



**2013-17 DELIVERY PROGRAM**

**2013-14 OPERATIONAL PLAN**

Organisational Performance and  
Financial Review Summary

December 2013

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# GENERAL MANAGER'S REPORT ON ORGANISATIONAL PERFORMANCE

Penrith City Council continues to deliver quality services and facilities while also laying the groundwork for a vibrant and sustainable future. This 'report card' outlines our progress, achievements and challenges from 1 July 2013 to 31 December 2013.

In measuring our progress I'm please to report 100% of Council's service activities are 'on track'. Furthermore 91% of Council's actions and 93% of Capital and Operating projects are 'on track' or completed.

The Planning Proposal for the Penrith Local Environmental Plan was endorsed in November. This plan will cover residential areas, local retail and commercial centres and the Penrith Health and Education precinct around Nepean Hospital.



There were several emergency incidents which affected Penrith, ranging from small local incidents to the Blue Mountains bushfire emergency in October. Council provided logistic and administrative support, traffic management and mechanical services during this incident, and have loaned staff to Blue Mountains City Council for up to 7 months to assist with rebuilding. Many of our staff are mountains residents, and a number were directly affected.

We continued to enhance our playgrounds, parks and playing fields. Playing fields at Andromeda Oval, Cranebrook were reconstructed and playgrounds at Pioneer Park, South Penrith and Spica Place Reserve, Erskine Park were refurbished. We also installed a new playground at Tobruk and Warrego Streets, North St Mary's.

We won the 'Excellence in improving social participation award at the National Disabilities Awards for the 'No Boundaries' project. A special congratulation to Community Program Coordinator Joe Ibbitson, who won a 2013 Art and Health Australia Award for Excellence for his work on 'No Boundaries; project at the Good Health and Wellbeing Annual International Arts and Health Conference.

We also won Healthy Communities awards from the Heart Foundation for our outdoor gyms, smoke free school entrances and healthy lunchbox talks for parents of kindergarten children.

The footpath delivery program is almost complete, with 1.5 km of path constructed including sections in Werrington County, St Mary's and Penrith. In addition, 800 metres of walking trail around Dukes Oval has been reconstructed and 960m of foot path has been constructed in Glenmore Park as developer funded works. Construction of the shared pathway along Jamison Road to Tench Ave, Penrith was also completed.

Council continues to experience challenges resourcing our work programs and meeting the demands of new development. In response we are continually looking for ways to increase the efficiency of our service delivery. We have also experienced challenges with some of our capital projects being delayed as we wait on approvals from other agencies, land sales or detailed design works. These will progress as these issues are resolved.

We are committed to delivering value for your rates by building on our City's potential and supporting opportunities for the whole community. This Organisational Performance Report details how we have delivered on this commitment over the past 6 months.

A handwritten signature in black ink, appearing to read 'Alan Stoneham', written in a cursive style.

**Alan Stoneham**

General Manager

# FINANCIAL SERVICES MANAGER'S REPORT

## Executive Summary

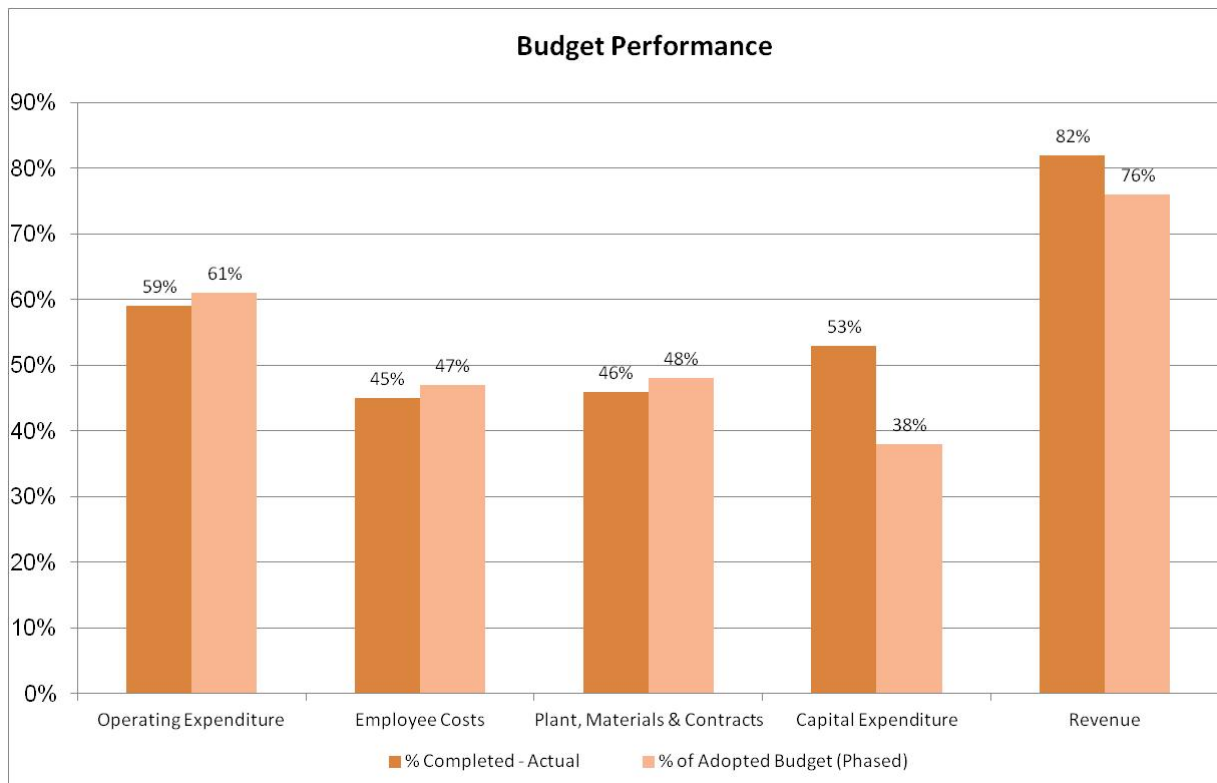
This report covers the second quarter of the 2013-14 financial year. Details of significant variations, revotes, reserve movements, and the status of Council's Operating and Capital Projects compared to budget are included in this document.

Council delivered a balanced budget in the adoption of the 2013-14 Operational Plan. The September quarter reported some significant variations to the predicted annual budget, including a number of proposed allocations that once adopted provided for a small projected surplus of \$53,542 for 2013-14. The September Quarter's result comprised mainly positive variations to the original budget with the most notable including additional rates income (\$884,825), an increase to this year's Financial Assistance Grant (\$154,076), and savings relating to debt servicing (\$76,921). With a number of items still to be confirmed at this time a transfer of \$500,000 was made to Reserve to ensure that Council retained the capacity to respond to any variations to these assumptions, and once finalised, provide potential capacity to respond to current and emerging priorities.

The December quarter again presented a positive result with a small surplus of \$62,299 at this stage being projected for the full year. This result comprises both positive and negative variations to the original budget, with the most notable for the quarter being additional interest on investments (\$350,000), and savings on street lighting costs (\$200,000). These have been partly offset by an increase in Council's contribution to emergency services management (\$58,495). In addition this review proposes an allocation to improvements at the former St Marys Council Chambers (\$250,000), these works include upgrades along with disability access improvements which had previously been identified as a high priority unfunded project in the 2013-14 budget development process. Once again, it is considered prudent to transfer surplus funds to Reserve (\$200,000) to ensure that Council retains the capacity to respond to variations to assumptions and estimates within the budget and provide potential capacity to respond to current and emerging priorities in future quarterly reviews or as part of the 2014-15 Operational Plan development.

Net organisational salary savings of \$133,571 have also been identified in this quarter and in keeping with Council's adopted practice these salary savings will be retained within the employee cost budget at this stage and not be reallocated. Council's Long Term Financial Plan (LTFP) has foreshadowed that increases to the annual Employee Leave Entitlement (ELE) provision will be required and a strategy to increase this provision has been implemented. Council is committed to ensuring that sufficient provision is made for ELE and therefore it is proposed that any remaining salary savings, once provision for current year payments are made, will be transferred to the ELE Reserve as part of the June 2014 Review.

The completion of the overall 2013-14 budget compared to the phased budget is generally in line with expectations. All variations have been considered and where a budget adjustment is required details have been included in the review. The following graph shows a comparison, by category, of the progress of Council's budget compared to expectations.



### Budget Position

The review recommends a number of both positive and negative adjustments to the adopted budget for 2013-14. A full list of variations greater than \$20,000 is attached. The net effect of the proposed variations being recommended as part of this review, including allocations to the reserve, is a small surplus of \$10,332 budget for the quarter and results in a surplus of \$63,299 being predicted for the full year at this stage. Some of the more significant variations are listed below with their impact on the budget position (F – Favourable and U – Unfavourable).

### Net Employee Costs

During the second quarter of 2013-14 salary savings have been realised primarily due to vacancies across a number of departments. The majority of these vacant positions are in the process of being filled. It is recommended that some of the identified salary savings are retained in the individual departments to enable the engagement of consultants or temporary staff to ensure the delivery of key Operational Plan tasks and projects. The salary savings, net of those being retained by departments, total \$133,571.

It is proposed that as part of the December Quarterly Review that salary savings of \$133,571 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for resignations and retirements. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.

### Contribution to Emergency Services Management – Increase of \$58,495 U (3%)

Emergency Management NSW collects contributions on behalf of the NSW Fire Brigades, the NSW Rural Fire Services and the State Emergency Service under the provisions of the Fire Brigades Act 1989, the Rural Fires Act 1997 and the State Emergency Service Act 1989.

An estimated allocation had been made during Council's 2013-14 budget development process. These budget adjustments reflect the annual assessment notice for 2013-14 which has now been received with all councils required to pay 11.7% of the Service's Estimated Expenditure in their Local Government Area.

**Interest on Investments – Increase of \$350,000 F (40%)**

The estimate for untied interest on investments has been increased in the December Quarterly Review as the unrestricted portion of the portfolio has been higher than anticipated. Earnings on Council's portfolio have exceeded the original 3.5% estimate due to investments in bank term deposits and floating rate notes returning excellent margins above the Bank Bill Swap Rate.

In addition, the estimate for interest payable on S94 Reserves has been reduced in this review. The \$14m transfer to the NSW Government for the Erskine Park Link Road has now been agreed to. As reported to Council on 30 September 2013, it was agreed that the funds be transferred to the Department of Planning and Infrastructure to complete the project and therefore interest for the last quarter has been retained as untied income.

**Street Lighting – decrease of \$200,000 F (5%)**

A new contract has been entered into for electricity supply for street lighting. As a result the cost of electricity supply is now expected to be lower than originally budgeted based on the 2 invoices received to date. The budget adjustment proposed in the December Quarterly Review represents a conservative estimate of savings to ensure that this trend continues throughout the remainder of 2013-14.

**Transfer to Asset Reserve - \$200,000 U (40%)**

The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$200,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions, if needed, and will otherwise provide capacity to respond to some current and emerging priorities as part of the March Review, including some of the priority resource requests that were unable to be funded in the original budget.

**Former St Marys Council Chambers - Disabled Access Improvements - \$250,000 U**

The finalisation of the 2013-14 Operational Plan identified two priority projects that remained unfunded. The first being the provision of a permanent storage and public display of the Bennet wagon within South Creek Park which has previously been addressed and included in the 2013-14 budget. The only other remaining unfunded high priority project is to upgrade and undertake accessibility works at the Former St Marys Council Chambers.

This project will provide a ramp with a covered walkway to the entrance of the former Council chambers building, and an internal accessible toilet will provide improved access for user groups who are finding it increasingly difficult to access the building in its existing form. This project has DA approval and has been an unfunded high priority for some time. The project can commence early in the new financial year following on from a tender process. As such, it is proposed to transfer \$250,000 to reserve as part of the December Quarterly Review for this purpose.

**Other variations with no impact on the Surplus**

**Corporate Procedure Systems – Increase of \$100,000**

An additional allocation from the PST Reserve is proposed this year as a result of bringing forward the timing of upgrades to Council's Information Technology platforms.

**Children's Services Employee Costs – Decrease of \$280,000**

During the first 6 months of the 2013-14 financial year, there have seen several vacancies across Children's Centres for Cluster Directors, Directors, Assistants and Aides. Salary savings arising from these vacancies have been transferred to the Children's Services Employee Leave Entitlements (ELE) Reserve to provide for ELE balancing at year end.

### **Property Development**

Due to the nature of the property market a number of adjustments will be needed each quarter to reflect the market conditions. Budget variations proposed for Property Development in the December Review have a net result of \$198,000(F) and include:

- Property Expenditure - The initial cost for the surplus land exercise commenced in mid-2013 is predominantly related to internal staffing which will initially be funded from the Property Development Reserve. Consultant expenditure which had been included in 2013-14 has now been moved to 2014-15. In addition, rephrasing of other projects and resourcing has resulted in changes to the current budget.

### **CBD Stormwater Design – Decrease of \$525,000**

This transfer reallocates the Stormwater Management Service Charge reserve (SMSC) funding of the CBD Stormwater Design Project to the Andrews Road Wetlands project. The CBD Stormwater Design Program will instead be funded from the Local Infrastructure Renewal Scheme (LIRS) pending the application being successful to the Round 2 of the scheme. Significant financial savings are anticipated by completing the project in one year when compared with the original plan for the project to be staged over 5-10 years.

### **Recognition of Land Under Roads (LUR) - \$4,309,000 Increase**

This variation relates to the recognition of Land under Roads (LUR) for the six months to December 2013. This recognition is performed in accordance with Australian Accounting Standards and the DLG Code of Accounting Practice. LUR has in the past only been recognised on a yearly basis, however with the increased level of development and dedications activity, it is considered prudent to recognise these assets on a six monthly cycle.

### **TAF Parks Asset Renewal - \$332,000 Increase**

Priorities emerging in the first half of the financial year have required additional funds to be transferred from the Telecommunications Access Fee (TAF) reserve to fund a number of projects under the TAF program, including the Floodlight Control Project, Field Resurfacing Projects, Car Park Sealing, and Playground Audits.

### **Urgent Tree Removal - \$80,000 Increase**

Lace Lerp infestations in the Penrith LGA have resulted in an increase in dead and dangerous trees requiring removal. The Parks Department is currently managing the removal of dead trees across the City based on a risk management approach. Whilst up to 5000 trees on public land could be impacted upon by the psyllids, the health of the trees is constantly changing, with trees that appeared dead now producing new leaf growth.

The University of Western Sydney (UWS) is currently undertaking research into this issue and Council has also trialled a number of psyllid control methods in Peppermint Reserve, Kingswood. These trials have included chemical injection, chemical drenching and the planting of replacement trees with an insecticide repellent. The outcome of these trials will be reviewed and reported in March 2014. The results of these trials and the UWS research will help form a basis for the management of the Grey Box Eucalyptus in the future.

Funds are proposed to be transferred from Parks operational budgets to the Urgent Tree Removal Program to cope with this increase in urgent tree removals as part of the December Quarterly Review.

### **Rezoning Applications - \$92,791 Increase**

In late December, Council received a formal rezoning application (or Planning Proposal) related to the Sydney Science Park at Luddenham Road, Luddenham. This is a highly complex rezoning which overlaps with the structure planning for the Broader Western Sydney Employment Area. As such, it attracted the maximum rezoning fee authorised under Council's Fees and Charges.

This income was not anticipated at the time of budget preparation as the proposal was in its early formulation stage at the time and there were significant issues to overcome for both



Council and the NSW Department of Infrastructure and Planning before the project could move forward. This income offsets expenditure to resource the additional and complex planning work and exhibition costs that are above and beyond the current work program.

**St Marys Village Precinct Development - \$132,810 Increase**

Traffic and stormwater studies are being undertaken to assist Council in its consideration of a proposed expansion and redevelopment of the Village Shopping Centre at St Marys. These studies, funded through contributions, are currently being finalised and the outcomes and findings of these studies and a separate economic impact assessment are proposed to be reported to Council shortly.

**Plant Fuel Rebates – \$325,559 Increase**

Council engaged a consultant to review fuel tax credits in relation to the business use of its plant vehicles following changes to the scheme. Council was successful in claiming additional fuel tax credits for both current and prior years. A budget adjustment has been proposed in the December Quarterly Review to account for this additional income which has been offset by a transfer to the Plant Replacement Reserve to provide capacity for future year's Plant Replacement Programs.

**Revotes**

In addition to these adjustments a total of \$4,292,430 of planned capital and operating projects are proposed for revote this quarter. The total value of revotes for the year to date (including the proposed revotes) is \$4,452,430 compared to \$400,000 for the same period last year. The more significant of these proposed revotes for the December Quarter are discussed below.

**Glenmore Park Entry Site - \$73,678 (s94)**

Following further discussions with South Ward Councillors on the landscaping and public art enhancements for the Glenmore Park Mulgoa Rd entry park, further concept designs for these enhancements (in addition to the one already completed) are being undertaken. It is anticipated that these designs will be presented to Councillors in the March 2014 Quarter.

**Nepean River Precinct Improvements - \$1,065,000 (s94)**

A Vegetation Management Plan (VMP) needs to be developed for the River Precinct as the first step in outlining the physical works program across the Tench, River Road and Regatta Park East reserves. The finalisation of a VMP requires public consultation which is planned to occur in the next six months and include the Office of Environment and Heritage (OEH) approval processes. Construction is now anticipated to be completed in 2014-15 with timing dependent on the OEH approval process.

**Regatta Park West - provide BBQ facilities & shade structure - \$44,400 (s94)**

Detailed plans for the implementation of this park are yet to be developed and a design will be undertaken in the next six months. Construction is expected to be completed by June 2015.

**Andrews Road Wetlands Project - \$1,358,180 (SMSC)**

Design workshops are planned with stakeholders and once the project design is completed the tender process and implementation will commence with the project now expected to be completed in 2014-15.

**The Kingsway Playing Fields - \$300,000 (s94)**

The opportunity to amend the project scope has arisen following the collection of additional funds under the District Open Space Development Contributions Plan. This will enable additional playing fields and amenities to be provided. The increased scope of works requires detailed design, consultation along with a tender process. It is now expected that this project will be completed in 2014-15.

## Key Performance Indicators

### Unrestricted Current Ratio

One of the major financial performance indicators is the Unrestricted Current Ratio (UCR). The Division of Local Government (DLG) benchmark is 1.5:1 and the benchmark adopted by Council is 1.25:1, excluding internal borrowings. At the end of December 2013 this indicator was above the DLG's benchmark at 1.55:1, and once adjusted for internal borrowings remained above Council's adopted indicator and the DLG benchmark at 1.80:1.

### Unrestricted Available Cash

The amount of unrestricted cash (funds available to meet the day to day requirements of Council) at the end of December 2013 was \$31m compared to \$7.7m in December 2012.

### Rates and Annual Charges Arrears

Rates arrears have increased from 5.13% to 5.24% as at December 2013 compared to the same period last year. This is above Council's benchmark of 5%. Council Officers will continue a responsible approach to debt recovery with a view to returning this indicator below the benchmark.

### Long Term Financial Plan

Council adopted its new Resource Strategy, incorporating the updated Long Term Financial Plan (LTFP), at the Ordinary Meeting of Council held 24 June 2013. This update included a comprehensive review of the assumptions used in the LTFP and reflected the services and programs outlined in the Delivery Program. Following the approval of Council's Special Rate Variation Application to IPART in June 2011 the LTFP indicates that while there remain challenges ahead for Council, the Long Term Financial Sustainability, and in particular the continuation of existing services and service levels, has been addressed.

### Summary

Council's financial position remains sound with a small surplus of \$63,299 projected for 2013-14. This review and the proposed allocations to Reserve and the ELE provision continue to demonstrate Council's commitment to strong financial management.



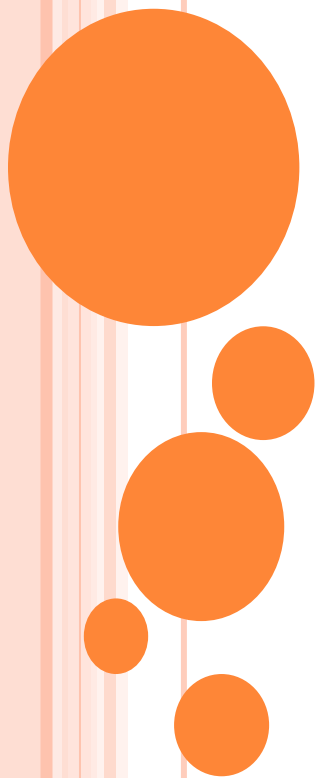
**Andrew Moore**  
**Financial Services Manager**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the information contained within this report for the quarter ended 31 December 2013 indicates that Council's projected short term financial position is satisfactory, having regard to the projected estimates of income and expenditure compared to the original budget.



**Vicki O'Kelly**  
**Executive Manager Corporate**  
**Responsible Accounting Officer**







# **Projects and Achievements**

## Organisational Reporting Outcomes

At 31 December 2013, 100% of Council's 124 service activities 'on target' and performing well. Table 1 provides a performance summary of Council's organisational performance.

100%	Service activities	'on target'
91%	Actions	Completed or 'on target'
89%	Capital projects	completed or 'on target'
99%	Operating projects	completed or 'on target'

Table 1 – Summary of Organisational Performance as at 31 December 2013

	Performance Rating				Totals
					
	On Target	Attention Required*	At Risk*	100% Completed	
<b>Service Activities</b>	<b>124</b> <b>(100%)</b>	-	-	-	<b>124</b>
<b>Action</b>	<b>66</b> <b>(87%)</b>	<b>6</b> <b>(8%)</b>	<b>1</b> <b>(1%)</b>	<b>3</b> <b>(4%)</b>	<b>76</b>
<b>Capital Projects</b>	<b>74</b> <b>(59%)</b>	<b>13</b> <b>(10%)</b>	<b>1</b> <b>(1%)</b>	<b>38</b> <b>(30%)</b>	<b>126</b>
<b>Operating Projects</b>	<b>77</b> <b>(83%)</b>	<b>1</b> <b>(1%)</b>	-	<b>15</b> <b>(16%)</b>	<b>93</b>
<b>Totals</b>	<b>341</b>	<b>20</b>	<b>2</b>	<b>56</b>	<b>419</b>

\* Detailed comments on the items identified as 'requiring attention' or 'at risk' are outlined in the Exceptions Summary.

