy was launched with input from tourism operators, Blue Mountains and Hawkesbury tourism bodies and Council representatives.

Penrith's location just 50 minutes from Sydney's CBD, and many tourism opportunities are being promoted. Penrith is the home of Australia's only indoor skydiving facility as well as the southern hemisphere's best white-water facility. It offers jetpacking at the Regatta Centre, Go-Karting and wakeboarding at Panthers all year round.

As part of the launch, Council has hosted several functions for tourism operators and has encouraged and facilitated joint marketing opportunities for the operators. Penrith has also featured on several state and national TV shows to an audience of approximately 600,000.

Council will continue to review current strategies and investigate contemporary approaches to marketing, including dynamic websites, mobile apps and touch screen information kiosks with the aim to further enhance and promote tourism profile.

Sydney Writers Festival

The Children's Festival of Moving Stories is a new initiative of Sydney Writers Festival (SWF). The program was launched at Werrington House on 21 November 2014 and was kindly hosted by Peter Collins AM QC, and his wife Jennine Leonarder.

The purpose of the festival was the Children's Author Roadshow, which saw more than twenty of Australia's best authors and illustrators for children travelled to their local public libraries across Western Sydney to deliver free talks and workshops for local primary and high schools.

Figure 8 - Author James O'Loghlin



Figure 9 – Author Tara Eglington



This was a great initiative by SWF and authors to support school students to explore and reach their reading and writing potential. It was also a great professional experience for teachers and parents. A positive network with the SWF, authors, illustrators and primary and high schools in the area was built through the event.

All primary and high schools (public and private) within the Penrith area were invited to attend. There were four authors and illustrators per day.

The event included two writing workshops and two author talks.

The following authors and illustrators visited Penrith Library:

- Tara Eglington
- Jaclyn Moriarty
- Libby Gleeson
- Sarah Ayoub
- Tony Flowers
- Belinda Murrell
- James O’Loughlin

Figure 10 - Author Tony Flowers



Penrith Homelessness Summit

In September the Penrith Homelessness Summit was held at the Joan Sutherland Performing Arts Centre where Mayor Ross Fowler OAM welcomed over 100 service providers.

The Summit brought together a range of organisations and volunteer groups from the homelessness service system and provided an opportunity to discuss key challenges for people who are homeless or at risk of homelessness.

The participants were provided an overview of the broader strategic policy and framework for Federal and State Government funding of services. The NSW Minister for Family and Community Services and the the Shadow Minister for Housing, attended.

Council endorsed the Summit report and action plan at the Ordinary Meeting of the 24 November. The outcomes of the summit will be made available in early 2015 and regular updates on progress provided.

Figure 11 - Cr Bernard Bratusa, Cr Mark Davies , Mayor Cr Ross Fowler OAM, Hon Gabrielle Upton MP, Hon Stuart Ayres MP, Cr John Thain, Cr Karen McKeown and Cr Tricia Hitchen



NAIDOC Week

Each year Council supports the NAIDOC week celebrations for the City. The event allows Council to demonstrate its commitment to Aboriginal and Torres Strait Islander residents. As part of the celebrations Council held a civic function in the Nepean Room celebrating the theme: Serving Country: Centenary and Beyond, acknowledging and honouring the Aboriginal men and women who served in the Australian armed forces. Guest speaker for the event was Fiona Scott, Federal Member for Lindsay.

The Jamison Park Family Gathering was held on Friday 11 July 2014. This annual event continues to grow, this year attracting about 5,000 residents and more than 50 services represented through information stalls, interactive activities and information packs. A particular highlight was the health tent providing expert advice and check-ups on a range of health issues.

The arrival of PoIAir (NSW Police Helicopter) was also well received. The success of the Family Gathering is largely due to collaborative relationships between Council and its partners working together on the NAIDOC Week Organising Committee to ensure the day provides an opportunity to celebrate the many contributions that Aboriginal and Torres Strait Islander residents make to the City.

Community Networking Breakfast

Council hosted a Community Networking Breakfast for local community and cultural development workers. The main objective of was to provide community and cultural workers the opportunity to network, meet key staff within the Council and to raise awareness of key projects underway at Council.

Council staff presented on the recent Corporate Social Responsibility Project which measured the diverse contributions that our local community organisations make to the wellbeing of our residents; and the new Active Aging Project.

Figure 12 – Children at the NAIDOC week celebrations



Figure 13 - People at the NAIDOC celebrations



Figure 14 - Staff and community members in discussion



Penrith Progression

The consultation and collaborative engagement phase of the Penrith Progression continued from July to December 2014 with two major events bringing together potential investors, landowners, business groups, government agencies, not-for-profit/community sectors, creative and educational groups and the project team. The Ideas and Opportunities Workshop was held on 8 August 2014 to explore the economic drivers, potential areas of competitive advantage and future investment in the City Centre. The workshop drew on the ideas gathered at the public forum in May and focus group sessions held in June to shape potential projects and opportunities for renewal and revitalisation in the City Centre. Forty eight participants took part in the Workshop. An on-line forum received thirty nine responses and over 500 views. The last step in the collaborative phase, the Penrith Progression 2014 Finale, on 10 December 2014 tested the thinking around opportunity precincts and catalyst projects for the City Centre with more than 50 key stakeholders.

Alongside the engagement program an economic analysis of the City Centre was undertaken by Jacobs Ltd and Arup. The analysis identified five key industry sectors with the capacity to stimulate future growth in Penrith City Centre. The 'sectors of comparative advantage' are Advanced Engineering, Manufacturing and Construction, Lifestyle Health, Creative Information, Digital Media and Telecommunications, Global Advanced Education, and Advanced Logistics, supported by greater diversity and density in housing, amenities and lifestyle opportunities. The analysis recommended attracting these sectors and land uses to specific City Centre precincts.

In response to the economic analysis and recommendations, a place shaping framework was developed, together with a review of transport and access. The recommended land uses and projects in the sectors of potential comparative advantage, identified through the process, have been evaluated and market-tested.

An Action Plan to transform the City Centre and deliver jobs of the future around the opportunity precincts and potential catalyst projects is currently being prepared and informed by feedback received at the Finale. The launch of the final plan is scheduled for the end of February 2015.



FIGURE 15: Ideas and Opportunities Workshop was held on 8 August 2014

Technology

Council has formed a partnership with the University of Western Sydney (UWS) to assist in the development of a "Walk Wise" mobile phone software application as part of our broader Walk Wise project (identified in Council's Community Safety Plan 2013 – 2016).

Students from the UWS School of Computing, Engineering and Mathematics developed this App as part of their coursework under the guidance of UWS Teaching Staff and Council's IT and Community Safety staff.



The App is proposed to incorporate the following functions:

- Interactive maps showing established walking paths, ability to map the users run/walk, monitor the users kilometres travelled, speed and kilojoules burned;
- Information regarding the nearest transport nodes to their current location and a function to search for other transport nodes;
- Personal safety tips when out in public spaces;
- A "Report It" function, similar to "snap, send and solve" to report issues of graffiti, property damage or anti-social behaviour;
- Join a Walking Group page where people can link up to existing walking groups in the area or create their own based on their needs (this could link to the Heart Foundation's initiative).

The App will be linked to Council's web page.

The functions of the App have been determined by Council in conjunction with Walk Wise Small Working Group, comprising representatives from key stakeholders such as UWS, local Police and Public Transport Authorities.

The App will be launched at a later date which correlates to the other project initiatives (including infrastructure improvements) and in accordance with Council's broader strategy for online applications.

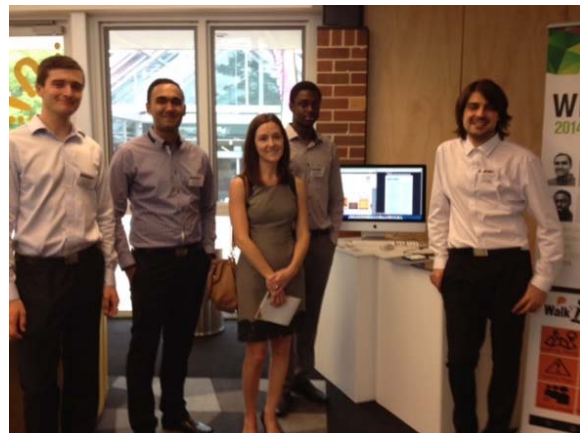


Figure 15 – Council employee Allison Kyriakis with UWS students responsible for development

Engagements

White Ribbon Day Twilight River Walk

On the 25 November, more than 400 locals showed their support for the International Day for the Elimination of Violence Against Women by taking part in a 3.5km twilight walk from Weir Reserve and followed the path along the Nepean river. Along the way there were fact, figures and myth busters to educate people and help them understand the extent and impact of domestic violence.

The walk finished at Tench Reserve for official proceedings, food stalls and light music entertainment.

This year Penrith's White Ribbon Day Ambassador Phil Gould AM, General Manager of Panthers Football Club, led the reading of the White Ribbon Day Oath. Participants were then invited to join the Penrith community to sign the banner as a commitment to never condone violence against women.

Figure 16 - Community members passing the facts along the way.



Figure 18 - White Ribbon Day Twilight River Walk.



Development Services Forum

Around 40 members of the local development industry and business groups attended the Development Service forum in September. The forum provided an opportunity for Council to liaise with the industry and business community on relevant issues and enhance professional relationships.

A survey of participants at the forum was undertaken indicating that 83% of respondent's rated the Council's Development Application (DA) Service as good or excellent. Additionally, in comparison to other Councils, 83% of participants rated the Penrith City Council's DA Service as between good or excellent.

Figure 19 - 2014 Development Services Forum



Infrastructure

On 13 October 2014 the State and Federal Governments jointly committed \$70m funding to construct Stage 1 of the Werrington Arterial as part of the Western Sydney Infrastructure Plan. The Werrington Arterial has been identified as critical infrastructure to the success of the Penrith Health and Education Precinct and Council strongly advocated for this outcome.

Challenges

The citywide DCP will not be completed prior to the publication of the city-wide LEP. This will mean for a period of time the current DCPs will only partly apply to the published LEP. DA's will be assessed on merits. This will continue until the consolidated city-wide DCP is endorsed by Council.

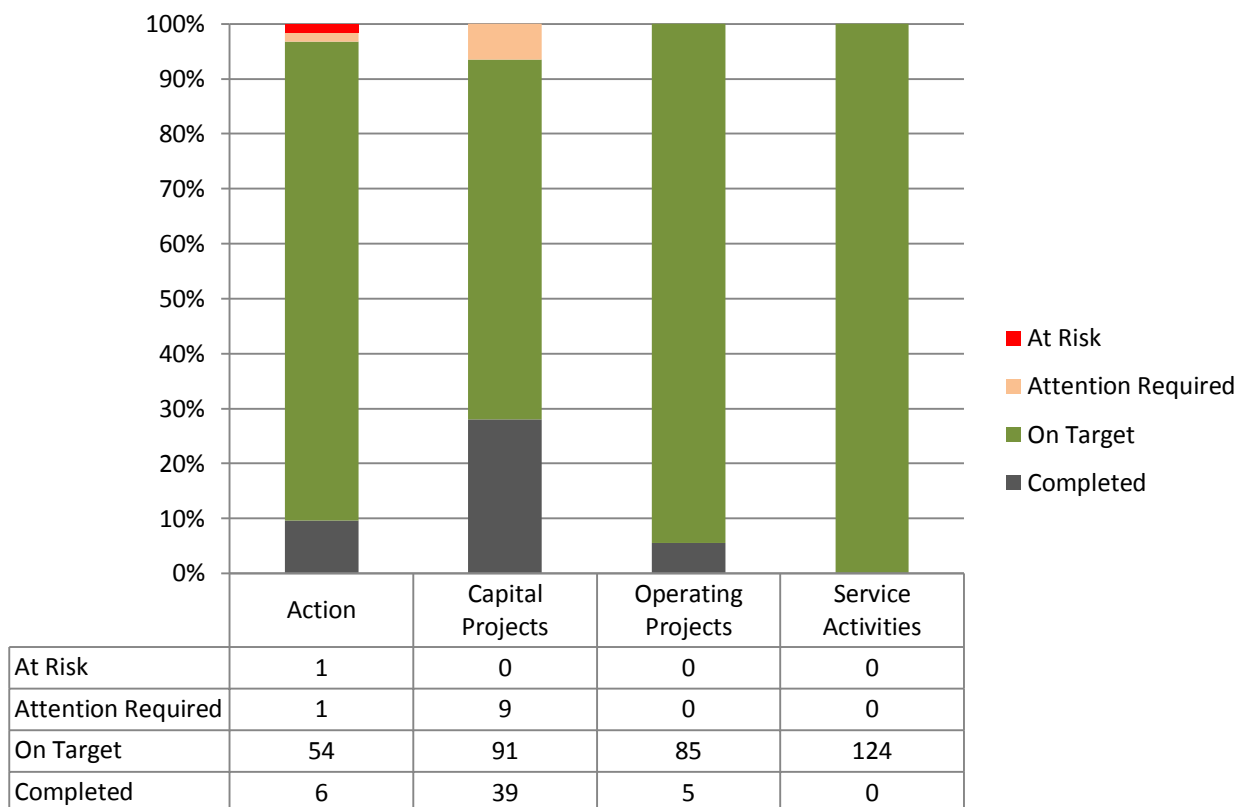
In October 2014 the Office of Local Government announced the 'Fit for the Future' program, in response to issues raised through the work of the Independent Local Government Review Panel and the inquiry into the financial sustainability of local government undertaken by TCorp. Under Fit for the Future, councils must first assess whether they have appropriate scale and capacity to operate and, if so, report on 10 indicators which assess financial and asset management capabilities. If it is determined that they do not have appropriate scale and capacity they must look at options to address this, primarily though merging with an adjoining council.

The Independent Local Government Review Panel indicated in its final report that Penrith has appropriate scale and capacity and does not need to consider options to merge. Accordingly we must prepare a submission on the 10 indicators to outline which ones we currently meet, and what actions we intend to take to improve our performance for the ones we do not meet. Our response to the indicators and improvement plans must be submitted to the Office of Local Government by June 2015.

We started an organisation-wide Capacity Review in September 2014, which includes a review of all services, assets and long term financial strategies. This work, although it will not be completed by June 2015, will have progressed far enough to provide a good basis for our Fit for the Future submission to the Office of Local Government. Responding to the Fit for the Future program will create a demand on resourcing across the organisation to meet the Office of Local Government timeframe.

Organisational Performance Exceptions

Over the 6 months from 1 July 2014 to 31 December 2014 all of Council's 124 Services Activities have progressed as planned. Of the projects and actions identified for completion in 2014-15 79% have progressed as expected and 17% have been completed with only 4% (11) experiencing delays.



Issues encountered that were not foreseen at the beginning of the financial year include inclement weather, State Government influences, environmental issues and critical infrastructure requirements. The information below outlines those projects which have experienced delays, the reason for the delay, and, where relevant, when the issue is expected to be resolved.

Project and Actions that have experienced delays

Capital Projects

CBD Stormwater Design

Strategy 4.1.10 Manage the development of master plans and designs for Council's assets and public domain

The project to design and construct large scale trunk drainage in the area of Lethbridge Street through to Penrith Pool, has been delayed due to the confirmation that, funding for whole the project under the Local Infrastructure Renewal Scheme was being received 6 months later than expected. Initial survey and investigations regarding underground services have been undertaken and a design consultant has now been engaged.

City Centre Improvements

Strategy 4.1.10 Manage the development of master plans and designs for Council's assets and public domain

The development and implementation of the St Marys and Penrith City Centre Improvement Renewal programs for both general pedestrian streetscape and special places in both centres has been delayed due to the consolidated implementation plan for works in both centres only being approved in November 2014. Specific projects and budget allocations for the forward program have been rescheduled.

- Penrith Civic Arts Precinct - Mondo – Revote request of \$1,700,000

The initial design concept to provide new paving, trees and furniture to the space between The Joan, Westfield and Civic Centre required redesign and approval delaying the project. A revised design concept was approved in December 2014 and is now being developed in more detail for final stakeholder approval and tender. Site works are scheduled to commence in 2015-16.

- St Marys Town Centre - Paving, Furniture, Trees - Revote request of \$918,618

Originally a prioritised tender for pedestrian lighting throughout Queen Street St Marys was completed, however the tender has now been expanded to include all general street trees, furniture and pavement works. The pedestrian lighting tender outcomes demonstrated it was not economically practicable to fast track this component of works separately as planned, so the tender was not awarded. A consolidated tender package is currently in the final stages so that site works will be able to commence in first quarter of 2015-16.

- Penrith City Centre - High St Linear Plaza Design and Implementation – Revote Request of \$948,264

The Consolidated Implementation Plan for the design and construction of pavement extensions and special places in High Street Penrith has now prioritised with design occurring throughout 2015-16 and construction commencing in 2016-17.

Mulgoa Rise – Construction of stage 2 northern sporting fields and shared amenities complex

4.1.11 Manage the delivery of Council's major infrastructure projects

The design and construction of the new amenities block and northern sporting fields has been delayed due to: 1) roof design details being held up due to maintenance concerns; and; 2) the Northern field configuration (and associated lighting and drainage) delayed until user allocation is finalised. A tender package is to be issued in February 2015 with construction to commence mid-year. A revote of \$175,000 has been requested to take into account the delay in phasing of the works.

Penrith Station Commuter Carpark

4.1.11 Manage the delivery of Council's major infrastructure projects

The finalisation of issues relating to a permanent water supply connection and property easement creation, which were dependent on the progress of the surrounding Thornton development is required. The permanent water connection for firefighting and all necessary modification and approval of fire systems have now been completed. Temporary Water tanks were unable to be emptied and relocated for use in another council site while awaiting completion of nearby lake. Council will monitor progress of the lake construction so as to permit the draining of tanks and then relocate tanks as planned.

Cranebrook Wetland Construction

4.1.11 Manage the delivery of Council's major infrastructure projects

The original concept proposed for the design and construction of a water treatment wetland was the reinstatement of previous water patterns through the site. However subsequent detailed investigations have brought expected water flow patterns into question. Alternative design proposals have been developed and design results are being prepared to support the proposed change in the scope. A revote of \$801,319 has been requested to take into account the delay in phasing of the works.

Accessible Ramp and Toilet - St Marys Old Council Chambers

4.1.11 Manage the delivery of Council's major infrastructure projects

The design and construction of an accessible ramp and door, and accessible toilet to the St Marys Old Council Chambers facility has been delayed. Concept design finalisation, heritage approval and structural details have delayed submission a Development Application approval. The construction program would now impact on ANZAC Centenary activities centred in the facility in April 2015, so construction has therefore been delayed for commencement of works in May 2015. It is programmed to submit the Development Application documentation and the award construction contract for site commencement in May 2015. A revote of \$175,000 has been requested to take into account the delay in phasing of the works.

Community Safety Program

4.1.7 Maintain a Community Safety Plan for the City

The community safety program has experienced unexpected delays in two sub projects; namely the trial of solar lighting in Jamison Park and infrastructure improvements to minimise antisocial behaviour at Devlin Road, Castlereagh. This has resulted in lower than anticipated expenditure during the second quarter of 2014-15. Quotations have now been sought for a trial of solar lighting in Jamison Park as part of the Walk Wise project. These lights are expected to be installed in the third quarter of 2014-15. Ongoing issues with antisocial behaviour in Devlin Road, Castlereagh, have required ongoing consultation with land owners to determine the most appropriate solution. This work is ongoing.

Better Boating Program

4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains

This project comprises of design and construction of a Kayak launching deck and design only of an enhanced boat ramp and related parking at Tench Reserve. The project is funded under Road, Maritime Services (RMS) Better Boating Program with intent to lodge subsequent application for ramp construction. The project has been delayed due to the need to respond to RMS (Roads) requirements for impacts on Critical Infrastructure and Rowing NSW requirements regarding minimum clear course dimensions. This has resulted in several versions of plans for both ramp and launching deck concepts. RMS (Boating) expectations regarding ramp differ from Our River masterplan aspirations, so the justification for the concept remains an important task. The location and size of the launching deck has now been agreed and procurement of a design and construct contractor underway. The ramp design concepts are being finalised for final RMS approval before proceeding to detailed design.

Library Special Purpose Projects -Building

6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure

A review of the St Marys branch library, funded by a grant from the State Library of NSW, is currently being undertaken to improve the layout to better accommodate changes in collections and available technology. This review and preparation of the requirements for the St Marys branch has been delayed by a review of Council services which is expected to be completed by the end of June 2015.

Additionally a new online system for recording visitor numbers to all branches has now been agreed and will be implemented.

Actions

Investigate and adopt position on paid parking scheme for the Penrith City Centre and commence implementation at strategic locations

Strategy 3.2.8 Advocate and provide advice on all modes of transport services, parking and facilities

The adopted Penrith City Centre parking strategy identified paid parking as an important part of balancing the different needs and managing availability of parking for shoppers, employees and visitor to the City Centre. Adopting a position on paid parking has been on hold waiting for the allocation of funding to engage consultants to investigate the feasibility.

It is not expected that funding will be required for this financial year as a tender brief is currently being prepared for this project. We expect to invite tenders in April 2015, with a preferred consultant to be engaged in July 2015 subject to funding being available in 2015-2016.

Implement an electronic Development Application process

Strategy 2.1.1b Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements

The implementation of the electronic Development Application system continues to progress, with the work required to facilitate lodgement of planning certificates and minor applications online close to completion. Other aspects of an electronic Development Application process have, however, not proceeded as planned due to ongoing planning and resourcing issues.

A comprehensive project plan to complete the remaining stages will be adopted in the next quarter, which will outline realistic completion dates and the resources required to meet them.

Outcome 1

WE CAN WORK CLOSE TO HOME



The message from our community about planning for the future was they would like more jobs close to home, particularly for young people.

Of our 83,465 employed local residents, close to 52,000 travel to work outside the local government area. Our population is growing faster than the number of jobs available in the region, so residents will have to travel longer distances (increasing travel costs and time away from family) to find work. This can affect the wellbeing of our community, and the health of individuals within it. Our aim is to support a balanced local economy delivering local jobs.

Council operates within a regional economy affected by national and international trends and events. Outcome 1 looks at how we (government, partners and Council) attract strategic investment, facilitate employment diversity and growth, promote job clusters and encourage local workforce skills and training so that we can be more resilient to changes in regional, national and international economic circumstances. It is also about providing our residents with a variety of employment opportunities.

Key growth industries in our region are health and wellbeing; arts/ culture/communication; sustainability; logistics; innovation and manufacturing; finance and business. We need to target these industries to improve the number and diversity of jobs available, and build on the retail, hospitality and manufacturing opportunities that already exist.

The draft Metropolitan Strategy to 2031 aims for an additional 37,000 jobs, by 2031, in the West Sub-region. Council has a more aspirational goal for an additional 40,000 jobs in our City alone, by 2031 to reduce the gap between our number of workers and available jobs. An additional 2,663 jobs were delivered in the City between 2006 and 2011. Significant collaboration between all levels of government and business is required if we are to meet the employment demands of our community.

Strategy 1.1 – Diversify the region's economy and attract investment, particularly targeting new and emerging employment sectors

Service Activities	Service
1.1.1 Build on our partnerships and alliances to achieve shared aspirations for the City's future	Regional Planning & Advocacy and City Partnerships
1.1.2 Market the City through campaigns that build on its strengths and identity	Marketing
1.1.3 Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management

Key Achievements

- Werrington Park Corporate Centre development has progressed substantially and is anticipated to be completed in January 2015.
- On 13 October 2014 the State and Federal governments jointly announced a commitment to \$70m funding of Stage 1 of Werrington Arterial as part of the Western Sydney Infrastructure Plan. Werrington Arterial has been identified as critical to the success of the Penrith Health and Education Precinct.
- Our partnerships and alliances with our international partners continue to flourish following a successful visit by the Mayor Councillor Ross Fowler OAM, Councillor Jackie Greenow OAM and Corporate Communications and Marketing Manager, Barbara Magee to Fujieda and Hakusan in late October and early November to commemorate the 30th and 25th anniversaries respectively of the signing of the agreements between the cities. In addition to a successful student exchange program in 2014 a new education initiative between Penrith and Fujieda was undertaken that saw Fujieda Elementary School and Llandilo Public School join together in a formal school-to-school partnership to explore each other's culture mainly through technology such as skyping.
- As a result of the relationship between Penrith and Gangseo-gu, Korea, an exhibition of Korean Folk Art paintings titled "Best Wishes" was launched at the Penrith Regional Gallery and the annual Korean Flag Raising ceremony was held in October in conjunction with the Korean Consul General commemorating Korean Foundation Day during Korean Week.
- The strong partnership with Lachlan Shire continues to evolve with a diverse program of activities and initiatives continuing between the two regions. These include the facilitation of a number of activities between Lachlan Shire and Penrith Performing and Visual Arts (PP&VA) such as Condobolin High School students participating in the 2014 Flannofest at the Joan Sutherland Performing Arts Centre and the River to River exhibition at the Penrith Regional Gallery that featured Aboriginal artworks from Lachlan Shire. Condobolin High School also participated in the annual Victor Change Science Awards presentation and discussions were held between the two Councils about the direction of the relationship and potential future projects and initiatives.
- A new tourism strategy has been launched to market Penrith as the Adventure Capital. Work has commenced on a destination management plan and will incorporate input from tourism operators, Blue Mountains and Hawkesbury tourism bodies and Council representatives. Council has hosted several functions for tourism operators and has encouraged and facilitated joint marketing opportunities for the operators. Penrith has featured on several state and national TV shows to an audience of approx. 600,000.
- The consultation and collaboration phase of the Penrith continued from July to December 2014 with two major events bringing together participants representing investors, landowners, business groups, government agencies, not-for-profit / community sectors, creative and educational groups. The Ideas and Opportunities Workshop was held on 8 August to explore the economic drivers, potential areas of competitive advantage and

future investment in the City Centre. The workshop drew on the ideas gathered at the public forum held in May and focus group sessions held in June to shape potential projects and opportunities for renewal and revitalisation in the City Centre. Forty-eight participants took part in the Workshop. An on-line forum received 39 responses and over 500 views. Alongside the engagement program, an economic analysis was undertaken by Jacobs Ltd and Arup which identified five key industry sectors with the capacity to stimulate future growth in Penrith City Centre which have been market-tested by Savills. The 'sectors of comparative advantage' are Advanced Engineering, Manufacturing and Construction, Lifestyle Health, Creative Information, Digital Media and Telecommunications, Global Advanced Education, and Advanced Logistics, supported by greater diversity and density in housing, amenities and lifestyle opportunities. The analysis recommended attracting these sectors and land uses to specific City Centre precincts. In response to the economic analysis a place shaping framework was developed by Hames Sharley, together with a review of transport and access by Arup.

Challenges

- Securing commitment from the State Government to a Growth Infrastructure Plan for the Penrith Health and Education Precinct.

Strategy 1.2 – Secure infrastructure that improves economic opportunities for existing and new business

Service Activities	Service
1.2.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

Key Achievements

- In December 2014 Council endorsed its State Election Advocacy Program for presentation to key stakeholders, ahead of an official launch in the New Year. The document was developed for all endorsed candidates in the 2015 State Election.

Challenges

- Ensuring effective and continued lobbying for the identified advocacy issues at government and agency level.

Strategy 1.3 – Support agriculture and local food production as a significant contributor to the region's economy

Service Activities	Service
1.3.1 Contribute to the health and wellbeing of the City's community	Environmental Health

Strategy 1.4 – Provide access to education and training to improve residents' ability to take advantage of current and future employment opportunities

Service Activities	Service
1.4.1 Deliver high quality children's services	Children's Services
1.4.2 Support families with young children through advocacy program	Children's Services
1.4.3 Implement education and participation programs for identified target groups	Children's Services
1.4.4 Deliver quality library services that respond to the community's information and leisure needs	Libraries

Key Achievements

- Kindana and Grays Lane Children's Services received an overall rating of exceeding the National Quality Standards through the national assessment and rating process.
- All of Penrith City Council services are currently partaking in a monthly 'Read with Rooby' event to promote the Paint the Town REaD initiative throughout the local government area.
- Our Specialist Aboriginal worker partnered with Emu Plains public school to deliver a transition to school program in the Emu Plains community.
- Council partnered with Nordoff Robbins to deliver a pilot music program at Glenmore Park Child and Family Precinct. Further programs have also been organised at Rainbow Cottage and Tandara Preschools.
- The library continued to support children's activities and programs. For Bookweek in August, Pyjama Night Storytime was held. International award-winning author, Randa Abdel-Fattah, also visited the library to speak about her very popular novels.
- In November, Penrith Council's Library service hosted a new initiative of the Sydney Writers Festival and some children's authors, to support school students in Western Sydney to explore and reach their reading and writing potential. Authors who visited Penrith Library were Libby Gleeson, James O'Loughlin, Tara Eglington, Jaclyn Moriarty, Sarah Ayoub, Tony Flowers and Belinda Murrell. They delivered free talks and workshops for local primary and high schools. The program was well received by students and teachers from the Penrith Council area.

Outcome 2

WE PLAN FOR OUR FUTURE GROWTH



Managing growth emerged as the biggest issue of concern to our community through our engagement program. Generally, residents accepted that Penrith would grow, but wanted to make sure the things that make Penrith special are not lost, and that the necessary services and facilities grow with the population.

Outcome 2 seeks to ensure our City's future urban growth protects our rural lands, respects our heritage and provides housing choice that meets community needs with regard to supply, variety, type, design quality, sustainability and affordability without compromising the character and amenity of our neighbourhoods. Council's plan is for an additional 25,000 homes in the City between 2006 and 2031. Between 2006 and 2011, an additional 2,583 homes have been delivered in the City.

It is also important that services, facilities and infrastructure are provided in time to meet the needs of a growing population.

The Penrith Infrastructure Strategy has identified that \$4 billion worth of infrastructure (social and physical) is required to support past and planned growth in the City.

Strategy 2.1 – Facilitate development that encourages a range of housing types

Service Activities	Service
2.1.1 Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements	Fire Safety Certification & Compliance Development Applications
2.1.2 Facilitate quality development that contributes to a growing regional City	Development Applications
2.1.3 Advocate Council's position and respond to planning legislation, building certification and related policies of government	Development Applications Fire Safety Certification & Compliance
2.1.4 Provide engineering advice for development applications, strategic planning and policy development	Development Engineering
2.1.5 Plan for and facilitate delivery of release areas and urban renewal in the City	City Planning

Key Achievements

- Approval of the Western Sydney Community Sports Centre at Panthers by the Joint Regional Planning Panel.
- Assessment and approval of new apartments in Thornton. Various on-going subdivision development approvals and certificates have been issued in Jordon Springs, Caddens, Glenmore Park Stage 2 and Thornton.
- On the 3 September 2014 Development Services conducted a forum with around 40 members of the local development industry and business groups in attendance providing an opportunity Council to liaise with the industry and business community on relevant issues and enhance professional relationships.
A survey of participants at the forum was undertaken indicating that 83% of respondent's rated the Council's DA Service as good or excellent. Additionally in comparison to other Councils 83% of participants rated the Penrith City Council's DA Service as between good or excellent.
- The Development Services Department takes up all opportunities to participate in dialogue and make submissions to the NSW Government on reforms to the NSW Planning system. The focus of the reform agenda has shifted with the proposed new Planning Act being placed on hold. Reforms are currently centred on revisions to exempt and complying development and the forwarding of the Department of Planning and Environment's initiatives for e-planning systems. To this end Council staff have attended a number of workshop discussions with the Department, viewed and trialled software systems which are under development and made submissions where the opportunity is available. Council has also continued to work with Local Government NSW regarding the implementation of the planning reforms and the certification system.
The Development Services Department is constantly planning for and implementing responses to changes in legislation. Recent responses include undertaking the exercise of projecting DA numbers and budget for an expected increase in development activity as a result of the imminent gazettal of Stage 2 of Council's Local Environmental Plan
Other responses include responding to the approval and certification by the RFS of Council's Bush Fire Prone Land Map.

Challenges

- Maintaining the current level of service and engagement with the industry as DA numbers continue to increase in release areas, on stimulant sites and with the imminent gazettal of Stage 2 of the Penrith LEP.
- Challenges in the adoption of an updated Bush Fire Prone land map include provision of adequate information to the community regarding the changes to the map and its implications to the assessment of development on their property.

Strategy 2.2 – Protect the City's natural areas, heritage and character

	Service Activities	Service
2.2.1	Maintain a contemporary framework of land use and contribution policies, strategies and statutory plans	City Planning
2.2.2	Undertake priority planning projects and statutory processes that contribute to Penrith's role as a Regional City	City Planning
2.2.3	Facilitate quality development that contributes to a growing regional City	Development Applications

Key Achievements

- The city-wide Development Control Plan (DCP) was publicity exhibited from Monday 13 October 2014 to Friday 14 November 2014.