## Organisational Achievements

### Planning

Council endorsed at the Ordinary Meeting of 25 November 2013 the majority of the Planning Proposal for Penrith Local Environmental Plan which generally covers all residential areas and local retail/commercial centres of the City. This represents the culmination of a major and complex task to negotiate the final form of the Planning Proposal.

The Planning controls for Penrith Health and Education Precinct have been finalised through the application of zones around the Nepean Hospital and Kingswood Centre as a part of the Planning Proposal. Council also endorsed recommendations to commence a Gateway process for the Sydney Science Park Planning Proposal.

### Bush fire support

The Penrith area has been the focus of several emergency incidents ranging from small, local incidents to regional incidents involving multi agency responses. Council supported to the Regional Emergency Operations Controller and Blue Mountains City Council during the major bushfire emergency in October 2013. This fire threatened urban areas within the Blue Mountains, Hawkesbury and Lithgow Local Government areas and a State of Emergency was declared.

Council provided logistic and administrative support as well as traffic management, and mechanical services at the Emergency Operations Centre in Jeanette Street Regentville, Penrith Panthers staging area and Council's workshop. Staff have been loaned to Blue Mountains City Council for a period of up to 7 months to assist the bushfire recovery by providing development assessment and undertaking building inspections.

### Awards

At a special ceremony in Parliament House on the 26 November 2013, Council was recognised in the 2013 National Disability Awards winning the Excellence in Improving Social Participation award for the No Boundaries project. The National Disability Awards recognise excellence in improving the lives of people with disability and building inclusive communities.



**2013 National Disability Awards - Excellence in Improving Social Participation award for the No Boundaries project.**



**Heart Foundation Healthy Communities Award**

Council also received the Heart Foundation Healthy Communities Award. The award application highlighted three projects completed 2012 -2013. The projects were Outdoor gyms at Glenmore Park including Glenmore Ridge launch, Healthy lunch box talks for parents of kindergarten children and smoke free school entrances.

Council was presented with a certificate of appreciation from Penrith and St Mary's Local Area Command and PCYC acknowledging Council's support for the ERLY program.

## Events

Council has organised a diverse range of successful local events and activities with our community and government partners during the first half of the 2013-14 period.

- The Spicy Penrith Event was held at the St Marys Community and Cultural Precinct on the 31 August 2013 and attended by about 380 people



- 'We Are One We Are Pacific' Festival was held on 19 October for the first time in Jamison Park
- Hosting of the inaugural White Ribbon Day ' River Walk event from Weir Reserve to Tench Reserve, Penrith, to raise community awareness regarding violence against women



- The NAIDOC family gathering at Jamison Park attracted approximately 5000 community members

- The launch and exhibition “Queen Street Riches and Textures – Faces of St Marys Project” was held at Memorial Hall St Marys Corner on 20 November 2013
- The launch of the enhancements to Wainwright Park in September was a successful community event and fun afternoon for local families and children

- The Bunka No Hi - Japanese Cultural Day was held 3 November 2013 at St Marys Corner Community and Cultural Precinct and was a celebration of Japanese culture, arts and heritage



## Challenges

The finalisation of the Nepean River Flood Model continues to be a challenge as it is dependent on the approval of proposed landform changes at Penrith Lakes. Ongoing discussion between Council and the Department of Planning and Infrastructure continues with the goal to reach an appropriate result that delivers a scheme which achieves long held identified outcome that has no adverse impact.

Development in the City will support economic growth and housing diversity, but also presents challenges in terms of increased workload and service levels particularly in new release areas. Council continues to monitor this in terms of resourcing and has responded by making productivity improvements where possible.

We have also experienced challenges with some of our capital projects being delayed as we wait on approvals from other agencies, land sales or detailed design works. These will progress as these issues are resolved.



## Outcome 1

# WE CAN WORK CLOSE TO HOME



The message from our community about planning for the future was they would like more jobs close to home, particularly for young people.

Of our 83,465 employed local residents, close to 52,000 travel to work outside the local government area. Our population is growing faster than the number of jobs available in the region, so residents will have to travel longer distances (increasing travel costs and time away from family) to find work. This can affect the wellbeing of our community, and the health of individuals within it. Our aim is to support a balanced local economy delivering local jobs.

Council operates within a regional economy affected by national and international trends and events. Outcome 1 looks at how we (government, partners and Council) attract strategic investment, facilitate employment diversity and growth, promote job clusters and encourage local workforce skills and training so that we can be more resilient to changes in regional, national and international economic circumstances. It is also about providing our residents with a variety of employment opportunities.

Key growth industries in our region are health and wellbeing; arts/ culture/ communication; sustainability; logistics; innovation and manufacturing; finance and business. We need to target these industries to improve the number and diversity of jobs available, and build on the retail, hospitality and manufacturing opportunities that already exist.

The draft Metropolitan Strategy to 2031 aims for an additional 37,000 jobs, by 2031, in the West Sub-region. Council has a more aspirational goal for an additional 40,000 jobs in our City alone, by 2031 to reduce the gap between our number of workers and available jobs. An additional 2,663 jobs were delivered in the City between 2006 and 2011. Significant collaboration between all levels of government and business is required if we are to meet the employment demands of our community.

## Strategy 1.1 – Diversify the region's economy and attract investment, particularly targeting new and emerging employment sectors

Service Activities	Service
1.1.1 Build on our partnerships and alliances to achieve shared aspirations for the City's future	Regional Planning & Advocacy City Partnerships
1.1.2 Market the City through campaigns that build on its strengths and identity	Marketing
1.1.3 Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management

### Key Achievements

- Council has continued its partnerships with the National Growth Areas Alliance (NGAA), Western Sydney Regional Organisation of Councils (WSROC) and Penrith Business Alliance (PBA) to maximise economic and employment opportunities at a local and regional level.
- The strong partnership with Lachlan Shire also continues to evolve with a diverse program of activities and initiatives continuing between the two regions. A number of activities were facilitated between Lachlan Shire and the Penrith Regional Gallery as part of the successful “On the Road” project whose aim is to provide remote and regional communities with access to cultural and arts education programs of excellence.

Also as part of the “On the Road” project, members of iconic Australian rock band The Choirboys worked with young drummers in Lachlan Shire and Penrith on a cross-shire training and performance project, including intensive drumming camps, teacher professional development and culminating in performances both in Penrith and Condobolin.

- The adoption of the new Penrith is Here brand in 2012 has refreshed and revitalised the marketing of Penrith as a place to live, work, visit and invest. Since the brand was adopted, new marketing tools featuring the visual and verbal language of the brand have been developed and used to market the City. These new materials take advantage of the new brand and the more contemporary image that it projects. The “Penrith is Here” website provides the foundation of a city wide marketing plan which Council will implement in partnership with major organisations with a stake in improving the City’s image and attracting new customers.
- Council has a number of initiatives to utilise its property portfolio to stimulate growth and development opportunities within the local government area. These initiatives include the Penrith Progressions, opportunities within the Penrith and St Marys CBD, investigation of surplus lands potential and the Dunheved Link Road.

The focus for the 6 months has been the Penrith Progression. This process was undertaken by key stakeholders and a core team in order to facilitate investment and jobs in Penrith's City Centre. The deliverables of the project include an Economic Master Plan, Place Shaping Framework and Project Delivery Plan.

## Strategy 1.2 – Secure infrastructure that improves economic opportunities for existing and new business

Service Activities	Service
1.2.1 Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

### Key Achievements

- Council continues to develop and update its advocacy program that prioritises projects critical to the future of Penrith. Focus areas include Regional City, Employment, Connections and Lifestyle.

## Strategy 1.3 – Support agriculture and local food production as a significant contributor to the region's economy

Service Activities	Service
1.3.1 Contribute to the health and wellbeing of the City's community	Environmental Health

### Key Achievements

- A research report was prepared to investigate and make recommendations on how to promote sustainable agriculture in Penrith.
- Council continues to support the Hawkesbury Harvest and sources locally produced food for community activities regarding healthy lifestyle and eating.

## Strategy 1.4 – Provide access to education and training to improve residents' ability to take advantage of current and future employment opportunities

Service Activities	Service
1.4.1 Deliver high quality children's services	Children's Services
1.4.2 Support families with young children through advocacy program	Children's Services
1.4.3 Implement education and participation programs for identified target groups	Children's Services
1.4.4 Deliver quality library services that respond to the community's information and leisure needs	Libraries

## Key Achievements

- Building and playground upgrades have been completed at Jamisontown, Cook Parade, Werrianda and Tamara Children's Centres.
- 82% of children's centres received a rating of Meeting or Exceeding the National Quality Framework which is above the National average, since its introduction in 2012. Children's Services has established a Curriculum Renewal Group to support educators to meet the requirements of the National Quality Framework. The Curriculum Group also assists educators to recognise the importance of supporting and building strong reciprocal relationships with families.
- Five parent workshops were held for vulnerable families to provide strategies and contemporary parenting information. Family support workers also attended six children's centres to provide assistance.  
Another initiative includes the Childcare Links Project funded by the Federal Government's Family Support Program. This program assists vulnerable families as part of the Government commitment to 'Closing the Gap' initiative. Family support workers visit six childcare services to work with staff in supporting vulnerable families.
- Imagination Library has been implemented in the North St Marys area in partnership with United Way and Mission Australia. Through this program children receive a free book, which is delivered to their home every month until they turn five years of age.
- Nine Out of School Hours (OSSH) services currently implementing the Active After School Program.
- 18 Long Day Care Centres implemented the Munch and Move program, which involves children with educators involved, in healthy eating and physical activity.
- Children's Services Supporting Aboriginal Access Officer (SAACS) has provided professional support to educators by ensuring an aboriginal perspective is reflected in service delivery.
- Through the Early Childhood Teach Cost Contribution Scheme 10 staff are currently undertaking their Degree qualification.
- Approximately 18,000 new items have been added to the library shelves during this period, supporting approximately 370,000 loans for the period.
- An additional online subscription database – FindMyPast - was added, supporting library users undertaking family history research. The library now subscribes to 69 online databases, and allocates approximately 25% of collection funding to online resources.

## Outcome 2 - We plan for our future growth



Managing growth emerged as the biggest issue of concern to our community through our engagement program. Generally, residents accepted that Penrith would grow, but wanted to make sure the things that make Penrith special are not lost, and that the necessary services and facilities grow with the population.

Outcome 2 seeks to ensure our City's future urban growth protects our rural lands, respects our heritage and provides housing choice that meets community needs with regard to supply, variety, type, design quality, sustainability and affordability without compromising the character and amenity of our neighbourhoods. Council's plan is for an additional 25,000 homes in the City between 2006 and 2031. Between 2006 and 2011, an additional 2,583 homes have been delivered in the City.

It is also important that services, facilities and infrastructure are provided in time to meet the needs of a growing population.

The Penrith Infrastructure Strategy has identified that \$4 billion worth of infrastructure (social and physical) is required to support past and planned growth in the City.

## Strategy 2.1 – Facilitate development that encourages a range of housing types

	Service Activities	Service
2.1.1	Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements	Fire Safety Certification & Compliance Development Applications
2.1.2	Facilitate quality development that contributes to a growing regional City	Development Applications
2.1.3	Advocate Council's position and respond to planning legislation, building certification and related policies of government	Development Applications Fire Safety Certification & Compliance
2.1.4	Provide engineering advice for development applications, strategic planning and policy development	Development Engineering
2.1.5	Plan for and facilitate delivery of release areas and urban renewal in the City	City Planning

### Key Achievements

- Council has continued its fast turnaround of Development Applications and Construction Certificates for dwellings and other minor structures. We have also built relationships with developers and focused on improving our image to deliver a better service to the construction industry. This has resulted in an increase in work and income for Council.

Other key initiatives include:

- In response to councils compliance action the Land and Environment court ruled Flip Out to cease use until upgraded to current safety standards
- Three trainee work placements completed in the 6 month period
- Councillor training on the Development Application process undertaken
- Development Application review and workshop completed and recommendations implementation
- ICON Assess system went live in July 2013
- Approximately 770 applications determined with a construction value in excess of \$350M. This is an increase on previous years and it reflects the development of the new release areas of North Penrith, Jordan Springs, Mulgoa Rise and Caddens.
- 276 construction certificates and 19 Complying Development Certificates were assessment. 1594 critical stage inspections completed and 238 Occupation Certificates determined. All of which is a substantial increase from previous years
- Submission to the NSW Government on the White Paper for reform of the NSW Planning System. Council staff have also participated in a number of workshop discussions with Local Government NSW regarding the implementation of the planning reforms and the certification system.
- Assisting in the Blue Mountains City Council Bushfire recovery by providing 2 staff to undergo inspections and development assessment
- Council Officers attended the Buildings Professionals Board meetings to discuss emerging accreditation issues, assist with procedural changes and provide comments on the training needs of Building Surveyors in the future.
- A new development engineering webpage introduced to provide the development industry with access to our specifications, policy, forms and general engineering requirements

## Strategy 2.2 – Protect the City's natural areas, heritage and character

	<b>Service Activities</b>	<b>Service</b>
2.2.1	Maintain a contemporary framework of land use and contribution policies, strategies and statutory plans	City Planning
2.2.2	Undertake priority planning projects and statutory processes that contribute to Penrith's role as a Regional City	City Planning
2.2.3	Facilitate quality development that contributes to a growing regional City	Development Applications

### Key Achievements

- Council endorsed the majority of the Planning Proposal for Penrith LEP which generally covers all residential areas and local retail/commercial centres of the City. This represents the culmination of a major and complex task to negotiate the final form of the Planning Proposal.
- Footpaths, Glenmore Park Stage 2, Erskine Park Residential, Erskine Business Park and Library Facilities Contributions Plans implemented and subsequently plan have been rescinded.
- Providing detailed input to State Government and IPART regarding the review of contributions plans to set up the requirements for this element of planning under the new planning legislative framework.
- The Planning controls for Penrith Health and Education Precinct have been finalised through the application of zones around the Nepean Hospital and Kingswood Centre as a part of the Planning Proposal for Penrith Local Environmental Plan that was endorsed by Council at the Ordinary Meeting of 25 November 2013. Council also endorsed recommendations to commence a Gateway process for the Sydney Science Park Planning Proposal.
- Council's Heritage Assistance has funded 7 projects. The fund helps owners, lessees and not-for-profit organisations to repair and maintain properties listed as a heritage item or within heritage conservation areas.

## Strategy 2.3 – Ensure services, facilities and infrastructure meet the needs of a growing population

	<b>Service Activities</b>	<b>Service</b>
2.3.1	Maintain a contemporary framework of land use and contributing policies, strategies and statutory plans	City Planning
2.3.2	Respond to and influence planning legislation and related policies of government	Regional Planning and Advocacy
2.3.3	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy

## Outcome 3 - We can get around the City



Our community has told us they would like a strong focus on improving roads, public transport, footpaths and cycleways to reduce traffic congestion and enhance liveability and access around the City.

Most of our journeys rely on the road network, as the railway line crosses the city east to west but does not provide any north south links. Our original townships grew up along the railway, but the past 30 years of growth has spread out from these areas, isolated from public transport and therefore reliant on cars. Of Penrith's workforce and close to 52,000 travel to work outside the local government area. They rely on cross-City and cross-regional travel to get to work and this can be difficult with the existing public transport network.

An integrated shared pathway network is important in improving connections across the City and encouraging people to walk and cycle. Existing footpaths along the Nepean River and other major creek systems (Ropes Creek and South Creek) provide great opportunities for walking and cycling. Council will keep working with developers to deliver shared pathways for new communities which are linked to public open space, schools, shops, community facilities and public transport.

The efficient movement of freight is a key factor in building a strong economy. Currently, freight and passenger trains compete to use the same rail infrastructure and both are therefore constrained. Not only is expansion of the current railway network needed, but future rail corridors connecting Penrith to the north and south must be preserved before the opportunity is lost.

Outcome 3 targets the delivery of effective transport options for passengers and freight in the City and the region by Council and other levels of government.



### Strategy 3.1 – Secure an effective public transport network

	<b>Service Activities</b>	<b>Service</b>
3.1.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.1.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

#### Key Achievements

- Council's in discussions with Transport NSW regarding its proposed upgrade to Penrith rail station and interchange.
- Council continues to participate with the Department of Planning and Infrastructure (DP&I) in the development of the Broader Western Sydney Employment Area Structure Plan which includes options for a potential outer Sydney Orbital Multi-Modal Corridor (freight and passenger rail and motorway) as well as the extension of the South-west rail link from Leppington through to the north.
- Council continues to work with bus operators for improved bus services. To this effect Council officers had a meeting with representatives from Busways and TfNSW to discuss possible rationalisations of a number of bus stops and Disability Discrimination Act obligations for all bus stops within the Jordon Springs development. We have also been actively pursuing the introduction of bus services into our new release areas.
- Bus services are being implemented in the new release areas of Jordan Springs and Glenmore Park (Stage 2).
- A draft Penrith City Centre Transport Management Study (PCCTMS) has been completed. The study has identified tasks which will improve the public transport system achieving a higher quality for Penrith City Centre.

### Strategy 3.2 – Provide a safe, efficient road network supported by parking

	<b>Service Activities</b>	<b>Service</b>
3.2.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.2.2	Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
3.2.3	Manage the delivery of Council's major infrastructure projects	Design & Project Management
3.2.4	Provide a certification service for development related civil assets	Development Engineering
3.2.5	Optimise the efficient use of car parking spaces in the Penrith City Centre	Regulatory Control
3.2.6	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety
3.2.7	Manage programs and initiatives that improve road safety, efficiency, and the parking network	Traffic Management & Road Safety
3.2.8	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

## Key Achievements

- Installation of a pedestrian refuge at Copeland St, Kingswood, and on Adelaide Street at Sydney Street, St Marys completed.
- Construction of a MIST treatment at the intersection of Hewitt Street and Shepherd Street, Colyton was also completed.
- 0.7km length of Kingswood Road (Homestead Road to Wentworth Road) resurfaced.
- A total of 10.3km of new roads have been dedicated to Council in the first half of 2013/14 in Caddens, Mulgoa Rise and Jordan Springs. This has included 95,700sqm of road pavement and 20km of new paths.
- A total of 1.9km of piped drainage at Jordon Springs, including 106 drainage pits, has been dedicated to Council.
- Works completed on Sixth Ave, Llandilo between Second Ave and Third Ave.
- Majority of adopted road reconstruction program completed by the end of December. A total of 3.2km (30,000sqm) of road pavement has also been reconstructed under this program.
- Car park Project completed in October 2013 with a net increase of 50 parking bays in the Union Road, Penrith car park for use by the community.
- A major road network improvement delivered during this period was the Mamre Road & Erskine Park Road intersection completed. This project is providing better access to Erskine Park Business Park.
- Council trialled an additional Parking Officer for the Penrith CBD car parking areas over a two month period with good results. This provided an increased level of available parking spaces for visitors to Penrith.
- Electronic parking pods (AutoSENSE vehicle sensor unit) were installed in September in ten parking bays at the east end of Allen Place carpark. These parking pods are able to monitor vehicle movements, length of stay by a vehicle and provide up to date information for traffic engineers to make informed decisions on parking availability. The pods can also be used for paid parking schemes and developed to allow customers to Penrith to view an Application on their phone to identify available parking spaces.
- The Parking Agreement with Station Street Plaza St Marys commenced 4th November. Parking officers patrol this area as part of their daily patrols of St Marys CBD.
- Centro Nepean shopping centre requested an increase to Saturday parking patrols due to the large volume of visitors to their centre. A trial period has been agreed to with a Parking officer tasked to patrol the shopping centre and Tench reserve car parks every second Saturday until February 2014.
- Construction of the River Cities Shared bicycle/pedestrian path has continued; establishing a shared path linking Penrith to St Marys.
- Council continues to support the Nepean River Green Bridge project by working with steering committee established by Roads and Maritime Services.
- Council continues to work with Transport for NSW to improve bus services, including bus stops to comply with the requirements of the Disability Discrimination Act; actively seeking the early introduction of services to our new release areas.
- Councils Local Traffic Committee worked closely with NSW Police and RMS to deliver safety improvements on Council's road network within the Penrith area.
- Revising the current Penrith City Centre car parking control rates for the commercial core area. The revision of the parking rates will improve the centre's accessibility profile by promoting the movement of residents and workers by non-car travel modes to, from and around the city centre.

### Strategy 3.3 – Improve the City's footpaths and shared pathway network

	<b>Service Activities</b>	<b>Service</b>
3.3.1	Construct, manage and maintain Council's roads, drains, bridges and paths	Civil Construction & Maintenance
3.3.2	Provide technical advice on traffic issues and plan for the delivery of traffic, shared paths, bicycle and bus shelter facilities	Traffic Management & Road Safety

#### Key Achievements

- A Shared Path has been constructed along Jamison Road, Jamisontown from Tench Ave to 400m east and a refuge constructed on York Road at Jamison Road.
- 800m of 2.0m wide Walking trail in Dukes oval reconstructed.
- A total of 960m of path paving was constructed in Glenmore Park Stage 1 with S94 funds.
- The majority of footpath delivery program completed by the end of December 2013. A total of 1.5km of path has been constructed, including sections along John Oxley Ave and Henry Lawson Ave, Werrington County; Merinda St and Mallee St, St Marys; Preston St and Doonmore St, Penrith.

### Strategy 3.4 – Improve critical cross regional transport connections

	<b>Service Activities</b>	<b>Service</b>
3.4.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.4.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

#### Key Achievements

- Council has provided input to the WestConnex transport project, linking Sydney's west and south-west with city, airport and port. It is anticipated that a more detailed plan will be on exhibition in early 2014.
- Council staff continues to participate in NSW Department of Planning and Infrastructure (DP&I) working group for Broader Western Sydney Employment Area structure plan including transport planning. Advice was provide to identify critical regional transport infrastructure, outlining existing infrastructure provisions, gaps and future transport requirements.

## Strategy 3.5 – Secure an efficient, integrated and sustainable freight network

	<b>Service Activities</b>	<b>Service</b>
3.5.1	Develop and implement a program of advocacy that targets the delivery of key infrastructure and regional employment growth	Regional Planning and Advocacy
3.5.2	Advocate and provide advice on all modes of transport services, parking and facilities	Traffic Management & Road Safety

### Key Achievements

- Council continues its involvement with Roads and Maritime Services (RMS) for the Werrington Arterial Road-Stage 1 project. Proposed Stage 1 road corridor would ultimately link the M4 Motorway at Claremont Meadows with the Castlereagh Freeway corridor in the vicinity of Marsden Park.
- Council also continues to participate in discussions with the Department of Planning and Infrastructure (DP&I) in the development of the Broader Western Sydney Employment Area Structure Plan which accommodates options for the Outer Sydney Orbital (M9).

## Outcome 4 - We have safe, vibrant places



Outcome 4 recognises the importance our community places on feeling safe in our neighbourhoods and having clean, welcoming and vibrant public places. This covers both the physical aspects of our public domain – lighting, paving, somewhere to sit that is shady in summer and protected in winter – with the social aspects - restaurants, activities, events and festivals. It's about the neighbourhoods we live in and the places in the City we use and visit.

The character of our City has in part been shaped by its location, natural settings, rural landscapes and the Nepean River. It has also been shaped by a great lifestyle, close-knit community and family-friendly environment. The rural areas of the City provide opportunities for agricultural activities and rural-residential living. The urban areas are mostly

residential supported by local shopping centres, schools and parks.

The balance of rural and urban areas is what makes us different and shapes our identity. The City's 3 key major centres are the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. There are around 20 local shopping centres and 5 rural villages in the City with a number of smaller clusters of shops. Our centres offer a range of community services, retail, commercial, residential, educational, entertainment and cultural activities.

As the City grows our lifestyle needs change, but residents told us it was important to them that the character and sense of place in our centres and neighbourhoods is retained. Council is planning and implementing public domain projects to renew the Penrith City Centre, St Marys Town Centre and Kingswood Specialised Centre. It is working to activate the public areas adjacent to the River (e.g. Tench Reserve) and improve the connection from the Penrith City Centre to the Nepean River. Council has several programs that focus on revitalising the older established areas of the City.

## Strategy 4.1 – Improve our public spaces and places

Service Activities	Service
4.1.1 Manage the construction, renewal and maintenance of Council's buildings and facilities	Building Maintenance & Construction
4.1.2 Implement the Building Asset Renewal Program	Building Maintenance & Construction
4.1.3 Manage and maintain cemeteries under the care and control of Council using adopted Plans of Management	Cemeteries
4.1.4 Manage and maintain the City's sports grounds, parks and open space	City Parks
4.1.5 Implement the Parks Asset Renewal Program	City Parks
4.1.6 Manage trees across the City	City Parks
4.1.7 Maintain a Community Safety Plan for the City	Community Safety
4.1.8 Provide security services to Council property and public areas	Community Safety
4.1.9 Provide designs and plans for Council's parks, buildings, roads and drains	Design & Project Management
4.1.10 Manage the development of master plans and designs for Council's assets and public domain	Design & Project Management
4.1.11 Manage the delivery of Council's major infrastructure projects	Design & Project Management
4.1.12 Provide advice on development proposals for streetscape improvements, parks and buildings	Design & Project Management
4.1.13 Improve levels of public safety and amenity across the City through quality public space maintenance	Public Domain Maintenance
4.1.14 Liaise with state and federal government agencies to reach agreements to delivery enhanced presentation and amenity of their property and infrastructure visible from public spaces	Public Domain Maintenance
4.1.15 Implement the Public Amenity Replacement Program	Public Domain Maintenance
4.1.16 Protect public lands and community facilities, and enforce compliance	Regulatory Control
4.1.17 Manage companion animal ownership	Regulatory Control

### Key Achievements

- Photovoltaic (solar) system installed at Glenmore Park Family Precinct.
- Energy efficient lighting installed at Civic Centre and Library, and numerous other sites where light fittings required replacement.
- Canteen upgrade completed at Doug Rennie fields at Second Avenue, Kingswood.
- Acquiring additional maintenance responsibilities - e.g. parks at Jordan Springs without the need for additional resources. This has been achieved through increased productivity - plant and work practices
- New playground installed at Tobruk and Warrego Streets, North St Marys
- Refurbished playgrounds completed at Pioneer Park, South Penrith and Spica Place Reserve, Erskine Park.
- Reconstructed playing field at Andromeda Oval, Cranebrook

- Hosting of the inaugural White Ribbon Day ' River Walk event from Weir Reserve to Tench Reserve, Penrith, to raise community awareness regarding violence against women.
- Launch of the Penrith Litter Management Strategy.
- Commencement of the 'Walk Wise' Working Group to enhance personal safety in public space locations across the Penrith LGA.
- The Our River Master Plan project involved an extensive and comprehensive stakeholder engagement program, and a communications and media plan. This project was well received by the community with extensive engagement with the project.
- The St Marys Queen St Streetscape Improvement Project which involved extensive consultation and engagement leading to positive reception during exhibition period was adopted.
- Landscape master plans and landscape designs for spaces and places in the public domain undertaken in the period included the Great River Walk, the Nepean River (Our River project) and the Mondo.
- Managed and delivered major construction projects including:
  - Great River Road shared path construction works from Francis Street to Dewdney Street.
  - Improved shared paths provided on Great Western Highway from Penrith to St Marys & Mulgoa Road, Penrith
  - Completed the construction of Coachmans Park, St Marys
- Over 32,000sqm of graffiti removed from across the City
- Over 260 laneways mowed and cleaned every month
- 90 km of industrial area streets and City Centre public car parks swept each night (6 nights per week)
- 70km of residential streets swept each weekday
- Over 25 tonne of little litter collected and disposed of from across the city
- Continuation of partnership with Endeavour Energy which sees graffiti removed from their infrastructure by Council's graffiti contractor in Penrith, South Penrith, St Clair, St Marys, & North St Marys within 3 business days. The full cost of this service is met by Endeavour Energy.
- Improved public amenity outcomes along the railway corridor in conjunction with Railcorp maintenance works.
- Successful negotiations with Roads and Maritime Services have seen improvements to response times for the removal of litter from major roads across the City.
- New public toilet facilities at Factory Road (Regentville) and Regatta Park West (Emu Plains) completed and opened in September/October 2013. Both now include user friendly accessible facilities.
- A free micro chipping day was held at Jamison Park in September with 103 dogs and 38 cats permanently identified.
- Council significantly increased the re-homing rates for dogs & cats impounded from 86% to 92%.
- Regular maintenance and enhancement cycles continue in the three operational and two heritage cemeteries under Council's care and control. This period has seen the restoration of older roads and guttering in the Penrith Cemetery, also the construction of new lawn beams and the addition of a new memorial garden for ashes placements, providing approximately 500 new interment options.
- Following a review of the Cemetery Policy in October, pre-purchase of new burial sites is now available in the three operational cemeteries, pre-purchase is limited to two sites per person. Since the revision of the pre-purchase policy all remaining burial sites in Emu Plains Cemetery have now been allocated. Investigations are underway for plans and designs for a memorial ashes walls to be installed at Emu Plains and St Marys cemetery to allow for alternative interment options.
- Council managed 795 requests for street or park tree maintenance across the City. These requests included tree removal, pruning or management.
- Landscape designs have been provided for five playground refurbishments as well as an all age health and fitness zone at Jamison Park.

## Strategy 4.2 – Grow and revitalise our centres and neighbourhoods

Service Activities	Service
4.2.1 Manage neighbourhood facilities using adopted management practice	Neighbourhood Facilities Management
4.2.2 Implement the Neighbourhood Facilities Improvement Program	Neighbourhood Facilities Management
4.2.3 Support the revitalisation of Penrith City Centre, St Marys Town Centre and other key identified places in the City	Place Management
4.2.4 Engage the community in identified priority established areas of the City	Place Management
4.2.5 Work with the community to deliver priority infrastructure and activation projects in identified established areas of the City	Place Management
4.2.6 Utilise Council's property portfolio to stimulate growth and development opportunities in the City	Property Development & Management
4.2.7 Manage the development of master plans and design for Council's assets and public domain	Design & Project Management

### Key Achievements

- Council's Neighbourhood Facilities Service continues to support 5 volunteer management committees and 3 community development organisations who manage 11 neighbourhood facilities on behalf of Council. This team is also responsible for the care, control and management of an additional 29 neighbourhood facilities. During this last six month period the service managed a total of 5576 booking including 4391 weekday meetings and 645 weekend events. The team also conducted 18 Work, Health and Safety Inspections, and an average of 22 pre and post function inspections per week.
- The Neighbourhood Facilities Improvement Program is an annual funding program used to improve the amenity of Council's 40 neighbourhood facilities. Three hundred new chairs have been purchased to replace a number of old, bent, marked chairs currently being used at Harold Corr Hall. The new drink fridge at Arthur Neave Memorial Hall and the concrete slab at Ridge Park Hall will improve the amenity of these two facilities and ensure that the needs of the hirers are better met.
- The support of key places has occurred in the followings ways:
  - Finalisation of the recommendations of the City Centres Management Review with the implementation of a new governance model involving the creation of two new corporations with boards that prepared triennial business plans which were supported by Council and the signing of a new deed of agreement
  - Maintenance of a co-operative relationship between Council and the new Corporations to improve the management outcomes for the centres (e.g. governance training provision)
  - Preparation of the draft Kingswood Public Domain Manual to ensure a long term standard of public domain infrastructure provision in the commercial and health precincts of the Kingswood Centre; and
  - Ongoing preparation of the draft Dunheved Business Park Infrastructure Strategy to ensure a standard of infrastructure provision that will, in the longer term, promote economic investment and job growth in the area.
- The Women's Lunch event held in Cranebrook was a success, well attended and a good opportunity to gather information from women about the area. This has provided insights for Council and will assist in developing meaningful recommendations in the Cranebrook Neighbourhood Action Plan.
- The launch of the enhancements to Wainwright Park in September was a successful community event. The park enhancements were well received by the local community and reflect the commitment of Council to listening to the community in established areas across the City.



## Outcome 5 - We care for our environment



Our community have told us that protecting our river, creeks, waterways and bushland areas is important. They also want to be supported to use materials, energy and water resources efficiently.

One of Penrith's defining attributes is our natural environment including the beautiful waterways and stunning mountain views. Penrith has a diverse range of native species and ecological communities and contains approximately 17% of the remnant vegetation of the Cumberland Plain. This is the highest proportion within any council area. Penrith is also unique in that significant areas of remnant native vegetation occur on private land outside conservation reserves.

Council is the steward of approximately 1271ha of open space with an estimated 274ha of natural areas which have biodiversity value. To manage our environment for future generations we must balance growth with the need to preserve our natural environment, support agriculture and build on our local fresh food production and other rural activities.

A significant proportion of the City has the potential to be affected by flooding, especially along the Nepean River and South and Ropes Creeks. We are also likely to experience more severe weather events, in the coming years, such as heatwaves, storms and bushfires which will place additional demands on emergency services.

Heat is particularly an issue for Western Sydney, and Council is looking at ways to 'cool-down' the City. Council continues to lead by example in terms of reducing energy, waste, water use, and discouraging illegal dumping. Council has implemented energy and water savings plans, and installed efficient technology in Council owned properties.

The introduction of the full organics collection and composting service to households in our urban areas in 2009 has seen resource recovery rates increase from 20% to 65%. Council is committed to improving sustainable practices. We buy back compost produced from recycled organics for use in parks, gardens and playing fields.

We also deliver education and awareness programs to help our communities reduce their energy and water use and encourage them to live more sustainably. Caring for our environment seeks to achieve a healthier, better protected and well managed environment that responds to a changing climate.

## Strategy 5.1 – Protect and improve our natural areas, the Nepean River and other waterways

Service Activities	Service
5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice	Regulatory Control
5.1.2 Manage and maintain Council owned natural areas	Bushland Management
5.1.3 Facilitate community involvement in bushland management	Bushland Management
5.1.4 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.1.5 Collaboratively manage illegal dumping across Western Sydney (RID Squad)	Regulatory Control

### Key Achievements

- Council staff and Mamre Homestead garden maintenance workers have worked together enabling Mamre to assist with 200 hours of on-site work whilst learning about the environment. 960 local provenance seedlings were planted and areas of native grasses have been revealed as weeds were cleared.
- Collaboration with Western Sydney TAFE. Students have taken responsibility for managing some areas of bushland as part of their studies.
- National Tree Day attracted 30 people to assist with planting 200 plants in North St Marys. Schools have assisted with planting 600 plants with Council reserves.
- A grant of \$1.8m was received from the Australian Government for the restoration of a Regionally Significant Wetland in Cranebrook and for the restoration of adjacent endangered Cumberland Plain Woodland.

## Strategy 5.2 – Support our communities to live more sustainably and use resources wisely

Service Activities	Service
5.2.1 Contribute to the protection and enhancement of the City's natural environment	Environmental Health
5.2.2 Implement a coordinated program of community engagement activities	Sustainability Planning
5.2.3 Manage resource recovery and waste collection services	Waste Management
5.2.4 Deliver education and communication programs	Waste Management

### Key Achievements

- Council undertook its fifth annual community Environmental Photography Competition to celebrate National Water Week and Biodiversity Month. Close to 100 high quality entries were received covering this year's theme "Local Water, Local Life". The winners were announced at an awards ceremony held in November. A community workshop was also held as part of the photo competition to engage the community on catchment health issues and help them capture images showing the value of our river and creeks and the life they support.
- The Stormwater Education Program and Catchment Tours engaged 4 schools on water quality issues and the impact of stormwater pollution on waterways.

- As part of the Hawkesbury Nepean Catchment Management Authority sponsored Werrington Creek Restoration Project community engagement activities including a community mail out and mobile nursery visit have been undertaken. The mobile nursery visit reached over 175 students promoting the importance of the Cumberland Plain at a school in the Werrington Creek Catchment, and 300 native plants were installed on the school grounds to enhance remnant Cumberland Plain.
- Drain stencilling was undertaken in Colyton to support a project to upgrade a park near Ropes Creek for the community.
- Council formally adopted a Water Sensitive Urban Design Policy and focus is now directed to the implementation phase including awareness and training activities.
- A draft Asbestos Policy based on the Model Asbestos Policy for NSW Councils has been prepared and publicly exhibited.
- Educators have visited eight schools in the region attended by over 790 local students in waste and recycling activities
- Waste education initiatives included:
  - visits to eight schools and six preschools in the region attended by over 990 local students in waste and recycling activities
  - education session was held at Western Sydney TAFE engaging Nepean TAFE Hairdressing students in activities to encourage recycling in home based and small businesses
  - education sessions were held at the Iranian Faster Speakers Group and Jordan Springs New Residents Information Night, and a Group of Korean Visitors were provided with a tour of SITAs Composting Facility
- Education and communication messages were delivered to promote the Electronic Waste Recycling Drop Off Day, National Recycling Week, change in compostable bags pack size, managing waste and recycling over summer and to support the additional bin collections over Christmas and New Year
- Council has collected waste and resources with approximately 63% of waste diverted from landfill.
  - 10,290 tonnes of recycling from the yellow lidded recycling bins that has been sorted into various resource streams for reprocessing into new products
  - 14,150 tonnes of food and garden waste from the green lidded organics bins that has been composted
  - 3,440 tonnes of mixed garbage (including organic waste) has been processed to extract additional recyclables and produce a low grade compost product
  - 11,380 tonnes of garbage (organic depleted) that has been landfilled
  - 2,350 tonnes of bulky household waste was collected as part of the clean up collection service with metals being recycled and the remainder being landfilled

### Strategy 5.3 – Minimise risks to our community from natural disasters

	<b>Service Activities</b>	<b>Service</b>
5.3.1	Support emergency services and other agencies in preparing for and responding to emergencies	Emergency Services Management
5.3.2	Manage infrastructure and plant to ensure volunteers are provided with adequate resources	Emergency Services Management
5.3.3	Provide a strategic framework to manage floodplains and inform land use policy	Floodplain & Stormwater Management
5.3.4	Ensure contemporary modelling of stormwater systems and provide technical advice on floodplain and stormwater issues	Floodplain & Stormwater Management
5.3.5	Identify opportunities to respond to a changing climate	Sustainability Planning

## Key Achievements

- Penrith area has been the focus of several emergency incidents ranging from small, local incidents to regional incidents involving multi agency responses in Penrith and several other Local Government Areas. Council provided significant resources during this period to assist the Rural Fire Services (RFS), State Emergency Services (SES), NSW Police Force, and other support agencies in their management of those emergencies.
- The NSW RFS volunteer brigade stations in Penrith are maintained to a high standard by Council under its Asset Renewal Program.
  
- The Fire Control Centre in Jeanette Street Regentville has had significant upgrading to improve its function as an Emergency Operations Centre during local and State level emergencies.
- Improvements have been made to the buildings being used by the Penrith SES unit. The security system has been upgraded to simplify access to the facility during responses to emergencies.
- Council has established a Floodplain Management Working Party to oversee the development of a contemporary policy framework.
- Council continues to adopt a merits based assessment for development proposals within the floodplain; ensuring a strategic approach to floodplain management premised upon State and Local Policy.
- Progress continues on the development of the Nepean River and South Creek Flood Models as does the detailed flood modelling for Penrith CBD and St Marys (Byrnes Creek) catchments.

## Outcome 6 - We are healthy and share strong community spirit



Outcome 6 focuses on messages from our community about the importance of encouraging health and wellbeing, as well as community pride and a sense of belonging. This was identified as the main reason why residents choose to stay in Penrith. Council seeks to celebrate our heritage, cultural diversity, build social inclusion and foster creativity, encouraging the participation and contribution of all people in the City.

Penrith has a proud community spirit and that is part of how we live and celebrate our achievements. Partnership, openness and a positive approach are what enable us to come together and achieve shared goals.

Council provides health, cultural and community programs and events for residents and priority groups to bring people together, make social connections and encourage community wellbeing. We actively support non-government community service providers and are responsible for food safety and hygiene in local eateries and restaurants.

Council has a number of libraries which provide hubs for access to information and life-long learning. We have a number of regional arts, entertainment and cultural facilities including the Joan Sutherland Performing Arts Centre, the Penrith Conservatorium of Music, the Q Theatre, and the Penrith Regional Gallery and Lewers Bequest. Major sporting venues include the Sydney International Regatta Centre the Penrith Whitewater Stadium, as well as the Penrith Panthers complex.

Council provides quality sports fields, parks and playgrounds which offer a range of recreational and social opportunities for our community. Penrith has a strong and proud sporting tradition, with a higher than average participation rate. Council provides venues for sports such as athletics, cricket, rugby league, soccer, baseball, netball, softball, tennis, swimming and touch football. Council's facilities provide opportunities for residents and visitors to the City to be physically active and improve their health.

## Strategy 6.1 – Provide opportunities for our community to be healthy and active

Service Activities	Service
6.1.1 Manage and maintain the City's sports grounds, parks and open space	City Parks
6.1.2 Resource and implement social programs that contribute to community wellbeing	Community & Cultural Development
6.1.3 Contribute to the health and wellbeing of the City's community	Environmental Health
6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure	Libraries
6.1.5 Manage sport and recreation facilities, programs and services	Recreation & Leisure Facilities Management
6.1.6 Provide and maintain sport and recreation facilities that meet community needs	Recreation & Leisure Facilities Management
6.1.7 Advocate for sport and recreation venues and services for the City	Recreation & Leisure Facilities Management
6.1.8 Support sport and recreation partners and networks	Recreation & Leisure Facilities Management

### Key Achievements

- Ongoing maintenance of:
  - 105 sporting fields
  - 405 classified parks
  - Over 1070 individual sites covering over 1240 hectares
- At a special ceremony in Parliament House on the 26 November 2013, Council was recognised in the 2013 National Disability Awards winning the Excellence in Improving Social Participation award for the No Boundaries project. The National Disability Awards recognise excellence in improving the lives of people with disability and building inclusive communities.
- Council received the Heart Foundation Healthy Communities Award. The award application highlighted three projects completed 2012 -2013. The projects were Outdoor gyms at Glenmore Park including Glenmore Ridge launch, Healthy lunch box talks for parents of kindergarten children and smoke free school entrances.
- A Heart Foundation walking group was launched in October at Floribunda Community Centre. This continues to grow with one of the residents now leading the group as the walk organiser and some in the group are walking an additional day together.
- Four sessions were delivered for Cancer Council Eat It to Beat It program. The presentation for parents outlines what is a serve, ways to increase consumption of fruits and vegetables, fussy eaters and ways to save money.
- Six Transition to School activities and/or presentations were delivered including three in partnership with Cancer Council Eat It to Beat It program. This program which aims to increase fruit and vegetable consumption in families with primary school aged children.
- Fresh fruit was provided to the thousands of residents participating at the NAIDOC celebration at Jamison Park. Activities and fresh fruit were also provided for Children's Week celebrations.
- A further 11 schools had signs placed at the schools entrances to discourage parents and carers from smoking while dropping off or picking up children. An evaluation of five of these schools indicated a reduction of smoking at the school gates.
- The library has increased its activities to promote library membership for the Summer period – December 2013 to February 2014. Jessica Fox – world champion canoe slalomer, silver medalist at the London Olympics and Elite Sportsperson of the Year, is the “face” of the membership campaign. Jessica has been a Penrith Library member since 2004. The promotion has helped increase new library memberships in December 2013 by 70%.
- In partnership with the Nepean Community College, the library's Digital Hub has provided free computer courses covering such topics such as Computers for Total Beginners, Internet for Beginners, Downloading books on Overdrive and Using the Library's Digital Resources. During

this period 276 people enrolled in 1,249 classes.

- PCs and related hardware/software have been replaced in the Training Room which is used for the Digital Hub's free computer classes. The upgrades have greatly enhanced the training facility.
- Joint partnership with the Western Sydney Wanderers to facilitate opportunities related to joint recreation, education, social and community benefit programs
- Council has provided grant funding to support 75 athletes representing NSW and Australia travelling interstate and overseas.