Challenges

- The city-wide DCP is unlikely to be completed prior to the publication of the city-wide LEP. This will mean for a period of time the current DCPs will only partly apply to the published LEP. DA's will be assessed on merits. This will continue until the consolidated city-wide DCP is endorsed by Council.

Strategy 2.3 Ensure services, facilities and infrastructure meet the needs of a growing population

	Service Activities	Service
2.3.1	Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans	City Planning
2.3.2	Respond to and influence planning legislation and related policies of government	Regional Planning and Advocacy
2.3.3	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

Challenges

- Ensuring funding to provide infrastructure in new areas as well as the addressing backlog in existing areas.

Outcome 3

WE CAN GET AROUND THE CITY



Our community has told us they would like a strong focus on improving roads, public transport, footpaths and cycleways to reduce traffic congestion and enhance liveability and access around the City.

Most of our journeys rely on the road network, as the railway line crosses the city east to west but does not provide any north south links. Our original townships grew up along the railway, but the past 30 years of growth has spread out from these areas, isolated from public transport and therefore reliant on cars. Of Penrith's workforce and close to 52,000 travel to work outside the local government area. They rely on cross-City and cross-regional travel to get to work and this can be difficult with the existing public transport network.

An integrated shared pathway network is important in improving connections across the City and encouraging people to walk and cycle. Existing footpaths along the Nepean River and other major creek systems (Ropes Creek and South Creek) provide great opportunities for walking and cycling. Council will keep working with developers to deliver shared pathways for new communities which are linked to public open space, schools, shops, community facilities and public transport.

The efficient movement of freight is a key factor in building a strong economy. Currently, freight and passenger trains compete to use the same rail infrastructure and both are therefore constrained. Not only is expansion of the current railway network needed, but future rail corridors connecting Penrith to the north and south must be preserved before the opportunity is lost.

Outcome 3 targets the delivery of effective transport options for passengers and freight in the City and the region by Council and other levels of government.

Strategy 3.1 – Secure an effective public transport network

	Service Activities	Service
3.1.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.1.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Strategy 3.2 – Provide a safe, efficient road network supported by parking

	Service Activities	Service
3.2.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.2.2	Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
3.2.3	Manage the delivery of Council's major infrastructure projects	Design & Project Management
3.2.4	Provide a certification service for development related civil assets	Development Engineering
3.2.5	Optimise the efficient use of car parking spaces in the Penrith City Centre	Regulatory Control
3.2.6	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety
3.2.7	Manage programs and initiatives that improve road safety, efficiency, and the parking network	Traffic Management & Road Safety
3.2.8	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

- A total of 79,000sqm of road pavement has been resurfaced during the first six months of 2014/15.
- Engagement of work experience students in active design work has allowed plans to be completed well in advance of the construction program which in turn has enabled the works program to be completed early.

Challenges

- Managing the difference between the residents' expectations of our work program and what we need to do to meet Council policies and guidelines.

Strategy 3.3 – Improve the City's footpaths and shared pathway network

	Service Activities	Service
3.3.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.3.2	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety

Key Achievements

- Path paving upgrade works have been completed at Dukes Oval, Emu Plains, the forecourt along Union Lane, Penrith, adjacent to Judges Place car park and Willow Road, North St Marys
- 1.7km of new concrete pedestrian paths have been constructed, with an additional 17.1km of concrete paths constructed by developers through new subdivision works.

Strategy 3.4 – Improve critical cross regional transport connections

	Service Activities	Service
3.4.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.4.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

- In response to Council's submissions, including the National Growth Areas Alliance (NGAA) Pre-Budget Submission, the Federal and State Governments jointly announced in October 2014 a commitment to \$70m funding of Stage 1 of Werrington Arterial as part of the Western Sydney Infrastructure Plan. Werrington Arterial is a key transport infrastructure project for the region.

Strategy 3.5 – Secure an efficient, integrated and sustainable freight network

	Service Activities	Service
3.5.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.5.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

Key Achievements

- Council officers continue to participate with the Department of Planning and Environment in the development of the Broader Western Sydney Employment Area Structure Plan.
- Council through its advocacy program has lobbied government for some years for the upgrade of the major congestion point on Mulgoa Road at the Jane Street, Castlereagh Road and High Street intersections. In December 2014 the NSW Government announced plans for a major upgrade to the Mulgoa Road and Jane Street intersection at Penrith. Under a new plan, Castlereagh Road, Mulgoa Road, Jane Street and High Street will be widened to increase capacity and traffic flow through the intersection. This announcement is welcomed as it forms a key part of the longer term strategy for the eventual upgrade of Mulgoa Road from the M4 Motorway to the City Centre.

Outcome 4

WE HAVE SAFE, VIBRANT PLACES



Outcome 4 recognises the importance of our community places on feeling safe in our neighbourhoods and having clean, welcoming and vibrant public places. This covers both the physical aspects of our public domain – lighting, paving, somewhere to sit that is shady in summer and protected in winter – with the social aspects - restaurants, activities, events and festivals. It's about the neighbourhoods we live in and the places in the City we use and visit.

The character of our City has in part been shaped by its location, natural settings, rural landscapes and the Nepean River. It has also been shaped by a great lifestyle, close-knit community and family-friendly environment. The rural areas of the City provide opportunities for agricultural activities and rural-residential living. The urban areas are mostly residential supported by local shopping centres, schools and parks.

The balance of rural and urban areas is what makes us different and shapes our identity. The City's 3 key major centres are the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. There are around 20 local shopping centres and 5 rural villages in the City with a number of smaller clusters of shops. Our centres offer a range of community services, retail, commercial, residential, educational, entertainment and cultural activities.

As the City grows our lifestyle needs change, but residents told us it was important to them that the character and sense of place in our centres and neighbourhoods is retained. Council is planning and implementing public domain projects to renew the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. It is working to activate the public areas adjacent to the River (e.g. Tench Reserve) and improve the connection from the Penrith City Centre to the Nepean River. Council has several programs that focus on revitalising the older established areas of the City.

Strategy 4.1 – Improve our public spaces and places

Service Activities	Service
4.1.1 Manage the construction, renewal and maintenance of Council's buildings and facilities	Building Maintenance & Construction
4.1.2 Implement the Building Asset Renewal Program	Building Maintenance & Construction
4.1.3 Manage and maintain cemeteries under the care and control of Council using adopted Plans of Management	Cemeteries
4.1.4 Manage and maintain the City's sports grounds, parks and open space	City Parks
4.1.5 Implement the Parks Asset Renewal Program	City Parks
4.1.6 Manage trees across the City	City Parks
4.1.7 Maintain a Community Safety Plan for the City	Community Safety
4.1.8 Provide security services to Council property and public areas	Community Safety
4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
4.1.10 Manage the development of master plans and designs for Council's assets and public domain	Design & Project Management
4.1.11 Manage the delivery of Council's major infrastructure projects	Design & Project Management
4.1.12 Provide advice on development proposals for streetscape improvements, parks and buildings	Design & Project Management
4.1.13 Improve levels of public safety and amenity across the City through quality public space maintenance	Public Domain Maintenance
4.1.14 Liaise with state and federal government agencies to reach agreements to delivery enhanced presentation and amenity of their property and infrastructure visible from public spaces	Public Domain Maintenance
4.1.15 Implement the Public Amenity Replacement Program	Public Domain Maintenance
4.1.16 Protect public lands and community facilities, and enforce compliance	Regulatory Control
4.1.17 Manage companion animal ownership	Regulatory Control

Key Achievements

- Works completed as part of the Asset Renewal Program include:
 - Installation of new playground at Clissold Reserve, Emu Plains
 - Installation of 10 new floodlight poles in Jamison Park - Fields 1 to 4
 - Installation of new fencing at Harold Corr Oval
 - Reconstruction and renovation of two fields at Leonay Oval
 - Replacement of synthetic cricket wicket surfaces
- 605 applications were received for tree removal or pruning on private land
- 1079 applications were received for tree removal and pruning on public land
- On 25 November 2014 more than 400 people from the local community participated in the White Ribbon Day Twilight River Walk in support of the international day for the elimination of violence against women.
- A prototype Walk Wise phone 'app' developed in partnership with UWS computing and engineering students was showcased at the UWS 'Widevision+' exhibition.

- Council and consultants Place Partners were awarded a Commendation for the Trial Park (High Street Penrith) in the Planning Institute Australia's 2014 Awards for Planning Excellence (NSW) ('Great Place Award' category).
- More than 25,000 sqm of graffiti removed from across the city.
- Over 25 tonnes of litter was collected and disposed of from across the city between.
- Improved public amenity outcomes were achieved along the railway corridor through communication with Sydney Trains, which increased maintenance works involving litter collection and tree trimming to occur during periods when general rail corridor upgrades are taking place.
- Completion of a new public toilet facility at East Lane, St Marys in August 2014
- Design finalised for a new public toilet facility at Victoria Park, St Marys with construction due to commence in early 2015.
- Design being finalised for a new toilet facility within Penrith Cemetery, Kingswood with construction expected in the first half of 2015.

Challenges

- Resourcing additional areas of open space for which Council will assume responsibility for maintenance in the future.
- The introduction of 10/50 Vegetation Clearing legislation has enabled residents within designated zones, in areas close to the bush, to remove trees without the approval of Council. While they must comply with the NSW Government's 10/50 Code of Practice, the challenge for Council is to maintain the tree canopy across the City and manage the potential impact on biodiversity and heat island effects. Further compliance investigations have been required to be undertaken due to Council having no record of what trees or vegetation have, or may be removed.
- Ensuring adequate Public Domain Maintenance services to emerging New Release Areas across the city.
- There has been a significant delay in response times from government agencies such as the RMS in regard to works to improve the public amenity of their infrastructure (three months to remove graffiti from prominent locations along the M4 Motorway).

Strategy 4.2 – Grow and revitalise our centres and neighbourhoods

Service Activities	Service
4.2.1 Manage neighbourhood facilities using adopted management practice	Neighbourhood Facilities Management
4.2.2 Implement the Neighbourhood Facilities Improvement Program	Neighbourhood Facilities Management
4.2.3 Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City	Place Management
4.2.4 Engage the community in identified priority established areas of the City	Place Management
4.2.5 Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City	Place Management
4.2.6 Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management
4.2.7 Manage the development of master plans and design for Council's assets and public domain	Design & Project Management

Key Achievements

- Through the maintenance of good working relationships with the Penrith CBD Corporation, St Marys Town Centre Corporation and the Penrith Valley Chamber of Commerce we have been able to provide support to key places such as the Penrith City Centre and in particular the Trial Triangle Park, Penrith, Queen Street, St Marys and the Dunheved and Erskine Business Parks
- Implementation of the Dunheved Business Park Strategy has commenced with a trial program for improving parking management in the northern precinct of the business park.
- The park enhancement on Tobruk and Warrego Reserve in North St Marys has had a significant impact on the amenity of the area. The feedback from residents is very positive regarding the changes and the park is being well used by local children.
- Enhancements to the playground on Callisto Road Cranebrook were completed and launched with a community celebration. The Mayor and young people involved in the project spoke proudly of the achievement and the participatory process. This was an exceptional outcome to this project that has actively worked with the community of Cranebrook, through the Cranebrook High School.

Outcome 5

WE CARE FOR OUR ENVIRONMENT



Our community have told us that protecting our river, creeks, waterways and bushland areas is important. They also want to be supported to use materials, energy and water resources efficiently.

One of Penrith's defining attributes is our natural environment including the beautiful waterways and stunning mountain views. Penrith has a diverse range of native species and ecological communities and contains approximately 17% of the remnant vegetation of the Cumberland Plain. This is the highest proportion within any council area. Penrith is also unique in that significant areas of remnant native vegetation occur on private land outside conservation reserves.

Council is the steward of approximately 1271ha of open space with an estimated 274ha of natural areas which have biodiversity value. To manage our environment for future generations we must balance growth with the need to preserve our natural environment, support agriculture and build on our local fresh food production and other rural activities.

A significant proportion of the City has the potential to be affected by flooding, especially along the Nepean River and South and Ropes Creeks. We are also likely to experience more severe weather events, in the coming years, such as heatwaves, storms and bushfires which will place additional demands on emergency services.

Heat is particularly an issue for Western Sydney, and Council is looking at ways to 'cool-down' the City. Council continues to lead by example in terms of reducing energy, waste, water use, and discouraging illegal dumping. Council has implemented energy and water savings plans, and installed efficient technology in Council owned properties.

The introduction of the full organics collection and composting service to households in our urban areas in 2009 has seen resource recovery rates increase from 20% to 65%. Council is committed to improving sustainable practices. We buy back compost produced from recycled organics for use in parks, gardens and playing fields.

We also deliver education and awareness programs to help our communities reduce their energy and water use and encourage them to live more sustainably. Caring for our environment seeks to achieve a healthier, better protected and well managed environment that responds to a changing climate.

Strategy 5.1 – Protect and improve our natural areas, the Nepean River and other waterways

Service Activities	Service
5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice	Regulatory Control
5.1.2 Manage and maintain Council owned natural areas	Bushland Management
5.1.3 Facilitate community involvement in bushland management	Bushland Management
5.1.4 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.1.5 Collaboratively manage illegal dumping across Western Sydney (RID Squad)	Regulatory Control

Key Achievements

- Colonial Golf Course Illegal Landfill investigation now complete and all unauthorised fill removed.
- Construction has commenced for the Andrews Road bio-retention project and is expected to be completed in mid 2015. The project will result in improved stormwater quality in the Penrith Lakes Catchment
- Council's City Works Department has completed the construction of a rain garden in Soling Crescent Cranebrook to improve stormwater quality entering an area of significant Cumberland Plain Woodland.
- The tender for bush regeneration Services for the Cranebrook Wetland and Cumberland Plain Woodland restoration project was approved by Council. This will allow the engagement of a contractor to undertake the bushland restoration and wetland restoration over the next three years. Bushcare has commenced at the site and there have been two bushcare volunteer days, one with 16 volunteers and another with seven volunteers. There are approximately 20 people from the local community interested in bushcare. Activities to date include training, weeding and rubbish removal.
- A stormwater pollution prevention brochure was developed to raise awareness of appropriate waste disposal practices for food shops in the City and was distributed at a Food Business Seminar in October.
- Council ran its sixth annual community Environmental Photography Competition to celebrate National Water Week and Biodiversity Month. Over 160 high quality entries were received covering this year's theme "Water: the Source of Life"
- The scheduled spring macroinvertebrate sampling commenced in September. This round of sampling follows previous macroinvertebrate studies undertaken as part of Council Waterways Health Monitoring Program. The results will provide valuable information on the health of the City's waterways and will also be used as key indicators in annual reporting.
- A Catchment Monitoring Program commenced in the Dunheved Industrial Estate. The samples collected through this program are analysed in Council's internal laboratory with data being used to assess land use impacts on waterways and identify any potential sources of pollution. This program will also integrate with Council's stormwater education program initiatives to increase water health awareness within the program area.
- During this period 101 applications for new on-site sewage management (OSSM) systems or alterations to existing systems were assessed, 141 operational approvals were issued and 47 OSSM systems were investigated or audited.
- Over 1,200 investigations of illegal dumping of waste have been undertaken across Western Sydney, the majority of which is domestic waste including furniture, electrical items, and household rubbish.

Challenges

- Managing outbreaks of new weed incursions and new weed species. Support from Hawkesbury River County Council is being provided in this regard.
- Ensuring there are sufficient resources and bushcare facilitators for the number of sites and the number of people volunteering.

Strategy 5.2 – Support our communities to live more sustainably and use resources wisely

	Service Activities	Service
5.2.1	Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.2.2	Implement a coordinated program of community engagement activities	Sustainability Planning
5.2.3	Manage resource recovery and waste collection services	Waste Management
5.2.4	Deliver education and communication programs	Waste Management

Key Achievements

- The Stormwater Education Program and Catchment Tours engaged 14 schools and 905 students on water quality issues and the impact of stormwater pollution on waterways. As part of the Catchment Tours over 1,100 native trees were planted in our local reserves. Student kits were also distributed to the participants to further the learning outcomes.
- Two Night Nature Walks were held in partnership with the NSW National Parks and Wildlife Service - one in Mulgoa Nature Reserve and another in Agnes Banks Nature Reserve. These were attended by approximately 20 people and provided the local community with the opportunity to learn about these reserves and native animals that call them home.
- Four Biodiversity and Catchment lessons were held in local schools in August with Keep Australia Beautiful. These lessons engaged with 340 students to help students learn about the impact of our actions on biodiversity, water quality and what they can do to help protect our plants, animals and waterways.