## Strategy 6.2 – Encourage social connections and promote inclusion in our community

Service Activities	Service
6.2.1 Implement education and participation programs for identified target groups	Children's Services
6.2.2 Develop effective responses to the social impacts of growth, redevelopment and change	Community & Cultural Development
6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity	Community & Cultural Development
6.2.4 Facilitate and resource community services networks to support social cohesion	Community & Cultural Development
6.2.5 Liaise with Aboriginal organisations and residents to develop initiatives that contribute to community strength	Community & Cultural Development
6.2.6 Conduct and support a program of events	Marketing

### Key Achievements

- 78 aboriginal children currently utilise a Penrith City Council Children's service with the support of the Children's Services SAACS worker (Supporting Aboriginal Access to Children's Services).
- Over 200 families access mobile playvan on a weekly basis.
- A number of achievements were made during the six month which include the announcement of Wentworth Community Housing as the successful tenderer for the Penrith Affordable Housing Project, the preparation of a design brief for the Jordan Springs Community Resource Hub; Council's active participation in the Nepean Regional Taskforce on Homelessness including Project 40 as well as assisting community partners in the coordination of a Homelessness Hub in November at the Quarterdeck; the continued implementation of the Hospital Community Information Card Pilot project, the Planning for an Ageing Community Strategy and the improvement of the accessibility to Council's website by people with disability.
- Council partnered with the National Disability Service Companion Card scheme and Ageing, Disability and Home Care to present 'Sociability', a special event to celebrate International Day of People with Disability 2013. On 28 November, the Mayor welcomed over 700 people with disability, their carers and families to this fun festival and dance party at Penrith Panthers.
- Very successful Penrith Youth Interagency interactive planning day with 25 people in attendance.
- Council hosted in partnership with the Western Sydney Men and Relationship Network a very successful screening of the community film - Rites of Passage - with 100 people in attendance at the Joan Sutherland Performing Arts Centre.
- The NAIDOC family gathering at Jamison Park attracted up to 5000 community members. Very positive feedback was received about the event from community members, the committee and stall holders.

## Strategy 6.3 – Support cultural development, activating places and creativity

	Service Activities	Service
6.3.1	Implement projects and activities to enhance the cultural vitality of the City	Community & Cultural Development

### Key Achievements

- The Mondo Community Safety and Youth Engagement project continues to activate the civic arts space outside the Joan on Thursday evenings. A range of cultural events and programs were held in the period including open microphone sessions and shuffle dancing performances.
- Penrith's first CBD Pop-Up Park was installed and officially opened on 21 October 2013. Community events have been held in the park over the November and December period including market stalls, children's activities and Christmas celebrations.
- The Spicy Penrith Event was held at the St Marys Community and Cultural Precinct on the 31 August 2013 and attended by about 380 people. Celebrating the diversity of the City's Indian Subcontinent communities through food, performances and dance the event also demonstrates Council's commitment to an inclusive community.
- The Bunka No Hi - Japanese Cultural Day was held 3 November 2013 at St Marys Corner Community and Cultural Precinct and was a celebration of Japanese culture, arts and heritage. This event was initiated by Council in collaboration with Nepean Migrant Access (NMA) and a local Japanese Women's Group. With over 200 people in attendance on the day participants explored Japanese culture and this event again showcased St Marys Corner as a multi-purpose venue that offers a range of social services and activities as well as cultural programs.
- The launch and exhibition "Queen Street Riches and Textures – Faces of St Marys Project" was held at Memorial Hall St Marys Corner on 20 November 2013. This photographic project involved the mentoring by a professional photographer of four Nepean TAFE Art and Design Centre students through a number of workshops. These provided the students with some practical project management and enhanced technical skills. The launch of the project in November 2013 at Memorial Hall was attended by about 60 people and involved the exhibition of over 100 photographs of the Faces of St Marys as well as some stunning street scenes. The Faces of St Marys project contributed to community pride in St Marys and new friendships. Some large panels with photographs from the Faces of St Marys are now on exhibition in the City Library. Kids at the Corner is an initiative of St Marys Corner Community and Cultural Precinct and a collaboration with Penrith City Library to provide diverse creative programs for children in St Marys. Activities in this period included a Wire Craft Workshop and Pass the Poetry Please by School Performance Tours. In January there will be a Teen Workshop on Jewellery for Beginners



## Outcome 7 - We have confidence in our Council



This outcome focuses on Council as a leader in the region, and the way we operate as an organisation. Messages from our community reinforced the importance of making sure that Council's finances are sound and sustainable. We need to continue to be ethical and transparent in our decision-making, provide a fair and safe workplace, and manage our finances and assets responsibly. As an organisation Council will base its decisions on the principles of sustainability and social justice, and deliver our services in the context of agreed priorities, legislative requirements and our available resources.

## Strategy 7.1 – Demonstrate transparency and ethical behaviour

Service Activities	Service
7.1.1 Manage Council's business planning	Business Improvement
7.1.2 Provide an accurate and timely planning information service	City Planning
7.1.3 Ensure that the organisation promotes ethical behaviour, risk management, transparent decision making and meets contemporary governance standards	Corporate Governance
7.1.4 Manage Council's corporate reporting	Corporate Planning
7.1.5 Manage Council's reporting system and meeting processes	Council & Corporate Support
7.1.6 Support the Councillors in meeting their statutory obligations and roles as community representatives	Council & Corporate Support
7.1.7 Support the organisation to meet corporate statutory obligations	Council & Corporate Support
7.1.8 Provide the information technology infrastructure and support to enable effective and efficient delivery of the organisation's services	Information Technology
7.1.9 Provide Council with legal administration, conveyancing and advice services	Legal Services
7.1.10 Provide Council with dispute resolution, litigation and advocacy services	Legal Services
7.1.11 Manage Council's mapping and geographical information systems to support the organisation's effectiveness, and to comply with legislation	Mapping Information / GIS
7.1.12 Manage Council's property portfolio	Property Development & Management
7.1.13 Manage Council's Records Management program to ensure compliance	Records Management
7.1.14 Manage access applications to meet statutory requirements	Records Management
7.1.15 Support Council in managing enterprise risk and compliance	Risk Management & Insurance
7.1.16 Manage insurance and claims	Risk Management & Insurance
7.1.17 Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.1.18 Support the organisation to meet statutory and regulatory requirements for employee relations, EEO and WHS	Workforce Development

### Key Achievements

- A training program on the Council's Code of Conduct, including the Council's Values and Behaviours was delivered to the organisation.
- Preparation of the Organisation's Performance Report for the six month period of January to June 2013. This report outlined Council's progress towards implementing its four-year Delivery Program and included the March Quarterly review for the Operational Plan 2012-13. This was the final progress report in a series of eight that charted the organisation's progress in implementing the Delivery Program 2009-2013 and was reported to Council at its Ordinary Meeting of 26 August 2013.
- Preparation of the Organisation's Quarterly Performance report July – September 2013 which was reported to Council at its Ordinary Meeting of 25 November 2013.

- Contribution to the reporting of Council's key achievements for 2012-13 as part of the 'Year in Review', which detailed the year's highlights in implementing the final year of Council's Delivery Program 2009-13. The 'Year in Review' was presented at Council's Policy Review Meeting of 9 September 2013.
- Preparation of the 2012-13 Annual Report outlining Council's achievements and challenges, and providing information for our community on the broad range of services delivered by Council. The Annual Report was reported to Council at its Ordinary Meeting of 25 November 2013.
- Completion of the Penrith City Council Community Survey for 2013. The survey was conducted between 13 July and 23 July 2013 with 600 telephone surveys collected from a random sample of residents throughout the City. Overall the results show significant increases in resident satisfaction across a large number of services and facilities and indicate that the community feels Council is performing well across many areas.
- Legal Services continues to respond to a significant number of requests for advice and conveyancing services.
- There were 6 matters in the Land and Environment Court. Council was successful in 3 of the 6. One of the 6 matters was resolved and the remaining 2 matters are ongoing.
- Received Westpool Risk Management Excellence Award
- Finalisation of a Volunteer policy which provides clear guidance and consistent standards across each department of Council that engages volunteers.
- Social Media Policy training has been provided to staff through the current Code of Conduct and Values and Behaviours Training.

## Strategy 7.2 – Ensure our finances and assets are sustainable and services are delivered efficiently

	Service Activities	Service
7.2.1	Manage Council's financial sustainability and meet statutory requirements	Financial Services
7.2.2	Coordinate Council's corporate research program with an integrated policy	Corporate Planning
7.2.3	Manage and maintain Council's fleet, plant and equipment	Plant Maintenance
7.2.4	Manage Council's property portfolio	Property Development & Management
7.2.5	Manage Council's procurement policies and procedures	Purchasing & Supply
7.2.6	Mainstream corporate sustainability	Sustainability Planning
7.2.7	Identify ways to use resources more efficiently	Sustainability Planning
7.2.8	Provide a human resources management service that responds to contemporary and emerging workforce and workplace issues through strategy and policy development	Workforce Development
7.2.9	Provide staff with opportunities for learning and development	Workforce Development
7.2.10	Manage Council's workers compensation and injury management	Workforce Development

### Key Achievements

- A policy framework is being developed which will establish consistent procedure for the initiation, development and approval of different types of research and policy project.
- New efficient Plant and equipment purchased. The new suction eductor truck and 3 new Toro 4000D ride-on mowers were received.

- During the reporting period a significant body of work has been undertaken to review the skills and knowledge profiles for Council's outdoor workforce. This has resulted in improved alignment of the contemporary skills required to enable the workforce to deliver effective and efficient services. This program will also enable Council to identify and target specific training needs of these staff.

### **Strategy 7.3 – Provide opportunities for our community to participate in making decisions about the City's future**


<b>Service Activities</b>	<b>Service</b>
7.3.1 Provide information about Council's services and policy positions	Communications
7.3.2 Manage Council's corporate planning and engagement program	Corporate Planning
7.3.3 Provide quality customer service and information on Council's services through Information Centres and agreed customer contact points	Customer Service
7.3.4 Provide an information service for visitors to the City	Marketing

#### **Key Achievements**


- Presentation at the International Association of Public Participation (IAP2) Best Practice in Community Engagement Conference 2013 (Adelaide: 9th September to 11 September 2013) – 'How to engage over 5,000 people with 1.8 staff'.
- Facilitated discussions and preparation for the Organisational Forum held on 14 November 2013 at which the broader leadership team focused on the organisation's progress, challenges and plans for the future.

## Organisation Performance - Exceptions






<i>Rating</i>	<i>Description</i>	<i>Comment / Remedial Action</i>
<b>2.1.1</b>	<b>Delivery timely assessment, regulation and certification of development and building work in accordance with statutory requirements</b>	

	<p><b>Action:</b> Implement an electronic DA process</p>	<p>Development of an electronic DA process is well under way with a number of components being delivered. However the project is experiencing delays due to resourcing and the need for comprehensive project planning across the organisation. Further results are expected in the New Year.</p>
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<b>4.1.10</b>	<b>Manage the development of master plans and designs for Council's assets and public domain</b>	
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	<p><b>Capital Projects:</b> CBD Stormwater Design</p>	<p>A CBD drainage modelling and solutions strategy has been prepared. A draft final report was received in December 2013 with a view to presenting a recommendation to Council in 1st Quarter 2014 for approval, and detailed design will commence, once this recommendation is approved. Survey and underground services investigations in the relevant areas have been commenced so as to expedite the design process once an approval is received.</p> <p>Local Infrastructure Renewal Scheme application was lodged in December 2013 for the implementation of entire recommended scheme in single project commencing 2014/15 which will result in significant savings compared to a staged 5-10yr program.</p>
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#### 4.1.11 Manage the delivery of Council's major infrastructure projects

	<p><b>Capital Projects:</b> Tench Reserve Provision of new Facilities &amp; Amenities</p>	<p><b>PROPOSED REVOTE:</b> A Vegetation Management Plan (VMP) is to be developed for River Precinct as the first step to outlining a physical works program. VMP finalisation requires public consultation which is planned to occur in the next 6 months and Office of Environment and Heritage (OEH) approval processes. Construction is now anticipated to be completed in 2014-15 with timing dependent on the OEH</p>
	<p><b>Capital Projects:</b> River Road Reserve Provision of new Facilities</p>	<p><b>PROPOSED REVOTE:</b> A Vegetation Management Plan (VMP) is to be developed for River Precinct as the first step to outlining a physical works program . VMP finalisation requires public consultation which is planned to occur in the next 6 months and Office of Environment and Heritage (OEH) approval processes. Construction is now anticipated to be completed in 2014-15 with timing dependent on the OEH approval process.</p>
	<p><b>Capital Projects:</b> Regatta Park East Provision of new Facilities</p>	<p><b>PROPOSED REVOTE:</b> A Vegetation Management Plan (VMP) is to be developed for River Precinct as the first step to outlining a physical works program. VMP finalisation requires public consultation which is planned to occur in the next 6 months and Office of Environment and Heritage (OEH) approval processes. Construction is now anticipated to be completed in 2014-15 with timing dependent on the OEH approval process.</p>
	<p><b>Capital Projects:</b> Regatta Park West Provide BBQ Facilities &amp; Shade Structure</p>	<p><b>PROPOSED REVOTE:</b> Detailed plans for implementation in this park are yet to be developed and design will be undertaken in the next 6 months.</p>
	<p><b>Capital Projects:</b> Andrews Road Wetlands Project</p>	<p><b>PROPOSED REVOTE:</b> Design workshops are to be undertaken with stakeholder consultation. Once the project design is completed, the tender process and implementation will occur during the 2014-15 financial year.</p>



**4.2.6 Utilise Council's property portfolio to stimulate growth and development opportunities in the City**

	<p><b>Action:</b> Complete subdivision, infrastructure and sale of land adjoining Dunheved Industrial Estate to provide a source of funding for Dunheved Link Road</p>	<p>Negotiation of the Deed of Agreement with Lend Lease are still under way. The intersection requires a standard to accommodate B-Double trucks which impacts on land acquisitions and costs. This is the mechanism to enable the funding source for the Link Road. Continue negotiations with Lend Lease and enter into the Deed of Agreement.</p>
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**5.1.1 Provide regulatory service to the community targeting unauthorised land use and development, whilst promoting environmental best practice**

	<p><b>Action:</b> Establish a swimming pool inspection program including community consultation, educational material and the inspection of swimming pool barrier fencing</p>	<p>The response to the swimming pool education and community consultation program has been positive in adoption and response. However inspection scheduling has been delayed and will be reviewed to accommodate client requirements and the appointment of new officers.</p>
	<p><b>Action:</b> Undertake an education program for sedimentation and erosion control and builder's waste storage units on sites in the new residential release areas</p>	<p>Preliminary scoping has commenced for this program. Additional support will be used to introduce this programs during the second half of the year.</p>


**6.1.1 Manage and maintain the City's sports grounds, parks and open space**

	<p><b>Capital Projects:</b> Werrington Creek Park Provision of New Facilities</p>	<p>Initial public consultation undertaken to assist in formulating concept designs. Further consultation scheduled for early 2014. Finalisation of design and required tender process may result in the project not being delivered in the current financial year. Investigation of capacity to use external resources to complete design / tender documentation</p>
	<p><b>Capital Projects:</b> The Kingsway Playing Fields</p>	<p><b>PROPOSED REVOTE:</b> The opportunity to amend the project scope has arisen following the collection of additional District Open Space Section 94 funding. This will enable additional playing fields and amenities to be provided. Increased scope of works requires detailed design, consultation and the conduct of a tender process and necessitated the extension of the timeframe for completion of this project to 2014-15.</p>

**6.1.2 Resource and implement social programs that contribute to community wellbeing**




	<p><b>Operating Projects:</b> Penrith Active Living And Community Participation</p> <p><b>Action:</b> Implement the active living and community participation project</p>	<p><b>PROPOSED REVOTE:</b> The Penrith Active Living and Community Participation project runs for 2 years and will engage active seniors across the City in a range of community projects and programs that respond to resident priorities and contribute to health and wellbeing. The project will commence in the next quarter following an extensive recruitment process. As a new activity the impact of the delay is minor and will be accommodated through extending the timetable of the project</p>
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**6.1.4 Deliver quality library services that respond to the community's changing need for information and leisure**


	<p><b>Capital Projects:</b> Library Special Purpose Projects - Building</p>	<p>This annual grant funding from the State Library of NSW enables each public library to allocate funds to specific library projects – usually for building refurbishments, new technology or collection upgrades. Funding is provided at the beginning of each calendar year, hence the need to reallocate grant funds for the second half of the year when planning and pricing has been finalised.</p>
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**6.1.6 Provide and maintain sport and recreation facilities that meet community needs**

	<p><b>Capital Projects:</b> Cranebrook Park Amenities and Car Park</p>	<p><b>PROPOSED REVOTE:</b> Designs for an amenities building at Cranebrook Park are being finalised and a development application is being prepared. The construction of a car park at Cranebrook Park is dependent on the acquisition of stilling basin land adjacent to the park which is currently being transitioned from Penrith Lakes Development Corporation to State Government. Numerous attempts have been made to expedite this process but it has not been possible. Resolution of the car park development will affect the overall project budget and final funds available for the amenities building.</p>
	<p><b>Capital Projects:</b> South Creek Park Upgrade Blair Oval Athletics Facility</p>	<p><b>PROPOSED REVOTE:</b> Blair Oval Athletics Facility at South Creek Park is currently one site being considered in the City for the future development of an all weather athletics track. A site analysis and concept designs are currently being finalised for two venues, in readiness for presentation to Council's Recreation Working Party in February 2014. An Athletics Steering Group including representatives of the local athletics community as well as the sport's State representatives have been consulted throughout the site selection and concept design process. Until a site has been confirmed for an all weather track it is not prudent to expend any budget on facility development at Blair Oval as this may lead to an ineffective use funds. If Blair Oval be selected as the site to host the all weather track, a budget allocation has been retained for future design to be completed in this financial year.</p>
	<p><b>Capital Projects:</b> Ripples Leisure Centre</p>	<p><b>PROPOSED REVOTE:</b> The project identified was to develop designs for the expansion of the health and fitness gym at Ripples Leisure Centre and to construct an extended car park. Both of these project elements have been included into the design of a larger facility master planning and business modelling study for Ripples. The master plan and study have now been completed and will be presented for Councillor consideration early in 2014. More detailed design and project implementation will be progressed should this be the determination of Council.</p>


**6.1.6 Provide and maintain sport and recreation facilities that meet community needs**

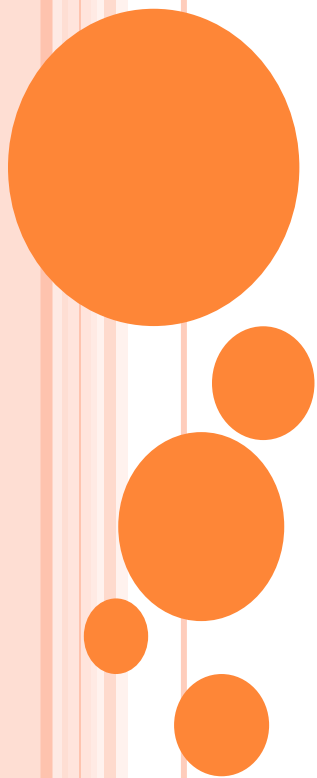
	<p><b>Capital Projects:</b> Gipps Street Recreation Area</p>	<p><b>PROPOSED REVOTE:</b> An engineering assessment is currently being completed to establish the most appropriate locations and type of construction that can be accommodated on the site, as well as the best methodology to realise future facility development. Construction is now expected to occur in 2014-15.</p>
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**6.2.3 Coordinate events and engage with a broad range of community partners, including other levels of government, to build community capacity**

	<p><b>Capital Projects:</b> Glenmore Parkway Entry Site <b>Action:</b> Complete the Glenmore Park Public Art</p>	<p><b>PROPOSED REVOTE:</b> Further discussions have been held with South Ward Councillors on the landscaping and public art enhancements for the Glenmore Park Mulgoa Rd entry park. Councillors have requested that further concept designs for these enhancements (in addition to the one already completed) be developed for their consideration in the next quarter.</p>
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**7.2.4 Manage Council's property portfolio**

	<p><b>Action:</b> Implement a Property Asset Management system</p>	<p>Investigations have commenced to identify a suitable IT system that will integrate with Council's current systems to provide specific property management functions. Further investigations to continue for this project for the next 6 months to accelerate progress. Additional resources have been applied to this project for the next 6 months to accelerate progress and arrive at a satisfactory conclusion with IT and Tech One</p>
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# **Financial Review**

## Funding Summary

	Current Budget			Proposed Variances			Revised Budget		
	Services	Untied Income	Total	Services	Untied Income	Total	Services	Untied Income	Total
<b><u>Operations from Ordinary Activities</u></b>									
<b><i>Operating Expenditure</i></b>									
Employee Costs	(83,162.0)	-	(83,162.0)	354.7	-	354.7	(82,807.3)	-	(82,807.3)
Interest Charges	(3,840.2)	-	(3,840.2)	-	-	-	(3,840.2)	-	(3,840.2)
Depreciation and Amortisation	(23,989.4)	-	(23,989.4)	-	-	-	(23,989.4)	-	(23,989.4)
Materials, Contracts and Other	(92,720.4)	-	(92,720.4)	(919.3)	-	(919.3)	(93,639.8)	-	(93,639.8)
Asset Utilisation and Overheads	1,355.9	-	1,355.9	309.4	-	309.4	1,665.3	-	1,665.3
<b>Total Operating Expenditure</b>	<b>(202,356.1)</b>	<b>-</b>	<b>(202,356.1)</b>	<b>(255.2)</b>	<b>-</b>	<b>(255.2)</b>	<b>(202,611.4)</b>	<b>-</b>	<b>(202,611.4)</b>
<b><i>Operating Revenue</i></b>									
Rates and Annual Charges	20,622.1	90,989.2	111,611.3	172.4	-	172.4	20,794.5	90,989.2	111,783.7
User Charges and Fees	38,331.9	374.9	38,706.7	952.7	-	952.7	39,284.6	374.9	39,659.5
Interest Income	743.2	1,223.5	1,966.7	(175.4)	400.0	224.6	567.8	1,623.5	2,191.3
Operating Grants and Contributions	15,065.5	5,827.4	20,892.9	752.2	-	752.2	15,817.7	5,827.4	21,645.1
Profit on Sale of Assets	(533.0)	-	(533.0)	-	-	-	(533.0)	-	(533.0)
<b>Total Operating Revenue</b>	<b>74,229.6</b>	<b>98,415.0</b>	<b>172,644.6</b>	<b>1,701.9</b>	<b>400.0</b>	<b>2,101.9</b>	<b>75,931.5</b>	<b>98,815.0</b>	<b>174,746.5</b>
Result before Capital Grants and Contributions	(128,126.5)	98,415.0	(29,711.5)	1,446.7	400.0	1,846.7	(126,679.8)	98,815.0	(27,864.9)
Capital Grants & Contributions	22,952.6	-	22,952.6	4,816.0	-	4,816.0	27,768.6	-	27,768.6
<b>Operating Result</b>	<b>(105,173.9)</b>	<b>98,415.0</b>	<b>(6,758.9)</b>	<b>6,262.7</b>	<b>400.0</b>	<b>6,662.7</b>	<b>(98,911.2)</b>	<b>98,815.0</b>	<b>(96.3)</b>
<b><i>Funding Statement (Sources &amp; Application)</i></b>									
Add back non funded items	26,522.3	-	26,522.3	-	-	-	26,522.3	-	26,522.3
Funds received from Sale of Assets	6546.557	0	6,546.6	-	-	-	6,546.6	-	6,546.6
Loans Received	-	10,201.2	10,201.2	-	-	-	-	10,201.2	10,201.2
Budget (Surplus) / Deficit	0	-52,967.48	(53.0)	-	(10.3)	(10.3)	-	(63.3)	(63.3)
Funds Transferred (to)/from Reserves held	41,211.7	(13,354.4)	27,857.3	(4,834.1)	(370.0)	(5,204.1)	36,377.6	(13,724.4)	22,653.2
<b>Net Fund Available</b>	<b>(30,893.3)</b>	<b>95,208.8</b>	<b>64,315.5</b>	<b>1,428.6</b>	<b>19.7</b>	<b>1,448.2</b>	<b>(29,464.7)</b>	<b>95,228.5</b>	<b>65,763.7</b>
<b><i>Application of Funds</i></b>									
Assets Acquired	(55,480.9)	-	(55,480.9)	(1,448.2)	-	(1,448.2)	(56,929.1)	-	(56,929.1)
Internal Loans	211.9	-	211.9	-	-	-	211.9	-	211.9
Loan Repayments Made	(9,046.6)	-	(9,046.6)	-	-	-	(9,046.6)	-	(9,046.6)
<b>Total Application</b>	<b>(64,315.5)</b>	<b>-</b>	<b>(64,315.5)</b>	<b>(1,448.2)</b>	<b>-</b>	<b>(1,448.2)</b>	<b>(65,763.7)</b>	<b>-</b>	<b>(65,763.7)</b>
<b>Net Costs funded from Rates &amp; Other Untied Income</b>	<b>(95,208.8)</b>	<b>95,208.8</b>	<b>-</b>	<b>(19.7)</b>	<b>19.7</b>	<b>-</b>	<b>(95,228.5)</b>	<b>95,228.5</b>	<b>-</b>