Strategy 5.3 – Minimise risks to our community from natural disasters

	Service Activities	Service
5.3.1	Support emergency services and other agencies in preparing for and responding to emergencies	Emergency Services Management
5.3.2	Manage infrastructure and plant to ensure volunteers are provided with adequate resources	Emergency Services Management
5.3.3	Provide a strategic framework to manage floodplains and inform land use policy	Floodplain & Stormwater Management
5.3.4	Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues	Floodplain & Stormwater Management
5.3.5	Identify opportunities to respond to a changing climate	Sustainability Planning

Key Achievements

- The Peach Tree Creek bank stabilisation project earthworks were completed. Over the next 12 months Council will maintain the vegetation to ensure the stabilisation process is sustained.

Outcome 6

WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT



Outcome 6 focuses on messages from our community about the importance of encouraging health and wellbeing, as well as community pride and a sense of belonging. This was identified as the main reason why residents choose to stay in Penrith. Council seeks to celebrate our heritage, cultural diversity, build social inclusion and foster creativity, encouraging the participation and contribution of all people in the City.

Penrith has a proud community spirit and that is part of how we live and celebrate our achievements. Partnership, openness and a positive approach are what enable us to come together and achieve shared goals.

Council provides health, cultural and community programs and events for residents and priority groups to bring people together, make social connections and encourage community wellbeing. We actively support non-government community service providers and are responsible for food safety and hygiene in local eateries and restaurants.

Council has a number of libraries which provide hubs for access to information and life-long learning. We have a number of regional arts, entertainment and cultural facilities including the Joan Sutherland Performing Arts Centre, the Penrith Conservatorium of Music, the Q Theatre, and the Penrith Regional Gallery and Lewers Bequest. Major sporting venues include the Sydney International Regatta Centre the Penrith Whitewater Stadium, as well as the Penrith Panthers complex.

Council provides quality sports fields, parks and playgrounds which offer a range of recreational and social opportunities for our community. Penrith has a strong and proud sporting tradition, with a higher than average participation rate. Council provides venues for sports such as athletics, cricket, rugby league, soccer, baseball, netball, softball, tennis, swimming and touch football. Council's facilities provide opportunities for residents and visitors to the City to be physically active and improve their health.

Strategy 6.1 – Provide opportunities for our community to be healthy and active

Service Activities	Service
6.1.1 Manage and maintain the City's sports grounds, parks and open space	City Parks
6.1.2 Resource and implement social programs that contribute to community wellbeing	Community & Cultural Development
6.1.3 Contribute to the health and wellbeing of the City's community	Environmental Health
6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure	Libraries
6.1.5 Manage sport and recreation facilities, programs and services	Recreation & Leisure Facilities Management
6.1.6 Provide and maintain sport and recreation facilities that meet community needs	Recreation & Leisure Facilities Management
6.1.7 Advocate for sport and recreation venues and services for the City	Recreation & Leisure Facilities Management
6.1.8 Support sport and recreation partners and networks	Recreation & Leisure Facilities Management

Key Achievements

- Sportsgrounds upgraded at Jamison Park - Penrith, Leonay Oval - Leonay, Parkes Ave - Werrington, Ched Towns Reserve - Glenmore Park to improve participation opportunities.
- New playgrounds installed at Werrington Lake - Werrington (water play), Clissold Reserve - Emu Plains, Jamison Park - Penrith, Calisto Drive – Cranebrook.
- As part of the Food Safety Program a successful Healthier Food Business seminar was held at St Marys in October. The seminar provided information on food safety and allergies, choosing healthy oils and recycling to reduce costs. It was also an opportunity for business owners/operators to network with other food businesses. Feedback was very positive from the participants.
- 170 temporary food stall approvals were issued to support events such as the Penrith Show, Spring Festival, Defqon1, Fernhill Race Day, and the Food Wine Indulgence Festival.
- Council assisted with the NSW Health Mosquito trapping program. Trapping commenced on 11 December with traps set up in Glenmore Park (private residence), Penrith (Muru Mittigar) and Emu Plains (private residence). An advisory article was also included in Council's December Community Newsletter.
- Signing the Walk 21 Charter - The Walk 21 Conference brought health advocates together to discuss more walkable neighbourhoods. The Mayor signed the charter on behalf of Council which includes objectives such as Inclusive Mobility, Integrated Networks, Less Crime, Promotion of Walking, Spaces for People, Spatial Planning, Supported Authorities and Reducing Road Danger.
- The Mother Infant Caring Community (MICC) forum was held in partnership with University of Western Sydney. This brought together services providers and community members to discuss what the community would like to improve experiences of new parents. A set of principles and strategies were developed which should form part of a national project in 2015.
- Obesity Summit - Over 100 people attended this forum and there was considerable media interest. Council presented at the Forum on work conducted in the community to promote healthy eating. A range of attendees were interested in building on the connections made at the summit between community, clinicians and academics.
- Penrith Library's summer membership drive brought on an additional 1,958 members and earned them the ALIA (Australian Library and Information Association) NSW Public

Libraries Marketing Events Award. The Library also received an Honourable Mention in the Programs Category for the E-connect Home Library Outreach Service.

Challenges

- Drainage works planned for Andromeda Oval were scheduled for the beginning of February due to contractor availability. However the club has requested for these works to be delayed until the end of the 2015 Winter Season to avoid complications with the recovery of the ground close to the commencement of the season. Requests have been made with funding bodies to seek appropriate extensions.

Strategy 6.2 – Encourage social connections and promote inclusion in our community

Service Activities	Service
6.2.1 Implement education and participation programs for identified target groups	Children's Services
6.2.2 Develop effective responses to the social impacts of growth, redevelopment and change	Community & Cultural Development
6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity	Community & Cultural Development
6.2.4 Facilitate and resource community services networks to support social cohesion	Community & Cultural Development
6.2.5 Liaise with Aboriginal organisations and residents to develop initiatives that contribute to community strength	Community & Cultural Development
6.2.6 Conduct and support a program of events	Marketing

Key Achievements

- There has been a 20% increase since June 2014 of aboriginal children currently utilising Penrith City Council Children's service bringing the total enrolment to 108.
- The Penrith Homelessness Summit was held on 4 September 2014 at the Joan Sutherland Performing Arts Centre with the Mayor Councillor Ross Fowler OAM welcoming over 100 service providers. Council endorsed the Summit report and action plan at the Ordinary Meeting of the 24 November. The outcomes of the summit will be made available early 2015, with regular updates on progress provided.
- Over 2000 people with disability, their carers and families visited 'Real Choice', the 2014 Nepean Disability Expo over two days in September. The Mayor, Councillor Ross Fowler OAM welcomed visitors to the event which was officially opened by Senator the Hon Mitch Fifield, Assistant Minister for Social Services.
- An initiative of the NSW Government's Nepean- Blacktown Regional Advisory Council (RAC) - Multicultural NSW included a meet and greet at the St Marys Corner Community and Cultural Precinct to enable the RAC Commissioners to meet members of local community organisations and residents. This was followed by a visit to the St Mary's Spring Festival, provided RAC members an opportunity to experience Penrith City's cultural diversity and hear firsthand about the issues affecting the community.
- Councils Community Networking Breakfast was attended by 73 community and cultural development workers. The event provides opportunities for the exchange of ideas and to connect with Council initiatives. Council presented on the new Active Aging project and recent Corporate Social Responsibility Project which measured the diverse contributions that our local community organisations make to the wellbeing of our residents.

- Council again supported the very successful NAIDOC week celebrations for the City. These celebrations provide Council with an opportunity to demonstrate its commitment to Aboriginal and Torres Strait Islander residents. Council held a civic function in the Nepean Room celebrating the theme *Serving Country: Centenary and Beyond* acknowledging and honouring the Aboriginal Men and women who served in the Australian armed forces. The guest speaker for the event was Fiona Scott, Federal Member for Lindsay, with over 60 guests attending.
- The Jamison Park Family Gathering was held on Friday 11 July as part of NAIDOC Week. This annual event continues to grow, this year attracting about 5,000 residents with over 50 services contributing information stalls, interactive activities and information packs. A particular highlight was the health tent providing expert advice and check-ups on a range of health issues. The arrival of POLAIR was also tremendously popular. The success of the Family Gathering is due to the collaborative relationships between Council and its partners work together on the NAIDOC Week Organising Committee to ensure the day provides an opportunity to celebrate the many contributions that the Aboriginal and Torres Strait Islander residents make to the City.
- A comprehensive program of civic and community events were delivered to showcase the City. The program included 41 events with the highlights being the annual junior Mayor program, a civic reception for the Wallabies Rugby Union team, a flag raising ceremony at the St Marys Corner Community and Cultural Precinct and a civic reception for Jessica Fox, world champion canoe/kayak paddler.
Two Sunday Siesta Spring Markets and the inaugural Music by the River were held at Tench Reserve on the Nepean River. In conjunction with the Nepean District Historical Society, an enhanced William Cox Open Day was held to commemorate the Bicentenary of the building of the first road across the Blue Mountains. This was preceded by a civic ceremony at Regatta Park Emu Plains and a march through the streets of Emu Plains to the Arms of Australia Inn by groups representing the road builders. Four citizenship ceremonies were held, that saw 300 people become new Australian citizens.

Strategy 6.3 – Support cultural development, activating places and creativity

	Service Activities	Service
6.3.1	Implement projects and activities to enhance the cultural vitality of the City	Community & Cultural Development

Key Achievements

- In partnership with Nepean Arts and Design Centre, Kingwoods – Western Sydney Institute TAFE the Urban Heat Islands - Sustainability, Education and Creativity project was completed. The project highlighted sustainability challenges in current forms of urban development.
The “On Island Festival” exhibition held at the Eramboo Artists Environment Centre at Terrey Hills showcased the outcomes with involvement from 70 artists in 27 different creative collaborations. In addition to showcasing Penrith City Council as an innovative leader in the field of sustainability and cultural development, local and regional artists were given the opportunity to part of a large creative environmental exhibition.
The Urban Heat Island Project was also screened at the Rocks, Sydney - Sustainable Christmas Market and The Joan Sutherland Centre.

Outcome 7

WE HAVE CONFIDENCE IN OUR COUNCIL



This outcome focuses on Council as a leader in the region, and the way we operate as an organisation. Messages from our community reinforced the importance of making sure that Council's finances are sound and sustainable. We need to continue to be ethical and transparent in our decision-making, provide a fair and safe workplace, and manage our finances and assets responsibly. As an organisation Council will base its decisions on the principles of sustainability and social justice, and deliver our services in the context of agreed priorities, legislative requirements and our available resources.

Strategy 7.1 – Demonstrate transparency and ethical behaviour

Service Activities	Service
7.1.1 Manage Council's business planning	Business Improvement
7.1.2 Provide an accurate and timely planning information service	City Planning
7.1.3 Ensure that the organisation promotes ethical behaviour, risk management, transparent decision making and meets contemporary governance standards	Corporate Governance
7.1.4 Manage Council's corporate reporting	Corporate Planning
7.1.5 Manage Council's reporting system and meeting processes	Council & Corporate Support
7.1.6 Support the Councillors in meeting their statutory obligations and roles as community representatives	Council & Corporate Support
7.1.7 Support the organisation to meet corporate statutory obligations	Council & Corporate Support
7.1.8 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services	Information Technology
7.1.9 Provide Council with legal administration, conveyancing and advice services	Legal Services
7.1.10 Provide Council with dispute resolution, litigation and advocacy services	Legal Services
7.1.11 Manage Council's mapping and geographical information systems to support the organisation's effectiveness, and to comply with legislation	Mapping Information / GIS
7.1.12 Manage Council's property portfolio	Property Development & Management
7.1.13 Manage Council's Records Management program to ensure compliance	Records Management
7.1.14 Manage access applications to meet statutory requirements	Records Management
7.1.15 Support Council in managing enterprise risk and compliance	Risk Management & Insurance
7.1.16 Manage insurance and claims	Risk Management & Insurance
7.1.17 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.1.18 Support the organisation to meet statutory and regulatory requirements for employee relations, EEO and WHS	Workforce Development

Key Achievements

- Following the adoption of the new Penrith LGA Bush Fire Prone Land Map properties have been recoded to reflect their new status.
- Council's new ICT Strategy has been received and will be implemented throughout 2015. Implementation will be phased and include a restructure of the IT function and modernisation of ICT infrastructure. The new ICT Strategy contemporises Council's ICT structure and infrastructure and prepares Council to meet the challenges of the 21st Century.
- 75 Government Information (Public Access) informal requests for internal plans and documents were received and processed within the statutory time frame
- Council's Sick Leave Enterprise Agreement was accepted by staff and was ratified on the 13 November 2014.

- A Parental Leave Morning Tea was held to enable these staff members to engage with their Managers and Supervisors with regard to an update of activities occurring within their respective departments and across the organisation. Staff on parental leave were provided with information regarding Council's policies that enable flexible return to work requests.

Strategy 7.2 – Ensure our finances and assets are sustainable and services are delivered efficiently

Service Activities	Service
7.2.1 Manage Council's financial sustainability and meet statutory requirements	Financial Services
7.2.2 Coordinate Council's corporate research program with an integrated policy	Corporate Planning
7.2.3 Manage and maintain Council's fleet, plant and equipment	Plant Maintenance
7.2.4 Manage Council's property portfolio	Property Development & Management
7.2.5 Manage Council's procurement policies and procedures	Purchasing & Supply
7.2.6 Mainstream corporate sustainability	Sustainability Planning
7.2.7 Identify ways to use resources more efficiently	Sustainability Planning
7.2.8 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.2.9 Provide staff with opportunities for learning and development	Workforce Development
7.2.10 Manage Council's workers compensation and injury management	Workforce Development

Key Achievements

- To ensure compliance with the Web Content Accessibility Guidelines 2.0 Level AA has trained 56 staff in how to develop accessible content for the web and all general correspondence. This program will continue to be rolled out across the organisation.
- As at the 31 December 2014 Council has lodged 30 Workers Compensation claims in the first six months of the financial year. This is the lowest number of claims for a number of years with as 17% reduction as the same period last year. Of the 30 lodged claims 76.60% have returned to full pre-injury duties'

Challenges

In the Office of Local Government announced the 'Fit for the Future' program, which is their response to the issues raised through the work of the Independent Local Government Review Panel and the inquiry into the financial sustainability of local government undertaken by TCorp. Under Fit for the Future, councils must first assess whether they have appropriate scale and capacity to operate and, if so, report on 10 indicators which assess financial and asset management capabilities. If it is determined that they do not have appropriate scale and capacity they must look at options to address this, primarily though merging with an adjoining council. The Independent Local Government Review Panel indicated in its final report that Penrith has appropriate scale and capacity and does not need to consider options to merge. Accordingly we must prepare a submission on the 10 indicators to outline which ones we currently meet, and what

actions we intend to take to improve our performance for the ones we do not meet. Our response to the indicators and improvement plans must be submitted to the Office of Local Government by June 2015.

We started an organisation wide Capacity Review in September 2014, which includes a review of all our services, a review of our assets and a review of our long term financial strategies. This work, although it will not be completed by June 2015, will have progressed far enough to provide a good basis for our Fit for the Future submission to the Office of Local Government. Responding to the Fit for the Future program will create a demand on resourcing across the organisation to meet the Office of Local Government timeframe.

Strategy 7.3 – Provide opportunities for our community to participate in making decisions about the City's future

Service Activities	Service
7.3.1 Provide information about Council's services and policy positions	Communications
7.3.2 Manage Council's corporate planning and engagement program	Corporate Planning
7.3.3 Provide quality customer service and information on Council's services through Information Centres and agreed customer contact points	Customer Service
7.3.4 Provide an information service for visitors to the City	Marketing

Key Achievements

- The website has been improved to provide information on all Council's services, activities and positions. Key messages for advocacy, infrastructure, service provision and projects and various other matters gained coverage through various channels including traditional media, social media and advertising to the community. Communications also provided support for getting packaged, succinct and valuable information to key stakeholders such as local Members of Parliament to support Councils advocacy program.

FINANCIAL REVIEW

Funding Summary

	Current Budget Services	Current Budget Untied Income	Current Budget Total	Proposed Variances Services	Proposed Untied Services	Proposed Variances Total	Revised Budget Services	Revised Budget Untied Income	Revised Budget Total
Operations from Ordinary Activities									
Operating Expenditure									
Employee Costs	(87,115.9)	-	(87,115.9)	(95.8)	-	(95.8)	(87,211.7)	-	(87,211.7)
Interest Charges	(3,347.0)	-	(3,347.0)	(102.9)	-	(102.9)	(3,449.9)	-	(3,449.9)
Depreciation and Amortisation	(26,324.9)	-	(26,324.9)	(300.4)	-	(300.4)	(26,625.3)	-	(26,625.3)
Materials, Contracts and Other	(79,288.1)	-	(79,288.1)	(1,195.6)	-	(1,195.6)	(80,483.7)	-	(80,483.7)
Asset Utilisation and Overheads	688.9	-	688.9	18.1	-	18.1	707.0	-	707.0
Total Operating Expenditure	(195,386.9)	-	(195,386.9)	(1,676.7)	-	(1,676.7)	(197,063.6)	-	(197,063.6)
Operating Revenue									
Rates and Annual Charges	22,546.4	96,009.5	118,555.9	160.3	50.0	210.3	22,706.7	96,059.5	118,766.2
User Charges and Fees	39,633.2	425.0	40,058.2	434.2	(130.0)	304.2	40,067.5	295.0	40,362.5
Interest Income	434.5	1,302.7	1,737.2	7.2	250.0	257.2	441.7	1,552.7	1,994.4
Operating Grants and Contributions	17,990.4	11,247.0	29,237.4	287.7	-	287.7	18,278.1	11,247.0	29,525.0
Profit on Sale of Assets	(485.9)	-	(485.9)	-	-	-	(485.9)	-	(485.9)
Total Operating Revenue	80,118.6	108,984.2	189,102.8	889.4	170.0	1,059.4	81,008.1	109,154.2	190,162.3
Result before Capital Grants and Contributions	(115,268.2)	108,984.2	(6,284.1)	(787.3)	170.0	(617.3)	(116,055.5)	109,154.2	(6,901.3)
Capital Grants & Contributions	25,422.5	-	25,422.5	171.3	-	171.3	25,593.8	-	25,593.8
Operating Result	(89,845.7)	108,984.2	19,138.5	(616.0)	170.0	(446.0)	(90,461.7)	109,154.2	18,692.5
Funding Statement (Sources & Application)									
Add back non funded items	28,963.7	-	28,963.7	300.4	-	300.4	29,264.1	-	29,264.1
Funds received from Sale of Assets	10,845.5	-	10,845.5	(152.6)	-	(152.6)	10,692.9	-	10,692.9
Loans Received	-	4,113.0	4,113.0	-	6,550.0	6,550.0	-	10,663.0	10,663.0
Budget (Surplus) / Deficit	-	(208.4)	(208.4)	-	4.8	4.8	-	(203.6)	(203.6)
Funds Transferred (to)/from Reserves held	18,295.5	(14,769.2)	3,526.3	(4,540.8)	(6,800.0)	(11,340.8)	13,754.6	(21,569.2)	(7,814.5)
Net Fund Available	(31,741.1)	98,119.7	66,378.6	(5,009.0)	(75.2)	(5,084.2)	(36,750.1)	98,044.4	61,294.4
Application of Funds									
Assets Acquired	(56,276.5)	-	(56,276.5)	5,439.7	-	5,439.7	(50,836.8)	-	(50,836.8)
Internal Loans	232.8	-	232.8	-	-	-	232.8	-	232.8
Loan Repayments Made	(10,335.0)	-	(10,335.0)	(355.5)	-	(355.5)	(10,690.4)	-	(10,690.4)
Total Application	(66,378.6)	-	(66,378.6)	5,084.2	-	5,084.2	(61,294.4)	-	(61,294.4)
Net Costs funded from Rates & Other Untied Income	(98,119.7)	98,119.7	-	75.2	(75.2)	-	(98,044.4)	98,044.4	-

Significant Proposed Variations – June 2014

This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus

Account Description	Budget Variance Pos/(Neg)	
Bulding Maintenance		
Penrith Regional Gallery Kitchen		
The Penrith Regional Gallery is part of the Penrith Performing and Visual Arts Entity of Council and has been providing a café service for the last 12 to 18 months. There have been some issues with the drains attached to the café. On investigation by Council officers it was discovered that the café did not have a grease trap. A grease trap is a compliance requirement for all food outlets and is monitored by Sydney Water.	(27,500)	
		(27,500)
Financial Services		
Debt Servicing		
In November 2014, following Council's successful interest subsidy application under the LIRS program, a \$5,700,000 loan to accelerate the CBD drainage program was drawn down. The funds were borrowed at 3.65% and the LIRS subsidy of 3% offsets the bulk of the interest costs with the Stormwater Levy providing the balance of debt service funding for the loan. The CBD Drainage loan will have no impact on Council's general fund, however minor adjustments to reserve funding for existing loans have resulted in a \$54,019 saving for the December Quarterly Review.	54,019	
		54,019
General Revenue/Untied Income		
Salary Savings		
During the second quarter of 2014-15 salary savings of \$304,153 have been realised primarily due to vacancies across a number of departments.	304,153	
Provision for Retirement/Resignations		
It is proposed that as part of the December Quarterly Review that salary savings identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.	(304,153)	
Interest on Investments		
Interest rates remained steady for the first half of the 2014-15 financial year despite market expectations of a significant fall. The unrestricted part of the portfolio has been consistently higher than was originally estimated and has performed well above benchmark, so the budget for untied interest on investments is proposed to be increased by \$250,000 in the December Quarterly Review.	250,000	
Transfer to Reserve		
The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$250,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions, if needed, and will otherwise provide capacity to respond to some current and emerging priorities, including some of the priority resource requests that were unable to be funded in the original budget.	(250,000)	

Account Description	Budget Variance Pos/(Neg)	
Total General Revenue/Untied Income		0
Total Variances over \$20k		26,519
Other Variances under \$20k		(31,296)
December 2014 Quarter Surplus/(Deficit)		(4,777)
1st Quarter Variances to adopted budget reported to Council		208,367
2nd Quarter Variances to adopted budget reported to Council		
Original 2014-15 Budget Surplus/(Deficit)		0
Net Predicted Surplus/(Deficit) for 2014-15		203,590

Proposed Revoted Works

Description	Revote Amount \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
CAPITAL PROJECTS							
<i>Design & Projects</i>							
Cranebrook Wetlands & Cumberland Plains - Capital	801,319	-	801,319	Grant	905,235	53,916	851,319
Accessible Ramp and Toilet - St Marys Old Council Chambers	175,000	-	175,000	Reserve	250,000	-	250,000
Penrith CBD - High St Linear Plaza Design and Implementation	948,264	-	948,264	SRV	948,264	-	948,264
St Marys CBD - Paving, Furniture & Trees	918,618	-	918,618	SRV	950,078	31,460	918,618
Penrith Civic Arts Precinct - Mondo	1,700,000	-	1,700,000	SRV	1,850,000	49,138	1,800,862
<i>TOTAL DESIGN & PROJECTS</i>	4,543,201	-	4,543,201		4,903,577	134,514	4,769,063
TOTAL CAPITAL PROJECTS	4,543,201	-	4,543,201		4,903,577	134,514	4,769,063

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
Internal Reserves				
Alister Brass Foundation	74,141	2,400	-	76,541
Asset Renewal & Established Areas Strategy	495,214	5,197,932	5,204,432	488,714
Asset Reserve	3,625,994	8,189,402	6,549,873	5,265,523
Bicentenary Celebrations & Civic Events	3,000	30,000	-	33,000
Carparking/Traffic Facilities	7,954	40,572	7,375	41,151
Cemetery Reserve	258,627	166,385	-	425,012
Children's Services Reserves	146,227	-	21,797	124,430
Corporate Procedures and Systems Reserve	850,115	1,373,366	1,787,002	436,479
Election Reserve	231,768	128,375	-	360,143
Employee's Leave Entitlements	5,300,048	-	-	5,300,048
Environmental Awareness Programs	116,216	30,076	-	146,292
Environmental Program Reserves	618,567	-	618,567	-
Environmental Protection	26,633	-	-	26,633
Grant Funded Projects Reserve	325,330	49,999	110,052	265,277
Insurance Reserve	2,639,515	935,205	680,625	2,894,095
International Relationships	55,157	-	-	55,157
Legal Reserve	272,361	-	-	272,361
New District Library Resources	179,778	150,000	-	329,778
OOSH Bus Fleet Replacement Program	155,143	58,500	50,000	163,643
Penrith Pool Capital Upgrade Reserve	11,750	15,000	-	26,750
Plant & Motor Vehicle Replacement Res.	1,203,226	693,337	859,412	1,037,151
Property Development Reserve	1,210,445	13,437,334	8,871,205	5,776,574
Recreation Reserve	38,199	(399)	6,430	31,370
Revote Reserve	913,123	-	896,463	16,660
S377 Committee Closure Proceeds	81,749	-	-	81,749
Salary System Training & Development Res	164,369	-	-	164,369
Samuel Marsden Road Riding Facility	1,452	-	-	1,452
Stormwater Management Service Charge	1,729,673	1,773,736	3,257,874	245,535
Sustainability Revolving Fund	401,710	229,334	68,910	562,134
Town Centre Review and Administration	18,471	-	-	18,471
Voted Works	283,228	159,000	59,340	382,888
Total Internal Reserves	21,439,185	32,659,553	29,049,357	25,049,381
Baseball Facilities	(7,000)	2,800	-	(4,200)
Costs to Advance Next Years Projects	(76,899)	68,799	565,850	(573,950)
RID Squad	(167,561)	64,212	12,500	(115,849)
Ripples	(20,918)	20,918	-	-
Whitewater Canoe Slalom	(330,506)	209,130	212,912	(334,288)
Total Internal Loans	(602,884)	365,859	791,262	(1,028,287)
Section 94 in deficit internal loan	(8,742,403)		820,567	(9,562,970)
Total Internal Reserves & Loans	12,093,898	33,025,412	30,661,186	14,458,124

Reserve Movements Budget

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
External Reserves				
Civic Improvement S94	(2,217,829)	7,791	-	(2,210,038)
Claremont Meadows S94	(466,052)	376,054	452,705	(542,703)
Cultural Facilities S94	(3,482,633)	166,250	482,907	(3,799,290)
Erskine Business Park S94	3,124,788	35,365	228,000	2,932,153
Erskine Pk Residential Area S94	99,728	381	82,300	17,809
Footpath Construction S94	40,866	16,364	42,252	14,978
Glenmore Park S94	164,710	439	151,908	13,241
Glenmore Park Stage 2 S94	(425,073)	74,460	165,601	(516,214)
Kingswood Neighbourhood Centre S94	(63,441)	26,085	-	(37,356)
Lambridge Industrial Estate S94	(2,087,375)	-	369,994	(2,457,369)
Penrith City District Open Space S94	10,199,439	2,384,802	2,663,038	9,921,203
Penrith City Local Open Space S94	903,788	524,818	847,153	581,453
St Marys Town Centre	-	7,412	7,412	-
Waterside S94	507,897	5,781	22,874	490,804
WELL Precinct	566,341	738,809	100,000	1,205,150
Funding for S94 Plans in deficit	8,742,403	-	(820,567)	9,562,970
Total Section 94 Reserves	15,607,557	4,364,811	4,795,577	15,176,791
Other External Reserves				
Waste Disposal Reserve	3,620,927	4,004,318	2,238,105	5,387,141
Environment / Sullage Reserve	366,643	825,150	1,076,938	114,855
Unexpended Loans	8,463,244	7,625,732	2,583,258	13,505,718
Unexpended Grants	1,938,009	11,711,204	11,890,911	1,758,301
Contributions	7,738,447	2,965,564	3,651,447	7,052,564
Waste and Sustainability Improvement Payments	667,185	854,086	939,185	582,086
Total Other External Reserves	22,794,455	27,986,053	22,379,844	28,400,664
Total External Reserves	38,402,012	32,350,864	27,175,421	43,577,456
Other Internal Reserves/Committees				
Children's Services Cooperative Reserves	970,012	123,651	69,015	1,024,648
Other (Committees)	451,461	26,661	-	478,122
Bonds & Deposits	3,238,385	-	-	3,238,385
Total Other Internal Reserves	4,659,858	150,312	69,015	4,741,155
Grand Total of Reserves	55,155,768	65,526,588	57,905,622	62,776,735
Total Controlled Entity Reserve Movements	-	193,562	-	193,562
RESERVE MOVEMENTS PER BUDGET		65,720,150	57,905,622	

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Building Maintenance & Construction							
Various	Bus Shelters Program	CW	154,338		154,338		22,796
Various	<i>Shelters</i>	CW				114,338	29,338
Penrith Council	<i>Bus Infrastructure Audit</i>	CW				40,000	
Penrith LGA	Building Asset Renewal (SRV)	CW	2,080,138	471	2,080,609		
Penrith LGA	<i>NHC and Hall Refurbishments</i>	CW				146,000	77,724
Penrith LGA	<i>Sporting Facilities - Canteen Upgrades</i>	CW				200,000	37,077
Penrith LGA	<i>Childcare Centres Various Works</i>	CW				38,000	8,852
Penrith LGA	<i>Annual Paint Program</i>	CW				200,000	98,032
Penrith Council	<i>Civic Centre Access Card System</i>	CW				80,000	40,212
Kingswood	<i>Depot Fire Services Hydrant Installation</i>	CW				31,000	
Kingswood	<i>Depot Store Kitchen Replacement</i>	CW					3,562
Civic Centre	<i>Civic Centre Ceilings & BMS</i>	CW				103,171	97,716
Penrith	<i>Judges Carpark Painting</i>	CW				45,000	
Penrith	<i>Judges Carpark Toilet Upgrade</i>	CW				80,000	81,942
Penrith	<i>Penrith Pool Plant Works</i>	CW				20,000	
St Marys	<i>Ripples Hydrotherapy Walls/Windows</i>	CW				70,000	
St Marys	<i>Ripples Hydrotherapy Plant Works</i>	CW				20,000	17,375
St Marys	<i>Queen St Stage 2 Office Refurbishment</i>	CW				100,000	
St Marys	<i>Ripples Ceiling</i>	CW				40,000	39,776
Penrith	<i>JSPAC Airconditioning</i>	CW				600,000	48,435
St Clair	<i>St Clair Recreation Centre Bathroom Upgrade</i>	CW				110,000	
Penrith	<i>Penrith Senior Citizens Repair wall in plant/room kitchen</i>	CW				40,000	
Werrington	<i>Werrington Youth - Replace clear polycarbonate roof sheets</i>	CW				10,000	781
Various	<i>Public Toilets - Repaint selected facilities</i>	CW				13,938	13,000
Regentville	<i>Rural Fire Brigades - Matching Funds</i>	CW				20,000	
Civic Centre	<i>Civic Centre - Nepean Room - Briefing Tables</i>	CW				6,000	4,865
Penrith	<i>Whitewater Soffit Lining</i>	CW				80,000	52,000
Regional Gallery	<i>Lewers Gallery Kitchen – Greasetrap</i>	CW				27,500	
Various	SRF Lighting Upgrade 2013-14	CW	68,910		68,910		