## Significant Proposed Variations-December 2013

*This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus*

Account Description	Budget Variance Pos/(Neg)
<b>Community Safety</b>	
<u>Street Lighting</u>	
<i>A new contract has been entered into for electricity supply for street lighting. As a result, the cost of electricity supply is now expected to be lower than originally budgeted based on the 2 invoices received to date. The budget adjustment proposed in the December Quarterly Review represents a conservative estimate of savings to reflect the negotiations still underway regarding finalisation of accounts with the previous supplier.</i>	200,000
<b>Total Community Safety</b>	<b>200,000</b>
<b>Design and Project Management</b>	
<u>Provision for St Marys Old Council Chamber - Disabled Access Improvements</u>	
<i>The project to provide a ramp with a covered walkway to the entrance of the old council chambers building and an internal accessible toilet will provide improved access to for user groups who are finding it increasingly difficult to access in its existing form. This project has DA approval and was identified as an unfunded high priority Project Evaluation Bid during the 2014-15 budget development process. The project is expected to commence early in the new financial year following on from tender processes. As such, it is proposed to transfer \$250,000 to reserve as part of the December Quarterly review for this purpose.</i>	(250,000)
<b>Total Design and Project Management</b>	<b>(250,000)</b>
<b>Emergency Services Management</b>	
<u>Contribution to Emergency Services Management</u>	
<i>Emergency Management NSW collects contributions on behalf of the NSW Fire Brigades, the NSW Rural Fire Services and the State Emergency Service under the provisions of the Fire Brigades Act 1989, the Rural Fires Act 1997 and the State Emergency Service Act 1989. The budget adjustment reflects the annual assessment notice for 2013-14 which has now been received with all councils required to 11.7% of the service's estimated expenditure in their Local Government area.</i>	(58,495)
<b>Total Emergency Services Management</b>	<b>(58,495)</b>
<b>Plant Maintenance</b>	
<u>Plant Fuel Rebate</u>	
<i>A consultant from AIT Specialists was engaged to help Council with claiming fuel tax credits in relation to the business use of its plant vehicles. Council was successful in claiming an accumulation of past financial years in addition to current year fuel tax credits. A budget adjustment has been proposed in the December Quarterly Review to account for this additional income which has been offset by a transfer to the Plant Replacement Reserve to provide capacity for future year's Plant replacement program.</i>	325,559
<u>Transfer to Plant Replacement Reserve</u>	
<i>A budget adjustment has been proposed in the December Quarterly Review to offset additional Plant Fuel Rebate income by a transfer to the Plant Replacement Reserve to provide capacity for future year's Plant replacement program.</i>	(325,559)
<b>Total Plant Maintenance</b>	<b>0</b>
<b>General Revenue/Untied Income</b>	
<u>Interest on Investments</u>	
<i>The estimate for untied interest on investments has been increased in the December Quarterly Review as the unrestricted portion of the portfolio has been higher than anticipated. Earnings on Council's portfolio have exceeded the original 3.5% estimate due to investments in bank term deposits and floating rate notes returning a good margin above the Bank Bill Swap Rate. In addition, the estimate for interest payable on s94 reserves has been reduced as the \$14million Erskine Park Plan has been completed resulting in a greater allocation of interest earned to untied revenue.</i>	350,000
<u>Salary Savings</u>	
<i>Net Salary Savings for the December quarter due to staff vacancies.</i>	133,571

**Significant Proposed Variations-December 2013**

*This report provides a summary of significant variations to the annual revised budget included in this quarterly review that impact on Council's surplus*

<b>Account Description</b>	<b>Budget Variance Pos/(Neg)</b>
<u>Provision for Retirement/Resignations</u>	
<i>It is proposed that as part of the December Quarterly Review that salary savings of \$133,571 identified are retained within the employee costs area to assist with year-end employee cost balancing and to supplement the budget for terminations. Any remaining savings at year end could then be transferred to the Employee Leave Entitlement (ELE) Reserve.</i>	(133,571)
 <u>Transfer to Reserve</u>	
<i>The development of the annual budget each year requires a number of assumptions to be made in relation both expenditure and income that are dependent on factors that are outside Council's control. To safeguard against movements in these assumptions and forecasts it is proposed that \$200,000 be transferred to Reserve. This allocation will provide capacity to respond to these assumptions, if needed, and will otherwise provide capacity to respond to some current and emerging priorities as part of the December Review, including some of the priority resource requests that were unable to be funded in the original budget.</i>	(200,000)
 <b>Total General Revenue/Untied Income</b>	<b>150,000</b>
 <b>Total Variances over \$20k</b>	<b>41,505</b>
<b>Other Variances under \$20k</b>	<b>(31,173)</b>
<b>December 2013 Quarter Surplus/(Deficit)</b>	<b>10,332</b>
<b>1st Quarter Variances to adopted budget reported to Council</b>	<b>53,542</b>
<b>2nd Quarter Variances to adopted budget reported to Council</b>	<b>(575)</b>
<b>Original 2013-14 Budget Surplus/(Deficit)</b>	<b>0</b>
<b>Net Predicted Surplus/(Deficit) for 2013-14</b>	<b>63,299</b>

## PROPOSED REVOTED WORKS

as at 31 December 2013

Description	Funding Source Details				2013-14 Details		
	Revote \$	General Revenue \$	Other Funding \$	Other Funding Source	Budget \$	Actual \$	Balance \$
<b>CAPITAL PROJECTS</b>							
<i>Community and Cultural Development</i>							
Glenmore Park Entry Site	73,678	-	73,678	S94	88,678	-	88,678
<b>Total Community and Cultural Development</b>	<b>73,678</b>	<b>-</b>	<b>73,678</b>		<b>88,678</b>	<b>-</b>	<b>88,678</b>
<i>Major Projects</i>							
Tench Reserve Provision of New Facilities & Amenities	650,000	-	650,000	S94	740,144	-	740,144
River Road Reserve Provision of New Facilities	285,000	-	285,000	S94	333,685	-	333,685
Regatta Park East Provision of New Facilities	130,000	-	130,000	S94	180,755	-	180,755
Regatta Park West Provision of BBQ Facilities & Shade Structure	44,400	-	44,400	S94	54,400	-	54,400
Andrews Road Wetlands Project	1,358,180	-	1,358,180	SMSC	1,420,930	42,750	1,378,180
<b>TOTAL MAJOR PROJECTS</b>	<b>2,467,580</b>	<b>-</b>	<b>2,467,580</b>		<b>2,729,914</b>	<b>42,750</b>	<b>2,687,164</b>
<i>Parks</i>							
The Kingsway Playing Fields	300,000	-	300,000	S94	300,000	-	300,000
<b>TOTAL PARKS</b>	<b>300,000</b>	<b>-</b>	<b>300,000</b>		<b>300,000</b>	<b>-</b>	<b>300,000</b>
<i>Recreation Management</i>							
Cranebrook Park Amenities and Car Park	423,751	-	423,751	S94	438,751	-	438,751
South Creek Park Upgrade Blair Oval Athletics Facility	485,000	-	485,000	S94	535,000	25,000	510,000
Ripples Leisure Centre	330,000	-	330,000	S94	406,000	18,033	387,968
Gipps Street Recreation Area	175,000	-	175,000	S94	275,000	-	275,000
<b>TOTAL RECREATION MANAGEMENT</b>	<b>1,413,751</b>	<b>-</b>	<b>1,413,751</b>		<b>1,654,751</b>	<b>43,033</b>	<b>1,611,719</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>4,255,009</b>	<b>-</b>	<b>4,255,009</b>		<b>4,773,343</b>	<b>85,783</b>	<b>4,687,561</b>
<b>OPERATING PROJECTS</b>							
<i>Community &amp; Cultural Development</i>							
Penrith Active Living and Community Participation Project	37,421	-	37,421	Internal Rsv	68,000	2,819	65,181
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT SERVICES</b>	<b>37,421</b>	<b>-</b>	<b>37,421</b>		<b>68,000</b>	<b>2,819</b>	<b>65,181</b>
<b>TOTAL OPERATING PROJECTS</b>	<b>37,421</b>	<b>-</b>	<b>37,421</b>		<b>68,000</b>	<b>2,819</b>	<b>65,181</b>
<b>TOTAL PROPOSED REVOTES</b>	<b>4,292,430</b>	<b>-</b>	<b>4,292,430</b>		<b>4,841,343</b>	<b>88,602</b>	<b>4,752,742</b>

**2013-14 Reserve Movements Budget Estimates for period ended 30 June 2014**

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>Internal Reserves</b>				
Alistair Brass Foundation	71,405	-	-	71,405
Asset Renewal & Established Areas Strategy	120,892	4,979,253	4,977,582	122,563
Asset Reserve	2,105,745	7,239,516	7,480,951	1,864,310
Bicentenary Celebrations & Civic Events	3,000	-	-	3,000
Carparking/Traffic Facilities	-	25,562	5,000	20,562
Cemetery Reserve	216,664	84,694	68,759	232,599
Children's Services Reserves	162,460	-	34,900	127,560
Corporate Procedures and Systems Reserve	843,550	1,434,805	1,709,250	569,105
Election Reserve	106,768	125,000	-	231,768
Employee's Leave Entitlements	4,800,048	-	-	4,800,048
Environmental Awareness Programs	81,282	42,345	24,406	99,221
Environmental Program Reserves	953,790	-	588,029	365,761
Environmental Protection	26,167	-	-	26,167
Financial Assistance Grant in Advance	5,704,243	-	5,704,243	-
Grant Funded Projects Reserve	298,567	49,999	28,785	319,781
History of Penrith	11,148	-	11,148	-
Insurance Reserve	2,112,382	729,496	576,228	2,265,650
International Relationships	83,090	-	-	83,090
Legal Reserve	219,084	-	-	219,084
New District Library Resources	100,000	50,000	-	150,000
OOSH Bus Fleet Replacement Program	116,623	58,500	50,000	125,123
Penrith Pool Capital Upgrade Reserve	-	15,000	-	15,000
Plant & Motor Vehicle Replacement Res.	597,053	921,252	780,450	737,855
Property Development Reserve	2,271,701	9,260,401	8,767,692	2,764,410
Recreation Reserve	75,081	791	8,359	67,513
Revote Reserve	1,191,268	-	1,191,268	-
S377 Committee Closure Proceeds	93,750	-	-	93,750
Salary System Training & Development Res	164,369	-	-	164,369
Samuel Marsden Road Riding Facility	4,018	-	1,202	2,816
Stormwater Management Service Charge	780,557	1,764,382	1,186,759	1,358,180
Sustainability Revolving Fund	310,555	195,000	105,582	399,973
Voted Works	350,243	159,000	195,514	313,729
<b>Total Internal Reserves</b>	<b>23,975,503</b>	<b>27,134,996</b>	<b>33,496,107</b>	<b>17,614,392</b>
<b>Internal Loans</b>				
Baseball Facilities	(9,800)	2,800	-	(7,000)
Costs to Advance Next Years Projects	(120,458)	64,759	55,100	(110,799)
RID Squad	(265,404)	133,323	36,562	(168,643)
Ripples	(89,618)	-	-	(89,618)
Whitewater Canoe Slalom	(120,935)	209,130	209,571	(121,376)
<b>Total Internal Loans</b>	<b>(606,215)</b>	<b>410,012</b>	<b>301,233</b>	<b>(497,436)</b>
Section 94 in deficit internal loan	(7,938,835)	-	1,256,288	(9,195,124)
<b>Total Internal Reserves &amp; Loans</b>	<b>15,430,453</b>	<b>27,545,008</b>	<b>35,053,628</b>	<b>7,921,832</b>



2013-14 Reserve Movements Budget Estimates for period ended 30 June 2014

Reserve	Opening Balance	Budgeted Transfers To	Budgeted Transfer From	Closing Balance
<b>External Reserves</b>				
Civic Improvement S94	(2,217,829)	-	-	(2,217,829)
Claremont Meadows S94	(13,654)	-	452,398	(466,052)
Cultural Facilities S94	(3,535,843)	144,100	483,025	(3,874,768)
Erskine Business Park S94	17,162,693	185,566	14,181,564	3,166,695
Erskine Pk Residential Area S94	311,750	3,946	313,389	2,307
Footpath Construction S94	69,676	41,240	76,979	33,937
Glenmore Park S94	594,794	6,439	458,142	143,091
Glenmore Park Stage 2 S94	(381,955)	84,249	187,218	(484,924)
Kingswood Neighbourhood Centre S94	(72,625)	8,450	-	(64,175)
Lambridge Industrial Estate S94	(1,716,929)	-	370,446	(2,087,375)
Library Facilities S94	-	3,767	-	3,767
Mt Vernon S94	39,852	210	40,062	(0)
Penrith City District Open Space S94	8,139,849	1,863,713	2,751,944	7,251,618
Penrith City Local Open Space S94	577,520	419,480	278,935	718,065
Waterside S94	500,402	18,833	17,802	501,433
WELL Precinct	691,513	6,022	142,908	554,627
Funding for S94 Plans in deficit	7,938,835	-	(1,256,288)	9,195,124
<b>Total Section 94 Reserves</b>	<b>28,088,048</b>	<b>2,786,015</b>	<b>18,498,524</b>	<b>12,375,540</b>
<b>Other External Reserves</b>				
Waste Disposal Reserve	2,249,668	3,213,838	2,260,462	3,203,044
Environment / Sullage Reserve	559,273	793,808	846,938	506,143
Unexpended Loans	6,133,411	7,105,498	5,022,606	8,216,303
Unexpended Grants	1,882,758	9,827,819	10,887,464	823,113
Contributions	6,714,117	3,349,530	3,742,520	6,321,127
Waste and Sustainability Improvement Payments	1,459,865	-	1,454,979	4,886
<b>Total Other External Reserves</b>	<b>18,999,092</b>	<b>24,290,493</b>	<b>24,214,969</b>	<b>19,074,617</b>
<b>Total External Reserves</b>	<b>47,087,141</b>	<b>27,076,508</b>	<b>42,713,493</b>	<b>31,450,156</b>
<b>Other Internal Reserves/Committees</b>				
Children's Services Cooperative Reserves	759,121	323,270	110,410	971,981
Other (Committees)	484,163	26,661	-	510,824
Bonds & Deposits	2,753,049	-	-	2,753,049
<b>Total Other Internal Reserves</b>	<b>3,996,333</b>	<b>349,931</b>	<b>110,410</b>	<b>4,235,854</b>
<b>Grand Total of Reserves</b>	<b>66,513,927</b>	<b>54,971,447</b>	<b>77,877,531</b>	<b>43,607,843</b>
<b>Controlled Entity</b>				
<b>Total Controlled Entity Reserve Movements</b>	<b>-</b>	<b>252,881</b>	<b>-</b>	<b>252,881</b>
<b>RESERVE MOVEMENTS PER BUDGET</b>		<b>55,224,328</b>	<b>77,877,531</b>	

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Building Maintenance &amp; Construction</b>							
Various	Bus Shelters Program	CW	85,000		85,000		32,850
Penrith LGA	<i>Civic Centre - Various Works</i>	CW					79,200
St Clair	<i>St Clair Recreation BCA Upgrade</i>	CW					4,420
Penrith LGA	Building Asset Renewal (SRV)	CW	1,706,782	119,686	1,826,468	25,921	
Penrith LGA	<i>NHC and Hall Refurbishments</i>	CW				143,380	71,703
Penrith LGA	<i>Sporting Facilities - Canteen Upgrades</i>	CW				7,686	
Penrith LGA	<i>Childcare Centres Various Works</i>	CW				67,000	5,782
Penrith LGA	<i>Spotlight Access Ramp and Car Park Safety Upgrade</i>	CW				41,455	30,000
Penrith	<i>Penrith Regional Gallery Kitchen</i>	CW				10,000	8,312
Penrith LGA	<i>Annual Paint Program</i>	CW				190,000	75,860
St Marys	<i>Queen St Centre - Office Refurbishment</i>	CW				100,000	
Penrith Council	<i>Civic Centre Access Card System</i>	CW				75,000	
Penrith Council	<i>Civic Centre Air Conditioning System Design</i>	CW				75,000	11,452
Kingswood	<i>Depot Fire Services Hydrant Installation</i>	CW				220,000	2,650
Kingswood	<i>Penrith Nursery - Toilet Refurbishment</i>	CW				25,000	
Llandilo	<i>RFS Llandilo - Driveway Footpath Replacement</i>	CW				10,000	
St Marys	<i>St Marys Historical Society</i>	CW				7,000	8,405
Penrith	<i>University of the Third Age</i>	CW				12,000	6,995
St Clair	<i>St Clair Library Kitchen Refurbishment</i>	CW				25,000	11,310
St Marys	<i>St Marys Senior Citizens Floor Refurbishment</i>	CW				7,000	
Penrith	<i>Performing Arts Centre Air Conditioning</i>	CW				320,000	
Penrith LGA	<i>Sport and Recreation Facilities Various Works</i>	CW				190,026	89,376
Penrith	<i>Penrith Baby Health Centre Refurbishment</i>	CW				35,000	
Penrith Council	<i>Computer Room Air Conditioning Upgrade</i>	CW				120,000	
Penrith LGA	Install Sustainable energy technologies - council facilities	CW	56,390		56,390		56,390
Nth Penrith	Bus Shelters - Lemongrove	CW	66,000		66,000		
Various	SRF Lighting Upgrade 2013-14	CW	110,582		110,582		21,616
Kingswood	<i>Kingswood Depot Internal Lighting Upgrade</i>	CW				32,616	
Civic Centre	<i>Civic Centre Downlights</i>	CW				12,942	

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Civic Centre	<i>Civic Centre Atrium Lights</i>	CW				20,547	
Civic Centre	<i>Library Lights</i>	CW				25,859	
Civic Centre	<i>Civic Centre Uplights</i>	CW				18,618	
<b>TOTAL BUILDING MAINTENANCE &amp; CONSTRUCTION</b>			2,024,754		2,144,440		516,321
<b>Cemeteries</b>							
Penrith	Penrith General Cemetary - Enhancements	PDA&S	45,000	23,759	68,759		68,759
<b>TOTAL CEMETERIES</b>			45,000		68,759		68,759
<b>Children's Services</b>							
Various	Building Upgrades	CS	135,000	1,736	136,736	136,736	30,239
Various	CS IT Replacement Capital	CS	27,010	(3,926)	23,084	23,084	1,620
Penrith LGA	OOSH Bus Fleet Replacement	CS	95,000		95,000		45,530
Various	CS Playground Upgrades	CS	343,190	9,083	352,273	352,273	117,991
Penrith LGA	Children's Centres - Building Signage	CS	50,000		50,000		
<b>TOTAL CHILDREN'S SERVICES</b>			650,200		657,093		195,379
<b>City Parks</b>							
Various	Land Recognition	PCMM		4,309,449	4,309,449		
Various	<i>Land Recognition - LUR</i>	PCMM					4,309,449
Penrith LGA	T.A.F. Parks Asset Renewal Program	PA	296,000	331,727	627,727		
Penrith LGA	<i>Floodlight Control Project</i>	PA				200,000	576
Erskine Park	<i>Erskine Park High School Project</i>	PA				46,000	
Erskine Park	<i>Field Lighting Kevin Dwyer Oval Erskine Park</i>	PA				50,000	
Jordan Springs	<i>Regional Playground All Abilities Northern Oval Precinct</i>	PA				150,000	
Werrington	<i>Renovate Sporting Field Surface - Parkes Ave Werrington</i>	PA				57,727	20,027
St Marys	<i>Fencing and Bollards Monfraville Oval</i>	PA				5,000	
Sth Penrith	<i>Fencing and Bollards Eileen Cammack Res</i>	PA				5,000	
St Clair	<i>Renovate Grass Sporting Field Surfaces Saunders Oval</i>	PA				15,000	