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	<i>St Clair Sport & Recreation Centre Lighting Upgrade</i>	CW					68,910
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			2,303,386		2,303,857		742,393
Children's Services							
Various	Building Upgrades	CS	295,000	14,307	309,307	309,307	18,557
Various	CS IT Replacement Capital	CS	24,000	1,458	25,458	25,458	
Penrith LGA	OOSH Bus Fleet Replacement	CS	95,000		95,000		
Various	CS Whitegoods Replacement - Capital	CS		2,105	2,105	2,105	2,105
Various	CS Playground Upgrades	CS	253,200	62,124	315,324	315,324	75,733
Penrith LGA	Children's Centres - Building Signage	CS	50,000		50,000		
Various	CS Timber Maintenance Program	CS	15,110		15,110	15,110	
TOTAL CHILDREN'S SERVICES			732,310		812,304		96,395
City Parks							
Penrith LGA	T.A.F. Parks Asset Renewal Program	PA	216,600		216,600		
Penrith LGA	<i>Floodlight Control Project</i>	PA				138,418	153,065
Cranebrook	<i>Andromeda Oval Irrigation Tank (club matching this)</i>	PA					8,149
Cranebrook	<i>Irrigation Systems (Greygums Oval Tank & Pump)</i>	PA				30,000	6,899
St Clair	<i>Renovate grass sporting field surfaces Mark Leece Oval</i>	PA				10,000	9,341
Werrington	<i>Parkes Avenue Field 2 reconstruction</i>	PA				38,182	21,164
Penrith LGA	Park Asset Renewal (SRV)	PA	580,364		580,364		
Sth Penrith	<i>Field Lighting Eileen Cammack South Penrith</i>	PA					4,053
Penrith	<i>Drainage Works Hickeys Lane Penrith</i>	PA				95,000	2,700
St Marys	<i>Boronia Park Lighting Renewal</i>	PA				17,364	17,363
Erskine Park	<i>Playground/Shade/Landscaping (Kestral Ave Reserve)</i>	PA				75,000	
Jamisontown	<i>Playground/Shade/Landscaping (Tench Reserve North)</i>	PA				88,500	2,700
Emu Plains	<i>Playground/Shade/Landscaping (Clissold Reserve)</i>	PA				75,000	
Cranebrook	<i>Playground/Shade/Landscaping (Andromeda Drive Oval)</i>	PA				75,000	
Various	<i>Sportsground/Field Lighting (Switchboards Various)</i>	PA				30,000	8,778

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington	<i>Fencing (Harold Corr Oval)</i>	PA				9,500	10,678
Leonay	<i>Renovate grass sporting field surface (Leonay top and mini)</i>	PA				50,000	27,058
Penrith	<i>Furniture/Seating/Shade/BBQ (Tench Reserve)</i>	PA				27,000	
Colyton	<i>Litter Bins (Roper Road Reserve)</i>	PA				1,000	
Glenmore Park	<i>Water Pumps and Fountains (Glenmore Loch)</i>	PA				10,000	
Various	<i>Synthetic Surfaces All (Various locations)</i>	PA				21,000	
Penrith	<i>Throwing Cages (Parker Street)</i>	PA				6,000	
Jamisontown	Jamison Park Field Lighting	PA	363,552		363,552		379,163
Penrith	Jamison Park Provision of New Facilities	PA	2,384		2,384		
Sth Penrith	<i>Carpark 30 Spaces Jamison Park South Penrith</i>	PA					2,644
Werrington	Werrington Creek Park Provision of New Facilities	PA	328,708	83,000	411,708		
Werrington	<i>Picnic Facilities Werrington Creek Werrington</i>	PA				161,000	123,200
Werrington	<i>Additional Amenities Werrington Creek Werrington</i>	PA				250,708	240,123
St Marys	The Kingsway Playing Fields	PA	300,000		300,000		
St Marys	Victoria Park Masterplan Implementation	PA	283,623		283,623		174,779
Erskine Park	Park Improvements - Erskine Park S94	PA	10,000		10,000		
Erskine Park	<i>Erskine Park Road</i>	PA				10,000	
Cranebrook	Andromeda Oval Drainage	PA	25,500		25,500		1,200
Cranebrook	Greygums Oval Field Reconstruction	PA	65,000		65,000		53,596
Werrington	Parkes Ave Furniture Paths Landscaping	PA	5,992		5,992		4,527
Various	Local Open Space s94 funded capital works	PA	445,000		445,000		
St Clair	<i>Playground/Shade/Landscaping (Mark Leece Oval)</i>	PA				60,000	
Colyton	<i>Sportsground/Field Lighting (Ridge Park Cec Blinkhorn)</i>	PA				66,000	
St Marys	<i>Irrigation Systems (Cook Park)</i>	PA				93,000	3,500
Glenmore Park	<i>Renovate grass sporting field surface (Ched Towns)</i>	PA				53,000	25,863
Erskine Park	<i>Pathway & Landscaping (Peppertree Oval)</i>	PA				65,000	
Erskine Park	<i>Park Furniture (Grassmere Reserve)</i>	PA				10,000	
C'mont Meadows	<i>Landscaping & Gardens (Egret Place)</i>	PA				15,000	
Penrith	<i>Pathway (Judges Park)</i>	PA				13,000	
C'mont Meadows	<i>Park Equipment Gym Gear (Myrtle Road Reserve)</i>	PA				50,000	

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	<i>Project Supervision (Various)</i>	PA				20,000	
Penrith LGA	Waste Avoidance Signage in Parks	PA		15,000	15,000		
TOTAL CITY PARKS			2,626,723		2,724,723		1,280,543
Civil Construction & Maintenance							
Various	Construction of Bicycle Facilities	CW	30,000		30,000		
Various	Kerb & Guttering	CW	413,000	(191,490)	221,510	25,319	
Kemps Creek	<i>Salisbury Ave from Elizabeth Dr to 200m</i>	CW				2,238	528
Colyton	<i>Chelsea Place (Intersection with Bennet Road)</i>	CW				53,953	53,953
Londonderry	<i>Kenmare Rd (From existing Gutter)</i>	CW				140,000	
Various	Dedication - Subdivision Roads	CW	13,000,000		13,000,000		12,157,002
Various	Dedication - Drainage Works	CW	6,000,000		6,000,000		3,987,465
Llandilo	Rural Roads Widening	CW	156,000		156,000		136,480
Various	Roads Reconstruction (2)	CW	2,124,100		2,124,100	30,000	
Londonderry	<i>The Driftway Londonderry - 200m West of Londonderry Rd</i>	CW				140,000	111,577
Orchard Hills	<i>Castle Road (Kingswood Rd - Ulm Rd)</i>	CW				360,000	232,832
Mulgoa	<i>St Thomas Road (Kings Hill Rd - Mulgoa Rd)</i>	CW				200,300	165,541
Emu Plains	<i>Russel St (Old Bathurst Road - Kite Street)</i>	CW				600,000	604,110
Kingswood	<i>Victoria Street (Walter St - Sandringham Ave - Richmond Rd)</i>	CW				216,600	234,590
Werrington Cty	<i>Dunheved Rd (Existing Asphalt - Christie St)</i>	CW				400,000	420,937
Erskine Park	<i>Swallow Dr (Fantail - Cockatoo and Warbler - Erskine Park)</i>	CW				177,200	191,197
Various	Path Paving Program	CW	178,800	39,452	218,252	218,252	165,572
Penrith LGA	Shared Pathways (SRV)	CW	280,000		280,000		2,938
Glenmore Park	Glenmore Park S94 Stage 1 Capital Works	CW	6,330	25,000	31,330		
Glenmore Park	<i>Footpath - Massey Way</i>	CW				11,330	6,330
Glenmore Park	<i>Coronet Terrace Footpath</i>	CW				20,000	
Penrith LGA	Urban Drainage Construction Program	CW	640,000	191,490	831,490		
Oxley Park	<i>Adelaide St Drainage Inlet Reconstruction</i>	CW					-551
Cambridge Park	<i>Wembly Avenue Construct Surge Pit Outside No11</i>	CW				2,826	2,826
Emu Plains	<i>Old Bathurst Rd Underpass Pit Cover Modification</i>	CW				103,339	103,339

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CW				75,000	
Castlereagh	<i>Hinxman Road Drainage</i>	CW				120,000	5,923
Werrington	<i>Water Street Werrington</i>	CW				101,015	101,015
C'mont Meadows	<i>Brahms Way Between 4 - 6</i>	CW				35,000	35,000
Cambridge Park	<i>Barker St No.12 Construction of additional drainage pit</i>	CW				39,310	39,310
Berkshire Park	<i>Llandilo Rd (Eastern side at Richmond Rd Intersection)</i>	CW				52,000	52,000
Castlereagh	<i>Church Street (opp 101 Culvert widening)</i>	CW				70,000	
Londonderry	<i>Torkington Rd (Increase culvert size improve tailout drain)</i>	CW				128,000	
Berkshire Park	<i>Llandilo Road (Southern side at Richmond Road Intersection)</i>	CW				70,000	
St Marys	<i>Smith Street</i>	CW				35,000	
Various	Traffic and Transport Facilities Program	CW	360,746		360,746	9,982	
C'mont Meadows	<i>Caddens Rd (Speed Hump and MIST at Caddens/Gipps St)</i>	CW				80,000	5,200
Kingswood	<i>Derby St (Hospital Entrance Pedestrian Facility and Fencing)</i>	CW				130,000	
St Clair	<i>Blackwell Ave (Speed Hump 3 Nos and possible Blisters)</i>	CW				55,000	
C'mont Meadows	<i>Gipps St (Pedestrian Refuge at Sunflower Drive)</i>	CW				1,500	1,500
Jamisontown	<i>Tench Av (Speed Hump)</i>	CW				10,000	
St Marys	<i>Pages Rd (Speed Hump)</i>	CW				10,000	
C'mont Meadows	<i>Vivaldi Cres (Pedestrian Walkthrough)</i>	CW				15,000	15,000
Emu Plains	<i>Russell St, Forbes St (Median Island)</i>	CW				28,500	
Londonderry	<i>Londonderry Rd, Boscobel Rd (Rural Median Island)</i>	CW				20,764	
Londonderry	<i>Traffic Surveys</i>	CW					8,835
North St Marys	Forrester Road North St Marys – Widening Investigations	CW	18,000		18,000		
Cranebrook	Soling Crescent Cranebrook Raingarden	CW					41,302
Erskine Pk Ind	Erskine Business Park Footpath Construction (s94)	CW		145,000	145,000		
Erskine Pk Ind	<i>Quarry Road</i>	CW					13,628
Erskine Pk Ind	<i>James Erskine Drive</i>	CW					36,190
Cranebrook	Gray Lane CCC Footpath	CW					-3,747
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			23,206,976		23,416,428		18,927,821

Community & Cultural Development

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Disabled Access Improvements	C&CD	35,000		35,000		1,738
Penrith	St Marys HACC Internet & Multimedia Laboratory	C&CD	5,780	9,672	15,452		7,341
Penrith Council	Community and Cultural Development Capital Purchases	C&CD					0
Penrith LGA	Purchase of item for Lewers Gallery	C&CD	2,000		2,000		2,000
Glenmore Park	Glenmore PK Child & Family Prec (MP) S94	C&CD	42,461	23,199	65,660		850
Glenmore Park	<i>Fitout - Community Facility</i>	C&CD				1,000	
Glenmore Park	<i>Childcare Carpark</i>	C&CD				64,660	
Glenmore Park	Glenmore Parkway Entry Site	C&CD	120,578		120,578		273
Glenmore Park	<i>Public Artwork</i>	C&CD				85,578	90,548
Glenmore Park	<i>Landscaping</i>	C&CD				35,000	
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			205,819		238,690		102,750
Community Safety							
Various	Community Safety Program	PDA&S	166,606	24,080	190,686		63,101
Various	Safer Streets Public Space CCTV Program	PDA&S	55,000		55,000		120
TOTAL COMMUNITY SAFETY			221,606		245,686		63,221
Design & Project Management							
Various	CBD Stormwater Design	MP	293,779	(90,000)	203,779		7,530
Various	Penrith Station Commuter Carpark	MP	42,962		42,962		46,348
Penrith LGA	City Centre Improvements (SRV)	MP	4,042,303	(3,566,882)	475,421		
St Marys	<i>Coachmans Park Landscape Design and Construction</i>	MP				1,568	1,568
Penrith	<i>Penrith CBD - Temporary Triangle Park Design and Implementat</i>	MP				31,103	13,853
Penrith	<i>Penrith CBD - High St Linear Plaza Design and Implementation</i>	MP				948,264	
St Marys CBD	<i>St Marys CBD - Paving, Furniture, Trees</i>	MP				950,078	18,585
Penrith	<i>Penrith Civic Arts Precinct - Mondo</i>	MP				1,850,000	49,138
Penrith CBD	<i>Penrith CBD - Wayfinding Strategy</i>	MP				94,950	17,000
St Marys CBD	<i>St Marys CBD - Heritage Interpretation Plan</i>	MP				45,050	35,550

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys CBD	<i>Queen St St Marys Special Places</i>	MP				121,290	775
Emu Plains	Great River Walk Stage 7a - West Bank Construction Phase 3	MP	7,696	(403)	7,293		7,293
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	68,498	(65,626)	2,872		2,872
Emu Plains	River Road Reserve Provision of new Facilities	MP	39,191	(37,971)	1,220		1,220
Emu Plains	Regatta Park East Provision of new Facilities	MP	45,439	(44,756)	683		683
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	8,481	(8,286)	195		195
Penrith	Great River Walk Provide Circuit on both sides of River	MP	856,556	403	856,959		735,922
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	331,648		331,648		141,155
Glenmore Park	Surveyors Creek Upgrade Accessible Toilet	MP					0
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	1,469,817	(1,365,901)	103,916	1,277,157	35,880
Cranebrook	<i>Stormwater Improvement Program - Council Contribution</i>	MP				192,660	4,620
Cranebrook	Andrews Road Wetlands Project	MP	1,817,624	(250,000)	1,567,624		128,244
St Marys	Accessible Ramp and Toilet - St Marys Old Council Chambers	MP	250,000	(175,000)	75,000		
Penrith	Better Boating Program	MP	211,500		211,500		5,080
Glenmore Park	Glenmore Park Stage 2	MP	280,000	1,100	281,100		87,900
Erskine Pk Ind	Erskine Park Business Entry Signage	MP		2,500	2,500		
Erskine Pk Ind	<i>Survey - Lenore Drive Sign</i>	MP				2,500	
TOTAL DESIGN & PROJECT MANAGEMENT			9,765,494		4,164,672		1,341,411
Emergency Services Management							
Various	Castlereagh Community Quarantine Fund	CW	198,595		198,595		121
Berkshire Park	<i>Berkshire Park - Station Renovations</i>	CW				7,000	6,700
Londonderry	<i>Londonderry - Station & training Fit-out</i>	CW				25,000	14,921
Londonderry	<i>Londonderry - Solar Panels & Rain Water Tanks</i>	CW				18,600	8,636
Londonderry	<i>Londonderry - Enhanced Fire Fighter Equipment</i>	CW				11,000	10,001
Londonderry	<i>Londonderry - Workshop Fit-Out</i>	CW				16,119	8,334
Castlereagh	<i>Castlereagh - Firefly FF-9H Lighting Tower Trailer</i>	CW				21,700	21,700
Castlereagh	<i>Castlereagh - Vehicle Bay Fit-out</i>	CW				25,000	1,364

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Llandilo	<i>Llandilo - Awning Installation</i>	CW				12,000	
Llandilo	<i>Llandilo - Station Roller Door</i>	CW				16,000	
Castlereagh	<i>Castlereagh - Building Extension Final Stage</i>	CW				25,000	
Berkshire Park	<i>Berkshire Pk Station Enhancements Safety & Comm Education</i>	CW				21,176	21,125
Various	SES Equipment Priority List	CW	36,565		36,565		1,700
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	655,980	(360,980)	295,000		
Penrith LGA	RFS Support Vehicles	CW		181,000	181,000		
Londonderry	Londonderry Brigade Station Improvements	CW	24,924		24,924		23,972
	TOTAL EMERGENCY SERVICES MANAGEMENT		916,064		736,084		118,574
Environmental Health							
Penrith LGA	Stormwater Work Improvement Program	EH	372,976	(204,719)	168,257		
	TOTAL ENVIRONMENTAL HEALTH		372,976		168,257		0
Financial Services							
Penrith Council	Motor Vehicle Purchases	FS	1,850,000	4,750	1,854,750		
Penrith Council	<i>Council Packaged Vehicles</i>	FS					37,261
Penrith Council	<i>Leaseback Vehicles</i>	FS					632,288
Civic Centre	Civic Centre level 1 office reconfiguration	FS	30,000	(433)	29,567		29,566
	TOTAL FINANCIAL SERVICES		1,880,000		1,884,317		699,116
Plant Maintenance							
Penrith Council	Plant Replacement	CW	1,187,557		1,187,557		186,226
Kingswood	Fulton Hoagans Loading Procedure	CW		10,296	10,296		
Kingswood	Scan Tool	CW		5,100	5,100		
	TOTAL PLANT MAINTENANCE		1,187,557		1,202,953		186,226
Information Technology							

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Corporate Procedure Systems	ICT	294,035		294,035		
Civic Centre	<i>Asset Management Systems</i>	ICT				36,535	26,898
Civic Centre	<i>Server Infrastructure</i>	ICT				206,000	122,491
Civic Centre	<i>Network Equipment Upgrade</i>	ICT				51,500	26,893
Various	Desktop Hardware / Software	ICT	464,739	247	464,986		248,835
Penrith Council	Civic Centre Cabling	ICT	200,000		200,000		
TOTAL INFORMATION TECHNOLOGY			958,774		959,021		425,117
Libraries							
Penrith Council	Library Resources - Capital	LS	609,910		609,910		
Penrith Council	<i>Library Book Purchases (Annual)</i>	LS					169,817
Penrith Council	<i>Library Digitisation</i>	LS					4,051
Civic Centre	Library Special Purpose Prjcts -Building	LS	187,570		187,570		15,245
Penrith	Digital Hubs Program - Hardware/Software Component	LS	13,281	(13,134)	147		147
Penrith LGA	Library Capital Purchases	LS	3,358		3,358		3,358
Penrith LGA	Toy Library Capital Purchases	LS	10,712	22	10,734		10,254
TOTAL LIBRARIES			824,831		811,719		202,873
Marketing							
Penrith Council	Corporate Communications and Marketing Capital Equipment	CM	7,602		7,602		7,602
TOTAL MARKETING			7,602		7,602		7,602
Neighbourhood Facilities Management							
Various	Community Halls - Assets Purchased	PDA&S					3
Penrith LGA	Neighbourhood Facilities Booking and Event Management Replac	PDA&S	50,000		50,000		
Various	Neighbourhood Centres/Halls Improvements	PDA&S	89,000		89,000		29,481
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			139,000		139,000		29,483

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Place Management							
Various	Neighbourhood Renewal (SRV)	PM	155,834	(26,000)	129,834		17,360
Various	Callisto Playground Enhancement Project	PM	172,138		172,138	172,138	155,349
Penrith Council	Place Management Capital Purchases	PM	1,535		1,535		1,535
	TOTAL PLACE MANAGEMENT		329,507		303,507		174,244
Property Development & Management							
Various	Property Development Expenditure Project (1)	PD	1,774,000	13,311	1,787,311	1,787,311	25,240
Various	Property Development Expenditure Project (2)	PD	1,893,447	105,158	1,998,605	1,998,605	874,255
Civic Centre	CRE Portfolio Management System (PDM)	PD	27,500		27,500	27,500	
	TOTAL PROPERTY DEVELOPMENT & MANAGEMENT		3,694,947		3,813,416		899,495
Public Domain Maintenance							
Penrith LGA	Public Amenity Replacement Program	PDA&S	340,000		340,000		10,335
	TOTAL PUBLIC DOMAIN MAINTENANCE		340,000		340,000		10,335
Records Management							
Penrith	Records Capital Equipment Purchases	GOV	18,852		18,852		
Penrith	<i>Large format scanner for ECM</i>	GOV					11,439
	TOTAL RECORDS MANAGEMENT		18,852		18,852		11,439
Recreation & Leisure Facilities Management							
St Marys	Facility Development at South Creek Park BMX Track	REC					-30,836
Cranebrook	Cranebrook Park Amenities and Car Park	REC	20,000		20,000		1,466
St Marys	South Creek Park Upgrade Blair Oval Athletics Facility	REC	25,000		25,000		
St Marys	Ripples Leisure Centre	REC	10,000		10,000		5,512
C'mont Meadows	Gipps Street Recreation Area	REC	20,000		20,000		
Cranebrook	Greygums Oval - New Electronic Scoreboard	REC	31,000		31,000		

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Jamisontown	Jamison Park Shade Structure and Canteen Upgrade	REC	150,000		150,000		
Berkshire Park	Multi use Court - Berkshire Park	REC	39,619		39,619		34,928
Erskine Park	Chameleon Reserve Amenity Building	REC	129,100		129,100		
Colyton	Kevin Dwyer - Floodlight Canteen Field & Security Upgrades	REC	91,478		91,478		
Glenmore Park	Blue Hills Storage Facility	REC	39,000		39,000		33,674
St Marys	Monfarville Batting Cage and Bull Pen	REC	23,500	1,636	25,136		19,480
Sth Penrith	Jamison Park Upgrades	REC	2,103,170		2,103,170		
Sth Penrith	<i>Activity Zone</i>	REC				548,533	51,587
Sth Penrith	<i>Playground</i>	REC				185,837	6,128
Sth Penrith	<i>Floodlights</i>	REC				560,000	9,500
Sth Penrith	<i>Field Upgrades</i>	REC				328,680	82,054
Sth Penrith	<i>Amenity Building Upgrades/Extension</i>	REC				290,120	41,158
Sth Penrith	<i>Design & Contingency</i>	REC				190,000	310
St Clair	Mark Leece Field Upgrade	REC	20,000		20,000		
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			2,701,867		2,703,503		254,961
Regulatory Control							
Penrith	Parking Pods	W&CP	26,440		26,440		9,220
TOTAL REGULATORY CONTROL			26,440		26,440		9,220
Traffic Management & Road Safety							
Various	LTC / Urgent Traffic Facilities	ES	76,194		76,194	76,194	19,483
Various	National Black Spot Program	ES	565,000		565,000		
St Marys	<i>Griffiths St and Viney St - Raised Island & Signage</i>	ES				25,000	12,259
Llandilo	<i>Ninth Ave - 100m west of Third to Second Ave - Various Works</i>	ES				90,000	
North St Marys	<i>Glossop and King St & Brisbane and Adelaide St - Various Wor</i>	ES				450,000	270,341
Penrith	NSW Bike Plan River Cities Program (SRV)	ES	3,173,456		3,173,456	207,619	1,601
Penrith LGA	<i>Design & Construction of GWH Path Northern Rd to St Marys</i>	ES				20,837	18,798

CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Werrington	<i>GWH construction UWS entry to Gipps St</i>	ES					1,228
St Marys	<i>Year 4 GWH - Parker St to Queen St</i>	ES				85,000	82,674
Kingswood	<i>GWH UWS Bridge to Entrance</i>	ES				360,000	332,362
Emu Plains	<i>Year 5 GWH Emu Plains - SUP between River Rd & Russel St</i>	ES				1,000,000	337,041
St Marys	<i>Year 5 GWH St Marys - separated bridge over South Creek</i>	ES				1,500,000	243,629
St Marys	<i>Phillip Street Raised Marked foot crossing</i>	ES					770
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			3,814,650		3,814,650		1,320,186
Workforce Development							
Various	OH&S Risk Management Purchase of Equipment	WD	1,122		1,122		1,122
TOTAL WORKFORCE DEVELOPMENT			1,122		1,122		1,122
TOTAL CAPITAL PROJECTS			56,276,503		50,836,803		26,904,527

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Building Maintenance & Construction							
Wallacia	Wallacia Progress Hall - Repairs	CW	46,300		46,300		45,475
TOTAL BUILDING MAINTENANCE & CONSTRUCTION			46,300		46,300		45,475
Bushland Management							
Various	Bush Regeneration Boronia Kanangra and Peppermint Reserves	PA	17,273		17,273		1,939
Various	Revegetation of Reserves	PA	40,000		40,000		7,015
Nth Penrith	Kingswood Park Rehabilitation Project	PA	60,000		60,000		
Castlereagh	Castlereagh Reserve rehabilitation and revegetation	PA	10,000		10,000		
TOTAL BUSHLAND MANAGEMENT			127,273		127,273		8,954
Children's Services							
Various	CS Repair & Replace Equipment Operating	CS		3,111	3,111	3,111	1,480
TOTAL CHILDREN'S SERVICES			0		3,111		1,480
City Parks							
Penrith LGA	Green Waste Mulcher	PA	30,000		30,000		9,500
Penrith Council	Implement Plans of Management (SRV)	PA	178,376		178,376		79,661
Penrith LGA	Control of Aquatic Plants (SRV)	PA	5,000		5,000		
TOTAL CITY PARKS			213,376		213,376		89,161
City Partnerships							
Various	International Relations	CM	75,699		75,699		25,791
TOTAL CITY PARTNERSHIPS			75,699		75,699		25,791
Civil Construction & Maintenance							
Various	Rural Roads Resealing	CW	485,900		485,900		315,435
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,448,564		4,448,564		2,443,973

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Traffic Facilities - Regulatory	CW	444,000		444,000		174,006
Various	Roads Maintenance - Roads to Recovery	CW	1,052,766		1,052,766		
Sth Penrith	<i>York Road South Penrith - Birmingham Rd to Price St</i>	CW					7,237
Llandilo	<i>Sixth Avenue – Terrybrook Rd to Third Av</i>	CW					93,254
Llandilo	<i>Eight Avenue – Terrybrook Rd to Third Av</i>	CW					67,897
Llandilo	<i>Ninth Avenue – Second Av to Third Av</i>	CW					110,830
Londonderry	The Driftway - Road Maintenance	CW	66,000		66,000		
Various	Shared Pathways Maintenance (SRV)	CW	320,000		320,000	320,000	242,344
Various	Maintenance of GPT Constructions	CW	335,420		335,420		161,135
TOTAL CIVIL CONSTRUCTION & MAINTENANCE			7,152,650		7,152,650		3,616,112
Community & Cultural Development							
Civic Centre	Computerised Community Directory System	C&CD	3,000		3,000		2,884
Penrith LGA	Cultural Development Officer - City	C&CD	125,133		125,133	118,133	65,750
Penrith LGA	<i>Artfiles</i>	C&CD				7,000	851
Penrith LGA	No Boundaries	C&CD	4,322		4,322		31
Penrith LGA	<i>Nepean No Boundaries Art Group</i>	C&CD					2,088
Penrith LGA	Social Planning Coordination (SRV)	C&CD	113,912		113,912		58,900
Penrith	Penrith Active Living and Community Participation	C&CD	68,587		68,587		28,011
Penrith LGA	Penrith Homelessness Summit	C&CD	7,954		7,954		6,231
Penrith LGA	Memorable Tales	C&CD	4,000		4,000		3,990
Penrith	Penrith Performing Visual Arts 25th Anniversary Event	C&CD	30,000		30,000		30,000
TOTAL COMMUNITY & CULTURAL DEVELOPMENT			356,908		356,908		198,736
Community Safety							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	251,436		251,436		71,753
Various	Penrith Litter Prevention Project	PDA&S	15,666		15,666		14,157
TOTAL COMMUNITY SAFETY			267,102		267,102		85,910

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Design & Project Management							
Penrith LGA	RMS Local Roads Package	MP		140,000	140,000		19,563
	TOTAL DESIGN & PROJECT MANAGEMENT		<u>0</u>		<u>140,000</u>		<u>19,563</u>
Development Applications							
Penrith LGA	Environmental Planning (SRV)	DS	91,941		91,941		47,109
	TOTAL DEVELOPMENT APPLICATIONS		<u>91,941</u>		<u>91,941</u>		<u>47,109</u>
Environmental Health							
Penrith LGA	On Site Sewer Management Strategy	EH	192,214		192,214		73,073
Penrith LGA	Biodiversity Strategy	EH	20,000		20,000		8,013
Penrith LGA	Integrated Catchment Management	EH	129,617		129,617		63,565
Penrith LGA	Natural Systems Resourcing (SRV)	EH	105,716		105,716		43,113
Penrith LGA	Waterways Health Monitoring Program	EH	35,000		35,000		24,839
Penrith	Peachtree Creek Bank Stabilisation Design	EH	618,567		618,567		
Penrith	<i>Peachtree Creek Bank Stabilisation Design</i>	EH					402,054
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EH	135,418	564,582	700,000		5,472
	TOTAL ENVIRONMENTAL HEALTH		<u>1,236,532</u>		<u>1,801,114</u>		<u>620,128</u>
Financial Services							
Penrith Council	Investigate Grant Funding Opportunities	FS	75,572	(22,405)	53,167		10
	TOTAL FINANCIAL SERVICES		<u>75,572</u>		<u>53,167</u>		<u>10</u>
Floodplain & Stormwater Management							
Penrith LGA	<i>South Creek Flood Study</i>	ES					1,164
Penrith LGA	Catchment Management Floodplain Drainage	ES	10,052		10,052		
Penrith LGA	<i>Catchment Management Floodplain Drainage</i>	ES				10,053	
Penrith CBD	<i>Areas 2 and 3 Penrith CBD</i>	ES					1,850

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Floodplain Management Resourcing	ES	114,937		114,937		58,734
Penrith LGA	Flood Studies SMSC	ES		250,000	250,000		
TOTAL FLOODPLAIN & STORMWATER MANAGEMENT			124,989		374,989		61,748
Information Technology							
Penrith Council	Website Maintenance	CM	151,105		151,105		46,143
Penrith Council	Digital Economy Strategy Implementation	ICT	256,226		256,226		60,274
TOTAL INFORMATION TECHNOLOGY			407,331		407,331		106,416
Libraries							
Various	Library Special Purps Prjcts -Promotion	LS	13,491		13,491		2,969
Penrith Council	Library Resources - Operating	LS	220,000		220,000		122,760
Penrith	Digital Hubs Program	LS	75,217	13,134	88,351		49,089
TOTAL LIBRARIES			308,708		321,842		174,818
Business Improvement							
Penrith Council	Business Improvement	OPD	29,000	2,670	31,670	15,000	4,629
Penrith Council	LG O&M Survey	OPD				16,670	16,670
TOTAL BUSINESS IMPROVEMENT			29,000		31,670		21,299
Marketing							
Various	City Marketing & Events Sponsorship	CM	195,022		195,022	195,022	81,941
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000		3,000		
Penrith LGA	Australia Day	CM	177,000	13,454	190,454		35,451
TOTAL MARKETING			375,022		388,476		117,392
Communications							
Penrith LGA	Corporate Advertising	CM	101,732		101,732		45,212

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
TOTAL COMMUNICATIONS			101,732		101,732		45,212
Regional Planning and Advocacy							
Various	Penrith Business Alliance	CP	620,049		620,049	620,049	619,049
Various	Advocacy Programme	CP	5,000		5,000		
TOTAL REGIONAL PLANNING AND ADVOCACY			625,049		625,049		619,049
Neighbourhood Facilities Management							
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000		3,000		1,938
TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT			3,000		3,000		1,938
Place Management							
Various	Urban Design (AREAS)	PM	183,860		183,860	183,860	53,997
Various	Neighbourhood Renewal Resourcing (AREAS)	PM	405,534	(84,672)	320,862	405,534	114,924
Various	Neighbourhood Renewal Projects (AREAS)	PM	125,241		125,241	125,241	26,055
Various	New Neighbourhood Communities Resourcing (SRV)	PM	110,877		110,877		44,400
Penrith LGA	Magnetic Places (SRV)	PM	50,000		50,000		47,603
TOTAL PLACE MANAGEMENT			875,512		790,840		286,979
City Planning							
Penrith Council	Externally Commissioned Studies	CP	22,705	17,277	39,982		26,605
Various	Integrated Local Plan	CP	225,662		225,662		54,043
St Marys CBD	St Marys Village Precinct Planning	CP	18,957	1,623	20,580		16,369
Luddenham	Sydney Science Park Resourcing	CP	92,791		92,791		13,735
Penrith LGA	New Communities Resourcing (SRV)	CP	121,929		121,929		60,370
TOTAL CITY PLANNING			482,044		500,944		171,122
Property Development & Management							

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Various	Property Development Operational Project	PD	30,000		30,000	30,000	2,007
Penrith LGA	Penrith Progression	MP	660,185		660,185	356,405	79,360
Penrith LGA	<i>Prep for ROI</i>	MP					83
Penrith LGA	<i>Prep for Stakeholders Workshops</i>	MP				170,495	143,916
Penrith LGA	<i>Produce EDM PSF & Delivery Plan</i>	MP				133,285	141,062
Penrith LGA	Opportunity Sites Project	PD	160,000		160,000		
Penrith LGA	<i>Property Consultancy</i>	PD				15,000	
Penrith LGA	<i>Planning Consultancy</i>	PD				20,000	
Penrith LGA	<i>Retail Demand Study</i>	PD				10,000	
Penrith LGA	<i>Recreation Study</i>	PD				10,000	
Penrith LGA	<i>Master Planning Consultant</i>	PD				15,000	
Penrith LGA	<i>Legal</i>	PD				10,000	
Penrith LGA	<i>Traffic Studies</i>	PD				10,000	
Penrith LGA	<i>Community Engagement</i>	PD				10,000	
Penrith LGA	<i>Misc Expenditure</i>	PD				10,000	
Penrith LGA	<i>Council Costs</i>	PD				50,000	
TOTAL PROPERTY DEVELOPMENT & MANAGEMENT			850,185		850,185		366,428
Public Domain Maintenance							
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,789,187	(12,500)	3,776,687		1,729,282
Penrith LGA	Enhanced Public Domain (SRV)	PDA&S	160,000		160,000		91,030
TOTAL PUBLIC DOMAIN MAINTENANCE			3,949,187		3,936,687		1,820,312
Recreation & Leisure Facilities Management							
Penrith LGA	Western Sydney Academy of Sport	REC	12,000		12,000		12,000
Penrith LGA	Synthetic Sports Surfaces Study	REC	20,695		20,695		16,039
TOTAL RECREATION & LEISURE FACILITIES MANAGEMENT			32,695		32,695		28,039
Regulatory Control							