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Clair	<i>Seal Carpark Mark Leece</i>	PA				50,000	
Cranebrook	<i>Andromeda Oval Irrigation Tank (club matching this)</i>	PA				13,000	
Cranebrook	<i>Greygums Reconstruction Juniors</i>	PA				20,000	
Penrith LGA	<i>Kico Playground Audit</i>	PA				16,000	
Penrith LGA	Park Asset Renewal (SRV)	PA	651,995	35,000	686,995		161
Penrith LGA	<i>Jack Jewry Reserve Playground Equipment Renewal</i>	PA				15,000	1,500
Penrith LGA	<i>Various Cricket Wicket Surfaces</i>	PA				25,000	39,749
Werrington	<i>Playground Parkes Avenue Werrington</i>	PA				75,000	
Emu Plains	<i>Playground Clissold Reserve - Refurb Emu Plains</i>	PA				14,000	
Sth Penrith	<i>Playground Pioneer Park South Penrith</i>	PA				14,000	14,000
Erskine Park	<i>Playground Spica Place Reserve - Refurb Erskine Park</i>	PA				14,000	14,000
North St Marys	<i>Playground Tobruk &amp; Warrego Nth St Marys</i>	PA				75,000	73,500
Emu Plains	<i>Field Lighting Hunter Fields Emu Plains</i>	PA				40,000	
Sth Penrith	<i>Field Lighting Eileen Cammack South Penrith</i>	PA				100,000	7,795
Penrith	<i>Irrigation systems Parker Street Automatic Penrith</i>	PA				36,500	
Erskine Park	<i>Litter bins and storage unit Peppertree Reserve Erskine Park</i>	PA				1,000	851
Kingswood	<i>Fencing &amp; Bollards Chapman Gardens Kingswood</i>	PA				12,000	8,660
Emu Plains	<i>Fencing &amp; Bollards Weir Reserve Emu Plains</i>	PA				16,000	15,690
Werrington	<i>Fencing &amp; Bollards Harold Corr Oval Werrington</i>	PA				17,000	12,848
Kingswood	<i>Fencing &amp; Bollards Oag Crescent Kingswood</i>	PA				6,995	6,278
Colyton	<i>Renovate grass sporting field surfaces Kevin Dwyer Park</i>	PA				75,000	31,952
St Marys	<i>Cricket Practice Nets Shepherd St St Marys</i>	PA				2,500	2,044
Various	<i>Fountain &amp; Pumps Various Various</i>	PA				20,000	289
Cambridge Park	<i>Cricket Practice Nets Paterson Oval Cambridge Park</i>	PA				10,000	
Penrith	<i>Pergola Structure Woodriff Park Penrith</i>	PA				28,000	
Penrith	<i>Drainage Works Hickeys Lane Penrith</i>	PA				95,000	
Glenmore Park	<i>Torquay Terrace Playground - Glenmore Park</i>	PA				60,000	
Glenmore Park	Glenmore Park S94 Funded Capital Works	PA	220,302	3,777	224,079		
Glenmore Park	<i>Renew Play Equipment Soft Fall and Seats Laguna Dr Res</i>	PA				26,505	26,505
Glenmore Park	<i>Playground Equipment - Ched Town Reserve</i>	PA				190,074	190,074

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	<i>Install Rubish Bins at 3 Locations</i>	PA				7,500	
Penrith	Cook & Banks Reserve Sub Surface Irrigation	PA	119,000		119,000		102,957
Colyton	Upgrade Surfaces and Floodlighting - Shepherd Street Park	PA	74,542	12,814	87,356		87,356
Penrith	Parker Street Playing Fields Resurfacing	PA	7,461		7,461		
Jamisontown	Jamison Park Field Lighting	PA	434,850		434,850		11,153
Penrith	Jamison Park Provision of New Facilities	PA	707,000		707,000		
Sth Penrith	<i>Carpark 30 Spaces Jamison Park South Penrith</i>	PA				200,000	
Sth Penrith	<i>Shared Pathway Jamison Park South Penrith</i>	PA				95,000	
Sth Penrith	<i>Shade/Furniture Jamison Park South Penrith</i>	PA				200,000	
Sth Penrith	<i>Floodlighting Jamison Park South Penrith</i>	PA					5,011
Sth Penrith	<i>Fitness Equipment Jamison Park South Penrith</i>	PA				212,000	
Werrington	Werrington Creek Park Provision of New Facilities	PA	361,000		361,000		
Werrington	<i>Picnic Facilities Werrington Creek Werrington</i>	PA				161,000	
Werrington	<i>Additional Amenities Werrington Creek Werrington</i>	PA				200,000	2,734
St Marys	The Kingsway Playing Fields	PA	300,000	(300,000)			
St Marys	Victoria Park Masterplan Implementation	PA	224,123		224,123		
Cranebrook	Field Lighting Andromeda Oval Cranebrook	PA	100,000		100,000		7,600
St Clair	Playground Denver Rd Reserve St Clair	PA	75,000		75,000		
Erskine Park	Additional Netball Court & Lighting - Chameleon Drive	PA	72,300		72,300		
Erskine Park	Park Improvements - Erskine Park S94	PA	60,000		60,000		
Erskine Park	<i>Pacific Road &amp; Phoenix Crescent</i>	PA				45,000	
Erskine Park	<i>Erskine Park Road</i>	PA				10,000	
Erskine Park	<i>Fantail Crescent</i>	PA				5,000	
Sth Penrith	Playgrounds in South Penrith and Jamisontown	PA	37,000		37,000		37,000
Sth Penrith	Provision of Playground Nash St South Penrith	PA	38,000	(1,000)	37,000		37,000
<b>TOTAL CITY PARKS</b>			3,778,573		8,170,340		5,066,759
<b>Civil Construction &amp; Maintenance</b>							
Various	Urban Drainage Construction Program	CW	75,886	141,000	216,886		4,763

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Berkshire Park	<i>Second Road - Berkshire Park</i>	CW					99,958
Kingswood	<i>Great Western Highway Kingswood</i>	CW				141,000	81,943
Various	Construction of Bicycle Facilities	CW	30,000		30,000		29,880
Various	Kerb & Guttering	CW	205,000		205,000		
Emu Plains	<i>River Road - Emu Plains</i>	CW				110,000	
Kemps Creek	<i>Salisbury Ave from Elizabeth Dr to 200m</i>	CW				75,000	
St Marys	<i>Valance Street Links Rd 16</i>	CW				70,000	70,198
St Clair	<i>Explorers Way Ashwick Circuit/Fuller Pl</i>	CW				60,000	43,570
Various	Traffic & Transport Facilities Program	CW	147,839		147,839		228
Various	<i>Major Traffic Facilities Unallocated</i>	CW				42,152	
Penrith LGA	<i>Traffic Surveys</i>	CW				15,000	8,766
Kingswood	<i>Copeland Street Kingswood - Phillip Street</i>	CW				20,000	27,175
Cranebrook	<i>Andromeda Drive the Northern Road MIST</i>	CW				687	687
St Marys	<i>Refuge Island at Sydney St &amp; Adelaide St</i>	CW				20,000	21,709
St Marys	<i>MIST at Shepherd St &amp; Hewitt St</i>	CW				30,000	28,976
Werrington	<i>Pedestrian Refuge Werrington Rd &amp; The Kingsway</i>	CW				20,000	
Various	Dedication - Subdivision Roads	CW	13,000,000		13,000,000		12,061,250
Various	Dedication - Drainage Works	CW	6,000,000		6,000,000		936,742
Llandilo	Rural Roads Widening - Llandilo Road	CW	156,000		156,000		
Various	Roads Reconstruction (2)	CW	2,054,100		2,054,100	-86,699	6,792
Londonderry	<i>The Driftway Londonderry - 200m West of Londonderry Rd</i>	CW					-621
Penrith	<i>Cemetery</i>	CW				23,800	52,269
Werrington Cty	<i>Dunheved Rd - 300m East of John Batman Ave</i>	CW				321,795	321,795
Glenmore Park	<i>Buyu Rd - Muru Dr to Wari Ave</i>	CW				117,100	67,355
Glenmore Park	<i>Kiber Dr - Minneck Cl to Binnit Pl</i>	CW				141,200	66,618
Glenmore Park	<i>Muru Dr - Kiber Dr to Womra Cr</i>	CW				124,500	132,849
St Clair	<i>Banks Dr - St Clair Ave to Mamre Rd</i>	CW				243,898	243,898
St Clair	<i>Endeavour Rd - Moore St to Banks Dr</i>	CW				280,384	280,384
Colyton	<i>Roper Rd - Carlisle Ave to Hewitt St</i>	CW				500,000	1,687
St Clair	<i>Salamander St - Marne Pl to Rotorua Rd</i>	CW				39,262	39,262

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Erskine Park	<i>Swallow Dr - Pegasus to Sennar Rd</i>	CW				222,554	222,554
St Marys	<i>Valance St - No 16 to Links Rd</i>	CW				126,306	126,306
Various	Path Paving Program	CW	226,979		226,979	226,979	172,392
Penrith LGA	Developer Funded Works	CW	68,521		68,521	150,570	0
Glenmore Park	<i>Harold Bentley Way</i>	CW				49,430	
C'mont Meadows	<i>Heaton Ave &amp; Watsford Cct Final Seal</i>	CW				19,091	
Glenmore Park	<i>Glenmore Ridge Dr Glenmore Ridge</i>	CW				-24,735	
Glenmore Park	<i>Foothills Tce Glenmore Ridge</i>	CW				-15,328	
Glenmore Park	<i>Sandstone Ave Glenmore Ridge</i>	CW				-19,482	
Glenmore Park	<i>Crossley Ave Glenmore Ridge</i>	CW				-9,958	
Glenmore Park	<i>Gallinulla Pl Glenmore Ridge</i>	CW				-27,799	
Glenmore Park	<i>Loch Ave Glenmore Ridge</i>	CW				-12,301	
Glenmore Park	<i>Tall Trees Dr Glenmore Ridge</i>	CW				-26,328	
Glenmore Park	<i>Sunrise Terrace Glenmore Park</i>	CW				-14,640	
Penrith LGA	Shared Pathways (SRV)	CW	140,000		140,000		209
Penrith	<i>Jamison Rd and York Rd - Pedestrian Refuge Island</i>	CW				80,000	80,000
Penrith	<i>Jamison Rd Shared Pathway - Between Tench Ave and Wilson Ln</i>	CW				60,000	59,565
Glenmore Park	Glenmore Park S94 Stage 1 Capital Works	CW	158,200	(21,053)	137,147		
Glenmore Park	<i>Footpath - Massey Way</i>	CW				1,242	1,242
Glenmore Park	<i>Footpath - Glenmore Parkway Woodland-Candlebark Crt</i>	CW				10,300	300
Glenmore Park	<i>Footpath - Muru Drive</i>	CW				12,069	12,069
Glenmore Park	<i>Footpath - Aberdeen Cir &amp; Prestwick Tce</i>	CW				44,435	44,435
Glenmore Park	<i>Footpath - Dyllwynia Dr</i>	CW				41,612	32,895
Glenmore Park	<i>Footpath - Surveyors Creek Fields</i>	CW				7,911	7,911
Glenmore Park	<i>Footpath - Candlebark Cir</i>	CW				12,088	12,088
Glenmore Park	<i>Footpath - Lady Jamison Dr</i>	CW				3,885	3,885
Glenmore Park	<i>Footpath - Blue Hills Dr</i>	CW				3,605	3,482
Werrington	<i>Dunheved Road Werrington - John Oxley Ave Intersection</i>	CW					-13,583
Penrith	Tench Reserve Car Park Improvement	CW	652		652		926
Penrith LGA	Urban Drainage Construction Program	CW	207,000		207,000		5,852

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Oxley Park	<i>Adelaide St Drainage Inlet Reconstruction</i>	CW				12,000	
Londonderry	<i>Hughes St Dish Drain Recon at Londonderry Rd Intersection</i>	CW				50,000	26,408
Orchard Hills	<i>Verdelho Way Construct Concrete V-Drain</i>	CW				60,000	
Cambridge Park	<i>Wembly Avenue Construct Surge Pit Outside No11</i>	CW				50,000	
Emu Plains	<i>Old Bathurst Rd Underpass Pit Cover Modification</i>	CW				25,000	1,250
Emu Plains	<i>GRW Board Walk Pedestrian Bridge</i>	CW				10,000	
St Marys	Links Rd Drainage Kerb & Gutter	CW	481,000		481,000		481,000
Erskine Park	Path Paving - Erskine Park S94	CW	17,500		17,500		
Erskine Park	<i>Whipbird Place Laneway</i>	CW				7,500	
Erskine Park	<i>Cockatoo Road Laneway</i>	CW				10,000	
Wallacia	Blaxland Crossing Bridge - Silverdale Rd to Nepean River	CW	26,000	6,370	32,370		
Penrith	Union Road Carpark Improvement	CW	65,000	(4,886)	60,114		60,114
Penrith Council	Civic Centre Turning Circle	CW		45,000	45,000		
North St Marys	Forrester Road North St Marys – Widening Investigations	CW		20,000	20,000		
Mount Vernon	Kerrs Road & Mt Vernon Road Intersection S94	CW	34,461		34,461		34,461
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			23,094,138		23,280,569		16,003,895
<b>Community &amp; Cultural Development</b>							
Various	Disabled Access Improvements	C&CD	36,000		36,000		2,865
Penrith	St Marys HACC Internet & Multimedia Laboratory	C&CD	10,000		10,000		4,012
Glenmore Park	Glenmore PK Child & Family Prec (MP) S94	C&CD	144,900		144,900		736
Glenmore Park	<i>Solar Panel Installation</i>	C&CD				144,900	72,450
Glenmore Park	Glenmore Parkway Entry Site	C&CD	88,678	(73,678)	15,000		
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			279,578		205,900		80,064
<b>Community Safety</b>							
Various	Community Safety Program	PDA&S	191,866	(980)	190,886		54,481
	CPTED Graffiti Hotspot Program	PDA&S	7,551	980	8,531		8,531



# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL COMMUNITY SAFETY</b>			199,417		199,417		63,012
<b>Design &amp; Project Management</b>							
Various	CBD Stormwater Design	MP	762,620	(525,000)	237,620		17,988
	Penrith Civic Arts Precinct Design	MP	47,000		47,000		32,440
Various	Penrith Station Commuter Carpark	MP	21,490		21,490	21,490	21,390
Erskine Park	Erskine Park/Mamre Rd Intersection Upgrade Construction	MP	3,329	9,316	12,645		12,645
St Marys	Coachmans Park Drainage Design & Construction	MP	74,706		74,706		7,536
St Marys	<i>Contract Tendered</i>	MP				15,000	-19,740
St Marys	<i>Contract Variations</i>	MP					19,740
St Marys	<i>Contingency</i>	MP				59,706	
Penrith	114 Henry St Refurbishment	MP	13,319		13,319		13,319
Penrith LGA	City Centre Improvements (SRV)	MP	1,463,386	(2,700)	1,460,686		-2,700
Penrith	<i>Memory Park Design and Construction</i>	MP					1,609
St Marys	<i>Coachmans Park Landscape Design and Construction</i>	MP				622,967	570,798
Penrith	<i>Lighting Design High St Penrith</i>	MP				32,231	7,028
St Marys	<i>St Marys CBD Masterplan</i>	MP				46,269	44,435
Penrith	<i>Penrith CBD - Temporary Triangle Park Design and Implementat</i>	MP				92,000	71,446
Penrith	<i>Penrith CBD - High St Linear Plaza Design and Implementation</i>	MP				349,919	1,273
Penrith	<i>Penrith CBD - Public Art for Linear Plaza</i>	MP				25,000	
Penrith	<i>Penrith CBD - Allen Place Undercroft</i>	MP				45,000	
St Marys CBD	<i>St Marys CBD - Design Consultancy</i>	MP				250,000	
Emu Plains	Great River Walk Stage 7a - West Bank Construction Phase 3	MP	389,984		389,984		355,631
Penrith	Tench Reserve Provision of new Facilities & Amenities	MP	740,144	(650,000)	90,144		
Emu Plains	River Road Reserve Provision of new Facilities	MP	333,685	(285,000)	48,685		
Emu Plains	Regatta Park East Provision of new Facilities	MP	180,755	(130,000)	50,755		
Emu Plains	Regatta Park West Provide BBQ Facilities & Shade Structure	MP	54,400	(44,400)	10,000		

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith	Great River Walk Provide Circuit on both sides of River	MP	1,322,716		1,322,716		1,699
St Marys	Bennett Wagon Enclosure - South Creek Park	MP	225,000		225,000		
St Marys	Victoria Park Rotunda Restoration	MP	81,000	(1,671)	79,329		79,329
Glenmore Park	Ched Towns Upgrade Accessible Toilet	MP	30,500		30,500		23,852
Glenmore Park	Surveyors Creek Upgrade Accessible Toilet	MP	15,500		15,500		12,435
Erskine Pk Ind	Erskine Business Park Re-Face Lettering	MP	3,770		3,770		3,770
Cranebrook	Cranebrook Wetlands & Cumberland Plains - Capital	MP	120,000	50,000	170,000	120,000	8,180
Cranebrook	<i>Stormwater Improvement Program - Council Contribution</i>	MP				50,000	
Cranebrook	Andrews Road Wetlands Project	MP		62,750	62,750		4,160
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>			5,883,304		4,366,599		1,288,261
<b>Emergency Services Management</b>							
Various	SES Equipment Priority List	CW	20,000		20,000		15,285
Penrith LGA	Rural Fire Service Equip-Grant Funded	CW	1,366,486	270,969	1,637,455		52,861
Penrith LGA	RFS Support Vehicles	CW	56,000	140,000	196,000		
Londonderry	Londonderry Brigade Station Improvements	CW	250,000		250,000		86,243
<b>TOTAL EMERGENCY SERVICES MANAGEMENT</b>			1,692,486		2,103,455		154,389
<b>Environmental Health</b>							
Penrith	Gipps Street Reserve - Leachate Treatment Sys	EH	10,247		10,247		9,904
Penrith LGA	Stormwater Work Improvement Program	EH	965,930	(965,930)			
<b>TOTAL ENVIRONMENTAL HEALTH</b>			976,177		10,247		9,904
<b>Financial Services</b>							
Penrith Council	Motor Vehicle Purchases	FS	2,032,000	28,450	2,060,450		
Penrith Council	<i>Council Packaged Vehicles</i>	FS					289,723
Penrith Council	<i>Leaseback Vehicles</i>	FS					848,065
<b>TOTAL FINANCIAL SERVICES</b>			2,032,000		2,060,450		1,137,788

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Plant Maintenance</b>							
Penrith Council	Plant Replacement	CW	1,347,325		1,347,325		353,752
	<b>TOTAL PLANT MAINTENANCE</b>		1,347,325		1,347,325		353,752
<b>Information Technology</b>							
Penrith Council	Corporate Procedure Systems	ICT	481,013	23,000	504,013		
Civic Centre	<i>Asset Management Systems</i>	ICT				124,481	27,577
Civic Centre	<i>Server Infrastructure</i>	ICT				200,000	33,534
Civic Centre	<i>Network Equipment Upgrade</i>	ICT				50,000	19,728
Civic Centre	<i>3D Model Upgrade</i>	ICT				30,000	22,150
Civic Centre	<i>Trapeze Licences</i>	ICT				76,532	67,754
Penrith Council	DLGP Customer Services Engagement - Capital	ICT	84,259		84,259		
Penrith Council	<i>Videoconferencing Solution Hardware/Software</i>	ICT				10,483	15,755
Penrith Council	<i>Implementation Configuration and Integration of</i>	ICT				5,533	5,143
Penrith Council	<i>Project management</i>	ICT				70,590	10,290
Penrith Council	<i>Capital Renovation for Videoconferencing Suite</i>	ICT					1,470
Penrith Council	<i>Contingency (Grant Funds)</i>	ICT				1,568	
Penrith Council	<i>Contingency (Council Funds)</i>	ICT				-3,915	
Penrith Council	<i>Capital Equipment for Video Conferencing</i>	ICT					9,593
Various	Desktop Hardware / Software	ICT	380,000	100,500	480,500		61,069
	<b>TOTAL INFORMATION TECHNOLOGY</b>		945,272		1,068,772		274,063
<b>Libraries</b>							
Penrith Council	Library Resources - Capital	LS	789,910	(80,000)	709,910		
Penrith Council	<i>Library Book Purchases (Annual)</i>	LS					256,125
Civic Centre	Library Special Purpose Prjcts -Building	LS	176,704		176,704		3,592
Penrith	Digital Hubs Program - Hardware/Software Component	LS	31,014	18,321	49,335		27,261
	<b>TOTAL LIBRARIES</b>		997,628		935,949		286,978

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Neighbourhood Facilities Management</b>							
Erskine Park	Erskine Park CC & Hall Sustainability Project	PDA&S	33,773	(1,246)	32,527		32,527
Erskine Park	Air Conditioning - Erskine Park Community Hall	PDA&S	48,200	7,550	55,750		43,750
Penrith	Office Equipment - Penrith Valley Seniors	PDA&S	3,762		3,762		3,762
Various	Neighbourhood Centres/Halls Improvements	PDA&S	70,861	11,294	82,155		4,880
<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>			156,596		174,194		84,918
<b>Place Management</b>							
Penrith LGA	Neighbourhood Renewal (SRV)	PM	240,000		240,000	168,638	18,660
Penrith LGA	<i>Magnetic Places</i>	PM				50,000	43,500
St Marys	<i>Camira Street St Marys Footpath</i>	PM				17,900	17,900
St Marys	<i>Kalang Ave St Marys Footpath</i>	PM				3,462	3,462
<b>TOTAL PLACE MANAGEMENT</b>			240,000		240,000		83,522
<b>Property Development &amp; Management</b>							
Various	Land Acquisition - Planning Purposes	PD					277
Various	Property Development Expenditure Project (1)	PD	2,312,930		2,312,930	2,312,930	12,013
Various	Property Development Expenditure Project (2)	PD	2,365,000	70,000	2,435,000	2,435,000	2,050,205
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			4,677,930		4,747,930		2,062,496
<b>Public Domain Maintenance</b>							
Penrith LGA	Public Amenity Replacement Program	PDA&S	503,918		503,918		193,244
<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>			503,918		503,918		193,244
<b>Records Management</b>							
Penrith	Records Capital Equipment Purchases	GOV		26,442	26,442		
Penrith	<i>Stuffer</i>	GOV					13,575
Penrith	<i>Franker</i>	GOV					12,867

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL RECORDS MANAGEMENT</b>			0		26,442		26,442
<b>Recreation &amp; Leisure Facilities Management</b>							
St Marys	Facility Development at South Creek Park BMX Track	REC	346,500	(28,000)	318,500		7,275
Glenmore Park	Glenmore Park Health and Fitness Trail	REC	1,300		1,300		1,300
Cranebrook	Cranebrook Park Amenities and Car Park	REC	438,751	(423,751)	15,000		
Penrith	Weir Reserve Pontoon Upgrade	REC	2,329		2,329		
Leonay	Leonay Oval Amenities	REC	61,508	535	62,043		62,043
St Marys	South Creek Park Upgrade Blair Oval Athletics Facility	REC	535,000	(485,000)	50,000		19,000
St Marys	<i>Floodlights South Creek Park St Marys</i>	REC				250,000	6,000
St Marys	<i>Seating South Creek Park St Marys</i>	REC				85,000	
St Marys	<i>Drive through Storage South Creek Park St Marys</i>	REC				135,000	
St Marys	<i>Event Area South Creek Park St Marys</i>	REC				65,000	
St Marys	Ripples Leisure Centre	REC	406,000	(330,000)	76,000		19,321
C'mont Meadows	Gipps Street Recreation Area	REC	275,000	(175,000)	100,000		
Penrith	Install Shade Structures at Penrith Swimming Centre	REC	50,000		50,000		42,848
Oxley Park	Canteen Upgrade - Blair Oval	REC	58,366		58,366		
Oxley Park	Canteen Upgrade - Ridge Park	REC	58,366		58,366		46,996
Werrington	Rance Oval - Boundary Fence and Seating	REC	25,000	(25,000)			
Cranebrook	Andromeda Oval Upgrade to Drainage & Playing Surface	REC	38,600		38,600		32,182
Cranebrook	Sherringham Fields - Upgrade to Lighting and Playing Surface	REC	34,224	(10,000)	24,224		2,224
St Marys	Under Cover Awning at Cook Park St Marys	REC	39,889	51	39,940		39,940
Kingswood	Doug Rennie Upgrade to Canteen	REC	60,000	(1,467)	58,533		58,533
Erskine Park	Outdoor Gym and Walking Circuit - Colorado Dive Park	REC	111,000		111,000		
Erskine Park	Storage Facility at Peppertree Reserve Erskine Park	REC	94,277		94,277		92,612
St Marys	Sealed Netball Courts Boronia Park	REC	70,781		70,781		
St Marys	Cook Park Soccer Upgrade	REC	47,556	319	47,875		32,760
Orchard Hills	Refurbish the SMRRF Indoor riding arena surface	REC		46,670	46,670		
Glenmore Park	Surveyors Creek Softball Batting Cages	REC		65,520	65,520		

# CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Emu Plains	Dukes Oval Kitchenette Upgrade	REC		24,281	24,281		
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			2,754,447		1,413,605		463,034
<b>Regulatory Control</b>							
Penrith Council	RID Squad Motor Vehicle Purchases	W&CP	76,865	1,561	78,426		77,724
<b>TOTAL REGULATORY CONTROL</b>			76,865		78,426		77,724
<b>Traffic Management &amp; Road Safety</b>							
Various	LTC / Urgent Traffic Facilities	ES	84,191		84,191	84,191	26,080
Various	National Black Spot Program	ES	220,000		220,000		154
St Marys	<i>Queen Street St Marys - Charles Hacket Dr and King St</i>	ES					558
Penrith	<i>Roundabout Doonmore St &amp; Stafford St Penrith</i>	ES				180,000	181,159
St Marys	<i>Raised Island Canberra St and Sydney St - St Marys</i>	ES				40,000	26,631
Penrith	NSW Bike Plan River Cities Program (SRV)	ES	2,327,525		2,327,525	557,525	31,388
Penrith	<i>Year 2 Castlereagh Road and Mulgoa Road</i>	ES					415
Penrith LGA	<i>Year 3 Mulgoa Road – Batt St to Glenmore Pwy'</i>	ES					41,553
Penrith LGA	<i>Design &amp; Construction of GWH Path Northern Rd to St Marys</i>	ES					1,251
Various	<i>Design &amp; Investigations various locations</i>	ES				35,000	34,430
Penrith	<i>Mulgoa Road Bridge (Surveyors Creek)</i>	ES				327,000	229,831
St Marys	<i>Footbridge over South Creek GWH St Marys</i>	ES					61,770
Werrington	<i>GWH construction UWS entry to Gipps St</i>	ES					46,620
Werrington	<i>GWH Gipps ST to Reserve St</i>	ES				279,000	59,049
St Marys	<i>Year 4 GWH - Parker St to Queen St</i>	ES				1,000,000	42,060
Various	<i>Civil Works Associated with Traffic Signal Improvement Work</i>	ES				85,000	104,978
Kingswood	<i>Relocation of Power Poles</i>	ES				44,000	193
St Marys	St Marys CBD HPAA 40km/h scheme (SRV)	ES	154,761		154,761		29
St Marys	<i>Station St Mid Block Between Coles and End of Bus Bay</i>	ES					38
St Marys	<i>Phillip Street Raised Marked foot crossing</i>	ES					13,082
St Marys	<i>Queen St Between GWH and King St (near King)</i>	ES					554

## CAPITAL PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
St Marys	<i>Chapel Street Near East Lane</i>	ES					3,436
St Marys	<i>King Street Near East Lane</i>	ES					19,190
St Marys	<i>Survey &amp; Design</i>	ES					7,310
St Marys	<i>Project Management</i>	ES					6,196
St Marys	<i>Half road treatment Queen St near GWH</i>	ES					50,586
Various	State Black Spot Program	ES	330,000		330,000		
St Clair	<i>Raised Island at McIntyre Ave/Mamre Rd (St Clair)</i>	ES				40,000	20,074
St Clair	<i>Banks Drive Pedestrian Refuge with Kerb Blisters (St Clair)</i>	ES				40,000	
Sth Penrith	<i>Maxwell St/Aspin St Roundabout (South Penrith)</i>	ES				250,000	4,658
<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>			3,116,477		3,116,477		1,013,274
 <b>Workforce Development</b>							
Various	OH&S Risk Management Purchase of Equipment	WD	8,772		8,772		8,772
<b>TOTAL WORKFORCE DEVELOPMENT</b>			8,772		8,772		8,772
<b>TOTAL CAPITAL PROJECTS</b>			<b>55,480,857</b>		<b>56,929,079</b>		<b>29,512,749</b>

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Building Maintenance &amp; Construction</b>							
Penrith	Water & Energy Management Plans	CW					37,433
<b>TOTAL BUILDING MAINTENANCE &amp; CONSTRUCTION</b>			0		0		37,433
<b>Bushland Management</b>							
Penrith	Weir Reserve Enhancement	PA	7,803	20,000	27,803		20,175
St Marys	Ropes Creek Protection & Enhancement	PA	8,383	10,410	18,793		14,156
<b>TOTAL BUSHLAND MANAGEMENT</b>			16,186		46,596		34,331
<b>Children's Services</b>							
Various	CS Repair & Replace Equipment Operating	CS	11,344	(227)	11,117	11,117	11,117
<b>TOTAL CHILDREN'S SERVICES</b>			11,344		11,117		11,117
<b>City Parks</b>							
Penrith LGA	Green Waste Mulcher	PA	20,000		20,000		
Penrith Council	Implement Plans of Management (SRV)	PA	144,998	(29,192)	115,806		56,707
Penrith LGA	Control of Aquatic Plants (SRV)	PA	5,000		5,000		4,000
<b>TOTAL CITY PARKS</b>			169,998		140,806		60,707
<b>City Partnerships</b>							
Various	International Relations	CM	73,709		73,709		12,998
<b>TOTAL CITY PARTNERSHIPS</b>			73,709		73,709		12,998
<b>Civil Construction &amp; Maintenance</b>							
Various	Rural Roads Resealing	CW	59,500		59,500		59,500
Various	Road Resealing/ Resheeting (Pt AREAS)	CW	4,630,825	15,000	4,645,825		2,022,843
Various	Traffic Facilities - Regulatory	CW	435,000		435,000		124,258
Various	Roads Maintenance - Roads to Recovery	CW	1,038,529		1,038,529		



## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Llandilo	<i>Seventh Ave - Second Avev to Chn 280 (Public School)</i>	CW				95,452	118,674
Llandilo	<i>Seventh Ave - Chn 545 (Wilson Park) to Third Ave</i>	CW				119,184	
Llandilo	<i>Seventh Ave - Third Ave to No 233</i>	CW				162,738	
Llandilo	<i>Sixth Ave - Second Ave to Third Ave</i>	CW				158,426	158,426
Penrith	<i>Derby St - Castlereagh St to Doonmore St</i>	CW				320,100	7,658
Sth Penrith	<i>Tukara Rd - York Rd to Bickley Rd</i>	CW				182,629	9,382
Londonderry	The Driftway - Road Maintenance	CW	33,000		33,000		
Various	Shared Pathways Maintenance (SRV)	CW	320,000		320,000	320,000	160,710
Various	Maintenance of GPT Constructions	CW	322,000		322,000		94,790
Various	Road Shoulder Works	CW	36,386		36,386		79,480
Penrith LGA	Road Network Survey	CW	27,123		27,123		27,123
<b>TOTAL CIVIL CONSTRUCTION &amp; MAINTENANCE</b>			6,902,363		6,917,363		2,862,844
<b>Community &amp; Cultural Development</b>							
Civic Centre	Computerised Community Directory System	C&CD	3,000		3,000		2,727
Penrith LGA	Cultural Development Officer - City	C&CD	97,743	1,000	98,743	90,743	29,380
Penrith LGA	<i>Artfiles</i>	C&CD				8,000	873
Penrith LGA	Social Planning Coordination (SRV)	C&CD	111,674		111,674		48,885
Penrith	Penrith Active Living and Community Participation	C&CD	68,000	(37,421)	30,579		2,819
<b>TOTAL COMMUNITY &amp; CULTURAL DEVELOPMENT</b>			280,417		243,996		84,684
<b>Community Safety</b>							
Penrith LGA	Graffiti Removal Strategy (AREAS)	PDA&S	244,113		244,113		96,514
Penrith CBD	The Mondo Community Safety Project	PDA&S	52,821		52,821		48,194
Glenmore Park	Glenmore Park s94 Green Screening	PDA&S	2,896		2,896		1,267
<b>TOTAL COMMUNITY SAFETY</b>			299,830		299,830		145,975
<b>Council &amp; Corporate Support</b>							
Penrith Council	Constitutional Recognition of Local Gov - Contributions	EX	10,656		10,656		-11,342

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL COUNCIL &amp; CORPORATE SUPPORT</b>			10,656		10,656		-11,342
<b>Design &amp; Project Management</b>							
Emu Plains	Great River Walk Liveable Cities - River Road	MP	115,688	(5,009)	110,679		
Emu Plains	Structural Engineering Design Path	MP				13,965	13,935
Emu Plains	Surveys	MP					1,800
Emu Plains	Landscape Design	MP				8,000	8,000
Emu Plains	Public Artist Fees	MP				60,183	59,183
Emu Plains	Rivers Edge Deck and Step Access	MP				1,721	1,721
Emu Plains	Access Ramp Walkway	MP				12,040	12,040
Emu Plains	Fees - Approvals Advertising	MP				6,612	7,630
Emu Plains	Project Management	MP				2,350	2,350
Emu Plains	Contingency	MP				5,808	
Penrith	Nepean River Precinct Design	MP	37,534		37,534		34,847
<b>TOTAL DESIGN &amp; PROJECT MANAGEMENT</b>			153,222		148,213		141,506
<b>Development Applications</b>							
Penrith LGA	Environmental Planning (SRV)	DS	93,508		93,508		24,159
<b>TOTAL DEVELOPMENT APPLICATIONS</b>			93,508		93,508		24,159
<b>Environmental Health</b>							
Penrith LGA	On Site Sewer Management Strategy	EH	192,214		192,214		62,113
Penrith LGA	Biodiversity Strategy	EH	20,000		20,000		2,233
Penrith LGA	Integrated Catchment Management	EH	116,000		116,000		65,948
Penrith LGA	Natural Systems Resourcing (SRV)	EH	103,789		103,789		53,619
Penrith LGA	Waterways Health Monitoring Program	EH	35,000		35,000		4,130
Cranebrook	Cranebrook Wetlands & Cumberland Plains	EH	60,000		60,000		
<b>TOTAL ENVIRONMENTAL HEALTH</b>			527,003		527,003		188,043

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Financial Services</b>							
Penrith Council	Investigate Grant Funding Opportunities	FS	97,444	(15,329)	82,115		32,544
Penrith LGA	Community Consultation - 2015-16 Funding Review	FS		25,000	25,000		
<b>TOTAL FINANCIAL SERVICES</b>			97,444		107,115		32,544
<b>Floodplain &amp; Stormwater Management</b>							
Penrith LGA	Penrith Overland Flood Flow Study (RV)	ES	28,000		28,000		
Penrith LGA	<i>Nepean River Flood Study</i>	ES				23,000	11,193
Penrith LGA	<i>South Creek Flood Study</i>	ES				5,000	
Penrith LGA	Catchment Management Floodplain Drainage	ES	30,171		30,171		
Penrith LGA	<i>Catchment Management Floodplain Drainage</i>	ES				8,785	
St Marys	<i>Area 1 - St Marys</i>	ES				15,154	
Penrith CBD	<i>Areas 2 and 3 Penrith CBD</i>	ES				6,232	
Penrith LGA	Floodplain Management Resourcing	ES	109,009		109,009		57,698
<b>TOTAL FLOODPLAIN &amp; STORMWATER MANAGEMENT</b>			167,180		167,180		68,891
<b>Information Technology</b>							
Penrith Council	Website Maintenance	CM	110,398	(23,100)	87,298		15,387
Penrith Council	DLGP Customer Services Engagement - Operational	ICT	180,084	99,257	279,341		
Penrith Council	<i>Videoconferencing Solution Licensing - 2 Years</i>	ICT				22,900	17,453
Penrith Council	<i>Business Process Adaptation and Application</i>	ICT				19,500	
Penrith Council	<i>User Acceptance Testing and Cutover to New Service</i>	ICT				28,110	902
Penrith Council	<i>Staff Training</i>	ICT				58,500	
Penrith Council	<i>Marketing Communications and Change Management</i>	ICT				31,600	21,856
Penrith Council	<i>General Administration Staff Support</i>	ICT				7,800	
Penrith Council	<i>Senior Management Governance and Reporting</i>	ICT				93,806	50,803
Penrith Council	<i>ICT Personnel and Support</i>	ICT				0	
Penrith Council	<i>Marketing Communications</i>	ICT				7,300	
Penrith Council	<i>Contingency (Council Funds)</i>	ICT				9,825	

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith Council	Digital Economy Strategy Implementation	ICT	185,463	7,140	192,603		16,355
	<b>TOTAL INFORMATION TECHNOLOGY</b>		475,945		559,242		122,756
<b>Libraries</b>							
Civic Centre	History of Penrith (Volume 2)	LS	11,148		11,148		2,073
Various	Library Special Purps Prjcts -Promotion	LS	48,011		48,011		12,917
Penrith Council	Library Resources - Operating	LS	190,000	30,000	220,000		81,814
Penrith	Digital Hubs Program	LS	39,334	43,830	83,164		51,225
	<b>TOTAL LIBRARIES</b>		288,493		362,323		148,029
<b>Business Improvement</b>							
Civic Centre	ICT - Productivity Projects	OPD	15,000		15,000		4,991
Penrith Council	Business Improvement	OPD	61,329		61,329		
	<b>TOTAL BUSINESS IMPROVEMENT</b>		76,329		76,329		4,991
<b>Marketing</b>							
Various	City Marketing & Events Sponsorship	CM	150,000		150,000	150,000	42,250
Penrith LGA	2013 Bicentenary Celebrations	CM	14,192		14,192		
Penrith LGA	<i>Breakfast Launch and Trek</i>	CM				7,096	7,096
Penrith LGA	<i>Bicentenary Festival</i>	CM				7,096	7,096
Penrith Council	Cancer Council Relay for Life Sponsorshp	CM	3,000		3,000		
Penrith LGA	Australia Day	CM	177,000	19,953	196,953		49,557
	<b>TOTAL MARKETING</b>		344,192		364,145		105,999
<b>Communications</b>							
Penrith LGA	Corporate Advertising	CM	100,904		100,904		27,422
	<b>TOTAL COMMUNICATIONS</b>		100,904		100,904		27,422

# OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Regional Planning and Advocacy</b>							
Penrith LGA	Penrith Business Alliance	CP	517,260		517,260		258,000
<b>TOTAL REGIONAL PLANNING AND ADVOCACY</b>			517,260		517,260		258,000
<b>Neighbourhood Facilities Management</b>							
Penrith LGA	Hall Hire - Fee Waiver	PDA&S	3,000		3,000		540
<b>TOTAL NEIGHBOURHOOD FACILITIES MANAGEMENT</b>			3,000		3,000		540
<b>Place Management</b>							
Penrith LGA	Cultural Development (AREAS)	C&CD	117,640	(117,640)			43,419
Penrith LGA	Neighbourhood Renewal Co-ord (AREAS)	C&CD	163,942	(163,942)			74,104
Penrith LGA	Community Engagement (AREAS)	C&CD	128,098	(128,098)			89,994
Various	Est Areas Strategy Operating Costs (AREAS)	C&CD	46,626	(46,626)			20,546
Penrith LGA	Employment & Enterprise Program (AREAS)	C&CD	68,066	(68,066)			-72
Various	Neighbourhood Renewal Resourcing (AREAS)	PM		377,885	377,885		
Various	Neighbourhood Renewal Projects (AREAS)	PM		146,487	146,487	78,421	
Penrith LGA	<i>Employment and Enterprise Program</i>	PM				68,066	
Various	New Neighbourhood Communities Resourcing (SRV)	PM		108,104	108,104		
<b>TOTAL PLACE MANAGEMENT</b>			524,372		632,476		227,992
<b>City Planning</b>							
Penrith Council	Externally Commissioned Studies	CP	13,000		13,000		
Various	Integrated Local Plan	CP	225,662		225,662		78,938
Penrith LGA	Urban Design (AREAS)	CP	163,942		163,942		20,759
Erskine Park	Lenore Drive Extension	CP	14,140,000		14,140,000		14,140,000
St Marys CBD	St Marys Village Precinct Planning	CP		132,810	132,810		85,852
Luddenham	Sydney Science Park Resourcing	CP		27,000	27,000		
Penrith LGA	The Future of Penrith	CP	18,083		18,083		1,000
Penrith LGA	New Communities Resourcing (SRV)	CP	227,994	(108,104)	119,890		122,750

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>TOTAL CITY PLANNING</b>			14,788,681		14,840,387		14,449,300
<b>Property Development &amp; Management</b>							
Various	Property Development Operational Project	PD	179,647	18,849	198,496	198,496	85,664
Penrith LGA	Penrith Progression	PD	1,508,200		1,508,200		1,364
Penrith LGA	<i>Start RFQ</i>	PD				48,200	
Penrith LGA	<i>Prep for ROI</i>	PD				349,000	282,687
Penrith LGA	<i>ROI and Baseline Info</i>	PD				346,000	
Penrith LGA	<i>Prep for Stakeholders Workshops</i>	PD				363,000	
Penrith LGA	<i>Produce EDM PSF &amp; Delivery Plan</i>	PD				402,000	
<b>TOTAL PROPERTY DEVELOPMENT &amp; MANAGEMENT</b>			1,687,847		1,706,696		369,715
<b>Public Domain Maintenance</b>							
Various	Enhanced Public Domain Team (Pt AREAS)	PDA&S	3,793,993	(1,000)	3,792,993		1,861,706
Penrith LGA	Enhanced Public Domain (SRV)	PDA&S	160,000		160,000		85,250
Penrith LGA	Litter Management Strategy	PDA&S	208,141		208,141		5,785
Penrith	Beverage Container Recycling	PDA&S	7,273	1,818	9,091		
<b>TOTAL PUBLIC DOMAIN MAINTENANCE</b>			4,169,407		4,170,225		1,952,742
<b>Recreation &amp; Leisure Facilities Management</b>							
Penrith LGA	Western Sydney Academy of Sport	REC	12,000		12,000		12,000
Penrith	Penrith Stadium Precinct Masterplan	REC	10,000	(10,000)			
Penrith LGA	Aquatic Feasibility Study	REC	10,575		10,575		10,575
Penrith LGA	Into Tennis Program	REC	6,750		6,750		5,000
Penrith LGA	Regional Centre Tennis Business Planning	REC	25,600		25,600		12,800
Penrith LGA	Synthetic Sports Surfaces Study	REC		10,000	10,000		
<b>TOTAL RECREATION &amp; LEISURE FACILITIES MANAGEMENT</b>			64,925		64,925		40,375
<b>Regulatory Control</b>							

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
Penrith LGA	Audit Ind Comm & Ag Activities	W&CP	119,674		119,674		61,496
Penrith LGA	Companion Animals Act Education Program	W&CP	10,000		10,000		4,953
Castlereagh	Clean Up of Illegal Dumping on Deerubbin Land	W&CP	18,349		18,349		18,349
<b>TOTAL REGULATORY CONTROL</b>			148,023		148,023		84,798
<b>Risk Management &amp; Insurance</b>							
Penrith Council	2013-14 Injury Claims	RM&I		5,000	5,000		
Penrith Council	<i>Richens 29662</i>	RM&I				5,000	
<b>TOTAL RISK MANAGEMENT &amp; INSURANCE</b>			0		5,000		0
<b>Corporate Planning</b>							
Various	Strategic Research and Planning	OPD	62,946		62,946		37,867
<b>TOTAL CORPORATE PLANNING</b>			62,946		62,946		37,867
<b>Sustainability Planning</b>							
Penrith LGA	Sustainability Programs (SRV)	OPD	66,997		66,997		13,919
Penrith LGA	Sustainability Resourcing (SRV)	OPD	289,795		289,795		147,205
<b>TOTAL SUSTAINABILITY PLANNING</b>			356,792		356,792		161,124
<b>Traffic Management &amp; Road Safety</b>							
Penrith LGA	Road Safety Project	ES	13,500		13,500	2,500	
Penrith LGA	<i>Speeding</i>	ES				2,000	
Penrith LGA	<i>Drink Driving</i>	ES				4,500	
Penrith LGA	<i>Occupant Restraints (Seatbelts)</i>	ES				3,000	1,900
Penrith LGA	<i>GLS (Graduated Licensing Scheme)</i>	ES				1,500	401
Penrith LGA	<i>General Road Safety</i>	ES					830
<b>TOTAL TRAFFIC MANAGEMENT &amp; ROAD SAFETY</b>			13,500		13,500		3,131