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	121,412		121,412		54,486
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000		10,000		745
Penrith LGA	Illegal Dumping Compliance	W&CP	110,000		110,000		
Civic Centre	Online Waste Planning & Data Collection	W&CP		20,000	20,000		
Civic Centre	Illegal Dumping & Waste Disposal- Urban Estates	W&CP		80,000	80,000		
Civic Centre	Compliance Evidence Assistance/Training	W&CP		40,000	40,000		
TOTAL REGULATORY CONTROL			241,412		381,412		55,231
Corporate Planning							
Various	Strategic Research and Planning	OPD	40,000	30,500	70,500		19,172
TOTAL CORPORATE PLANNING			40,000		70,500		19,172
Sustainability Planning							
Penrith LGA	Sustainability Programs (SRV)	OPD	78,000		78,000		36,718
Penrith LGA	Sustainability Resourcing (SRV)	OPD	296,809		296,809		149,389
TOTAL SUSTAINABILITY PLANNING			374,809		374,809		186,107
Traffic Management & Road Safety							
Penrith LGA	Road Safety Project	ES	15,500		15,500		
Penrith LGA	<i>Occupant Restraints (Seatbelts)</i>	ES				3,000	1,400
Penrith LGA	<i>GLS (Graduated Licensing Scheme)</i>	ES				1,500	692
Penrith LGA	<i>General Road Safety</i>	ES				2,500	830
Penrith LGA	<i>Don't Rush Campaign</i>	ES				4,400	
Penrith LGA	<i>Supporting Liquor Accord Drink Driving Prevention</i>	ES				2,100	
Penrith LGA	<i>Campaigns Supporting Blackspot Application</i>	ES				2,000	
TOTAL TRAFFIC MANAGEMENT & ROAD SAFETY			15,500		15,500		2,922
Waste Management							
Various	Biodegradable Bags - Purchase & Delivery	W&CP	845,000		845,000		408,626

OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2014

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	E - Waste	W&CP	160,000		160,000		13,271
Penrith LGA	Contamination Strategy - Green Bin Bloke	W&CP	299,179		299,179		138,091
Penrith Council	Civic Organics Collection and Composting Trial	W&CP	6,358		6,358		1,187
Llandilo	Illegal Dumping Deerubbin Land Stage 3 Cleanup	W&CP	6,230		6,230		6,230
Civic Centre	The Arts & Waste Minimisation (TAWM)	W&CP		22,000	22,000		5,000
Civic Centre	Innovation Officer	W&CP		45,000	45,000		
TOTAL WASTE MANAGEMENT			1,316,767		1,383,767		572,405
Workforce Development							
Various	Corporate Training Budget	WD	295,000		295,000	295,000	86,358
Penrith Council	Management & Leadership Development Prog	WD	50,000		50,000		18,799
Penrith Council	Traineeship Program	WD	7,000		7,000		8,041
Various	Skills & Knowledge Assessment Process	WD	30,000		30,000		6,137
Penrith Council	Skills Shortages Scholarship Program	WD	21,000		21,000		
TOTAL WORKFORCE DEVELOPMENT			403,000		403,000		119,335
TOTAL OPERATING PROJECTS			20,199,295		21,323,069		9,534,353

CONTRACTS

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract Number	Contract Purpose	Contract Value	Start Date	Exp Date	Details of Contract	Budgeted (Y/N)	Notes
Bridgeworks	RFT14/15-01	Construction of South Creek Footbridge, St Marys	\$1,114,982.00	09-Oct-2014	09-Oct-2015	No extensions	Y	
Hix Group Pty Ltd	RFT14/15-02	100 LuxLighting for Fields 5-11 at Jamison Park	\$518,940.00	01-Dec-2014	01-Jul-2015	No extensions	Y	
The Sparkle Team Pty Ltd	RFT14/15-05	Public Toilet Cleaning Services	\$144,499.50 pa	16-Dec-2014	16-Dec-2016	2 * 1 year extension options	Y	
Collective Civil Pty Ltd	RFT14/15-06	Construction of Andrews Rd Bio retention System	\$1,215,364.70	03-Nov-2014	03-Dec-2015	No extensions	Y	
ARCS Building Group Pty Ltd	RFT14/15-08	Alterations and Additions for Jamison Park Amenities	\$190,930.30	08-Oct-2014	08-Oct-2015	No extensions	Y	
Design Landscapes Pty Ltd	RFT14/15-10	Provision of All Age Health and Fitness Zone, Jamison Park	\$596,673.00	11-Nov-2014	11-Nov-2016	No extensions	Y	

Comments:

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

CONSULTANCY AND LEGAL EXPENSES

Expense	Notes	YTD Expenditure (Actual dollars)	Budgeted Y/N
Consultancies		\$2,047,573.00	Y
Legal Fees		\$346,357.00	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments:

Notes:

CAPITAL BUDGET

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Capital Funding									
Rates & Other Untied Funding	33,474	(214)	0	0	0	33,260	218	33,478	22,658
Capital Grants & Contributions	7,820	5,339	1,250	0	0	14,410	(1,179)	13,231	5,677
Internal Restrictions									
- Renewals	6,057	91	(1,250)	0	0	4,898	(1,231)	3,668	567
- New Assets	6,142	(674)	2	0	0	5,469	61	5,530	1,519
External Restrictions	4,160	611	0	0	0	4,772	(1,934)	2,837	795
Other Capital Funding Sources									
- Loans	1,343	850	0	0	0	2,192	(882)	1,310	503
Income from Sale of Assets									
- Plant & Equipment	1,136	35	0	0	0	1,171	(137)	1,034	343
- Land & Buildings	0	439	0	0	0	439	0	439	0
Total Capital Funding	60,132	6,477	2	0	0	66,611	(5,084)	61,527	32,061
Capital Expenditure									
New Assets									
- Plant & Equipment	3,813	309	0	0	0	4,122	(173)	3,949	1,084
- Land & Buildings	5,671	(903)	0	0	0	4,768	142	4,909	1,198
- Roads, Bridges, Footpaths	21,612	3,468	0	0	0	25,080	20	25,100	18,655
- Other Infrastructure	3,540	2,735	0	0	0	6,275	83	6,358	2,031
- Library Books	710	(100)	0	0	0	610	0	610	174
- Other	0	14	2	0	0	16	0	16	16
Renewals									
- Plant & Equipment	95	50	0	0	0	145	0	145	0
- Land & Buildings	8,574	197	0	0	0	8,771	(3,691)	5,080	1,367
- Roads, Bridges, Footpaths	2,054	70	0	0	0	2,124	0	2,124	1,961
- Other Infrastructure	4,234	131	0	0	0	4,365	(1,821)	2,544	420
Loan Repayments (principal)	9,829	506	0	0	0	10,335	355	10,690	5,157
Total Capital Expenditure	60,132	6,477	2	0	0	66,611	(5,084)	61,527	32,061

CASH & INVESTMENTS

(\$'000)	Original Budget	Approved Sept Qtr	Approved Dec Qtr	Approved Mar Qtr	Approved June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
Externally Restricted									
Developer Contributions	4,896	612	0	0	0	5,507	106	5,614	7,058
Restricted Contributions for Works	7,896	185	0	0	0	8,082	(447)	7,635	9,090
Unexpended Grants	1,292	(387)	128	0	0	1,033	726	1,758	1,770
Unexpended Loan Funds	7,593	(1,520)	0	0	0	6,073	7,432	13,506	13,022
Other Externally Restricted	5,039	528	0	0	0	5,568	(66)	5,502	4,756
Total Externally Restricted	26,717	(582)	128	0	0	26,262	7,752	34,014	35,697
Internally Restricted									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	23,630	(2,173)	(17)	0	0	21,440	3,606	25,046	21,949
Security Bonds & Deposits	3,264	93	213	0	0	3,571	0	3,571	3,571
Total Internally Restricted	26,894	(2,080)	196	0	0	25,010	3,606	28,616	25,520
Unrestricted	608	20,396	9,575	0	0	30,578	(11,358)	19,220	20,634
Total Cash & Investments	54,219	17,734	9,899	0	0	81,851	0	81,851	81,851

CASH & INVESTMENTS continued

Comment on Cash and Investments Position

The official cash rate has remained unchanged at 2.5% since August 2013 however earnings on Council's investment portfolio currently exceed 3.5% due to term deposits and FRNs paying a good margin above the BBSW. Changes to banking regulations, that may cause term deposit rates to fall, had been due for implementation on 1 January 2015 but have been delayed so the level of return on the portfolio should continue to the end of the financial year. Therefore the budget can be revised by an additional \$250,000 in the December review.

Recommended Changes to Revised Budget

Increase Interest on Investments by \$250,000.

Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

Externally Restricted Assets	\$
Section 94 Developer contributions	7,058,133
Restricted Contributions for Works	9,090,382
Unexpended Grants	1,769,868
Unexpended Loans	13,021,866
Other externally Restricted	4,756,355
Internally Restricted Assets	
Internal Reserves	21,949,372
Security Bonds and Deposits	3,570,654
Unrestricted Invested Funds	20,634,498
	81,851,128

Cash:

Council's Cash Book and Bank Statements have been reconciled as at 31 December 2014.

Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	\$
Floating rate Notes Investment Group	12,034,216
Current Investment Group	2,500,000
Term Investment Group	67,000,000
	81,534,216
General Fund Bank Account	316,912
	81,851,128

INCOME & EXPENSES (by program)

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Income									
Childrens Services	20,251	(8)	205	0	0	20,449	63	20,512	10,960
Planning and Advocacy	4,867	823	0	0	0	5,690	271	5,961	3,931
Community Facilities	1,262	90	0	0	0	1,352	0	1,352	849
Community Information and Events	8	3	0	0	0	11	15	26	18
Community Well Being	2,313	(31)	0	0	0	2,283	(1)	2,282	168
Corporate Finance	4,489	340	17	0	0	4,846	293	5,139	2,094
Corporate Governance	16	0	0	0	0	16	29	45	12
Corporate Support	12	66	0	0	0	78	0	78	48
Corporate Workforce	129	(0)	0	0	0	129	(37)	93	57
Development Applications	3,315	432	0	0	0	3,747	7	3,754	2,272
Environmental and Health Management	301	1,324	0	0	0	1,625	12	1,638	1,012
Libraries	786	10	0	0	0	796	24	820	199
Major Infrastructure Projects & Design	62	0	0	0	0	62	119	181	0
Public Spaces and Community Safety	320	285	0	0	0	605	63	668	257
Roads, Footpaths and Buildings	22,434	130	14	0	0	22,579	0	22,579	17,469
Sport and Recreation	6,538	1,007	100	0	0	7,645	13	7,658	1,058
Strategic Planning	0	0	0	0	0	0	0	0	0
Traffic, Parking and Drainage	1,678	1,767	0	0	0	3,444	0	3,444	328
Waste and Community Protection	29,121	1,301	128	0	0	30,550	189	30,739	27,981
Parks	50	70	0	0	0	120	0	120	104
Sustainability	0	0	0	0	0	0	0	0	0
General Revenue	109,300	(316)	0	0	0	108,984	170	109,154	103,326
Total Income from Continuing Operations	207,253	7,294	464	0	0	215,011	1,231	216,242	172,144

INCOME & EXPENSES (by program)

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Expenses									
Childrens Services	22,194	(472)	205	0	0	21,927	227	22,154	10,564
Planning and Advocacy	5,628	32	0	0	0	5,659	(73)	5,586	3,003
Community Facilities	2,099	(7)	0	0	0	2,092	3	2,095	1,146
Community Information and Events	4,573	(12)	10	0	0	4,571	(16)	4,555	2,214
Community Well Being	5,835	5	12	0	0	5,851	(13)	5,838	1,062
Corporate Finance	13,509	1,950	0	0	0	15,459	(230)	15,229	6,366
Corporate Governance	4,891	15	0	0	0	4,906	29	4,935	2,499
Corporate Support	900	414	0	0	0	1,314	25	1,339	909
Corporate Workforce	2,854	(14)	0	0	0	2,840	(0)	2,840	1,341
Development Applications	7,855	406	0	0	0	8,261	150	8,411	3,922
Environmental and Health Management	3,702	419	0	0	0	4,121	565	4,687	1,936
Libraries	7,295	(202)	0	0	0	7,092	296	7,388	3,943
Major Infrastructure Projects & Design	1,336	56	0	0	0	1,392	53	1,445	662
Public Spaces and Community Safety	16,413	279	0	0	0	16,692	(55)	16,637	8,024
Roads, Footpaths and Buildings	34,051	155	114	0	0	34,321	68	34,389	14,546
Sport and Recreation	8,720	(19)	0	0	0	8,701	10	8,710	2,833
Strategic Planning	482	333	0	0	0	815	24	839	340
Traffic, Parking and Drainage	3,195	(4)	0	0	0	3,192	254	3,445	1,594
Waste and Community Protection	31,640	252	0	0	0	31,892	152	32,044	14,338
Parks	13,362	156	0	0	0	13,518	209	13,727	6,616
Sustainability	745	17	10	0	0	771	(1)	771	389
Total Expenses from Continuing Operations	191,280	3,756	351	0	0	195,387	1,677	197,064	88,249
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	0	(486)	(131)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
Net Operating Result from Continuing Operations	15,488	3,538	113	0	0	19,138	(446)	18,693	83,765

INCOME & EXPENSES

(\$'000)	<i>Original Budget</i>	<i>Approved Sept Qtr</i>	<i>Approved Dec Qtr</i>	<i>Approved Mar Qtr</i>	<i>Approved June Qtr</i>	<i>Revised Budget</i>	<i>Proposed Budget</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
Income									
Rates & Annual Charges	117,914	704	0	0	0	118,618	210	118,829	119,180
User Fees & Charges	33,293	684	0	0	0	33,976	388	34,364	14,743
Interest & Investment Revenue	1,603	134	0	0	0	1,737	257	1,994	1,280
Other Revenues	5,533	469	17	0	0	6,019	(83)	5,936	3,870
Grants & Contributions - Operating	24,896	2,994	447	0	0	28,337	288	28,625	12,759
Grants & Contributions - Capital									
- Other	19,874	1,571	0	0	0	21,445	(43)	21,402	17,402
- Contributions (S94)	3,240	737	0	0	0	3,977	214	4,192	2,911
Share of Interests in Joint Ventures	900	0	0	0	0	900	0	900	0
Total Income from Continuing Operations	207,253	7,294	464	0	0	215,011	1,231	216,242	172,144
Expenses									
Employee Costs	87,597	(481)	0	0	0	87,116	96	87,212	38,183
Borrowing Costs	3,874	(527)	0	0	0	3,347	103	3,450	1,622
Materials & Contracts	54,035	2,111	320	0	0	56,465	1,477	57,943	24,222
Depreciation	26,325	0	0	0	0	26,325	300	26,625	11,830
Legal Costs	558	0	0	0	0	558	(60)	498	43
Consultants	2,865	1,372	0	0	0	4,237	(178)	4,059	1,611
Other Expenses	15,175	1,282	32	0	0	16,489	(62)	16,427	10,738
Share of Interests in Joint Ventures	850	0	0	0	0	850	0	850	0
Total Expenses from Continuing Operations	191,280	3,756	351	0	0	195,387	1,677	197,064	88,249
Net Gain/(Loss) from the Disposal of Assets	(486)	0	0	0	0	(486)	0	(486)	(131)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
Net Operating Result from Continuing Operations	15,488	3,538	113	0	0	19,138	(446)	18,693	83,765
Net Operating Result before Capital Items	(7,626)	1,229	113	0	0	(6,284)	(617)	(6,901)	63,452