## OPERATING PROJECTS PROGRESS REPORT

for the Period to 31 December, 2013

Location	Description	Resp Officer	Adopted Budget	Proposed Variances	Revised Budget	Estimated Project Cost	PTD Expenditure
<b>Waste Management</b>							
Various	AWT Processing - Parks & Street Litterbins	W&CP	50,000		50,000		
Penrith LGA	<i>AWT Processing - Parks &amp; Street Litterbins</i>	W&CP					37,694
Various	Biodegradable Bags - Purchase & Delivery	W&CP	1,000,000		1,000,000		392,506
Penrith LGA	E - Waste	W&CP	160,000		160,000		25,435
Penrith Council	Inter Office Sustainability Program	W&CP					0
Penrith LGA	Contamination Strategy - Green Bin Bloke	W&CP	451,789		451,789		150,527
Penrith Council	Civic Organics Collection and Composting Trial	W&CP	150,000		150,000		
Llandilo	Illegal Dumping Deerubbin Land Stage 3 Cleanup	W&CP	50,000		50,000		
	<b>TOTAL WASTE MANAGEMENT</b>		1,861,789		1,861,789		606,163
<b>Workforce Development</b>							
Various	Corporate Training Budget	WD	295,000		295,000	295,000	196,151
Penrith Council	Management & Leadership Development Prog	WD	50,000		50,000		30,699
Penrith Council	Traineeship Program	WD	7,000	2,971	9,971		-4,789
Various	Skills & Knowledge Assessment Process	WD	30,000	(18,552)	11,448		1,752
Penrith Council	Skills Shortages Scholarship Program	WD	21,000		21,000		13,000
	<b>TOTAL WORKFORCE DEVELOPMENT</b>		403,000		387,419		236,813
	<b>TOTAL OPERATING PROJECTS</b>		<b>34,690,265</b>		<b>35,020,473</b>		<b>22,531,645</b>



**Penrith City Council**  
**Budget review for the quarter ended 31 December 2013**  
**Contracts**

**Part A - Contracts Listing - contracts entered into during the quarter**

<b>Contractor</b>	<b>Contract Number</b>	<b>Contract Purpose</b>	<b>Contract Value</b>	<b>Start Date</b>	<b>Details of Contract</b>	<b>Budgeted (Y/N)</b>
Allards Hire P/L	RFT12/13-03	Graders Blade Width: 8 - 10 feet	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Gent Industries	RFT12/13-03	Graders Blade Width: 12 - 14 feet	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Spider Contracting	RFT12/13-03	Open Drain Cleaning & Mowing All Terrain Spyder type	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Raygal P/L	RFT12/13-03	AC Road Patching unit up to 6 Tonne Capacity	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Coates Hire Operations P/L & Kennards Hire P/L	RFT12/13-03	Variable Speed Message Boards Trailer Mounted	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Kennards Hire P/L	RFT12/13-03	Footpath Sweeper GVM 4000kg or less (Dry Hire)	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Coates Hire Operations P/L	RFT12/13-03	Portable Toilets	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Sherrin Rentals Pty Ltd	RFT12/13-03	Front End Loaders (Dry Hire)	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Kennards Hire P/L & 1300 Temp Fence Sydney	RFT12/13-03	Safety Fence Panels-Misc Construction Equipment	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Kennards Hire P/L & Coates Hire Operations P/L	RFT12/13-03	Water Filled Barriers-Misc Construction Equipment	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	No Extensions Available	Y
Conplant Pty Ltd & Coates Hire Operations P/L	RFT12/13-03	Self-Propelled SMOOTH drum Vibratory Rollers	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Allards Hire P/L & Coates Hire Operations P/L	RFT12/13-03	Backhoe Loaders ERG Class BL3	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Debner Cranes	RFT12/13-03	Mobile Cranes up to 50T	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Allards Hire P/L	RFT12/13-03	Excavators ERG Class HX4&5	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	No Extensions Available	Y
Allards Hire P/L	RFT12/13-03	Excavators ERG Class HX6	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Allards Hire P/L	RFT12/13-03	Excavators ERG Class HX7	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Coates Hire Operations P/L & Conplant Pty Ltd	RFT12/13-03	Self-Propelled SMOOTH drum Vibratory Rollers	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y

<b>Contractor</b>	<b>Contract Number</b>	<b>Contract Purpose</b>	<b>Contract Value</b>	<b>Start Date</b>	<b>Details of Contract</b>	<b>Budgeted (Y/N)</b>
Coates Hire Operations P/L & Conplant Pty Ltd	RFT12/13-03	Self-Propelled Padfoot Vibratory (<5t)	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Sherrin Rentals Pty Ltd & Coates Hire Operations P/L	RFT12/13-03	Self-Propelled Padfoot Vibratory <5t & <8.8t	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	No Extensions Available	Y
Conplant Pty Ltd & Coates Hire Operations P/L	RFT12/13-03	Self-Propelled Padfoot Vibratory 8.8t & <12.5t	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Sherrin Rentals Pty Ltd & Conplant Pty Ltd	RFT12/13-03	Tandem Vibratory Rollers Smooth Drum	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Conplant Pty Ltd	RFT12/13-03	Tandem Vibratory Rollers Smooth Drum	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Sherrin Rentals Pty Ltd & Conplant Pty Ltd	RFT12/13-03	Tandem Vibratory Rollers Smooth Drum	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Allards Hire P/L & Hydrodig Pty Ltd & Raygal P/L	RFT12/13-03	Trucks 8 – 10 tonnes (Wet Hire)	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Veolia Water Network Services P/L	RFT12/13-03	Drain Cleaning Equipment Including Combination units	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Veolia Water Network Services P/L	RFT12/13-03	CCTV Drain Inspection Unit (Wet Hire)	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Aqua Assets Pty Ltd & Online Pipe & Cable Locating P/L & Veolia Water Network Services P/L	RFT12/13-03	Non-Destructive Digging Equipment (Wet Hire)	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Online Pipe & Cable Locating P/L	RFT12/13-03	Electronic Service Locator (Wet Hire) Service	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
A&C Plant Hire & Raygal P/L & Allards Hire P/L	RFT12/13-03	Trucks >12 tonnes (Wet Hire)	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
MJK Earthmoving Pty Ltd & A&C Plant Hire & Raygal P/L	RFT12/13-03	Water Carts >5,000 L	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
A&C Plant Hire	RFT12/13-03	Skid Steer Loaders – ERG Class SSL3	\$180,000 pa Total for RFT12/13-03	01-Oct-2013	2 x 1 year extension options	Y
Hi Quality Recycling Services	RFT12/13-05	Disposal of Waste- EXCLUDING Drainage Materials from the	\$1,025,000 pa	21-Oct-2013	2 x 1 year extension options	Y
Express Waste Pty Ltd	RFT12/13-05	Disposal of Drainage Materials from Open Drains and	\$1,025,000 pa	21-Oct-2013	2 x 1 year extension options	Y
Academy Services (NSW) Pty Ltd	RFT12/13-16	Childcare Cleaning Services	\$350,000 pa	01-Oct-2013	2 x 1 year extension options available	Y
Lend Lease Infrastructure Services Pty Limited	RFT13/14-02	Relocation of Power Poles	\$45,000 pa	31-Oct-2013	00-Jan-00	Y

<b>Contractor</b>	<b>Contract Number</b>	<b>Contract Purpose</b>	<b>Contract Value</b>	<b>Start Date</b>	<b>Details of Contract</b>	<b>Budgeted (Y/N)</b>
AUSCORP Constructions Pty Ltd	RFT13/14- 07	Construction Work for Amenities Block at Blair Oval,	\$250,000 pa	30-Oct-2013	0	Y
Complete Linemarking Services Pty Ltd & Combined Traffic Management P/L	WSR12/13- 06	Road Line Marking Services	\$250,000 pa	01-Oct-2013	2 x 1 year extension options	Y

### **Comments**

- a. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- b. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- c. Contracts for employment are not required to be included.

### **Notes**

**Penrith City Council**  
 Budget review for the quarter ended 31 December 2013  
**Consultancy and Legal Expenses**

<i>Expense</i>	<i>Notes</i>	<i>YTD Expenditure</i> <i>(Actual Dollars)</i>	<i>Budgeted</i> <i>(Y/N)</i>
<b>Consultancies</b>		\$ 1,643,019	Y
<b>Legal Fees</b>		\$ 445,571	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

**Comments:**

**Notes:**

**Penrith City Council**  
**Budget Review for the quarter ended 31 December 2013**  
**Capital Budget**

(\$'000)	Original Budget	Approved Changes				Revised Budget	Proposed Budget	Projected Budget	Actual YTD
		Sept Qtr	Dec Qtr	Mar Qtr	June Qtr				
<b>Capital Funding</b>									
Rates & Other Untied Funding	32,599	93	230	0	0	32,922	4,315	37,237	23,776
Capital Grants & Contributions	9,453	4,118	390	0	0	13,961	(1,973)	11,987	3,668
Internal Restrictions									
- Renewals	1,745	777	0	0	0	2,522	(832)	1,690	404
- New Assets	5,119	770	30	0	0	5,919	(182)	5,737	1,453
External Restrictions	4,384	170	0	0	0	4,554	120	4,674	1,826
Other Capital Funding Sources									
- Loans	410	2,491	0	0	0	2,901	0	2,901	2,017
Income from Sale of Assets									
- Plant & Equipment	1,220	343	0	0	0	1,563	0	1,563	584
- Land & Buildings	0	186	0	0	0	186	0	186	0
<b>Total Capital Funding</b>	<b>54,930</b>	<b>8,948</b>	<b>650</b>	<b>0</b>	<b>0</b>	<b>64,527</b>	<b>1,448</b>	<b>65,976</b>	<b>33,727</b>
<b>Capital Expenditure</b>									
New Assets									
- Plant & Equipment	4,897	1,365	0	0	0	6,261	436	6,698	2,174
- Land & Buildings	3,195	3,306	30	0	0	6,531	3,977	10,507	6,924
- Roads, Bridges, Footpaths	22,401	2,501	500	0	0	25,401	(12)	25,390	15,531
- Other	7,213	155	0	0	0	7,368	(2,624)	4,745	902
Renewals									
- Plant & Equipment	95	0	0	0	0	95	0	95	46
- Land & Buildings	5,576	660	0	0	0	6,237	514	6,751	2,156
- Roads, Bridges, Footpaths	2,054	162	0	0	0	2,216	46	2,262	1,608
- Other	752	499	120	0	0	1,371	(890)	481	199
Loan Repayments (principal)	8,747	300	0	0	0	9,047	0	9,047	4,188
<b>Total Capital Expenditure</b>	<b>54,930</b>	<b>8,948</b>	<b>650</b>	<b>0</b>	<b>0</b>	<b>64,527</b>	<b>1,448</b>	<b>65,976</b>	<b>33,727</b>

**Penrith City Council**  
 Budget Review for the quarter ended 31 December 2013  
**Cash & Investments**

(\$'000)	<i>Original Budget</i>	<i>Approved Changes</i>				<i>Revised Budget</i>	<i>Proposed Budget Changes</i>	<i>Projected Budget</i>	<i>Actual YTD</i>
		<i>Sept Qtr</i>	<i>Dec Qtr</i>	<i>Mar Qtr</i>	<i>Jun Qtr</i>				
<b>Externally Restricted</b>									
Developer Contributions	14,698	(14,283)	0	0	0	415	2,766	3,180	6,123
Restricted Contributions for Works	7,965	(1,386)	0	0	0	6,579	(253)	6,326	8,113
Unexpended Grants	2,741	(1,693)	(36)	0	0	1,012	(189)	823	1,189
Unexpended Loan Funds	6,046	2,117	0	0	0	8,164	53	8,216	6,211
Other Externally Restricted	3,468	69	0	0	0	3,537	172	3,709	3,148
<b>Total Externally Restricted</b>	<b>34,918</b>	<b>(15,176)</b>	<b>(36)</b>	<b>0</b>	<b>0</b>	<b>19,707</b>	<b>2,548</b>	<b>22,255</b>	<b>24,784</b>
<b>Internally Restricted</b>									
Sinking Funds	0	0	0	0	0	0	0	0	0
Internal Reserves	22,520	(7,050)	(37)	0	0	15,433	2,656	18,089	17,800
Security Bonds & Deposits	2,753	0	0	0	0	2,753	0	2,753	3,030
<b>Total Internally Restricted</b>	<b>25,273</b>	<b>(7,050)</b>	<b>(37)</b>	<b>0</b>	<b>0</b>	<b>18,186</b>	<b>2,656</b>	<b>20,842</b>	<b>20,830</b>
<b>Unrestricted</b>	5,169	33,514	15	0	0	38,698	(5,204)	33,494	30,977
<b>Total Cash &amp; Investments</b>	<b>65,361</b>	<b>11,289</b>	<b>(58)</b>	<b>0</b>	<b>0</b>	<b>76,591</b>	<b>0</b>	<b>76,591</b>	<b>76,591</b>

## Cash & Investments cont'd

### Comment on Cash and Investments Position

The official cash rate has remained unchanged at 2.5% since August 2013, however earnings on Council's investment portfolio have exceeded 3.5% due to the holdings in FRNs that return a good margin above the BBSW. With interest rates forecast to remain at current levels for some time, and the unrestricted portion of the portfolio currently higher than estimated, the budget for untied interest income will be increased in the December review.

### Recommended Changes to Revised Budget

Increase budget for untied interest income by \$350,000.

### Statements:

All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council's Investment Policy.

Reconciliation of the total restricted funds to the current Monthly Investment Report.

<b>Externally Restricted Assets</b>	<b>\$</b>
Section 94 Developer contributions	6,123,271
Restricted Contributions for Works	8,113,026
Unexpended Grants	1,188,756
Unexpended Loans	6,211,414
Other externally Restricted	3,147,802
<b>Internally Restricted Assets</b>	
Internal Reserves	17,800,208
Security Bonds and Deposits	3,030,260
<b>Unrestricted Invested Funds</b>	<b>30,976,567</b>
	<b>76,591,304</b>

### Cash:

Council's Cash Book and Bank Statements have been reconciled as at 31 December 2013.

### Reconciliation:

The YTD total Cash and Investments reconciled with funds invested and cash at bank.

	<b>\$</b>
Floating rate Notes Investment Group	10,235,838
Current Investment Group	300,000
Term Investment Group	66,000,000
	<b>76,535,838</b>
Special purpose grant accounts	0
General Fund Bank Account	55,466
	<b>76,591,304</b>

**Penrith City Council**  
**Budget Review for the quarter ended 31 December 2013**  
**Income & Expenses (by program)**

(\$'000)	Original Budget	Approved Changes				Revised Budget	Proposed Budget	Projected Budget	Actual YTD
		Sept Qtr	Dec Qtr	Mar Qtr	June Qtr				
<b>Income</b>									
Childrens Services	19,581	(168)	0	0	0	19,413	23	19,436	10,180
Planning and Advocacy	2,903	730	0	0	0	3,633	202	3,836	2,858
Community Facilities	1,248	(12)	0	0	0	1,237	0	1,237	690
Community Information and Events	18	2	0	0	0	20	2	22	13
Community Well Being	2,510	3	1	0	0	2,513	(34)	2,479	167
Corporate Finance	5,510	(10)	18	0	0	5,518	109	5,627	2,691
Corporate Governance	16	0	0	0	0	16	21	37	4
Corporate Support	49	0	0	0	0	49	0	49	11
Corporate Workforce	155	0	0	0	0	155	0	155	71
Development Applications	3,393	17	0	0	0	3,410	9	3,419	1,921
Environmental and Health Management	301	31	144	0	0	476	10	486	261
Libraries	753	66	0	0	0	819	(12)	807	229
Major Infrastructure Projects & Design	100	238	270	0	0	608	0	608	241
Public Spaces and Community Safety	314	(4)	0	0	0	310	7	317	16
Roads, Footpaths and Buildings	22,249	59	0	0	0	22,308	457	22,766	15,090
Sport and Recreation	6,287	420	0	0	0	6,707	45	6,752	394
Traffic, Parking and Drainage	1,737	118	0	0	0	1,855	0	1,855	295
Waste and Community Protection	27,608	983	0	0	0	28,591	1,345	29,936	25,440
Parks	131	(55)	0	0	0	75	4,333	4,409	4,361
Sustainability	4	(4)	0	0	0	0	0	0	0
General Revenue	102,832	(4,417)	0	0	0	98,415	400	98,815	95,489
<b>Total Income from Continuing Operations</b>	<b>197,701</b>	<b>(2,003)</b>	<b>433</b>	<b>0</b>	<b>0</b>	<b>196,130</b>	<b>6,918</b>	<b>203,048</b>	<b>160,422</b>
<b>Expenses</b>									
Childrens Services	20,951	(102)	0	0	0	20,850	(452)	20,398	9,962
Planning and Advocacy	4,097	14,599	0	0	0	18,696	686	19,383	16,527
Community Facilities	2,092	47	0	0	0	2,139	60	2,199	1,148
Community Information and Events	4,636	7	0	0	0	4,642	6	4,648	2,105
Community Well Being	6,602	69	4	0	0	6,676	(557)	6,118	1,336
Corporate Finance	12,517	2,874	(3)	0	0	15,388	(273)	15,114	6,667
Corporate Governance	5,075	(474)	0	0	0	4,602	(13)	4,589	2,249
Corporate Support	1,860	207	0	0	0	2,067	17	2,084	964
Corporate Workforce	2,859	(19)	0	0	0	2,841	5	2,845	1,461
Development Applications	8,126	77	0	0	0	8,203	16	8,219	3,993
Environmental and Health Management	3,052	248	60	0	0	3,360	24	3,384	1,404
Libraries	7,682	58	0	0	0	7,740	74	7,814	3,778



(\$'000)	Original Budget	Approved Changes				June Qtr	Revised Budget	Proposed Budget	Projected Budget	Actual YTD
		Sept Qtr	Dec Qtr	Mar Qtr						
Major Infrastructure Projects & Design	1,388	163	0	0	0	1,551	(4)	1,547	1,014	
Public Spaces and Community Safety	20,080	(3,171)	0	0	0	16,908	(232)	16,676	7,774	
Roads, Footpaths and Buildings	41,484	(11,589)	(230)	0	0	29,665	(36)	29,629	12,674	
Sport and Recreation	8,723	66	22	0	0	8,811	15	8,826	2,416	
Strategic Planning	605	(47)	6	0	0	564	2	566	276	
Traffic, Parking and Drainage	3,032	118	0	0	0	3,150	40	3,190	1,535	
Waste and Community Protection	30,217	773	0	0	0	30,991	842	31,832	13,420	
Parks	12,467	318	0	0	0	12,785	33	12,818	6,287	
Sustainability	816	(84)	(3)	0	0	729	2	731	310	
<b>Total Expenses from Continuing Operations</b>	<b>198,362</b>	<b>4,138</b>	<b>(144)</b>	<b>0</b>	<b>0</b>	<b>202,356</b>	<b>255</b>	<b>202,611</b>	<b>97,302</b>	
Net Gain/(Loss) from the Disposal of Assets	(533)	0	0	0	0	(533)	0	(533)	(298)	
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0	
<b>Net Operating Result from Continuing Operations</b>	<b>(1,194)</b>	<b>(6,142)</b>	<b>576</b>	<b>0</b>	<b>0</b>	<b>(6,759)</b>	<b>6,663</b>	<b>(96)</b>	<b>62,823</b>	

**Penrith City Council**  
**Budget Review for the quarter ended 31 December 2013**  
**Income & Expenses**

(\$'000)	<u>Approved Changes</u>					Revised Budget	Proposed Budget	Projected Budget	Actual YTD
	Original Budget	Sept Qtr	Dec Qtr	Mar Qtr	June Qtr				
<b>Income</b>									
Rates & Annual Charges	110,524	1,088	0	0	0	111,611	172	111,784	111,894
User Fees & Charges	32,776	220	0	0	0	32,996	264	33,260	14,031
Interest & Investment Revenue	2,002	(35)	0	0	0	1,967	225	2,191	1,452
Other Revenues	5,759	(66)	18	0	0	5,711	689	6,400	4,134
Grants & Contributions - Operating	24,071	(4,493)	415	0	0	19,993	752	20,745	9,661
Grants & Contributions - Capital									
- Other	19,825	730	0	0	0	20,555	4,750	25,305	17,557
- Contributions (S94)	1,845	553	0	0	0	2,398	66	2,464	1,693
Share of Interests in Joint Ventures	900	0	0	0	0	900	0	900	0
<b>Total Income from Continuing Operations</b>	<b>197,701</b>	<b>(2,003)</b>	<b>433</b>	<b>0</b>	<b>0</b>	<b>196,130</b>	<b>6,918</b>	<b>203,048</b>	<b>160,422</b>
<b>Expenses</b>									
Employee Costs	82,777	394	(9)	0	0	83,162	(355)	82,807	37,732
Borrowing Costs	3,934	(94)	0	0	0	3,840	0	3,840	1,762
Materials & Contracts	52,825	3,961	(157)	0	0	56,629	(19)	56,609	21,809
Depreciation	39,029	(15,040)	0	0	0	23,989	0	23,989	11,049
Legal Costs	573	0	0	0	0	573	21	595	97
Consultants	2,347	543	0	0	0	2,890	228	3,118	1,333
Other Expenses	16,025	14,375	22	0	0	30,422	380	30,802	23,519
Share of Interests in Joint Ventures	850	0	0	0	0	850	0	850	0
<b>Total Expenses from Continuing Operations</b>	<b>198,362</b>	<b>4,138</b>	<b>(144)</b>	<b>0</b>	<b>0</b>	<b>202,356</b>	<b>255</b>	<b>202,611</b>	<b>97,302</b>
Net Gain/(Loss) from the Disposal of Assets	(533)	0	0	0	0	(533)	0	(533)	(298)
Net Gain/(Loss) on Fair Value Adjustment	0	0	0	0	0	0	0	0	0
<b>Net Operating Result from Continuing Operations</b>	<b>(1,194)</b>	<b>(6,142)</b>	<b>576</b>	<b>0</b>	<b>0</b>	<b>(6,759)</b>	<b>6,663</b>	<b>(96)</b>	<b>62,823</b>
<b>Net Operating Result before Capital Items</b>	<b>(22,864)</b>	<b>(7,424)</b>	<b>576</b>	<b>0</b>	<b>0</b>	<b>(29,712)</b>	<b>1,847</b>	<b>(27,865)</b>	<b>43,573</b>